1	
2	
3	
4	
5	
6	MEETING MINUTES FOR
7	THE BOARD OF COMMERCE AND INDUSTRY
8	OF THE
9	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
10	HELD AT
11	LASALLE BUILDING
12	617 NORTH 3RD STREET
13	LABELLE ROOM
14	BATON ROUGE, LOUISIANA
15	ON THE 21ST DAY OF FEBRUARY, 2020
16	COMMENCING AT 9:34 A.M.
17	
18	
19	
20	REPORTED BY: ELICIA H. WOODWORTH, CCR
21	
22	
23	
24	
25	

1	Appearances of Board Members Present:
2	R. L. Allain, II Larry Bagley
3	Stuart Bishop Don Briggs
4	Yvette Cola
5	Major Coleman Rickey Fabra
6	Manuel "Manny" Fajardo Kenneth Havard
7	Ronnie Johns Jerald Jones
8	Heather Malone Jan Moller
9	Stuart A. Moss Secretary Don Pierson
10	Darrel Saizan, Jr. Ronnie Slone
	David H. Toups
L1	Sean D. Wilson, Ph.D. Dr. Woodrow Wilson, Jr.
12	
13	Staff members present:
L 4	Samantha Booker Tam Bourgeois
15	Torri Buckles
L6	Kristin Cheng Frank Favaloro
L7	Brenda Guess Richard House
18	Becky Lambert Liz McCain
19	Mandi Mitchell Joyce Metoyer
20	Robin Porter Deborah Simmons
	Hud Usie
21	
22	
23	
24	
25	



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Let's call the February 21
2	meeting of the Louisiana Board of Commerce and Industry
3	to order.
4	And, Ms. Simmons, if you will call roll to
5	ensure we have a quorum, I will appreciate that.
6	MS. SIMMONS: Don Briggs.
7	MR. BRIGGS: Here.
8	MS. SIMMONS: Mayor David Toups.
9	MR. TOUPS: Here.
10	MS. SIMMONS: Yvette Cola.
11	MS. COLA: Here.
12	MS. SIMMONS: Major Coleman.
13	MAJOR COLEMAN: Here.
14	MS. SIMMONS: Rickey Fabra.
15	MR. FABRA: Here.
16	MS. SIMMONS: Manuel Fajardo.
17	(No response.)
18	MS. SIMMONS: Stuart Moss.
19	MR. MOSS: Here.
20	MS. SIMMONS: Representative Larry Bagley,
21	designee for Paula Davis.
22	MR. BAGLEY: Here.
23	MS. SIMMONS: Senator Ronnie Johns.
24	MR. JOHNS: Here.
25	MS. SIMMONS: Kenneth Havard.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

- 1 MR. HAVARD: Here.
- 2 MS. SIMMONS: Jerald Jones.
- 3 MR. JONES: Here.
- 4 MS. SIMMONS: Heather Malone.
- 5 MS. MALONE: Here.
- 6 MS. SIMMONS: Senator Rhett Allain.
- 7 MR. ALLAIN: Here.
- 8 MS. SIMMONS: Representative Stuart Bishop.
- 9 MR. BISHOP: Present.
- 10 MS. SIMMONS: Jan Moller.
- 11 MR. MOLLER: Here.
- 12 MS. SIMMONS: Secretary Don Pierson.
- 13 SECRETARY PIERSON: Present.
- 14 MS. SIMMONS: Scott Richard.
- 15 (No response.)
- 16 MS. SIMMONS: David Schexnaydre.
- 17 (No response.)
- 18 MS. SIMMONS: Darrel Saizan.
- 19 (No response.)
- 20 MS. SIMMONS: Ronnie Slone.
- 21 MR. SLONE: Here.
- 22 MS. SIMMONS: Dr. Shawn Wilson.
- 23 DR. S. WILSON: Here.
- 24 MS. SIMMONS: Dr. Woodrow Wilson.
- 25 DR. W. WILSON: Here.



Torres Reporting & Associates, inc.

1 MS. SIMMONS: We have a quorum. 2 MR. JONES: Great. Thank you, ma'am. And let me take a moment just to -- we have 3 some new members of the Board of Commerce and Industry 4 here for their first meeting. 5 6 Mayor David Toups, welcome. Representative 7 Bagley, I know you're not an official member, but we 8 thank you for being here and stepping in. Mr. Havard 9 from West Feliciana Parish, for those of us who are very 10 interested in that sort of thing, welcome, Kenny. 11 Mr. Moss, Stuart, thank you for being here today. 12 Senator Johns, thank you. Representative Stuart Bishop. 13 I know he's down there someplace. There he is. 14 you. And Senator Brad Allain, thank you very much. 15 Am I'm missing anybody new? No. I think 16 we've got it. 17 As we go through the agenda today, I'll be 18 getting accustomed to the new faces. If we have motions 19 and seconds, just raise your hand and I'll try to catch 20 them as we go. 21 With that, we've had an opportunity to 22 review the minutes from the meeting of December 13, 23 2019, and I'll entertain a motion to approve those 24 minutes. 25 I'll move. MR. SLONE:



1	MR. JONES: Motion and second. Motion from
2	Mr. Slone; second from Dr. Shawn Wilson.
3	Any comments or questions from the Board?
4	(No response.)
5	MR. JONES: Any comments or questions from
6	the public?
7	(No response.)
8	MR. JONES: There being none, all in favor,
9	say "aye."
10	(Several members respond "aye.")
11	MR. JONES: Any opposition?
12	(No response.)
13	MR. JONES: There is no opposition. Those
14	minutes are approved.
15	Ms. Booker, would you please come to the
16	table and lead us through the Quality Jobs Program
17	issues today.
18	MS. BOOKER: Good morning.
19	MR. JONES: Good morning.
20	MS. BOOKER: I have three new Quality Jobs
21	applications. First application Number 20170290,
22	ControlWorx, LLC, East Baton Rouge Parish; 20190223,
23	Intralox, LLC in Jefferson Parish; 20170271, UTLX
24	Manufacturing, LLC in Rapides Parish. And that
25	concludes the new applications.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: I would entertain a motion to
2	approval those new Quality Jobs applications.
3	Motion from Dr. Woody Wilson; second from
4	Mr. Fabra.
5	Any questions or comments from the Board?
6	(No response.)
7	MR. JONES: There being none, any questions
8	or comments from the public?
9	I see none.
10	All in favor, say "aye."
11	(Several members respond "aye.")
12	MR. JONES: Any opposition?
13	(No response.)
14	MR. JONES: There being none, that motion
15	carries.
16	MS. BOOKER: I have five requests for
17	renewals: Application Number 20141058, American
18	Biocarbon CT, LLC in Iberville Parish; Application
19	20141197, Lapeyre Stair, Inc., Jefferson Parish;
20	20150027, USA Rail Terminals, LLC in West Baton Rouge
21	Parish; 20141322, Virdia B2X, LLC, Lafourche Parish;
22	20130129, Vivace Corporation in Orleans Parish. And
23	that concludes the renewals.
24	MR. JONES: I would entertain a motion to
25	approve these five renewal applications.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Motion, Ms. Cola; second, Mr. Slone.
2	Any questions or comments from the Board?
3	One thing I do want to make clear,
4	especially with new members, although we're voting on
5	these all five, if there are any objections to any one
6	of them, of course now is the time to raise the
7	objection so we can handle them separately, but in any
8	event, right now we have a motion to approve all five.
9	No questions or comments from the Board?
10	(No response.)
11	MR. JONES: Any question or comments from
12	the public?
13	(No response.)
14	MR. JONES: There being none, all in favor,
15	say "aye."
16	(Several members respond "aye.")
17	MR. JONES: Any opposed?
18	(No response.)
19	MR. JONES: There is no opposition.
20	MS. BOOKER: I have two special requests:
21	One change in company name, Project ID 20110680, Almatis
22	Burnside, LLC changing the company name to LALUMINA, LLC
23	in Ascension Parish; and change of project physical
24	location, Project ID 2015111, S&W Payroll Services, LLC,
25	previous address 1100 North Causeway Boulevard, Suite 1



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	in Mandeville, Louisiana, previous parish was St.
2	Tammany, new address will be 1155 Highway 190 East
3	Service Road, Suite 200 in Covington, Louisiana, and the
4	same parish, St. Tammany.
5	MR. JONES: We don't have any issues with
6	recording or tax assessor issues since it's the same
7	parish?
8	MS. BOOKER: Right.
9	MR. JONES: Great.
10	I would entertain a motion to approve these
11	two.
12	Mr. Fabra; second, Mr. Briggs.
13	Any questions or comments from the Board?
14	(No response.)
15	MR. JONES: Seeing none, any questions or
16	comments from the public?
17	(No response.)
18	MR. JONES: Seeing none, all in favor, say
19	"aye."
20	(Several members respond "aye.")
21	MR. JONES: Any opposition?
22	(No response.)
23	MR. JONES: There being none, that motion
24	carries.
25	MS. BOOKER: And that concludes Quality



1	Jobs.
2	MR. JONES: Thank you, Ms. Booker.
3	Appreciate your time this morning.
4	Ms. Lambert, these are matters dealing with
5	the Restoration Tax Abatement Program.
6	MS. LAMBERT: Yes, sir. Good morning.
7	MR. JONES: Good morning.
8	MS. LAMBERT: We have 10 new Restoration Tax
9	Abatement applications, they are: 20190384, Alpha
10	University Place, LLC in Lafayette; 20190288, Colvin &
11	Smith, APLC in Claiborne; 20190424, Imperial Property
12	Holdings, LLC, Lafayette; 20190293, Jorge Property
13	Group, LLC in Jefferson; 20161832, McGuire Real Estate
14	Group, LLC, St. Tammany; 20190212, Monroe Development,
15	LLC, Ouachita; 20190013, Pine and Fifth, LLC, Ouachita;
16	20170514, Sun Days are Fundays, LLC, Orleans; 20170515,
17	Thursday Dinner, LLC, Orleans; 20190017, Twin Oak
18	Investments, LLC, Caddo.
19	This concludes the new applications. Total
20	investment of 21,900,000, and all applications have
21	received local endorsement by resolution.
22	MR. JONES: Great. Thank you, Ms. Lambert.
23	I would entertain a motion to approve.
24	Motion from Dr. Woody Wilson; second from
25	Dr. Shawn Wilson.



1	Any questions or comments from the Board?
2	(No response.)
3	MR. JONES: Seeing none, any questions or
4	comments from the public?
5	(No response.)
6	MR. JONES: Seeing none, all in favor, say
7	"aye."
8	(Several members respond "aye.")
9	MR. JONES: Any opposition?
10	(No response.)
11	MR. JONES: No opposition. That motion
12	carries. Thank you.
13	MS. LAMBERT: All right. Our next item is
14	renewals, and we have two renewals for our consideration
15	of approval. First one is 20130103, Renaissance Gateway
16	Limited Partnership in East Baton Rouge, and 20130290,
L7	WN Tower, LLC, East Baton Rouge Parish.
18	This concludes renewals.
19	MR. JONES: I'll entertain a motion to
20	approve these two renewals.
21	Motion from Mr. Moller; second from Ms.
22	Malone.
23	Any questions or comments from the Board?
24	(No response.)
25	MR. JONES: Seeing none, any questions or



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	comments from the public?
2	(No response.)
3	MR. JONES: Seeing none, all in favor, say
4	"aye."
5	(Several members respond "aye.")
6	MR. JONES: Any opposition?
7	(No response.)
8	MR. JONES: No opposition. That motion
9	carries.
10	MS. LAMBERT: All right. We have one last
11	item, and it's a transfer of ownership request for
12	Contract Number 20120220, the former owner Echolstar
13	Investments, LLC, the new owner is Rain The Salon, LLC
14	in Ouachita Parish.
15	MR. JONES: We would entertain a motion to
16	approve this transfer of ownership.
L7	Motion from Mayer Toups; second from Dr.
18	Woody Wilson.
19	Any questions or comments from the Board?
20	(No response.)
21	MR. JONES: Seeing none, any questions or
22	comments from the public?
23	(No response.)
24	MR. JONES: Seeing none, all in favor, say
25	"aye."



