REPORTED BY:
RACHEL TORRES-REGIS, CCR, RPR
CERTIFIED COURT REPORTER
APPEARANCES OF BOARD MEMBERS:
Steven Windham
Robert Adley
Robert Barham
Millie Atkins
Glenn Brasseaux
Major Coleman
Scott Richard
Bobby Williams
Senator Claitor
Robby Miller
Dr. Wilson
Ronnie Slone
Danny Schexnaydre
Don Pierson

APPEARANCES OF STAFF MEMBERS:

Melissa Sorrell
Brenda Guess
Eric Burton
Becky Lambert
Kristin Cheng
Danielle Clapinski, Esq.
Frank Favaloro
Anne Villa
Joyce Metoyer

MR. WINDHAM:
I would like to call the
meeting for the Board of Commerce
and Industry to order on October
25, 2017 at approximately 9:40.
Ms. Sorrell, if you will call the
roll.
MS. SORRELL:
Robert Adley.
MR. ADLEY:
Here.
MS. SORRELL:
Robert Barham.
MR. BARHAM :
Here.
MS . SORRELL:
Representative Schexnaydre
for Representative Abramson.
MR. SCHEXNAYDRE:
Here.
MS . SORRELL:
Millie Atkinson.
MS . ATKINSON:
Here.
MS. SORRELL:

Mayor Brasseaux.
MR. BRASSEAUX :
Here.
MS. SORRELL:
Representative Carmody.
Yvette Cola. Major Coleman.
MR. COLEMAN :
Here.
MS . SORRELL:
Rickey Fabra. Manny Fajardo.
Jerry Jones. Heather Malone.
Senator Claitor for Senator
Martiny.
MR. CLAITOR:
Present.
MS . SORRELL:
Roger Miller.
MR. MILLER:
Here.
MS . SORRELL:
Yawn Moller. Senator
Chabert. Don Pierson.
MR. PIERSON:
Present.
MS . SORRELL:

Scott Richard.
MR. RICHARD:
Here.
MS . SORRELL:
Darryl Saizan. Danny
Schexnaydre.
MR. SCHEXNAYDRE:
Here.
MS . SORRELL:
Ronnie Slone.
MR. SLONE :
Here.
MS . SORRELL:
Bobby Williams.
MR. WILLIAMS:
Here.
MS . SORRELL:
Steve Windham.
MR. WINDHAM:
Here.
MS. SORRELL:
Dr. Wilson.
MR. WILSON:
Here.
MS . SORRELL:

We have a quorum.
MR. WINDHAM:
Thank you, Ms. Sorrell. Has everyone had a chance to approve the minutes. I will entertain a motion for approval. Made by Dr.

Wilson. Seconded by Mr.
Williams. All indicate with an
aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries. Mr. Burton.
MR. BURTON :
Yes. I have four new
applications for Quality Jobs.
20151179 Audubon Field Solutions, LLC in Jefferson Parish.

20151134, Calumet GP, LLC in
Caddo Parish.
20151377, Delta Machine \&
Ironworks, LLC in East Baton
Rouge Parish.

BOARD OF COMMERCE \& INDUSTRY MEETING

20151251, Zen-Noh Grain
Corporation in St. James Parish.
This concludes the new
applications for Quality Jobs.
MR. WINDHAM:
Is there a motion to approve?
Made by Mr. Slone. Seconded by
Dr. Wilson.
Any discussion from the
Board? Any comments from the public?

All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MR. BURTON :
Next item is going to be the Quality Jobs Renewal. We have one renewal.

20121300, CF Industries
Nitrogen, LLC in Ascension
Parish.

MR. WINDHAM:
Is there a motion to approve?
Made by Mr. Miller. Seconded by
Dr. Wilson.
Any comments from the Board?
Questions/comments from the public?

All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MR. BURTON :
Next item is going to be request for Change in Name only of the following contracts. 20140937 from Module X Solutions, LLC and Home and Security, LLC to Module X Solutions, LLC in Caddo Parish.

$$
20130765 \text { from Federated }
$$

Sample, LLC to Lucid Holdings, LLC in Orleans Parish.

And 20121300, CF Industries
Nitrogen, LLC to CF Industries
Employee Services, LLC in
Ascension Parish.
MR. WINDHAM:
Is there a motion to approve the name changes? Made by Ms.

Atkins. Seconded by Mr. Slone.
All -- any comments from the
Board? Comments from the public?
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
Motion carries -- opposed?
Motion carries.
MR. BURTON :
Next item is going to be one
Request to add additional
affiliate to schedule 1 of the
following contracts.
20121300, CF Industries
Employee Services, LLC. Adding
affiliate, CF Industries

Nitrogen, LLC in Ascension
Parish.
MR. WINDHAM:
And can you explain the reason for adding an affiliate.

MR. BURTON :
The reason for adding an affiliate, as we see, they have had a name change above, so they
want to make sure that they can
get the capital investment
expenditures for the actual
affiliate.
MR. WINDHAM:
All right. Is there a motion

## to approve?

MR. CLAITOR:
I had a question.
MR. WINDHAM:
Sorry. Senator Claitor has a question.

MR. CLAITOR:
Thank you, Mr. Chairman.
From the information that's on my sheet, $I$ can't tell how much
money are we talking about?
MR. BURTON :
The schedule 1 affiliate is
just going to add an addendum to the Quality Jobs contract, so the contract itself does not change. The reason for that is we've had
a name change from CF Industries Nitrogen, LLC to CF Industries Employee Services, LLC, so the owner of the actual employees change from the quality job contract what must be a change the affect of that is going to be the quality jobs applicant has to be the same as on the contract, so any kind of purchases that are made for capital expenditures with the Quality Jobs contract are able to be able -- to get rebated, and that is going to be the purchases for CF Industries Nitrogen, LLC, who is the original owner of the Quality Jobs contract.

MR. CLAITOR:
So the answer to my question, how much money are we talking about?

MR. BURTON :
I do not have that with me at this date.

MR. CLAITOR:
Thank you, Mr. Chairman.
MR. WINDHAM:
Certainly. Are there any
other questions?
Is there a motion to approve the additional affiliate? Motion by Dr. Wilson. Seconded by Mayor Brasseaux.

Any comments from the Board?
Comments from the public? All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?
Motion Carries.
MR. BURTON :

Next item is going to be a request for a Change in Ownership of the following contracts:

20141040 from PennTex Midstream
Management Company, LLC, to
LaGrange Acquisition, LP in
Lincoln Parish.
And 20141403, PennTex
MidStream Management Company, LLC
to La Grange Acquisition, LP in
Lincoln Parish.
MR. WINDHAM:
Is there a motion to approve?
Made by -- sorry -- made by Mr.
Slone. Second made by Dr.
Wilson. Any comments from the
Board? Questions? Any comments
from the public concerning the
name -- Change in Ownership?
All in favor indicate with an
aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?

Motion carries.
MR. BURTON :
The last item for Quality
Jobs would be to Request to
Cancel the following contract:
20140643, John H. Carter Company
Incorporated. The company
requested to cancel the contract
due to not meeting the program
requirements. No benefits have
been received. And this is in
East Baton Rouge Parish.
MR. WINDHAM:
All right. Is there a motion to approve the cancellation of
this contract? Made by Mr. Slone
-- I'm sorry. By Mayor Brasseaux.
Seconded by Senator Claitor.
Any comments from the Board?
Comments from the public?
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:

All oppose with a nay?
Motion carries.
Thank you, Mr. Burton.
Next on the list is the Tax
Abatement Program presented by
Ms. Becky Lambert.
MS . LAMBERT :
Good morning. We have five new applications.

First one is 20170127, 1539
Robertson, LLC in Orleans Parish.
20161642, 214 South 14th
Street, LLC, East Baton Rouge.
20151067, Artisan Cafe in
Orleans.
20141425, French Quarter
Apartments, LP, Orleans.
20161637, Market Street, LLC

## in Caddo.

This concludes the number of new applications. There are five for a total of investment of $\$ 43,287,840$.

MR. WINDHAM:
Thank you, Ms. Lambert. Is

BOARD OF COMMERCE \& INDUSTRY MEETING
there a motion to approve the
Restoration Abatement
Applications? Made by Dr.
Wilson. Seconded by Ms. Atkins.
Any questions or comments
from the Board members? Comments
from the public?
All in favor indicate with an
aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?
Motion carries.
MS . LAMBERT :
We have two renewals. They
are 20120786, 2021 Borders, LLC
in Jefferson. And 20101025, 715
South Washington, LLC in
Morehouse Parish. This is two
renewals for $\$ 12$ million.
MR. WINDHAM:
Thank you, Ms. Lambert. Is
there a motion to approve the
renewals of restoration? Made by

BOARD OF COMMERCE \& INDUSTRY MEETING

Mr. Slone. Seconded by Ms.
Atkins. Any questions or
comments from the Board members?
Comments from the public?
All in favor indicate with an
aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?
Motion Carries.
Thank you, Ms. Lambert.
MS . LAMBERT :
Thank you.
MR . SLONE :
Mr. Chairman, if you don't mind.

MR. WINDHAM:
Yes.
MR. SLONE :
A question concerning the
timeframe of, let's say, contracts signing, stuff coming out of the governor'S office. Is
there a standard on that? I was
asked a question one day and $I$
had no answer for this particular
applicant. Since they were
approved by the Board in April,
so I was curious is there a
normal timeframe on potential?
MR. WINDHAM:
I would have to defer to
staff to respond to that. Mr.
Favaloro.
MR. FAVALORO:
Frank Favaloro with Louisiana
Economic Department. There is no standard time for the Governor to return contracts. They are submitted timely by LED to the Governor's office. Yes.

MR. SLONE :
Right.
MR. WINDHAM:
Mr. Pierson may be able to
shed some light on this.
MR. PIERSON:
To be helpful, if you will
identify -- I mean, we can do
this offline or we can do it now, but certainly if there is inquiry
from a company that is looking for a response, we can expedite that process.

MR. WINDHAM:
We can do it offline. Thank you. Senator Claitor.

MR. CLAITOR:
Thank you. Mr. Favaloro might be able to help me with this as well, and Becky that presented this earlier, and I am sorry I'm backtracking a little bit, but on restoration tax
abatement we have the number of the companies the parish investment and new permanent jobs and the construction and salaries that is in here, but it's not in your face what cost to the government is in these, and so it would be helpful to highlight what that is as well.

MR. FAVALORA:

I am not aware of the cost.
It's a local program. It's local
ad valorem taxes that are -- you
are referring to the restoration
tax abatement program?
MR. CLAITOR:
Yes.
MR. FAVALORO:
It's the ad valorem taxes
that are abated on the capital
investment. I don't have that
investment with me -- I mean,
that --
MR. CLAITOR:
Number. Yes.
MR. WINDHAM:
Senator, can you hold on one
second so we can fix your mike.
MR. CLAITOR:
That's probably why I was given this spot.
(Laughter from audience)
MR. WINDHAM:
We need the feedback.
MR. CLAITOR:

That's just a suggestion for
the public. I'm not a member of
this Board. I have attended the meetings in the past on several
occasions, and I think when folks
aren't regular attendees, as far
as they are relatively
representative of what the public
is looking for when they are
looking at these type of
documents and they would like to
know what this information is.
MR. FAVALORO:
Yes, sir.
MR. CLAITOR:
Thank you.
MR. WINDHAM:
Thank you. Any other
comments or questions?
All right. I believe we can
move to Ms. Metoyer on the
Enterprise Zone Program. Please
identify yourself.
MS . METOYER :
Joyce Metoyer. I'm the

BOARD OF COMMERCE \& INDUSTRY MEETING

Program Administrator for
Enterprise Zone.
I have 23 new applications
today.
20141180, Affinity Health
Group, LLC, Ouachita Parish.
20141179, Affinity Health
Group, LLC, Ouachita Parish.
20150272, Associated Marine
Equipment, LLC, St. James Parish.
20150961, B \& G Food
Enterprises, LLC, East Baton
Rouge Parish.
20150261, Barriere
Construction Company, LLC, East
Baton Rouge Parish.
20141545, Bayou Lodging, LLC,
St. John the Baptist Parish.
20150313, Courtesy Realty of
Ruston, LLC, Lincoln Parish.
20130003, Creekstone
Management, LLC, Livingston
Parish.
20161385, Delta Medical
Group, LLC, St. Mary Parish.

20141329, G.E.O. Heat
Exchangers, LLC, Iberville
Parish.
20151399, Govind Hotels, LLC,
East Baton Rouge Parish.
20110929, James Construction
Group LLC, East Baton Rouge
Parish.
20150141, Leading Healthcare
of Louisiana, Lafayette Parish.
20151398, LogoJET, Lafayette
Parish.
20141118, Mihir Enterprises,
LLC, East Baton Rouge Parish.
20150897, Primoris Energy
Services Corporation, East Baton
Rouge Parish.
20150204, Rouse's
Enterprises, LLC, Tangipahoa
Parish.
20141279, Southwest Louisiana
Hospital Association, Calcasieu
Parish.
20141547, Southwest Louisiana
Hospital Association, Calcasieu

Parish.
20141415, Syngenta Crop
Protection, LLC, Iberville
Parish.
20151009, The National World
War II Museum, Orleans Parish.
20141178, Vantage Health
Plan, Incorporation, East Baton
Rouge Parish.
And 20130847, Waskey Bridges, Incorporation, East Baton Rouge Parish.

MR. WINDHAM:
Thank you, Ms. Metoyer.
Are there any questions on
any of the Enterprise Zone
applications? Is there a motion
from the Board to approve the
applications? Made by Dr.
Wilson. Seconded by Major Coleman.

Any questions from the Board members? Comments from the public?

Please step forward and
identify yourself.
MR. BAGGER :
Good morning. I am Roderick
Bagger with Together Louisiana.
Pardon my voice. I know you
appreciate this. This was the follow up from the last meeting.

We had discovered that the local input process in East Baton

Rouge involved a problematic
internal process whereby these exemptions would be -- to the

Planning Commission would be distributed internally among the metro council, and if no one had an objection they would be sent home with an approval without a public hearing that was against the East Baton Rouge charter.

Our understanding is they haven't continued that, but we asked whether that was a practice.

MR. WINDHAM:
They have or they have not?
MR. BAGGER:

They have not continued that for any this year, but whether that was a practice in any other places, and the Board and staff said they would look into that and I wanted to see if there had been any follow-up on what the process of local input is at a time where we're in the midst, as we all know, of local input and around the separate program and just having clarity about the expectations to the public and making sure that the standards of public input and public disclosure are appropriate for the law.

So just wanted to see if there was any follow-up about whether the processes of local input around programs that require resolutions are in fact requiring resolutions or just statements of some kind. Do they have to go through a public
hearing or have the kind of
document that is to say a
resolution versus a letter from
the mayor, whether there have
been any further research into that.

MR. WINDHAM:
Certainly. Ms. Metoyer, can you respond to that? Sorry. She can't.

MS . METOYER:
I was not aware of this
question. That's a -- that was going on at that local office.

We are not involved in that part of it.

MR. PIERSON:
Don't Pierson, LED Secretary. The program that we are talking about here is the Enterprise Zone program. Specifically what you see addressed in front of you is a state program, and I don't know that it would require the actions of a local body relative to the

BOARD OF COMMERCE \& INDUSTRY MEETING
implementation of what you essentially see is given that a company qualifies by creating five or more new jobs, and you are also seeing a cleanup here where retail food services, employment services, other categories were removed over time by the legislature, and you may
be seeing the tail end of some of those that have been in process for quite some time, but the tax relief that occurs is in your column where it speaks to the investment tax credit, and essentially that's a handshake
between the state and the
corporation wherein typically you might undergo a construction project, get the four percent or five percent now state sales tax rebate or to streamline that process, segment of the
investment be authorized by
legislation to be rebated to the
company. So that's the column
that you see where those tax collections that were made during
the process of construction are
then provided back to the company
for making the $\$ 512$ million in
investment associated with the projects, so there is not a specific role at the parish level specific to this program.

MR. BAGGER :
But -- well, and maybe just
to clarify the question, and I
think it's the kind of question
that we leave with you again and
check in next time, but that this
program under these that are
currently approved are just the
ITC portion. When there is a
local sales tax exemption that is
a part of it, the rules of the
Board require a local resolution
that we had discovered quite to our concern and dismay that the
local process by which East Baton

Rouge Parish had in the past been approving those was not in accordance with this charter and was not even submitting resolutions, which is what -- as far as we know, which is what the law requires, it was some kind of statement from the mayor. This has been discontinued locally in

East Baton Rouge Parish, but without going into every parish ourselves and trying to discern
that what we wanted to know is whether when it does require a local resolution, is this Board and LED requiring a resolution in making sure that is, you know, not some other statement that wouldn't require local process and it's relevant now because there is now an expansion of the process for local input, so what has been happening in the past we're going to have new precedents set around the

Industrial Tax Exemptions, so
that's why we don't have any
local exemptions, and,
understand, $I$ don't want to take any more time on the agenda, but if that is something that can be checked on.

MR. PIERSON :
We're going to defer that to
the judgment of either the parish attorney or the city attorney that they are appropriately providing public notice relative to resolution that impact the public in those jurisdictions.

MR. BAGGER :
Okay.
MR. PIERSON:
Because if they are
essentially there to act on
behalf of the citizens to enforce
the charter for the governance
that is in place.
MR. BAGGER :
And our question is are you

BOARD OF COMMERCE \& INDUSTRY MEETING
getting resolutions that are
formal resolutions that are
accepting other statements, but I will leave it at that. Thank you.

MR. WINDHAM:
Ms. Clapinski, want to add
something to this, please.
MS. CLAPINSKI :
Sure. I will just clarify
real quickly that under the
Enterprise Zone Program there are
two different capital expenditure
benefits; the sales new tax
rebate or the investment tax credit. Under the sales new tax rebate, they are eligible for the state portion of the sales new tax rebate and with local
approval potentially the local portion rebated as well, and I believe that is what Mr. Bagger is referring to.

Quite honestly, we have to
take these on a case by case basis as they come in as there

## BOARD OF COMMERCE \& INDUSTRY MEETING

are 64 jurisdictions. Right now
none of the applications that are
on your agenda, there is only
two, Leading Health Care of
Louisiana and Primoris Energy
Services Corporation that are
even anticipating using the state
sales and new tax rebate.
Everyone else is under the ITC,
and those two companies do not
anticipate any local sales and
used tax rebates; therefore,
there is nothing required of the
local for those two.
MR. WINDHAM:
And ITC is only applied at
the state level.
MS . CLAPINSKI :
That is correct. It's a
refundable investment income tax
credit, state taxes.
MR. WINDHAM:
All right. Thank you. Mr.
Barham.
MR. BARHAM:

I thought Roderick was going
to come up and celebrate today
that the fact that the one with
the largest permanent job
increase has the lowest tax
relief. I thought that is why he
was coming in today, but --
(Laughter from audience.)
MR. WINDHAM:
Any other comments from the public? Motion is on the table to approve. Any other questions, comments, public or by the Board members?

All in favor of approving the
Enterprise Zone application
please indicate with an aye.
ALL BOARD MEMBERS :
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
Next is the Contract
Termination Request. Ms.
Metoyer.

MS . METOYER:
Project 2010813, Excel
Fabrication and Construction,
Incorporated, Ascension Parish.
Existing contract period
5-24-2011 through 5-23-2016.
Requested Term Date, 12-31-2014.
All of the program requirements were met and no additional jobs are anticipated.

The next one is 20110547, Red
Stick Armature Work Incorporated,
West Feliciana Parish. Existing
contract date April 6, 2011
through April 5, 2016. Requested
term date, 12-31-2013. The
program requirements were met and
no additional jobs are
anticipated.
20111044, International
Marine Terminals Partnership,
Plaquemines Parish. Existing
contract period May 1 of 2012
through April 30 of 2013. The
program requested term date is

December 31 of 2014. All of the program requirements were met.

No additional jobs are
anticipated.
20111024, Moran Printing
Incorporated, East Baton Rouge Parish. September 26, 2011 through 9-25 of 2016 is existing contract period. The requested term date is March 25 of 2014.

The program requirements were met and no additional jobs are anticipated.

20130141, Schottel
Incorporated, Terrebonne Parish.
Existing contract period 2-27 of
2013 through 2-26 of 2018. The
requested term date is February 26, 2016. Program requirements have been met. No additional jobs are anticipated.

20120990, CommCare Corp,
Avoyelles Parish. The existing
contract period is September 1 of
2012 through August 31 of 2017.

The requested term date is August
31 of 2015. The program
requirements have been met. No additional jobs are anticipated.
20120999, Pay-Less Super

Market Incorporated, Ascension
Parish. The existing contract period is July 25 of 2012 through July 24 of 2017. The requested term date is December 31 of 2016. The program requirements have been met. No additional jobs are anticipated.

20130549, Pay-Less Super
Market Incorporated, Ascension
Parish. The existing contract period is April 2 of 2013 through

April 1 of 2018. The requested term date is December 31 of 2015.

## All program requirements have

 been met. No additional jobs are anticipated.> 20100778, Dupre Logistics,

Incorporated. EBR Parish.
Existing contract period, March 1
of 2012 through February 28 of 2017. The requested term date is February 28 of 2015. The program requirements have been met and no additional jobs are anticipated.

20100939, Baton Rouge General Medical Center, East Baton Rouge Parish. The existing contract period is October 1 of 2011 through September 30 of 2016. The requested term date is March 31 of 2014. All of the program requirements have been met and no additional jobs are anticipated.

And the final contract
termination is 20131054, Energy
Hydraulics, LLC, Bossier Parish.
The existing contract period is August 2 of 2013 through August 1 of 2018. The requested term date is February 28 of 2016. The program requirements have been met and there are no additional
jobs anticipated.
MR. WINDHAM:

Thank you, Ms. Metoyer.
Is there a motion to approve
the requested contract
termination by the companies?
Made by Dr. Wilson. Seconded by
Mr. Slone.
Any comments from the public?
Comments from the Board and
comment from the public? Any
comments from the Board or
questions before Mr. Roderick
comes up here. All right.
Please identify yourself again.
MR. BAGGER :
Roderick Bagger with together
Louisiana. I don't know how this
escaped my attention but $I$ just
want to celebrate the previous
item that the item with the
smallest exemption had the most
jobs, and that's what we're
pointing out that James
Construction Group.
This is also just a follow-up
from the previous meeting. In
the database on Fast line is an extremely helpful resource, and better than most states in terms of providing timely information and access to it. There is one respect in this program that we think can be improved that we raised last time and now have more clarity around.

> In the records, at least in
that database, I am not sure about the actual files, it
doesn't distinguish between
Enterprise Zone exemptions that are terminated because they met all of the program requirements and those that are canceled because they did not meet the program requirements. So it lumps together under one category the best of them, and I don't mean the worst of them, but the ones that actually didn't meet the program requirements and had the exemption cancelled for that
reason. You know, that let us in
a previous meeting to say, wait a minute, this one had a bunch that were terminated and it turned out in one case that was because they were doing really well and another that they hadn't created the jobs that were required under the Enterprise Zone exemption, so I wanted to ask if that could be changed to where if they are canceled because of non-compliance with the job creation it would indicate cancelled, and, you know, even say the reasons behind that but at least indicate canceled due to non-performance and if they were terminated because they met the requirements, well, then that's a very different thing and ought to be categorized differently.

MR. PIERSON :
We can take that under
advisement.

MR. BAGGER :
Okay.
MR. PIERSON:
The Department is happy to
take that under advisement.
MR. WINDHAM:
Thank you, Mr. Bagger. Okay.
Any other questions, comments
from the public or from the
Board? All in favor of approving
the contract termination request
indicate with an aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
Ms. Cheng, the Industrial Tax
Exemption Program.
MS . CHENG :
Good morning.
MR. WINDHAM:
Excuse me. Mr. Adley would
like to open up with the
comments.

MR. ADLEY:
If I can make a suggestion,
we have a whole lot of renewals today. I assume all of those will be dealt with in-globo based upon what we have done in the past. The new applications, however, $I$ know that albeit it appears to be many more, there is 15 companies making the
applications, and what $I$ would simply ask Mr. Chairman is that there are a number of them that the governor's office has no questions of at all, but some that we do have questions of, and so since they are only 15 companies, if we can take them one at a time by company would be very helpful instead of trying to do them in-globo and then go back and take them out separately and deal with them then.

MS . CHENG:
And this is for the new
applications?
MR. ADLEY:
Yes. For the new
applications. If that is
possible, Mr. Chairman, I think
that would help us time wise.
MR. WINDHAM:
So, I guess we will ask you
-- I'm sorry.
MR. PIERSON:
I have a question. I just
want to be clear. I'm seeing
these are advances filed prior to
6-24.
MS . CHENG:
Yes, sir.
MR. PIERSON:
So these all fall under the previous set of rules, am I correct?

MS. CHENG:
You are correct.
MR. PIERSON:
So -- anyway, I just note
that I don't know why we have
extensive discussion, but I'm
open to that.
MR. ADLEY:
The reason is simple. Under
the old rules you have to insure
that they are manufacturing
facilities, and some of the
applications are not clear
exactly what they have done or
what they are manufacturing, and we happen to believe that if they are not clear we ought to at
least be clear on them regardless
of when they were filed.
MR. WINDHAM:
All right.
MS . CHENG :
Okay. I have 38 new
applications --
MR. WINDHAM:
I am sorry, Ms. Cheng, what I
will ask you to do is read the name and then the number, and
then when you do a group of them read the name and all of the
numbers.
MS . CHENG :
Got it. I have 20152058,
Albemarle Corporation in East
Baton Rouge Parish.
20152047, BASF Corporation in
Ascension Parish.
MR. WINDHAM:
Anyone have any questions
raise your hand.
MR. ADLEY:
What I'm going to ask, Mr.
Chairman, if we can go ahead and just approve -- for instance, the first one, the 20152058, if there were no questions or objections to it, if we would go ahead and get a motion to approve that so we can get those behind us as we get to any of those have questions, they will already be approved.

MR. WINDHAM:
All right. Can I accept that as a motion to approval

Albemarle?
MR. ADLEY:
Yes.
MR. WINDHAM:
Is there a second? Second by
Mr. Slone.
Any comments from the Board concerning the first application?

