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11	BOARD OF COMMERCE AND INDUSTRY MEETING,
12	TAKEN AT THE STATE CAPITOL, HOUSE COMMITTEE ROOM
13	5, BATON ROUGE, LOUISIANA ON OCTOBER 25, 2017
14	COMMENCING AT 9:40 A.M.
15	
16	
17	REPORTED BY:
18	RACHEL TORRES-REGIS, CCR, RPR
19	CERTIFIED COURT REPORTER
20	
21	
22	
23	
24	
25	



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1	APPEARANCES OF BOARD MEMBERS:
2	Steven Windham
3	Robert Adley
4	Robert Barham
5	Millie Atkins
6	Glenn Brasseaux
7	Major Coleman
8	Scott Richard
9	Bobby Williams
10	Senator Claitor
11	Robby Miller
12	Dr. Wilson
13	Ronnie Slone
14	Danny Schexnaydre
15	Don Pierson
16	
17	
18	
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25	



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1	APPEARANCES OF STAFF MEMBERS:
2	
3	Melissa Sorrell
4	Brenda Guess
5	Eric Burton
6	Becky Lambert
7	Kristin Cheng
8	Danielle Clapinski, Esq.
9	Frank Favaloro
10	Anne Villa
11	Joyce Metoyer
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```
1
         MR. WINDHAM:
 2
         I would like to call the
 3
     meeting for the Board of Commerce
 4
     and Industry to order on October
     25, 2017 at approximately 9:40.
 5
 6
     Ms. Sorrell, if you will call the
 7
     roll.
 8
         MS. SORRELL:
 9
         Robert Adley.
10
         MR. ADLEY:
11
         Here.
12
         MS. SORRELL:
13
         Robert Barham.
14
         MR. BARHAM:
15
         Here.
16
         MS. SORRELL:
17
         Representative Schexnaydre
18
     for Representative Abramson.
19
         MR. SCHEXNAYDRE:
20
         Here.
21
         MS. SORRELL:
22
         Millie Atkinson.
23
         MS. ATKINSON:
24
         Here.
25
         MS. SORRELL:
```



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```
1
         Mayor Brasseaux.
 2
         MR. BRASSEAUX:
 3
         Here.
         MS. SORRELL:
 4
 5
         Representative Carmody.
 6
     Yvette Cola. Major Coleman.
 7
         MR. COLEMAN:
 8
         Here.
 9
         MS. SORRELL:
10
         Rickey Fabra. Manny Fajardo.
11
     Jerry Jones.
                    Heather Malone.
12
     Senator Claitor for Senator
13
     Martiny.
14
         MR. CLAITOR:
15
         Present.
16
         MS. SORRELL:
17
         Roger Miller.
18
         MR. MILLER:
19
         Here.
20
         MS. SORRELL:
21
         Yawn Moller. Senator
22
     Chabert. Don Pierson.
23
         MR. PIERSON:
24
         Present.
25
         MS. SORRELL:
```



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```
1
          Scott Richard.
 2
          MR. RICHARD:
 3
          Here.
          MS. SORRELL:
 4
 5
          Darryl Saizan.
                           Danny
 6
     Schexnaydre.
 7
          MR. SCHEXNAYDRE:
 8
          Here.
 9
          MS. SORRELL:
10
          Ronnie Slone.
11
          MR. SLONE:
12
          Here.
          MS. SORRELL:
13
14
          Bobby Williams.
15
          MR. WILLIAMS:
16
          Here.
17
          MS. SORRELL:
18
          Steve Windham.
19
          MR. WINDHAM:
20
          Here.
21
          MS. SORRELL:
22
          Dr. Wilson.
23
          MR. WILSON:
24
          Here.
25
          MS. SORRELL:
```



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1	We have a quorum.
2	MR. WINDHAM:
3	Thank you, Ms. Sorrell. Has
4	everyone had a chance to approve
5	the minutes. I will entertain a
6	motion for approval. Made by Dr.
7	Wilson. Seconded by Mr.
8	Williams. All indicate with an
9	aye.
10	ALL BOARD MEMBERS:
11	Aye.
12	MR. WINDHAM:
13	All oppose with a nay.
14	Motion carries. Mr. Burton.
15	MR. BURTON:
16	Yes. I have four new
17	applications for Quality Jobs.
18	20151179 Audubon Field
19	Solutions, LLC in Jefferson
20	Parish.
21	20151134, Calumet GP, LLC in
22	Caddo Parish.
23	20151377, Delta Machine &
24	Ironworks, LLC in East Baton
25	Rouge Parish.



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1	20151251, Zen-Noh Grain
2	Corporation in St. James Parish.
3	This concludes the new
4	applications for Quality Jobs.
5	MR. WINDHAM:
6	Is there a motion to approve?
7	Made by Mr. Slone. Seconded by
8	Dr. Wilson.
9	Any discussion from the
10	Board? Any comments from the
11	public?
12	All in favor indicate with an
13	aye.
14	ALL BOARD MEMBERS:
15	Aye.
16	MR. WINDHAM:
17	All oppose with a nay.
18	Motion carries.
19	MR. BURTON:
20	Next item is going to be the
21	Quality Jobs Renewal. We have
22	one renewal.
23	20121300, CF Industries
24	Nitrogen, LLC in Ascension
25	Parish.



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1	MR. WINDHAM:
2	Is there a motion to approve?
3	Made by Mr. Miller. Seconded by
4	Dr. Wilson.
5	Any comments from the Board?
6	Questions/comments from the
7	public?
8	All in favor indicate with an
9	aye.
10	ALL BOARD MEMBERS:
11	Aye.
12	MR. WINDHAM:
13	All oppose with a nay.
14	Motion carries.
15	MR. BURTON:
16	Next item is going to be
17	request for Change in Name only
18	of the following contracts.
19	20140937 from Module X Solutions,
20	LLC and Home and Security, LLC to
21	Module X Solutions, LLC in Caddo
22	Parish.
23	20130765 from Federated
24	Sample, LLC to Lucid Holdings,
25	LLC in Orleans Parish.



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1	And 20121300, CF Industries
2	Nitrogen, LLC to CF Industries
3	Employee Services, LLC in
4	Ascension Parish.
5	MR. WINDHAM:
6	Is there a motion to approve
7	the name changes? Made by Ms.
8	Atkins. Seconded by Mr. Slone.
9	All any comments from the
10	Board? Comments from the public?
11	All in favor indicate with an
12	aye.
13	ALL BOARD MEMBERS:
14	Aye.
15	MR. WINDHAM:
16	Motion carries opposed?
17	Motion carries.
18	MR. BURTON:
19	Next item is going to be one
20	Request to add additional
21	affiliate to schedule 1 of the
22	following contracts.
23	20121300, CF Industries
24	Employee Services, LLC. Adding
25	affiliate, CF Industries



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1	Nitrogen, LLC in Ascension
2	Parish.
3	MR. WINDHAM:
4	And can you explain the
5	reason for adding an affiliate.
6	MR. BURTON:
7	The reason for adding an
8	affiliate, as we see, they have
9	had a name change above, so they
10	want to make sure that they can
11	get the capital investment
12	expenditures for the actual
13	affiliate.
14	MR. WINDHAM:
15	All right. Is there a motion
16	to approve?
17	MR. CLAITOR:
18	I had a question.
19	MR. WINDHAM:
20	Sorry. Senator Claitor has a
21	question.
22	MR. CLAITOR:
23	Thank you, Mr. Chairman.
24	From the information that's on my
25	sheet, I can't tell how much



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1	money are we talking about?
2	MR. BURTON:
3	The schedule 1 affiliate is
4	just going to add an addendum to
5	the Quality Jobs contract, so the
6	contract itself does not change.
7	The reason for that is we've had
8	a name change from CF Industries
9	Nitrogen, LLC to CF Industries
10	Employee Services, LLC, so the
11	owner of the actual employees
12	change from the quality job
13	contract what must be a change
14	the affect of that is going to be
15	the quality jobs applicant has to
16	be the same as on the contract,
<b>L7</b>	so any kind of purchases that are
18	made for capital expenditures
19	with the Quality Jobs contract
20	are able to be able to get
21	rebated, and that is going to be
22	the purchases for CF Industries
23	Nitrogen, LLC, who is the
24	original owner of the Quality
25	Jobs contract.



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1	MR. CLAITOR:
2	So the answer to my question,
3	how much money are we talking
4	about?
5	MR. BURTON:
6	I do not have that with me at
7	this date.
8	MR. CLAITOR:
9	Thank you, Mr. Chairman.
10	MR. WINDHAM:
11	Certainly. Are there any
12	other questions?
13	Is there a motion to approve
14	the additional affiliate? Motion
15	by Dr. Wilson. Seconded by Mayor
16	Brasseaux.
17	Any comments from the Board?
18	Comments from the public? All in
19	favor indicate with an aye.
20	ALL BOARD MEMBERS:
21	Aye.
22	MR. WINDHAM:
23	All oppose with a nay?
24	Motion carries.
25	MR. BURTON:



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1	Next item is going to be a
2	request for a Change in Ownership
3	of the following contracts:
4	20141040 from PennTex Midstream
5	Management Company, LLC, to
6	LaGrange Acquisition, LP in
7	Lincoln Parish.
8	And 20141403, PennTex
9	MidStream Management Company, LLC
10	to La Grange Acquisition, LP in
11	Lincoln Parish.
12	MR. WINDHAM:
13	Is there a motion to approve?
14	Made by sorry made by Mr.
15	Slone. Second made by Dr.
16	Wilson. Any comments from the
17	Board? Questions? Any comments
18	from the public concerning the
19	name Change in Ownership?
20	All in favor indicate with an
21	aye.
22	ALL BOARD MEMBERS:
23	Aye.
24	MR. WINDHAM:
25	All oppose with a nay?



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1	Motion carries.
2	MR. BURTON:
3	The last item for Quality
4	Jobs would be to Request to
5	Cancel the following contract:
6	20140643, John H. Carter Company
7	Incorporated. The company
8	requested to cancel the contract
9	due to not meeting the program
10	requirements. No benefits have
11	been received. And this is in
12	East Baton Rouge Parish.
13	MR. WINDHAM:
14	All right. Is there a motion
15	to approve the cancellation of
16	this contract? Made by Mr. Slone
17	I'm sorry. By Mayor Brasseaux.
18	Seconded by Senator Claitor.
19	Any comments from the Board?
20	Comments from the public?
21	All in favor indicate with an
22	aye.
23	ALL BOARD MEMBERS:
24	Aye.
25	MR. WINDHAM:



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1	All oppose with a nay?
2	Motion carries.
3	Thank you, Mr. Burton.
4	Next on the list is the Tax
5	Abatement Program presented by
6	Ms. Becky Lambert.
7	MS. LAMBERT:
8	Good morning. We have five
9	new applications.
10	First one is 20170127, 1539
11	Robertson, LLC in Orleans Parish.
12	20161642, 214 South 14th
13	Street, LLC, East Baton Rouge.
14	20151067, Artisan Cafe in
15	Orleans.
16	20141425, French Quarter
17	Apartments, LP, Orleans.
18	20161637, Market Street, LLC
19	in Caddo.
20	This concludes the number of
21	new applications. There are five
22	for a total of investment of
23	\$43,287,840.
24	MR. WINDHAM:
25	Thank you, Ms. Lambert. Is



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1	there a motion to approve the
2	Restoration Abatement
3	Applications? Made by Dr.
4	Wilson. Seconded by Ms. Atkins.
5	Any questions or comments
6	from the Board members? Comments
7	from the public?
8	All in favor indicate with an
9	aye.
10	ALL BOARD MEMBERS:
11	Aye.
12	MR. WINDHAM:
13	All oppose with a nay?
14	Motion carries.
15	MS. LAMBERT:
16	We have two renewals. They
17	are 20120786, 2021 Borders, LLC
18	in Jefferson. And 20101025, 715
19	South Washington, LLC in
20	Morehouse Parish. This is two
21	renewals for \$12 million.
22	MR. WINDHAM:
23	Thank you, Ms. Lambert. Is
24	there a motion to approve the
25	renewals of restoration? Made by



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```
Mr. Slone.
 1
                  Seconded by Ms.
 2
              Any questions or
     Atkins.
     comments from the Board members?
 3
 4
     Comments from the public?
 5
         All in favor indicate with an
 6
     aye.
 7
         ALL BOARD MEMBERS:
 8
         Aye.
 9
         MR. WINDHAM:
10
         All oppose with a nay?
     Motion carries.
11
12
         Thank you, Ms. Lambert.
13
         MS. LAMBERT:
14
         Thank you.
15
         MR. SLONE:
16
         Mr. Chairman, if you don't
17
     mind.
18
         MR. WINDHAM:
19
         Yes.
20
         MR. SLONE:
21
         A question concerning the
22
     timeframe of, let's say,
23
     contracts signing, stuff coming
     out of the governor's office.
24
25
     there a standard on that? I was
```



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1	asked a question one day and I
2	had no answer for this particular
3	applicant. Since they were
4	approved by the Board in April,
5	so I was curious is there a
6	normal timeframe on potential?
7	MR. WINDHAM:
8	I would have to defer to
9	staff to respond to that. Mr.
10	Favaloro.
11	MR. FAVALORO:
12	Frank Favaloro with Louisiana
13	Economic Department. There is no
14	standard time for the Governor to
15	return contracts. They are
16	submitted timely by LED to the
17	Governor's office. Yes.
18	MR. SLONE:
19	Right.
20	MR. WINDHAM:
21	Mr. Pierson may be able to
22	shed some light on this.
23	MR. PIERSON:
24	To be helpful, if you will
25	identify I mean, we can do



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1	this offline or we can do it now,
2	but certainly if there is inquiry
3	from a company that is looking
4	for a response, we can expedite
5	that process.
6	MR. WINDHAM:
7	We can do it offline. Thank
8	you. Senator Claitor.
9	MR. CLAITOR:
10	Thank you. Mr. Favaloro
11	might be able to help me with
12	this as well, and Becky that
13	presented this earlier, and I am
14	sorry I'm backtracking a little
15	bit, but on restoration tax
16	abatement we have the number of
17	the companies the parish
18	investment and new permanent jobs
19	and the construction and salaries
20	that is in here, but it's not in
21	your face what cost to the
22	government is in these, and so it
23	would be helpful to highlight
24	what that is as well.
25	MR. FAVALORA:



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```
1
         I am not aware of the cost.
 2
     It's a local program.
                             It's local
     ad valorem taxes that are -- you
 3
 4
     are referring to the restoration
 5
     tax abatement program?
 6
         MR. CLAITOR:
 7
         Yes.
 8
         MR. FAVALORO:
 9
         It's the ad valorem taxes
10
     that are abated on the capital
                   I don't have that
11
     investment.
12
     investment with me -- I mean,
13
     that --
14
         MR. CLAITOR:
15
         Number.
                   Yes.
16
         MR. WINDHAM:
17
         Senator, can you hold on one
18
     second so we can fix your mike.
19
         MR. CLAITOR:
20
         That's probably why I was
21
     given this spot.
22
         (Laughter from audience)
23
         MR. WINDHAM:
         We need the feedback.
24
25
         MR. CLAITOR:
```



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1	That's just a suggestion for
2	the public. I'm not a member of
3	this Board. I have attended the
4	meetings in the past on several
5	occasions, and I think when folks
6	aren't regular attendees, as far
7	as they are relatively
8	representative of what the public
9	is looking for when they are
10	looking at these type of
11	documents and they would like to
12	know what this information is.
13	MR. FAVALORO:
14	Yes, sir.
15	MR. CLAITOR:
16	Thank you.
17	MR. WINDHAM:
18	Thank you. Any other
19	comments or questions?
20	All right. I believe we can
21	move to Ms. Metoyer on the
22	Enterprise Zone Program. Please
23	identify yourself.
24	MS. METOYER:
25	Joyce Metoyer. I'm the



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1	Program Administrator for
2	Enterprise Zone.
3	I have 23 new applications
4	today.
5	20141180, Affinity Health
6	Group, LLC, Ouachita Parish.
7	20141179, Affinity Health
8	Group, LLC, Ouachita Parish.
9	20150272, Associated Marine
10	Equipment, LLC, St. James Parish.
11	20150961, B & G Food
12	Enterprises, LLC, East Baton
13	Rouge Parish.
14	20150261, Barriere
15	Construction Company, LLC, East
16	Baton Rouge Parish.
17	20141545, Bayou Lodging, LLC,
18	St. John the Baptist Parish.
19	20150313, Courtesy Realty of
20	Ruston, LLC, Lincoln Parish.
21	20130003, Creekstone
22	Management, LLC, Livingston
23	Parish.
24	20161385, Delta Medical
25	Group, LLC, St. Mary Parish.



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1	20141329, G.E.O. Heat
2	Exchangers, LLC, Iberville
3	Parish.
4	20151399, Govind Hotels, LLC,
5	East Baton Rouge Parish.
6	20110929, James Construction
7	Group LLC, East Baton Rouge
8	Parish.
9	20150141, Leading Healthcare
10	of Louisiana, Lafayette Parish.
11	20151398, LogoJET, Lafayette
12	Parish.
13	20141118, Mihir Enterprises,
14	LLC, East Baton Rouge Parish.
15	20150897, Primoris Energy
16	Services Corporation, East Baton
17	Rouge Parish.
18	20150204, Rouse's
19	Enterprises, LLC, Tangipahoa
20	Parish.
21	20141279, Southwest Louisiana
22	Hospital Association, Calcasieu
23	Parish.
24	20141547, Southwest Louisiana
25	Hospital Association, Calcasieu



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1	Parish.
2	20141415, Syngenta Crop
3	Protection, LLC, Iberville
4	Parish.
5	20151009, The National World
6	War II Museum, Orleans Parish.
7	20141178, Vantage Health
8	Plan, Incorporation, East Baton
9	Rouge Parish.
10	And 20130847, Waskey Bridges,
11	Incorporation, East Baton Rouge
12	Parish.
13	MR. WINDHAM:
14	Thank you, Ms. Metoyer.
15	Are there any questions on
16	any of the Enterprise Zone
17	applications? Is there a motion
18	from the Board to approve the
19	applications? Made by Dr.
20	Wilson. Seconded by Major
21	Coleman.
22	Any questions from the Board
23	members? Comments from the
24	public?
25	Please step forward and



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1	identify yourself.
2	MR. BAGGER:
3	Good morning. I am Roderick
4	Bagger with Together Louisiana.
5	Pardon my voice. I know you
6	appreciate this. This was the
7	follow up from the last meeting.
8	We had discovered that the
9	local input process in East Baton
10	Rouge involved a problematic
11	internal process whereby these
12	exemptions would be to the
13	Planning Commission would be
14	distributed internally among the
15	metro council, and if no one had
16	an objection they would be sent
17	home with an approval without a
18	public hearing that was against
19	the East Baton Rouge charter.
20	Our understanding is they haven't
21	continued that, but we asked
22	whether that was a practice.
23	MR. WINDHAM:
24	They have or they have not?
25	MR. BAGGER:



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1	They have not continued that
2	for any this year, but whether
3	that was a practice in any other
4	places, and the Board and staff
5	said they would look into that
6	and I wanted to see if there had
7	been any follow-up on what the
8	process of local input is at a
9	time where we're in the midst, as
10	we all know, of local input and
11	around the separate program and
12	just having clarity about the
13	expectations to the public and
14	making sure that the standards of
15	public input and public
16	disclosure are appropriate for
17	the law.
18	So just wanted to see if
19	there was any follow-up about
20	whether the processes of local
21	input around programs that
22	require resolutions are in fact
23	requiring resolutions or just



24

25

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statements of some kind. Do they

have to go through a public

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hearing or have the kind of
document that is to say a
resolution versus a letter from
the mayor, whether there have
been any further research into
that.
MR. WINDHAM:
Certainly. Ms. Metoyer, can
you respond to that? Sorry. She
can't.
MS. METOYER:
I was not aware of this
question. That's a that was
going on at that local office.
We are not involved in that part
of it.
MR. PIERSON:
Don't Pierson, LED Secretary.
The program that we are talking
about here is the Enterprise Zone
program. Specifically what you
see addressed in front of you is
a state program, and I don't know
that it would require the actions



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of a local body relative to the

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1	implementation of what you
2	essentially see is given that a
3	company qualifies by creating
4	five or more new jobs, and you
5	are also seeing a cleanup here
6	where retail food services,
7	employment services, other
8	categories were removed over time
9	by the legislature, and you may
10	be seeing the tail end of some of
11	those that have been in process
12	for quite some time, but the tax
13	relief that occurs is in your
14	column where it speaks to the
15	investment tax credit, and
16	essentially that's a handshake
17	between the state and the
18	corporation wherein typically you
19	might undergo a construction
20	project, get the four percent or
21	five percent now state sales tax
22	rebate or to streamline that
23	process, segment of the
24	investment be authorized by
25	legislation to be rebated to the



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1	company. So that's the column
2	that you see where those tax
3	collections that were made during
4	the process of construction are
5	then provided back to the company
6	for making the \$512 million in
7	investment associated with the
8	projects, so there is not a
9	specific role at the parish level
10	specific to this program.
11	MR. BAGGER:
12	But well, and maybe just
13	to clarify the question, and I
14	think it's the kind of question
15	that we leave with you again and
16	check in next time, but that this
17	program under these that are
18	currently approved are just the
19	ITC portion. When there is a
20	local sales tax exemption that is
21	a part of it, the rules of the
22	Board require a local resolution
23	that we had discovered quite to
24	our concern and dismay that the



25

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local process by which East Baton

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1	Rouge Parish had in the past been
2	approving those was not in
3	accordance with this charter and
4	was not even submitting
5	resolutions, which is what as
6	far as we know, which is what the
7	law requires, it was some kind of
8	statement from the mayor. This
9	has been discontinued locally in
10	East Baton Rouge Parish, but
11	without going into every parish
12	ourselves and trying to discern
13	that what we wanted to know is
14	whether when it does require a
15	local resolution, is this Board
16	and LED requiring a resolution in
17	making sure that is, you know,
18	not some other statement that
19	wouldn't require local process
20	and it's relevant now because
21	there is now an expansion of the
22	process for local input, so what
23	has been happening in the past
24	we're going to have new
25	precedents set around the



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1	Industrial Tax Exemptions, so
2	that's why we don't have any
3	local exemptions, and,
4	understand, I don't want to take
5	any more time on the agenda, but
6	if that is something that can be
7	checked on.
8	MR. PIERSON:
9	We're going to defer that to
10	the judgment of either the parish
11	attorney or the city attorney
12	that they are appropriately
13	providing public notice relative
14	to resolution that impact the
15	public in those jurisdictions.
16	MR. BAGGER:
17	Okay.
18	MR. PIERSON:
19	Because if they are
20	essentially there to act on
21	behalf of the citizens to enforce
22	the charter for the governance
23	that is in place.
24	MR. BAGGER:
25	And our question is are you



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1	getting resolutions that are
2	formal resolutions that are
3	accepting other statements, but I
4	will leave it at that. Thank you.
5	MR. WINDHAM:
6	Ms. Clapinski, want to add
7	something to this, please.
8	MS. CLAPINSKI:
9	Sure. I will just clarify
10	real quickly that under the
11	Enterprise Zone Program there are
12	two different capital expenditure
13	benefits; the sales new tax
14	rebate or the investment tax
15	credit. Under the sales new tax
16	rebate, they are eligible for the
17	state portion of the sales new
18	tax rebate and with local
19	approval potentially the local
20	portion rebated as well, and I
21	believe that is what Mr. Bagger
22	is referring to.
23	Quite honestly, we have to
24	take these on a case by case
25	basis as they come in as there



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1	are 64 jurisdictions. Right now
2	none of the applications that are
3	on your agenda, there is only
4	two, Leading Health Care of
5	Louisiana and Primoris Energy
6	Services Corporation that are
7	even anticipating using the state
8	sales and new tax rebate.
9	Everyone else is under the ITC,
10	and those two companies do not
11	anticipate any local sales and
12	used tax rebates; therefore,
13	there is nothing required of the
<b>14</b>	local for those two.
15	MR. WINDHAM:
16	And ITC is only applied at
17	the state level.
18	MS. CLAPINSKI:
19	That is correct. It's a
20	refundable investment income tax
21	credit, state taxes.
22	MR. WINDHAM:
23	All right. Thank you. Mr.
24	Barham.
25	MR. BARHAM:



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1	I thought Roderick was going
2	to come up and celebrate today
3	that the fact that the one with
4	the largest permanent job
5	increase has the lowest tax
6	relief. I thought that is why he
7	was coming in today, but
8	(Laughter from audience.)
9	MR. WINDHAM:
10	Any other comments from the
11	public? Motion is on the table
12	to approve. Any other questions,
13	comments, public or by the Board
<b>14</b>	members?
15	All in favor of approving the
16	Enterprise Zone application
17	please indicate with an aye.
18	ALL BOARD MEMBERS:
19	Aye.
20	MR. WINDHAM:
21	All oppose with a nay.
22	Motion carries.
23	Next is the Contract
24	Termination Request. Ms.
25	Metoyer.



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1	MS. METOYER:
2	Project 2010813, Excel
3	Fabrication and Construction,
4	Incorporated, Ascension Parish.
5	Existing contract period
6	5-24-2011 through 5-23-2016.
7	Requested Term Date, 12-31-2014.
8	All of the program requirements
9	were met and no additional jobs
10	are anticipated.
11	The next one is 20110547, Red
12	Stick Armature Work Incorporated,
13	West Feliciana Parish. Existing
14	contract date April 6, 2011
15	through April 5, 2016. Requested
16	term date, 12-31-2013. The
17	program requirements were met and
18	no additional jobs are
19	anticipated.
20	20111044, International
21	Marine Terminals Partnership,
22	Plaquemines Parish. Existing
23	contract period May 1 of 2012
24	through April 30 of 2013. The
25	program requested term date is



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1	December 31 of 2014. All of the
2	program requirements were met.
3	No additional jobs are
4	anticipated.
5	20111024, Moran Printing
6	Incorporated, East Baton Rouge
7	Parish. September 26, 2011
8	through 9-25 of 2016 is existing
9	contract period. The requested
10	term date is March 25 of 2014.
11	The program requirements were met
12	and no additional jobs are
13	anticipated.
14	20130141, Schottel
15	Incorporated, Terrebonne Parish.
16	Existing contract period 2-27 of
17	2013 through 2-26 of 2018. The
18	requested term date is February
19	26, 2016. Program requirements
20	have been met. No additional
21	jobs are anticipated.
22	20120990, CommCare Corp,
23	Avoyelles Parish. The existing
24	contract period is September 1 of
25	2012 through August 31 of 2017



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1	The requested term date is August	
2	31 of 2015. The program	
3	requirements have been met. No	
4	additional jobs are anticipated.	
5	20120999, Pay-Less Super	
6	Market Incorporated, Ascension	
7	Parish. The existing contract	
8	period is July 25 of 2012 through	
9	July 24 of 2017. The requested	
10	term date is December 31 of 2016.	
11	The program requirements have	
12	been met. No additional jobs are	
13	anticipated.	
14	20130549, Pay-Less Super	
15	Market Incorporated, Ascension	
16	Parish. The existing contract	
17	period is April 2 of 2013 through	
18	April 1 of 2018. The requested	
19	term date is December 31 of 2015.	
20	All program requirements have	
21	been met. No additional jobs are	
22	anticipated.	
23	20100778, Dupre Logistics,	
24	Incorporated. EBR Parish.	
25	Existing contract period, March 1	



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1	of 2012 through February 28 of
2	2017. The requested term date is
3	February 28 of 2015. The program
4	requirements have been met and no
5	additional jobs are anticipated.
6	20100939, Baton Rouge General
7	Medical Center, East Baton Rouge
8	Parish. The existing contract
9	period is October 1 of 2011
10	through September 30 of 2016.
11	The requested term date is March
12	31 of 2014. All of the program
13	requirements have been met and no
14	additional jobs are anticipated.
15	And the final contract
16	termination is 20131054, Energy
17	Hydraulics, LLC, Bossier Parish.
18	The existing contract period is
19	August 2 of 2013 through August 1
20	of 2018. The requested term date
21	is February 28 of 2016. The
22	program requirements have been
23	met and there are no additional
24	jobs anticipated.
25	MD WINDHAM.



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1	Thank you, Ms. Metoyer.
2	Is there a motion to approve
3	the requested contract
4	termination by the companies?
5	Made by Dr. Wilson. Seconded by
6	Mr. Slone.
7	Any comments from the public?
8	Comments from the Board and
9	comment from the public? Any
10	comments from the Board or
11	questions before Mr. Roderick
12	comes up here. All right.
13	Please identify yourself again.
14	MR. BAGGER:
15	Roderick Bagger with together
16	Louisiana. I don't know how this
17	escaped my attention but I just
18	want to celebrate the previous
19	item that the item with the
20	smallest exemption had the most
21	jobs, and that's what we're
22	pointing out that James
23	Construction Group.
24	This is also just a follow-up
25	from the previous meeting. In



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the database on Fast line is an 1 2 extremely helpful resource, and better than most states in terms 3 4 of providing timely information and access to it. There is one 5 6 respect in this program that we 7 think can be improved that we 8 raised last time and now have 9 more clarity around.

In the records, at least in that database, I am not sure about the actual files, it doesn't distinguish between Enterprise Zone exemptions that are terminated because they met all of the program requirements and those that are canceled because they did not meet the program requirements. lumps together under one category the best of them, and I don't mean the worst of them, but the ones that actually didn't meet the program requirements and had the exemption cancelled for that



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1	reason. You know, that let us in
2	a previous meeting to say, wait a
3	minute, this one had a bunch that
4	were terminated and it turned out
5	in one case that was because they
6	were doing really well and
7	another that they hadn't created
8	the jobs that were required under
9	the Enterprise Zone exemption, so
10	I wanted to ask if that could be
11	changed to where if they are
12	canceled because of
13	non-compliance with the job
14	creation it would indicate
15	cancelled, and, you know, even
16	say the reasons behind that but
17	at least indicate canceled due to
18	non-performance and if they were
19	terminated because they met the
20	requirements, well, then that's a
21	very different thing and ought to
22	be categorized differently.
23	MR. PIERSON:
24	We can take that under
25	advisement.



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1	MR. BAGGER:
2	Okay.
3	MR. PIERSON:
4	The Department is happy to
5	take that under advisement.
6	MR. WINDHAM:
7	Thank you, Mr. Bagger. Okay.
8	Any other questions, comments
9	from the public or from the
10	Board? All in favor of approving
11	the contract termination request
12	indicate with an aye.
13	ALL BOARD MEMBERS:
14	Aye.
15	MR. WINDHAM:
16	All oppose with a nay.
<b>L7</b>	Motion carries.
18	Ms. Cheng, the Industrial Tax
19	Exemption Program.
20	MS. CHENG:
21	Good morning.
22	MR. WINDHAM:
23	Excuse me. Mr. Adley would
24	like to open up with the
25	comments.



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1	MR. ADLEY:
2	If I can make a suggestion,
3	we have a whole lot of renewals
4	today. I assume all of those
5	will be dealt with in-globo based
6	upon what we have done in the
7	past. The new applications,
8	however, I know that albeit it
9	appears to be many more, there is
10	15 companies making the
11	applications, and what I would
12	simply ask Mr. Chairman is that
13	there are a number of them that
14	the governor's office has no
15	questions of at all, but some
16	that we do have questions of, and
17	so since they are only 15
18	companies, if we can take them
19	one at a time by company would be
20	very helpful instead of trying to
21	do them in-globo and then go back
22	and take them out separately and
23	deal with them then.
24	MS. CHENG:
25	And this is for the new



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```
1
     applications?
 2
         MR. ADLEY:
         Yes. For the new
 3
 4
     applications.
                     If that is
 5
     possible, Mr. Chairman, I think
 6
     that would help us time wise.
 7
         MR. WINDHAM:
 8
         So, I guess we will ask you
 9
     -- I'm sorry.
10
         MR. PIERSON:
11
         I have a question. I just
12
     want to be clear.
                         I'm seeing
13
     these are advances filed prior to
14
     6-24.
15
         MS. CHENG:
16
         Yes, sir.
17
         MR. PIERSON:
         So these all fall under the
18
19
     previous set of rules, am I
20
     correct?
21
         MS. CHENG:
22
         You are correct.
23
         MR. PIERSON:
         So -- anyway, I just note
24
25
     that I don't know why we have
```



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1	extensive discussion, but I'm
2	open to that.
3	MR. ADLEY:
4	The reason is simple. Under
5	the old rules you have to insure
6	that they are manufacturing
7	facilities, and some of the
8	applications are not clear
9	exactly what they have done or
10	what they are manufacturing, and
11	we happen to believe that if they
12	are not clear we ought to at
13	least be clear on them regardless
14	of when they were filed.
15	MR. WINDHAM:
16	All right.
17	MS. CHENG:
18	Okay. I have 38 new
19	applications
20	MR. WINDHAM:
21	I am sorry, Ms. Cheng, what I
22	will ask you to do is read the
23	name and then the number, and
24	then when you do a group of them
25	read the name and all of the



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1	numbers.
2	MS. CHENG:
3	Got it. I have 20152058,
4	Albemarle Corporation in East
5	Baton Rouge Parish.
6	20152047, BASF Corporation in
7	Ascension Parish.
8	MR. WINDHAM:
9	Anyone have any questions
10	raise your hand.
11	MR. ADLEY:
12	What I'm going to ask, Mr.
13	Chairman, if we can go ahead and
14	just approve for instance, the
15	first one, the 20152058, if there
16	were no questions or objections
17	to it, if we would go ahead and
18	get a motion to approve that so
19	we can get those behind us as we
20	get to any of those have
21	questions, they will already be
22	approved.
23	MR. WINDHAM:
24	All right. Can I accept that
25	as a motion to approval



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1	Albemarle?
2	MR. ADLEY:
3	Yes.
4	MR. WINDHAM:
5	Is there a second? Second by
6	Mr. Slone.
7	Any comments from the Board
8	concerning the first application?
9	Comments from the public?
10	All in favor of approval
11	indicate with an aye.
12	ALL BOARD MEMBERS:
13	Aye.
14	MR. WINDHAM:
15	All oppose with a nay.
16	Motion carries. Second one.
17	MS. CHENG:
18	20152047, BASF Corporation in
19	Ascension Parish.
20	MR. WINDHAM:
21	Motion made by Mr. Slone to
22	approve. Seconded by
23	Representative Schexnaydre. Any
24	questions or comments from the
25	Board? Comments from the public.



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```
All in favor indicate with an
 1
 2
     aye.
 3
         ALL BOARD MEMBERS:
 4
         Aye.
 5
         MR. WINDHAM:
 6
         All oppose with a nay.
 7
     Motion carries.
 8
         MS. CHENG:
 9
         20150973, Diversified Foods
10
     and Seasonings, LLC, in St.
11
     Tammany Parish.
12
         MR. WINDHAM:
13
         Is there a motion to approve.
14
     Made by Mr. Adley. Seconded by
15
     Dr. Wilson.
16
         Any questions from the Board
     members? Comments from the
17
18
     public? All in favor indicate
19
     with an aye.
20
         ALL BOARD MEMBERS:
21
         Aye.
22
         MR. WINDHAM:
23
         All oppose with a nay.
     Motion carries.
24
25
         MS. CHENG:
```



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```
1
         I have a correction to make
 2
     on three of the Dow Chemical
     company applications.
 3
                             20140993,
 4
     20161400 and 20150367 should be
     in Iberville parish.
 5
 6
         MR. WINDHAM:
 7
         Okay. What was the third
 8
           I'm sorry.
     one?
 9
         MS. CHENG:
10
         20150667.
11
         MR. WINDHAM:
12
         All right.
13
         MS. CHENG:
14
         So I have Dow Chemical
15
     company, 20151167 in west Baton
16
     Rouge.
             20140993 in Iberville.
17
     20150368 in west Baton Rouge.
18
     20120848 in west Baton Rouge.
19
     20161400 in Iberville.
                              20151302
20
     in West Baton Rouge, and 20150367
21
     in Iberville Parish.
22
         MR. WINDHAM:
23
         All right. Are there
24
     questions on these applications?
25
         MR. ADLEY:
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1	Move to approve for the Dow
2	applications.
3	MR. WINDHAM:
4	All right. A motion has been
5	made for approval. Seconded by
6	Mr. Slone.
7	Any questions from the Board
8	members? Comments from the public
9	concerning Dow applications?
10	All in favor indicate with an
11	aye.
12	ALL BOARD MEMBERS:
13	Aye.
14	MR. WINDHAM:
15	All oppose with a nay.
16	Motion carries.
17	MS. CHENG:
18	I have Dr. Reddys
19	Laboratories Louisiana, LLC in
20	Caddo Parish. Application
21	numbers 20150934, 20150934A,
22	20150934B, 20150934C.
23	MR. WINDHAM:
24	Are there any questions for
25	Dr. Reddys Laboratories?



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1	MR. ADLEY:
2	This is the first one that we
3	have a question on. The issue is
4	I'm reading the project
5	description to manufacturing C2
6	substance at Shreveport facility
7	require security systems, visual
8	cameras in addition to process
9	equipment.
10	The question I'm trying to
11	figure out is how does security
12	fit in with a manufacturing
13	process?
14	MR. WINDHAM:
15	Is there a representative
16	from Dr. Reddys Laboratories
17	Louisiana, LLC?
18	MS. CHENG:
19	Because this is advanced from
20	prior to June 24 of '16.
21	MR. ADLEY:
22	We all have the right
23	regardless bear with me. Just
24	to sit here and say just because
25	it was all approved that those of



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```
1
     us looking at it today may not
 2
     believe that security is part of
     the manufacturing process and we
 3
 4
     just like to know how it is.
         MS. CHENG:
 5
 6
         I understand.
 7
         MR. ADLEY:
 8
         If the company can explain it
     it would be helpful.
 9
10
         MR. WINDHAM:
         Sir, please identify
11
12
     yourself.
13
         MR. RAY:
14
         Daniel Ray, project
     engineering, Dr. Reddys
15
16
     Laboratories.
         Security is a requirement by
17
18
     the ADA. Because we're looking
19
     to manufacture control
20
     substances, we have to have
     sufficient security to quarantee
21
22
     that no one can break in and
23
     steal any of the manufactured
24
     drugs.
25
         MR. ADLEY:
```