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(Several members respond "aye.")
2	MR. JONES: Any opposed?
3	(No response.)
4	MR. JONES: Hearing none, that motion
5	carries.
6	MS. LAMBERT: I'd like to just add, on
7	transfers and special requests, resolutions are required
8	and contract resolutions are required from the local
9	governing authority.
10	MR. JONES: Great. And all of those have
11	been received?
12	MS. LAMBERT: Right.
13	MR. JONES: Thank you, Ms. Lambert.
14	Appreciate your help.
15	Thank you, Ms. Metoyer. How are you this
16	morning?
17	MS. METOYER: I'm good. How are you?
18	MR. JONES: Very good. Thank you.
19	MS. METOYER: I have eight new applications
20	for Enterprise Zone: 201511755, AUM Investments, LLC,
21	Ascension Parish; 20170142, Leading Health Care of
22	Louisiana, Incorporated, Calcasieu Parish; 20170492,
23	Louisiana Sugar Cane Cooperative, Incorporated, St.
24	Martin Parish; 20160868, Om Shanti Om Five, LLC,
25	Lafayette Parish; 20170475, Palmisano, LLC, Orleans



1	Parish; 20170129, Performance Propants, LLC, Caddo
2	Parish; 20151090, Thermaldyne, LLC, West Baton Rouge
3	Parish; and 20160858, Westlake Management Services,
4	Incorporated, Iberville Parish.
5	MR. JONES: I'll entertain a motion to
6	approve these applications for Enterprise Zone.
7	Ms. Cola motions; second from Mr. Coleman
8	Major Coleman. Thank you.
9	Any questions or comments from the Board?
10	(No response.)
11	MR. JONES: Seeing none, any questions or
12	comments from the public?
13	(No response.)
14	MR. JONES: Hearing none, all in favor, say
15	"aye."
16	(Several members respond "aye.")
17	MR. JONES: Any opposition?
18	(No response.)
19	MR. JONES: Hearing none, the motion
20	carries.
21	MS. METOYER: We have six terminations, and
22	all terminations are requested by the company.
23	20150002, C&C Marine and Repair, LLC,
24	Plaquemines Parish. The existing contract is 1/2/2015
25	through 1/1 of 2020. The requested term date is June



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

30, 2017. The program requirements have been met, no 1 2 additional jobs are anticipated; 20161931, Domain CAC, LLC, Orleans Parish. The existing contract is 3 4 12/19/2016 through 6/18 of 2019. The requested term period is 6/18 of 2019. The program requirements have 5 6 been met, no additional jobs are anticipated; 20150145, Eagle US 2, LLC, Calcasieu Parish. The existing 7 8 contract is 2/11/2015 to 2/10/2020. The requested term date is August 10 of 2017. The program requirements 9 10 have been met, no additional jobs are anticipated; 20141345, Joseph A. Yale, DDS, LLC, Livingston Parish. 11 12 The existing contract is 10/24/2014 to 10/23/2019. 13 requested term date is 10/23 of 2017. Program 14 requirements have been met, no additional jobs are 15 anticipated; 20140355, Mansfield Auto World, 16 Incorporated, DeSoto Parish. The existing contract is August 18 of 2014 to August 17 of 2019. The requested 17 18 term date is 12/31 of '18. The program requirements 19 have been met, no additional jobs are anticipated; and 20 20150863, New Hotel Monteleone, LLC, doing business as 21 Hotel Monteleone in Orleans Parish, and it's May 1 of 22 2015 through April 30 of 2020. The requested term date 23 is 12/31 of 2017, and the program requirements have been 24 met, no additional jobs are anticipated.



25

TORRES REPORTING & ASSOCIATES, INC.

Thank you.

MR. JONES:

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	I'll entertain a motion to approve these
2	terminations cancelations. Excuse me.
3	MS. METOYER: Terminations.
4	MR. JONES: Terminations. Excuse me. I had
5	it right the first time.
6	Motion, Ms. Malone; second from Mr. Coleman.
7	Any questions or comments from the Board?
8	(No response.)
9	MR. JONES: No questions.
10	Any questions or comments from the public?
11	(No response.)
12	MR. JONES: There being none, all in favor,
13	say "aye."
14	(Several members respond "aye.")
15	MR. JONES: Any opposition?
16	(No response.)
17	MR. JONES: No opposition. That motion
18	carries
19	MS. METOYER: That concludes Enterprise
20	Zone.
21	MR. JONES: Thank you so much.
22	MS. METOYER: Thank you.
23	MR. JONES: All right. Now we move into the
24	Industrial Tax Exemption Program. Ms. Cheng and Usie
25	oh, no. Mr. Favaloro first.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. FAVALORO: First, the report of the status of pre-EO advances.

MR. JONES: Please go right ahead.

MR. FAVALORO: At the October 23rd, 2019
Board meeting, the Secretary announced that given the passage of time since the Governor's issuance of the Executive Order, the department requested that applicants with active projects subject to unexpired advance notifications filed prior to June 24th of '16 advise LED of the status of those projects, including whether any active projects in additional phases.

At the December Board meeting, the Secretary reiterated the request for applicants to notify the department no later than the 31st of December 2019 of any intent to act on the project or projects associated with each preexisting Executive Order of advance filing made for ITEP, including any front-end or phased applications, and to send those to our e-mail, ITEP@la.gov.

The Secretary also stated that applicant manufacturers are to demonstrate a genuine commitment to investing in the communities of whey they've proposed to operate with a genuine commitment to create or retain jobs in those communities.

In response to this request by the



department, LEDC received notice of 56 projects estimated to still be in progress under the pre-Executive Order rule. The status provided on these 56 projects had varying responses for being in the process of filing original application, phase applications and final-phase applications. Due to the varying responses and lack of additional detail provided, the number of the associated applications to be filed for the 56 projects is uncertain, but will likely exceed 56, and a specific end date for the majority of these projects is currently unknown.

Taking into consideration the feedback received to date, the time that has passed since issuance of the June 2016 Executive Order and the manageable number of identified projects, LED's only suggestion to the Board at this time is for companies seeking approval of applications for projects tied to a pre-Executive Order and advance notification make an appearance at the Board meeting to provide a summary status and outlook of the project at the time of Board consideration of an application to confirm the company's genuine commitment to investing in the communities in which they've proposed to operate and benefit from the ITEP program.

That concludes the report.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Any questions or comments to
2	Mr. Favaloro from the Board?
3	(No response.)
4	MR. JONES: This, so as I appreciate it,
5	what you're essentially suggesting to the Board is
6	that and we don't have any pre-EO applications on the
7	agenda today that I'm aware of.
8	MR. FAVALORO: No, sir.
9	MR. JONES: Okay. So presuming we have some
10	at the April meeting, you are suggesting to us that for
11	each of those applications, that a representative from
12	the company come to the table and simply explain what
13	the future for the project is.
14	MR. FAVALORO: Yes, sir.
15	MR. JONES: Is that a fair summary of your
16	explanation?
17	MR. FAVALORO: Yes, sir.
18	MR. JONES: Does that stem any other
19	questions or comments from the Board, just so we all
20	understand?
21	(No response.)
22	MR. JONES: Okay. Great. Thank you, Mr.
23	Favaloro. I appreciate that report. We will take it
24	under consideration.
25	Now, Ms. Cheng and Mr. Usie.



1	MS. CHENG: Good morning.
2	MR. JONES: Good morning.
3	MR. USIE: We have four post-Executive Order
4	2017 rules applications, two of which are requesting to
5	withdraw their applications from consideration. Those
6	are 20180214, PacTecc, Inc., East Feliciana Parish, and
7	20180215, Schilling Investments, LLC, East Feliciana
8	Parish.
9	MR. JONES: So help, before I call for a
10	motion, they're requesting to withdraw the application
11	altogether?
12	MR. USIE: Correct. They won't be moving
13	forward.
14	MR. JONES: Okay. All right. So we need a
15	motion to approve the withdrawal of those two
16	applications.
17	Motion from Mr. Fabra; second from
18	Mr. Fajardo.
19	Any questions or comments from the Board?
20	(No response.)
21	MR. JONES: There being none, any questions
22	or comments from the public?
23	(No response.)
24	MR. JONES: There being none, all in favor
25	of the motion to allow this withdrawal of applications,



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	say "aye."
2	(Several members respond "aye.")
3	MR. JONES: Any opposition?
4	(No response.)
5	MR. JONES: Hearing none, the motion
6	carries. Thank you.
7	MR. USIE: 20161802, Bollinger Amelia
8	Operations, LLC, St. Mary Parish, and 20170161, Calumet
9	Branded Products, LLC in Caddo Parish. And that
10	concludes the 2017 rules and new applications.
11	MR. JONES: Okay. Entertain a motion to
12	approve these two applications.
13	MR. MOLLER: I have a question.
14	MR. JONES: Sure. Let's get a motion and
15	then we can get to the questions if that's all right.
16	We have a motion from Mr. Moss; second from
17	Dr. Woody Wilson.
18	Now open for questions.
19	MR. MOLLER: I just noticed both of these
20	projects went into operation in early January of 2018,
21	and so I guess my question is why are we seeing this
22	application now and not within three months of the
23	project starting?
24	MR. JONES: Please direct your question
25	to



1	MR. USIE: Under the 2017 rules, the
2	companies are required to seek Exhibit Bs from the
3	locals prior to coming to the Board, and both of those
4	companies, Bollinger and Calumet, did have several
5	revisions that had to be made to their exhibits before
6	they were accepted.
7	MS. CHENG: But they did file their
8	applications within 90 days of completion, so they were
9	filed.
10	MR. MOLLER: That's at the local level?
11	MS. CHENG: Yes. The application was filed
12	on time. We were just waiting on the local approvals to
13	come into our office before we were able to bring them
14	to y'all for your approval.
15	MR. MOLLER: Thank you.
16	MR. JONES: Any other questions or comments
17	from the Board?
18	(No response.)
19	MR. JONES: Any questions or comments from
20	the public?
21	(No response.)
22	MR. JONES: Hearing none, all in favor of
23	the motion, say "aye."
24	(Several members respond "aye.")
25	MR. JONES: Any opposition?



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. JONES: Hearing none, the motion
3	carries.
4	MR. USIE: Next we have 12 Executive Order
5	2018 rule applications. Four are requesting deferral"
6	20190391, The Folger Coffee Company, Orleans Parish;
7	20190392, The Folger Coffee Company, Orleans Parish;
8	20190131, Turner Industries Group, LLC, West Baton Rouge
9	Parish; and 20190132, Turner Industries Group, LLC, West
10	Baton Rouge Parish.
11	MR. JONES: These four are seeking deferral
12	till next meeting?
13	MR. USIE: Correct.
14	MR. JONES: Okay. I'll entertain a motion
15	to defer consideration of these four applications until
16	the next meeting.
17	Motion from Mr. Slone; second from Dr. Shawn
18	Wilson.
19	Any questions or comments from the Board?
20	(No response.)
21	MR. JONES: There being none, any questions
22	or comments from the public?
23	(No response.)
24	MR. JONES: Hearing none, all in favor of
25	the motion to defer these four projects, say "aye."



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(Several members respond "aye.")
2	MR. JONES: Any opposition?
3	(No response.)
4	MR. JONES: Hearing none, the motion carries.
5	Thank you.
6	MR. USIE: 20190355, CF Industries Nitrogen,
7	LLC, Ascension Parish; 201801498, Diversified Foods &
8	Seasonings, LLC, St. Tammany Parish; 20170636, Exxon
9	Mobil Corporation (Lubes), West Baton Rouge Parish;
10	20190086, Fisher Manufacturing Services, Tangipahoa
11	Parish; 20190285, Frymaster, LLC, Caddo Parish;
12	20190277, House of Raeford Farms of Louisiana, LLC,
13	Bienville Parish; 20180403, Indorama Ventures Olefins,
14	LLC, Calcasieu Parish; and 2019076 Raeford Farms of
15	Louisiana, LLC in Lincoln Parish.
16	MR. JONES: Great. Entertain a motion to
17	approve those applications.
18	Motion from Mr. Briggs; second from Senator
19	Johns.
20	Any questions or comments from the Board?
21	(No response.)
22	MR. JONES: There being none, any questions
23	or comments from the public?
24	Yes, sir. Please state your name and your
25	address for the record, please.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. CAGE: Yes. Thank you. My name is Edgar Cage, and my address is 4302 Melvin Street, Baker. First time I've had to do this, but I hope it's not any problem.

MR. JONES: Not a problem.

MR. CAGE: I'm representing Together Louisiana, and we have general statement of why we think some of these exemptions, you know, should not be approved because they don't meet the Constitutional test. There are certain things that the Constitution, the Louisiana State Constitution requires that you, as fiduciary agents, should make sure that the moneys, including tax abatements that are being given away, meet their Cabela test, and these things don't because we need a written cost benefit analysis. A written one, not just something somebody says anecdotal, where not only the Board members, but the public and other government entities can see why and what you are doing. And we have no record, have not seen this in any of these exemptions.

So we just want to go on record to say these don't meet the tests provided by the Constitution, and we have -- that's overall. And generally we will -- specifically we may come up with objections against some, but overall, I don't think you, the Board, have



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

sufficient information or documentation to either approve or even consider these exemptions as required you being a fiduciary agent for the residents, the citizens of Louisiana.

So we respectfully request that you make sure you know as far as whether the jobs are being completed, whether it's really mandatory or necessary that this exemption is required for this company to be in Louisiana and to remain here in Louisiana. And there shouldn't be the threat of "We're moving." That's something that needs to be determined and determined with facts and follow up. So we respectfully ask you, this Board, being the fiduciary agency for the local tax entities, to really look at these things close and don't just automatically approve them because we're denying the local access to tax money that they need and they can use.

MR. JONES: Mr. Cage, let me make sure I understand your comments today. Do you have any specific information about any of the matters that are under the motion that's on the floor right now? Do you have any specific information that any of these applicants do not meet the Constitutional mandate?