Comments from the public?
All in favor of approval indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries. Second one.
MS . CHENG:
20152047, BASF Corporation in
Ascension Parish.
MR. WINDHAM:
Motion made by Mr. Slone to
approve. Seconded by
Representative Schexnaydre. Any questions or comments from the Board? Comments from the public.

BOARD OF COMMERCE \& INDUSTRY MEETING

All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MS . CHENG:
20150973, Diversified Foods
and Seasonings, LLC, in St.
Tammany Parish.
MR. WINDHAM:
Is there a motion to approve.
Made by Mr. Adley. Seconded by
Dr. Wilson.
Any questions from the Board
members? Comments from the
public? All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay. Motion Carries.

MS . CHENG :

I have a correction to make on three of the Dow Chemical
company applications. 20140993,
20161400 and 20150367 should be
in Iberville parish.
MR. WINDHAM:
Okay. What was the third
one? I'm sorry.
MS . CHENG :
20150667 .
MR. WINDHAM:
All right.
MS . CHENG :
So I have Dow Chemical
company, 20151167 in west Baton
Rouge. 20140993 in Iberville.
20150368 in west Baton Rouge.
20120848 in west Baton Rouge.
20161400 in Iberville. 20151302
in West Baton Rouge, and 20150367
in Iberville Parish.
MR. WINDHAM:
All right. Are there
questions on these applications?
MR. ADLEY:

Move to approve for the Dow
applications.
MR. WINDHAM:
All right. A motion has been made for approval. Seconded by Mr. Slone.

Any questions from the Board members? Comments from the public concerning Dow applications?

All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion Carries.
MS . CHENG :
I have Dr. Reddys
Laboratories Louisiana, LLC in
Caddo Parish. Application
numbers 20150934, 20150934A, 20150934B, 20150934C.

MR. WINDHAM:
Are there any questions for Dr. Reddys Laboratories?

MR. ADLEY:
This is the first one that we have a question on. The issue is I'm reading the project description to manufacturing C2 substance at Shreveport facility require security systems, visual
cameras in addition to process equipment.

The question I'm trying to figure out is how does security fit in with a manufacturing process?

MR. WINDHAM:
Is there a representative
from Dr. Reddys Laboratories
Louisiana, LLC?
MS . CHENG:
Because this is advanced from prior to June 24 of '16.

MR. ADLEY:
We all have the right
regardless -- bear with me. Just to sit here and say just because it was all approved that those of

|  | Torres Reporting \& Associates, inc. | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| :---: | :---: | :---: |
|  | COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

us looking at it today may not believe that security is part of the manufacturing process and we just like to know how it is.

MS . CHENG :
I understand.
MR. ADLEY:
If the company can explain it it would be helpful.

MR. WINDHAM:
Sir, please identify
yourself.
MR. RAY:
Daniel Ray, project engineering, Dr. Reddys

Laboratories.
Security is a requirement by
the ADA. Because we're looking
to manufacture control
substances, we have to have
sufficient security to guarantee
that no one can break in and
steal any of the manufactured drugs.

MR. ADLEY:

I got you. Ma'am, now let me
ask you. Under the new rules
with the description of
manufacturing, would that apply
or not?
MS . CHENG:
I'm not sure. It would be --
if it's directly in the
manufacturing process, yes, but
we haven't come up with to any of those yet.

MR. ADLEY:
Okay. Thank you. I move for approval.

MR. WINDHAM:
We have a motion on the floor
and seconded by Dr. Wilson.
Motion was made by Mr. Adley.
Senator Claitor, you have a question? You waive.

Any other questions by the
Board members? Any other comments
from the public? All in favor
indicate with an Aye.
ALL BOARD MEMBERS:

Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries. Thank you, sir.
MS . CHENG:
20150982A, FlightSafety
International, Inc. in Bossier
Parish.
MR. WINDHAM:
Questions from the Board
members concerning this
application.
MR. ADLEY:
This is the FlightSafety?
MR. WINDHAM:
This is the FlightSafety, Mr.
Adley. Questions?
MR. ADLEY:
Is this the one that's been
on the agenda two or three times before?

MS . CHENG:
Yes.
MR. ADLEY:
We've asked the question
before and no one has ever been here to answer, so I'm going to ask it again. I'm trying to understand how simulated teaching of flight safety is manufacturing. I'm trying to figure out how this fits. MR. WINDHAM:

I believe we have a
representative from the company. If you can step forward and identify yourself.

MR. MOROUX :
My name is Kenny Moroux and I am with Metro Aviation in Shreveport, Louisiana. I'm here on behalf of FlightSafety. So the project with FlightSafety is a partnership between Metro Aviation and FlightSafety. Metro Aviation submitted an application and was approved to build this additional facility to house these full motion

```
simulators and FlightSafety,
```

because they still retain
ownership of the simulators, submitted their own application, so they are intertwined together. It's one big project.

MR. ADLEY:
I was of the opinion if it were a manufacturing if it was something that you were manufacturing or making subject to resale that's not happening here.

MR. MOROUX :
So Metro Aviation completes
or completes helicopters. Our specialty is air medical but we do law enforcement all of the time, so we get a green aircraft from the original equipment manufacturer and we turn that aircraft into the ultimate product. We complete the manufacturing process. As a part of that offering, we have customers that come from all over
the United States, and all over the world, in fact, that -- that come for those -- those aircraft completions, and the training that's provided for those helicopters is included in that.

MR. ADLEY:
What I'm trying to follow are they buying a product from you or is it training that we're talking about that's being exempted?
That's what I don't follow.
MR. MOROUX :
It's both. I mean, the
product -- if I can give you one example, so there is a company in

California named Calstar that
buys helicopters on a regular basis. They purchase the green aircraft from air bus in Grand Prairie, Texas, and then that aircraft comes to Metro Aviation and we have a complete total package where we complete the aircraft for them and provide

BOARD OF COMMERCE \& INDUSTRY MEETING
five years of full motion
simulator train for their pilots as a complete and total package.

MR. ADLEY:
When they -- when they buy it
and they come to you are you
adding parts to it that's -- I'm
trying to get away from the
training. I don't think the
training fits at all, and so I'm
trying to, in my mind, legitimize
that you have actually made
something, manufactured something
that actually got sold to
somebody, not training, but some equipment, some part.

MR. MOROUX :
Absolutely. We do -- for
those helicopters we do on
average for an aircraft about \$1
million worth of -- worth of
manufacturing and completing of
that -- of that product.
MR. WINDHAM:
What do you add to it?

MR. MOROUX :
We add paint, air medical
interior, we manufacture the
interior components, the
stretcher, the litter that goes
in the back. We manufacture air
conditioning systems, lighting systems, autopilot systems. All -- I mean, we're a turnkey shop.

We sort of hold ourselves out as the Disney World for helicopters. It's a one stop shop. We -- our direct competitors are in Denver and Dallas. The first full motion sim was actually installed
at the DWF airport in Dallas at the flight safety facility there and we convinced FlightSafety to bring that sim to Shreveport and we're actually City of Shreveport but in Bossier Parish.

MR. WINDHAM:
When you say green, are you speaking of shell. You get a
shell in and then you outfit it
for its intended use.
MR. MOROUX :
Right.
MR. WINDHAM:
Okay.
MR. MOROUX :
It's not like going to the Chevy dealership and purchasing the burgundy Impala with the tan leather interior. It's more like going to the General Motors plant and picking up a 15 passenger van. There is no paint, no interior. It's basically a five gallon bucket of steering wheel. Bring it to us. We cut out the windows, the air conditioning, the upholstery, the carpet, the air conditioning, lighting, everything that gets added to it.

MR. WINDHAM:
And part of this finishing out you have to show the new operators of the operators that will be flying the vessel how to

> operate it.

MR. MOROUX :
Absolutely. Probably the biggest advantage has been the international market. We have a lot of customers from South America, Brazil, Argentina that are having their aircraft completed at our facility because of everything that we're able to offer in that -- in that one package. We had 1800 pilots of those completion customers come through our facility this past year. We used up five thousand hotel room nights this past year estimated to use 7,000 this coming year. So it's -- I mean, it's a -- in any of you that come through Shreveport or live in north Louisiana we would love to host you at our facility. I think if you would just come spend an hour with us it would click.

MR. ADLEY:
I do live there.
MR. MOROUX :
I know. I know.
MR. ADLEY:
I wish you didn't know that.
MR. MOROUX :
We actually have background.
MR. ADLEY:
The description that is on your application, $I$ think that's what drove me off.

MR. MOROUX :
It does.
MR. ADLEY:
This is what you say the project had. Flight simulators
on, FlightSafety international
and leased, not sold, not
rebuilt, not put together, not
changed, and when $I$ read that it just -- it doesn't look like manufacturing to me.

MR. MOROUX:
Right. And I understand that
completely. I think -- and I
don't know how to do that, but I
think it has to be read in
context or conjoined with the
Metro Aviation application that
was previously submitted and
approved because it really is one project combined.

MR. ADLEY:
I highly recommend and some different description because if

I was just reading that blindly,
I mean, that would not -- that's not manufacturing.

MR. MOROUX :
Right.
MR. ADLEY:
But if you are literally
taking parts or equipment and
changing them on a specific order
from a company, which is allowed under the ITEP, I mean, that's clearly allowable, and so I just want to make sure that's what you are doing. That you are --
ownership is transferring from
you to someone else from
equipment that you changed, put
together for them to add to a
product.
MR. MOROUX :
Absolutely.
MR. WINDHAM:
Mr. Miller. President
Miller. I'm sorry.
MR. MILLER :
Yes, sir. I'm sorry.
Whenever you -- I know it wasn't
required to put on this. This
helps you guys either add jobs or retain jobs.

MR. MOROUX :
Right. We have actually far
exceeded the numbers that were
included in the metro aviation
application, so today we have just associated with those simulators we have 20 jobs about \$1.5 million worth of -- worth of annual payroll.

MR. MILLER:
Secondly --
MS . MITCHELL:
Which I think is twice the
number we had.
MR. MILLER:
Would this simulator be tied
to -- specifically to the
helicopter that I purchased. I
come and I fix it, I finish it
the way $I$ want and then my pilots
have to come learn how to fly it.
MR. MOROUX :
Absolutely.
MR. MILLER:
So you wouldn't give me that
helicopter if $I$ didn't go through
the simulator?
MR. MOROUX :
I wouldn't say that. I mean, we have been in business for --

MR. MILLER:
You much prefer me going
through that.
MR. MOROUX :

And you would much prefer to
go through that. Again, our
competition are in much larger
cities. The State of Texas is
very, very aviation friendly, so
it's -- folks all over the world
are amazed that we have been able to do what we have done.

MR. MILLER:
Would you say that without
the simulator you wouldn't be
selling as many helicopters?
MR. MOROUX :
Oh, there is no doubt.
Especially the international
markets and even on the operation side of the business we have some very large customers who because we have this capability in Shreveport have started bringing their helicopters completions to us, so if you go through our shop we have 15 aircraft in there at a time. The majority of those aircraft are -- we're completing

BOARD OF COMMERCE \& INDUSTRY MEETING
for our customers on the
operation side of the business, so we'll make money from anybody we can.

MR. WINDHAM:
I'm sure the patients
appreciate the training.
MR. MOROUX :
Absolutely.
MR. WINDHAM:
All right. Is there a motion to approve? Made by Mr. Claitor.

Seconded by Dr. Wilson. Any
further comments from the Board?
Questions, comments from the
public?
All in favor indicate with an
aye. All oppose with a nay?
Motion carries.
MR. MOROUX :
And I -- sincerely, if you come through Shreveport, you need to see this facility. It will make you absolutely proud of what is going on in Louisiana. Thank
you.
MR. WINDHAM:
Thank you, sir. Ms. Cheng.
MS . CHENG:
20151303, GCI OPCO DST in
West Baton Rouge Parish.
MR. WINDHAM:
Are there any questions
related to GCI?
MR. ADLEY:
The only question, and this may have come up before, too, is this the one that's the subsidy of Dow? I mean, I see the explanation is pretty much the same explanation that Dow had.

MS . CHENG :
It is a warehouse on Dow's facility, and I did go make sure that it was in the fence line of the Dow facility.

MR. ADLEY:
Thank you.
MR. WINDHAM:
Is there a motion -- oh, I am
sorry. Any other questions
related to this one? Motion is made by Mr. Slone for approval.

Seconded by Mr. Williams. Any
questions from the public?
All in favor indicate with an
aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion Carries.
MS . CHENG :
20151379, Graphic Packaging
International, Inc. in Ouachita
Parish.
MR. WINDHAM:
Are there any questions
related to Graphic Packaging,
Inc.? Is there a motion to
approve? Made by Dr. Wilson.
Seconded by Ms. Atkins.
Any comments from the public?
Questions from the Board. All in
favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MS . CHENG :
I have Marathon Petroleum
Company, LP in St. John the
Baptist Parish. 20152011,
20152010, 20131420, 20140895 and 20152030 .

MR. WINDHAM:
Are there any questions
related to Marathon Petroleum
applications? Mr. Adley.
MR. ADLEY:
The 20131420.
MR. WINDHAM:
Is there a representative
from Marathon.
MR. ADLEY:
It just says -- the
description is modify existing
flares, and I actually have three
questions on three of your
different projects, and this is on the first one.

MR. WINDHAM:
Please identify yourself and who you represent.

MR. KRZYZAK :
My name is Stephen Krzyzak.
I represent Marathon Petroleum.
Tom Williams, Marathon Petroleum.
MR. ADLEY:
Tom, the modification to the flares, is that an environmental requirement? What brought that about. Why that change? I'm trying to understand that. It won't impact your ITEP for this application, but I'm just curious why is the change being made.

MR. KRZYZAK:
Well, it's for safety and pollution control. It's due to the US EPA.

MR. ADLEY:
Is it anything required by
the federal government or anyone
or is this just a decision that you made? That's what I'm trying to understand.

MR. WILLIAMS :
It was made by US EPA.
MR. WINDHAM:
Pull the mike a little bit closer, please.

MR. WILLIAMS:
It was required by the US
EPA.
MR. ADLEY:
Which would, so you know, create problems under the new rules.

MR. KRZYZAK :
We understand.
MR. ADLEY:
The second one, 20140895, and
it simply says, build a new
control room, and $I$ just want to
know that that -- take that how
that relates to the
manufacturing. It's not some
administrative building.

MR. KRZYZAK:
No. It's not an
administrative building. The
central control room is basically
the brains of the refinery.
Things are monitored from there.
Things are controlled from there.
MR. ADLEY:
And the last question that I
had for you was the radio system, and 20152030, explain to me how that one relates to the manufacturing.

MR. KRZYZAK:
So the refinery has a bunch
of different processing units,
and during the refining process,
everybody has to be in constant communication with one another, so it allows the different operators of the different processing units to be able to talk to each other to keep the process going.

MR. ADLEY:

Thank you.
MR. WINDHAM:
Any other questions
concerning any of the Board
members from Marathon? Is there
a motion to approve? Made by
Representative Schexnaydre.
Seconded by Mr. Miller or
President Miller.
Any other comments from the public? Questions from the Board?

All in favor indicate with an
aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries. Thank you, gentlemen.

MS CHENG:
20140362A, Methanex
Louisiana, LLC in Ascension. And
20120766B, Methanex USA, LLC in
Ascension.
MR. WINDHAM:

Any questions concerning the
Methanex Corporation? Is there a motion? Made by Dr. Wilson.

Seconded by Representative
Schexnaydre.
Any comments from the public concerning Methanex? Questions
from the Board? All in favor
indicate with an aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?
Motion carries.
MS . CHENG :
I have 20141344A, Reagent
Chemical \& Research, Inc. in
Ascension Parish.
MR. WINDHAM:
Any questions concerning
Reagent Chemical and Research?
Is there a motion to approve?
Made by Mr. Adley. Seconded by
Representative Schexnaydre. Any
questions from the Board?

Questions, comments from the public?

All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MS . CHENG:
I have 20152032, Stuller,
Inc. in Lafayette Parish.
MR. WINDHAM:
Any questions concerning
Stuller? Yes. Mr. Adley.
MR. ADLEY:
In the description it talks about the publication of reports.

Can I have someone explain that one to me, please, sir.

MR. WINDHAM:
Is there a representative from Stuller please step forward and identify yourself and your company.

MR. ADLEY:
It talks about a tool to assist with a production and publication of reports to assist us in analyzing various manufacturing cost as well as sales by the various merchant groups. I'm trying to understand how that is part of the manufacturing process.

MR. PATTON :
That particular asset --
MR. WINDHAM:
Please identify yourself.
MR. PATTEN :
My name is Jason Patten. I'm with Stuller Incorporated.

That particular asset is an analytical tool and manufacturing tool on that particular item.

MR. ADLEY:
Well, kind of walk me through it, then. When I read publication of reports to assist and analyzing various
manufacturing cost as well as sale by various merchants groups
-- well, let's do it this way, what are you manufacturing?

MR. PATTON :
We manufacture precious metal jewelry.

MR. ADLEY:
Okay. So these reports and your manufacturing of jewelry, when you make the jewelry, I understand you make a ring and you put a diamond on it and so forth.

MR. PATTON:
Right.
MR. ADLEY:
I'm trying to understand the reports themselves are part of the manufacturing process.

MR. PATTON :
This particular asset is not.
It's one asset in our application
is a subset of our entire
application, so this particular
asset is more of an analytical
tool and a mistake that was
included in this application.
MR. ADLEY:
So if you removed it would it
change the value of the property
tax exemption? In other words,
the value for putting these
reports in that were not put in
correctly, what would the value
of them be removed -- if it was
going to approve this when you
approve it less that amount.
MR. PATTON:
About 250,000 for that
particular asset.
MR. ADLEY:
250, 000?
MR. PATTON :
Right.
MR. ADLEY:
What I would suggest, Mr.
Chairman, if it's possible for
this Board to do that is to
approve this one amended not to
include the report that he just said was not supposed to be included here.

MR. WINDHAM:
The one comment that $I$ have with that these were all advanced notices filed prior to the rule of change, so I don't think it would be appropriate to remove that because it was within the rules.

MR. PATTEN:
Well, it was within the
previous rules, correct. It is
part of our manufacturing
facility and it is used to
analyze our sales and our
manufacturing processes but it is
not specifically tied to the particular manufacturing process itself.

MR. ADLEY:
I thought within the prior
rules was always a determination
that what you were doing was
within the manufacturing process.
MS . CHENG :
No. If they are a
manufacturer, under the old
rules, anything at the site was
eligible for the exemption.
MR. ADLEY:
Anything?
MS . CHENG:
Yes.
MR. ADLEY:
So under the new rules
obviously that would not --
MS . CHENG:
Yes. But under the new rules
for this particular application.
MR. ADLEY:
Since I'm not sure exactly what the Governor's position will be in regard to this one, I will
let Mr. Pierson weigh in with
him. This report my vote is no so that he can at least have it
flagged and make that
determination for himself, and
then rest of the Board vote to
approve however you want to, but
I just want to make sure mine is
recorded no on this one because
that's clearly outside of what
was intended by the constitution.
Clearly, in my opinion, outside
of review.
MR. WINDHAM:
Senator Claitor.
MR. CLAITOR:
Thank you, Mr. Chairman. I
thought I heard the gentleman say
that he would remove that from
his application.
MR. PATTON :
I did say that. If it's
approved then it's approved and
if we remove it, we'll remove.
It's 250,000.
MR. CLAITOR:
Do you intend to remove it or not?

MS . CHENG:
It's eligible. It does not
need to be removed.
MR. CLAITOR:
Okay. So you don't intend to
remove it because it's eligible
under the old rules; is that
correct?
MR. PATTON:
Correct.
MR. PIERSON :
For clarify, there's a much
larger number here and you are
simply proposing that you would
remove that 250,000 element from
the larger package; is that my understanding?

MR. PATTON :
That was the comment that I made, yes, sir.

MR. PIERSON:
And so the rest of this is

## all distinctly manufacturing

 oriented?MR. PATTON :
Everything is tied to the manufacturing product that we
sell.
MR. PIERSON:
So to correctly hear your proposal was to amend this to remove the $\$ 250,000$ document that had to do with quality control?

MR. PATTON :
Under the assumption that it's ineligible. If it's ineligible I will remove it from the application, certainly.

MR. PIERSON :
I just want to make sure that if we're voting against the entire package or if we are voting no that we don't think we should allow this particular element to get clarity around that.

MR. ADLEY:
I'm probably the only person that would vote no on this. I would certainly go for any of the manufacturing he does and the manufacturing of the jewelry. I
just don't think it's ever been the intent regardless of what was done before, period, that this is
a manufacturing exemption, and
this clearly deals with analyzing your sales which as nothing to do with that. Just my view. I would have no objection if you didn't have that 250,000 included. I wouldn't.

MR. WINDHAM:
Any further questions from the Board members? Is there a motion. Motion to approve has been made by Mr. Slone. Seconded by Representative Schexnaydre.

All in favor -- I am sorry. Any other comments from the public?
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay. Two
votes nay. Senator Claitor and

Mr. Adley. So with that, motion carries.

Thank you, sir.
MS . CHENG:
I have two applications for
the Bayou Companies, LLC in
Iberia Parish. 20141544 and
20161527.

MR. WINDHAM:
Are there any questions concerning the Bayou Companies?

MR. ADLEY:
The only question that $I$ have on this one it talks about a new building but it didn't say what it's for. Can you tell me what the building is for.

MR. WINDHAM:
Is there a representative from the Bayou Companies? Please step forward and identify yourself.

MR. LEONARD :
My name is Jimmy Leonard.
I'm with Advantage Consulting
here on behalf of Bayou
Companies.
The new building was in order
to add a new pipe insulation
activity to the facility and it was not on the adjacent property.

They had to go down and build a new building so they can provide this manufacturing product.

MR. ADLEY:
I move for approval.
MR. WINDHAM:
All right. A motion has been made for approval and seconded by Dr. Wilson. Any other questions from the Board members? Comments
from the public? All in favor
indicate with an aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion Carries.
MS . CHENG:
I have Union Carbide

Corporation in St. Charles
Parish. 20141263, 20150955 and
20151589 .
MR. WINDHAM:
Are there any questions
concerning Union Carbide
Corporation. Mr. Adley.
MR. ADLEY:
This is the last one by the way on this list.

The Union Carbide 20141263,
which talks about upgrading
reconfigure electrical
distribution system in St.
Charles. Upgrade current
electrical design standards
including substation, so forth.
I just want to know was this under some directive that this is being done under some EPA, some fire toll, some anything. I just need to understand why this was being done.

MR. WINDHAM:
Please come forward and

BOARD OF COMMERCE \& INDUSTRY MEETING
identify yourself.
MS. DAIGLE :
Rona Daigle, Dow Chemical tax
manager. It was not under EPA
restrictions.
MR. ADLEY:
Or any other directive. It's something that you just showed on your own.

MS. DAIGLE:
It reconfigured to increase capacity.

MR. ADLEY:
Okay. I move for approval.
MR. WINDHAM:
All right. A motion has been made. Seconded by Mr. Slone.

Any other comments from the public? Questions from the Board? All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.

Motion carries.
MS . CHENG :
And then I have WestRock CP,
LLC in Jackson Parish. 20161468,
20161468A, 20161468B, 20161468C
and 20161468D.
MR. WINDHAM:
I believe there are no questions from the Board. Is there a motion to approve WestRock, CP. Motion made by Mr. Williams. Seconded by Dr.

Wilson. Any other comments?
Comments from the public. Please
step forward and identify
yourself.
MR. BAGGER :
My name is Roger Bagger with
Together Louisiana. This is a concern about reporting and it's not with the specifics with the way that it's totaled.

At the bottom of this section
it indicates that there are 144
new permanent jobs created and
that the first year investment amount would be 9.6 million.

That's the number that's going to
be on the annual reports that's going to be accounted for. That includes 20 jobs for each of the Dr. Reddys Laboratories exemptions, and it's got an asterisk there that indicates that new jobs are associated with multiple applications, but then there is still totaled in a way that if anybody is looking at this, and certainly if they are looking not at individual Board agendas but looking at the data overall to determine the performance, they would reasonably take this to mean that there are 144 new jobs created, that even if all of the jobs are created it's not 144 it's 144 minus 60 assuming that each of those 20 or not $20,20,20$, but one set of 20 , so just that
reporting to identify duplicates
for separate applications are not
just indicated with an asterisk
but take them out in total, it
gives a more accurate and
transparent indication of the job
creation that is taking place
with programs or investments
associated with this program.
MR. WINDHAM:
Mr. Adley.
MR. ADLEY:
Mr. Roderick, I think you
probably stepped out in front of the last one we just had, which was the question $I$ had of Cortec when they come up on there MCA.

They show five jobs for each one of those applications, and my question of Cortec is is it ten new jobs or is it five?

MS . CHENG:
I did check with them and it
is ten because they are separate sites.

MR. ADLEY:
They are what?
MS . CHENG:
There are two separate sites.
I did check with them and it is
ten.
MR. ADLEY:
You did.
MS . CHENG:
Yes.
MR. ADLEY:
So at our last meeting we
went through this issue of the
jobs thing, making sure we were getting an accurate count, so on this entire list, what $I$ assume he is referencing now, you went back and checked with each one of them so that we made sure that we are not double counting our jobs.

MS . CHENG:
Well, that's why we have the asterisk because our current system right now, we can't report it any other different way. We
are working on the new Fast lane
and at that point we will collect
the numbers to where we have a more accurate job count, but
right now this is the only way we can do it and it is noted that it is double.

MR. ADLEY:
Let me ask you this question, and I'm not trying to push the issue on you at all, but at our last meeting this Board directed
y'all to do just that with the understanding we knew there was applications that were in front of us that day you couldn't go back in time on those, but these
are new applications that came here. Just seems like there were

15 companies, it just seemed like -- I mean, I clearly understand what he is saying. We are double counting in many cases the jobs that are showing up under ITEP.

```
This is -- I just can't
```

understand why is that difficult.
MR. WINDHAM:
Mr. Pierson may be able to help.