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1	I got you. Ma'am, now let me
2	ask you. Under the new rules
3	with the description of
4	manufacturing, would that apply
5	or not?
6	MS. CHENG:
7	I'm not sure. It would be
8	if it's directly in the
9	manufacturing process, yes, but
10	we haven't come up with to any of
11	those yet.
12	MR. ADLEY:
13	Okay. Thank you. I move for
14	approval.
15	MR. WINDHAM:
16	We have a motion on the floor
17	and seconded by Dr. Wilson.
18	Motion was made by Mr. Adley.
19	Senator Claitor, you have a
20	question? You waive.
21	Any other questions by the
22	Board members? Any other comments
23	from the public? All in favor
24	indicate with an Aye.
25	ALL BOARD MEMBERS:



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```
1
         Aye.
 2
         MR. WINDHAM:
         All oppose with a nay.
 3
                       Thank you, sir.
 4
     Motion carries.
 5
         MS. CHENG:
 6
         20150982A, FlightSafety
 7
     International, Inc. in Bossier
 8
     Parish.
 9
         MR. WINDHAM:
10
         Ouestions from the Board
     members concerning this
11
12
     application.
13
         MR. ADLEY:
14
         This is the FlightSafety?
15
         MR. WINDHAM:
16
         This is the FlightSafety, Mr.
     Adley. Questions?
17
18
         MR. ADLEY:
         Is this the one that's been
19
20
     on the agenda two or three times
21
     before?
22
         MS. CHENG:
23
         Yes.
24
         MR. ADLEY:
25
         We've asked the question
```



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1	before and no one has ever been
2	here to answer, so I'm going to
3	ask it again. I'm trying to
4	understand how simulated teaching
5	of flight safety is
6	manufacturing. I'm trying to
7	figure out how this fits.
8	MR. WINDHAM:
9	I believe we have a
10	representative from the company.
11	If you can step forward and
12	identify yourself.
13	MR. MOROUX:
14	My name is Kenny Moroux and I
15	am with Metro Aviation in
16	Shreveport, Louisiana. I'm here
17	on behalf of FlightSafety. So
18	the project with FlightSafety is
19	a partnership between Metro
20	Aviation and FlightSafety.
21	Metro Aviation submitted an
22	application and was approved to
23	build this additional facility to
24	house these full motion
25	simulators and FlightSafety,



1	because they still retain
2	ownership of the simulators,
3	submitted their own application,
4	so they are intertwined together.
5	It's one big project.
6	MR. ADLEY:
7	I was of the opinion if it
8	were a manufacturing if it was
9	something that you were
10	manufacturing or making subject
11	to resale that's not happening
12	here.
13	MR. MOROUX:
14	So Metro Aviation completes
15	or completes helicopters. Our
16	specialty is air medical but we
17	do law enforcement all of the
18	time, so we get a green aircraft
19	from the original equipment
20	manufacturer and we turn that
21	aircraft into the ultimate
22	product. We complete the
23	manufacturing process. As a part
24	of that offering, we have
25	customers that come from all over



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1	the United States, and all over
2	the world, in fact, that that
3	come for those those aircraft
4	completions, and the training
5	that's provided for those
6	helicopters is included in that.
7	MR. ADLEY:
8	What I'm trying to follow are
9	they buying a product from you or
10	is it training that we're talking
11	about that's being exempted?
12	That's what I don't follow.
13	MR. MOROUX:
14	It's both. I mean, the
15	product if I can give you one
16	example, so there is a company in
17	California named Calstar that
18	buys helicopters on a regular
19	basis. They purchase the green
20	aircraft from air bus in Grand
21	Prairie, Texas, and then that
22	aircraft comes to Metro Aviation
23	and we have a complete total
24	package where we complete the
25	aircraft for them and provide



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1	five years of full motion
2	simulator train for their pilots
3	as a complete and total package.
4	MR. ADLEY:
5	When they when they buy it
6	and they come to you are you
7	adding parts to it that's I'm
8	trying to get away from the
9	training. I don't think the
10	training fits at all, and so I'm
11	trying to, in my mind, legitimize
12	that you have actually made
13	something, manufactured something
14	that actually got sold to
15	somebody, not training, but some
16	equipment, some part.
17	MR. MOROUX:
18	Absolutely. We do for
19	those helicopters we do on
20	average for an aircraft about \$1
21	million worth of worth of
22	manufacturing and completing of
23	that of that product.
24	MR. WINDHAM:
25	What do you add to it?



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#### 1 MR. MOROUX: 2 We add paint, air medical interior, we manufacture the 3 4 interior components, the stretcher, the litter that goes 5 6 in the back. We manufacture air 7 conditioning systems, lighting 8 systems, autopilot systems. 9 -- I mean, we're a turnkey shop. 10 We sort of hold ourselves out as 11 the Disney World for helicopters. 12 It's a one stop shop. We -- our 13 direct competitors are in Denver 14 and Dallas. The first full motion sim was actually installed 15 16 at the DWF airport in Dallas at the flight safety facility there 17 18 and we convinced FlightSafety to 19 bring that sim to Shreveport and 20 we're actually City of Shreveport but in Bossier Parish. 21 22 MR. WINDHAM:



23

24

25

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When you say green, are you

speaking of shell. You get a

shell in and then you outfit it

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1	for its intended use.
2	MR. MOROUX:
3	Right.
4	MR. WINDHAM:
5	Okay.
6	MR. MOROUX:
7	It's not like going to the
8	Chevy dealership and purchasing
9	the burgundy Impala with the tan
10	leather interior. It's more like
11	going to the General Motors plant
12	and picking up a 15 passenger
13	van. There is no paint, no
14	interior. It's basically a five
15	gallon bucket of steering wheel.
16	Bring it to us. We cut out the
17	windows, the air conditioning,
18	the upholstery, the carpet, the
19	air conditioning, lighting,
20	everything that gets added to it.
21	MR. WINDHAM:
22	And part of this finishing
23	out you have to show the new
24	operators of the operators that
25	will be flying the vessel how to



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1	operate it.
2	MR. MOROUX:
3	Absolutely. Probably the
4	biggest advantage has been the
5	international market. We have a
6	lot of customers from South
7	America, Brazil, Argentina that
8	are having their aircraft
9	completed at our facility because
10	of everything that we're able to
11	offer in that in that one
12	package. We had 1800 pilots of
13	those completion customers come
14	through our facility this past
15	year. We used up five thousand
16	hotel room nights this past year
17	estimated to use 7,000 this
18	coming year. So it's I mean,
19	it's a in any of you that come
20	through Shreveport or live in
21	north Louisiana we would love to
22	host you at our facility. I
23	think if you would just come
24	spend an hour with us it would
25	click.



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1	MR. ADLEY:
2	I do live there.
3	MR. MOROUX:
4	I know. I know.
5	MR. ADLEY:
6	I wish you didn't know that.
7	MR. MOROUX:
8	We actually have background.
9	MR. ADLEY:
10	The description that is on
11	your application, I think that's
12	what drove me off.
13	MR. MOROUX:
14	It does.
15	MR. ADLEY:
16	This is what you say the
17	project had. Flight simulators
18	on, FlightSafety international
19	and leased, not sold, not
20	rebuilt, not put together, not
21	changed, and when I read that it
22	just it doesn't look like
23	manufacturing to me.
24	MR. MOROUX:
25	Right. And I understand that



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1	completely. I think and I
2	don't know how to do that, but I
3	think it has to be read in
4	context or conjoined with the
5	Metro Aviation application that
6	was previously submitted and
7	approved because it really is one
8	project combined.
9	MR. ADLEY:
10	I highly recommend and some
11	different description because if
12	I was just reading that blindly,
13	I mean, that would not that's
14	not manufacturing.
15	MR. MOROUX:
16	Right.
17	MR. ADLEY:
18	But if you are literally
19	taking parts or equipment and
20	changing them on a specific order
21	from a company, which is allowed
22	under the ITEP, I mean, that's
23	clearly allowable, and so I just
24	want to make sure that's what you
25	are doing. That you are



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1 ownership is transferring from 2 you to someone else from equipment that you changed, put 3 4 together for them to add to a product. 5 6 MR. MOROUX: 7 Absolutely. 8 MR. WINDHAM: Mr. Miller. President 9 10 Miller. I'm sorry. 11 MR. MILLER: 12 Yes, sir. I'm sorry. 13 Whenever you -- I know it wasn't 14 required to put on this. This 15 helps you guys either add jobs or 16 retain jobs. 17 MR. MOROUX: 18 Right. We have actually far 19 exceeded the numbers that were 20 included in the metro aviation application, so today we have 21 22 just associated with those 23 simulators we have 20 jobs about \$1.5 million worth of -- worth of 24 25 annual payroll.



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1	MR. MILLER:
2	Secondly
3	MS. MITCHELL:
4	Which I think is twice the
5	number we had.
6	MR. MILLER:
7	Would this simulator be tied
8	to specifically to the
9	helicopter that I purchased. I
10	come and I fix it, I finish it
11	the way I want and then my pilots
12	have to come learn how to fly it.
13	MR. MOROUX:
14	Absolutely.
15	MR. MILLER:
16	So you wouldn't give me that
<b>L7</b>	helicopter if I didn't go through
18	the simulator?
19	MR. MOROUX:
20	I wouldn't say that. I mean,
21	we have been in business for
22	MR. MILLER:
23	You much prefer me going
24	through that.
25	MR. MOROUX:



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And you would much prefer to 1 2 go through that. Again, our competition are in much larger 3 4 cities. The State of Texas is very, very aviation friendly, so 5 6 it's -- folks all over the world are amazed that we have been able 7 8 to do what we have done. 9 MR. MILLER: 10 Would you say that without the simulator you wouldn't be 11 12 selling as many helicopters? 13 MR. MOROUX: 14 Oh, there is no doubt. 15 Especially the international 16 markets and even on the operation side of the business we have some 17 18 very large customers who because 19 we have this capability in 20 Shreveport have started bringing their helicopters completions to 21 22 us, so if you go through our shop 23 we have 15 aircraft in there at a 24 time. The majority of those



25

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aircraft are -- we're completing

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1	for our customers on the
2	operation side of the business,
3	so we'll make money from anybody
4	we can.
5	MR. WINDHAM:
6	I'm sure the patients
7	appreciate the training.
8	MR. MOROUX:
9	Absolutely.
10	MR. WINDHAM:
11	All right. Is there a motion
12	to approve? Made by Mr. Claitor.
13	Seconded by Dr. Wilson. Any
14	further comments from the Board?
15	Questions, comments from the
16	public?
17	All in favor indicate with an
18	aye. All oppose with a nay?
19	Motion carries.
20	MR. MOROUX:
21	And I sincerely, if you
22	come through Shreveport, you need
23	to see this facility. It will
24	make you absolutely proud of what
25	is going on in Louisiana. Thank



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1	you.
2	MR. WINDHAM:
3	Thank you, sir. Ms. Cheng.
4	MS. CHENG:
5	20151303, GCI OPCO DST in
6	West Baton Rouge Parish.
7	MR. WINDHAM:
8	Are there any questions
9	related to GCI?
10	MR. ADLEY:
11	The only question, and this
12	may have come up before, too, is
13	this the one that's the subsidy
14	of Dow? I mean, I see the
15	explanation is pretty much the
16	same explanation that Dow had.
17	MS. CHENG:
18	It is a warehouse on Dow's
19	facility, and I did go make sure
20	that it was in the fence line of
21	the Dow facility.
22	MR. ADLEY:
23	Thank you.
24	MR. WINDHAM:
25	Is there a motion oh, I am



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1	sorry. Any other questions
2	related to this one? Motion is
3	made by Mr. Slone for approval.
4	Seconded by Mr. Williams. Any
5	questions from the public?
6	All in favor indicate with an
7	aye.
8	ALL BOARD MEMBERS:
9	Aye.
10	MR. WINDHAM:
11	All oppose with a nay.
12	Motion carries.
13	MS. CHENG:
14	20151379, Graphic Packaging
15	International, Inc. in Ouachita
16	Parish.
17	MR. WINDHAM:
18	Are there any questions
19	related to Graphic Packaging,
20	Inc.? Is there a motion to
21	approve? Made by Dr. Wilson.
22	Seconded by Ms. Atkins.
23	Any comments from the public?
24	Questions from the Board. All in
25	favor indicate with an aye.



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1	ALL BOARD MEMBERS:
2	Aye.
3	MR. WINDHAM:
4	All oppose with a nay.
5	Motion carries.
6	MS. CHENG:
7	I have Marathon Petroleum
8	Company, LP in St. John the
9	Baptist Parish. 20152011,
10	20152010, 20131420, 20140895 and
11	20152030.
12	MR. WINDHAM:
13	Are there any questions
<b>14</b>	related to Marathon Petroleum
15	applications? Mr. Adley.
16	MR. ADLEY:
17	The 20131420.
18	MR. WINDHAM:
19	Is there a representative
20	from Marathon.
21	MR. ADLEY:
22	It just says the
23	description is modify existing
24	flares, and I actually have three
25	questions on three of your



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1	different projects, and this is
2	on the first one.
3	MR. WINDHAM:
4	Please identify yourself and
5	who you represent.
6	MR. KRZYZAK:
7	My name is Stephen Krzyzak.
8	I represent Marathon Petroleum.
9	Tom Williams, Marathon Petroleum.
10	MR. ADLEY:
11	Tom, the modification to the
12	flares, is that an environmental
13	requirement? What brought that
14	about. Why that change? I'm
15	trying to understand that. It
16	won't impact your ITEP for this
17	application, but I'm just curious
18	why is the change being made.
19	MR. KRZYZAK:
20	Well, it's for safety and
21	pollution control. It's due to
22	the US EPA.
23	MR. ADLEY:
24	Is it anything required by
25	the federal government or anyone



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```
1
     or is this just a decision that
 2
                That's what I'm trying
     you made?
     to understand.
 3
         MR. WILLIAMS:
 4
         It was made by US EPA.
 5
         MR. WINDHAM:
 6
         Pull the mike a little bit
 7
 8
     closer, please.
 9
         MR. WILLIAMS:
10
         It was required by the US
11
     EPA.
12
         MR. ADLEY:
13
         Which would, so you know,
14
     create problems under the new
15
     rules.
16
         MR. KRZYZAK:
17
         We understand.
18
         MR. ADLEY:
19
         The second one, 20140895, and
20
     it simply says, build a new
     control room, and I just want to
21
22
     know that that -- take that how
23
     that relates to the
24
     manufacturing. It's not some
25
     administrative building.
```



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1	MR. KRZYZAK:
2	No. It's not an
3	administrative building. The
4	central control room is basically
5	the brains of the refinery.
6	Things are monitored from there.
7	Things are controlled from there.
8	MR. ADLEY:
9	And the last question that I
10	had for you was the radio system,
11	and 20152030, explain to me how
12	that one relates to the
13	manufacturing.
14	MR. KRZYZAK:
15	So the refinery has a bunch
16	of different processing units,
17	and during the refining process,
18	everybody has to be in constant
19	communication with one another,
20	so it allows the different
21	operators of the different
22	processing units to be able to
23	talk to each other to keep the
24	process going.
25	MR. ADLEY:



1	Thank you.
2	MR. WINDHAM:
3	Any other questions
4	concerning any of the Board
5	members from Marathon? Is there
6	a motion to approve? Made by
7	Representative Schexnaydre.
8	Seconded by Mr. Miller or
9	President Miller.
10	Any other comments from the
11	public? Questions from the Board?
12	All in favor indicate with an
13	aye.
14	ALL BOARD MEMBERS:
15	Aye.
16	MR. WINDHAM:
17	All oppose with a nay.
18	Motion carries. Thank you,
19	gentlemen.
20	MS. CHENG:
21	20140362A, Methanex
22	Louisiana, LLC in Ascension. And
23	20120766B, Methanex USA, LLC in
24	Ascension.
25	MR. WINDHAM:



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1	Any questions concerning the
2	Methanex Corporation? Is there a
3	motion? Made by Dr. Wilson.
4	Seconded by Representative
5	Schexnaydre.
6	Any comments from the public
7	concerning Methanex? Questions
8	from the Board? All in favor
9	indicate with an aye.
10	ALL BOARD MEMBERS:
11	Aye.
12	MR. WINDHAM:
13	All oppose with a nay?
14	Motion carries.
15	MS. CHENG:
16	I have 20141344A, Reagent
17	Chemical & Research, Inc. in
18	Ascension Parish.
19	MR. WINDHAM:
20	Any questions concerning
21	Reagent Chemical and Research?
22	Is there a motion to approve?
23	Made by Mr. Adley. Seconded by
24	Representative Schexnaydre. Any
25	questions from the Board?



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1	Questions, comments from the
2	public?
3	All in favor indicate with an
4	aye.
5	ALL BOARD MEMBERS:
6	Aye.
7	MR. WINDHAM:
8	All oppose with a nay.
9	Motion carries.
10	MS. CHENG:
11	I have 20152032, Stuller,
12	Inc. in Lafayette Parish.
13	MR. WINDHAM:
14	Any questions concerning
15	Stuller? Yes. Mr. Adley.
16	MR. ADLEY:
17	In the description it talks
18	about the publication of reports.
19	Can I have someone explain that
20	one to me, please, sir.
21	MR. WINDHAM:
22	Is there a representative
23	from Stuller please step forward
24	and identify yourself and your
25	company.