MR. CAGE: Well, one, that is not a written, a documented cost benefit analysis that's been shared.



1	MR. JONES: Is it a Constitutional
2	requirement that there be a cost benefit analysis?
3	MR. CAGE: Part of your fiduciary
4	responsibility, yes, sir.
5	MR. JONES: What part of the Constitution is
6	that found in?
7	I'm talking to Mr. Cage right now,
8	Mr. Bagert. Thank you.
9	MR. BAGERT: I'm just going to advise him.
10	MR. CAGE: Article 7, Subsection 14.
11	MR. JONES: And where in the Article 7
12	Section 14 is cost benefit analysis mentioned?
13	MR. CAGE: Any provision authorized in ITEP
14	exemptions prohibits exemptions of any property other
15	than that specifically enumerated.
16	And Article 7:21(D), is limitations of such
17	Constitutional grafting, they're called self-executing.
18	And there was a case that the Louisiana
19	Supreme Court ruled on, a claim for exemption from
20	taxation under provisions of the Constitution, every
21	reasonable doubt is resolved adversely to the claimant.
22	So the people of Louisiana, it should be proven and
23	documented where we can see them.
24	MR. JONES: So there's nothing in the
25	Constitution that specifically requires a cost benefit



1	analysis; is that accurate?
2	MR. CAGE: Well, for you to determine
3	whether the return that the citizens you can't give
4	away public abatements without understanding that you're
5	getting something in return of equal or more value.
6	MR. JONES: Except the fact the tax
7	exemption, the Industrial Tax Exemption is specifically
8	allowed by the Constitution.
9	MR. CAGE: It is allowed by the
10	Constitution, but it was set up in 1936 and
11	MR. JONES: It's been that way since 1936.
12	MR. CAGE: And it authorizes this Board to
13	administer the Industrial Tax Exemption Program, but
14	that authorization comes with explicit and implied
15	constraints.
16	MR. JONES: What are the explicit
17	restraints?
18	MR. CAGE: The power of taxation, which
19	includes the power to grant exemptions, shall be
20	exercised for public purposes. And it goes into the
21	Louisiana Article 7, Number 1, public funds, credit,
22	property or things of value, which include tax
23	abatement, shall not be donated to any person,
24	association or corporation, public or private. And



Torres Reporting & Associates, inc.

that's what you need information to see if they're

1	donated or not because some of these things don't fit
2	the test. Most of these
3	MR. JONES: Okay. That's what I'm trying to
4	understand, Mr. Cage.
5	MR. CAGE: Yes.
6	MR. JONES: Do you have any specific
7	information about any of the applicants that are subject
8	to this motion that do not meet the test, of whatever
9	test you claim that exists?
10	MR. CAGE: Well, we don't have information
11	from the LED or this Board to show that they do meet the
12	test. It shouldn't be for us to prove that they don't.
13	It should be for this Board and LED to show us that they
14	do, and we don't see a cost benefit analysis.
15	MR. JONES: Mr. Usie, are all of these
16	applicants in compliance with statutes and regulations
17	that govern the Industrial Tax Exemption Program?
18	MR. USIE: Yes, they are.
19	MR. JONES: Okay. That's all I need.
20	Any other questions or comments from the
21	public? Any other questions or comments for Mr. Cage
22	from the Board?
23	(No response.)
24	MR. JONES: Any other questions or comments
25	from the public?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 (No response.) 2 MR. JONES: All right. We now have an opportunity to vote on the motion approving these 3 applications. 4 All in favor, say "aye." 5 6 (Several members respond "aye.") Any opposition? MR. JONES: 8 (No response.) 9 MR. JONES: There is none. The motion 10 carries. Thank you. Next. Next we 255 renewal applications. 11 MR. USIE: 12 MR. JONES: All right. As it is common when 13 we have 250 application or renewal applications, we will 14 consider these in globo. Now, having done -- assuming 15 there is a motion to approve in globo, there will be an 16 opportunity of the Board and of the public to object to any specific project. All we're doing is trying to keep 17 18 Mr. Usie from having to read 255 different titles that 19 is on the agenda before the Board. 20 So I will first entertain a motion to 21 approve the in globo consideration of this group. 22 Motion from Mr. Slone. 23 Do we have a second? 24 Second from Dr. Woody Wilson. 25 Now is an opportunity for the Board or any



Torres Reporting & Associates, inc.

1	member of the public to object to any of these specific
2	applications for being included in the in globo
3	consideration.
4	Any comments or questions from the Board?
5	MR. HAVARD: I have a question.
6	MR. JONES: Mr. Havard.
7	MR. HAVARD: Genesis Baton Rouge, LLC.
8	MR. JONES: Give us a number, please, sir,
9	if you don't mind.
10	MR. HAVARD: 20150540.
11	MR. JONES: And then all of the Genesis
12	MR. HAVARD: And all of these under it, I
13	guess, yes.
14	MR. JONES: Okay.
15	MR. HAVARD: Maybe I'm wrong, but Genesis is
16	a pipeline company; is that correct, a transmission
17	MR. USIE: I'm not sure of the specifics.
18	There might be a company representative
19	MR. HAVARD: Are they a manufacturer?
20	MR. USIE: Yes.
21	MR. HAVARD: And what are they
22	manufacturing?
23	MR. USIE: I don't know offhand.
24	MR. HAVARD: Anybody know what they
25	manufacture?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. CHENG: They should have a company representative here.

SECRETARY PIERSON: These are renewals, so there was an initial commitment and scrutiny put against each one of these approximately five years ago. Genesis is involved in the energy sector. They do a number of things with fuels and gas, and when the contract was first executed, they were in full compliance with the rules at that time.

All of these programs under the Industrial Tax Exemption Program are incremented. Is it is not a 10-year program. It is two five-year programs giving you the opportunity to have scrutiny to see if they're in compliance with elements such as taxes paid, environmental issues that may have been cited by DEQ or others that are red flags to give you concerns about the operations. But essentially, with the 250 before you now, they've undergone that scrutiny five years ago, staff has reviewed that there are no red flags currently in their files, and so we offer these to you.

And you do have more specific information in the archives of when the project was first submitted.

We can find that and provide that to you, sir.

MR. HAVARD: I guess what my question is is,
I mean, the Industrial Tax Exemption Program is for



Torres Reporting & Associates, inc.

1	manufacturing, and I'm just is it a manufacturer?
2	That's all.
3	MS. CHENG: They should be from when it was
4	initially approved five years ago, but we can go back
5	and look at what they're manufacturing.
6	SECRETARY PIERSON: The other feature was
7	that prior to the Governor's Executive Order,
8	miscellaneous capital additions were authorized under
9	the program, and many of these here appear to be falling
10	under what was previously allowed, which is no longer
11	allowed.
12	MR. HAVARD: Okay. Thank you.
13	MR. JONES: Does that answer your question,
14	Mr. Havard?
15	MR. HAVARD: Not really. As long as they're
16	a manufacturer.
17	SECRETARY PIERSON: Yes.
18	MS. CHENG: They identified themselves with
19	a 324110 NAICS code, which is a manufacturing NAICS
20	code, which is self reported, but we can go back and
21	check specifically what they are manufacturing at that
22	facility, at that site that they are claiming the
23	exemption on and report back to you so you know exactly
24	what they're manufacturing at that facility



Torres Reporting & Associates, inc.

MR. JONES: Mr. Havard, would you ask that

1	the Genesis be deferred to the next meeting while the
2	staff collects that information for you? We can do
3	that.
4	MR. HAVARD: I'd like to. I'd like to see
5	what they're manufacturing.
6	MR. JONES: Okay. Is that now, there's
7	Genesis BR, LLC applications and Genesis Crude Oil, LP.
8	Are you wanting to look at all of these?
9	MR. HAVARD: I just I mean, from my past
10	experience, I know that there's, from what I understand
11	about Genesis, they're a pipeline transmission regulated
12	by DOTD.
13	MR. JONES: I understand.
14	SECRETARY PIERSON: We do invite you to
15	their facility located at the Port of Baton Rouge, and
16	their operations are far more extensive than just
17	pipeline, sir.
18	MR. HAVARD: Okay.
19	MR. JONES: We can entertain a motion to
20	defer these until the next meeting if that so we can
21	collect information for you if that's what you wish.
22	MR. HAVARD: I would.
23	MR. JONES: Okay. We have a substitute
24	motion to defer the Genesis BR, LLC and Genesis Crude



Torres Reporting & Associates, inc.

Oil, LP renewal applications until the next meeting.

1	Do we have a second to that motion?
2	Second from Mr. Moller.
3	Any questions or comments from the Board to
4	defer? And there's if you're looking at your agenda,
5	I don't know how many there are, but it's about a page
6	and a half of renewal applications.
7	And, staff, are we clear this is Genesis BR,
8	LLC and Genesis Crude Oil, LP; right?
9	MS. CHENG: Yes, sir.
10	MR. JONES: Okay. I just want the record to
11	be clear what the motion is and which ones are being
12	deferred.
13	MR. SLONE: Mr. Jones?
14	MR. JONES: Yes.
15	MR. SLONE: So let me make sure I am clear.
16	These all happened prior to, so when we were accepting
17	MCAs, as the Secretary mentioned, so technically there's
18	no reason for us to do this. I will defer to my
19	colleague over there, but I want it on the record also
20	this is before, so, therefore, we could just take action
21	on this today.
22	MR. JONES: Okay. If we have a Board member
23	who has a question about an application, I have no
24	problem getting those questions answered. That's what
25	we're here for.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. HAVARD: My question is just is it a
2	manufacturer.
3	MR. JONES: I understand.
4	MR. HAVARD: If it is, we'll do it. If
5	not
6	MR. JONES: And apparently we need somebody
7	to give that answer nailed down for you, and we can do
8	that between now and the next meeting. It's not a
9	problem.
10	MR. FABRA: Mr. Chairman?
11	MR. JONES: Yes, Mr. Fabra.
12	MR. JONES: Mr. Chairman, is there a
13	representative from Genesis?
14	MR. JONES: Good question.
15	Do we have a representative from genesis
16	here?
17	Mr. Patterson, I assume you're not moving up
18	for that?
19	MR. PATTERSON: I am not him.
20	MR. JONES: All right. There is no
21	representative here, so let's we have a motion and a
22	second to defer.
23	All in favor, say "aye."
24	(Several members respond "aye.")
25	MR. JONES: Any opposed?



1	MR. SLONE: Opposed.
2	MR. JONES: All right. There is three
3	opposition.
4	The motion carries. We will defer those
5	renewal applications until the next meeting.
6	Now, back to the main motion. We have a
7	motion to approve the renewal applications for the rest
8	of the 255 renewal applications with the exception of
9	those we have just deferred. I hope that is not that
10	is clear.
11	Any questions?
12	(A question was asked by the reporter.)
13	MR. JONES: Thank you. All right. Any
14	other questions or comments about the remaining renewal
15	applications?
16	(No response.)
17	MR. JONES: All in favor, say "aye."
18	(Several members respond "aye.")
19	MR. JONES: Oh, I'm sorry. Forgive me. We
20	have a comment from the public. Forgive me.
21	Mr. Cage, please state your name just so the
22	record's clear again.
23	MR. CAGE: Edgar Cage, 4302 Melvin Street,
24	Baker, Louisiana 70714.
25	And it's very refreshing to hear the



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

exchange of the Board because this sort of shows where information is important, that we should understand exactly what we're doing. But all of the ITEP renewals based on miscellaneous capital addition must be rejected if they improperly split the budget into many projects to escape the program's requirements to begin with, you know, the \$5-million. This would include CF Industries from 60-plus exemptions, keep billions in property value being kept off the books.

On Page 14 of the PDF --

MR. JONES: Page 14 of what?

MR. CAGE: Of the agenda. We have it in PDF

form.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. JONES: Oh.

MR. CAGE: -- of the forgoing applies: In addition, Cleco should not be granted as it is a utility that we believe does not manufacture a product and is otherwise guaranteed a product from facilities it must build anyway. These plants require public service commission approval. Applicant utility companies must demonstrate to the PSC a public necessity exists for the proposed facility. If granted, the utility is guaranteed a return on investment, which is the incentive to do it.

If the applicant testified under oath that



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

it must build additional capacity in that area, and if
the applicant is then assured a return on that
investment, then granting an incentive is neither
rational or constitutional.

On Page 15 to 17, we just talked about the Genesis. Upon information and belief, Genesis runs a pipeline and a terminal. Regardless of what they might say, it is not a manufacturer. Granting it a tax exemption renewal would be unconstitutional because it only deals with manufacturing.

On Page 18 and 19, all of the foregoing applies. In addition, it appears Phillips 66 has abused the miscellaneous capital addition of 5-million by improperly segmenting it's capital addition budget.

On Page 19, all of the forgoing applies. In addition, it is unclear whether Regions Commercial Equipment Finance, LLC is a manufacturer. Its NAICS code suggests no.