MR. PIERSON:
We are looking at that
directly right now, and these aren't new applications, these are applications that were filed sometime ago and what the staff is doing is reporting it publicly transparently just the way we received it, and for those that we need to dig deeper into to make sure there is not any duplication, we are committed to having the correct numbers just the way that you would -- you and

I would agree if they need to be reflected.

Sometimes on these larger projects they actually do have those distinct segments of numbers associated with them, and also keep in mind in some of
these larger vessels and the
things that happened in some of our local plants and refineries that the program also allows for those contract maintenance workers to be attributed to that job count, so -- but anyway, the bottom line is we want to get it right.

MR. ADLEY:
And before you step up, let me just add. There was somebody here from Dr. Reddys earlier that answered questions for me. Just wave your hand yes or no for me that you listed 20 jobs. You had four applications and you listed 20 new jobs with each one of them. Is it 80 new jobs or is it 20?

MS . CHENG:
I can answer that question
for you. It is 20 new jobs over the next two years because of

```
this one project. It's one
```

project and they are creating 20 new jobs. But the phase is they -- as -- because of the way they filed the application, 20 new jobs are associated with that project, which is why it's duplicated.

MR. ADLEY:
I'm going to suggest to you if you know the answer, and just a moment ago you told me there was no way to know, if you just told me that on that one it's not 80, it's 20 , why don't we just put 00020.

MS. VILIA:
Anne Villa under secretary
for LED. I believe we had this discussion at the last Board meeting, and so we are not trying not to make any changes to our existing Fast Lane system. We are trying not to expend any additional taxpayer dollars on a system that we are completely
overhauling, and that is due to
be rolled out in May, so what we
have done from just a
presentation standpoint to the
Board is to note when we know
that there are duplications and jobs that are being reported and
that is what we did for Reddys.
We actually put a little
asterisks and let you-all know that it's not the, $I$ believe, 80 or 100 jobs, 80 jobs, it's only the 20 , so those are efforts that we were trying to make so that we don't have to go into
reprograming of an old system
that we are actually replacing in
the next six, seven months.
MR. ADLEY:
Then let me make this
suggestion. I read your notation
and the notation says new jobs
associated with multiple
applications/projects. Why don't you just add to that this number
doesn't reflect it is not this many jobs, something. If I read
that that doesn't mean anything
to me either. Just put some -something in there saying when
you put the stars you knew it wasn't 80 , so just say we know it's not 80 .

MR. WINDHAM:
Duplication of jobs.
MS. VILLA:
Right. Okay.
MR. ADLEY:
Just put some language that
is understandable because anyone reading this just walking in the door they wouldn't know what that means anymore than we know what it means.

MR. WINDHAM:
Mr. Bagger.
MR. BAGGER:
Just to be precise about
where we have a concern, it was on their application and so
that's reflected here, and, I mean, I understand that the asterisk seems the appropriate way to do that. It's at the bottom when you total it up it ought to say 184 jobs not -- or, sorry, 84 jobs and not 144 , so you know what the total is. That part, if it requires a manual -but that is the part that people look at is the total to figure out what is the job creation and if that says 144 with, you know, we are talking about something broader than this. If the
reporting has a total whatever the asterisk is, it creates a misleading impression and likely to read the misreading
information as the value for dollar, so that would be, you know, our request for suggestion is that when the totaling takes place both now and in the future that it has what the real number

```
    is.
```

MR. PIERSON:
We agree. We don't have any disagreement with that. That is
why we self reported with those
asterisks and we will edit the
footnote to make more clarity
around that, and under -- as
Secretary Villa has indicated, we're in the process of giving an update to the system to continue to provide the most accurate and transparent information available.

MR. BAGGER:
Appreciate it. Thank you very much.

MS. VILLA:
To make the changes that he is suggesting is to put on the total line is going to require some programing changes, and $I$ do not feel that that is a good spend of our of the taxpayers dollars to make those changes to
those totals. We can easily
insert language down here but we
can't change the totals because that's a report generated out of the system. So, again, we're in the process of updating it and we're going to make sure that we don't have duplication of jobs in the applications when we receive them in the future.

MR. WINDHAM:
All right. I certainly understand. Mr. Adley.

MR. ADLEY:
I have been around here long enough to know that when you make
a statement $I$ believe it not reflect a good expenditure of taxpayer dollars you are going to find a mix view.

MS. VILLA:
I'm sure $I$ will.
MR. ADLEY:
And I'm sure everyone does

```
not agree with that, me being
```

one. That when we report what
we're gaining or losing from all
of our incentive programs, it
should be accurate because it's what leads us to the decision of what to do next, which makes much more money for the taxpayer than what we might spend changing a
computer program to get an
accurate fact to make the
decision with.
I'm just suggesting to you
that there will be a number
people who will disagree with you
that having pure transparency at
whatever cost to insure the right
information and making good
legitimate decisions is going to be paramount to anything else. I
can just tell you I sat in
meetings just yesterday with
members of the Governor's staff
in working our way through where
do you go through now with all of
the various problems we have with

BOARD OF COMMERCE \& INDUSTRY MEETING
finances, and all of the credits and various things that we do,
you came up in that discussion, and I'm sitting there depending to the tenth degree of quality jobs and things like that because what they do create, but I'm having to defend them with
information that may be very
erroneous. That's just terribly wrong and no one should ever have to go back and look at the
footnote of any report and go back and retally and retally. We should have an ongoing tally, and
I understand you have to change
your program. I still highly
recommend to you that is probably an extremely good expenditure of taxpayer money.

MS. VILLA:
Thank you.
MR. WINDHAM:
Any other questions

```
concerning the totaling? Ms.
```

Cheng. Thank you, Ms. Villa.
MS . CHENG :
We still need to vote on

## WestRock.

MR. WINDHAM:
Oh, I am sorry. A motion has
been made, I believe, by Mr.
Williams and seconded by Dr.
Wilson, I believe. And any other
questions or comments? Comments
from the public. All in favor
indicate with an aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries. Please proceed.
MS . CHENG :
I have two applications that
were inhouse prior to their MCA applications that were inhouse prior to the Executive Order being issued.

20160697m Cortec, LLC in West Baton Rouge Parish, and 20160698m

Cortecm LLC in Terrebonne Parish.
MR. WINDHAM:
Mr. Adley, I believe your
question concerning duplication of these jobs have been answered.

MR. ADLEY:
That was the issue.
MR. WINDHAM:
Is there a motion on the floor to approve? Made by Major Coleman. Seconded by Ms. Atkins.
All in favor -- sorry. Any comment from the public?

All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MS CHENG:
I have one new application
that was an MCA filed after the
Executive Order, and this was an
appeal that $y^{\prime}$ all approved at the

August Board meeting, so it is before $y^{\prime}$ all for reconsideration.

This is 20170187, Ash Industries,
Inc. in Lafayette Parish.
MR. WINDHAM:
This was MCA filed after June 24th. Are there any questions or comments?

MR. ADLEY:
Where is this now?
MR. WINDHAM:
Is there a representative
from Ash Industries in the
audience? Please step forward
and identify yourself. I believe
there may be questions.
MR. SPENCE:
I am Hardy Spence. President of Ash Industries in Lafayette, Louisiana.

MR. ADLEY:
Mr. Spence from the last meeting. Okay. I couldn't locate it. I apologize.

MR. WINDHAM:

I think you may have some questions, Mr. Adley.

MR. ADLEY:
I think the only question was
when we got to this point I need to ask the staff, I guess Mr. House, this came in after the Executive Order.

MS . CHENG:
Yes, sir.
MR. ADLEY:
And so does it comply with the rules that we have passed or not complied. That is the only question that $I$ have.

MR. HOUSE:
It does not comply with your present rules. We did ask per the direction from this Board last time prepare a rule which was submitted to you as Chairman of the rules committee.

MR. ADLEY:
But that related -- I think that rule related to the

```
    emergency rules as it relates to
    we had approved -- we had
    approved some -- I think two
prior to this point that came in
after the fact, and so the
discussion was do we need
emergency rules because there
were others like them this --
this didn't fall in that
category.
    MR. HOUSE:
    And this is one of them.
    MR. ADLEY:
    Okay. I just want to say to
the Board for what it's worth, I
think it's important that you
know this that the Governor is
not going to sign the two that
this Board approved that were for
Centurytel and a ship builder
that came out of here, in my
opinion, mistakenly thinking that
it was different to the others
only to find out that it was not
different to all of the others
```

and that it did not comply with the rules, so the Governor is not going to approve those, which, in my opinion, puts us back to where the current rules are and no need for any emergency rules because than everyone would be treated exactly the same.

So this Board and the
legislature and everyone involved
through the last year approved a set of rules that we have been following, and the Governor is going to make sure that he follows the same set of rules, and it's our position to ask the Board to do exactly the same thing on all of these so that everyone is treated exactly the same, but he is not going to approve those that got out of here before.

```
MR. WINDHAM:
```

All right. Thank you, Mr.
Adley. Mr. Spence. MR. SPENCE:

Yeah. Spence. I would like to ask that we be given a chance to make our appeal before the Governor. That we are a true manufacturing company. We're Louisiana based. We're Louisiana founded. We are taking resources from the state and selling them to companies across the United States and bringing money back here. We did everything according to what we knew to do that was right before the Executive Order. It just so happened the Executive Order came after we had spent the money and installed the equipment, and we submitted our application just has been -- had the been the process up until that point. So we're a small company. We don't have a legal department. We don't have a tremendous front office. We have a whole bunch of
people with dirty hands making
things here in the state, and I
would ask that the Board would
please approve this. I think
this is a legitimate request. It
has tremendous local approval
from the people who would be
affected by the tax abatement,
and we are creating jobs and
building our local area and doing
good things for the state.
MR. WINDHAM:
Yes. Mr. Miller.
MR. MILLER:
Mr. Spence, if you -- I'm
sorry, Ms. Cheng, if there had
been advanced notification for
this project, does it meet all of the qualifications of the new rules?

MS. CHENG:
Yeah.
MS . BOATNER:
Rhonda Boatner with Didier
Consultants. He was not required

BOARD OF COMMERCE \& INDUSTRY MEETING
to file an advance --
MR. MILLER :
Please let me continue. So
let's -- and I made this
argument, this discussion topic
several times, and I'm not
talking just to be talking to
hear myself, this project creates
jobs. It's a new product line,
correct?
MR. SPENCE :
That's correct.
MR. MILLER :
You knew it was going to be under $\$ 5$ million.

MR. SPENCE:
Oh, yes, sir.
MR. MILLER:
From the beginning, no doubt
about it. If LED was clairvoyant and knew that we were going to have rules change that would have been a third category, I would presume, called the small projects or something of that
matter, and I also note during my
discussions I'm probably opening myself up for some scrutiny, but that's okay, so this project is -- would be similar to all of us and I'm sure all of us -- most of us in here at least have a high school diploma, probably many of us have college degrees and advance from. That would be like us to show up to graduate, going to apply for graduation and the powers at be say, oh, did you take class $X, Y \quad Z, n o, I$ didn't. Well, you can't graduate because we changed the rule yesterday and you will never be able to graduate because there is no way to back up and take that class. That's what we've done to real projects. I get the idea and I will -- I will concede the idea of maintenance of miscellaneous capital additions being possibly taken advantage of by companies,
large companies, but this is
clearly a project that was below
$\$ 5$ million. There is a good
chance you called LED and said
you are going to do this project,
what do I need to do, and your
answer was -- and their question
was how much is it going to cost
and you said -- I can't read it,
I don't have my classes on. \$1 million. That way you don't have to do anything, just fill it and come up up to the Board and you will get approved. No one knew that the -- we are going to have a change in the rules.

I just have a hard time when we know it's a real project that fits everything that we're
looking for to not give it, and so that's just -- I know it's my editorial but $I$ appreciate the time. Thank you.

MR. SPENCE:
I very much appreciate the

BOARD OF COMMERCE \& INDUSTRY MEETING
illustration because that's exactly what it feels like.

MS . BOATNER:
We're just asking that Ash be
-- their application be reviewed and approved consistent with what has happened with these other two so he can go before the Governor and explain his situation to the Governor.

MR. WINDHAM:
Mr. Adley.
MR. ADLEY:
This is a good argument and I had an opportunity to visit fairly lengthy with Rob Deal over the phone about your case trying to figure it out. What makes yours so very difficult, frankly, is is that in many of the companies that took advantage of the MCA's really were large enough to have filed an advanced notice. Under the old rules, he couldn't do that just by size of
the company. He didn't have that opportunity, so he was told this is the way to do it. I get that.

For me, and based on the
directives that I've gotten from the Governor's office, they are not signing any of those. If this Board wants to send it up to him so that, you know, he can visit with him and visit with him all and that's clearly your business, $I$ 'm going obviously to vote no because we are going to try to follow the rules. Just bear in mind that when you send one up, there are 14 or

15 more sitting out there that
are coming behind this one, and unless you can figure out a way language wise, and that's what I discussed with Robbie, how he come up with some language to insure that the small company that had no way but just absolutely prohibited from doing
an advance notice had to do it
this way unlike the bigger companies. Unless you can come
up with some language in some motion somehow, what's going to happen to you is it's going to be 14 or 15 other lovely ladies like you sitting in front of this

Board saying we just want to be like everybody else, and let us go up there and visit with him, too.

I just know we had to reach a point to where we all -- the MCA's had reached a point of that appeared abuse and it had to be stopped. We went through an entire year of rulemaking to get to a set of rules to follow, but

I understand your argument. I do. I get it. And you do fall in a peculiar catch 22 that some of the others don't, but how they can figure out a motion of some kind to insure that is applicable
solely to you without putting 14 or 15 others down here that's the problem. That is the issue.

MR. SPENCE:
I would ask that the Board consider my case, my situation, the way the Board was running these applications before, and also understand that small amounts of money make a tremendous impact on small companies. I can do a lot with a
little bit of leverage, and I would like the chance to speak to the Governor, make an appeal to him, but $I$ haven't made it for 30 years by playing the odds. I
have made it for 30 years by taking one problem at a time and handling it and continuing to build our company and add employees.

MR. ADLEY:
As I do figure it, I do remember it, though, the
application that you put in it did come in late because you were off at a show somewhere doing some presentation, is that the reason why or no.

MR. SPENCE :
No, sir.
MS . CHENG :
He was not at the meeting but
it was filed on time. The
application was filed timely.
MS . BOATNER:
And it was deferred.
MR. SPENCE:
It was deferred at the meeting because $I$ was at a trade show.

MR. ADLEY:
Okay. But if he had been at a meeting, we approved them all at that meeting. Is that -- is that correct.

MS . CHENG:
That's correct.
MR. ADLEY:

And we did. And so those that
got deferred are the ones that got -- and is his the only one
that got deferred at that
meeting?
MS . CHENG:
No, sir.
MR. ADLEY:
So it puts us right back to
the same 14 or 15 applications.
MR. WINDHAM:
Mr. Miller.
MR. MILLER :
Senator Adley and myself
spoke at length about this and he
he did give me a charge to find
the language and the proper way to do it, and I did not get that
accomplished. I didn't talk to enough smart people to figure that out, but I'm appealing to this Board that I'm sure there are a group of us that are smart enough to figure out what questions to ask you to make sure

> that we fit real projects, not miscellaneous or maintenance projects, that could have been -that could have slid through the system by -- I don't even want to go there, but the idea that companies taking advantage of that program, and I think that we should try and figure out how to do that, and if it's 15, it's 15. I mean, if there is legitimately people who did it, who did it this way who weren't clairvoyant, who didn't know the change was coming that we should -- that's what we've charged with is to do the job that vet these out, and there is going to be people that is going to have to tell no to that we don't believe there are actually clear additions to your line, clear adds, you know, new adds of lines or whatever it was that your project that your expenditure was just maintenance.

I think that's what we're here to
-- supposed to do and then pass
it to the Governor and for his
decision.
I would hope that as a
collective group we can come up
with those questions, and I
appreciate $y^{\prime}$ all doing that.
MR. WINDHAM:
Senator Claitor.
MR. CLAITOR:
Thank you, Mr. Chairman. On
the investment part of that, the application, the number 683,570 is the number. On these other
applications that we're talking
about that would potentially
follow behind it, Ms. Cheng, are they all less than $\$ 1$ million as well?

MS. CHENG:
They would be less than $\$ 5$ million.

MR. CLAITOR:
Do we know that they are less
than $\$ 5$ million? This one is
less than $\$ 1$ million. Are there
others less than $\$ 1$ million?
MS . CHENG :
The only -- the stipulations for an MCA, miscellaneous capital additions, it had to be under \$5
million, so $I$ wouldn't say that
they are all under $\$ 1$ million.
MR. WINDHAM:
Mr. Claitor, anymore?
MR. CLAITOR:
I am just trying to get an idea of the number of dollars we are talking about. Where we had just gone through a list where we are talking about Dow and Marathon and millions and millions of dollars and the little guys frequently left without the resources that we give everybody else. So I'm just trying to get an idea of what we are talking about on these others that Robert is talking about that

> eventually may come behind it, and if it's 1500 at less than a million dollars a piece, I think we have the time to go through
> them one by one.

MR. ADLEY:
I doubt most of them are a million or less, and I think you, Robby, he may be on the right track with something that may or may not be workable. Most of the MCA's we saw bumped right up against the five million, most of them. Ironically that's what got our attention they all bumping up against it.

I would just make a
suggestion to the Board and it may be a way out of this, Robby, if we could defer it one more time to put some of those brighter minds together to see if you could figure out a way to
deal with the smaller company, if

```
this Board approves this today
```

without some really carefully drafted language of some kind,
you are going to put the Governor and everybody in this state in a terrible place because there is going to be 14 or 15 coming in behind it. They are. Robbie and -- I asked him to do it but Mr.

Claitor, he may have gotten close but we don't know that until we look carefully at what's there, and, Robbie, that might be the answer. It might be looking at the size by the dollar amount
that Mr. Claitor came up with.
If there were a way for us to
at least defer it one more time.
I mean, you are not going to get
to your property tax payment yet,
are you.
MR. SPENCE:
No, sir. Not yet.
MR. ADLEY:
If you can do that at least
gives us an opportunity to see if
there is a way. I'm not sure if
there is, I got to tell you
honestly, but we are maybe
getting close to something.
MR. WINDHAM:
Senator Claitor.
MR. CLAITOR:
Not to stop if I'm ahead if Robert says I'm getting close to being right.

MR. ADLEY:
I don't say it very often.
MR. WINDHAM:
Mr. Miller.
MR. MILLER:
Not to keep going, but I
think Senator Claitor, when I
spoke to the Governor about this he wanted to know how much could it possibly be, and I'm not sure there is a way to really know talking to the staff, but $I$ do think that there is probably a finite number. It might be more than we think, but it's still a
finite number that fall in this category, and if we are going to defer it, which I hate to -- Mr.

Spence, bringing you back and back and back, but we have to get it done before the end of this year and it goes on the tax rolls and once it goes on the tax rolls, you are done. MR. SPENCE: Right. MR. MILLER: So I'm okay with deferring it if we get it done next month or next meeting, but $I$ do think we need to try to figure out if there is an idea how many we are talking about, how many dollars and how many projects might do it but -- and then $I$ know the next step the Governor still has an opportunity to either not to grant it or not, and that's okay, that's what he got elected to do, so thank you.

MR. WINDHAM:
Thank you, Mr. Miller. Mr. Barham.

MR. BARHAM :
I have to make a comment
here. I'm a little concerned
about choosing a number figure of
a small company or large company. We sent up some applications to the Governor, and you named one of them that $I$ want to especially mention and that's CenturyLink. We sent it up because we believe they had done everything that was required for our approval, and then their position is the rules were changed after the application.

I have to tell you having once lived up there, CenturyLink, I think, is our only Fortune 500 company in Louisiana, and I was chilled when $I$ read the feature article last week. We are losing the CEO of CenturyLink. He is not
going to be in Louisiana anymore
January 1st. He is in Denver,
Colorado because of acquisitions and mergers, and his comment was we are not going to move the headquarters of CenturyLink now. Well, that sends a message to me that that could happen, and if CenturyLink leaves Monroe, I don't want to speculate on what Monroe will suddenly become, but by extension it will certainly impact Louisiana, and part of our job is the development and the environment where business feels that this is a business friendly state. And I would appeal to the Governor to take a look at these companies that we sent him that this Board believe that they had adhered to the rules that existed at that time.

We may disagree, and I
understand that, but $I$ would ask him to reconsider his position on
-- there may be 15 beautiful
ladies, as you described, Mr.
Adley, but there is one Miss America in that group, and I -I'm chilled by the thought that we could lose Miss America when we don't have to.

MR. WINDHAM:
Thank you, Mr. Barham. MR. ADLEY: I got to respond to Mr .

Barham. And I was around for
some of those discussions. I
want you to know that everyone is doing everything they can to
insure that CenturyLink is always
part of Louisiana. But what
CenturyLink receives from the state goes way beyond this one application was. I'm not saying that they are in agreement with what the Governor is going to do, but what the Governor thought and what we thought when we voted was

```
is that those two applications
```

were different to the others. We actually said that. Only to find out that what we thought they were they were not. I did ask Mr. House, Robbie, how many more we would be looking at, so he went and he did look that up. I'm reading from his text to me back in September when we discussed it. There were 17 applications that were dismissed in June. 16 of them fall in the category with this company. So the total is 16. They may be different size companies admittedly.

MR. HOUSE :
The rule that we proposed was that is where the 16 number comes
from, presuming those 16
companies do actually have jobs
as this one does. Right now you have -- you have two that have been approved CenturyTel and FM, and you have this company, they
all are known to have jobs. You would have to find out whether the additional 16 applications and this takes it through a time period of June, and we felt like that was the date that we would choose because at the meeting in April this came up and Mr. Windham as the chairman said, you know, those of you who may fall under this should gather your
information in applications, and
if you take it through to the beginning of the new rules than
that's where you get the 16
people, and that's -- those were
the dates that were established
in that.
Now -- and so that's where that information and that is where that number comes from.

MR. WINDHAM:
Thank you, Mr. House. I am
still of the opinion that the companies spend their money, put
the operations into place at
before the rules came out they
did not know that they were going
to be excluded from
participation. After that it was
fair game. Everybody knew. We didn't say anything about it be
retrospective but definitely
prospective.
MS . BOATNER:
If $I$ can make a comment on
that. Typically -- and I
understand the Executive Order
process, but when new rules are promulgated they do get give a date that it becomes effective.

So had we known this was going to
happen on June 24 of 2016 we definitely would have put an application in prior to that Executive Order being issued, so, again, to your point, they spent all of this money prior to the Executive Order. We are not required to put an application in
at that time, but had we known,
we would have.
MR. ADLEY:
Ma'am, if you had actually
been at the meeting that it first
came up and not missed the
meeting it would have been
approved. It would have been gone.

MR. SPENCE:
Hang on a second. Hang on a second. I was in another part of the country.

MR. ADLEY:
I got it.
MR. SPENCE :
I had a two day notice and I was already there.

MR. ADLEY:
I got it.
MR. SPENCE :
I spent half of my -- one
third of my year trying to get
new business and bring it to
Louisiana.

MR. ADLEY:
I'm not chastising you but
you are chastising us to a great degree when, in fact, we had all
had followed the rules just like they were laid out at the time, it would have been okay. I'm just saying to you that I know that there are 16 others laying there, and I don't have them in front of me, but $I$ believe if we can get our staff to bring us those 16
for us to look carefully at to see if there is not a way to try to deal with this issue.

Mr. Barham, I am going to have to tell you you are going to have to see him yourself about
your CenturyLink thing. I can't help you with that one. But there may be a way for us to try to work through this one.

MR. HOUSE :
They would have been in the same position as Centurytel and F
\& $M$ had they been at the meeting.
Centurytel and $F \& M$ still don't
have signed agreements. The 16
people or the 16 potential
applicants would be covered by the proposed rule that we provided to you. That is where the 16 comes from. So in terms of what the department has done, the department has done what it was asked to do via the last meeting, and so it's now up to the Board as how you want to go forward.

MR. ADLEY:
I agree.
MR. WINDHAM:
Thank you, Mr. House.
Is there any further
discussion regarding the appeal?
Is there a motion regarding the
appeal?
MS . CHENG :
Sorry, Mr. Chairman. This is
actually an application. We
would be voting on the
application.
MR. WINDHAM:
Oh, I'm sorry. Is there a
motion on the application. Mr.
Slone, let me get you on the mike.

MR. SLONE :
No. I was just asking
clarity on what the motion should
be based upon all of this
discussion. Are we going to
defer or are we going to go ahead and approve, I mean, motion to approve?

MR. WINDHAM:
I would believe the motion
would be to defer right now
because I believe there is still
a way to work this through. So I
would entertain a motion for
deferral one more time. Last time, actually. Hold on.

MR. ADLEY:
Mr. Chairman, I want to make
a motion to defer. If you look on your agenda from the agenda
there is a series of other
appeals that are going to be the same votes to appear again, and
so I'm going to ask you to at
least defer it to give us some time to see if we can't find a way to work through it.

MR. WINDHAM:
All right. I have a motion by Mr. Adley to defer. I have a question or comment by Mr .

Claitor.
MR. CLAITOR:
No. I second.
MR. WINDHAM:
A second by Mr. Slator \{sic\}.
Claitor. I'm sorry.
MR. CLAITOR:
That's all right. I have been called worst.

MR. WINDHAM:
So, is there any further discussion from the Board
members?
MR. PIERSON:
So understanding that we are considering -- we should be sure
that we package into our thinking
that we are going to want to --
and if it requires a special call
meeting, $I$ don't know, but
understand for everyone that we
are up against the end of the
year, and so there are some
elements of time is of the
essence. We need enough time to conduct the constructive dialog
that Senator Adley seeks to help us with as it integrates into the rules and how we proceed, but I would just want the Board to notice that we may need to meet in the interim period for review of those under appeal or some similar type of lane that allows us to move quickly because if we don't then this all becomes moot by the end of December.

MR. WINDHAM:
Thank you, Secretary Pierson.
Any other comments from the Board members? Yes. Mr. Richard.

Bear with me.
MR. RICHARD:
Thank you, Mr. Chairman.
Given the discussion about possible exception rule language, and the timeframe that we are looking it with the end of the year, if there are processes put in place to add language changes to the rules to provide for the exception that we are talking about, do those rule changes have to go through the administrative procedures act, which will
require some -- I would propose would extend past the end of the year.