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1	MR. ADLEY:
2	It talks about a tool to
3	assist with a production and
4	publication of reports to assist
5	us in analyzing various
6	manufacturing cost as well as
7	sales by the various merchant
8	groups. I'm trying to understand
9	how that is part of the
10	manufacturing process.
11	MR. PATTON:
12	That particular asset
13	MR. WINDHAM:
14	Please identify yourself.
15	MR. PATTEN:
16	My name is Jason Patten. I'm
17	with Stuller Incorporated.
18	That particular asset is an
19	analytical tool and manufacturing
20	tool on that particular item.
21	MR. ADLEY:
22	Well, kind of walk me through
23	it, then. When I read
24	publication of reports to assist
25	and analyzing various



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1	manufacturing cost as well as
2	sale by various merchants groups
3	well, let's do it this way,
4	what are you manufacturing?
5	MR. PATTON:
6	We manufacture precious metal
7	jewelry.
8	MR. ADLEY:
9	Okay. So these reports and
10	your manufacturing of jewelry,
11	when you make the jewelry, I
12	understand you make a ring and
13	you put a diamond on it and so
14	forth.
15	MR. PATTON:
16	Right.
17	MR. ADLEY:
18	I'm trying to understand the
19	reports themselves are part of
20	the manufacturing process.
21	MR. PATTON:
22	This particular asset is not.
23	It's one asset in our application
24	is a subset of our entire
25	application, so this particular



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1 asset is more of an analytical 2 tool and a mistake that was included in this application. 3 4 MR. ADLEY: So if you removed it would it 5 6 change the value of the property 7 tax exemption? In other words, 8 the value for putting these 9 reports in that were not put in 10 correctly, what would the value of them be removed -- if it was 11 12 going to approve this when you 13 approve it less that amount. 14 MR. PATTON: 15 About 250,000 for that 16 particular asset. 17 MR. ADLEY: 18 250,000? 19 MR. PATTON: 20 Right. 21 MR. ADLEY: 22 What I would suggest, Mr. 23 Chairman, if it's possible for this Board to do that is to 24 25 approve this one amended not to



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1	include the report that he just
2	said was not supposed to be
3	included here.
4	MR. WINDHAM:
5	The one comment that I have
6	with that these were all advanced
7	notices filed prior to the rule
8	of change, so I don't think it
9	would be appropriate to remove
10	that because it was within the
11	rules.
12	MR. PATTEN:
13	Well, it was within the
14	previous rules, correct. It is
15	part of our manufacturing
16	facility and it is used to
17	analyze our sales and our
18	manufacturing processes but it is
19	not specifically tied to the
20	particular manufacturing process
21	itself.
22	MR. ADLEY:
23	I thought within the prior
24	rules was always a determination
25	that what you were doing was



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```
1
     within the manufacturing process.
 2
         MS. CHENG:
 3
         No.
              If they are a
 4
     manufacturer, under the old
     rules, anything at the site was
 5
 6
     eligible for the exemption.
 7
         MR. ADLEY:
 8
         Anything?
         MS. CHENG:
 9
10
         Yes.
11
         MR. ADLEY:
12
         So under the new rules
13
     obviously that would not --
14
         MS. CHENG:
15
         Yes.
               But under the new rules
16
     for this particular application.
17
         MR. ADLEY:
18
         Since I'm not sure exactly
19
     what the Governor's position will
20
     be in regard to this one, I will
     let Mr. Pierson weigh in with
21
22
     him.
           This report my vote is no
23
     so that he can at least have it
24
     flagged and make that
25
     determination for himself, and
```



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1	then rest of the Board vote to
2	approve however you want to, but
3	I just want to make sure mine is
4	recorded no on this one because
5	that's clearly outside of what
6	was intended by the constitution.
7	Clearly, in my opinion, outside
8	of review.
9	MR. WINDHAM:
10	Senator Claitor.
11	MR. CLAITOR:
12	Thank you, Mr. Chairman. I
13	thought I heard the gentleman say
14	that he would remove that from
15	his application.
16	MR. PATTON:
17	I did say that. If it's
18	approved then it's approved and
19	if we remove it, we'll remove.
20	It's 250,000.
21	MR. CLAITOR:
22	Do you intend to remove it or
23	not?
24	MS. CHENG:
25	It's eligible. It does not



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1	need to be removed.
2	MR. CLAITOR:
3	Okay. So you don't intend to
4	remove it because it's eligible
5	under the old rules; is that
6	correct?
7	MR. PATTON:
8	Correct.
9	MR. PIERSON:
10	For clarify, there's a much
11	larger number here and you are
12	simply proposing that you would
13	remove that 250,000 element from
14	the larger package; is that my
15	understanding?
16	MR. PATTON:
17	That was the comment that I
18	made, yes, sir.
19	MR. PIERSON:
20	And so the rest of this is
21	all distinctly manufacturing
22	oriented?
23	MR. PATTON:
24	Everything is tied to the
25	manufacturing product that we



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1	sell.
2	MR. PIERSON:
3	So to correctly hear your
4	proposal was to amend this to
5	remove the \$250,000 document that
6	had to do with quality control?
7	MR. PATTON:
8	Under the assumption that
9	it's ineligible. If it's
10	ineligible I will remove it from
11	the application, certainly.
12	MR. PIERSON:
13	I just want to make sure that
14	if we're voting against the
15	entire package or if we are
16	voting no that we don't think we
17	should allow this particular
18	element to get clarity around
19	that.
20	MR. ADLEY:
21	I'm probably the only person
22	that would vote no on this. I
23	would certainly go for any of the
24	manufacturing he does and the
25	manufacturing of the jewelry. I



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1	just don't think it's ever been
2	the intent regardless of what was
3	done before, period, that this is
4	a manufacturing exemption, and
5	this clearly deals with analyzing
6	your sales which as nothing to do
7	with that. Just my view. I
8	would have no objection if you
9	didn't have that 250,000
10	included. I wouldn't.
11	MR. WINDHAM:
12	Any further questions from
13	the Board members? Is there a
14	motion. Motion to approve has
15	been made by Mr. Slone. Seconded
16	by Representative Schexnaydre.
17	All in favor I am sorry. Any
18	other comments from the public?
19	All in favor indicate with an
20	aye.
21	ALL BOARD MEMBERS:
22	Aye.
23	MR. WINDHAM:
24	All oppose with a nay. Two
25	votes nay. Senator Claitor and



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1	Mr. Adley. So with that, motion
2	carries.
3	Thank you, sir.
4	MS. CHENG:
5	I have two applications for
6	the Bayou Companies, LLC in
7	Iberia Parish. 20141544 and
8	20161527.
9	MR. WINDHAM:
10	Are there any questions
11	concerning the Bayou Companies?
12	MR. ADLEY:
13	The only question that I have
14	on this one it talks about a new
15	building but it didn't say what
16	it's for. Can you tell me what
17	the building is for.
18	MR. WINDHAM:
19	Is there a representative
20	from the Bayou Companies? Please
21	step forward and identify
22	yourself.
23	MR. LEONARD:
24	My name is Jimmy Leonard.
25	I'm with Advantage Consulting



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1	here on behalf of Bayou
2	Companies.
3	The new building was in order
4	to add a new pipe insulation
5	activity to the facility and it
6	was not on the adjacent property.
7	They had to go down and build a
8	new building so they can provide
9	this manufacturing product.
10	MR. ADLEY:
11	I move for approval.
12	MR. WINDHAM:
13	All right. A motion has been
14	made for approval and seconded by
15	Dr. Wilson. Any other questions
16	from the Board members? Comments
17	from the public? All in favor
18	indicate with an aye.
19	ALL BOARD MEMBERS:
20	Aye.
21	MR. WINDHAM:
22	All oppose with a nay.
23	Motion carries.
24	MS. CHENG:
25	I have Union Carbide



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1	Corporation in St. Charles
2	Parish. 20141263, 20150955 and
3	20151589.
4	MR. WINDHAM:
5	Are there any questions
6	concerning Union Carbide
7	Corporation. Mr. Adley.
8	MR. ADLEY:
9	This is the last one by the
10	way on this list.
11	The Union Carbide 20141263,
12	which talks about upgrading
13	reconfigure electrical
<b>14</b>	distribution system in St.
15	Charles. Upgrade current
16	electrical design standards
17	including substation, so forth.
18	I just want to know was this
19	under some directive that this is
20	being done under some EPA, some
21	fire toll, some anything. I just
22	need to understand why this was
23	being done.
24	MR. WINDHAM:
25	Please come forward and



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1	identify yourself.
2	MS. DAIGLE:
3	Rona Daigle, Dow Chemical tax
4	manager. It was not under EPA
5	restrictions.
6	MR. ADLEY:
7	Or any other directive. It's
8	something that you just showed on
9	your own.
10	MS. DAIGLE:
11	It reconfigured to increase
12	capacity.
13	MR. ADLEY:
14	Okay. I move for approval.
15	MR. WINDHAM:
16	All right. A motion has been
17	made. Seconded by Mr. Slone.
18	Any other comments from the
19	public? Questions from the Board?
20	All in favor indicate with an
21	aye.
22	ALL BOARD MEMBERS:
23	Aye.
24	MR. WINDHAM:
25	All oppose with a nay.



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1	Motion carries.
2	MS. CHENG:
3	And then I have WestRock CP,
4	LLC in Jackson Parish. 20161468,
5	20161468A, 20161468B, 20161468C
6	and 20161468D.
7	MR. WINDHAM:
8	I believe there are no
9	questions from the Board. Is
10	there a motion to approve
11	WestRock, CP. Motion made by Mr.
12	Williams. Seconded by Dr.
13	Wilson. Any other comments?
14	Comments from the public. Please
15	step forward and identify
16	yourself.
17	MR. BAGGER:
18	My name is Roger Bagger with
19	Together Louisiana. This is a
20	concern about reporting and it's
21	not with the specifics with the
22	way that it's totaled.
23	At the bottom of this section
24	it indicates that there are 144
25	new permanent jobs created and



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1	that the first year investment
2	amount would be 9.6 million.
3	That's the number that's going to
4	be on the annual reports that's
5	going to be accounted for. That
6	includes 20 jobs for each of the
7	Dr. Reddys Laboratories
8	exemptions, and it's got an
9	asterisk there that indicates
10	that new jobs are associated with
11	multiple applications, but then
12	there is still totaled in a way
13	that if anybody is looking at
14	this, and certainly if they are
15	looking not at individual Board
16	agendas but looking at the data
17	overall to determine the
18	performance, they would
19	reasonably take this to mean that
20	there are 144 new jobs created,
21	that even if all of the jobs are
22	created it's not 144 it's 144
23	minus 60 assuming that each of
24	those 20 or not 20, 20, 20, but
25	one set of 20, so just that



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1	reporting to identify duplicates
2	for separate applications are not
3	just indicated with an asterisk
4	but take them out in total, it
5	gives a more accurate and
6	transparent indication of the job
7	creation that is taking place
8	with programs or investments
9	associated with this program.
10	MR. WINDHAM:
11	Mr. Adley.
12	MR. ADLEY:
13	Mr. Roderick, I think you
14	probably stepped out in front of
15	the last one we just had, which
16	was the question I had of Cortec
17	when they come up on there MCA.
18	They show five jobs for each one
19	of those applications, and my
20	question of Cortec is is it ten
21	new jobs or is it five?
22	MS. CHENG:
23	I did check with them and it
24	is ten because they are separate
25	sites.



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1	MR. ADLEY:
2	They are what?
3	MS. CHENG:
4	There are two separate sites.
5	I did check with them and it is
6	ten.
7	MR. ADLEY:
8	You did.
9	MS. CHENG:
10	Yes.
11	MR. ADLEY:
12	So at our last meeting we
13	went through this issue of the
14	jobs thing, making sure we were
15	getting an accurate count, so on
16	this entire list, what I assume
17	he is referencing now, you went
18	back and checked with each one of
19	them so that we made sure that we
20	are not double counting our jobs.
21	MS. CHENG:
22	Well, that's why we have the
23	asterisk because our current
24	system right now, we can't report
25	it any other different way. We



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are working on the new Fast lane
and at that point we will collect
the numbers to where we have a
more accurate job count, but
right now this is the only way we
can do it and it is noted that it
is double.

#### MR. ADLEY:

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Let me ask you this question, and I'm not trying to push the issue on you at all, but at our last meeting this Board directed y'all to do just that with the understanding we knew there was applications that were in front of us that day you couldn't go back in time on those, but these are new applications that came Just seems like there were 15 companies, it just seemed like -- I mean, I clearly understand what he is saying. We are double counting in many cases the jobs that are showing up under ITEP. This is -- I just can't



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1 understand why is that difficult. 2 MR. WINDHAM: Mr. Pierson may be able to 3 4 help. MR. PIERSON: 5 6 We are looking at that 7 directly right now, and these 8 aren't new applications, these are applications that were filed 9 10 sometime ago and what the staff is doing is reporting it publicly 11 12 transparently just the way we 13 received it, and for those that 14 we need to dig deeper into to 15 make sure there is not any 16 duplication, we are committed to having the correct numbers just 17 18 the way that you would -- you and 19 I would agree if they need to be 20 reflected. 21 Sometimes on these larger 22 projects they actually do have 23 those distinct segments of 24 numbers associated with them, and 25 also keep in mind in some of



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1	these larger vessels and the
2	things that happened in some of
3	our local plants and refineries
4	that the program also allows for
5	those contract maintenance
6	workers to be attributed to that
7	job count, so but anyway, the
8	bottom line is we want to get it
9	right.
10	MR. ADLEY:
11	And before you step up, let
12	me just add. There was somebody
13	here from Dr. Reddys earlier that
14	answered questions for me. Just
15	wave your hand yes or no for me
16	that you listed 20 jobs. You had
17	four applications and you listed
18	20 new jobs with each one of
19	them. Is it 80 new jobs or is it
20	20?
21	MS. CHENG:
22	I can answer that question
23	for you. It is 20 new jobs over
24	the next two years because of
25	this one project. It's one



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1 project and they are creating 20 2 But the phase is they new jobs. -- as -- because of the way they 3 4 filed the application, 20 new iobs are associated with that 5 6 project, which is why it's 7 duplicated. 8 MR. ADLEY: 9 I'm going to suggest to you 10 if you know the answer, and just 11 a moment ago you told me there 12 was no way to know, if you just 13 told me that on that one it's not 14 80, it's 20, why don't we just 15 put 00020. 16 MS. VILLA: Anne Villa under secretary 17 I believe we had this 18 for LED. 19 discussion at the last Board 20 meeting, and so we are not trying 21 not to make any changes to our 22 existing Fast Lane system. 23 are trying not to expend any 24 additional taxpayer dollars on a



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system that we are completely

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1	overhauling, and that is due to
2	be rolled out in May, so what we
3	have done from just a
4	presentation standpoint to the
5	Board is to note when we know
6	that there are duplications and
7	jobs that are being reported and
8	that is what we did for Reddys.
9	We actually put a little
10	asterisks and let you-all know
11	that it's not the, I believe, 80
12	or 100 jobs, 80 jobs, it's only
13	the 20, so those are efforts that
14	we were trying to make so that we
15	don't have to go into
16	reprograming of an old system
17	that we are actually replacing in
18	the next six, seven months.
19	MR. ADLEY:
20	Then let me make this
21	suggestion. I read your notation
22	and the notation says new jobs
23	associated with multiple
24	applications/projects. Why don't



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you just add to that this number

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1	doesn't reflect it is not this
2	many jobs, something. If I read
3	that that doesn't mean anything
4	to me either. Just put some
5	something in there saying when
6	you put the stars you knew it
7	wasn't 80, so just say we know
8	it's not 80.
9	MR. WINDHAM:
10	Duplication of jobs.
11	MS. VILLA:
12	Right. Okay.
13	MR. ADLEY:
14	Just put some language that
15	is understandable because anyone
16	reading this just walking in the
17	door they wouldn't know what that
18	means anymore than we know what
19	it means.
20	MR. WINDHAM:
21	Mr. Bagger.
22	MR. BAGGER:
23	Just to be precise about
24	where we have a concern, it was
25	on their application and so



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1	that's reflected here, and, I
2	mean, I understand that the
3	asterisk seems the appropriate
4	way to do that. It's at the
5	bottom when you total it up it
6	ought to say 184 jobs not or,
7	sorry, 84 jobs and not 144, so
8	you know what the total is. That
9	part, if it requires a manual
10	but that is the part that people
11	look at is the total to figure
12	out what is the job creation and
13	if that says 144 with, you know,
14	we are talking about something
15	broader than this. If the
16	reporting has a total whatever
17	the asterisk is, it creates a
18	misleading impression and likely
19	to read the misreading
20	information as the value for
21	dollar, so that would be, you
22	know, our request for suggestion
23	is that when the totaling takes
24	place both now and in the future
25	that it has what the real number



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1 is. 2 MR. PIERSON: 3 We agree. We don't have any 4 disagreement with that. That is why we self reported with those 5 6 asterisks and we will edit the 7 footnote to make more clarity 8 around that, and under -- as 9 Secretary Villa has indicated, 10 we're in the process of giving an 11 update to the system to continue 12 to provide the most accurate and 13 transparent information 14 available. 15 MR. BAGGER: 16 Appreciate it. Thank you 17 very much. 18 MS. VILLA: 19 To make the changes that he 20 is suggesting is to put on the 21 total line is going to require 22 some programing changes, and I do 23 not feel that that is a good 24 spend of our of the taxpayers



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dollars to make those changes to

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1	those totals. We can easily
2	insert language down here but we
3	can't change the totals because
4	that's a report generated out of
5	the system. So, again, we're in
6	the process of updating it and
7	we're going to make sure that we
8	don't have duplication of jobs in
9	the applications when we receive
10	them in the future.
11	MR. WINDHAM:
12	All right. I certainly
13	understand. Mr. Adley.
14	MR. ADLEY:
15	I have been around here long
16	enough to know that when you make
17	a statement I believe it not
18	reflect a good expenditure of
19	taxpayer dollars you are going to
20	find a mix view.
21	MS. VILLA:
22	I'm sure I will.
23	MR. ADLEY:
24	And I'm sure everyone does
25	not agree with that, me being



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1 That when we report what one. 2 we're gaining or losing from all of our incentive programs, it 3 4 should be accurate because it's what leads us to the decision of 5 6 what to do next, which makes much 7 more money for the taxpayer than 8 what we might spend changing a 9 computer program to get an 10 accurate fact to make the 11 decision with.

I'm just suggesting to you
that there will be a number
people who will disagree with you
that having pure transparency at
whatever cost to insure the right
information and making good
legitimate decisions is going to
be paramount to anything else. I
can just tell you I sat in
meetings just yesterday with
members of the Governor's staff
in working our way through where
do you go through now with all of
the various problems we have with



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1	finances, and all of the credits
2	and various things that we do,
3	you came up in that discussion,
4	and I'm sitting there depending
5	to the tenth degree of quality
6	jobs and things like that because
7	what they do create, but I'm
8	having to defend them with
9	information that may be very
10	erroneous. That's just terribly
11	wrong and no one should ever have
12	to go back and look at the
13	footnote of any report and go
14	back and retally and retally. We
15	should have an ongoing tally, and
16	I understand you have to change
17	your program. I still highly
18	recommend to you that is probably
19	an extremely good expenditure of
20	taxpayer money.
21	MS. VILLA:
22	Thank you.
23	MR. WINDHAM:
24	Any other questions
25	concerning the totaling? Ms.



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1	Cheng. Thank you, Ms. Villa.
2	MS. CHENG:
3	We still need to vote on
4	WestRock.
5	MR. WINDHAM:
6	Oh, I am sorry. A motion has
7	been made, I believe, by Mr.
8	Williams and seconded by Dr.
9	Wilson, I believe. And any other
10	questions or comments? Comments
11	from the public. All in favor
12	indicate with an aye.
13	ALL BOARD MEMBERS:
14	Aye.
15	MR. WINDHAM:
16	All oppose with a nay.
17	Motion carries. Please proceed.
18	MS. CHENG:
19	I have two applications that
20	were inhouse prior to their MCA
21	applications that were inhouse
22	prior to the Executive Order
23	being issued.
24	20160697m Cortec, LLC in West
25	Baton Rouge Parish, and 20160698m



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1	Cortecm LLC in Terrebonne Parish.
2	MR. WINDHAM:
3	Mr. Adley, I believe your
4	question concerning duplication
5	of these jobs have been answered.
6	MR. ADLEY:
7	That was the issue.
8	MR. WINDHAM:
9	Is there a motion on the
10	floor to approve? Made by Major
11	Coleman. Seconded by Ms. Atkins.
12	All in favor sorry. Any
13	comment from the public?
14	All in favor indicate with an
15	aye.
16	ALL BOARD MEMBERS:
17	Aye.
18	MR. WINDHAM:
19	All oppose with a nay.
20	Motion carries.
21	MS. CHENG:
22	I have one new application
23	that was an MCA filed after the
24	Executive Order, and this was an
25	appeal that y'all approved at the



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1 August Board meeting, so it is 2 before y'all for reconsideration. This is 20170187, Ash Industries, 3 4 Inc. in Lafayette Parish. MR. WINDHAM: 5 This was MCA filed after June 6 7 24th. Are there any questions or 8 comments? 9 MR. ADLEY: 10 Where is this now? MR. WINDHAM: 11 12 Is there a representative 13 from Ash Industries in the 14 audience? Please step forward and identify yourself. I believe 15 16 there may be questions. 17 MR. SPENCE: 18 I am Hardy Spence. President 19 of Ash Industries in Lafayette, 20 Louisiana. 21 MR. ADLEY: 22 Mr. Spence from the last meeting. Okay. I couldn't 23 24 locate it. I apologize. 25 MR. WINDHAM:



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I think you may have some 1 2 questions, Mr. Adley. MR. ADLEY: 3 4 I think the only question was when we got to this point I need 5 6 to ask the staff, I guess Mr. 7 House, this came in after the 8 Executive Order. 9 MS. CHENG: 10 Yes, sir. MR. ADLEY: 11 12 And so does it comply with 13 the rules that we have passed or 14 not complied. That is the only 15 question that I have. 16 MR. HOUSE: It does not comply with your 17 18 present rules. We did ask per 19 the direction from this Board 20 last time prepare a rule which 21 was submitted to you as Chairman 22 of the rules committee. 23 MR. ADLEY: But that related -- I think 24 25 that rule related to the



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1	emergency rules as it relates to
2	we had approved we had
3	approved some I think two
4	prior to this point that came in
5	after the fact, and so the
6	discussion was do we need
7	emergency rules because there
8	were others like them this
9	this didn't fall in that
10	category.
11	MR. HOUSE:
12	And this is one of them.
13	MR. ADLEY:
14	Okay. I just want to say to
15	the Board for what it's worth, I
16	think it's important that you
17	know this that the Governor is
18	not going to sign the two that
19	this Board approved that were for
20	Centurytel and a ship builder
21	that came out of here, in my
22	opinion, mistakenly thinking that
23	it was different to the others
24	only to find out that it was not
25	different to all of the others



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1	and that it did not comply with
2	the rules, so the Governor is not
3	going to approve those, which, in
4	my opinion, puts us back to where
5	the current rules are and no need
6	for any emergency rules because
7	than everyone would be treated
8	exactly the same.
9	So this Board and the
10	legislature and everyone involved
11	through the last year approved a
12	set of rules that we have been
13	following, and the Governor is
14	going to make sure that he
15	follows the same set of rules,
16	and it's our position to ask the
17	Board to do exactly the same
18	thing on all of these so that
19	everyone is treated exactly the
20	same, but he is not going to
21	approve those that got out of
22	here before.
23	MR. WINDHAM:
24	All right. Thank you, Mr.
25	Adley. Mr. Spence.



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#### 1 MR. SPENCE: 2 I would like Yeah. Spence. to ask that we be given a chance 3 4 to make our appeal before the That we are a true 5 Governor. 6 manufacturing company. We're 7 Louisiana based. We're Louisiana 8 founded. We are taking resources from the state and selling them 9 10 to companies across the United 11 States and bringing money back 12 here. We did everything 13 according to what we knew to do 14 that was right before the 15 Executive Order. It just so 16 happened the Executive Order came 17 after we had spent the money and 18 installed the equipment, and we 19 submitted our application just 20 has been -- had the been the 21 process up until that point. 22 we're a small company. We don't 23 have a legal department. don't have a tremendous front 24



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office. We have a whole bunch of

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1	people with dirty hands making
2	things here in the state, and I
3	would ask that the Board would
4	please approve this. I think
5	this is a legitimate request. It
6	has tremendous local approval
7	from the people who would be
8	affected by the tax abatement,
9	and we are creating jobs and
10	building our local area and doing
11	good things for the state.
12	MR. WINDHAM:
13	Yes. Mr. Miller.
14	MR. MILLER:
15	Mr. Spence, if you I'm
16	sorry, Ms. Cheng, if there had
17	been advanced notification for
18	this project, does it meet all of
19	the qualifications of the new
20	rules?
21	MS. CHENG:
22	Yeah.
23	MS. BOATNER:
24	Rhonda Boatner with Didier
25	Consultants. He was not required



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```
1
     to file an advance --
 2
         MR. MILLER:
         Please let me continue.
 3
                                   So
 4
     let's -- and I made this
     argument, this discussion topic
 5
 6
     several times, and I'm not
 7
     talking just to be talking to
 8
     hear myself, this project creates
 9
     jobs. It's a new product line,
10
     correct?
11
         MR. SPENCE:
         That's correct.
12
13
         MR. MILLER:
         You knew it was going to be
14
15
     under $5 million.
16
         MR. SPENCE:
17
         Oh, yes, sir.
18
         MR. MILLER:
19
         From the beginning, no doubt
20
     about it.
                If LED was clairvoyant
21
     and knew that we were going to
22
     have rules change that would have
23
     been a third category, I would
24
     presume, called the small
25
     projects or something of that
```