Page 20, SWEPCO, a utility was required to build the plants where they are. No ITEP is needed. No incentive is needed if there's a requirement to build a plant in a certain location.

Stolthaven New Orleans runs a pipeline and not a manufacturer, and that's an issue we have in approving things in globo where you don't really get the



information, but don't truly understand what action 1 2 you're taking. And that could be many, and there are many applicants approved in globo that don't fit the 3 4 criteria according to the Constitution or anything else. So we're just asking that you protect the 5 6 interest of the citizens of Louisiana. Thank you. 7 MR. JONES: Thank you Mr. Cage. Appreciate 8 your comments. 9 SECRETARY PIERSON: I would just like to 10 point out to the public and the audience here that the contracts that are before the Board at this moment are 11 12 renewals. They were lawfully issued contracts, and 13 we'll continue to honor our obligations as the State of 14 Louisiana. And to formulate your opinions about what 15 may qualify or what may not, we've been through all of 16 those filters. That's why they're before the Board at 17 this point in time. 18 So I don't want new members here to have a 19 concern that they're endorsing something that hasn't 20 been through a lot of the legal scrutiny required to 21 come before the Board. Thank you. 22 Thank you, Mr. Pierson. MR. JONES: 23 Any other comments or questions from the 24 Board?



25

TORRES REPORTING & ASSOCIATES, INC.

(No response.)

1	MR. JONES: Any other comments or questions
2	from the public?
3	(No response.)
4	MR. JONES: There being none, all in favor
5	of the motion, say "aye."
6	(Several members respond "aye.")
7	MR. JONES: Any opposition?
8	(No response.)
9	MR. JONES: There being no opposition, the
10	motion carries. Thank you.
11	MR. USIE: Next we have eight late renewal
12	applications: 20131429, Arceneaux Ventures,
13	LLC/Accurate Measurement Controls, Inc., St. Martin
14	Parish. We had an initial contract expiration date of
15	12/31/2018, renewal request date 12/18 of 2019.
L 6	MR. JONES: For new Board members as well as
L7	the public, on these late renewals, the rules require
18	that anytime there's a late renewal application for the
19	ITEP program, there are certain penalties that can kick
20	in, and the Board has options as to what we can do as
21	far as the late renewal.
22	It has become our practice that we ask the
23	applicants to come to the table and explain to the Board
24	what the purpose for the late renewal application is.
25	That's not necessarily meant to be punitive as much as



1	it is for both the Board and the public to understand
2	the basis for the late renewal application.
3	So at this time, I would invite Arceneaux
4	Ventures, LLC, if you have a representative here,
5	Arceneaux Ventures, LLC/Accurate Measurement Controls,
6	Inc., do you have a representative here?
7	We do have someone coming forward.
8	Thank you. Would you state your name, your
9	address and your position with the company, please?
10	MS. ARCENEAUX: It's Judy Arceneaux. I'm
11	with Accurate Measurement Controls, and it's 1132
12	Kaliste Saloom Road, Lafayette, Louisiana.
13	MR. JONES: Your position with the company?
14	MS. ARCENEAUX: Vice President.
15	MR. JONES: And can you explain to us what
16	the reason for the late renewal application is?
17	MS. ARCENEAUX: Well, we didn't get a notice
18	stating that it was expiring, and it's just overlooked
19	until we got your tax notice in.
20	MR. JONES: And so you do understand, it's
21	not an obligation of the state to notify you; right?
22	MS. ARCENEAUX: Right. In the past we had
23	received a notice, and it's changed.
24	MR. JONES: That has changed, yes. I
25	understand.



1	Okay. Did you have something you want to
2	say, sir?
3	MR. ARCENEAUX: No. Just here for moral
4	support.
5	MR. JONES: I understand. It's a big room.
6	I wish I had my wife here for my moral support.
7	Any comments or questions for Ms. Arceneaux
8	from the Board?
9	(No response.)
10	MR. JONES: Okay. And in this situation,
11	the application is one year, so our custom and rules
12	require a one excuse me 20 percent reduction in
13	the benefit. So I would entertain a motion for a 20
14	percent reduction in the benefit, essentially meaning
15	they get four years of the five-year renewal. You're
16	basically approving a four-year renewal instead of the
17	five-year renewal.
18	We have a motion from Dr. Wilson; second
19	from Ms. Malone.
20	Any questions or comments from the Board?
21	And if I did not make that clear, please
22	tell me and I'll try to do better.
23	No other questions from the Board.
24	Any questions or comments from the public?
25	(No response.)



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Being none, all in favor, say
2	"aye."
3	(Several members respond "aye.")
4	MR. JONES: Any opposition?
5	(No response.)
6	MR. JONES: Thank you, Ms. Arceneaux. Thank
7	you, sir. Appreciate y'all being here this morning.
8	MR. USIE: Next we have 20140543, Phillips
9	66 Company, Plaquemines Parish, initial contract
10	expiration 12/31 of 2018, late renewal request date
11	11/19 of 2019; 20140544, Phillips 66 Company,
12	Plaquemines Parish, initial contract expiration 12/31 of
13	2018, renewal request date 11/21 of 2019; and 20140546,
14	Phillips 66 Company, Plaquemines Parish, initial
15	contract expiration 12/31 of 2018, renewal request date
16	11/21 of 2019.
17	MR. JONES: Do we have someone here from
18	Phillips 66?
19	Thank you, sir. If you would, state your
20	name, your address and your position with the company,
21	please.
22	MR. CISNEROS: Good morning. My name is
23	Chris Cisneros. I work with Phillips 66. I'm a Senior
24	Advisor in their Property Tax Department. Our address
25	is 2331 CityWest Boulevard, Houston, Texas.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

MR. JONES: 1 Thank you very much. Appreciate 2 you being here. Can you explain to us the reason for the 3 4 late renewal application? MR. CISNEROS: It was an oversight on our 5 6 part and we missed our opportunity to timely file these, and we filed them late. 7 8 MR. JONES: Have you implemented procedures 9 that would keep that from repeating? MR. CISNEROS: We're working diligently to 10 11 improve our response to the Louisiana Board of Commerce 12 and Industry and, of course, to the staff of the 13 Louisiana Board here. So we're working diligently at 14 it, but unfortunately we've made several mistakes, and 15 we understand that there's a penalty involved and we 16 will diligently work forward in the future to make sure 17 this doesn't happen again. 18 MR. JONES: Great. Thank you very much. I would entertain a motion to -- let's see. 19 20 Again, we have an -- it's filed essentially one year 21 late or it would be a one-year penalty on the --22 On all three. MR. USIE: 23 MR. JONES: Excuse me? 24 MR. USIE: All three would have a one year 25 penalty.



Torres Reporting & Associates, inc.

1	MR. JONES: All three, yeah. Basically we
2	would have a motion for all three Phillips 66 Company
3	renewal applications, and all three would have a 20
4	percent or essentially a one-year penalty.
5	So I would entertain a motion to that
6	effect.
7	Motion from Ms. Malone; second from Mr.
8	Briggs.
9	Questions or comments from the Board?
10	(No response.)
11	MR. JONES: Questions or comments from the
12	public?
13	Mr. Cage, come on. You can be seated.
14	MR. CAGE: Yes, sir. Real quick. Edgar
15	Cage again.
16	When the decision or approval is made here
17	to reduce the previous contract by 20 percent or change
18	it from five years to four years, is a new contract
19	rewritten? Because it has to be into the walls of the
20	document for it to really to be valid where everybody
21	understands. Is a new contract rewritten reflecting the
22	action of this Board?
23	MR. JONES: I'm afraid I'd have to defer to
24	staff on direction of that.
25	MS. CHENG: A renewal contract is issued.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	As we've stated, it's a five this program is a five
2	plus five-year program, so it's not a full 10-year
3	contract. So the initial contract is five years, and
4	when we issue the renewal contract, we issue it for four
5	years.
6	MR. CAGE: For four years?
7	MS. CHENG: Yes, sir.
8	MR. CAGE: Okay. Thank you very much.
9	I have a letter with concerns that we have
10	about this process that we're going to give to each
11	member of the Board. We want to submit that for the
12	record.
13	MR. JONES: Please. Let's go ahead and give
14	it to the court reporter. Thank you, Mr. Cage.
15	Any other questions or comments from the
16	public?
17	(No response.)
18	MR. JONES: There being none, all in favor
19	of the one-year penalty for the three Phillips 66
20	applications, say "aye."
21	(Several members respond "aye.")
22	MR. JONES: Any opposition?
23	(No response.)
24	MR. JONES: There being none, the motion
25	carries.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Next, Mr. Usie.
2	MR. USIE: 20110849, Quality Machine
3	Services, LLC, Lafayette Parish, initial contract
4	expiration 12/31 of 2016, renewal request date 12/31 of
5	2019.
6	MR. JONES: Do we have a representative here
7	from Quality Machine Services?
8	Thank you, sir. If you would, state your
9	name, your address and your position with the company,
10	please.
11	MR. BOUDREAUX: Good morning. My name is
12	Layne Boudreaux. Address is 350 Griffin Road,
13	Youngsville, Louisiana, and I am the owner of the
14	business.
15	MR. JONES: Okay. Can you tell us what
16	happened and the reason behind the late application for
17	renewal?
18	MR. BOUDREAUX: Well, when we initially
19	filed the application from the start, I was under the
20	impression that it was a 10-year exemption, full 10
21	years without a renewal, and when we got notification
22	from the assessor's office, that's when we looked into
23	it and determined that we were delinquent. So we went
24	through the proceedings to get the renewal application



25

in place.

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Okay. Have taxes been paid?
2	MR. USIE: No. We have verification from
3	the assessor's office stating that taxes haven't been
4	paid.
5	MR. JONES: Have not been paid?
6	MR. USIE: Have not been paid since it
7	expired.
8	MR. JONES: Okay.
9	MS. CHENG: Essentially, since this one's so
10	late, it would just be going back to give them a
11	contract through 2018 so that they wouldn't be owing
12	back taxes, and their contract would expire 12/31 of
13	2018 if you stick with your typical penalty.
14	MR. JONES: So basically we have an
15	application that is three years late, so as a result of
16	the five-year term is reduced by three years?
17	MS. CHENG: Yes, sir. They would have two
18	left, which would go from 12/31/16 to 12/31 of '18.
19	MR. JONES: '18. Assuming we approve the
20	application.
21	MR. USIE: They would pay for '19.
22	MR. JONES: They would pay for taxes for
23	'19, and obviously going forward.
24	MS. CHENG: Yes, sir.
25	MR. JONES: Do you understand, sir, where we



1	are?
2	MR. BOUDREAUX: Can you just explain it to
3	me one more time to make sure I understand?
4	MS. CHENG: So basically this would be
5	approving a contract from 12/31 of '16 through 12/31 of
6	'18 because you haven't paid taxes on those assets to
7	this point, and then the assessor would start taxing you
8	from the 2019 year. You would be paying taxes this year
9	for your 2019 property.
10	MR. JONES: Let me try it a different way.
11	Essentially it's a five-year program.
12	Because the application was three years late, there's a
13	three-year penalty, so you only get two years of the
14	benefit, and so your original application ended
15	excuse me your original contract ended in 2016, so
16	the two years would be 2017 and 2018, and that's when
17	the benefit ceases. So there would be taxes owed for
18	2019 and forward.
19	MR. BOUDREAUX: Going forward. Okay.
20	MR. JONES: Is that clear?
21	MR. BOUDREAUX: Yes.
22	MR. JONES: Did I explain that correctly?
23	MR. USIE: Yeah, you did.
24	Could I just add that the renewal contracts,
25	when they're issued, they do state the effective date



1	and the expiration date. So when we're issuing these
2	late ones, he would have a period effective of 12/31 of
3	'16 and an expiration date 12/31 of 2018.
4	MR. JONES: Got it. Okay.
5	MR. USIE: So it will be clear on the
6	contract as well.
7	MR. JONES: And there would be appropriate
8	communication with the tax assessor?
9	MR. USIE: Yeah. The assessor has a copy of
10	the contract, and it's saved in FastLane as well.
11	MR. JONES: Okay. Good. Thank you.
12	All right. I would entertain a motion to
13	approve the renewal application with a three-year
14	penalty as we have discussed.
15	Motion from Dr. Shawn Wilson; second from
16	Ms. Malone.
17	Do you have a question?
18	Okay. Got it.
19	Do we have any questions or comments from
20	the Board?
21	(No response.)
22	MR. JONES: Any questions or comments from
23	the public?
24	Mr. Cage.
25	MR. CAGE: Edgar Cage. Just a simple



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

question. How is allowing a company to avoid paying
taxes is in the best interest of the citizens of
Louisiana? And what's the what was the taxes that
would have been due as opposed to what the exemption
that's being given? Is there equity? Is there a
balance?

MR. JONES: Mr. Cage, I appreciate your philosophical discussion, but this -- the job of this Board is to administer a program that has been in place since the 1930s, has been under state statute and regulations, and we're doing our very best to apply those statutes and those regulations as best we can. And I appreciate your philosophical discussion, and it might be a good one, but I don't know if it's appropriate for a discussion on the application of Ouality Machine Services, LLC.