MR. WINDHAM:
Sorry.
MR. ADLEY:
It's not my goal to try to
proceed further with an emergency
rule or regular rule. It's to
look at the existing rules that
we have to see if there is some
way inside those rules to deal
with some issue like this. I am
not for sure that it's there. If
you proceed with rules, I mean,
you are going to be a year out
before you get a rule, and if you
proceed with an emergency rule,
it would be somewhat quicker,
but, still, you are going to be a ways off.

MR. RICHARD:
That's exactly why I raised
the issue.
MR. WINDHAM:
All right. Thank you, Mr.
Adley. Secretary Pierson, you
had something?
All right. The Board is
clear now. Any other comments
from the public concerning
deferral of this and possibly

BOARD OF COMMERCE \& INDUSTRY MEETING
others? All right.
All in favor of deferral of
this to the next meeting, for
sure, indicate with an aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MS . CHENG:
I have 155 timely renewals.
MR. ADLEY:
Read them all.
MR. WINDHAM:
I believe Mr. Adley has a
motion for these.
MR. ADLEY:
Approved.
MR. WINDHAM:
Motion for in-globo approval.
Seconded by Dr. Wilson, all of
the renewals for the Industrial
Tax Exemption Program.
Are there any other questions
from the Board members? Is there
a comment from the public?
Mr. Bagger, please step
forward and identify yourself.
MR. BAGGER :
Roderick Bagger with Together
Louisiana. And I want to direct
your attention not to the
applications with advanced
notices but the miscellaneous
capital additions for two
reasons: One is that the previous discussion it could open up a can of worms larger than the ones that already applied, and to give some sense of that going forward -- any the other I will describe in a minute. BASF, it starts on, I think, page 14, has $1,2,3,4$, 5, 6, 7, 8, 9, 10, 11 separate MCA applications; therefore,
4.968 million, 4.3 million, 4.3 million, 4.7 million, 4.9, 5 million even, 4.1, 3.9, 4.9, 3.24 million. Calumet has two that is over 7.3. Discovery Products has
four of the total 13.4 million.
Everick (ph) has four of the total 15.5 million. Graphic

Packaging has 6, the total 21.8 million. International Paper has

7 or 6, the total 19.9 million.
NewStar has 9. The total of 40.9
million. WR Grace has two, the total of 2.6 million.

Just for the record, we think
these are submitted in violation of the existing rules at the time when they were originally submitted. They are miscellaneous capital additions.

Miscellaneous capital additions say the commissions made be made up to an accumulation of the projects totaling below five million, and the practice here was to submit multiple
accumulations usually at an
average of 4.9 million in order to -- the term federal law is structure the project in order to
avoid that regulation. In other
context that deem the violation
of existing rule or law, we think
it would be in this case, and
just want to put that on the
record that any miscellaneous
capital additions where multiple submissions total higher than the accumulation total should have been rejected originally. This
renewal process is a new
decisionmaking process, and even under the Governor's executive -even prior to the Governor's

Executive Order the existing
rules apply under the existing
rules these were a violation
that's our interpretation and we just want to put that on the
record. Thank you.
MR. WINDHAM:
Thank you, Mr. Bagger. Mr.
Adley. Hold on.
MR. ADLEY:
Not a question. I'm just

BOARD OF COMMERCE \& INDUSTRY MEETING
going to ask you when this
meeting is over with whatever
list, whatever you were reading
from, can you give us that in
writing, please.
MR. BAGGER :
Yes.
MR. WINDHAM:
Mr. Miller.
MR. MILLER:
Mr. Bagger, you may not have exclusively said it, do you have any evidence that shows that these companies accumulated these
-- took a project, a big project
and split it up into smaller projects to do the MCA or is that just a feeling on your part?

MR. BAGGER:
This isn't an allegation of doing so was -- right. It was already --

MR. MILLER:
Sure sounds like it.
MR. BAGGER:

The -- even if they are
individual separate projects,
let's assume all 11 are
individual separate projects.
MR. MILLER :
Hold on. Each of those
applications could have been five projects or six or seven projects.

MR. BAGGER :
That's right. That's right.
MR. MILLER :
And accumulated into 4.9
million. I'm not going to argue that they are either all
legitimate or all corrupt. Just
the possibility is that each one of those 4.9 million, the 5 million one could have been multiple, ten, 12,15 tiny projects that is they just rolled up because that's what the rules allowed them to do. Is that a fact? So how is that wrong from the -- how are we not supposed to
accept that?
MR. BAGGER :
Because it violates the rule, and that's where I'm -- I'm very definitively not saying that the -- they are pretending. They are -- whether it is -- what the rules allow is an accumulation of capital projects that total under 5 million, and so to submit multiple accumulations, under any scenario whether those are 11 different projects or one giant project being split, it's no more or less a violation under the rules, so that part of how they are characterizing it, but that --

MR. MILLER :
Is there a limit on the number of applications that they can apply for?

MR. BAGGER :
An accumulation already is capped to then allow multiple
accumulations. I will repeat it
is our interpretation that it's a
violation of the rules and other
context and tax law that has been
deemed to be in violation. Here
is an example. If the federal,
you know -- you know, right, and
you say, no, $I$ don't -- this is
off the top of my head, but I
don't make, you know, just \$4
million with this company, I make
\$1 million in four different ways
and they say, yeah, but if you
are just -- if you are just
presenting that in a way that
makes it eligible then that is
called structure and it's a violation of those rules.

In this case, whether or not
these were 11 discreet projects or one project broken into 11
pieces in our view is immaterial
because the rule prohibits an
accumulation that totals over
five million. So under either

BOARD OF COMMERCE \& INDUSTRY MEETING
scenario the accumulation year is 48.7 million, 13 million and we think violates those rules that were in place originally.

MR. MILLER :
Thank you.
MR. WINDHAM:
Thank you, Mr. Bagger. All
right. There has been a motion on
the floor by Mr. Adley and I
believe seconded by Dr. Wilson
approve the renewals in-globo.
Are there any other questions
from the Board? Comments from
the public? All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries. Ms. Cheng. I
have four late renewals.
20080850, LaShip, LLC in
Terrebonne Parish. The initial
contract expired on 12-31 of 2015

BOARD OF COMMERCE \& INDUSTRY MEETING
from the original request from 9-18-2017.

MR. WINDHAM:
All right. We are on the
late renewals for them. She just
read LaShip, I believe. I
believe in the past we have -- I believe in the past the practice
for late renewals has been
reduced by one year, correct?
MS . CHENG:
That's correct.
MR. WINDHAM:
Is there a representative here from LaShip, LLC? No representative. Okay. With that I will entertain a motion.

MR. ADLEY:
I would like to move to do exactly the same thing that we have done with all of the late renewals, and that is to reduce it by one year from five to four, which is basically reducing it by 20 percent bearing in mind that
some people here that hadn't been
here before, we only had three
choices and by law and by rule,
and that's to approve the full
five years to approve it with a
penalty or to deny it all
together. Those are the only
three choices that we have, and what this Board has done since the day we came on the Board was to reduce them from one hundred percent to 80 percent going from five years to four. I make that motion.

MR. WINDHAM:
Thank you. Senator Adley.
Senator Claitor.
MR. CLAITOR:
I have no comments. Thank
you.
MR. WINDHAM:
Thank you. Is there a second
-- or Mr. Slone.
MR. SLONE :
So we always -- so we did

BOARD OF COMMERCE \& INDUSTRY MEETING
make it a practice of if there
wasn't a representative here,
right, that we denied it? Isn't
that how we did it?
MS . CHENG :
We deferred them until the
next meeting. If they don't show
up twice, I think we did deny
them.
MR. SLONE :
Deny. Okay.
MR. MILLER:
They have been on here

## before?

MS . CHENG:
No.
MR. ADLEY:
That will be fine. Whenever they get here they are going to end up with $80 / 20$ percent based on what we have done. If you want to defer them, I will withdraw my motion.

MR. SLONE :
I understand. I was trying
to keep it consistent.
MR. WINDHAM:
All right. Question is still
on the floor. Is there a second to the motion? Seconded by Ms.

Atkins to reduce them by one year.

Any other questions or comments from the Board? I do appreciate you pointing that out, Mr. Slone. Any questions or
comments from the public?
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All opposed with a nay? All oppose with a nay? Motion carries.

MS . CHENG:
I have Cortec in Terrebonne
Parish. 20110306 and 20120756.
They both expired initially on
12-31 -- I am sorry. One expired

> on 12-31 of '15 and one expired

12-31 of '16, and I received the
renewal request on 8-4 of 2017.
MR. WINDHAM:
All right. So there are
three that were MCA's. The
original application they were
late for their renewals. Are
there representatives from Cortec
here? Is there a representative
from Shaw Alloy Piping Products
in the audience. Please step
forward and identify yourself.
MS . CHENG :
I am sorry. I didn't read
that one. 20120355, Shaw Alloy
Piping Products in Bossier
Parish. Initial contract expired
12-31 of '16, late renewal was
8-1-17.
MR. LEBLUE:
Mr. Chairman, members of the
Board, my name is Doug LeBlue
and I am a consultant
representing Shaw Alloy Piping.

I can't tell you how embarrassed
I am to be sitting at the table right now. I am.

The company pays me to manage
and provide guidance on the
Industrial Tax Exemption Program,
and, quite frankly, $I$ just let
them down on this issue. It's a mistake. I apologize for it but at the same time $I$ would like to that thank the Board for considering the late renewal.

MR. WINDHAM:
Thank you, Mr. LeBlue. Mr. Adley.

MR. ADLEY:
And because you are so very
persuasive and very nice about
it, $I$ want to make the same motion that we did with the
others rather than rejecting it
all together.
MR. LEBLUE:
Thank you very much.
MR. WINDHAM:

All right. The motion has
been made to restrict the motion by one near. Is there a second?

Seconded by Mr. Slone. Any
further discussion? Discussion
from the audience.
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?
Motion carries.
MR. LEBLUE:
Thank you very much.
MR. ADLEY:
I want to point out that the other one, not for you, sir, but the other one, the Cortec that was up a moment ago and worried about them being here, they were on the prior agenda, but all of a sudden they are no longer available once they got what they got out of the other one, so --

MS . CHENG:
They were here. I guess they left. For the applications they didn't realize they had to be
here for the late renewal, $I$ guess.

MR. ADLEY:
This is a late application, is it not?

MS . WOODWORTH :
Melody Woodworth with LED. A representative from the company was here. He was heard earlier in
the agenda. He didn't realize --
I guess he thought that was the entire thing and he left, but he was here for the meeting.

MR. ADLEY:
Yeah. I just want to point out for the Board members, I mean, the people who file late, this is for their benefit and so they sat here and they got approval of the first one and the one that they were late on they
still didn't know they were late on, so they left, and they didn't know they were on the agenda so they left.

In some point -- these are pretty big companies by large part, to give or take that we have small ones, but by large parts you notice from the last gentleman up there most of them afford to have people paid to represent them here. So $I$ just don't see any reason to defer
those things. I mean, it is what
it is. If they were late, if
they are going to get it, we
ought to go ahead and implement
the penalty as we have done with
everybody else. That is all I am
saying; particularly for a company that was here and left.

MR. WINDHAM:
Thank you, Mr. Adley. Please proceed, Ms. Cheng.

MS . CHENG:

I have 34 contract transfers.
MR. WINDHAM:
Sorry. All in favor of
reducing them by one year please indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay?
Motion carries. Thank you,
Senator Slator \{sic\}. Oh, Slator \{sic\}. Claitor.

MS . CHENG :
34 contract transfers. Alon
Refining Krotz Springs, Inc.
Contract 20080368, 20090078,
20090432, 20110244, 20110245,
20140646, 20140647, 20140648,
20140649, 20140650, 20140651 and 20140652 are being transferred to Delek US Holdings, Inc. in St. Landry Parish.

And we have Williams Olefins, LLC in Ascension Parish.

Contract 20080358, 20080359,

BOARD OF COMMERCE \& INDUSTRY MEETING

```
20080360, 20080361, 20090421,
```

20090582, 20100491, 20110474,
20111033, 20111013A, 20111013B,
20120488, 20120489, 20130504,
201305005, 20130506, 20140601,
20150375, 20150623, 20150624 and
20160037 are being transferred to
NOVA Chemicals Olefins, LLC.

MR. WINDHAM:
All right. Are there any
questions concerning the
transfers? Motion made by Dr.
Wilson. Seconded by Major
Coleman.
Comments from the public?
All in favor indicate with an Aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All opposed with a nay?
Motion carries.
MS . CHENG:
I have six contract
cancellations.

Coastal Engine Works, LLC in
Iberia Parish. Contract No.
070686 . I was notified by the
Iberia Parish Assessor that the
facility had been closed.
Company has been notified and staff request cancellation.

Custom Engine Works, LLC.
Contract 070686 in 20150967 also
in Iberia Parish. I was
contracted by the Iberia Parish
Assessor notifying us that the
facility has been closed and the company has been notified. Staff
request cancellation.
Unimin Corporation in Webster
Parish. Contract 20090917, 20111109 and 20140454. I was
also informed by the Webster
Parish Assessor that the facility
has been closed. The company has
been notified and the staff
request cancellation.
MR. WINDHAM:
All right. Thank you, Ms.

## BOARD OF COMMERCE \& INDUSTRY MEETING

Cheng. Are there any questions concerning the cancellation of
these contracts? Is there a motion for approval? Motion by

President Miller. Seconded by Mr. Williams.

Any comments from the public?
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion for cancellation OF contracts carries.

MS . CHENG :
This concludes the Industrial
Tax Exemption Program.
MR. CLAITOR:
Hang on one second.
MR. WINDHAM:
Senator Claitor.
MR. CLAITOR:
I don't know what we do when

```
there is a difference between
```

what she says than what is on the actual paper, but when she went through the Williams Olefins
contract, the third to last contract she stated, she said 20130623, and I think she meant to say 20150623, so I don't know what we do if there is conflict and what the agenda shows.

MS . CHENG :
We can just correct it. That was 2 -- which one was it?

MR. CLAITOR:
Third to last one that you mentioned. 20150623. Can we make a correction on the record?

MR. WINDHAM:
Yes. We can make a
correction. Thank you, Senator
Claitor.
Next we have Industry
Assistance, and I believe
Secretary Pierson will come up with himself and a
representatives of the company.

To explain the Industry
Assistance Program, I believe
everyone received a short
briefing and the roles that are
have been promulgated with the
Industry Assistance Program.
Secretary Pierson, please
identify yourself and --
MR. PIERSON:
Don Pierson, Secretary of
Louisiana Economic Development, and my colleagues here also read
into the record their names and positions.

MR. TAYLOR:
My name is Eric Taylor. I'm
general manager of the Hodge
Paper Mill in Hodge, Louisiana.
MR. BRADFORD :
I'm James Bradford from
Jonesboro, Louisiana and also a consultant with WestRock.

MR. PIERSON:
To the Board members, thank
you for your time and attention
today. You are pretty familiar with our Quality Jobs Program, Enterprise Zone Program and some other programs. Today we're asking consideration around a program that is not frequently used but we feel like it's a real good fit for this particular project. With Board concurrence here, your favorable consideration of this, the application would then proceed to be confirmed or approved by the joint legislative committee on the budget, so this won't be a final approval but given that we are convincing today that we have
a correct and favorable outcome that we would like to advocate. This mill is owned by the WestRock Corporation. They own numerous mills throughout not only the nation but the world, and so we found ourselves in a competition for capital within
this corporation and hopefully to secure that capital and that commitment to this very
significant facility that's
located in Jonesboro, Hodge,
Louisiana, Jackson Parish.
This is a rural area and
certainly this very sophisticated mill provides a strong number of jobs in that region and the
company's commitment is to
continue to maintain 400 jobs
there. While that's a very
significant number and they are high paying jobs, certainly what
is very, very significant about
this particular opportunity is
that the jobs reach far beyond
the fence line of the facility.
The timber that is harvested in
approximately six surrounding
parishes, all of the jobs
associated with trucking
logistics, support, mechanics,
etc., etc., are very far
reaching. It's the exact example
that we do like to deploy in
terms of economic development
where we take a product from
Louisiana, which is our forestry
and convert that value add to
that with a program with a
manufacturing opportunity and
build value, and in the process,
create a great number of direct
and indirect jobs.
The consideration around the
Industry Assistance Program is
that it will reduce the tax
burden for the company in the
amount $\$ 1.5$ million per year for
five years, in aggregate \$7.5
million of assistance not
completely taking away tax bill
from them, but certainly
significantly lowering that. In
exchange for that we are getting
the commitment from the company
to make very significant capital
improvements going into the

BOARD OF COMMERCE \& INDUSTRY MEETING
future which will certainly extend the life and viability of this plant and keep a very viable operation going.

I would like to yield just for a voice from the community, the great community support that exist in the region.

MR. BRADFORD:
Thank you, Mr. Secretary.
I'm not going to go into the full of -- reading all of the support, but we do have letters of support from the Village of Hodge, north Hodge and east Hodge, which is where the plant is located, and, of course, that makes us a larger area, but we also have letters of support from the Jackson Parish Police Jury, the Jackson Parish School Board, the Town of Jonesboro, the Chamber of Commerce, Tax Assessor's Office, the sheriff's department and some other letters here that say they
support this project and realize
the benefit and how important it
is for this plant to continue
operating in Jackson Parish and
Hodge and Jonesboro, Louisiana.
I would like to leave these as a part of the record to show you that we do have community support for the project. Thank you very kindly.

MR. WINDHAM:
Thank you.
MR. PIERSON:
Gentlemen, ladies, plant
managers are also here to answer
any questions or concerns. We
know how important it is for a
company that's making a
significant act to make
themselves available to you and we respect that and certainly if you have any questions or any statement that you would like to make on behalf of WestRock.

MR. TAYLOR:

Well, I would certainly thank
you all for hearing us today and for allowing us to be here. I think it's important to know, and many of you do, to understand a community, the people, you need to understand their history, and Hodge became known as Hodge because one of the founders of this paper mill was named Mr. Owie Hodge, and so the town came up around this paper mill, and one thing that you notice is very quickly and $I$ will say this because $I$ understand it better than most and I'm glad I sit in the position that $I$ sit in. I'm glad I have the understanding of what I'm about to tell you, I grew up in a very similar community. I lived in south Mississippi. When $I$ was growing up right across the state line, there was the -- what is now a

```
Georgia Pacific. My father
```

```
worked there, my brother worked there, my mother had a business
    in town nearby, similar size
county, similar size facility,
and I always knew that anything
-- if anything happened with that
```

facility that $I$ was not only my
father's job, my brother's job,
that was my mother's business,
and change the way our family
would live forever.
I will tell you that's a
similar place where we are in the
Jonesboro Hodge area. The
community truly grew up around
that mill. It is the heartbeat,
the life blood of that community.
And it is very important that you
understand that, and I think it's
also important that $I$ and my
leadership team of the paper
mill, we take that responsibility
very seriously.

So a couple of things $I$ would like to leave with you, and one
thing that $I$ would like to do, if
I may just take a minute here, we have Todd Piles with us. If you
will stand up. Todd is our
engineering manager, but just to give you an idea of the community and how this paper mill has impacted lives over the years, Todd's grandfather went to work in that paper mill in 1933, and that was five years after we made our first sheet of paper at the Hodge Mill. He raised four children with a wife of 60 years,
two of those children ended up with college degrees, and one of those, who was Todd's father, Charlie Piles, went to work at the mill before his father ever retired, and then Todd came to work at the mill before his father ever retired, and he had moved up from a process engineer up to our engineering manager,
and that's just one of many
examples of generations, and we
have many families with four
generations who have worked in that in that facilities. So very much a part of that community and very, very important to that community, and I think as much so as any industry you have here in the State of Louisiana.

And then one other thing that
I think is important for us to
leave you with as we talk about
these investments in facilities,
I would like to leave this Board with a sense of assurance that we're also working on our sales. It's not just our equipment. We are working on our sales as leaders, focusing on what we're doing strategically and having a vision for the future to make sure we are not only doing the right things today but we are looking for the innovation in the future not only with our
equipment but our processes and our leadership, so we talk about
things -- if you ask one of my
people that sit around my
leadership table, we ask you how you are living and the answer is Hodge strong, right, because we know we have to be better,
stronger, faster than other competition because we are in a mill that the facility is 90 years old and we have a lot of work to do. But know that we are extreme owners. We know that if
things aren't right in our
business is because we are not
doing something correctly as
leaders and hold each other
accountable every day; them me and certainly me them, and we mix all of that up and put on -- add
a big hunk of what we wall GSD, get stuff done, so we out there doing it and our part as leaders, we have got -- we're really
working hard to demonstrate to
our company that's the right
place to invest in and we
certainly appreciate any help
that our state can offer in that regard to make sure this facility
is here for the long term. Thank you.

MR. WINDHAM:
Thank you. So, Mr. Pierson,
I read the documents that you had sent out before. So big picture wise basically the state will refund, rebate, reduce state taxes for 1.5 million. Company
is committed to providing the 15 million in investment each other,
and there are proportion of
reductions in any tax relief that
is provided should they fall
short on that -- that investment
for reduction in jobs.
MR. PIERSON:
As you have stated it is correct in concept and is also

BOARD OF COMMERCE \& INDUSTRY MEETING
formulated a cooperative endeavor agreement that we will execute with the company, and exactly right.

MR. WINDHAM:
And then the Board gets an
annual report?
MR. PIERSON:
Yes.
MR. WINDHAM:
Where they stand, where they
stood the preceding year.
MR. PIERSON:
Correct.
MR. WINDHAM:
Do you also give that report
to the JLCV if they require it?
MR. PIERSON:
We submit to the legislature in general, so all
representatives and senators will receive that information.

MR. WINDHAM:
All right. Thank you. Mr.
Adley, $I$ believe you had a
question.
MR. ADLEY:
First I just want to say to
you the Governor's office is glad
they can help and clearly
recognize the importance of the
Hodge Mill in Jonesboro. We saw
what happened to Spring Hill when
they lost the mill. We have been
through that. I wanted, for the record, to make it clear this is a public hearing that is required by this assistance program by this Board. That is what this is about today.

MR. PIERSON:
Correct, sir.
MR. ADLEY:
And so there is no
misunderstanding why we are here.
I only have one question for you, and -- but I need -- and it may or may not have anything to do with what you are doing.

When $I$ read through all of
the information, I looked at the state and local taxes, sales and used taxes, and $I$ am just
curious, those numbers that run from 12 through 16, how did you derive to those numbers, are those just exactly what was paid on a monthly basis match to the parish? How are those numbers derived?

MR. TAYLOR:
I believe that that comes in
our actual accounting.
MR. ADLEY:
The only reason that I'm
asking the question is we are
finding it very difficult going
around all 64 parishes because most of our businesses is exempt
from equipment sales tax. I
assume do you get the MM\&E, too, is that -- the MM\&E out of this, do you know?

MR. TAYLOR:
I can't answer that.

MR. ADLEY:
I'm asking the questions
because we come around all 64
parishes trying to locate exactly
how much sales tax we are
collecting from the business
community, and we have found it very, very difficult that no one seems to keep a record of it, and if I look at yours correctly, it looks like somebody up there did a pretty good job of keeping a record, and that's why I'm asking you is this the actual expenditure as paid to the parish? This says state and local, so I assume there is some local in there, too, is there not?

MR. TAYLOR:
That's correct. And we do have a one sales tax collections agency that we can pull it from.

MR. ADLEY:
But our business community
they don't pay sales tax, right?
You go down to Home Depot and pay
sales tax. You pay it once a
month and somebody has to keep a record of it. We find it very difficult to get a record from most of our parishes and it sounds like somebody has kept a pretty detailed record up there. MR. TAYLOR:

We would certainly keep that record in inside of our business, and the only reason $I$ hesitate to directly answer your question is because I'm not exactly sure that that is where these figures came from, but we certainly have those figures, absolutely, and I believe these are those figures.

MR. ADLEY:
But they are not estimates, these are actual numbers.

MR. TAYLOR:
Right. And I believe that's where they came from from our

BOARD OF COMMERCE \& INDUSTRY MEETING
accounting finance.
MR. ADLEY:
Again, we know how important
you are. I can tell you being
from northwest Louisiana, I lived
through a couple of mills
shutting down what happens to
those towns when they go. It's
very, very difficult.
MR. WINDHAM:
All right. Mr. Slone.
MR. SLONE :
Yeah. I just want to commend
Secretary Pierson and your team
with providing us with this
information ahead of time. I'm
just curious, how does somebody,
a company pop up on your radar
since it's by invitation?
MR. PIERSON:
We run a very robust business
retention expansion program at
Louisiana Economic Development,
so we go through all of the
parishes. We prioritize what we
call economic driver companies.
We can identify the big
manufacturers of the large
employers and we are going to go
sit down with management and have
a conversation. We're doing this
through staff and they will
collect the information, and many
times things are going good or
maybe there's some issues that they want to bring to our
attention and we aggregate all of that, but what $I$ call paning for gold. Occasionally we'll have a conversation and they will tell us, hey, we are looking at
headquarters in Atlanta and we are either going to expand mill A or mill $B$ or mill $C$ in Hodge, and at that point we jump on it and begin to aggressively try to put a compelling package in front of that leadership group that makes them recommit to Louisiana. As you know, a lot easier to take
good care of the industry that we have in our state, and it's important that we recruit and bring in new, but it's job one to take care of what we have here.

MR. SLONE :
And that's primarily what I wanted to hear for the record so that people will know the extent that your staff and your team goes through to help us maintain what we have but also grow what we need to get it here.

MR. PIERSON:
Thank you for pointing that out, sir.

MR. SLONE :
Thank you.
MR. WINDHAM:
Thank you, Mr. Slone. Are there any other comments from the Board members? So I believe it would be appropriate to entertain
a motion to make a recommendation

```
to the joint legislative
```

BOARD OF COMMERCE \& INDUSTRY MEETING
committee on the budget to
approve the Industry Assistance
Contract for their consideration
and intended furtherance to the
Governor.
MR. PIERSON:
Affirmative.
MR. WINDHAM:
Thank you. So Mr. Slone would like to make that motion.