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1	matter, and I also note during my
2	discussions I'm probably opening
3	myself up for some scrutiny, but
4	that's okay, so this project is
5	would be similar to all of us
6	and I'm sure all of us most of
7	us in here at least have a high
8	school diploma, probably many of
9	us have college degrees and
10	advance from. That would be like
11	us to show up to graduate, going
12	to apply for graduation and the
13	powers at be say, oh, did you
14	take class X, Y Z, no, I didn't.
15	Well, you can't graduate because
16	we changed the rule yesterday and
17	you will never be able to
18	graduate because there is no way
19	to back up and take that class.
20	That's what we've done to real
21	projects. I get the idea and I
22	will I will concede the idea
23	of maintenance of miscellaneous
24	capital additions being possibly
25	taken advantage of by companies,



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1	large companies, but this is
2	clearly a project that was below
3	\$5 million. There is a good
4	chance you called LED and said
5	you are going to do this project,
6	what do I need to do, and your
7	answer was and their question
8	was how much is it going to cost
9	and you said I can't read it,
10	I don't have my classes on. \$1
11	million. That way you don't have
12	to do anything, just fill it and
13	come up up to the Board and you
14	will get approved. No one knew
15	that the we are going to have
16	a change in the rules.
17	I just have a hard time when
18	we know it's a real project that
19	fits everything that we're
20	looking for to not give it, and
21	so that's just I know it's my
22	editorial but I appreciate the
23	time. Thank you.
24	MR. SPENCE:



25

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1 illustration because that's 2 exactly what it feels like. MS. BOATNER: 3 4 We're just asking that Ash be -- their application be reviewed 5 6 and approved consistent with what 7 has happened with these other two so he can go before the Governor 8 and explain his situation to the 9 10 Governor. 11 MR. WINDHAM: 12 Mr. Adley. 13 MR. ADLEY: 14 This is a good argument and I 15 had an opportunity to visit 16 fairly lengthy with Rob Deal over the phone about your case trying 17 18 to figure it out. What makes 19 yours so very difficult, frankly, 20 is is that in many of the 21 companies that took advantage of 22 the MCA's really were large 23 enough to have filed an advanced notice. Under the old rules, he 24 25 couldn't do that just by size of



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1	the company. He didn't have that
2	opportunity, so he was told this
3	is the way to do it. I get that.
4	For me, and based on the
5	directives that I've gotten from
6	the Governor's office, they are
7	not signing any of those. If
8	this Board wants to send it up to
9	him so that, you know, he can
10	visit with him and visit with him
11	all and that's clearly your
12	business, I'm going obviously to
13	vote no because we are going to
14	try to follow the rules.
15	Just bear in mind that when
16	you send one up, there are 14 or
<b>L7</b>	15 more sitting out there that
18	are coming behind this one, and
19	unless you can figure out a way
20	language wise, and that's what I
21	discussed with Robbie, how he
22	come up with some language to
23	insure that the small company
24	that had no way but just



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absolutely prohibited from doing

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1	an advance notice had to do it
2	this way unlike the bigger
3	companies. Unless you can come
4	up with some language in some
5	motion somehow, what's going to
6	happen to you is it's going to be
7	14 or 15 other lovely ladies like
8	you sitting in front of this
9	Board saying we just want to be
10	like everybody else, and let us
11	go up there and visit with him,
12	too.

I just know we had to reach a point to where we all -- the MCA's had reached a point of that appeared abuse and it had to be stopped. We went through an entire year of rulemaking to get to a set of rules to follow, but I understand your argument. I do. I get it. And you do fall in a peculiar catch 22 that some of the others don't, but how they can figure out a motion of some kind to insure that is applicable



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1	solely to you without putting 14
2	or 15 others down here that's the
3	problem. That is the issue.
4	MR. SPENCE:
5	I would ask that the Board
6	consider my case, my situation,
7	the way the Board was running
8	these applications before, and
9	also understand that small
10	amounts of money make a
11	tremendous impact on small
12	companies. I can do a lot with a
13	little bit of leverage, and I
<b>14</b>	would like the chance to speak to
15	the Governor, make an appeal to
16	him, but I haven't made it for 30
17	years by playing the odds. I
18	have made it for 30 years by
19	taking one problem at a time and
20	handling it and continuing to
21	build our company and add
22	employees.
23	MR. ADLEY:
24	As I do figure it, I do
25	remember it, though, the



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1	application that you put in it
2	did come in late because you were
3	off at a show somewhere doing
4	some presentation, is that the
5	reason why or no.
6	MR. SPENCE:
7	No, sir.
8	MS. CHENG:
9	He was not at the meeting but
10	it was filed on time. The
11	application was filed timely.
12	MS. BOATNER:
13	And it was deferred.
14	MR. SPENCE:
15	It was deferred at the
16	meeting because I was at a trade
17	show.
18	MR. ADLEY:
19	Okay. But if he had been at a
20	meeting, we approved them all at
21	that meeting. Is that is that
22	correct.
23	MS. CHENG:
24	That's correct.
25	MR. ADLEY:



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And we did. And so those that 1 2 got deferred are the ones that got -- and is his the only one 3 4 that got deferred at that meeting? 5 6 MS. CHENG: 7 No, sir. 8 MR. ADLEY: 9 So it puts us right back to 10 the same 14 or 15 applications. 11 MR. WINDHAM: 12 Mr. Miller. 13 MR. MILLER: 14 Senator Adley and myself 15 spoke at length about this and he 16 he did give me a charge to find 17 the language and the proper way 18 to do it, and I did not get that 19 accomplished. I didn't talk to 20 enough smart people to figure 21 that out, but I'm appealing to 22 this Board that I'm sure there 23 are a group of us that are smart 24 enough to figure out what 25 questions to ask you to make sure



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1	that we fit real projects, not
2	miscellaneous or maintenance
3	projects, that could have been
4	that could have slid through the
5	system by I don't even want to
6	go there, but the idea that
7	companies taking advantage of
8	that program, and I think that we
9	should try and figure out how to
10	do that, and if it's 15, it's 15.
11	I mean, if there is legitimately
12	people who did it, who did it
13	this way who weren't clairvoyant,
14	who didn't know the change was
15	coming that we should that's
16	what we've charged with is to do
17	the job that vet these out, and
18	there is going to be people that
19	is going to have to tell no to
20	that we don't believe there are
21	actually clear additions to your
22	line, clear adds, you know, new
23	adds of lines or whatever it was
24	that your project that your
25	expenditure was just maintenance.



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1	I think that's what we're here to
2	supposed to do and then pass
3	it to the Governor and for his
4	decision.
5	I would hope that as a
6	collective group we can come up
7	with those questions, and I
8	appreciate y'all doing that.
9	MR. WINDHAM:
10	Senator Claitor.
11	MR. CLAITOR:
12	Thank you, Mr. Chairman. On
13	the investment part of that, the
<b>14</b>	application, the number 683,570
15	is the number. On these other
16	applications that we're talking
17	about that would potentially
18	follow behind it, Ms. Cheng, are
19	they all less than \$1 million as
20	well?
21	MS. CHENG:
22	They would be less than \$5
23	million.
24	MR. CLAITOR:
25	Do we know that they are less



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1 than \$5 million? This one is 2 less than \$1 million. Are there others less than \$1 million? 3 4 MS. CHENG: The only -- the stipulations 5 6 for an MCA, miscellaneous capital additions, it had to be under \$5 7 8 million, so I wouldn't say that they are all under \$1 million. 9 10 MR. WINDHAM: Mr. Claitor, anymore? 11 12 MR. CLAITOR: 13 I am just trying to get an 14 idea of the number of dollars we are talking about. Where we had 15 16 just gone through a list where we are talking about Dow and 17 18 Marathon and millions and 19 millions of dollars and the 20 little guys frequently left 21 without the resources that we 22 give everybody else. So I'm just 23 trying to get an idea of what we 24 are talking about on these others 25 that Robert is talking about that



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1 eventually may come behind it, and if it's 1500 at less than a 2 million dollars a piece, I think 3 4 we have the time to go through them one by one. 5 6 MR. ADLEY: 7 I doubt most of them are a million or less, and I think you, 8 9 Robby, he may be on the right 10 track with something that may or may not be workable. Most of the 11 12 MCA's we saw bumped right up 13 against the five million, most of 14 Ironically that's what got 15 our attention they all bumping up 16 against it. I would just make a 17 18 suggestion to the Board and it 19 may be a way out of this, Robby, 20 if we could defer it one more 21 time to put some of those 22 brighter minds together to see if 23 you could figure out a way to deal with the smaller company, if 24



25

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this Board approves this today

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1	without some really carefully
2	drafted language of some kind,
3	you are going to put the Governor
4	and everybody in this state in a
5	terrible place because there is
6	going to be 14 or 15 coming in
7	behind it. They are. Robbie and
8	I asked him to do it but Mr.
9	Claitor, he may have gotten close
LO	but we don't know that until we
L1	look carefully at what's there,
<b>L2</b>	and, Robbie, that might be the
L3	answer. It might be looking at
L <b>4</b>	the size by the dollar amount
L5	that Mr. Claitor came up with.
<b>L</b> 6	If there were a way for us to
L7	at least defer it one more time.
18	I mean, you are not going to get
L9	to your property tax payment yet,
20	are you.
21	MR. SPENCE:
22	No, sir. Not yet.
23	MR. ADLEY:
24	If you can do that at least
25	gives us an opportunity to see if



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1
     there is a way.
                       I'm not sure if
 2
     there is, I got to tell you
     honestly, but we are maybe
 3
 4
     getting close to something.
         MR. WINDHAM:
 5
 6
         Senator Claitor.
 7
         MR. CLAITOR:
 8
         Not to stop if I'm ahead if
 9
     Robert says I'm getting close to
10
     being right.
11
         MR. ADLEY:
12
         I don't say it very often.
13
         MR. WINDHAM:
14
         Mr. Miller.
15
         MR. MILLER:
16
         Not to keep going, but I
     think Senator Claitor, when I
17
18
     spoke to the Governor about this
19
     he wanted to know how much could
20
     it possibly be, and I'm not sure
     there is a way to really know
21
22
     talking to the staff, but I do
23
     think that there is probably a
24
     finite number. It might be more
25
     than we think, but it's still a
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finite number that fall in this 1 2 category, and if we are going to defer it, which I hate to -- Mr. 3 4 Spence, bringing you back and back and back, but we have to get 5 6 it done before the end of this 7 year and it goes on the tax rolls 8 and once it goes on the tax 9 rolls, you are done. 10 MR. SPENCE: Right. 11 12 MR. MILLER: 13 So I'm okay with deferring it 14 if we get it done next month or next meeting, but I do think we 15 16 need to try to figure out if there is an idea how many we are 17 18 talking about, how many dollars 19 and how many projects might do it 20 but -- and then I know the next 21 step the Governor still has an 22 opportunity to either not to 23 grant it or not, and that's okay, that's what he got elected to do, 24



so thank you.