MR. CAGE: Understand that, Mr. Jones, and I appreciate that, but I'm just here trying to look out for the citizens of Louisiana, trying to get as much information as I can to make sure they're getting the abatements and the representation by this Board that they should. Thank you very much.

MR. JONES: Thank you for your comments. I appreciate it.

All right. Any other comments or questions



1	from the public specific to Quality Machine Services,
2	LLC?
3	(No response.)
4	MR. JONES: There being none, all in favor,
5	say "aye."
6	(Several members respond "aye.")
7	MR. JONES: Any opposition?
8	(No response.)
9	MR. JONES: Hearing none, the motion
10	carries.
11	Thank you, sir.
12	MR. USIE: Next we have 20150212, Reynolds
13	Metals Company, Calcasieu Parish, initial contract
14	expiration 12/31 of 2019, renewal request date 1/7 of
15	2020.
L 6	MR. JONES: Do we have a representative here
L7	from Reynolds Metals? Reynolds Metals Company, do we
18	have a representative?
19	(No response.)
20	MR. JONES:
21	A no answer is not a good answer.
22	For the new Board members, it is also has
23	become customary that when the late renewal application
24	is before the Board and there is not a representative
25	here to explain the basis for it, that the renewal



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	application is denied. That doesn't have to be our
2	decision, but that has been customarily what has been
3	done.
4	I would entertain a motion at this time.
5	Motion to first a motion to approve? Is
6	that your motion?
7	Excuse me. A motion to deny?
8	DR. S. WILSON: Yes, to deny.
9	MR. JONES: Okay. We have a motion to deny
10	the renewal application. Motion from Dr. Shawn Wilson;
11	second from Dr. Woody Wilson to deny the renewal
12	application.
13	I'm going to ask one more time, do we have a
14	representative from Reynolds Metals Company?
15	(No response.)
16	MR. JONES: Apparently we do not.
17	MR. JOHNS: May I ask a question?
18	MR. JONES: Senator Johns.
19	MR. JOHNS: Is there any precedent to defer
20	this till the next meeting?
21	MR. JONES: That has we've not done that
22	historically.
23	Mr. Usie, the company is aware of what is
24	going on today? This is not a surprise to them, I don't
25	think.



That's correct. 1 MR. USIE: Everyone gets 2 e-mails suggesting that a representative attend the meeting in case there are questions. 3 4 MR. SLONE: This is one week? I mean --Literally one week late. 5 MR. JONES: One week? 6 MR. SLONE: MR. USIE: Yes. 8 MR. JONES: All right. We have a motion and 9 a second to deny the application. 10 Senator Allain. 11 MR. ALLAIN: Yes. Would they have a right 12 to come back at a later date? 13 MR. JONES: We have had an opportunity, if 14 there was a reason for the not being able to be here the 15 date that it is denied, for them to come back and ask 16 for reconsideration. That has happened. 17 Yes, sir, Mr. Fajardo. 18 MR. FAJARDO: On those e-mails, are they 19 aware that they could be denied if they don't -- that 20 there is a possibility that they could be denied if they 21 don't have a representative? 22 We do correspond with anyone that MR. USIE: 23 files late applications, specifically renewals, because 24 we require them to submit a statement from the assessor



25

Torres Reporting & Associates, inc.

verifying that they haven't paid taxes since expiration.

1	MR. JONES: All good questions.
2	We have a motion to deny the renewal
3	application.
4	All in favor, say "aye."
5	(Several members respond "aye.")
6	MR. JONES: Any opposed?
7	(No response.)
8	MR. JONES: There is no opposition. The
9	motion carries.
10	MR. USIE: 20140739, Shell Chemical Company
11	LP, Ascension Parish, initial contract expiration 12/31
12	of 2018, renewal request date 11/18 of 2019.
13	MR. JONES: Do we have a representative here
14	from Shell?
15	Thank you. If you would, state your name,
16	address and position with the company, please.
17	MR. BAKER: My name is Joe Baker. I'm a
18	Senior Tax Advisor with Shell Oil Company. 115 North
19	Dairy Ashford Road, Houston, Texas.
20	MR. JONES: All right. Tell us what
21	happened.
22	MR. BAKER: Mr. Chairman, we have a soft
23	well, I won't say a specific software program, but a
24	program where we enter the dates for these expirations
25	for these contracts, and a wrong date was put into that



program, and so when a particular comes around to remind 1 2 us of it, it didn't work because we had the wrong date. 3 So that's what happened. 4 MR. JONES: Garbage in; garbage out. 5 MR. BAKER: Garbage in; garbage out, right. 6 MR. JONES: Understood, and I'm sorry, 7 but... 8 MR. BAKER: Understood. 9 MR. JONES: All right. 10 MR. BAKER: Operator error. Luckily I 11 wasn't the operator. 12 MR. JONES: Yeah. That's one of those where 13 you're really glad it was somebody else doing the 14 inputs. All right. And I don't mean to make light 15 16 of it. 17 MR. BAKER: No, no. I understand. 18 I really don't. MR. JONES: 19 We take this very seriously, and MR. BAKER: 20 we appreciate the work that LED has done with us and for 21 us and the appreciation of this Board in supporting 22 Shell Oil Company, so thank you. MR. JONES: I understand. Thank you very 23 24 much for those comments. 25 We would recognize a motion to approve the



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	renewal application with a one-year penalty.
2	Motion from Mr. Slone; second from Mr.
3	Coleman.
4	Any comments or questions from the Board?
5	(No response.)
6	MR. JONES: Seeing none, any comments or
7	questions from the public?
8	(No response.)
9	MR. JONES: There being none, all in favor,
10	say "aye."
11	(Several members respond "aye.")
12	MR. JONES: Any opposition?
13	(No response.)
14	MR. JONES: Hearing none, the motion
15	carries.
L 6	MR. BAKER: Thank you, Mr. Chairman.
L7	MR. JONES: Thank you, sir. Appreciate you
18	being here.
19	MR. USIE: 20110920, Valero Refining-New
20	Orleans, LLC, St. Charles Parish, 12/31/2018 initial
21	contract expiration, renewal request date 10/23 of 2019.
22	MR. JONES: Do we have a representative here
23	from Valero Refining in New Orleans?
24	Thank you. If you would, state your name
25	and your address and your position with the company,



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	please.
2	MR. LOEBER: Hi. My name is Martin Loeber.
3	I'm a Senior Vice President of Ad Valorem Tax. The
4	address is 1 Valero Way, San Antonio, Texas.
5	MR. JONES: All right. Can you tell us what
6	happened?
7	MR. LOEBER: Yes. We had three ITEPs, two
8	for the refinery and one for the joint venture, Diamond
9	Green Diesel, that were up for renewal in 2018. Two of
10	them were picked up. The reason this one was not picked
11	up, it had to do with the tracking system that was
12	moving things from the application phase to the renewal
13	phase and the lack or the nonreceipt of documentation
14	back from the state. Now, that's not an excuse. It's
15	just what happened. And it identified a gap in our
16	tracking system, which I can assure the Board, we've
17	fixed, so
18	MR. JONES: Good to hear.
19	All right. So with the gap between the due
20	date and the actual application date, that would
21	typically call for a one-year penalty, so I would
22	entertain a motion to approve with a one-year penalty.
23	Motion from Mr. Moller; second from



Mr. Slone.

24

25

TORRES REPORTING & ASSOCIATES, INC.

Any questions or comments from the Board?

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	(No response.)
2	MR. JONES: Seeing none, any questions or
3	comments from the public?
4	(No response.)
5	MR. JONES: Hearing none, all in favor, say
6	"aye."
7	(Several members respond "aye.")
8	MR. JONES: Any opposition?
9	(No response.)
LO	MR. JONES: Hearing none, the motion
11	carries.
12	Thank you, sir.
13	MR. USIE: That concludes the late renewals.
L4	Next we have two change in locations:
15	Quality Machine Services, LLC, 20110849, previous
16	location, 4440 Highway 90 East, Broussard, Louisiana
L7	70518, Lafayette Parish, new location 350 Griffin Road,
18	Youngsville, Louisiana 70592, Lafayette Parish; PCS
19	Nitrogen Fertilizer, LP, 20190251, 5301 Highway 3115,
20	Geismar, Louisiana 70734 in Iberville Parish, new
21	location 5525 Highway 3115, St. Gabriel, Louisiana 70776
22	in Iberville Parish.
23	MR. JONES: Both of these are change of
24	lotions within the same parish?
25	MR. USIE: Correct.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: I would entertain a motion to
2	approve these changes of location.
3	Motion from Dr. Woody Wilson; second from
4	Mayor Toups.
5	Any questions or comments from the Board?
6	(No response.)
7	MR. JONES: Hearing none, any questions or
8	comments from the public?
9	(No response.)
10	MR. JONES: Hearing none, all in favor, say
11	"aye."
12	(Several members respond "aye.")
13	MR. JONES: Any opposition?
14	(No response.)
15	MR. JONES: There is no opposition. The
16	motion carries. Thank you. Let's move to cancelations.
17	MR. USIE: Fifteen cancelation requests:
18	American Sugar Refining, Inc., 20140655, company
19	requests cancelation, Saint Bernard Parish; Gordon
20	Sales, Inc., 20130529, 20140457, 20150480, and 20161046,
21	company requests cancelation, Bossier Parish; Intralox,
22	LLC, 20170664, company requests cancelation, Jefferson
23	Parish; Laitram Machinery, Inc., 20170651, company
24	requests cancelation, Jefferson Parish; Laitram Machine
25	Shop, LLC, 20170652, company requests cancelation,



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Jefferson Parish; Laitram, LLC, 20170653, company
2	requests cancelation, Jefferson Parish; Lapeyre Stair,
3	Inc., 20180035, company requests cancelation, Jefferson
4	Parish; Phillips 66 Company, 20110054, 20120528,
5	20120529, 20120530, and 20120531, LED requests
6	cancelation due to notification by the parish assessor
7	of taxes being paid. The company has been notified
8	about cancelations, and these are all in Calcasieu
9	Parish.
10	MR. JONES: Thank you, sir.
11	These are all cancelations. The Phillips
12	66, the note on the agenda is that the the company has
13	been notified about the cancelation?
14	MR. USIE: They have, yes.
15	MR. JONES: Any objection from the company?
16	MR. USIE: They suggested a different way of
17	getting refunded for what they paid. We hadn't heard
18	back of whether that would be followed through with or
19	not.
20	MR. JONES: Okay. Do we have a
21	representative from Phillips 66?
22	MR. USIE: They were here for the
23	previous
24	MR. JONES: He's on his way.
25	Yes, sir. State your name and your position



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	with the company again, please.
2	MR. CISNEROS: Good morning. My name is
3	Chris Cisneros. I'm a Senior Property Tax Advisor with
4	Phillips 66. Our address is 2331 CityWest Boulevard,
5	Houston, Texas.
6	MR. JONES: Thank you very much.
7	MR. CISNEROS: I apologize for the error on
8	our part. We inadvertently this was a late renewal,
9	very late, so late that we paid our property taxes, and
10	I was not aware of the rule that you cancel the
11	application the moment you pay the taxes. I'd like to
12	establish contact with the assessor to try to work out a
13	method of keeping within the confines of the ITEP rules,
14	so I respectfully request that the cancelation be
15	deferred to the next meeting so that perhaps we can work
16	out something with the assessor, get a refund and
17	reinstate the ITEP contracts.
18	MR. JONES: How many years are left on the
19	benefit; do you know?
20	MR. CISNERO: I believe there are four years
21	left on the five years left on the benefit.
22	MR. JONES: Okay. Is there anything
23	MR. USIE: It can't be five years, so then
24	is wouldn't be late, so it's definitely four or less



that are left.