Seconded by Dr. Wilson.
Are there any other questions
from the Board members? Are there
any comments from the public?
All in favor indicate with an
Aye.
ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All oppose with a nay.
Motion carries.
MR. PIERSON:
Thank you, gentlemen.
MR. WINDHAM:
Thank you.

Next we have Industrial
Exemption Appeals. Ms. Cheng,
will you be presenting those?
MS . CHENG:
I will.
MR. WINDHAM:
Step forward. Mr. Adley
has --
MR. ADLEY:
Are these the same appeal
that were based upon the Ash
appeal that we saw earlier? I
mean, they are all basically the same thing, so and so, they said they were appealing?

MS . CHENG:
Yes.
MR. ADLEY:
I would ask, Board, if you would defer these, too, at the same time so that we can try to analyze exactly what we may or may not be able to do with regard to these appeals.

MR. WINDHAM:

All right. Senator Claitor.
MR. CLAITOR:
Can we have the dollars that
are at issue. It's not shown on
the report.
MS . CHENG :
It's not on this agenda
because we were only considering
the appeal to reconsider the
application. The companies are here. They may have the numbers, but I do not.

MR. WINDHAM:
We can get them.
MR. CLAITOR:
If they are being deferred, I want the people to have the information at the next meeting because we know that Ash was 680, 000 .

MR. WINDHAM:
We may have that information in the package from Ash.

MR. CLAITOR:
I know what we have on Ash.

MS . CHENG:
And the companies that are here may be able to provide you with the numbers right now.

MR. WINDHAM:
All right.
MS. DUNAWAY:
Hi. I am Cindy Dunaway with
Bancroft Bag, and our original
contract was for $\$ 1,350,119$.
What we were asking for was the expenditures up until June 24th, and that is $\$ 1,045,799$.

MR. WINDHAM:
All right.
MS. DUNAWAY:
Mr. Adley, I do have our
sales tax number. Do you want
that? This year we paid
$\$ 132,848.55$ in sales taxes.
MR. ADLEY:
And you pay that --
MS . DUNAWAY:
To the state and to the
local.

MR. ADLEY:
To the local you pay that on a monthly basis.

MS. DUNAWAY:
Yes, sir.
MR. ADLEY:
The parish again.
MS . DUNAWAY:
Ouachita.
MR. ADLEY:
Ouachita. Thank you.
MR. WINDHAM:
Thank you.
MS . DUNAWAY:
And also last time at the meeting you wanted to know how much property taxes we paid,

Bancroft paid $\$ 381,000$ last year.
MR. ADLEY:
Did Bancroft get any
inventory credits at all.
MS. DUNAWAY:
I don't think so. I don't
think we are doing that program.
MR. ADLEY:

```
    You don't pay any inventory
```

    tax?
    MS. DUNAWAY:
    Yes. We do.
    MR. ADLEY:
    If you pay inventory tax you
    get a credit.
MS. DUNAWAY:
Talking about on my taxes?
MR. ADLEY:
Yes.
MS . DUNAWAY:
Yes. We do. I have that
bill. Do you want that number?
MR. ADLEY:
No. Just curious, but you
did get it?
MS . DUNAWAY:
Yes. I thought you were
talking about the program.
MR. ADLEY:
No. I got it. Thank you.
MR. WINDHAM:
Ms. Trichel.
MS. TRICHEL:

I am the President of
northeast Louisiana Economics
Alliance and we are the region
for Ouachita Parish, and Bancroft
has been a long term company in our area. Their family has two plants, and as Secretary Pierson was talking about the economics drivers, Bancroft has long been an economic driver of our parish, and I'm here in support of their request, and also Shield Pack is also an economic driver, and they will be coming up in a few minutes.

MR. WINDHAM:
All right. Thank you,
ladies.
MS. CHENG:
Do you want to know that
Bancroft did get resolutions of support from the Ouachita Parish School Board, the Ouachita Parish Sheriff, the mayor and the police jury.

MS. TRICHEL:
Very well supported by the
local governmental agencies.
MR. WINDHAM:
All right. Thank you. Is
there a representative from
Calumet that would like to come up and answer Senator Claitor's questions.

MR. MURPHY:
Hello. Phil Murphy, tax director for Calumet.

MS . SADLER:
Jennifer Sadler, tax manager
for Calumet.
MR. WINDHAM:
Do you know the property
amount of the investments of those applications.

MS . SADLER:
We have four. The first one 1.2 million. The second one was for 5 million. The third one was for $4.9 \mathrm{million}$.And the 4 th one was 2.1 million.

MR. WINDHAM:
What was the last one?
MS . SADLER:
2.1 Million.

MR. ADLEY:
When you put together the packet of the four, if you bundle them all together what would the total be.

MS . SADLER:
Well, they are two different companies. Yeah.

MR. ADLEY:
I got you. I got you. Okay.
MR. WINDHAM:
So in this case, ma'am, it
would be -- first one, 1.2 and
the other three --
MS . SADLER:
The other three was --
MS. CHENG:
Which investment was in Bossier and Caddo.

MS . SADLER:
Bossier was 1.2.

MS . CHENG:
And then what in Caddo?
MR. WINDHAM:
12 million in Caddo Parish
and 1.2 in Bossier.
MR. ADLEY:
Just as a matter of practice that you did it via the MCA and the not the advanced notice. Do
you have advanced notice
application that you have also
done?
MR. MURPHY:
Yeah. We've changed our
process after the Executive Order to now we are filing --

MR. ADLEY:
No. No. I mean prior to the
Executive Order, did you -- did Calumet ever do any with an advanced notice?

MR. MURPHY:
If we did it would have been for a large expansion over. But not for the miscellaneous.

MR. ADLEY:
I got you. Okay.
MR. WINDHAM:
All right. Any other
questions for the lady and
gentleman? All right. Thank you
very much.
MR. MURPHY:
One comment. I guess are we
requesting that the denial is
reversed and then deferred to
next meeting, is that our --
MR. WINDHAM:
We're deferring consideration of the appeal until the next meeting. Thank you.

Is there someone from Shield Pack present with us? Please identify yourself.

MS . MAXWELL:
I'm Melinda Maxwell. I am
the financial director for Shield Pack.

MR. WINDHAM:
Do you know about how much
your application was.
MS . MAXWELL:
It was just under 2.5
million.
MR. WINDHAM:
2.5.

MS . MAXWELL:
And we are a small
manufacturing company located in
West Monroe, Louisiana, and this investment was for equipment for entry into the aseptic packaging for industrial packaging. We made a 300 package. That's a lot of -- a lot of folks, so you would never see this package in your grocery stores, but, yes, like, we would sell to an orange juice harvester in Florida that would be as they harvest the orange and the season comes in, they would package in these package and store it and mix it and eventually comes through in the grocery store, but this would
be the first thing that come out of the harvest and the markets. And we sold into the market in a non-aseptic. Things like eggs and whole. They don't have -but we're invested into the aseptic markets, which is we assess out about $\$ 30$ to $\$ 35$ million market of which we have been able to only get $\$ 2$ million of that market, so far so I don't -- I'm not running this equipment

24 hours a day, 7 days a week
right now, but if we can get market numbers and get in like we want to we could probably have 24 jobs on this investment.

MR. WINDHAM:
All right. Mr. Miller has a
-- President Miller has a question, I believe.

MR. MILLER:
To clarify, I think you just
said, I want to make sure I understood, this $\$ 2.5$ million

BOARD OF COMMERCE \& INDUSTRY MEETING
investment was a new line. You
added a product line to your
manufacturing facility.
MS . MAXWELL:
Yes. New product line, new
building was actually on the
application last year and this is
the equipment that goes in the
building.
MR. MILLER :
And because it was under \$5
million $y$ 'all did not do an
advance notification. Do you
know if y'all called LED and
talked to them or any Economic
Development Director or anything
like that?
MS . MAXWELL:
No. No. The building and the machinery was under \$5 million.

MR. WINDHAM:
Please step forward.
MR. MILLER:
Sorry, ma'am, I missed your
name a while ago.
MS . RACHELLE :
Sorry. Tammy Rachelle.
Northwest Economic Lives.
MR. MILLER :
Would they have contacted you
and asked.
MS . RACHELLE :
They did.
MR. MILLER:
And your advice was.
MS . RACHELLE:
To proceed because it wasn't required until the advance notification under the five million, and as I said earlier, Shield Pack is also an economic driver and company of long-standing, and this was also a competitive situation with other companies in their holding company. The incentive was important to them.

MR. MILLER :
It was used as part of your

BOARD OF COMMERCE \& INDUSTRY MEETING
internal investment.
MS . RACHELLE:
Correct. And if they didn't
get that the equipment would go somewhere else.

MR. MILLER :
Thank you, ma'am.
MR. WINDHAM:
Thank you, Mr. Miller. Mr.
Adley.
MR. ADLEY:
In the past has the company
done any advanced notices at all.
MS . MAXWELL:
No. During my tenure there, we just had a renewal that was for $\$ 250,000$ and so we would not have qualified, and currently working on our annual operating project for next year, and we have been approved at, like, 400,000, so those are typically the type capital we get. This is very unusual for us to have this type capital to invest, so it was
a one stop shop for us.
MR. ADLEY:
Thank you.
MR. WINDHAM:
Thank you, ma'am. Any other
questions? All right. I believe
there is a motion on the floor
for deferral of the consideration
of appeals and it was seconded --
made by Mr. Adley and seconded by Mr. Slone.

So any other comments from
the public? All right. Questions
from the Board?
All in favor indicate with an aye.

ALL BOARD MEMBERS:
Aye.
MR. WINDHAM:
All opposed with a nay?
Motion carries. Thank you, ma'am. Ms. Cheng, that's it for you.

MS . CHENG :
Yep.

MR. WINDHAM:
All right. I believe we are on comments from our Secretary, Mr. Don Pierson.

MR. PIERSON:
Thank you, ladies and
gentlemen. I will be brief.
That you again for the confidence of the Board and handling a large number of contracts today. Certainly beats power of efforts and are very significant, and really pleased to see the A plus rating that we just received from

Thumbtack. That's an external
survey that checks the pulse of
your small business, and we moved
from No. 17 to No. 4 with an $A$ plus rating, and that's thanks to
a lot of team work that we have across our state that's certainly
a significant amount of
leadership that originated with
Governor Edwards and our Economic
Development transition team
speaking to making sure that we provide robust support for small businesses across our state, and we're implementing and working strong against that objective now for 21 months and to see it and noted this way was very satisfying.

We are also engaged with
Restore Louisiana working through
the SBA and bringing federal
funds to help the companies out
there that have been impacted by
flood damage and so many different areas of our state. We
are aggressively participating
with local communities on ITEP workshops to make sure that there is a clear understanding of the Governor's directives which have allowed accountability, which have allowed the voice of the local School Board, local sheriff, local police jury or county or parish commission or
the incidents where a project might not be related to municipality located there to bring that voice to the table as well. We've created templates to provide to those of the
legislative bodies. We have also made personal visits and continued to do so across the state to just increase the understanding and the applicability to everybody is very clear, and also at the same time we will -- as we come up this learning curve with these local elected officials be able to move through these analysis and opportunities more quickly, so something that we're pleased with.

Thank you for your support of the mill. The exact image that Senator Adley speaks of a closed mill that stands today in Spring Hill, Louisiana looms large in my
mind. We have other aging plants
in our state that we are
beginning to engage and trying to
modernize those and work with
them to maintain their strength often located in rural areas is a priority for us.

Also reporting that Champion
Homes over in Leesville going
into the manufacturing of housing units is a very significant win again for us in a rural setting, so across the board a lot of great things happening with your staff at Louisiana Economic

Development. Honored and
privileged to be the leader there, and also if you have any concerns or questions, happy to address those, and either here or offline with you. Thank you.

MR. WINDHAM:
Thank you, Secretary Pierson. Is there a motion to adjourn?
Made by Senator Claitor and

Baton Rouge, LA
225.751 .0732

New Orleans, LA
504.392.4791
504.392.4852 FAX

## REPORTER'S CERTIFICATE

I, RACHEL TORRES-REGIS, Certified Court Reporter in and for the State of Louisiana, as the officer before whom this meeting was taken, do hereby certify that this meeting was reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the board, and that I am informed about the complete arrangement, financial or otherwise, with the person or entity making arrangements for deposition services;

That I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I have no actual knowledge of any prohibited employment or contractual
relationship, direct or indirect, between a court reporting firm and any party litigant in this matter nor is there any such relationship between myself and a party litigant in this matter. I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 20th day of November, 2017. RACHEL TORRES-REGIS, CCR, RPR CERTIFIED COURT REPORTER

BOARD OF COMMERCE \& INDUSTRY MEETING
$\square$
\$1 59:20 116:10 124:19 125:2,3,9 151:12
\$1,045,799 190:13
\$1,350,119 190:10
\$1.5 65:24 170:16
\$12 17:21
\$132,848.55 190:20
\$2 199:10
\$2.5 199:25
\$250,000 85:5 202:17
\$30 199:8
\$35 199:8
\$381,000 191:18
\$4 151:10
\$43,287,840 16:23
\$5 114:15 116:3 124:22 125:1,7 200:11,20
\$512 30:6
\$7.5 170:17

| 0 |
| :---: |
| 00020 98:15 |
| $070686 \quad 164: 3,9$ |
| 1 |

1 36:23 37:24 38:18,25 39:9,19 145:18
1.2 194:22 195:17,25 196:5
$1.5178: 15$
10 145:19
100 99:12
11 145:19 149:3 150:12 151:20,21

12 149:20 181:5 196:4
12-31 152:25 156:25 157:1,2,19

12-31-2013 36:16
12-31-2014 36:7
12:17 208:4
13 152:2
13.4 146:1

14 118:16 119:7 120:1
122:10 127:6 145:18
144 91:24 92:20,22 101:7,13

14th 16:12
15 44:10,17 61:12 67:23 95:20 118:17 119:7 120:2 122:10 123:10 127:6 132:1 149:20 157:1 178:16
15.5 146:3

1500 126:2
1539 16:10
155 144:11
16 52:20 133:12,14,19, 20 134:3,15 137:9,12 138:3,4,8 157:2,19 181:5

17 133:10 204:18
1800 62:12
184 101:6
19.9 146:6

1933 175:10
1st 131:2
2

2 38:17 39:19 145:18 166:12

2-26 37:17
2-27 37:16
2.1 194:25 195:4
2.5 198:3,6
2.6 146:9

20 65:23 92:6,24,25
97:16,18,20,23 98:1,4, 14 99:13 153:25

20080358 162:25 20080359 162:25 20080360 163:1 20080361 163:1 20080368 162:16 20080850 152:23 20090078 162:16 20090421 163:1 20090432 162:17 20090582 163:2 20090917 164:17 20100491 163:2 20100778 38:23 20100939 39:6 20101025 17:18 2010813 36:2 2011 36:14 37:7 39:9 20110244 162:17 20110245 162:17 20110306 156:23 20110474 163:2 20110547 36:11 20110929 24:6 20111013A 163:3 20111013B 163:3 20111024 37:5 20111033 163:3

20111044 36:20
20111109 164:18

2012 36:23 37:25 38:8 39:1
20120355 157:16
20120488 163:4
20120489 163:4
20120756 156:23
20120766B 75:23
20120786 17:17
20120848 50:18
20120990 37:22
20120999 38:5
2013 36:24 37:17 38:17 39:19

20130003 23:21
20130141 37:14
201305005 163:5
20130504 163:4
20130506 163:5
20130549 38:14 20130623 166:6

20130847 25:10
20131054 39:16
20131420 71:10,17
2014 37:1,10 39:12
20140362A 75:21
20140454 164:18
20140601 163:5
20140646 162:18
20140647 162:18
20140648 162:18
20140649 162:19
20140650 162:19
20140651 162:19
20140652 162:20
20140895 71:10 73:19


BOARD OF COMMERCE \& INDUSTRY MEETING Index: 20140993.. 80


BOARD OF COMMERCE \& INDUSTRY MEETING

| $80 / 20 \quad 155: 20$ |
| :--- |
| $84 \quad 101: 7$ |
| 9 |

9 145:19 146:7
9-18-2017 153:2
9-25 37:8
9.6 92:2

90 177:11
A
abated 21:10
abatement 16:5 17:2 20:16 21:5 113:8
absolutely 59:18 62:3 65:7 66:14 68:9,24 118:25 183:18
abuse 119:16
accept 47:24 150:1
accepting 33:3
access 41:5
accomplished 122:19
accordance 31:3
accountability 205:21
accountable 177:19
accounted 92:5
accounting 181:13 184:1
accumulated 148:14 149:13
accumulation 146:18 147:9 150:8,24 151:24 152:1
accumulations
146:22 150:11 151:1
accurate 93:5 94:15 95:4 102:12 104:4,10
acquisitions 131:3
act 32:20 142:18 172:19
actions 28:24
activity $88: 5$
actual 41:12 166:2 181:13 182:14 183:22
ad 21:3,9
ADA 53:18
add 33:6 59:25 60:2 65:4,15 88:4 97:12 99:25 120:21 142:13 170:6 177:21
added 61:20 200:2
adding 59:7
addition 52:8
additional 36:9,18 37:3,12,20 38:4,12,21 39:5,14,23 56:23 98:24 134:3
additions 115:24 123:21 125:7 145:10 146:15,16 147:7
address 207:20
addressed 28:22
adds 123:22,23
adhered 131:21
adjacent 88:6
adjourn 207:24
Adley 43:23 44:1 45:2 46:3 47:11 48:2 49:14 50:25 52:1,21 53:7,25 54:12,18 55:13,17,18, 24 57:6 58:7 59:4 63:1, 5,9,15 64:9,17 69:10,22 71:15,16,21 72:10,23 73:12,18 74:8,25 76:23 77:15,16 78:1,21 79:8, 17 80:4,17,21 81:22 82:7,11,17 85:20 87:1, 12 88:10 89:7,8 90:6,13 93:11,12 94:1,7,11 95:8 97:10 98:8 99:19 100:13 103:13,14,23

107:3,6 108:9,21 109:2, 3,11,23 110:13 111:25
117:12,13 120:23
121:18,25 122:8,14 126:6 127:23 128:11 132:3,10 136:3,14,19 137:1 138:15 139:24 140:12 141:15 142:24 143:20 144:12,15,17 147:23,24 152:10 153:18 154:16 155:17 158:15,16 159:16 160:7,18 161:23 179:25 180:2,18 181:14 182:1, 24 183:20 184:2 188:7, 9,18 190:17,21 191:1,6, 10,19,25 192:5,10,15, 21 195:5,13 196:6,17 197:1 202:10,11 203:2, 10 206:23
administrative 73:25 74:3 142:17

Administrator 23:1
admittedly 133:16
advance 114:1 115:10 119:1 200:13 201:14
advanced 52:19 81:6 113:17 117:23 145:8 196:9,10,21 202:13
advances 45:13
advantage 62:4 87:25 115:25 117:21 123:7
advice 201:11
advisement 42:25 43:5
advocate 168:19
affected 113:8
Affinity 23:5,7
Affirmative 187:7
afford 161:11
agencies 194:3
agency 182:23
agenda 32:5 34:3
55:20 140:2 159:22

160:14 161:3 166:9 189:7
agendas 92:16
aggregate 170:17 185:12
aggressively 185:21 205:16
aging 207:1
agree 96:19 102:3 103:25 138:16
agreement 132:21 179:2
agreements 138:3
ahead 47:13,17 128:8 139:13 161:17 184:16
air 57:16 58:20 60:2,6 61:17,19
aircraft 57:18,21 58:3, 20,22,25 59:20 62:8 67:23,25
airport 60:16
albeit 44:8
Albemarle 47:4 48:1
allegation 148:20
Alliance 193:3
allowable 64:23
allowed 64:21 149:23 205:21,22
allowing 173:3
Alloy 157:11,16,25
Alon 162:14
amazed 67:7
amend 85:4
amended 80:25
America 62:7 132:4,6
amount 80:13 92:2
127:14 170:16 194:18 204:22
amounts 120:10

BOARD OF COMMERCE \& INDUSTRY MEETING Index: analysis..Bagger
analysis 206:17
analytical 78:19 80:1
analyze 81:17 188:22
analyzing 78:5,25 86:5
Anne 98:17
annual 65:25 92:4 179:7 202:19
anticipate 34:11
anticipated $36: 10,19$ 37:4,13,21 38:4,13,22 39:5,14,24
anticipating 34:7
anymore 100:18
125:11 131:1
Apartments 16:17
apologize 108:24 158:9
appeal 107:25 112:4 120:15 131:17 138:20, 22 141:21 188:10,12 189:9 197:15
appealing 122:21 188:15
appeals 140:4 188:2,24 203:9
appeared 119:16
appears 44:9
applicability 206:12
applicable 119:25
applicant 19:3
applicants 138:5
application 35:16 48:8 51:20 55:12 56:22 57:3 63:11 64:5 65:21 72:17 79:23,25 80:3 82:16 83:15 85:11 98:4 100:25 107:22 112:19 117:5 121:1,11 124:14 130:18 132:20 135:20, 25 138:25 139:2,5 157:7 160:8 168:12 189:10 196:11 198:1

200:7
applications 16:9,21 17:3 23:3 25:17,19 34:2 44:7,11 45:1,4 46:8,19 50:3,24 51:2,9 71:15 87:5 92:11 93:2,19 95:15,18 96:8,9 97:17 103:9 106:19,21 120:8 122:10 124:16 130:9 132:25 133:11 134:3,12 145:8,20 149:7 150:21 160:3 194:19
applications/projects 99:24
applied 34:16 145:14 apply 54:4 115:12 147:16 150:22
appropriately 32:12
approval 26:17 33:19 47:25 48:10 51:5 54:14 70:3 88:11,14 90:14 113:6 130:15 144:20 160:24 165:4 168:16
approve 17:1,24 25:18 35:12 40:2 47:14,18 48:22 49:13 51:1 68:12 70:21 75:6 76:22 80:12, 13,25 83:2 86:14 91:10 107:10 111:3,21 113:4 139:14,15 152:12 154:4,5 187:2
approved 19:4 30:18 47:22 52:25 56:22 64:7 83:18 107:25 110:2,3, 19 111:11 116:14 117:6 121:20 133:24 136:8 144:18 168:13 202:21
approves 126:25
approving 31:2 35:15 43:10
approximately 169:21
April 19:4 36:14,15,24
38:17,18 134:8
area 113:10 169:7 171:18 174:14 193:6
areas 205:15 207:6
Argentina 62:7
argue 149:14
argument 114:5 117:14 119:20

Armature 36:12
article 130:24
Artisan 16:14
Ascension 36:4 38:6, 15 47:7 48:19 75:22,24 76:18 162:24
aseptic 198:12 199:7
Ash 108:3,13,19 117:4 188:11 189:19,23,25
assess 199:8
Assessor 164:4,12,20
Assessor's 171:23
asset 78:12,18 79:22, 23 80:1,16
assist 78:3,4,24
assistance 166:22 167:2,6 170:13,18 180:13 187:2

Association 24:22,25
assume 44:4 94:16 149:3 181:21 182:17
assuming 92:23
assumption 85:8
assurance 176:15
asterisk 92:9 93:3 94:23 101:3,17
asterisks 99:10 102:6
Atkins 17:4 18:2 70:22 107:11 156:6

Atlanta 185:17
attended 22:3
attendees 22:6
attention 40:17 126:15 145:7 167:25 185:12
attorney 32:11
attributed 97:6
audience 21:22 35:8
108:14 157:12 159:6
August 37:25 38:1 39:19 108:1
authorized 29:24
autopilot 60:8
average 59:20 146:23
aviation 56:15,20,21
57:14 58:22 64:5 65:20 67:5
avoid 147:1
Avoyelles 37:23
aware 21:1 28:12
aye 17:9,11 18:6,8
35:17,19 43:12,14
48:11,13 49:2,4,19,21
51:11,13 54:24 55:1
68:18 70:7,9,25 71:2
75:13,15 76:9,11 77:4,6
86:20,22 88:18,20
90:21,23 106:12,14 107:15,17 144:4,6
152:16,18 156:14,16 159:8,10 162:5,7 163:17,19 165:9,11 187:16,18 203:16,18

| B |
| :---: |

back 30:5 44:21 60:6 94:18 95:17 105:12,14 111:4 112:11 115:19 122:9 129:4,5 133:9
background 63:8
backtracking 20:14
Bag 190:9
Bagger 26:2,4,25 30:11 32:16,24 33:21 40:14, 15 43:1,7 91:17,18 100:21,22 102:15 145:2,4,5 147:22 148:6, 11,19,25 149:10 150:2,