25

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1	MR. WINDHAM:
2	Thank you, Mr. Miller. Mr.
3	Barham.
4	MR. BARHAM:
5	I have to make a comment
6	here. I'm a little concerned
7	about choosing a number figure of
8	a small company or large company.
9	We sent up some applications to
10	the Governor, and you named one
11	of them that I want to especially
12	mention and that's CenturyLink.
13	We sent it up because we believe
14	they had done everything that was
15	required for our approval, and
16	then their position is the rules
17	were changed after the
18	application.
19	I have to tell you having
20	once lived up there, CenturyLink,
21	I think, is our only Fortune 500
22	company in Louisiana, and I was
23	chilled when I read the feature
24	article last week. We are losing



25

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the CEO of CenturyLink. He is not

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1	going to be in Louisiana anymore
2	January 1st. He is in Denver,
3	Colorado because of acquisitions
4	and mergers, and his comment was
5	we are not going to move the
6	headquarters of CenturyLink now.
7	Well, that sends a message to
8	me that that could happen, and if
9	CenturyLink leaves Monroe, I
10	don't want to speculate on what
11	Monroe will suddenly become, but
12	by extension it will certainly
13	impact Louisiana, and part of our
14	job is the development and the
15	environment where business feels
16	that this is a business friendly
17	state. And I would appeal to the
18	Governor to take a look at these
19	companies that we sent him that
20	this Board believe that they had
21	adhered to the rules that existed
22	at that time.
23	We may disagree, and I
24	understand that, but I would ask



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him to reconsider his position on

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1 -- there may be 15 beautiful 2 ladies, as you described, Mr. Adley, but there is one Miss 3 4 America in that group, and I --I'm chilled by the thought that 5 6 we could lose Miss America when 7 we don't have to. 8 MR. WINDHAM: 9 Thank you, Mr. Barham. 10 MR. ADLEY: 11 I got to respond to Mr. 12 Barham. And I was around for 13 some of those discussions. 14 want you to know that everyone is 15 doing everything they can to 16 insure that CenturyLink is always 17 part of Louisiana. But what 18 CenturyLink receives from the 19 state goes way beyond this one 20 application was. I'm not saying 21 that they are in agreement with 22 what the Governor is going to do, 23 but what the Governor thought and 24 what we thought when we voted was 25 is that those two applications



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1	were different to the others. We
2	actually said that. Only to find
3	out that what we thought they
4	were they were not. I did ask
5	Mr. House, Robbie, how many more
6	we would be looking at, so he
7	went and he did look that up.
8	I'm reading from his text to me
9	back in September when we
10	discussed it. There were 17
11	applications that were dismissed
12	in June. 16 of them fall in the
13	category with this company. So
14	the total is 16. They may be
15	different size companies
16	admittedly.
17	MR. HOUSE:
18	The rule that we proposed was
19	that is where the 16 number comes
20	from, presuming those 16
21	companies do actually have jobs
22	as this one does. Right now you
23	have you have two that have
24	been approved CenturyTel and FM,



25

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and you have this company, they

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1	all are known to have jobs. You
2	would have to find out whether
3	the additional 16 applications
4	and this takes it through a time
5	period of June, and we felt like
6	that was the date that we would
7	choose because at the meeting in
8	April this came up and Mr.
9	Windham as the chairman said, you
10	know, those of you who may fall
11	under this should gather your
12	information in applications, and
13	if you take it through to the
14	beginning of the new rules than
15	that's where you get the 16
16	people, and that's those were
17	the dates that were established
18	in that.
19	Now and so that's where
20	that information and that is
21	where that number comes from.
22	MR. WINDHAM:
23	Thank you, Mr. House. I am
24	still of the opinion that the
25	companies spend their money, put



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1	the operations into place at
2	before the rules came out they
3	did not know that they were going
4	to be excluded from
5	participation. After that it was
6	fair game. Everybody knew. We
7	didn't say anything about it be
8	retrospective but definitely
9	prospective.
10	MS. BOATNER:
11	If I can make a comment on
12	that. Typically and I
13	understand the Executive Order
14	process, but when new rules are
15	promulgated they do get give a
16	date that it becomes effective.
17	So had we known this was going to
18	happen on June 24 of 2016 we
19	definitely would have put an
20	application in prior to that
21	Executive Order being issued, so,
22	again, to your point, they spent
23	all of this money prior to the
24	Executive Order. We are not
25	required to put an application in



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1 at that time, but had we known, 2 we would have. MR. ADLEY: 3 4 Ma'am, if you had actually been at the meeting that it first 5 6 came up and not missed the meeting it would have been 7 8 approved. It would have been 9 gone. MR. SPENCE: 10 11 Hang on a second. Hang on a 12 second. I was in another part of 13 the country. 14 MR. ADLEY: 15 I got it. 16 MR. SPENCE: I had a two day notice and I 17 18 was already there. 19 MR. ADLEY: 20 I got it. 21 MR. SPENCE: 22 I spent half of my -- one 23 third of my year trying to get 24 new business and bring it to 25 Louisiana.



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#### MR. ADLEY:

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2 I'm not chastising you but you are chastising us to a great 3 4 degree when, in fact, we had all had followed the rules just like 5 6 they were laid out at the time, 7 it would have been okay. I'm just 8 saying to you that I know that there are 16 others laying there, 9 10 and I don't have them in front of 11 me, but I believe if we can get 12 our staff to bring us those 16 13 for us to look carefully at to 14 see if there is not a way to try to deal with this issue. 15

Mr. Barham, I am going to have to tell you you are going to have to see him yourself about your CenturyLink thing. I can't help you with that one. But there may be a way for us to try to work through this one.

MR. HOUSE:

They would have been in the same position as Centurytel and F



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1	& M had they been at the meeting.
2	Centurytel and F & M still don't
3	have signed agreements. The 16
4	people or the 16 potential
5	applicants would be covered by
6	the proposed rule that we
7	provided to you. That is where
8	the 16 comes from. So in terms
9	of what the department has done,
10	the department has done what it
11	was asked to do via the last
12	meeting, and so it's now up to
13	the Board as how you want to go
14	forward.
15	MR. ADLEY:
16	I agree.
17	MR. WINDHAM:
18	Thank you, Mr. House.
19	Is there any further
20	discussion regarding the appeal?
21	Is there a motion regarding the
22	appeal?
23	MS. CHENG:
24	Sorry, Mr. Chairman. This is
25	actually an application. We



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1	would be voting on the
2	application.
3	MR. WINDHAM:
4	Oh, I'm sorry. Is there a
5	motion on the application. Mr.
6	Slone, let me get you on the
7	mike.
8	MR. SLONE:
9	No. I was just asking
10	clarity on what the motion should
11	be based upon all of this
12	discussion. Are we going to
13	defer or are we going to go ahead
14	and approve, I mean, motion to
15	approve?
16	MR. WINDHAM:
17	I would believe the motion
18	would be to defer right now
19	because I believe there is still
20	a way to work this through. So I
21	would entertain a motion for
22	deferral one more time. Last
23	time, actually. Hold on.
24	MR. ADLEY:
25	Mr. Chairman, I want to make



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1	a motion to defer. If you look
2	on your agenda from the agenda
3	there is a series of other
4	appeals that are going to be the
5	same votes to appear again, and
6	so I'm going to ask you to at
7	least defer it to give us some
8	time to see if we can't find a
9	way to work through it.
10	MR. WINDHAM:
11	All right. I have a motion
12	by Mr. Adley to defer. I have a
13	question or comment by Mr.
14	Claitor.
15	MR. CLAITOR:
16	No. I second.
17	MR. WINDHAM:
18	A second by Mr. Slator {sic}.
19	Claitor. I'm sorry.
20	MR. CLAITOR:
21	That's all right. I have been
22	called worst.
23	MR. WINDHAM:
24	So, is there any further
25	discussion from the Board



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#### members?

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MR. PIERSON:

So understanding that we are considering -- we should be sure that we package into our thinking that we are going to want to -and if it requires a special call meeting, I don't know, but understand for everyone that we are up against the end of the year, and so there are some elements of time is of the essence. We need enough time to conduct the constructive dialog that Senator Adley seeks to help us with as it integrates into the rules and how we proceed, but I would just want the Board to notice that we may need to meet in the interim period for review of those under appeal or some similar type of lane that allows us to move quickly because if we don't then this all becomes moot by the end of December.



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1	MR. WINDHAM:
2	Thank you, Secretary Pierson.
3	Any other comments from the Board
4	members? Yes. Mr. Richard.
5	Bear with me.
6	MR. RICHARD:
7	Thank you, Mr. Chairman.
8	Given the discussion about
9	possible exception rule language,
10	and the timeframe that we are
11	looking it with the end of the
12	year, if there are processes put
13	in place to add language changes
14	to the rules to provide for the
15	exception that we are talking
16	about, do those rule changes have
17	to go through the administrative
18	procedures act, which will
19	require some I would propose
20	would extend past the end of the
21	year.
22	MR. WINDHAM:
23	Sorry.
24	MR. ADLEY:
25	It's not my goal to try to



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1	proceed further with an emergency
2	rule or regular rule. It's to
3	look at the existing rules that
4	we have to see if there is some
5	way inside those rules to deal
6	with some issue like this. I am
7	not for sure that it's there. If
8	you proceed with rules, I mean,
9	you are going to be a year out
10	before you get a rule, and if you
11	proceed with an emergency rule,
12	it would be somewhat quicker,
13	but, still, you are going to be a
14	ways off.
15	MR. RICHARD:
16	That's exactly why I raised
<b>L7</b>	the issue.
18	MR. WINDHAM:
19	All right. Thank you, Mr.
20	Adley. Secretary Pierson, you
21	had something?
22	All right. The Board is
23	clear now. Any other comments
24	from the public concerning
25	deferral of this and possibly



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1	others? All right.
2	All in favor of deferral of
3	this to the next meeting, for
4	sure, indicate with an aye.
5	ALL BOARD MEMBERS:
6	Aye.
7	MR. WINDHAM:
8	All oppose with a nay.
9	Motion carries.
10	MS. CHENG:
11	I have 155 timely renewals.
12	MR. ADLEY:
13	Read them all.
14	MR. WINDHAM:
15	I believe Mr. Adley has a
16	motion for these.
17	MR. ADLEY:
18	Approved.
19	MR. WINDHAM:
20	Motion for in-globo approval.
21	Seconded by Dr. Wilson, all of
22	the renewals for the Industrial
23	Tax Exemption Program.
24	Are there any other questions
25	from the Board members? Is there



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a comment from the public? 1 2 Mr. Bagger, please step forward and identify yourself. 3 4 MR. BAGGER: Roderick Bagger with Together 5 6 Louisiana. And I want to direct 7 your attention not to the 8 applications with advanced notices but the miscellaneous 9 10 capital additions for two 11 reasons: One is that the previous 12 discussion it could open up a can 13 of worms larger than the ones 14 that already applied, and to give 15 some sense of that going forward 16 -- any the other I will describe BASF, it starts on, 17 in a minute. 18 I think, page 14, has 1, 2, 3, 4, 19 5, 6, 7, 8, 9, 10, 11 separate 20 MCA applications; therefore, 4.968 million, 4.3 million, 4.3 21 22 million, 4.7 million, 4.9, 5 23 million even, 4.1, 3.9, 4.9, 3.24 million. Calumet has two that is 24 25 over 7.3. Discovery Products has



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four of the total 13.4 million. 1 2 Everick (ph) has four of the total 15.5 million. 3 Graphic 4 Packaging has 6, the total 21.8 million. International Paper has 5 7 or 6, the total 19.9 million. 6 NewStar has 9. The total of 40.9 7 8 million. WR Grace has two, the total of 2.6 million. 9 10 Just for the record, we think these are submitted in violation 11 12 of the existing rules at the time 13 when they were originally 14 submitted. They are 15 miscellaneous capital additions. 16 Miscellaneous capital additions say the commissions made be made 17 18 up to an accumulation of the 19 projects totaling below five 20 million, and the practice here was to submit multiple 21 22 accumulations usually at an 23 average of 4.9 million in order to -- the term federal law is 24 25 structure the project in order to



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1	avoid that regulation. In other
2	context that deem the violation
3	of existing rule or law, we think
4	it would be in this case, and
5	just want to put that on the
6	record that any miscellaneous
7	capital additions where multiple
8	submissions total higher than the
9	accumulation total should have
10	been rejected originally. This
11	renewal process is a new
12	decisionmaking process, and even
13	under the Governor's executive
14	even prior to the Governor's
15	Executive Order the existing
16	rules apply under the existing
17	rules these were a violation
18	that's our interpretation and we
19	just want to put that on the
20	record. Thank you.
21	MR. WINDHAM:
22	Thank you, Mr. Bagger. Mr.
23	Adley. Hold on.
24	MR. ADLEY:
25	Not a question. I'm just



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1
     going to ask you when this
 2
     meeting is over with whatever
     list, whatever you were reading
 3
 4
     from, can you give us that in
     writing, please.
 5
 6
         MR. BAGGER:
 7
         Yes.
 8
         MR. WINDHAM:
 9
         Mr. Miller.
10
         MR. MILLER:
11
         Mr. Bagger, you may not have
12
     exclusively said it, do you have
13
     any evidence that shows that
14
     these companies accumulated these
15
     -- took a project, a big project
16
     and split it up into smaller
     projects to do the MCA or is that
17
18
     just a feeling on your part?
19
         MR. BAGGER:
20
         This isn't an allegation of
21
     doing so was -- right. It was
22
     already --
23
         MR. MILLER:
         Sure sounds like it.
24
25
         MR. BAGGER:
```



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1
         The -- even if they are
 2
     individual separate projects,
     let's assume all 11 are
 3
     individual separate projects.
 4
         MR. MILLER:
 5
 6
         Hold on. Each of those
 7
     applications could have been five
 8
     projects or six or seven
 9
     projects.
10
         MR. BAGGER:
11
         That's right.
                        That's right.
12
         MR. MILLER:
13
         And accumulated into 4.9
14
     million.
               I'm not going to argue
15
     that they are either all
16
     legitimate or all corrupt. Just
     the possibility is that each one
17
18
     of those 4.9 million, the 5
19
     million one could have been
20
     multiple, ten, 12, 15 tiny
21
     projects that is they just rolled
22
     up because that's what the rules
23
     allowed them to do.
                           Is that a
24
     fact? So how is that wrong from
25
     the -- how are we not supposed to
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1	accept that?
2	MR. BAGGER:
3	Because it violates the rule,
4	and that's where I'm I'm very
5	definitively not saying that the
6	they are pretending. They are
7	whether it is what the
8	rules allow is an accumulation of
9	capital projects that total under
10	5 million, and so to submit
11	multiple accumulations, under any
12	scenario whether those are 11
13	different projects or one giant
14	project being split, it's no more
15	or less a violation under the
16	rules, so that part of how they
17	are characterizing it, but
18	that
19	MR. MILLER:
20	Is there a limit on the
21	number of applications that they
22	can apply for?
23	MR. BAGGER:
24	An accumulation already is
25	capped to then allow multiple



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1	accumulations. I will repeat it
2	is our interpretation that it's a
3	violation of the rules and other
4	context and tax law that has been
5	deemed to be in violation. Here
6	is an example. If the federal,
7	you know you know, right, and
8	you say, no, I don't this is
9	off the top of my head, but I
10	don't make, you know, just \$4
11	million with this company, I make
12	\$1 million in four different ways
13	and they say, yeah, but if you
14	are just if you are just
15	presenting that in a way that
16	makes it eligible then that is
17	called structure and it's a
18	violation of those rules.
19	In this case, whether or not
20	these were 11 discreet projects
21	or one project broken into 11
22	pieces in our view is immaterial
23	because the rule prohibits an
24	accumulation that totals over



25

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five million. So under either

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1	scenario the accumulation year is
2	48.7 million, 13 million and we
3	think violates those rules that
4	were in place originally.
5	MR. MILLER:
6	Thank you.
7	MR. WINDHAM:
8	Thank you, Mr. Bagger. All
9	right. There has been a motion on
10	the floor by Mr. Adley and I
11	believe seconded by Dr. Wilson
12	approve the renewals in-globo.
13	Are there any other questions
14	from the Board? Comments from
15	the public? All in favor indicate
16	with an aye.
17	ALL BOARD MEMBERS:
18	Aye.
19	MR. WINDHAM:
20	All oppose with a nay.
21	Motion carries. Ms. Cheng. I
22	have four late renewals.
23	20080850, LaShip, LLC in
24	Terrebonne Parish. The initial
25	contract expired on 12-31 of 2015



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1	from the original request from
2	9-18-2017.
3	MR. WINDHAM:
4	All right. We are on the
5	late renewals for them. She just
6	read LaShip, I believe. I
7	believe in the past we have I
8	believe in the past the practice
9	for late renewals has been
10	reduced by one year, correct?
11	MS. CHENG:
12	That's correct.
13	MR. WINDHAM:
14	Is there a representative
15	here from LaShip, LLC? No
16	representative. Okay. With that
17	I will entertain a motion.
18	MR. ADLEY:
19	I would like to move to do
20	exactly the same thing that we
21	have done with all of the late
22	renewals, and that is to reduce
23	it by one year from five to four,
24	which is basically reducing it by
25	20 percent bearing in mind that



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1	some people here that hadn't been
2	here before, we only had three
3	choices and by law and by rule,
4	and that's to approve the full
5	five years to approve it with a
6	penalty or to deny it all
7	together. Those are the only
8	three choices that we have, and
9	what this Board has done since
10	the day we came on the Board was
11	to reduce them from one hundred
12	percent to 80 percent going from
13	five years to four. I make that
14	motion.
15	MR. WINDHAM:
16	Thank you. Senator Adley.
17	Senator Claitor.
18	MR. CLAITOR:
19	I have no comments. Thank
20	you.
21	MR. WINDHAM:
22	Thank you. Is there a second
23	or Mr. Slone.
24	MR. SLONE:
25	So we always so we did



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1
     make it a practice of if there
 2
     wasn't a representative here,
     right, that we denied it?
 3
 4
     that how we did it?
         MS. CHENG:
 5
 6
         We deferred them until the
 7
     next meeting. If they don't show
 8
     up twice, I think we did deny
 9
     them.
10
         MR. SLONE:
11
         Deny. Okay.
12
         MR. MILLER:
13
         They have been on here
14
     before?
         MS. CHENG:
15
16
         No.
17
         MR. ADLEY:
         That will be fine. Whenever
18
19
     they get here they are going to
20
     end up with 80/20 percent based
                             If you
21
     on what we have done.
22
     want to defer them, I will
23
     withdraw my motion.
24
         MR. SLONE:
25
         I understand.
                         I was trying
```



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1	to keep it consistent.
2	MR. WINDHAM:
3	All right. Question is still
4	on the floor. Is there a second
5	to the motion? Seconded by Ms.
6	Atkins to reduce them by one
7	year.
8	Any other questions or
9	comments from the Board? I do
10	appreciate you pointing that out,
11	Mr. Slone. Any questions or
12	comments from the public?
13	All in favor indicate with an
14	aye.
15	ALL BOARD MEMBERS:
16	Aye.
17	MR. WINDHAM:
18	All opposed with a nay? All
19	oppose with a nay? Motion
20	carries.
21	MS. CHENG:
22	I have Cortec in Terrebonne
23	Parish. 20110306 and 20120756.
24	They both expired initially on
25	12-31 I am sorry. One expired



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1	on 12-31 of '15 and one expired
2	12-31 of '16, and I received the
3	renewal request on 8-4 of 2017.
4	MR. WINDHAM:
5	All right. So there are
6	three that were MCA's. The
7	original application they were
8	late for their renewals. Are
9	there representatives from Cortec
10	here? Is there a representative
11	from Shaw Alloy Piping Products
12	in the audience. Please step
13	forward and identify yourself.
14	MS. CHENG:
15	I am sorry. I didn't read
16	that one. 20120355, Shaw Alloy
17	Piping Products in Bossier
18	Parish. Initial contract expired
19	12-31 of '16, late renewal was
20	8-1-17.
21	MR. LEBLUE:
22	Mr. Chairman, members of the
23	Board, my name is Doug LeBlue
24	and I am a consultant
25	representing Shaw Alloy Piping.