25

TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Is there anything in the rules
2	that would preclude deferring this until the next
3	meeting?
4	MR. USIE: No.
5	MR. JONES: I would entertain a motion to
6	defer any action on the Phillips 66 contracts.
7	Motion from Senator Johns; second from
8	Mr. Fajardo.
9	Any questions or comments from the Board?
10	(No response.)
11	MR. JONES: Any questions or comments from
12	the public?
13	(No response.)
14	MR. JONES: There being none, all in favor,
15	say "aye."
16	(Several members respond "aye.")
17	MR. JONES: Any opposition?
18	(No response.)
19	MR. JONES: There is none, then that
20	contract excuse me that cancelation request has
21	been deferred till the next meeting.
22	MR. CISNEROS: Thank you, ladies and
23	gentlemen.
24	MR. JONES: And Please be in contact with
25	staff so that we make sure we have the next meeting's



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	agenda properly noted.
2	MR. CISNEROS: Yes, sir.
3	MR. JONES: Thank you very much.
4	MR. JONES: That leaves the remaining
5	cancelations, all that have been requested by the
6	company.
7	I would entertain a motion to approve these
8	cancelations.
9	Motion, Ms. Malone; second from Mr. Moss.
10	Any questions or comments from the Board?
11	(No response.)
12	MR. JONES: Questions or comments from the
13	public?
14	Yes, ma'am. Please state your name and your
15	address, please.
16	MS. RANDALL: Thank you, Mr. Chairman.
17	Cathleen Randall, Baton Rouge, 19535 Cape Hart Court,
18	and I'm representing Together Louisiana this morning.
19	In the interest of public information, to
20	fully understand how these processes are working, could
21	we have some kind of information provided as to the
22	reasons for these cancelations on these prior ones above
23	Phillips 66 Company? We certainly appreciate the
24	information that Mr. Cisneros provided in detail about
25	Phillips 66, but there's nothing stated here and nothing



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	has been presented this morning as to the reasons for
2	the cancelation for these other numbers 1 through 7.
3	MR. JONES: Other than the company has
4	requested them.
5	MS. RANDALL: Yes.
6	MR. JONES: Mr. Usie, do you have any
7	additional information on any of these?
8	MR. USIE: No. They're not required to give
9	us a reason for a cancelation. So they could have
10	various reasons, but none of them are in line for the
11	taxes being paid like Phillips 66 was.
12	MS. CHENG: If they don't want the exemption
13	anymore, they don't have to keep the exemption anymore,
14	so there's no reason required for them to request
15	cancelation.
16	MR. JONES: Right.
17	MS. RANDALL: Mr. Chairman?
18	MR. JONES: Yes, ma'am.
19	MS. RANDALL: Do we have any information
20	whether or not this might apply to the number of jobs
21	that are being produced or retained by these companies?
22	MR. JONES: We don't know. All we know is
23	that they have voluntarily agreed to give up the
24	benefit.
25	MS. CHENG: These aren't related to them not



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

being compliant with job requirements because those would come separately if they weren't compliant. These are being requested by the company.

MR. JONES: Right. This is not a situation where LED has caught them with their hand in the cookie jar and they've decided to walk away rather than fight the fight.

MS. CHENG: Yes, sir.

MR. JONES: Okay. I don't know if that answers your question, but I think it might.

MS. RANDALL: It's a start.

MR. JONES: Thank you. Thank you for your questions.

MS. RANDALL: Thank you.

MS. CHENG: Next we have a special request from St. John the Baptist Parish Council, Nalco Company, LLC, Application 20181839-ITE an Marathon Petroleum Company LP, Application 20180365-ITE were approved at the October 23, 2019 Board of Commerce and Industry meeting, and LED posted the notice of the approvals on the BC&I website on October 23rd, as required by rule, starting the 30-day period granted to local bodies to either take action or provide notice of a public meeting. Notice of approval by the Board was also sent to the St. John the Baptist Parish Council via e-mail



Torres Reporting & Associates, inc.

and USPS certified mail.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

The notice of actions from the St. John the Baptist Council were provided to the office on November 15th, 2019 notifying us of a meeting taking place on November 26th, 2019. Because this date falls within the 30-day notice period provided by rule, the council gained an additional 30 days for a total of 60 days from the start of the notice period to conduct a public meeting and issue a resolution approving or rejecting the applications.

The St. John the Baptist Parish Council denied both applications at their November 26th meeting, however, LED did not receive notification of the denials within three days of the local action or within the 60-day window. According to the ITEP rules, if a local entity does not take action or provide notice within the time delays provided, the applications are deemed approved. Upon receiving written request for a reconsideration of the approval by the council, LED is referring this matter to the Board of Commerce and Industry for their consideration.

MR. JONES: Thank you, Ms. Cheng.

I have a request to speak from Mr. Malik, Thomas Malik.

MR. MALIK: Yes. Thomas Malik, 79 Country



Club Drive, council member, St. John the Baptist Parish. 1 2 MR. JONES: Great. Thank you very much. And who else is at the table? 3 4 MR. MADERE: Councilman at large, Lennix Madere, designate chairman of the board. 5 6 MS. HOUSTON: Councilwoman Tammy Houston, District 3. 7 8 MR. JONES: Thank you-all for being here 9 today. 10 Okay. Mr. Malik, you want to explain to us 11 where we are? 12 MR. MALIK: Yes, sir. On the 27th of 13 November, which would have been a Wednesday, the day 14 following our council meeting, our administrative staff 15 mailed our response through snail mail without having 16 certified. Essentially a clerical error. I think at 17 the time, there was a -- that was essentially the last 18 working day prior to the Thanksgiving Holidays. 19 there was an error made, which we have taken steps to 20 prevent this type of thing from reoccurring. 21 MR. JONES: So essentially -- let me make 22 sure I understand the situation there and so that the, 23 perhaps, new board members understand. Under the rules, 24 the local government is given an opportunity to either 25 approve or deny an ITEP application from an applicant,



Torres Reporting & Associates, inc.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

and if -- they are given a prescribed period of time in which to act. If they do not notify LED of a denial, the rule requires that there be a -- that the application is deemed approved by the local government.

We have had situations in the past where there have been similar clerical issues. It has -- and I simply give this to you from a historical standpoint. This Board can do anything it wishes to do. Is has been the position of the Board in the past that while these type of clerical issues or clerical mistakes are unfortunate, the rules are designed to provide finality for the company as well as for the state so they can know which of these projects can move forward.

As always, parties have the right to appeal the decisions that are made at the staff level. That's essentially why we're here today. Staff has determined that we did not receive the notification from the parish of the denial, therefore, it was deemed approved. So we're here today at the request of St. John the Baptist Parish to say that we did send it in.

And I want to be sure I understand. You say it wasn't sent in, so there was -- it was not sent in certified, so there's basically no proof of mailing. Is that what you're saying?

MR. MALIK: That's correct, sir. I entered



1	the administrative building on that day to ensure that
2	it was taken care of, and was told "Yes, we've mailed
3	it."
4	MR. JONES: Right.
5	MR. MALIK: Since then, you know, Marathon
6	Petroleum did submit a letter to the Board and carbon
7	copied us not objecting to our appeal.
8	MR. JONES: Well, the letter's a little
9	unclear. I'm not sure what they're not objecting to,
10	but the language of the letter, but and I may ask to
11	see if we have a Nalco representative here.
12	To make sure I'm clear, from the LED staff
13	position, there's been no evidence have we ever
14	received the communication from the parish?
15	MS. CHENG: No, sir. We had to check back
16	with them to see if they even tried to send something
17	because we had no record of receiving anything.
18	MR. JONES: So the first time that they
19	understood that it had not been received is when you,
20	the staff, contacted the parish
21	MS. CHENG: Yes, sir.
22	MR. JONES: to find out what the
23	situation was?
24	MS. CHENG: Yes, sir.
25	MR JONES: That's where we are, folks. And



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

this deals with Nalco Company as well as Marathon Petroleum. There were two two different projects that St. John the Baptist Parish -- St. John the Baptist Parish -- forgive me, guys -- attempted to deny the applications, but they're now deemed approved unless this Board takes action to the contrary.

Any other comments from the parish representatives?

MR. MADERE: Yes. I just want to state that it was unanimously approved by the council, and we had a lot of citizens that was also at the meeting, so we're basically representing the citizens of St. John the Baptist Parish, who was in agreement with the decision made by the council. And, like I said, the letter was mailed, and we don't have any proof, like you said. It was mailed, and we're taking steps to make sure that type of stuff never happens again, but we're here representing the citizens of our parish, you know, who was in favor of these taxes being applied.

MR. JONES: So let me make sure I'm clear. So you said it was approved. The denial was?

MR. MADERE: The denial, yeah, was approved unanimously by the council.

MR. JONES: Did you have anything you want to say?



MS. HOUSTON: I think, as my fellow 1 Yes. 2 councilman said, that we have taken steps to ensure that anything of that magnitude is mailed certified, and it 3 4 won't happen again. MR. JONES: All right. Any questions or 5 comments from the Board to the St. John the Baptist 6 7 representatives? 8 Mr. Moller. 9 MR. MOLLER: Well, I don't know what the 10 motion would look like, but I do not -- just speaking for myself -- want to overrule the citizens of your 11 12 parish, especially when the intent seems very clear. So 13 I would like -- when the time is appropriate, I would 14 like to make a motion to, you know, honor the wishes of the citizens of St. John the Baptist Parish. 15 Let's see if we have 16 MR. JONES: representatives from Nalco or Marathon here that wish to 17 18 If you don't -- I'm not saying you have to speak. 19 speak, but if you wish to speak, you're welcome to. 20 Okay. Please state your name and your 21 address and your position with the company, please. 22 My name is Bruce Fatheree. MR. FATHEREE: 23 I'm a Senior Tax Consultant with DuCharme McMillen, and



24

25

TORRES REPORTING & ASSOCIATES, INC.

Boulevard, Austin, Texas 78759.

we represent Nalco. The address is 12710 Research

1	MR. JONES: Any comments you care to make?
2	MR. FATHEREE: Just we went through the
3	process, we attended both the parish and the school
4	hearing, and there are rules and there are ramifications
5	when the rules aren't followed. We've seen it today
6	with renewals that are late filed, and so we just
7	request that the procedure be followed as have been set
8	out and that Nalco be granted their exemption.
9	MR. JONES: Any questions or comments from
10	the Board to the Nalco representative?
11	(No response.)
12	MR. JONES: Thank you very much.
13	Anybody else from Nalco?
14	(No response.)
15	MR. JonES: Anybody here from Marathon
16	wishes to speak?
17	(No response.)
18	MR. JONES: Hearing none.
19	DR. W. WILLSON: Chairman Jones, I have a
20	question.
21	MR. JONES: Yes, Dr. Wilson.
22	DR. W. WILSON: The other taxing bodies,
23	like the school board and the sheriff, did approve this
24	or deny it; do you know? Staff?
25	The school board denied?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Did the sheriff as well?
2	MR. FATHEREE: The sheriff approved.
3	DR. W. WILSON: Okay. Thank you.
4	MR. JONES: I have a card from I can't
5	quite read the first name, but Carlson, Mr. or Ms.
6	Carlson?
7	If y'all could leave the table open for
8	other folks that want to speak, please. Thank you.
9	MS. CARLSON: First name is Lady.
10	MS. HOUSTON: My name is Annette Houston.
11	I'm a taxpayer in St. John the Baptist Parish. I'm an
12	educator, and thank you for giving me the opportunity to
13	speak before this Board.
14	I was on the I was one of the people to
15	speak before the two bodies, the two entities, the
16	parish council and the school board, and nobody wants to
17	alienate industry. Let's understand that. However, the
18	night that the matter was presented before the school
19	board, there was an accountability report given on the
20	progress or lack of progress in St. John the Baptist
21	Parish in the school system. The results were horrible.
22	They were just astounding. They had never been that bad
23	throughout all of the years. I taught for 40 years. I



25

Torres Reporting & Associates, inc.

industry to have the students employed.

taught a choir program in which we depended upon

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And I commend industry for taking my students, working with those students and making productive citizens out of them. They made good employees, and they went on to become productive citizens.

I even had one guy who -- one guy, Ed Shell who, a young man was really having a bad time, and he told the child constantly "You may give up on yourself, but I will not give up on you," and he did not. And that child went on to own his own business.

Whatever happens here today, whichever way you vote, the citizens of St. John the Baptist Parish, as you've heard, spoke, and it's because there's varying needs in the community. The most prominent of those, the most pressing of those is our education, and we feel like those funds that can be used that are available through this denial can be used to help the school systems to become better so that they will -- those kids can grow up to be productive citizens, just like you. And I sat there and I looked around this room today and I reminisced on my years in the school system and the successes that we have had with our kids.

Granted, things have changed. Things have changed, but we need funding in our school systems to help our students to help us have a better education



system.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And let me just say this: I had the opportunity to speak to the sheriff last night, and he said in a parish like in St. John Parish, as small as it is, there are 10,000 vehicles coming into and out of the parish every day. And, granted, the jobs are there, and, there are -- industry actually offers them. There are open positions. Unfortunately we have kids that are not prepared to work in those facilities. We want to present prepared kids that are prepared to do their jobs, to do the jobs that the industry expects them to do. In order to do that, we need to have funding.

Granted, you know, some things happen that probably should not have happened. We need to have a better relationship with industry so that industry will continue to work with the school systems so that we can have productive citizens in St. John the Baptist Parish.

Thank you.

MR. JONES: Thank you for your comments.

Yes, ma'am. State your name --

MS. CARLSON: My name is Lady Carlson. I'm with Together Louisiana. I live at 7640 Lasalle, Baton Rouge 70806. And I'm here to ask you to respect the decision both of the citizens and of the school board and the council. The votes were unanimous to deny the



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

applications. And like Ms. Houston said, if you go into St. John the Baptist Parish in the morning, the traffic is horrendous. If you're coming out, it's horrendous. You need a policeman to help people in and out. The infrastructure, as a result of that, is horrendous. And so we're asking you to take this money to use it not only for schools, but for the infrastructure that needs to be improved in the parish and other needs.