BOARD OF COMMERCE \& INDUSTRY MEETING

| 23 152:8 | bill 170:19 192:14 | break 53:22 | buying 58:9 |
| :---: | :---: | :---: | :---: |
| Bancroft 190:9 191:18, $20 \text { 193:4,9,21 }$ | bit 20:15 73:7 120:13 blindly 64:12 | Bridges 25:10 briefing 167:4 | buys 58:18 |
| Baptist 23:1871:9 | blood 174:17 | brighter 126:22 | C |
| $\begin{aligned} & \text { Barham } 34: 24,25 \\ & 130: 3,4 \text { 132:9,12 } \\ & 137: 16 \end{aligned}$ | $\begin{aligned} & \text { board 17:6,10 18:3,7 } \\ & \text { 19:4 22:3 25:18,22 27:4 } \\ & 30: 2231: 1535: 13,18 \end{aligned}$ | $\begin{aligned} & \text { bring } 60: 19 \text { 61:16 } \\ & \text { 136:24 137:12 185:11 } \\ & \text { 186:4 206:4 } \end{aligned}$ | C2 52:5 <br> Caddo 16:19 51:20 |
| Barriere 23:14 $\begin{gathered} \text { based 44:5 112:7 118:4 } \\ \text { 139:11 155:20 188:11 } \end{gathered}$ | $\begin{aligned} & 40: 8,1043: 10,1348: 7, \\ & 12,2549: 3,16,2051: 7 \\ & 1254: 22,2555: 10 \\ & 68: 1470: 8,2471: 1 \end{aligned}$ | ```bringing 67:20 112:11 129:4 205:11 broader 101:15``` | 195:23 196:2,4 Cafe 16:14 Calcasieu 24:22,25 |
| $\begin{aligned} & \text { BASF 47:6 48:18 } \\ & 145: 17 \end{aligned}$ | $\begin{aligned} & 75: 4,11,1476: 8,10,25 \\ & 77: 580: 2483: 186: 13, \end{aligned}$ | broken 151:21 | California 58:17 call 141:7 185:1,13 |
| $\begin{gathered} \text { basically } 61: 1474: 4 \\ 153: 24 \text { 178:13 188:13 } \end{gathered}$ | 91:9 92:15 95:12 98:19 99:5 106:13 107:16 | brother's 174:8 | $\begin{aligned} & \text { called 114:24 116:4 } \\ & \text { 140:22 151:17 200:14 } \end{aligned}$ |
| basis 33:25 58:19 181:8 191:3 | 111:9,17 113:3 110:13 <br> 113:3 116:13 | brought 72:13 <br> bucket 61:15 | Calstar 58:17 |
| $\begin{aligned} & \text { Baton 16:13 23:12,16 } \\ & 24: 5,7,14,1625: 8,11 \\ & 26: 9,1930: 2531: 10 \\ & 37: 6 \text { 39:6,7 47:5 50:15, } \\ & 17,18,2069: 6106: 25 \end{aligned}$ | 122:22 126:18,25 <br> 131:20 138:13 140:25 <br> 141:18 142:3 143:22 <br> 144:5,25 152:14,17 <br> 154:9,10 156:9,15 | ```budget 168:15 187:1 build 56:23 73:20 88:7 120:21 170:9 builder 110:20``` | $\begin{aligned} & \text { Calumet 145:24 194:7, } \\ & \text { 12,15 196:20 } \\ & \text { cameras } 52: 8 \\ & \text { canceled } 41: 17 \text { 42:12, } \\ & 17 \end{aligned}$ |
| Bayou 23:17 87:6,11, 20 88:1 | $\begin{aligned} & 157: 23 ~ 158: 11159: 9 \\ & \text { 160:20 162:6 163:18 } \\ & \text { 165:10 167:24 168:9 } \end{aligned}$ | building 73:25 74:3 <br> 87:15,17 88:3,8 113:10 | $\begin{aligned} & \text { cancellation 164:7,15, } \\ & 23 \text { 165:2,14 } \end{aligned}$ |
| bear 52:23 118:15 142:5 <br> bearing 153:25 <br> beats 204:11 | $\begin{aligned} & 171: 21 \text { 176:14 179:6 } \\ & \text { 180:14 186:22 187:13, } \\ & \text { 17 188:19 193:23 } \\ & \text { 203:14,17 204:9 205:23 } \\ & \text { 207:13 } \end{aligned}$ | $\begin{aligned} & \text { 200:6,9,19 } \\ & \text { bumped 126:12 } \\ & \text { bumping 126:15 } \\ & \text { bunch 42:3 74:15 } \end{aligned}$ | cancellations 163:25 cancelled 41:25 42:15 capability 67:19 |
| beautiful 132:1 | Boatner 113:23,24 | 112:25 | capacity 90:12 |
| Becky 16:6 20:12 begin 185:21 | 117:3 121:12 135:10 <br> bodies 206:7 | bundle 195:7 <br> burden 170:15 | $\begin{aligned} & \text { capital } 21: 1033: 12 \\ & 115: 24 \text { 125:6 145:10 } \\ & 146: 15,16 \text { 147:7 150:9 } \end{aligned}$ |
| $\begin{aligned} & \text { beginning 114:19 } \\ & \text { 134:14 207:3 } \end{aligned}$ | body 28:25 Borders 17:17 | burgundy 61:9 | $\begin{aligned} & \text { 168:25 169:2 170:24 } \\ & \text { 202:23,25 } \end{aligned}$ |
| $\begin{aligned} & \text { behalf } 32: 2156: 1788: 1 \\ & \text { 172:24 } \end{aligned}$ | Bossier 39:17 55:7 <br> 60:21 157:17 195:23,25 | bus 58:20 | capped 150:25 <br> Carbide 88:25 89: |
| benefit 160:22 172:2 | 196:5 | business 66:21 67:17 | care 34:4 186:1,5 |
| benefits $33: 13$ | $\begin{aligned} & \text { bottom } 91: 2397: 8 \\ & 101: 5 \end{aligned}$ | $\begin{aligned} & 136: 24 \text { 174:2,9 177:16 } \\ & \text { 182:6,25 183:12 184:21 } \end{aligned}$ | carefully 127:1,11 <br> 137:13 |
| 177:22 178:12 185:2 <br> bigger 119:2 <br> biggest 62:4 | Bradford 167:19,20 171:9 <br> brains 74:5 <br> Brazil 62:7 | ```204:17 businesses 181:19 205:3 buy 59:5``` | $\begin{aligned} & \text { carpet } 61: 18 \\ & \text { carries 16:2 17:14 } \\ & \text { 18:11 35:22 } 43: 17 \\ & 48: 16 \text { 49:7,24 51:16 } \end{aligned}$ |

BOARD OF COMMERCE \& INDUSTRY MEETING Index: case..companies

```
55:4 68:19 70:12 71:5
75:18 76:14 77:9 87:2
88:23 91:1 106:17
107:20 144:9 152:21
156:20 159:13 162:10
163:22 165:15 187:21
203:21
```

case 33:24 42:5 117:17 120:6 147:4 151:19 195:16
cases 95:23
catch 119:22
categories 29:8
categorized 42:22
category 41:20 110:10 114:23 129:2 133:13
celebrate 35:2 40:18
Center 39:7
central 74:4
Centurylink 130:12, 20,25 131:6,9 132:16, 18 137:19

Centurytel 110:20 133:24 137:25 138:2

CEO 130:25
chairman 18:16 44:12 45:5 47:13 80:23 83:12 109:21 124:12 134:9 138:24 139:25 142:7 157:22

Chamber 171:22
Champion 207:8
chance 112:3 116:4 120:14
change 72:14,18 80:6 81:8 103:3 105:16 114:22 116:16 123:14 174:10
changed 42:11 63:21 65:3 115:16 130:17 196:14
changing 64:20 104:8
characterizing 150:17 charge 122:16 charged 123:16 Charles 89:1,15 Charlie 175:18 charter 26:19 31:3 32:22
chastising 137:2,3
check 30:16 93:23 94:5
checked 32:7 94:18
checks 204:16
Chemical 50:2,14 76:17,21 90:3

Chemicals 163:8
Cheng 43:18,20 44:24
45:15,21 46:17,21 47:2 48:17 49:8,25 50:9,13 51:17 52:18 53:5 54:6 55:5,22 69:3,4,17 70:13 71:6 75:20 76:15 77:10 82:2,9,14 83:24 87:4 88:24 91:2 93:22 94:3, 9,21 97:21 106:1,2,18 107:21 109:9 113:16,21 121:8,23 122:6 124:18, 21 125:4 138:23 144:10 152:21 153:11 155:5,15 156:21 157:14 160:1 161:24,25 162:13 163:23 165:1,16 166:10 188:2,4,16 189:6 190:1 193:19 195:21 196:1 203:22,24

Chevy 61:8
children 175:14,15
chilled 130:23 132:5
choices 154:3,8
choose 134:7
choosing 130:7
Cindy 190:8
cities 67:4
citizens 32:21
city 32:1160:20
clairvoyant 114:20 123:13

Claitor 20:8,9 21:6,14, 19,25 22:15 54:19 68:12 83:10,11,21 84:2 86:25 124:10,11,24 125:11,12 127:9,15 128:6,7,17 140:14,15, 19,20 154:17,18 162:12 165:19,22,23 166:13,20 189:1,2,15,24 207:25

Claitor's 194:8
Clapinski 33:6,8 34:18
clarify $30: 13$ 33:9 84:10 199:23
clarity 27:12 41:9 85:18 102:7 139:10
class 115:14,19
classes 116:10
cleanup 29:5
clear 45:12 46:8,12,13 123:21,22 143:23 180:11 205:19 206:13
click 62:25
close 127:9 128:4,9
closed 164:5,13,21
206:23
closer 73:8
Coastal 164:1
Coleman 25:21 107:11 163:14 208:1
colleagues 167:12
collect 95:2 185:8
collecting 182:6
collections $30: 3$
182:22
collective 124:6
college 115:9 175:16

Colorado 131:3
column 29:14 30:1
combined 64:8
Commcare 37:22
commend 184:13
comment 40:9 81:5 84:17 107:13 130:5 131:4 135:11 140:13 145:1 197:9
comments 17:5,6 18:3,4 22:19 25:23 35:10,13 40:7,8,10 43:8,25 48:7,9,24,25 49:17 51:8 54:22 68:14, 15 70:23 75:10 76:6 77:1 86:18 88:16 90:18 91:13,14 106:10 108:8 142:3 143:23 152:14 154:19 156:9,12 163:15 165:7 186:21 187:14 203:12 204:3

Commerce 171:23
commission 26:13 205:25
commissions 146:17
commitment 169:3,11 170:23
committed 96:16 178:16
committee 109:22 168:14 187:1
communication 74:19 communities 205:17
community 171:6,7 172:8 173:6,21 174:15, 17 175:6 176:5,7 182:7, 25
companies 20:17
34:10 40:4 44:10,18
87:6,11,20 88:2 95:20
112:10 115:25 116:1
117:21 119:3 120:12
123:7 131:19 133:15,21
134:25 148:14 161:6

BOARD OF COMMERCE \& INDUSTRY MEETING

| $\begin{aligned} & \text { 185:1 189:10 190:2 } \\ & \text { 195:12 201:21 205:12 } \end{aligned}$ | $\begin{aligned} & \text { concerns 172:16 } \\ & \text { 207:19 } \end{aligned}$ | $\begin{aligned} & \text { 166:4,5 187:3 190:10 } \\ & \text { contracted 164:11 } \end{aligned}$ | Courtesy 23:19 covered 138:5 |
| :---: | :---: | :---: | :---: |
| ```company 20:3 23:15 29:3 30:1,5 44:19 50:3, 15 53:8 56:10 58:16 64:21 71:8 77:25 112:6, 22 118:1,23 120:21 126:24 130:8,22 133:13,25 151:11 158:4 160:12 161:21 164:6, 14,21 166:25 170:15,23 172:18 178:2,15 179:3 184:18 193:5 198:9 201:18,22 202:12 company's 169:11 compelling 185:22 competition 67:3 168:25 177:10 competitive 201:20 competitors 60:13 complete 57:22 58:23, 24 59:3 completed 62:9 completely 64:1 98:25 170:19 completes 57:14,15 completing 59:22 67:25 completion 62:13 completions 58:4 67:21 complied 109:14 comply 109:12,17 111:1 components 60:4 computer 104:9 concede 115:22 concept 178:25 concern 30:24 91:20 100:24 concerned 130:6``` | ```concludes 16:20 165:17 concurrence 168:9 conditioning 60:7 61:17,19 conduct 141:14 confidence 204:8 confirmed 168:13 conflict 166:8 conjoined 64:4 consideration 168:5, 11 170:12 187:3 197:14 203:8 consistent 117:6 156:1 constant 74:18 constitution 83:6 construction 20:19 23:15 24:6 29:19 30:4 36:3 40:23 constructive 141:14 consultant 157:24 167:22 Consultants 113:25 Consulting 87:25 contacted 201:6 context 64:4 147:2 151:4 continue 102:11 114:3 169:12 172:3 continued 26:21 27:1 206:9 continuing 120:20 contract 35:23 36:5,14, 23 37:9,16,24 38:7,16, 25 39:8,15,18 40:3 43:11 97:5 152:25 157:18 162:1,14,16,25 163:24 164:2,9,17``` | ```contracts 18:23 19:15 165:3,15 204:10 control 53:19 72:21 73:21 74:4 85:6 controlled 74:7 conversation 185:6,15 convert 170:6 convinced 60:18 convincing 168:17 cooperative 179:1 Corp 37:22 corporation 24:16 29:18 34:6 47:4,6 48:18 76:2 89:1,7 164:16 168:21 169:1 correct 34:19 45:20,22 81:14 84:6,8 96:17 114:10,12 121:22,24 153:10,12 166:11 168:18 178:25 179:14 180:17 182:21 202:3 correction 50:1 166:16,19 correctly 80:10 85:3 177:17 182:10 corrupt 149:16 Cortec 93:16,20 106:24 156:22 157:9 159:19 Cortecm 107:1 cost 20:21 21:1 78:6 79:1 104:16 116:8 council 26:15 count 94:15 95:4 97:7 counting 94:20 95:23 country 136:13 county 174:4 205:25 couple 174:24 184:6``` | CP 91:3,11 <br> create $73: 14$ 105:7 <br> 170:10 <br> created 42:7 91:25 <br> 92:20,22 206:5 <br> creates 101:17 114:8 <br> creating 29:3 98:1 <br> 113:9 <br> creation 42:14 93:7 <br> 101:12 <br> credit 29:15 33:15 <br> 34:21 192:7 <br> credits 105:1 191:21 <br> Creekstone $23: 21$ <br> Crop 25:2 <br> curious 19:5 72:17 <br> 181:4 184:17 192:16 <br> current 89:15 94:23 <br> 111:5 <br> curve 206:15 <br> Custom 164:8 <br> customers $57: 2562: 6$, <br> $1367: 1868: 1$ <br> cut 61:16 |
|  | REPORTING \& As <br> REPORTING \& LITIGATI <br> www.torresreporting 1.866.982.6878 Toll | CIATES, INC. <br> SERVICES <br> m <br> e | Baton Rouge, LA <br> 225.751.0732 <br> 225.752.7308 FAX <br> New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

BOARD OF COMMERCE \& INDUSTRY MEETING

| dates 134:17 | Denver 60:13 131:2 |
| :---: | :---: |
| day 19:1 95:16 136:17 | deny 154:6 155:8,11 |
| 154:10 177:19 199:13 | department 19:13 43:4 |
| days 199:13 | 112:23 138:9,10 171:24 |
| deal 44:23 117:16 | depending 105:4 |
| 126:24 137:15 143:5 | deploy 170:2 |
| dealership 61:8 | Depot 183:2 |
| deals 86:5 | derive 181:6 |
| dealt 44:5 | derived 181:10 |
| $\begin{aligned} & \text { December } 37: 138: 10 \text {, } \\ & 19 \text { 141:25 } \end{aligned}$ | describe 145:16 |
| $\begin{aligned} & \text { decision 73:1 104:5,11 } \\ & \text { 124:4 } \end{aligned}$ | $\begin{aligned} & \text { description 52:5 54:3 } \\ & \text { 63:10 64:11 71:23 } \\ & 77: 17 \end{aligned}$ |
| decisionmaking 147:12 | design 89:16 |
| decisions 104:18 | detailed 183:9 |
| deem 147:2 | $\begin{aligned} & \text { determination 81:24 } \\ & 82: 25 \end{aligned}$ |
| deemed 151:5 | determine 92:17 |
| deeper 96:14 | development 131:14 |
| defend 105:8 | 167:11 170:3 184:23 |
| defer 19:8 32:9 126:20 | 200:16 204:25 207:16 |
| 127:17 129:3 139:13,18 | dialog 141:14 |
| $\begin{aligned} & \text { 140:1,7,12 155:22 } \\ & \text { 161:13 188:20 } \end{aligned}$ | diamond 79:13 |
| $\begin{aligned} & \text { deferral 139:22 143:25 } \\ & \text { 144:2 203:8 } \end{aligned}$ | Didier 113:24 difference 165:25 |
| deferred 121:13,15 | differently 42:22 |
| $\begin{aligned} & 122: 2,4 \text { 155:6 189:16 } \\ & \text { 197:11 } \end{aligned}$ | difficult 96:1 117:19 <br> 181:17 182:8 183:6 |
| deferring 129:13 | 184:9 |
| 197:14 | dig 96:14 |
| definitively 150:5 | diploma 115:8 |
| degree 105:5 137:4 | direct 60:13 145:6 |
| degrees 115:9 175:16 | 170:10 |
| Delek 162:21 | directed 95:12 |
| Delta 23:24 | direction 109:19 |
| demonstrate 178:1 | directive 89:19 90:7 |
| denial 197:10 | directives 118:5 |
| denied 155:3 | 205:20 |

directly 54:8 96:7 183:14
director 194:12 197:22 200:16
dirty 113:1
disagree 104:14 131:23
disagreement 102:4
discern 31:12
disclosure 27:16
discontinued 31:9
discovered 26:8 30:23
Discovery 145:25
discreet 151:20
discussed 118:21 133:10
discussion 46:1 98:19 105:3 110:6 114:5 138:20 139:12 140:25 142:8 145:12 159:5
discussions 115:2 132:13
dismay 30:24
dismissed 133:11
Disney 60:11
distinct 96:23
distinctly 84:21
distinguish 41:13
distributed 26:14
distribution 89:14
Diversified 49:9
document 28:2 85:5
documents 22:11 178:11
dollar 101:21 127:14
dollars 98:24 102:25
103:19 125:14,19 126:3
129:18 189:3

Don 167:10 204:4
door 100:17
double 94:20 95:7,22
doubt 67:14114:19 126:7

Doug 157:23
Dow 50:2,14 51:1,9 69:14,16,21 90:3 125:17

Dow's 69:18
drafted 127:2
driver 185:1 193:10,13 201:18
drivers 193:9
drove 63:12
drugs 53:24
DST 69:5
due 42:17 72:21 99:1
Dunaway 190:7,8,16, 23 191:4,8,14,22 192:3, 8,12,18
duplicated 98:7
duplicates 93:1
duplication 96:16 100:10 103:8 107:4
duplications 99:6
Dupre 38:23
DWF 60:16

| $\mathbf{E}$ |
| :---: |
| earlier 20:13 97:13 |
| 160:13 188:12 201:16 |
| easier 185:25 |
| easily 103:1 |
| east 16:13 23:12,15 |
| 24:5,7,14,16 25:8,11 |
| 26:9,19 30:25 31:10 |
| 37:6 39:7 47:4 171:15 |


| EBR 38:24 economic 19:13 | $\begin{aligned} & \text { engineering 53:15 } \\ & 175: 5,24 \end{aligned}$ |
| :---: | :---: |
| 167:11 170:3 184:23 | Enterprise 22:22 23:2 |
| 185:1 193:10,13 200:15 | 25:16 28:20 33:11 |
| 201:4,17 204:24 207:15 | 35:16 41:14 42:9 168:3 |
| economics 193:2,8 <br> edit 102:6 | Enterprises 23:12 $24: 13,19$ |
| editorial 116:22 | $\begin{aligned} & \text { entertain 139:21 } \\ & \text { 153:17 186:23 } \end{aligned}$ |
| Edwards 204:24 effective 135:16 | $\begin{aligned} & \text { entire } 79: 2485: 15 \\ & 94: 16 \text { 119:18 160:16 } \end{aligned}$ |
| efforts 99:13 204:11 | entry 198:12 |
| eggs 199:4 | environment 131:15 |
| elected 129:24 206:16 | environmental 72:12 |
| electrical 89:13,16 | EPA 72:22 73:5,11 |
| element 84:13 85:18 | 89:20 90:4 |
| elements 141:12 | $\begin{aligned} & \text { equipment 23:10 52:9 } \\ & 57: 19 \text { 59:16 64:19 65:3 } \end{aligned}$ |
| eligible 33:16 82:6 | 112:18 176:17 177:1 |
| 83:25 84:4 151:16 | 181:20 198:11 199:12 |
| embarrassed 158:1 | 200:8 202:4 |
| emergency 110:1,7 | Eric 167:16 |
| 111:6 143:1,11 | erroneous 105:10 |
| employees 120:22 | escaped 40:17 |
| employers 185:4 | essence 141:13 |
| employment 29:7 | essentially 29:2,16 |
| end 29:10 129:6 | 32:20 |
| 141:10,25 142:11,20 | established 134:17 |
| 155:20 | estimated 62:17 |
| endeavor 179:1 | estimates 183:21 |
| ended 175:15 208:4 | eventually 126:1 |
| Energy 24:15 34:5 | 198:24 |
| 39:16 | Everick 146:2 |
| enforce 32:21 | evidence 148:13 |
| enforcement 57:17 | exact 170:1 206:22 |
| engage 207:3 | examples 176:1 |
| engaged 205:9 | exceeded 65:19 |
| Engine 164:1,8 | Excel 36:2 |
| engineer 175:23 | exception 142:9,15 |

167:11 170:3 184:23
185:1 193:10,13 200:15
201:4,17 204:24 207:15
economics 193:2,8
edit 102:6
editorial 116:22
Edwards 204:24
efforts 99:13 204:11
eggs 199:4
elected 129:24 206:16
element 84:13 85:18
elements 141:12
eligible 33:16 82:6
83:25 84:4 151:16
embarrassed 158:1
emergency 110:1,7
111:6 143:1,11
employees 120:22
employers 185:4
employment 29:7
end 29:10 129:6
141:10,25 142:11,20 155:20
endeavor 179:1
nded 175:15 208:4
Energy 24:15 34:5
enforce 32:21
enforcement 57:17
engage $207: 3$
ged 205.9
engineer 175:23
exchange 170:22
Exchangers 24:2
excluded 135:4
exclusively 148:12
Excuse 43:23
execute 179:2
executive 106:22
107:24 109:8 112:15,16 135:13,21,24 147:13,15 196:15,19
exempt 181:19
exempted 58:11
exemption 30:20
40:20 41:25 42:9 43:19
80:7 82:6 86:4 144:23
158:6 165:18 188:2
exemptions 26:12 32:1,3 41:14 92:8
exist 171:8
existed 131:21
existing 36:5,13,22 37:8,16,23 38:7,16,25 39:8,18 71:23 98:22
143:3 146:12 147:3,15, 16
expand 185:18
expansion 31:21
184:22 196:24
expectations 27:13
expedite 20:4
expend 98:23
expenditure $33: 12$ 103:18 105:19 123:25 182:15
expenditures 190:12
expired 152:25 156:24,
25 157:1,18
explain 53:8 74:11 77:19 117:9 167:1
explanation 69:15,16
extend 142:20 171:2 extension 131:12 extensive 46:1 extent 186:9
external 204:15
extreme 177:14
extremely 41:2 105:19

## F

Fabrication 36:3
face 20:21
facilities 46:7 176:4,13
facility 52:6 56:23
60:17 62:9,14,22 68:23
69:19,21 81:16 88:5
164:5,13,20 169:4,19
174:4,7 177:11 178:6 200:3
fact 27:22 35:3 58:2 104:10 110:5 137:4 149:24
fair 135:6
fairly 117:16
fall 45:18 110:9 119:21
129:1 133:12 134:10 178:20
familiar 168:1
families 176:2
family 174:10 193:6
Fast 41:1 95:1 98:22
faster 177:9
father 173:25 175:17, 19,22
father's 174:8
FAVALORA 20:25
Favaloro 19:10,11,12
20:10 21:8 22:13
favor 17:8 18:5 35:15 43:10 48:10 49:1,18

BOARD OF COMMERCE \& INDUSTRY MEETING Index: favorable..great

| ```51:10 54:23 68:17 70:6, 25 75:12 76:8 77:3 86:17,19 88:17 90:20 106:11 107:12,14 144:2 152:15 156:13 159:7 162:3 163:16 165:8 187:15 203:15 208:2 favorable 168:10,18 feature 130:23 February 37:18 39:1,3, 21 federal 72:25 146:24 151:6 205:11 feedback 21:24 feel 102:23 168:7 feeling 148:18 feels 117:2 131:15 Feliciana 36:13 felt 134:5 fence 69:20 169:19 figure 52:11 56:7 101:11 117:18 118:19 119:24 120:24 122:20, 24 123:9 126:23 129:16 130:7 figures 183:16,18,19 file 114:1 160:21 filed 45:13 46:14 81:7 96:9 98:4 107:23 108:6 117:23 121:10,11 files 41:12 filing 196:16 fill 116:12 final 39:15 168:16 finance 184:1 finances 105:1 financial 197:22 find 103:20 110:24 122:16 133:2 134:2 140:8 183:5``` | ```finding 181:17 fine 155:18 finish 66:10 finishing 61:22 finite 128:24 129:1 fire 89:21 fit 52:12 123:1 168:8 fits 56:7 59:10 116:19 fix 21:18 66:10 flagged 82:24 flares 71:24 72:12 flight 56:5 60:17 63:17 Flightsafety 55:6,14, 16 56:17,18,20,25 60:18 63:18 flood 205:14 floor 54:16 107:10 152:10 156:4 203:7 Florida 198:19 fly 66:12 flying 61:25 FM 133:24 focusing 176:19 folks 22:5 67:6 198:15 follow 26:7 58:8,12 118:14 119:19 124:18 follow-up 27:7,19 40:24 food 23:11 29:6 Foods 49:9 footnote 102:7 105:13 forestry 170:5 forever 174:11 formal 33:2 formulated 179:1 Fortune 130:21``` | ```forward 25:25 56:11 77:23 87:21 89:25 91:15 108:14 138:14 145:3,15 157:13 188:7 200:23 found 168:24 182:7 founded 112:8 founders 173:9 Frank 19:12 frankly 117:19 158:7 French 16:16 frequently 125:20 168:6 friendly 67:5 131:16 front 28:22 93:14 95:15 112:24 119:8 137:10 185:22 full 56:24 59:1 60:14 154:4 171:11 funds 205:12 furtherance 187:4 future 101:24 103:10 171:1 176:21,25 G G.E.O. 24:1 gaining 104:2 gallon 61:15 game 135:6 gather 134:11 GCI 69:5,9 general 39:6 61:11 167:17 179:20 generated 103:4 generations 176:1,3 gentleman 83:13 161:10 197:6 gentlemen 75:19 172:14 187:23 204:7``` | ```Georgia 173:25 giant 150:13 give 58:15 66:16 116:20 122:16 125:22 135:15 140:7 145:14 148:4 161:7 175:6 179:16 giving 102:10 glad 173:16,18 180:4 goal 142:25 gold 185:14 good 16:8 26:3 43:21 102:23 103:18 104:17 105:19 113:11 116:3 117:14 168:8 182:12 185:9 186:1 governance 32:22 government 20:22 72:25 governmental 194:3 Governor 19:14 110:17 111:2,13 112:5 117:8,10 120:15 124:3 127:3 128:18 129:21 130:10 131:18 132:22, 23 187:5 204:24 governor's 18:24 19:17 44:14 82:19 104:22 118:6 147:13,14 180:4 205:20 \\ Govind 24:4 \\ Grace 146:8 \\ graduate 115:11,15,18 \\ graduation 115:12 \\ Grand 58:20 \\ grandfather 175:9 \\ grant 129:23 \\ Graphic 70:14,19 146:3 \\ great 137:3 170:10 171:7 207:14``` |
| :---: | :---: | :---: | :---: |
|  | Reporting \& A <br> REPORTING \& LITIGA <br> www.torresreportin <br> 1.866.982.6878 To | CIATES, INC. <br> SERVICES <br> m <br> e | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX <br> New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