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1	I can't tell you how embarrassed
2	I am to be sitting at the table
3	right now. I am.
4	The company pays me to manage
5	and provide guidance on the
6	Industrial Tax Exemption Program,
7	and, quite frankly, I just let
8	them down on this issue. It's a
9	mistake. I apologize for it but
10	at the same time I would like to
11	that thank the Board for
12	considering the late renewal.
13	MR. WINDHAM:
14	Thank you, Mr. LeBlue. Mr.
15	Adley.
16	MR. ADLEY:
17	And because you are so very
18	persuasive and very nice about
19	it, I want to make the same
20	motion that we did with the
21	others rather than rejecting it
22	all together.
23	MR. LEBLUE:
24	Thank you very much.
25	MR. WINDHAM:



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1	All right. The motion has
2	been made to restrict the motion
3	by one near. Is there a second?
4	Seconded by Mr. Slone. Any
5	further discussion? Discussion
6	from the audience.
7	All in favor indicate with an
8	aye.
9	ALL BOARD MEMBERS:
10	Aye.
11	MR. WINDHAM:
12	All oppose with a nay?
13	Motion carries.
14	MR. LEBLUE:
15	Thank you very much.
16	MR. ADLEY:
17	I want to point out that the
18	other one, not for you, sir, but
19	the other one, the Cortec that
20	was up a moment ago and worried
21	about them being here, they were
22	on the prior agenda, but all of a
23	sudden they are no longer
24	available once they got what they
25	got out of the other one, so



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1	MS. CHENG:
2	They were here. I guess they
3	left. For the applications they
4	didn't realize they had to be
5	here for the late renewal, I
6	guess.
7	MR. ADLEY:
8	This is a late application,
9	is it not?
10	MS. WOODWORTH:
11	Melody Woodworth with LED. A
12	representative from the company
13	was here. He was heard earlier in
14	the agenda. He didn't realize
15	I guess he thought that was the
16	entire thing and he left, but he
17	was here for the meeting.
18	MR. ADLEY:
19	Yeah. I just want to point
20	out for the Board members, I
21	mean, the people who file late,
22	this is for their benefit and so
23	they sat here and they got
24	approval of the first one and the
25	one that they were late on they



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1 still didn't know they were late 2 on, so they left, and they didn't know they were on the agenda so 3 4 they left. 5 In some point -- these are 6 pretty big companies by large 7 part, to give or take that we 8 have small ones, but by large 9 parts you notice from the last 10 gentleman up there most of them 11 afford to have people paid to 12 represent them here. So I just 13 don't see any reason to defer 14 those things. I mean, it is what it is. 15 If they were late, if 16 they are going to get it, we 17 ought to go ahead and implement 18 the penalty as we have done with 19 everybody else. That is all I am 20 saying; particularly for a 21 company that was here and left. 22 MR. WINDHAM: 23 Thank you, Mr. Adley. Please 24 proceed, Ms. Cheng. 25 MS. CHENG:



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```
I have 34 contract transfers.
 1
 2
         MR. WINDHAM:
         Sorry. All in favor of
 3
 4
     reducing them by one year please
     indicate with an aye.
 5
 6
         ALL BOARD MEMBERS:
 7
         Ave.
 8
         MR. WINDHAM:
 9
         All oppose with a nay?
10
     Motion carries.
                       Thank you,
     Senator Slator {sic}. Oh, Slator
11
12
     {sic}. Claitor.
13
         MS. CHENG:
14
         34 contract transfers. Alon
15
     Refining Krotz Springs, Inc.
16
     Contract 20080368, 20090078,
     20090432, 20110244, 20110245,
17
18
     20140646, 20140647, 20140648,
19
     20140649, 20140650, 20140651 and
20
     20140652 are being transferred to
     Delek US Holdings, Inc. in St.
21
22
     Landry Parish.
23
         And we have Williams Olefins,
     LLC in Ascension Parish.
24
25
     Contract 20080358, 20080359,
```



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```
1
     20080360, 20080361, 20090421,
     20090582, 20100491, 20110474,
 2
     20111033, 20111013A, 20111013B,
 3
 4
     20120488, 20120489, 20130504,
 5
     201305005, 20130506, 20140601,
 6
     20150375, 20150623, 20150624 and
 7
     20160037 are being transferred to
 8
     NOVA Chemicals Olefins, LLC.
 9
         MR. WINDHAM:
10
         All right. Are there any
11
     questions concerning the
12
     transfers? Motion made by Dr.
13
     Wilson. Seconded by Major
14
     Coleman.
15
         Comments from the public?
16
         All in favor indicate with an
17
     Aye.
18
         ALL BOARD MEMBERS:
19
         Aye.
20
         MR. WINDHAM:
21
         All opposed with a nay?
22
     Motion carries.
23
         MS. CHENG:
24
         I have six contract
25
     cancellations.
```



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1	Coastal Engine Works, LLC in
2	Iberia Parish. Contract No.
3	070686. I was notified by the
4	Iberia Parish Assessor that the
5	facility had been closed.
6	Company has been notified and
7	staff request cancellation.
8	Custom Engine Works, LLC.
9	Contract 070686 in 20150967 also
10	in Iberia Parish. I was
11	contracted by the Iberia Parish
12	Assessor notifying us that the
13	facility has been closed and the
14	company has been notified. Staff
15	request cancellation.
16	Unimin Corporation in Webster
17	Parish. Contract 20090917,
18	20111109 and 20140454. I was
19	also informed by the Webster
20	Parish Assessor that the facility
21	has been closed. The company has
22	been notified and the staff
23	request cancellation.
24	MR. WINDHAM:
25	All right. Thank you, Ms.



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1	Cheng. Are there any questions
2	concerning the cancellation of
3	these contracts? Is there a
4	motion for approval? Motion by
5	President Miller. Seconded by
6	Mr. Williams.
7	Any comments from the public?
8	All in favor indicate with an
9	aye.
10	ALL BOARD MEMBERS:
11	Aye.
12	MR. WINDHAM:
13	All oppose with a nay.
<b>14</b>	Motion for cancellation OF
15	contracts carries.
16	MS. CHENG:
<b>L7</b>	This concludes the Industrial
18	Tax Exemption Program.
19	MR. CLAITOR:
20	Hang on one second.
21	MR. WINDHAM:
22	Senator Claitor.
23	MR. CLAITOR:
24	I don't know what we do when
25	there is a difference between



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1	what she says than what is on the
2	actual paper, but when she went
3	through the Williams Olefins
4	contract, the third to last
5	contract she stated, she said
6	20130623, and I think she meant
7	to say 20150623, so I don't know
8	what we do if there is conflict
9	and what the agenda shows.
10	MS. CHENG:
11	We can just correct it. That
12	was 2 which one was it?
13	MR. CLAITOR:
<b>14</b>	Third to last one that you
15	mentioned. 20150623. Can we
16	make a correction on the record?
17	MR. WINDHAM:
18	Yes. We can make a
19	correction. Thank you, Senator
20	Claitor.
21	Next we have Industry
22	Assistance, and I believe
23	Secretary Pierson will come up
24	with himself and a
25	representatives of the company.



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1	To explain the Industry
2	Assistance Program, I believe
3	everyone received a short
4	briefing and the roles that are
5	have been promulgated with the
6	Industry Assistance Program.
7	Secretary Pierson, please
8	identify yourself and
9	MR. PIERSON:
10	Don Pierson, Secretary of
11	Louisiana Economic Development,
12	and my colleagues here also read
13	into the record their names and
14	positions.
15	MR. TAYLOR:
16	My name is Eric Taylor. I'm
17	general manager of the Hodge
18	Paper Mill in Hodge, Louisiana.
19	MR. BRADFORD:
20	I'm James Bradford from
21	Jonesboro, Louisiana and also a
22	consultant with WestRock.
23	MR. PIERSON:
24	To the Board members, thank
25	you for your time and attention



1	today. You are pretty familiar
2	with our Quality Jobs Program,
3	Enterprise Zone Program and some
4	other programs. Today we're
5	asking consideration around a
6	program that is not frequently
7	used but we feel like it's a real
8	good fit for this particular
9	project. With Board concurrence
10	here, your favorable
11	consideration of this, the
12	application would then proceed to
13	be confirmed or approved by the
14	joint legislative committee on
15	the budget, so this won't be a
16	final approval but given that we
17	are convincing today that we have
18	a correct and favorable outcome
19	that we would like to advocate.
20	This mill is owned by the
21	WestRock Corporation. They own
22	numerous mills throughout not
23	only the nation but the world,
24	and so we found ourselves in a
25	competition for capital within



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1 this corporation and hopefully to 2 secure that capital and that commitment to this very 3 4 significant facility that's located in Jonesboro, Hodge, 5 6 Louisiana, Jackson Parish. 7 This is a rural area and 8 certainly this very sophisticated mill provides a strong number of 9 10 jobs in that region and the company's commitment is to 11 12 continue to maintain 400 jobs there. While that's a very 13 14 significant number and they are 15 high paying jobs, certainly what 16 is very, very significant about this particular opportunity is 17 18 that the jobs reach far beyond 19 the fence line of the facility. 20 The timber that is harvested in approximately six surrounding 21 22 parishes, all of the jobs 23 associated with trucking 24 logistics, support, mechanics, 25 etc., etc., are very far



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1	reaching. It's the exact example
2	that we do like to deploy in
3	terms of economic development
4	where we take a product from
5	Louisiana, which is our forestry
6	and convert that value add to
7	that with a program with a
8	manufacturing opportunity and
9	build value, and in the process,
10	create a great number of direct
11	and indirect jobs.
12	The consideration around the
13	Industry Assistance Program is
14	that it will reduce the tax
15	burden for the company in the
16	amount \$1.5 million per year for
17	five years, in aggregate \$7.5
18	million of assistance not
19	completely taking away tax bill
20	from them, but certainly
21	significantly lowering that. In
22	exchange for that we are getting
23	the commitment from the company
24	to make very significant capital
25	improvements going into the



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1 future which will certainly 2 extend the life and viability of this plant and keep a very viable 3 4 operation going. I would like to yield just 5 6 for a voice from the community, 7 the great community support that 8 exist in the region. 9 MR. BRADFORD: 10 Thank you, Mr. Secretary. 11 I'm not going to go into the full 12 of -- reading all of the support, 13 but we do have letters of support 14 from the Village of Hodge, north 15 Hodge and east Hodge, which is 16 where the plant is located, and, of course, that makes us a larger 17 area, but we also have letters of 18 19 support from the Jackson Parish 20 Police Jury, the Jackson Parish 21 School Board, the Town of 22 Jonesboro, the Chamber of 23 Commerce, Tax Assessor's Office, 24 the sheriff's department and some 25 other letters here that say they



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1	support this project and realize
2	the benefit and how important it
3	is for this plant to continue
4	operating in Jackson Parish and
5	Hodge and Jonesboro, Louisiana.
6	I would like to leave these as a
7	part of the record to show you
8	that we do have community support
9	for the project. Thank you very
10	kindly.
11	MR. WINDHAM:
12	Thank you.
13	MR. PIERSON:
14	Gentlemen, ladies, plant
15	managers are also here to answer
16	any questions or concerns. We
<b>L7</b>	know how important it is for a
18	company that's making a
19	significant act to make
20	themselves available to you and
21	we respect that and certainly if
22	you have any questions or any
23	statement that you would like to
24	make on behalf of WestRock.
25	MR. TAYLOR:



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1	Well, I would certainly thank
2	you all for hearing us today and
3	for allowing us to be here. I
4	think it's important to know, and
5	many of you do, to understand a
6	community, the people, you need
7	to understand their history, and
8	Hodge became known as Hodge
9	because one of the founders of
10	this paper mill was named Mr.
11	Owie Hodge, and so the town came
12	up around this paper mill, and
13	one thing that you notice is very
14	quickly and I will say this
15	because I understand it better
16	than most and I'm glad I sit in
17	the position that I sit in. I'm
18	glad I have the understanding of
19	what I'm about to tell you, I
20	grew up in a very similar
21	community. I lived in south
22	Mississippi. When I was growing
23	up right across the state line,
24	there was the what is now a
25	Georgia Pacific. My father



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1	worked there, my brother worked
2	there, my mother had a business
3	in town nearby, similar size
4	county, similar size facility,
5	and I always knew that anything
6	if anything happened with that
7	facility that I was not only my
8	father's job, my brother's job,
9	that was my mother's business,
10	and change the way our family
11	would live forever.
12	I will tell you that's a
13	similar place where we are in the
14	Jonesboro Hodge area. The
15	community truly grew up around
16	that mill. It is the heartbeat,
<b>L7</b>	the life blood of that community.
18	And it is very important that you
19	understand that, and I think it's
20	also important that I and my
21	leadership team of the paper
22	mill, we take that responsibility
23	very seriously.
24	So a couple of things I would
25	like to leave with you, and one



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1	thing that I would like to do, if
2	I may just take a minute here, we
3	have Todd Piles with us. If you
4	will stand up. Todd is our
5	engineering manager, but just to
6	give you an idea of the community
7	and how this paper mill has
8	impacted lives over the years,
9	Todd's grandfather went to work
10	in that paper mill in 1933, and
11	that was five years after we made
12	our first sheet of paper at the
13	Hodge Mill. He raised four
14	children with a wife of 60 years,
15	two of those children ended up
16	with college degrees, and one of
17	those, who was Todd's father,
18	Charlie Piles, went to work at
19	the mill before his father ever
20	retired, and then Todd came to
21	work at the mill before his
22	father ever retired, and he had
23	moved up from a process engineer
24	up to our engineering manager,
25	and that's just one of many



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1 examples of generations, and we 2 have many families with four generations who have worked in 3 4 that in that facilities. So very much a part of that community and 5 6 very, very important to that 7 community, and I think as much so 8 as any industry you have here in the State of Louisiana. 9

And then one other thing that I think is important for us to leave you with as we talk about these investments in facilities, I would like to leave this Board with a sense of assurance that we're also working on our sales. It's not just our equipment. We are working on our sales as leaders, focusing on what we're doing strategically and having a vision for the future to make sure we are not only doing the right things today but we are looking for the innovation in the future not only with our



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1	equipment but our processes and
2	our leadership, so we talk about
3	things if you ask one of my
4	people that sit around my
5	leadership table, we ask you how
6	you are living and the answer is
7	Hodge strong, right, because we
8	know we have to be better,
9	stronger, faster than other
10	competition because we are in a
11	mill that the facility is 90
12	years old and we have a lot of
13	work to do. But know that we are
14	extreme owners. We know that if
15	things aren't right in our
16	business is because we are not
17	doing something correctly as
18	leaders and hold each other
19	accountable every day; them me
20	and certainly me them, and we mix
21	all of that up and put on add
22	a big hunk of what we wall GSD,
23	get stuff done, so we out there
24	doing it and our part as leaders,
25	we have got we're really



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1	working hard to demonstrate to
2	our company that's the right
3	place to invest in and we
4	certainly appreciate any help
5	that our state can offer in that
6	regard to make sure this facility
7	is here for the long term. Thank
8	you.
9	MR. WINDHAM:
10	Thank you. So, Mr. Pierson,
11	I read the documents that you had
12	sent out before. So big picture
13	wise basically the state will
14	refund, rebate, reduce state
15	taxes for 1.5 million. Company
16	is committed to providing the 15
17	million in investment each other,
18	and there are proportion of
19	reductions in any tax relief that
20	is provided should they fall
21	short on that that investment
22	for reduction in jobs.
23	MR. PIERSON:
24	As you have stated it is
25	correct in concept and is also



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1
     formulated a cooperative endeavor
 2
     agreement that we will execute
     with the company, and exactly
 3
 4
     right.
 5
         MR. WINDHAM:
 6
         And then the Board gets an
     annual report?
 7
 8
         MR. PIERSON:
 9
         Yes.
10
         MR. WINDHAM:
         Where they stand, where they
11
     stood the preceding year.
12
13
         MR. PIERSON:
14
         Correct.
         MR. WINDHAM:
15
16
         Do you also give that report
     to the JLCV if they require it?
17
18
         MR. PIERSON:
19
         We submit to the legislature
20
     in general, so all
     representatives and senators will
21
22
     receive that information.
23
         MR. WINDHAM:
         All right. Thank you. Mr.
24
25
     Adley, I believe you had a
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1	question.
2	MR. ADLEY:
3	First I just want to say to
4	you the Governor's office is glad
5	they can help and clearly
6	recognize the importance of the
7	Hodge Mill in Jonesboro. We saw
8	what happened to Spring Hill when
9	they lost the mill. We have been
10	through that. I wanted, for the
11	record, to make it clear this is
12	a public hearing that is required
13	by this assistance program by
14	this Board. That is what this is
15	about today.
16	MR. PIERSON:
17	Correct, sir.
18	MR. ADLEY:
19	And so there is no
20	misunderstanding why we are here.
21	I only have one question for you,
22	and but I need and it may
23	or may not have anything to do
24	with what you are doing.
25	When I read through all of



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1	the information, I looked at the
2	state and local taxes, sales and
3	used taxes, and I am just
4	curious, those numbers that run
5	from 12 through 16, how did you
6	derive to those numbers, are
7	those just exactly what was paid
8	on a monthly basis match to the
9	parish? How are those numbers
10	derived?
11	MR. TAYLOR:
12	I believe that that comes in
13	our actual accounting.
14	MR. ADLEY:
15	The only reason that I'm
16	asking the question is we are
17	finding it very difficult going
18	around all 64 parishes because
19	most of our businesses is exempt
20	from equipment sales tax. I
21	assume do you get the MM&E, too,
22	is that the MM&E out of this,
23	do you know?
24	MR. TAYLOR:
25	I can't answer that.



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1	MR. ADLEY:
2	I'm asking the questions
3	because we come around all 64
4	parishes trying to locate exactly
5	how much sales tax we are
6	collecting from the business
7	community, and we have found it
8	very, very difficult that no one
9	seems to keep a record of it, and
10	if I look at yours correctly, it
11	looks like somebody up there did
12	a pretty good job of keeping a
13	record, and that's why I'm asking
14	you is this the actual
15	expenditure as paid to the
16	parish? This says state and
17	local, so I assume there is some
18	local in there, too, is there
19	not?
20	MR. TAYLOR:
21	That's correct. And we do
22	have a one sales tax collections
23	agency that we can pull it from.
24	MR. ADLEY:
25	But our business community



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1	they don't pay sales tax, right?
2	You go down to Home Depot and pay
3	sales tax. You pay it once a
4	month and somebody has to keep a
5	record of it. We find it very
6	difficult to get a record from
7	most of our parishes and it
8	sounds like somebody has kept a
9	pretty detailed record up there.
10	MR. TAYLOR:
11	We would certainly keep that
12	record in inside of our business,
13	and the only reason I hesitate to
14	directly answer your question is
15	because I'm not exactly sure that
16	that is where these figures came
17	from, but we certainly have those
18	figures, absolutely, and I
19	believe these are those figures.
20	MR. ADLEY:
21	But they are not estimates,
22	these are actual numbers.
23	MR. TAYLOR:
24	Right. And I believe that's
25	where they came from from our



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1 accounting finance. 2 MR. ADLEY: Again, we know how important 3 4 you are. I can tell you being from northwest Louisiana, I lived 5 6 through a couple of mills 7 shutting down what happens to 8 those towns when they go. It's very, very difficult. 9 10 MR. WINDHAM: All right. Mr. Slone. 11 12 MR. SLONE: 13 Yeah. I just want to commend 14 Secretary Pierson and your team with providing us with this 15 16 information ahead of time. I'm 17 just curious, how does somebody, 18 a company pop up on your radar 19 since it's by invitation? 20 MR. PIERSON: 21 We run a very robust business 22 retention expansion program at 23 Louisiana Economic Development, 24 so we go through all of the 25 parishes. We prioritize what we



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1	call economic driver companies.
2	We can identify the big
3	manufacturers of the large
4	employers and we are going to go
5	sit down with management and have
6	a conversation. We're doing this
7	through staff and they will
8	collect the information, and many
9	times things are going good or
10	maybe there's some issues that
11	they want to bring to our
12	attention and we aggregate all of
13	that, but what I call paning for
14	gold. Occasionally we'll have a
15	conversation and they will tell
16	us, hey, we are looking at
17	headquarters in Atlanta and we
18	are either going to expand mill A
19	or mill B or mill C in Hodge, and
20	at that point we jump on it and
21	begin to aggressively try to put
22	a compelling package in front of
23	that leadership group that makes
24	them recommit to Louisiana. As
25	you know, a lot easier to take



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1	good care of the industry that we
2	have in our state, and it's
3	important that we recruit and
4	bring in new, but it's job one to
5	take care of what we have here.
6	MR. SLONE:
7	And that's primarily what I
8	wanted to hear for the record so
9	that people will know the extent
10	that your staff and your team
11	goes through to help us maintain
12	what we have but also grow what
13	we need to get it here.
14	MR. PIERSON:
15	Thank you for pointing that
16	out, sir.
17	MR. SLONE:
18	Thank you.
19	MR. WINDHAM:
20	Thank you, Mr. Slone. Are
21	there any other comments from the
22	Board members? So I believe it
23	would be appropriate to entertain
24	a motion to make a recommendation
25	to the joint legislative



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1	committee on the budget to
2	approve the Industry Assistance
3	Contract for their consideration
4	and intended furtherance to the
5	Governor.
6	MR. PIERSON:
7	Affirmative.
8	MR. WINDHAM:
9	Thank you. So Mr. Slone
10	would like to make that motion.
11	Seconded by Dr. Wilson.
12	Are there any other questions
13	from the Board members? Are there
14	any comments from the public?
15	All in favor indicate with an
16	Aye.
17	ALL BOARD MEMBERS:
18	Aye.
19	MR. WINDHAM:
20	All oppose with a nay.
21	Motion carries.
22	MR. PIERSON:
23	Thank you, gentlemen.
24	MR. WINDHAM:
25	Thank you.