One of the council people that voted against this application said that she used to be in economic development, and she thought the tax exemptions were economic development, but she said she has since realized that tax exemptions are not economic development, they are a way to take money away from the communities that so sorely need them.

We're not against the exemptions when they are -- meet the rules. We're not against them, but we're asking you to, again, honor the decision of the locals in this parish that said they do not want these exemptions. They've denied them.

MR. JONES: Thank you, Ms. Carlson. Thank you, Ms. Houston. Appreciate your comments.

MS. CHENG: I just wanted to mention this is just specific to parish council's millage, not to the school board. The school board did deny Nalco and



1	Marathon timely.
2	MR. JONES: Thank you for clarifying because
3	I was going to ask that.
4	We got the information from the school
5	board?
6	MS. CHENG: Yes, sir.
7	MR. JONES: So their millage or the
8	application as far as the school board has been denied,
9	and so the school board millage will go on the tax
10	records; is that correct?
11	MS. CHENG: Yes, sir.
12	MR. JONES: So the only one that we're now
13	dealing with
14	MS. CHENG: Is the parish council.
15	MR. JONES: is the parish council.
16	MS. CARLSON: And if I might add, there was
17	a transition. A vote had occurred, there was the old
18	council was going out and a new one was coming in, and
19	so there was a transition happening as well around he
20	same time.
21	MR. JONES: Okay. Thank you for being here
22	today. Thank you for your comments.
23	One question that I have is and this is
24	obviously two separate questions, one for Nalco and one
25	for Marathon. Are these new projects or are they



1	expansion projects?
2	You can answer for Nalco at least.
3	It is expansion? Thank you.
4	Do we have any information as far as the
5	Marathon? Do you guys know by chance?
6	If you don't know, that's fine.
7	MS. CHENG: We'd have to go back to that
8	application.
9	MR. JONES: That's fine. It's not I'm
10	curious more than anything else.
11	Okay. All right. Board, here's where we
12	are: We have a we have additional comments? I'm
13	sorry, Mr. Bagert. Go right ahead.
14	MR. BAGERT: Afternoon morning? Morning.
15	Broderick Bagert also with Together Louisiana. And I
16	just also want to point out that the Board does make
17	exceptions to its rules and has today for Application
18	Number 20181802, Bollinger Amelia Operations. Its
19	application was submitted in August of 2018. That's
20	more than three months after the project's completion in
21	December of 2017. That's not allowed by the rules, but
22	an exception was made. I believe that's the same with
23	Calumet.
24	MR. JONES: Let's stop.
25	MS. CHENG: We have application due date



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

extension requests from the company that were accepted at LED, and we do have record of it.

MR. JONES: So it was an extension.

MR. BAGERT: Right. So the rules were violated. The request was made from the company and request was honored by the Board. In this case, the rules were violated. The request is made from the community and local taxing bodies, and what's being considered as whether to honor that request or not. Similarly, when there is a late renewal, there's a policy that provides a penalty, but it doesn't say you can't get any exemption whatsoever.

Here we have a community, a local taxing body that made a procedural error, submitted their documentation late, and their penalty is the whole exemption. There is a different standard in place for flexibility for giving away public money than there is in place for protecting public money, and we think in that circumstance, when communities are adapting to a new procedure, just like companies are, the will and intent of those communities ought to be honored. Thank you.

MR. JONES: Thank you for your comments, Mr. Bagert.

Any other questions or comments from the



1	public?
2	(No response.)
3	MR. JONES: We do not yet have a motion on
4	the floor, which, as a parliamentarian, that bothers me
5	a great deal, but, nevertheless, now is the time. Let's
6	do it.
7	The Chairman will entertain a motion from
8	Mr. Moss I'm sorry. Mr. Moller.
9	MR. MOLLER: I'd like to make a motion to,
10	you know, deny the exemption based on the
11	recommendations of St. John's Parish.
12	MR. JONES: So let me make sure I
13	understand. I just want to make sure we have the
14	correct motion that the correct motion is properly
15	worded.
16	So right now, as far as the records are
17	concerned with LED, it is on the record as being
18	approved for both Nalco and Marathon; is that correct?
19	MR. USIE: That's correct.
20	MR. JONES: So your motion would then be to
21	overturn the finding that the rule rules have
22	dictated that the applications be approved. Your motion
23	is to notwithstanding the rules, to deny the
24	application; is that fair?
25	MR. MOLLER: Yes.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

I'm not trying to put words in 1 MR. JONES: your mouth, but I'm trying to make sure we're all clear. 2 MR. MOLLER: Yeah. You understand what I'm 3 4 trying to -- make an exception because they just simply forgot to certify the letter that they sent. 5 6 MR. JONES: Okay. We have a motion. 7 Do we have a second? 8 MR. TOUPS: I'll second. 9 MR. JONES: We have a second from Mayor 10 Toups. 11 All right. Comments or questions from the 12 Board? 13 Comment, Ms. Malone? 14 I mean, I believe that we hold MS. MALONE: the business community, you know, responsible for 15 16 meeting all of these deadlines, and we have rules in 17 place and deadlines in place to where they have to meet 18 those or they are penalized or they do not receive the 19 exemption. And now with the responsibility of the 20 locals, you know, to have, you know, deadlines in place 21 and they have the responsibility to meet those deadlines 22 as well, I feel like as a Board, if we, you know, make 23 exception after exception, then we're going to -- you 24 know, we may as well throw the rules out the window and,



25

Torres Reporting & Associates, inc.

you know, just allow them to send in their approval or

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

denial anytime they want to.

So I feel like that we have rules in place, and I do hate it that the letter got lost in the mail, but there are three ways for them to submit an approval or denial within three days, and it's very clear on their sheet to do that. And I feel like that we need to stand by our rules and hold the local governments accountable just like we require the businesses to be accountable.

MR. JONES: Thank you, Ms. Malone.

Any other comments or questions from the

Board?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. TOUPS: Yes, I'd like to make a comment.

MR. JONES: Yes, Mayor Toups.

MR. TOUPS: As a member of local government, I can tell you I do not deal with ITEP rules every day, so as far as the procedures and things, I think the full intent of the parish government, they had a vote and they voted against it. And I understand about the 30 days and the 60. Again, I'm new at all of this, but it sounds like the people have spoken, and the communication part as far as with LED and the local government is by e-mail and by certified mail; am I correct?

I can tell you, as far as e-mail, I wish I



2

3

4

5

6

7

8

9

10

11

14

15

16

17

18

19

20

21

22

23

24

25

wouldn't have used my work e-mail for this Board
because, today, I don't know what's my real business in
there besides all of e-mails that I got about a vote
coming up later on that I can't read all of that stuff.
So I understand about the e-mail part.

The certified part, I understand that, and they did make an error on it, but they did speak and say that they voted on it. So I know it's not acceptable in some cases, but I think in this one, with the changing of the boards, I think it's -- I second to that motion. Thank you.

12 MR. JONES: Any other questions or comments
13 from the Board?

MR. HAVARD: I have one.

MR. JONES: Yes, sir.

Malone. If we're going to stick by the rules, stick by the rules, but we also just had numerous other applicants come up here because they missed their

MR. HAVARD: I tend to agree with Ms.

deadlines too, so we gave them -- you know, if we're going to stick by the rules, let's stick by the rules for everybody.

MR. JONES: Dr. Wilson.

DR. S. WILSON: I leaned over here, and for the public's view, I'd like the Chair to acknowledge, I



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

asked the Chair if we had a precedent with another government entity. I think I missed the meeting where they came up, and so I thought that that was important for the discussion. So I'd ask the Chair to respond publicly of the precedent of this Board as it relates to another governmental entity with the respect to comments that have been made and the motion. I think that might add some clarity as well.

MR. JONES: We just had a situation, I don't know if it was last meeting or meeting before last, where we had a very similar situation where the mail-out -- as I recall the situation, was the mail-out inadvertently went out late and as a result, it not timely, and this Board voted at that time -- again, doesn't necessary mean that it's precedent as far as keeps us -- we can do anything we want to, I presume, but at the same time, at that time, this Board determined that the rules were the rules and that the presumption of the timelines were important for the rules to work. And so at that time, this Board determined that, notwithstanding the clerical mistake by the governmental entity, that the denial would not be recognized and that the approval under the rules would be.

So that's where we -- we've only had it



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1	happen one other time that I know of since the new rules
2	have been in place. These rules are relatively new
3	since 2016, so we just haven't had many situations like
4	this.

Any other questions or comments from the Board?

Yes, Mr. Coleman.

MAJOR COLEMAN: Since we have set a precedent on other late renewals and things like that, shouldn't we come up with one with this one? And everybody saying let's change the rule, let's do -- are we going to go back and redo all of the stuff that we've done? If we could come up with a rule right now, like penalize them for a year or something, let them not receive their tax. That's what it is, they're not going to receive their tax for five years. Let them not receive their tax for one year and give them their four years. We do it for the companies.

MR. JONES: That's a concept. That's a concept.

MS. MALONE: I believe that with the late renewals, it's already in the rules to allow us to penalize the companies within the rules. Currently, with the rules as they stand, we don't have that ability to penalize, I guess, the governing body for a late



1	submission. So if we consider that, I believe we would
2	require a rule change.
3	MR. JONES: We would need some direction
4	from LED legal on what the possibility for that is, but
5	that is a concept.
6	Ms. Bourgeois, can you help us?
7	MS. BOURGEOIS: I can try.
8	Tam Bourgeois for LED.
9	Ms. Malone does make a good point. The
10	rules do allow or do provide that the Board, under
11	certain circumstances, may and shall penalize applicants
12	for untimely submissions, but there's no such provision
13	for the local government entities that do not comply
14	with the notice requirements, and it does say that the
15	application will be deemed approved if notice is not
16	received or provided timely.
17	MR. JONES: Thank you, Ms. Bourgeois.
18	Any other questions or comments from the
19	Board?
20	(No response.)
21	MR. JONES: Yes, sir. And forgive me, I did
22	not write your name down.
23	MR. MADERE: Okay. Lennix Madere.
24	I'd like to make a couple of comments. One,
25	this is relatively new to most well, to Louisiana, to



1	the council members that being involved with ITEP.
2	Okay? And I understood your comments about the
3	companies have rules and they also provide penalties for
4	them. Okay? But by this being new to all of us and to
5	new council members that just got elected, there are
6	going to be bumps and mistakes made, and I think, it's
7	evidenced that a mistake has been made by the rules
8	where they only allow the companies who's late to still
9	get benefit, but just be late and be penalized maybe for
10	a year or two years, whatever amount they late for,
11	where the local government is cut blank you're late, you
12	don't have any chance of getting the money back. Like,
13	I could understand a year. It's a five-year program or
14	10 years. If you penalize us for a year; okay, for
15	being late.
16	Those type of things should be available to
17	a local government for being late by mistake, not on
18	purpose, or just denied because I think the citizens of
19	our parish spoke loud and clear in the council what

MR. MOLLER: I have a question. What is the overall value of this exemption over five years?

MR. MADERE: I'm not exactly sure of the amount, but I think --

Mr. Malik, do you have that?



their intention was.

20

21

22

23

24

25

1	MR. MOLLER: Can somebody tell me?
2	MR. MALIK: If you compare it to Thomas
3	Malik. If you compare it to our operating budget, it's
4	.81 percent of our annual budget.
5	MR. MOLLER: So almost one percent of your
6	annual budget?
7	MR. MALIK: Yes, sir.
8	MR. MOLLER: What's the total value of
9	MR. MALIK: 115-million.
10	MR. MOLLER: 115-million, so a little over a
11	million dollars a year is what we're talking about?
12	MR. MALIK: That's correct, sir.
13	MR. MOLLER: How many police officers does
14	that allow you to hire?
15	MR. MALIK: We've got four shifts. There's
16	probably five to seven on the road at any one time, in
17	addition to the administrative staff and the tax
18	collectors as well as our SRT team that does a number of
19	proactive deals throughout the day.
20	MR. MOLLER: What else tell me give me
21	a sense of what a little over a million dollars a year
22	buys in St. John Parish.
23	MR. MALIK: Quite a bit. You know, we tend
24	to be fairly frugal and we're very, very conscience of
25	how much money we're spending it on. So we have one



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

of the major issues is that because we are an bedroom community between Baton Rouge and New Orleans with the two interstates, we have a lot of traffic that uses parish roads as a means of ingress and egress from I10 to 61, which is a state road. So we have the state fixing two thoroughfares, and then our -- we're responsible for all of these passing between.

So essentially what we primarily pay for is infrastructure utilities, which directly supports these same industrial facilities that we're speaking about.

MR. MOLLER: Okay.

MR. MALIK: So they still reap a benefit.

MR. MOLLER: So if we vote to, you know, uphold -- you know, give this exemption, we're taking basically a million dollars away from the citizens that could be spent on public services simply because somebody forgot to certify a letter?

MR. MALIK: Yes, sir, that's correct.

MR. MOLLER: Okay. Thank you.

MR. JONES: Any other questions or comments from the public?