BOARD OF COMMERCE \& INDUSTRY MEETING
October 25, 2017 Index: green..information

| green 57:18 58:19 |
| :--- |
| 60:23 |
| grew 173:20 174:15 |
| grocery 198:17,25 |
| group 23:6,8,25 24:7 |
| 40:23 46:24 122:23 |
| 124:6 132:4 185:23 |
| groups 78:8 79:2 |
| grow 186:12 |
| growing 173:22 |
| GSD 177:22 |
| guarantee 53:21 |
| guess 45:8 109:6 |
| 160:2,6,15 197:9 |
| guidance 158:5 |
| guys 65:15 125:20 |

half $136: 22$
hand 47:10 97:15
handling 120:20 204:9
hands 113:1
handshake 29:16
Hang 136:11 165:20
happen 46:11 119:6
131:8 135:18
happened 97:2 112:16 117:7 174:6 180:8
happening $31: 23$
57:11 207:14
happy 43:4 207:19
hard 116:17 178:1
Hardy 108:18
harvest 198:20 199:2
harvested 169:20
harvester 198:19
hate 129:3
head 151:9
headquarters 131:6 185:17

Health 23:5,7 25:7 34:4
Healthcare 24:9
hear 85:3 114:8 186:8
heard 83:13 160:13
hearing 26:18 28:1 173:2 180:12
heartbeat 174:16
Heat 24:1
helicopter 66:9,17
helicopters 57:15
58:6,18 59:19 60:11 67:12,21
helpful 19:24 20:23 41:2 44:20 53:9
helps 65:15
hesitate 183:13
hey 185:16
high 115:7 169:15
higher 147:8
highlight 20:23
highly 64:10 105:17
Hill 180:8 206:25
history 173:7
Hodge 167:17,18 169:5 171:14,15 172:5 173:8, 11 174:14 175:13 177:7 180:7 185:19
hold 21:17 60:10 139:23 147:23 149:6 177:18
holding 201:21
Holdings 162:21
home 26:17 183:2
Homes 207:9
honestly 33:23 128:3

Honored 207:16
hope 124:5
Hospital 24:22,25
host 62:22
hotel 62:16
Hotels 24:4
hour 62:24
hours 199:13
house 56:24 109:7,16
110:11 133:5,17 134:23
137:23 138:18
housing 207:10
hundred 154:11
hunk 177:22
Hydraulics 39:17
1

Iberia $87: 7$ 164:2,4,10, 11

Iberville 24:2 25:3
50:5,16,19,21
idea 115:21,22 123:6 125:14,23 129:17 175:6
identify 19:25 22:23
26:1 40:13 53:11 56:12
72:4 77:24 78:14 87:21
90:1 91:15 93:1 108:15
145:3 157:13 167:8
185:2 197:19
II 25:6
illustration 117:1
image 206:22
immaterial 151:22
impact 32:14 72:16
120:11 131:13
impacted 175:8 205:13
Impala 61:9
implement 161:17
implementation 29:1
implementing 205:4
importance 180:6
important 110:16
172:2,17 173:4 174:18, 20 176:6,11 184:3 186:3 201:23
impression 101:18
improved 41:7
improvements 170:25
in-globo 44:5,21 144:20 152:12
incentive 104:3 201:22
incidents 206:1
include 81:1
included 58:6 65:20 80:3 81:3 86:10
includes 92:6
including 89:17
income 34:20
Incorporated 36:4,12 37:6,15 38:6,15,24 78:17

Incorporation 25:8,11
increase 35:5 90:11 206:10
indication 93:6
indirect 170:11
individual 92:15 149:2, 4
industrial 32:1 43:18 144:22 158:6 165:17 188:1 198:13

Industries 108:3,13,19
industry 166:21 167:1, 6 170:13 176:8 186:1 187:2
ineligible 85:9,10
information 22:12 41:4 101:20 102:13

BOARD OF COMMERCE \& INDUSTRY MEETING
Index: informed..Leading

104:17 105:9 134:12,20 179:22 181:1 184:16 185:8 189:18,22
informed 164:19
inhouse 106:20,21
initial 152:24 157:18
initially 156:24
innovation 176:24
input 26:9 27:8,10,15, $2131: 22$
inquiry 20:2
insert 103:2
inside 143:5 183:12
installed 60:15 112:18
instance 47:14
insulation 88:4
insure 46:5 104:16 118:23 119:25 132:16
integrates 141:16
intend 83:22 84:3
intended 61:1 83:6 187:4
intent 86:2
interim 141:20
interior 60:3,4 61:10,14
internal 26:11 202:1
internally 26:14
international 36:20
55:7 62:5 63:18 67:15 70:15 146:5
interpretation 147:18 151:2
intertwined 57:4
inventory 191:21 192:1,6
invest 178:3 202:25
invested 199:6
investment 16:22

20:18 21:11,12 29:15, 24 30:7 33:14 34:20 92:1 124:13 178:17,21 195:22 198:11 199:17 200:1 202:1
investments 93:8 176:13 194:18
invitation 184:19 involved 26:10 28:15 111:10

Ironically 126:14
issue 52:3 94:13 95:11 107:7 120:3 137:15 143:6,17 158:8 189:4 issued 106:23 135:21 issues 185:10

ITC 30:19 34:9,16
item 40:19 78:20
ITEP 64:22 72:16 95:24 205:17
J

Jackson 91:4 169:6 171:19,20 172:4

James 23:10 24:6 40:22 167:20

January 131:2
Jason 78:16
Jefferson 17:18
Jennifer 194:14
jewelry 79:7,10,11 85:25

Jimmy 87:24
JLCV 179:17
job 35:4 42:13 93:6 95:4 97:7 101:12 123:17 131:14 174:8 182:12 186:4
jobs 20:18 29:4 36:9,18 37:3,12,21 38:4,12,21 39:5,14,24 40:21 42:8

65:15,16,23 91:25 92:6, 10,20,21 93:18,21 94:14,20 95:23 97:16, 18,19,23 98:2,5 99:7, 12,22 100:2,10 101:6,7 103:8 105:6 107:5 113:9 114:9 133:21 134:1 168:2 169:10,12, 15,18,22 170:11 178:22 199:17

John 23:18 71:8
joint 168:14 186:25
Jonesboro 167:21
169:5 171:22 172:5 174:14 180:7

Joyce 22:25
judgment 32:10
juice 198:19
July 38:8,9
jump 185:20
June 52:20 108:6 133:12 134:5 135:18 190:12
jurisdictions 32:15 34:1
jury 171:20 193:25 205:24
K
keeping 182:12
Kenny 56:14
kind 27:24 28:1 30:14 31:7 78:22 119:25 127:2
kindly 172:10
knew 95:14 100:6
112:13 114:14,21 116:14 135:6 174:5

Krotz 162:15
Krzyzak 72:6,7,19
73:16 74:1,14

BOARD OF COMMERCE \& INDUSTRY MEETING
leads 104:5
learn 66:12
learning 206:15
leased 63:19
leather 61:10
leave 30:15 33:4 172:6 174:25 176:12,14
leaves 131:9
Leblue 157:21,23 158:14,23 159:14

LED 19:16 28:18 31:16 98:18 114:20 116:4 160:11 200:14

Leesville 207:9
left 125:20 160:3,16 161:2,4,21
legal 112:23
legislation 29:25
legislative 168:14 186:25 206:7
legislature 29:9 111:10 179:19
legitimate 104:18 113:5 149:16
legitimately 123:11
legitimize 59:11
length 122:15
lengthy 117:16
Leonard 87:23,24
letter 28:3
letters 171:13,18,25
level 30:9 34:17
leverage 120:13
life 171:2 174:17
light 19:22
lighting 60:7 61:19
limit 150:20

Lincoln 23:20
lines 123:23
list 16:4 89:10 94:16 125:16 148:3
listed 97:16,17
literally 64:18
litter 60:5
live 62:20 63:2 174:11
lived 130:20 173:21 184:5
lives 175:8 201:4
living 177:6
Livingston 23:22
LLC 16:11,13,18 17:17, 19 23:6,8,10,12,15,17, 20,22,25 24:2,4,7,14,19 25:3 39:17 49:10 51:19 52:17 75:22,23 87:6 91:4 106:24 107:1 152:23 153:15 162:24 163:8 164:1,8
local 21:2 26:9 27:8,10, 20 28:14,25 30:20,22, 25 31:15,19,22 32:3 33:18,19 34:11,14 97:3 113:6,10 181:2 182:17, 18 190:25 191:2 194:3 205:17,23,24 206:16
locally 31:9
locate 108:24 182:4
located 169:5 171:16 198:9 206:3 207:6

Lodging 23:17
logistics 38:23 169:24
Logojet 24:11
long 103:15 178:7 193:5,9
long-standing 201:19
longer 159:23
looked 181:1
looms 206:25
lose 132:6
losing 104:2 130:24
lost 180:9
Iot 44:3 62:6 120:12 177:12 185:25 198:14, 15 204:20 207:13

Louisiana 19:12 24:10,
21,24 26:4 34:5 40:16
51:19 52:17 56:16
62:21 68:25 75:22
91:19 108:20 112:7
130:22 131:1,13 132:17
136:25 145:6 167:11, 18,21 169:6 170:5
172:5 176:9 184:5,23
185:24 193:2 198:10
205:10 206:25 207:15
love 62:21
lovely 119:7
lowering 170:21
lowest 35:5
LP 16:17 71:8
lumps 41:20
$\mathbf{M}$
machinery 200:20
made 17:3,25 25:19
30:3 40:5 48:21 49:14
51:5 54:18 59:12 68:12
70:3,21 72:18 73:2,5
75:6 76:3,23 84:18
86:15 88:14 90:17
91:11 94:19 106:7
107:10 114:4 120:16,18
146:17 159:2 163:12
175:11 198:14 203:10
206:8 207:25
maintain 169:12
186:11 207:5
maintenance 97:5
115:23 123:2,25
Major 25:20 107:10

163:13 208:1
majority 67:24
make 44:2 50:1 64:24 68:3,24 69:19 79:11,12 82:24 83:3 85:13 96:15 98:21 99:14,20 102:7, 19,25 103:7,16 104:10 111:14 112:4 120:10,15 122:25 126:17 130:5 135:11 139:25 151:10, 11 154:13 155:1 158:19 166:16,18 170:24 172:19,24 176:21 178:6 180:11 186:24 187:10 199:24 205:18
makes 104:6 117:18 151:16 171:17 185:23
making 27:14 30:6 31:17 44:10 57:10 94:14 104:17 113:1 172:18 205:1
manage 158:4
management 23:22 185:5
manager 90:4 167:17 175:5,24 194:14
managers 172:15
manual 101:9
manufacture 53:19 60:3,6 79:6
manufactured 53:23 59:13
manufacturer 57:20 82:4
manufacturers 185:3
manufacturing 46:6,
10 52:5,12 53:3 54:4,9 56:6 57:8,10,23 59:22
63:23 64:14 73:24
74:13 78:6,10,19 79:1, 4,10,20 81:15,18,20
82:1 84:21,25 85:24,25
86:4 88:9 112:6 170:8
198:9 200:3 207:10
Marathon 71:7,14,20

72:8,9 75:5 125:18
March 37:10 38:25 39:11

Marine 23:9 36:21
market 16:18 38:6,15 62:5 199:3,9,11,15
markets 67:16 199:2,7
Mary 23:25
match 181:8
matter 115:1 196:7
Maxwell 197:20,21 198:2,7 200:4,18 202:14
mayor 28:4 31:8 193:24

MCA 93:17 106:20 107:23 108:6 125:6 145:20 148:17 196:8

MCA'S 117:22 119:15 126:12 157:6
means 100:18,19
meant 166:6
mechanics 169:24
medical 23:24 39:7 57:16 60:2
meet 41:18,23 141:19
meet all 113:18
meeting 26:7 40:25 42:2 94:12 95:12 98:20 108:1,23 121:9,16,20, 21 122:5 129:15 134:7 136:5,7 138:1,12 141:8 144:3 148:2 155:7 160:17 189:18 191:16 197:12,16 208:4
meetings 22:4 104:21
Melinda 197:21
Melody 160:11
member 22:2
members 17:6,10 18:3, 7 25:23 35:14,18 43:13

48:12 49:3,17,20 51:8, 12 54:22,25 55:11 70:8 71:1 75:5,14 76:10 77:5 86:13,21 88:16,19 90:22 104:22 106:13 107:16 141:1 142:4 144:5,25 152:17 156:15 157:22 159:9 160:20 162:6 163:18 165:10 167:24 186:22 187:13, 17 203:17
mention 130:12
mentioned 166:15
merchant 78:7
merchants 79:2
mergers 131:4
message 131:7
met 36:9,17 37:2,11,20 38:3,12,21 39:4,13,23 41:15 42:19
metal 79:6
Methanex 75:21,23 76:2,7

Metoyer 22:21,24,25 25:14 28:8,11 35:25 36:1 40:1
metro 26:15 56:15,19, 21 57:14 58:22 64:5 65:20
midst 27:9
Mihir 24:13
mike 21:18 73:7 139:7
mill 167:18 168:20 169:9 173:10,12 174:16,22 175:7,10,13, 19,21 177:11 180:7,9 185:18,19 206:22,24

Miller 65:9,10,11 66:1, 6,15,22 67:9 75:8,9 113:13,14 114:2,13,18 122:12,13 128:14,15 129:12 130:2 148:9,10, 23 149:5,12 150:19 152:5 155:12 165:5

199:19,20,22 200:10,24 201:5,10,24 202:6,9
million 17:21 30:6 59:21 65:24 92:2 114:15 116:3,11 124:19,23 125:1,2,3,8,9 126:3,8,13 145:21,22, 23,24 146:1,3,5,6,8,9, 20,23 149:14,18,19 150:10 151:11,12,25 152:2 170:16,18 178:15,17 194:22,23, 24,25 195:4 196:4 198:4 199:9,10,25 200:12,21 201:16
millions 125:18,19
mills 168:22 184:6
mind 18:17 59:11 96:25 118:15 153:25 207:1
minds 126:22
mine 83:3
minus 92:23
minute 42:3 145:17 175:2
minutes 193:15
miscellaneous 115:23 123:2 125:6 145:9 146:15,16 147:6 196:25
misleading 101:18
misreading 101:19
missed 136:6 200:25
Mississippi 173:22
mistake 80:2 158:9
mistakenly 110:22
misunderstanding 180:20

MITCHELL 66:3
mix 103:20 177:20 198:23
MM\&E 181:21,22
modernize 207:4
modification 72:11
modify 71:23
moment 98:11 159:20
money 68:3 104:7
105:20 112:11,17 120:10 134:25 135:23
monitored 74:6
Monroe 131:9,11 198:10
month 129:14 183:4
monthly 181:8 191:3
months 99:18 205:6
moot 141:24
Moran 37:5
Morehouse 17:20
morning 16:8 26:3 43:21

Moroux 56:13,14 57:13 58:13 59:17 60:1 61:2,6 62:2 63:3,7,13,24 64:15 65:6,17 66:13,19,25 67:13 68:8,20
mother 174:2
mother's 174:9
motion 16:2 17:1,14,24 18:11 25:17 35:11,22 40:2 43:17 47:18,25 48:16,21 49:7,13,24 51:4,16 54:16,18 55:4 56:24 59:1 60:15 68:11, 19 69:25 70:2,12,20 71:5 75:6,18 76:3,14,22 77:9 86:14 87:1 88:13, 23 90:16 91:1,10,11 106:6,17 107:9,20 119:5,24 138:21 139:5, 10,14,17,21 140:1,11 144:9,16,20 152:9,21 153:17 154:14 155:23 156:5,19 158:20 159:1, 2,13 162:10 163:12,22 165:4,14 186:24 187:10,21 203:7,21 207:24

BOARD OF COMMERCE \& INDUSTRY MEETING

## Motors 61:11 <br> move 22:21 51:1 54:13

 88:11 90:14 131:5 141:23 153:19 206:17moved 175:23 204:17
multiple 92:11 99:23 146:21 147:7 149:20 150:11,25
municipality 206:3
Murphy 194:10,11 196:13,22 197:8

Museum 25:6

| N |
| :---: |

named 58:17 130:10 173:10
names 167:13
nation 168:23
National 25:5
nay 16:1 17:13 18:10 35:21 43:16 48:15 49:6, 23 51:15 55:3 68:18 70:11 71:4 75:17 76:13 77:8 86:24,25 88:22 90:25 106:16 107:19 144:8 152:20 156:18,19 159:12 162:9 163:21 165:13 187:20 203:20
nearby 174:3
Newstar 146:7
nice 158:18
nights 62:16
non-aseptic 199:4
non-compliance 42:13
non-performance 42:18
normal 19:6
north 62:21 171:14
northeast 193:2
northwest 184:5 201:4
notation 99:21,22
note 45:24 99:5 115:1
noted 95:6 205:7
notice 32:13 117:24 119:1 136:17 141:19 161:9 173:13 196:9,10, 21
notices 81:7 145:9 202:13
notification 113:17 200:13 201:15
notified 164:3,6,14,22
notifying 164:12
NOVA 163:8
number 16:20 20:16 21:15 44:13 46:23 66:5 84:11 92:3 99:25 101:25 104:13 124:14, 15 125:14 128:24 129:1 130:7 133:19 134:21 150:21 169:9,14 170:10 190:18 192:14 204:10
numbers 47:1 51:21
65:19 95:3 96:17,24 181:4,6,9 183:22 189:11 190:4 199:15
numerous 168:22
0
objection 26:16 86:8 objections 47:16 objective 205:5 Occasionally 185:14
occasions 22:5
occurs 29:13
October 39:9
odds 120:17
offer 62:11 178:5
offering 57:24
office 18:24 19:17 28:14 44:14 112:25 118:6 171:23 180:4
officials 206:16
offline 20:1,7 207:21
Olefins 162:23 163:8 166:3
ongoing 105:15
OPCO 69:5
open 43:24 46:2 145:12
opening 115:2
operate 62:1
operating 172:4 202:19
operation 67:16 68:2 171:4
operations 135:1
operators 61:24 74:21
opinion 57:7 83:7
110:22 111:4 134:24
opportunities 206:18
opportunity 117:15
118:2 127:25 129:22 169:17 170:8
oppose 16:1 17:13 18:10 35:21 43:16 48:15 49:6,23 51:15 55:3 68:18 70:11 71:4 75:17 76:13 77:8 86:24 88:22 90:25 106:16 107:19 144:8 152:20 156:19 159:12 162:9 165:13 187:20
opposed 156:18 163:21 203:20
orange 198:18,21
order 64:20 88:3
106:22 107:24 109:8
112:15,16 135:13,21,24
146:23,25 147:15
196:15,19
oriented 84:22
original 57:19 153:1 157:7 190:9
originally 146:13 147:10 152:4
originated 204:23
Orleans 16:11,15,17 25:6

Ouachita 23:6,8 70:15 191:9,11 193:4,22,23
outcome 168:18
outfit 60:25
overhauling 99:1
Owie 173:11
owned 168:20
owners 177:14
ownership 57:2 65:1

## P

p.m. 208:4

Pacific 173:25
Pack 193:12 197:18,23 201:17
package 58:24 59:3
62:12 84:14 85:15
141:5 185:22 189:23
198:14,16,22,23
packaging 70:14,19 146:4 198:12,13
packet 195:7
paid 161:11 181:7 182:15 190:19 191:17, 18
paint 60:2 61:13
paning 185:13
paper 146:5 166:2
167:18 173:10,12
174:21 175:7,10,12
paramount 104:19
Pardon 26:5

| parish 16:11 17:20 | pay 183:1,2,3 190:22 | 143:20 166:23 167:7,9, | potential 19:6 138:4 |
| :---: | :---: | :---: | :---: |
| 20:17 23:6,8,10,13,16, | 191:2 192:1,6 | 10,23 172:13 178:10,23 | potentially 33.19 |
| $\begin{aligned} & 18,20,23,2524: 3,5,8 \\ & 10,12,14,17,20,2325: 1 \end{aligned}$ | Pay-less 38:5,14 | $\begin{aligned} & 179: 8,13,18 \text { 180:16 } \\ & 184: 14,20186: 14 \end{aligned}$ | 124:17 |
| 4,6,9,12 30:9 31:1,10, | paying 169:15 | 187:6,22 193:7 204:4,5 | power 204:11 |
| 11 32:10 36:4,13,22 | payment 127:19 | 207:23 | powers 115:13 |
| 37:7,15,23 38:7,16,24 | payment 127.19 | Piles 175:3,18 |  |
| 49:11 50:5,21 51:20 |  | pilots 59:2 62:12 66:11 | 146:20 153:8 155:1 |
| 55:8 60:21 69:6 70:16 | pays 158:4 |  | 196:7 |
| $71: 976: 18$ 77:12 87:7 $89: 291: 4106: 25 \quad 107: 1$ | peculiar 119:22 | pipe 88:4 Piping 157:11,17,25 | Prairie 58:21 |
| $\begin{aligned} & 89: 291: 4 \text { 106:25 107:1 } \\ & \text { 108:4 152:24 156:23 } \end{aligned}$ | penalty 154:6 161:18 | Piping 157:11,17,25 | precedents 31:25 |
| 157:18 162:22,24 | people 101:10 104:14 | $\begin{aligned} & \text { place 32:23 93:7 } \\ & \text { 101:24 127:5 135:1 } \end{aligned}$ | preceding 179:12 |
| $\begin{aligned} & \text { 164:2,4,10,11,17,20 } \\ & \text { 169:6 171:19,20 172:4 } \end{aligned}$ | $\begin{aligned} & 113: 1,7 \text { 122:20 123:12, } \\ & 18 \text { 134:16 138:4 154:1 } \end{aligned}$ | 142:13 152:4 174:13 | precious 79:6 |
| 181:9 182:16 191:7 | 160:21 161:11 173:6 | 78.3 | precise 100:23 |
| $\begin{aligned} & \text { 193:4,10,22,23 196:4 } \\ & \text { 205:25 } \end{aligned}$ | 177:4 186:9 189:17 | places 27:4 | prefer 66.2367.1 |
| parishes 169:22 | percent 29:20,21 153:25 154:12 155:20 | Plan 25:8 | prefer 66:23 67:1 |
| $\begin{aligned} & \text { 181:18 182:4 183:7 } \\ & \text { 184:25 } \end{aligned}$ | performance 92:18 | Planning 26:13 <br> plant 61:11 171:3,16 | present 109:18 197:18 |
| $\begin{aligned} & \text { part } 28: 15 \text { 30:21 53:2 } \\ & 57: 23 \text { 59:16 61:22 78:9 } \end{aligned}$ | $\begin{gathered} \text { period } 36: 5,2337: 9,16, \\ 2438: 8,17,2539: 9,18 \end{gathered}$ | $172: 3,14$ | $\begin{aligned} & \text { presentation } 99: 4 \\ & 121: 4 \end{aligned}$ |
| 79:19 81:15 101:9,10 | 86:3 134:5 141:20 |  | presented 16:5 20:13 |
| $\begin{aligned} & 124: 13131: 13132: 17 \\ & 136: 12148: 18 \text { 150:16 } \\ & 161: 7 \text { 172:7 176:5 } \end{aligned}$ | $\begin{aligned} & \text { permanent } 20: 1835: 4 \\ & 91: 25 \end{aligned}$ | Plaquemines 36:22 playing 120:17 | presenting 151:15 188:3 |
| 177:24 201:25 | person 85:21 | pleased 204:13 206:19 | President 65:9 75:9 |
| participating 205:16 | personal 206:8 | point 95:2 109:5 110:4 | 108:18 165:5 193:1 |
| participation 135:5 | persuasive 158:18 | $\begin{aligned} & 112: 21 \text { 119:14,15 } \\ & \text { 135:22 159:17 160:19 } \end{aligned}$ | 199:20 |
| $\begin{aligned} & \text { partnership 36:21 } \\ & 56: 19 \end{aligned}$ | $\begin{aligned} & \text { Petroleum 71:7,14 } \\ & 72: 8,9 \end{aligned}$ | 161:5 185:20 | presume 114:24 presuming 133:20 |
| parts 59:7 64:19 161:9 | ph 146:2 | 186:15 | pretending 150:6 |
| pass 124:2 208:2 | phase 98:2 | police 171:20 193:24 | pretty 69:15 161:6 |
| passed 109:13 | Phil 194:11 | 205:24 | 168:1 182:12 183:9 |
| passenger 61:12 | phone 117:17 | pollution 72:21 | $\begin{gathered} \text { previous } 40: 18,25 \text { 42:2 } \\ 45: 1981: 14145: 11 \end{gathered}$ |
| past 22:4 31:1,23 44:7 | picking 61:12 | portion 30:19 33: | previously 64:6 |
| $\begin{aligned} & \text { 62:14,16 142:20 153:7, } \\ & 8 \text { 202:12 } \end{aligned}$ | picture 178:12 | portion 30:19 33:17,20 | primarily 186:7 |
| patients 68:6 | piece 126:3 | 130:16 131:25 137:25 | Primoris 24:15 34:5 |
| Patten 78:15,16 81:12 | pieces 151:22 | 73:17 | Printing 37:5 |
| $\begin{aligned} & \text { PATTON 78:11 79:5, } \\ & \text { 15,21 80:14,19 83:16 } \\ & 84: 7,16,2385: 7 \end{aligned}$ | $\begin{aligned} & \text { Pierson 19:21,23 } \\ & \text { 28:17,18 32:8,18 42:23 } \\ & 43: 345: 10,17,2382: 21 \\ & 84: 9,1985: 2,1296: 3,5 \\ & 102: 2141: 2142: 2 \end{aligned}$ | $\begin{aligned} & \text { positions 167:14 } \\ & \text { possibility 149:17 } \\ & \text { possibly 115:24 } \\ & \text { 128:20 143:25 } \end{aligned}$ | $\begin{aligned} & \text { prior } 45: 13 \text { 52:20 81:7, } \\ & 23 \text { 106:20,22 110:4 } \\ & 135: 20,23147: 14 \\ & 159: 22 \text { 196:18 } \end{aligned}$ |
| Torres Reporting \% Associates, inc. |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| COURT REPORTING \& LITIGATION SERVICES |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

prioritize 184:25
priority 207:7
privileged 207:17
problem 120:3,19
problematic 26:10
problems 73:14 104:25
procedures 142:18
proceed 106:17 141:17 143:1,8,11 161:24 168:12 201:13
process 20:5 26:9,11 27:8 29:11,23 30:4,25 31:19,22 52:8,13 53:3 54:9 57:23 74:17,24 78:10 79:20 81:20 82:1
102:10 103:6 112:21 135:14 147:11,12 170:9 175:23 196:15
processes 27:20 81:18 142:12 177:1
processing 74:16,22
product 57:22 58:9,15 59:23 65:5 84:25 88:9 114:9 170:4 200:2,5
production 78:3
Products 145:25 157:11,17
program 16:5 21:2,5 22:22 23:1 27:11 28:19, 21,23 30:10,17 33:11 36:8,17,25 37:2,11,19 38:2,11,20 39:3,12,22 41:6,16,19,24 43:19 93:9 97:4 104:9 105:17 123:8 144:23 158:6 165:18 167:2,6 168:2,3, 6 170:7,13 180:13 184:22 191:24 192:20
programing 102:22
programs 27:21 93:8 104:3 168:4
prohibited 118:25
prohibits 151:23
project 29:20 36:2 52:4 53:14 56:18 57:5 63:17 64:8 97:25 98:1,6 113:18 114:8 115:4 116:2,5,18 123:24 146:25 148:15 150:14 151:21 168:9 172:1,9 202:20 206:1
projects $30: 872: 1$ 96:22 114:25 115:21 123:1,3 129:19 146:19 148:17 149:2,4,8,9,21 150:9,13 151:20
promulgated 135:15 167:5
proper 122:17
property 80:6 88:6 127:19 191:17 194:17
proportion 178:18
proposal 85:4
propose 142:19
proposed 133:18 138:6
proposing 84:12 prospective 135:9