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```
1
         Next we have Industrial
 2
     Exemption Appeals.
                         Ms. Cheng,
     will you be presenting those?
 3
 4
         MS. CHENG:
         I will.
 5
 6
         MR. WINDHAM:
 7
         Step forward.
                         Mr. Adley
 8
     has --
 9
         MR. ADLEY:
10
         Are these the same appeal
11
     that were based upon the Ash
12
     appeal that we saw earlier? I
13
     mean, they are all basically the
14
     same thing, so and so, they said
15
     they were appealing?
16
         MS. CHENG:
17
         Yes.
18
         MR. ADLEY:
19
         I would ask, Board, if you
20
     would defer these, too, at the
21
     same time so that we can try to
22
     analyze exactly what we may or
23
     may not be able to do with regard
24
     to these appeals.
25
         MR. WINDHAM:
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1	All right. Senator Claitor.
2	MR. CLAITOR:
3	Can we have the dollars that
4	are at issue. It's not shown on
5	the report.
6	MS. CHENG:
7	It's not on this agenda
8	because we were only considering
9	the appeal to reconsider the
10	application. The companies are
11	here. They may have the numbers,
12	but I do not.
13	MR. WINDHAM:
14	We can get them.
15	MR. CLAITOR:
16	If they are being deferred, I
17	want the people to have the
18	information at the next meeting
19	because we know that Ash was
20	680,000.
21	MR. WINDHAM:
22	We may have that information
23	in the package from Ash.
24	MR. CLAITOR:
25	I know what we have on Ash.



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1	MS. CHENG:
2	And the companies that are
3	here may be able to provide you
4	with the numbers right now.
5	MR. WINDHAM:
6	All right.
7	MS. DUNAWAY:
8	Hi. I am Cindy Dunaway with
9	Bancroft Bag, and our original
10	contract was for \$1,350,119.
11	What we were asking for was the
12	expenditures up until June 24th,
13	and that is \$1,045,799.
14	MR. WINDHAM:
15	All right.
16	MS. DUNAWAY:
17	Mr. Adley, I do have our
18	sales tax number. Do you want
19	that? This year we paid
20	\$132,848.55 in sales taxes.
21	MR. ADLEY:
22	And you pay that
23	MS. DUNAWAY:
24	To the state and to the
25	local.



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1	MR. ADLEY:
2	To the local you pay that on
3	a monthly basis.
4	MS. DUNAWAY:
5	Yes, sir.
6	MR. ADLEY:
7	The parish again.
8	MS. DUNAWAY:
9	Ouachita.
10	MR. ADLEY:
11	Ouachita. Thank you.
12	MR. WINDHAM:
13	Thank you.
14	MS. DUNAWAY:
15	And also last time at the
16	meeting you wanted to know how
17	much property taxes we paid,
18	Bancroft paid \$381,000 last year.
19	MR. ADLEY:
20	Did Bancroft get any
21	inventory credits at all.
22	MS. DUNAWAY:
23	I don't think so. I don't
24	think we are doing that program.
25	MR. ADLEY:



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```
1
         You don't pay any inventory
 2
     tax?
 3
         MS. DUNAWAY:
 4
         Yes. We do.
 5
         MR. ADLEY:
 6
         If you pay inventory tax you
 7
     get a credit.
 8
         MS. DUNAWAY:
 9
         Talking about on my taxes?
10
         MR. ADLEY:
11
         Yes.
12
         MS. DUNAWAY:
13
         Yes.
               We do.
                        I have that
14
     bill.
            Do you want that number?
         MR. ADLEY:
15
16
              Just curious, but you
     did get it?
17
18
         MS. DUNAWAY:
19
                I thought you were
20
     talking about the program.
21
         MR. ADLEY:
22
         No.
               I got it. Thank you.
23
         MR. WINDHAM:
24
         Ms. Trichel.
25
         MS. TRICHEL:
```



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1	I am the President of
2	northeast Louisiana Economics
3	Alliance and we are the region
4	for Ouachita Parish, and Bancroft
5	has been a long term company in
6	our area. Their family has two
7	plants, and as Secretary Pierson
8	was talking about the economics
9	drivers, Bancroft has long been
10	an economic driver of our parish,
11	and I'm here in support of their
12	request, and also Shield Pack is
13	also an economic driver, and they
14	will be coming up in a few
15	minutes.
16	MR. WINDHAM:
17	All right. Thank you,
18	ladies.
19	MS. CHENG:
20	Do you want to know that
21	Bancroft did get resolutions of
22	support from the Ouachita Parish
23	School Board, the Ouachita Parish
24	Sheriff, the mayor and the police
25	jury.



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1	MS. TRICHEL:
2	Very well supported by the
3	local governmental agencies.
4	MR. WINDHAM:
5	All right. Thank you. Is
6	there a representative from
7	Calumet that would like to come
8	up and answer Senator Claitor's
9	questions.
10	MR. MURPHY:
11	Hello. Phil Murphy, tax
12	director for Calumet.
13	MS. SADLER:
14	Jennifer Sadler, tax manager
15	for Calumet.
16	MR. WINDHAM:
17	Do you know the property
18	amount of the investments of
19	those applications.
20	MS. SADLER:
21	We have four. The first one
22	1.2 million. The second one was
23	for 5 million. The third one was
24	for 4.9 million. And the 4th one
25	was 2.1 million.



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1	MR. WINDHAM:
2	What was the last one?
3	MS. SADLER:
4	2.1 Million.
5	MR. ADLEY:
6	When you put together the
7	packet of the four, if you bundle
8	them all together what would the
9	total be.
10	MS. SADLER:
11	Well, they are two different
12	companies. Yeah.
13	MR. ADLEY:
14	I got you. I got you. Okay.
15	MR. WINDHAM:
16	So in this case, ma'am, it
17	would be first one, 1.2 and
18	the other three
19	MS. SADLER:
20	The other three was
21	MS. CHENG:
22	Which investment was in
23	Bossier and Caddo.
24	MS. SADLER:
25	Bossier was 1.2.



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1	MS. CHENG:
2	And then what in Caddo?
3	MR. WINDHAM:
4	12 million in Caddo Parish
5	and 1.2 in Bossier.
6	MR. ADLEY:
7	Just as a matter of practice
8	that you did it via the MCA and
9	the not the advanced notice. Do
10	you have advanced notice
11	application that you have also
12	done?
13	MR. MURPHY:
14	Yeah. We've changed our
15	process after the Executive Order
16	to now we are filing
17	MR. ADLEY:
18	No. No. I mean prior to the
19	Executive Order, did you did
20	Calumet ever do any with an
21	advanced notice?
22	MR. MURPHY:
23	If we did it would have been
24	for a large expansion over. But
25	not for the miscellaneous.



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1	MR. ADLEY:
2	I got you. Okay.
3	MR. WINDHAM:
4	All right. Any other
5	questions for the lady and
6	gentleman? All right. Thank you
7	very much.
8	MR. MURPHY:
9	One comment. I guess are we
10	requesting that the denial is
11	reversed and then deferred to
12	next meeting, is that our
13	MR. WINDHAM:
14	We're deferring consideration
15	of the appeal until the next
16	meeting. Thank you.
17	Is there someone from Shield
18	Pack present with us? Please
19	identify yourself.
20	MS. MAXWELL:
21	I'm Melinda Maxwell. I am
22	the financial director for Shield
23	Pack.
24	MR. WINDHAM:
25	Do you know about how much



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1 your application was. 2 MS. MAXWELL: It was just under 2.5 3 4 million. 5 MR. WINDHAM: 6 2.5. MS. MAXWELL: 7 8 And we are a small manufacturing company located in 9 10 West Monroe, Louisiana, and this investment was for equipment for 11 12 entry into the aseptic packaging 13 for industrial packaging. 14 made a 300 package. That's a lot 15 of -- a lot of folks, so you 16 would never see this package in 17 your grocery stores, but, yes, 18 like, we would sell to an orange 19 juice harvester in Florida that 20 would be as they harvest the 21 orange and the season comes in, 22 they would package in these 23 package and store it and mix it and eventually comes through in 24 25 the grocery store, but this would



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1	be the first thing that come out
2	of the harvest and the markets.
3	And we sold into the market in a
4	non-aseptic. Things like eggs
5	and whole. They don't have
6	but we're invested into the
7	aseptic markets, which is we
8	assess out about \$30 to \$35
9	million market of which we have
10	been able to only get \$2 million
11	of that market, so far so I don't
12	I'm not running this equipment
13	24 hours a day, 7 days a week
14	right now, but if we can get
15	market numbers and get in like we
16	want to we could probably have 24
17	jobs on this investment.
18	MR. WINDHAM:
19	All right. Mr. Miller has a
20	President Miller has a
21	question, I believe.
22	MR. MILLER:
23	To clarify, I think you just
24	said, I want to make sure I
25	understood, this \$2.5 million



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1	investment was a new line. You
2	added a product line to your
3	manufacturing facility.
4	MS. MAXWELL:
5	Yes. New product line, new
6	building was actually on the
7	application last year and this is
8	the equipment that goes in the
9	building.
10	MR. MILLER:
11	And because it was under \$5
12	million y'all did not do an
13	advance notification. Do you
14	know if y'all called LED and
15	talked to them or any Economic
16	Development Director or anything
17	like that?
18	MS. MAXWELL:
19	No. No. The building and
20	the machinery was under \$5
21	million.
22	MR. WINDHAM:
23	Please step forward.
24	MR. MILLER:
25	Sorry, ma'am, I missed your



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1	name a while ago.
2	MS. RACHELLE:
3	Sorry. Tammy Rachelle.
4	Northwest Economic Lives.
5	MR. MILLER:
6	Would they have contacted you
7	and asked.
8	MS. RACHELLE:
9	They did.
10	MR. MILLER:
11	And your advice was.
12	MS. RACHELLE:
13	To proceed because it wasn't
14	required until the advance
15	notification under the five
16	million, and as I said earlier,
17	Shield Pack is also an economic
18	driver and company of
19	long-standing, and this was also
20	a competitive situation with
21	other companies in their holding
22	company. The incentive was
23	important to them.
24	MR. MILLER:
25	It was used as part of your



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1	internal investment.
2	MS. RACHELLE:
3	Correct. And if they didn't
4	get that the equipment would go
5	somewhere else.
6	MR. MILLER:
7	Thank you, ma'am.
8	MR. WINDHAM:
9	Thank you, Mr. Miller. Mr.
10	Adley.
11	MR. ADLEY:
12	In the past has the company
13	done any advanced notices at all.
14	MS. MAXWELL:
15	No. During my tenure there,
16	we just had a renewal that was
17	for \$250,000 and so we would not
18	have qualified, and currently
19	working on our annual operating
20	project for next year, and we
21	have been approved at, like,
22	400,000, so those are typically
23	the type capital we get. This is
24	very unusual for us to have this
25	type capital to invest, so it was



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1
     a one stop shop for us.
 2
         MR. ADLEY:
 3
         Thank you.
 4
         MR. WINDHAM:
 5
         Thank you, ma'am. Any other
 6
     questions? All right.
                             I believe
 7
     there is a motion on the floor
     for deferral of the consideration
 8
     of appeals and it was seconded --
 9
10
     made by Mr. Adley and seconded by
     Mr. Slone.
11
12
         So any other comments from
13
     the public? All right. Questions
14
     from the Board?
15
         All in favor indicate with an
16
     aye.
         ALL BOARD MEMBERS:
17
18
         Aye.
19
         MR. WINDHAM:
20
         All opposed with a nay?
21
     Motion carries.
                       Thank you,
22
             Ms. Cheng, that's it for
     ma'am.
23
     you.
24
         MS. CHENG:
25
         Yep.
```



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Т	MR. WINDHAM:
2	All right. I believe we are
3	on comments from our Secretary,
4	Mr. Don Pierson.
5	MR. PIERSON:
6	Thank you, ladies and
7	gentlemen. I will be brief.
8	That you again for the confidence
9	of the Board and handling a large
10	number of contracts today.
11	Certainly beats power of efforts
12	and are very significant, and
13	really pleased to see the A plus
14	rating that we just received from
15	Thumbtack. That's an external
16	survey that checks the pulse of
17	your small business, and we moved
18	from No. 17 to No. 4 with an A
19	plus rating, and that's thanks to
20	a lot of team work that we have
21	across our state that's certainly
22	a significant amount of
23	leadership that originated with
24	Governor Edwards and our Economic
25	Development transition team



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1	speaking to making sure that we
2	provide robust support for small
3	businesses across our state, and
4	we're implementing and working
5	strong against that objective now
6	for 21 months and to see it and
7	noted this way was very
8	satisfying.
9	We are also engaged with
10	Restore Louisiana working through
11	the SBA and bringing federal
12	funds to help the companies out
13	there that have been impacted by
14	flood damage and so many
15	different areas of our state. We
16	are aggressively participating
17	with local communities on ITEP
18	workshops to make sure that there
19	is a clear understanding of the
20	Governor's directives which have
21	allowed accountability, which
22	have allowed the voice of the
23	local School Board, local
24	sheriff, local police jury or
25	county or parish commission or



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1	the incidents where a project
2	might not be related to
3	municipality located there to
4	bring that voice to the table as
5	well. We've created templates to
6	provide to those of the
7	legislative bodies. We have also
8	made personal visits and
9	continued to do so across the
10	state to just increase the
11	understanding and the
12	applicability to everybody is
13	very clear, and also at the same
14	time we will as we come up
15	this learning curve with these
16	local elected officials be able
17	to move through these analysis
18	and opportunities more quickly,
19	so something that we're pleased
20	with.
21	Thank you for your support of
22	the mill. The exact image that
23	Senator Adley speaks of a closed
24	mill that stands today in Spring
25	Hill, Louisiana looms large in my



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1	mind. We have other aging plants
2	in our state that we are
3	beginning to engage and trying to
4	modernize those and work with
5	them to maintain their strength
6	often located in rural areas is a
7	priority for us.
8	Also reporting that Champion
9	Homes over in Leesville going
10	into the manufacturing of housing
11	units is a very significant win
12	again for us in a rural setting,
13	so across the board a lot of
14	great things happening with your
15	staff at Louisiana Economic
16	Development. Honored and
17	privileged to be the leader
18	there, and also if you have any
19	concerns or questions, happy to
20	address those, and either here or
21	offline with you. Thank you.
22	MR. WINDHAM:
23	Thank you, Secretary Pierson.
24	Is there a motion to adjourn?
25	Made by Senator Claitor and



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seconded by Major Coleman.
                                                  All
 1
 2
                  in favor. Pass.
 3
     (Whereupon the meeting ended at 12:17 p.m.)
 4
 5
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 7
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#### REPORTER'S CERTIFICATE

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1

I, RACHEL TORRES-REGIS, Certified
Court Reporter in and for the State of Louisiana,
as the officer before whom this meeting was
taken, do hereby certify that this meeting was
reported by me in the stenotype reporting method,
was prepared and transcribed by me or under my
personal direction and supervision, and is a true
and correct transcript to the best of my ability
and understanding;

That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the board, and that I am informed about the complete arrangement, financial or otherwise, with the person or entity making arrangements for deposition services;

That I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I have no actual knowledge of any prohibited employment or contractual



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relationship, direct or indirect, between a court 1 2 reporting firm and any party litigant in this matter nor is there any such relationship between 3 4 myself and a party litigant in this matter. not related to counsel or to the parties herein, 5 6 nor am I otherwise interested in the outcome of 7 this matter. 8 9 Dated this 20th day of November, 2017. 10 11 12 13 14 RACHEL TORRES-REGIS, CCR, RPR 15 CERTIFIED COURT REPORTER 16 17 18 19 20 21 22 23 24 25



	<b>12</b> 149:20 181:5 196:4	<b>2.1</b> 194:25 195:4	<b>2012</b> 36:23 37:25 38:8
<b>\$</b>	<b>12-31</b> 152:25 156:25	<b>2.5</b> 198:3,6	39:1
<b>\$1</b> 59:20 116:10 124:19	157:1,2,19	<b>2.6</b> 146:9	<b>20120355</b> 157:16
125:2,3,9 151:12	<b>12-31-2013</b> 36:16	<b>20</b> 65:23 92:6,24,25	<b>20120488</b> 163:4
<b>\$1,045,799</b> 190:13	<b>12-31-2014</b> 36:7	97:16,18,20,23 98:1,4, 14 99:13 153:25	<b>20120489</b> 163:4
<b>\$1,350,119</b> 190:10	<b>12:17</b> 208:4	<b>20080358</b> 162:25	<b>20120756</b> 156:23
<b>\$1.5</b> 65:24 170:16	<b>13</b> 152:2	<b>20080359</b> 162:25	<b>20120766B</b> 75:23
<b>\$12</b> 17:21	<b>13.4</b> 146:1	<b>20080360</b> 163:1	<b>20120786</b> 17:17
<b>\$132,848.55</b> 190:20	<b>14</b> 118:16 119:7 120:1		<b>20120848</b> 50:18
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