Protection 25:3
proud 68:24
provide 58:25 88:8 102:12 142:14 158:5 190:3 205:2 206:6
provided 30:5 58:5 138:7 178:20
providing 32:13 41:4 178:16 184:15
public 17:7 18:4 22:2,8 25:24 26:18 27:13,15, 25 32:13,15 35:11,13 40:7,9 43:9 48:9,25 49:18 51:8 54:23 68:16 70:5,23 75:11 76:6 77:2 86:18 88:17 90:19 91:14 106:11 107:13 143:24 145:1 152:15
$156: 12$ 163:15 165:7
180:12 187:14 203:13
publication 77:18 78:4,24
publicly 96:11
pull 73:7 182:23
pulse 204:16
purchase 58:19
purchased 66:9
purchasing 61:8
pure 104:15
push 95:10
put 63:20 65:3,14 79:13 80:9 98:15 99:9 100:4, 6,14 102:20 121:1 126:21 127:3 134:25 135:19,25 142:12 147:5,19 177:21 185:21 195:6
puts 111:4 122:9
putting 80:8 120:1
$\overline{\mathbf{Q}}$
qualifications 113:19
qualified 202:18
qualifies 29:3
quality 85:6 105:5 168:2

Quarter 16:16
question 18:21 19:1 28:13 30:13,14 32:25 45:11 52:3,10 54:20 55:25 69:11 74:9 87:13 93:16,20 95:9 97:22 107:4 109:4,15 116:7 140:13 147:25 156:3 180:1,21 181:16 183:14 199:21
questions 17:5 18:2 22:19 25:15,22 35:12 40:11 43:8 44:15,16 47:9,16,21 48:24 49:16

50:24 51:7,24 54:21
55:10,17 68:15 69:8
70:1,5,18,24 71:13,25
75:3,11 76:1,7,20,25
77:1,14 86:12 87:10
88:15 89:5 90:19 91:9
97:14 105:24 106:10
108:7,16 109:2 122:25
124:7 144:24 152:13
156:8,11 163:11 165:1
172:16,22 182:2 187:12 194:9 197:5 203:6,13 207:19
quicker 143:12
quickly 33:10 141:23 173:14 206:18

## R

Rachelle 201:2,3,8,12 202:2
radar 184:18
radio 74:10
raise 47:10
raised 41:8 143:16 175:13
rating 204:14,19
Ray 53:13,14
reach 119:13 169:18
reached 119:15
reaching 170:1
read 46:22,25 63:21 64:3 78:23 99:21 100:2 101:19 116:9 130:23 144:13 153:6 157:15 167:12 178:11 180:25
reading 52:4 64:12 100:16 133:8 148:3 171:12

Reagent 76:16,21
real 33:10 101:25 115:20 116:18 123:1 168:7

BOARD OF COMMERCE \& INDUSTRY MEETING
October 25, 2017
realize 160:4,14 172:1
Realty 23:19
reason 42:1 46:4 121:5 161:13 181:15 183:13
reasons 42:16 145:11
rebate 29:22 33:14,16, 18 34:8 178:14
rebated 29:25 33:20
rebates 34:12
rebuilt 63:20
receive 103:9 179:22
received 96:13 157:2 167:3 204:14
receives 132:18
recognize 180:6
recommend 64:10 105:18
recommendation 186:24
recommit 185:24
reconfigure 89:13
reconfigured 90:11
reconsider 131:25 189:9
reconsideration 108:2
record 146:10 147:6,20 166:16 167:13 172:7 180:11 182:9,13 183:5, 6,9,12 186:8
recorded 83:4
records 41:10
recruit 186:3
Red 36:11
Reddys 51:18,25 52:16 53:15 92:7 97:13 99:8
reduce 153:22 154:11 156:6 170:14 178:14 reduced 153:10
reducing 153:24 162:4 reduction 178:22
reductions 178:19 referencing 94:17 referring 21:4 33:22
refineries 97:3
refinery 74:5,15
refining 74:17 162:15
reflect 100:1 103:18
reflected 96:20 101:1
refund 178:14
refundable 34:20
regard 82:20 178:6 188:23
region 169:10 171:8 193:3
regular 22:6 58:18 143:2
regulation 147:1
rejected 147:10
rejecting 158:21
related 69:9 70:2,19 71:14 109:24,25 206:2
relates 73:23 74:12 110:1
relative 28:25 32:13
relevant 31:20
relief 29:13 35:6 178:19
remember 120:25
remove $81: 983: 14,19$, 22 84:4,13 85:5,10
removed 29:8 80:5,11 84:1
renewal 147:11 157:3, 19 158:12 160:5 202:16
renewals 17:16,21,25 44:3 144:11,22 152:12, 22 153:5,9,22 157:8
repeat 151:1
replacing 99:17
report 81:1 82:22 94:24
103:4 104:1 105:13
179:7,16 189:5
reported 99:7 102:5
reporting 91:20 93:1 96:11 101:16 207:8
reports 77:18 78:4,24 79:9,19 80:9 92:4
represent 72:5,8 161:12
representative 22:8
48:23 52:15 56:10
71:19 75:7 76:4,24
77:22 86:16 87:19
108:12 153:14,16 155:2 157:10 160:12 194:6
representatives 157:9 166:25 179:21
representing 157:25
reprograming 99:16
request 35:24 43:11 101:22 113:5 153:1 157:3 164:7,15,23 193:12
requested $36: 7,15,25$ 37:9,18 38:1,9,18 39:2, 11,20 40:3
requesting 197:10
require 27:22 28:24 30:22 31:14,19 52:7 102:21 142:19 179:17
required 34:13 42:8 65:14 72:24 73:10 113:25 130:15 135:25 180:12 201:14
requirement 53:17 72:13
requirements $36: 8,17$ 37:2,11,19 38:3,11,20 39:4,13,22 41:16,19,24 42:20
requires 31:7 101:9 141:7
requiring 27:23 31:16
resale 57:11
research 28:5 76:17,21
resolution 28:3 30:22
31:15,16 32:14
resolutions 27:22,23
31:5 33:1,2 193:21
resource 41:2
resources 112:8 125:21
respect 41:6 172:21
respond 19:9 28:9 132:11
response 20:4
responsibility 174:22
rest 83:1 84:20
restoration 17:2,25
20:15 21:4
Restore 205:10
restrict 159:2
restrictions 90:5
retail 29:6
retain 57:1 65:16
retally 105:14
retention 184:22
retired 175:20,22
retrospective 135:8
return 19:15
reversed 197:11
review 83:8 141:20
reviewed 117:5
Rhonda 113:24
Richard 142:4,6 143:15
ring 79:12
Rob 117:16

Robbie 118:21 127:7,
12 133:5
Robby 126:9,19
Robert 125:25 128:9
Robertson 16:11
robust 184:21 205:2
Roderick 26:3 35:1 40:11,15 93:13 145:5

Roger 91:18
role 30:9
roles 167:4
rolled 99:2 149:21
rolls 129:7,9
Rona 90:3
room 62:16 73:21 74:4
Rouge 16:13 23:13,16 24:5,7,14,17 25:9,11 26:10,19 31:1,10 37:6 39:6,7 47:5 50:16,17, 18,20 69:6 106:25

Rouse's 24:18
rule 81:7 109:20,25 115:16 133:18 138:6 142:9,16 143:2,10,11 147:3 150:3 151:23 154:3
rulemaking 119:18
rules 30:21 45:19 46:5
54:2 73:15 81:11,14,24
82:5,12,15 84:5 109:13,
18,22 110:1,7 111:2,5,
6,12,15 113:20 114:22
116:16 117:24 118:14
119:19 130:16 131:21
134:14 135:2,14 137:5 141:17 142:14 143:3,5, 8 146:12 147:16,17 149:22 150:8,16 151:3, 18 152:3
run 181:4 184:21
running 120:7 199:12
rural 169:7 207:6,12

Ruston 23:20
$\mathbf{S}$

Sadler 194:13,14,20
195:3,10,19,24
safety 56:5 60:17 72:20
salaries 20:19
sale 79:2
sales 29:21 30:20
33:13, 15, 17 34:8,11
78:7 81:17 86:6 176:16, 18 181:2,20 182:5,22 183:1,3 190:18,20
sat 104:20 160:23
satisfying 205:8
SBA 205:11
scenario 150:12 152:1
Schexnaydre 48:23 75:7 76:5,24 86:16
school 115:8 171:21 193:23 205:23

Schottel 37:14
scrutiny 115:3
season 198:21
Seasonings 49:10
seconded 17:4 18:1 25:20 40:5 48:22 49:14 51:5 54:17 68:13 70:4, 22 75:8 76:4,23 86:15 88:14 90:17 91:12 106:8 107:11 144:21 152:11 156:5 159:4 163:13 165:5 187:11 203:9,10 208:1
secretary 28:18 98:17 102:9 142:2 143:20 166:23 167:7,10 171:10 184:14 193:7 204:3 207:23
section 91:23
secure 169:2
security 52:7,11 53:2, 17,21
seeks 141:15
segment 29:23
segments 96:23
sell 85:1 198:18
selling 67:12 112:9
Senator 20:8 21:17
54:19 83:10 86:25
122:14 124:10 128:6,17
141:15 154:16,17
162:11 165:22 166:19
189:1 194:8 206:23
207:25
senators 179:21
send 118:8,16
sends 131:7
sense 145:15 176:15
separate 27:11 93:2,24 94:4 145:19 149:2,4
separately 44:22
September 37:7,24 39:10 133:9
series 140:3
services 24:16 29:6,7 34:6
set 31:25 45:19 92:25 111:12,15 119:19
setting 207:12
Shaw 157:11,16,25
shed 19:22
sheet 175:12
shell 60:24,25
sheriff 193:24 205:24
sheriff's 171:24
Shield 193:12 197:17, 22 201:17
ship 110:20
shop 60:9,12 67:22

203:1
short 167:3 178:21
show 61:23 93:18 115:11 121:3,17 155:7 172:7
showed 90:8
showing 95:24
shown 189:4
shows 148:13 166:9
Shreveport 52:6 56:16 60:19,20 62:20 67:20 68:22
shutting 184:7
sic 140:18 162:11,12
side 67:17 68:2
sign 110:18
signed 138:3
significant 169:4,14, 16 170:24 172:19
204:12,22 207:11
significantly 170:21
signing 18:23 118:7
sim 60:15,19
similar 115:5 141:22 173:20 174:3,4,13
simple 46:4
simply 44:12 73:20 84:12
simulated 56:4
simulator 59:2 66:7,18 67:11
simulators 56:25 57:2 63:17 65:23
sincerely 68:21
sir 22:14 45:16 53:11
55:4 65:12 69:3 77:20
84:18 87:3 109:10
114:17 121:7 122:7
127:22 159:18 180:17
186:16 191:5
sit 52:24 173:16,17 specific 30:9,10 64:20 177:4 185:5
site 82:5
sites 93:25 94:4
sitting 105:4 118:17 119:8 158:2
situation 117:9 120:6 201:20
size 117:25 127:14 133:15 174:3,4

Slator 140:18 162:11
slid 123:4
Slone 18:1,15,20 19:18 40:6 48:6,21 51:6 70:3 86:15 90:17 139:6,8 154:23,24 155:10,24 156:11 159:4 184:11,12 186:6,17,20 187:9 203:11
small 112:22 114:24 118:23 120:9,11 130:8 161:8 198:8 204:17 205:2
smaller 126:24 148:16
smallest 40:20
smart 122:20,23
sold 59:14 63:19 199:3
solely 120:1
sophisticated 169:8
sort 60:10
sounds 148:24 183:8
south 16:12 17:19 62:6 173:21
Southwest 24:21,24
speak 120:14
speaking 60:24 205:1
speaks 29:14 206:23
special 141:7
specialty $57: 16$
specifically 28:21 66:8 81:19
specifics 91:21
speculate 131:10
Spence 108:17,18,22 111:25 112:1,2 113:15 114:11,16 116:24 120:4 121:6,14 127:21 129:4, 10 136:10,16,21
spend 62:24 102:24 104:8 134:25
spent 112:17 135:22 136:22
split 148:16 150:14 spoke 122:15 128:18
spot 21:21
Spring 180:8 206:24
Springs 162:15
St 23:10,18,25 49:10
71:8 89:1,14 162:21
staff 19:9 27:4 96:10 104:22 109:6 128:22 137:12 164:7,14,22 185:7 186:10 207:15
stand 175:4 179:11
standard 18:25 19:14
standards 27:14 89:16
standpoint 99:4
stands 206:24
stars 100:6
started 67:20
starts 145:17
state 28:23 29:17,21 33:17 34:7,17,21 67:4 112:9 113:2,11 127:4 131:17 132:19 173:23 176:9 178:5,13,14 181:2 182:16 186:2 190:24 204:21 205:3,15 206:10 207:2
stated 166:5 178:24
statement $31: 8,18$ 103:17 172:23
statements 27:24 33:3
states 41:3 58:1 112:11
steal 53:23
steering 61:15
step 25:25 56:11 77:23
87:21 91:15 97:11 108:14 129:21 145:2 157:12 188:7 200:23

Stephen 72:7
stepped 93:14
Stick 36:12
stipulations 125:5
stood 179:12
stop 60:12 128:8 203:1
stopped 119:17
store 198:23,25
stores 198:17
strategically 176:20
streamline 29:22
Street 16:13,18
strength 207:5
stretcher 60:5
strong 169:9 177:7
205:5
stronger 177:9
structure 146:25 151:17
stuff 18:23 177:23
Stuller 77:11,15,23 78:17
subject 57:10
submissions 147:8
submit 146:21 150:10
179:19
submitted 19:16 56:21 57:3 64:6 109:21 112:19 146:11,14
submitting 31:4
subset 79:24
subsidy 69:13
substance 52:6
substances 53:20
substation 89:17
sudden 159:23
suddenly 131:11
sufficient 53:21
suggest 80:22 98:9
suggesting 102:20 104:12
suggestion 22:1 44:2 99:21 101:22 126:18
Super 38:5,14
support 169:24 171:7,
12,13,19 172:1,8
193:11,22 205:2 206:21
supported 194:2
supposed 81:2 124:2 149:25
surrounding 169:21
survey 204:16
Syngenta 25:2
system 74:10 89:14 94:24 98:22,25 99:16 102:11 103:5 123:5
systems 52:7 60:7,8

## T

table 35:11 158:2 177:5 206:4
tail 29:10
takes 101:23 134:4
taking 64:19 93:7 112:8 120:19 123:7 170:19
talk 74:23 122:19 176:12 177:2
talked 200:15
talking 28:19 58:10 101:14 114:7 124:16 125:15,17,24,25 128:22 129:18 142:15 192:9,20 193:8
talks 77:17 78:2 87:14 89:12
tally 105:15
Tammany 49:11
Tammy 201:3
$\boldsymbol{\operatorname { t a n }}$ 61:9
Tangipahoa 24:19
tax 16:4 20:15 21:5 29:12,15,21 30:2,20 32:1 33:13,14,15,18 34:8,12,20 35:5 43:18 80:7 90:3 113:8 127:19 129:7,8 144:23 151:4 158:6 165:18 170:14,19 171:23 178:19 181:20 182:5,22 183:1,3 190:18 192:2,6 194:11, 14
taxes 21:3,9 34:21 178:15 181:2,3 190:20 191:17 192:9
taxpayer 98:24 103:19 104:7 105:20
taxpayers 102:24
Taylor 167:15,16 172:25 181:11,24 182:20 183:10,23
teaching 56:4
team 174:21 184:14
186:10 204:20,25
templates 206:5
ten 93:20,24 94:6 149:20
tenth 105:5
tenure 202:15
term 36:7,16,25 37:10, 18 38:1,10,19 39:2,11, 20 146:24 178:7 193:5

Terminals 36:21
terminated 41:15 42:4, 19
termination 35:24
39:16 40:4 43:11
terms 41:3 138:8 170:3
Terrebonne 37:15
107:1 152:24 156:22
terrible 127:5
terribly $105: 10$
Texas 58:21 67:4
text 133:8
thing 42:21 94:14 111:18 137:19 153:20 160:16 173:13 175:1 176:10 188:14 199:1
things 74:6,7 97:2
105:2,6 113:2,11 161:14 174:24 176:23 177:3,15 185:9 199:4 207:14
thinking 110:22 141:5
thought 35:1,6 81:23 83:13 132:5,23,24 133:3 160:15 192:19
thousand 62:15
Thumbtack 204:15
tied 66:7 81:19 84:24
timber 169:20
time 19:14 27:9 29:8,12
30:16 32:5 41:8 44:19 45:6 57:18 67:24 95:17 109:20 116:17,23 120:19 121:10 126:4,21 127:17 131:22 134:4 136:1 137:6 139:22,23 140:8 141:12,13 146:12 158:10 167:25 184:16 188:21 191:15 206:14
timeframe 18:22 19:6 142:10
timely 19:16 41:4 121:11 144:11
times 55:20 114:6 185:9
tiny 149:20
today $23: 4$ 35:2,7 44:4 53:1 65:21 126:25 168:1,4,17 173:2 176:23 180:15 204:10 206:24

Todd 175:3,4,20
Todd's 175:9,17
told 98:11,13 118:2
toll 89:21
Tom 72:9,11
tool 78:2,19,20 80:2
top 151:9
topic 114:5
total 16:22 58:23 59:3
93:4 101:5,8,11,16 102:21 133:14 146:1,3, 4,6,7,9 147:8,9 150:9 195:9
totaled 91:22 92:12
totaling 101:23 105:25 146:19
totals 103:1,3 151:24
town 171:21 173:11 174:3
towns 184:8
track 126:10
trade 121:16
train 59:2
training 58:4,10 59:9, 10,15 68:7
transferred 162:20 163:7
transferring 65:1
transfers 162:1,14 163:12
transition 204:25 transparency 104:15
transparent 93:6 102:13
transparently 96:12
treated 111:7,19
tremendous 112:24 113:6 120:11

Trichel 192:24,25 194:1
trucking 169:23
true 112:5
turn 57:20
turned 42:4
turnkey 60:9
type 22:10 141:22 202:23,25
typically 29:18 135:12 202:22

## U

ultimate 57:21
undergo 29:19
understand 32:4 53:6 56:4 63:25 72:15 73:3, 17 78:8 79:12,18 89:22 95:21 96:1 101:2 103:13 105:16 119:20 120:9 131:24 135:13 141:9 155:25 173:5,7, 15 174:19
understandable 100:15
understanding 26:20
84:15 95:14 141:3
173:18 205:19 206:11
understood 199:25
Unimin 164:16

| Union 88:25 89:6,11 |
| :--- |
| United 58:1 112:10 |
| units 74:16,22 207:11 |
| unlike 119:2 |
| unusual 202:24 |
| update 102:11 |
| updating 103:6 |
| Upgrade 89:15 |
| upgrading 89:12 |
| upholstery 61:18 |
| USA 75:23 |
| V |

valorem 21:3,9
van 61:13
Vantage 25:7
versus 28:3
vessel 61:25
vessels 97:1
vet 123:17
viability 171:2
viable 171:3
view 86:7 103:20 151:22

Villa 98:16,17 100:11 102:9,18 103:21 105:21 106:1

Village 171:14
violates 150:3 152:3
violation 146:11 147:2, 17 150:15 151:3,5,18
vision 176:21
visit 117:15 118:10 119:11
visits 206:8
visual 52:7
voice 26:5 171:6
205:22 206:4
vote 82:22 83:1 85:22
106:3 118:13
voted 132:24
votes 86:25 140:5
voting 85:14,16 139:1
W
wait 42:2
waive 54:20
walk 78:22
walking 100:16
wall 177:22
wanted 27:6,18 31:13 42:10 128:19 180:10 186:8 191:16

War 25:6
warehouse 69:18
Washington 17:19
Waskey 25:10
wave 97:15
ways 143:14 151:12
Webster 164:16,19
week 130:24 199:13
weigh 82:21
west $36: 13$ 50:15,17,18, 20 69:6 106:24 198:10
Westrock 91:3,11 106:4 167:22 168:21 172:24
wheel 61:15
wife 175:14
Williams 70:4 72:9
73:4,9 91:12 106:8 162:23 165:6 166:3

Wilson 17:4 25:20 40:5 49:15 54:17 68:13 70:21 76:3 88:15 91:13

## 106:9 144:21 152:11

 163:13 187:11win 207:11
Windham 16:24 17:12, 22 18:9,18 19:7,20 20:6 21:16,23 22:17 25:13 26:23 28:7 33:5 34:15, 22 35:9,20 39:25 43:6, 15,22 45:7 46:15,20 47:8,23 48:4,14,20 49:5,12,22 50:6,11,22 51:3,14,23 52:14 53:10 54:15 55:2,9,15 56:8 59:24 60:22 61:4,21 65:8 68:5,10 69:2,7,24 70:10,17 71:3,12,18 72:3 73:6 75:2,16,25 76:12,19 77:7,13,21 78:13 81:4 83:9 86:11, 23 87:9,18 88:12,21 89:4,24 90:15,24 91:7 93:10 96:2 100:9,20
103:11 105:23 106:5,15 107:2,8,18 108:5,11,25 111:23 113:12 117:11 122:11 124:9 125:10 128:5,13 130:1 132:8 134:9,22 138:17 139:3, 16 140:10,17,23 142:1, 22 143:18 144:7,14,19 147:21 148:8 152:7,19 153:3,13 154:15,21
156:2,17 157:4 158:13, 25 159:11 161:22
162:2,8 163:9,20
164:24 165:12,21 166:17 172:11 178:9 179:5,10,15,23 184:10 186:19 187:8,19,24 188:6,25 189:13,21 190:5,14 191:12 192:23 193:16 194:4,16 195:1, 15 196:3 197:3,13,24 198:5 199:18 200:22 202:8 203:4,19 204:1 207:22
windows 61:17
wise 45:6 118:20 178:13
withdraw 155:23

Woodworth 160:10,11
words 80:7
work 36:12 137:22
139:20 140:9 175:9,18,
21 177:13 204:20 207:4
workable 126:11
worked 174:1 176:3
workers 97:6
working 95:1 104:23 176:16,18 178:1 202:19 205:4,10

Works 164:1,8
workshops 205:18
world 25:5 58:2 60:11
67:6 168:23
worms 145:13
worried 159:20
worst 41:22 140:22
worth 59:21 65:24 110:15

WR 146:8
writing 148:5
wrong 105:11 149:24

| $\mathbf{Y}$ |
| :---: |
| y'all 95:13 107:25 108:2 |
| 124:8 200:12,14 |
| year 27:2 62:15,16,18 |
| 92:1 111:11 119:18 |
| 129:7 136:23 141:11 |
| 142:12,21 143:9 152:1 |
| 153:10,23 156:7 162:4 |
| 170:16 179:12 190:19 |
| 191:18 200:7 202:20 |
| years 59:1 97:24 |
| 120:17,18 154:5,13 |
| 170:17 175:8,11,14 |
| 177:12 |
| yesterday 104:21 |
| 115:16 |

'all 95:13 107:25 108:2 124:8 200:12,14
year 27:2 62:15,16,18
92:1 111:11 119:18
129.7136 .23141 .11

153:10,23 156:7 162:4
170:16 179:12 190:19
191:18 200:7 202:20
years 59:1 97:24
120:17,18 154:5,13
170:17 175:8,11,14
177:12

115:16

```
yield 171:5
```

you-all 99:10

Z

Zone 22:22 23:2 25:16
28:20 33:11 35:16
41:14 42:9 168:3