MR. TOUPS: I would like to just make one more comment. The communication part is the biggest thing to me that I feel that there's a little divided, and I understand -- again, I understand the rules, but



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

we say we sent e-mails out. Is there another layer of communication that we can do when it's getting close to -- and we may already do that -- coming close to the end of the 30-day period or extension to 60 day? Is there another layer of communication we can do to local government or whomever to at least give them an opportunity to do it before? And I understand they've got rules, but is there any way we can do something like that?

SECRETARY PIERSON: This issue is not about timing. It didn't come one day late, three days late, five days late. It never came. And that's the challenge that's before you today is that the way the rules are written, if there's no action taken from the view of the department, then the exemption proceeds. And there was no action taken that we had any visibility on. We can't look into 64 parishes.

So that's what's before you today is the requirement that exists on parish, school board, sheriffs to send us the outcome, and we've left it where if they don't message us, then this proceeds.

MR. JONES: Dr. Wilson.

DR. S. WILSON: I appreciate my fellow cabinet members' comments and don't disagree with them at all. I do think and would say to the fellow Board



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

member, Major Coleman, he has a really good suggestion, but that would require a rule change, and the rule change would take a couple months, as I understand it, probably six to seven months, maybe a little bit more depending on the nature of it. And so I think that's worthy of discussion, perhaps not in the context of this discussion today.

The other thing I would say is we deal with this all of time in terms of doing better going forward to accommodate things when you have to have those rule changes, so that may be a necessary step to prevent further issues like this from the local government perspective because it is a real issue for the local governments, and there are changes and issues. But as attorney told us, we've got rules that don't allow us to do that suggestion today, which, you know, remains, you know, a handcuff, if you will, in terms of an alternative to change that and give the relief for that one year that you suggested. So just to comment.

MR. JONES: Thank you.

Senator Johns.

MR. JOHNS: Thank you, Mr. Chairman.

And you talked about precedent that this

Board -- and this is my first Board meeting, by the way

as Chairman of Senate Commerce, but I remember the case



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

because it was over in my end of the state. If I'm not mistaken it was the Jeff Davis Parish School Board, and this Board did not override the rule at that point in time. And I feel horrible. I feel terrible for St. Saint John the Parish. I also feel terrible for Jeff Davis Parish, but if we override this rule today, what do you go back and tell Jeff Davis Parish? You know, we had a very similar situation. So that's just my thoughts, Mr. Chairman. Thank you.

MR. JONES: Thank you, Senator.

MR. JOHNS: And I will tell you that if there was a rule change made by this Board, it would come before my committee, and we would be very happy to have a hearing and to discuss that publicly.

MR. JONES: Any other questions or comments from the Board?

Ms. Cola.

MS. COLA: Just one comment. I don't want to belabor the point, but I struggle between where I land in this discussion because one of the things that personally irritates me is when, especially larger organizations or corporations come and say "I'm sorry. We just forgot." In my mind's eye, the large organization, you have the financial resources or human capital to make sure that date is never missed if it's



that importation you.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And so as I listen to the discussion, I am heartbroken for St. Saint John the Baptist Parish because I sincerely believe that the people really are not supportive of this vote. But what also resonated with me is, because your constituents told you "This is extremely important to me," it seems to me that I would have ensured that that letter went out in a way to make sure that the voice of my constituents were heard. So I struggle because my heart is broken either way. And so I think I've landed on there is a gap that we did not identify, and I think that it would be fair for us to go back and look at that and to really assess are we applying grace equally.

And so with that being said, I guess my voice is that if it is truly that important to you and to and to your constituents and to your company, I would ensure that I've sent out that message at least three or four different ways to make sure that my voice is heard.

That's my comments.

MR. JONES: Thank you, Ms. Cola.

Any other questions or comments from the

Board?

(No response.)

MR. JONES: Any other questions or comments



1	from the public?
2	Ms. Carlson.
3	MS. CARLSON: Lady Carlson with Together
4	Louisiana. I would just like to know if LED has done
5	any kind of cost benefit analysis to see what this will
6	do, and if they have, what's the cost benefit analysis
7	of this exemption?
8	MR. JONES: There's been no cost benefit
9	analysis, per se; is that correct?
10	MS. CHENG: It was done back in October when
11	these applications first came to this Board.
12	MR. JONES: Oh, I'm sorry. Okay.
13	MS. CHENG: We don't have them with us right
14	now because that's not the agenda item that is before
15	y'all.
16	MR. JONES: But the information is in the
17	record?
18	MS. CHENG: Yes, sir.
19	MR. JONES: But it's not here today?
20	MS. CHENG: No, sir.
21	MR. JONES:
22	I'm sorry, Ms. Carlson.
23	Yes. We had another comment back here.
24	MR. BRODERICK: My name is Jesse Broderick
25	with Sumit Credits. I'm the consultant that deals with



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

these incentive programs on a daily basis. This is my livelihood. I don't represent either company. I live in 330 Veterans Boulevard in Denham Springs, Louisiana, and I just want to, I guess, put a few things out there for the Board to consider.

Number one is that the Board has always stuck to the rules, and if you do decide to bend the rules in this case, it could open up Pandora's box for both sides, not just in this particular case, so please keep that in mind.

It has not been done before. I have been on the bad end of the stick where I have sent a letter in and sent it to LED and it got there late and they got it after the deadline and it did not -- you guys do not always see those things, but they did not afford us what we had asked for, and that's a particular situation where we were denied what we were asking for. And we've had other instances where LED has determined that a company is not a manufacturer, and this Board and Together Louisiana doesn't see those instances where we and our companies are told "No. Sorry. We don't agree. We don't think that that's a manufacturing company."

So those things do happen behind the scenes without sight from this Board. So I just want to, I guess, to reiterate that my hope is that you will stick



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

with the rules. Don't open up Pandora's box for either side. Let us work within the rules that we're used to, and knowing that it's going to disadvantage companies sometimes and disadvantage local communities.

And the last point that I want to leave with you -- two points, there is an article that I've just looked up that says that Marathon's 10 years exemption from their big project is about to roll off, and it's going to take St. John the Baptist's property tax revenues from 55-million to 100-million next year. So they're going to be getting a lot more money whether this exemption is allowed or not. And they have about 6,000 students in that parish. And I'll leave that with you.

Thank you.

MR. JONES: Thank you for your comments.

Any other comments from the Board -- excuse

me -- from the public?

Yes, sir.

Please state your name and your address, please.

MR. ANGLIM: My name is Shawn Anglim. I'm the pastor of First Grace United Methodist Church in New Orleans, Louisiana. I live at 920 North Salcedo. This is my first meeting, and I just want to tell you what



1	I've witnessed, a parade of multi-billion dollar
2	companies coming before you saying "I made a mistake."
3	"There was a glitch in the computer." "I'm sorry. I
4	forgot." "We changed the process." People have
5	chuckled, given them the exemption. And one little
6	truck parade of a local government who you didn't get a
7	letter from came before you and there is a massive
8	debate about the rules.
9	That's the way it looks to me, and I think
10	that's what the headline will be tomorrow. I would
11	encourage you to do the right thing. It's very clear
12	what was intended. Everybody knows what was intended.
13	There are headlines in the newspapers about what was
14	intended. Make the exception for someone who didn't dot
15	the "i" just like you did for this whole parade of
16	companies that came through here making the same request
17	of you.
18	Thank you.
19	MR. JONES: Thank you for your comment.
20	Anybody else?
21	Yes, sir.



23

24

25

Torres Reporting & Associates, inc.

Highway 18, Edgard, Louisiana.

Your name and address, please.

MR. SORAPURU: Larry Sorapuru, Junior, 502

I had the opportunity to serve on the St.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

John the Parish council for the past four years, and I did get the e-mail about the ITEP program, but I got it 30 days late. It was sent to the secretary. It wasn't sent to me.

This Board right now has to make a decision whether to let St. John Parish get their tax dollars.

80 percent of the students of the kids in public schools are on poverty-level income. Whenever industry has a release or they make mistake and I get the call at midnight telling me, "Mr. Sorapuru, I can't breathe.

I'm getting bad air. I can't breathe," we have to take action. St. John Parish have never told one industrial site to pick up and leave and go. We try to work with them and correct the problem. A mistake was made.

We're asking you to give this parish what it deserves.

Thank you.

MR. JONES: Thank you for your comments.

Anybody else?

(No response.)

MR. JONES: All right. I think we're -time for a vote. We have a motion and a second before
the Board right now to overturn the decision at the
staff level of approving the exemption for Nalco and
Marathon. The effect of the -- if the motion passes,
the effect would be to actually approve those -- excuse



Torres Reporting & Associates, inc.

1	me. If the motion passes, it would be a denial of those
2	applications. If it fails, it would be the approval
3	would stand.
4	Did I just make it muddier or clearer? I
5	don't know. I sure hope I made it clearer.
6	Any questions about the motion?
7	Senator Allain.
8	MR. ALLAIN: Substitute motion to approve.
9	MR. JONES: I'm sorry?
10	MR. ALLAIN: Substitute motion to approve.
11	MR. JONES: Right now we have a motion to
12	deny excuse me to overturn the LED
13	MR. ALLAIN: Did I just make it more
14	complicated?
15	MR. JONES: Let's get through this motion
16	right now. Parliamentary-wise, we could probably follow
17	it down your path, but I prefer that we simply let's
18	deal with this motion, and if it passes, it's done. If
19	it doesn't pass, then we can deal with whatever the next
20	motion is.
21	MS. COLA: Mr. Chairman, could you please
22	restate?
23	MR. JONES: Yeah, I'll try.
24	Presently LED has approved the Nalco and
25	Marathon Petroleum applications. The motion right



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	now for the parish only. Correct. Thank you. The
2	school board has already been handled. But just for the
3	parish millage.
4	The motion from Mr. Moller that has been
5	seconded would be to overturn that decision, which
6	would, in effect, be a denial of those applications.
7	Is that better? Is that better?
8	Okay. All right. I'm going to presume the
9	motion is clear.
10	All in favor of the motion, say "aye."
11	(Several members respond "aye.")
12	MR. JONES: All opposed, say "nay."
13	(Several members respond "nay.")
14	MR. JONES: Let's do a voice rollcall,
15	please.
16	MS. SIMMONS: Don Briggs.
17	MR. BRIGGS: Nay.
18	MS. SIMMONS: Mayor Toups.
19	MR. TOUPS: Yes.
20	MS. SIMMONS: Yvette Cola.
21	MS. COLA: Nay.
22	MS. SIMMONS: Major Coleman.
23	MAJOR COLEMAN: Yes.
24	MS. SIMMONS: Rickey Fabra.
25	MR. FABRA: Nay.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. SIMMONS: Manuel Fajardo.
2	MR. FAJARDO: Nay.
3	MS. SIMMONS: Stuart Moss.
4	MR. MOSS: Nay.
5	MS. SIMMONS: Representative Larry Bagley.
6	MR. BAGLEY: Yes.
7	MS. SIMMONS: Representative Senator
8	Johns.
9	MR. JOHNS: Nay.
10	MS. SIMMONS: Kenneth Havard.
11	MR. HAVARD: Nay.
12	MS. SIMMONS: Jerry Jones.
13	MR. JONES: Nay.
14	MS. SIMMONS: Heather Malone.
15	MS. MALONE: Nay.
16	MS. SIMMONS: Senator Allain.
17	MR. ALLAIN: No.
18	MS. SIMMONS: Representative Bishop.
19	MR. BISHOP: No.
20	MS. SIMMONS: Jan Moller.
21	MR. MOLLER: Yes.
22	MS. SIMMONS: Secretary Pierson.
23	SECRETARY PIERSON: Nay.
24	MS. SIMMONS: Darrel Saizan.
25	MR. SAIZAN: Nay.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. SIMMONS: Ronnie Slone.
2	MR. SLONE: Nay.
3	MS. SIMMONS: Dr. Shawn Wilson.
4	DR. S. WILSON: Nay.
5	MS. SIMMONS: Dr. Woodrow Wilson.
6	DR. W. WILSON: Nay.
7	MS. SIMMONS: Did not pass.
8	MR. JONES: Can you give us a vote count for
9	the record?
10	MS. SIMMONS: Four yays; sixteen noes.
11	MR. JONES: Thank you very much.
12	Any additional business on this matter?
13	(No response.)
14	MR. JONES: All right. Let's move on. Next
15	special request, Myriant Lake Providence.
16	MS. CHENG: Myriant Lake Providence has an
17	idle facility in Lake Providence. It was granted a
18	continuation of their ITEP contracts in 2016 at the
19	September 12th Board, and they're contracts remained
20	active through 12/31 of 2017. And LED, at that point,
21	recommended the annual review and approval be done by
22	the Board of Commerce and Industry, but the company made
23	no subsequent requests to continue the 13 contracts that
24	needed to be that continued remained active
25	through that whatever remained active through 2017.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	However, we contacted the company and they
2	believe that property taxes had been being paid on all
3	assets at the site and requested documentation of that
4	to confirm that taxes have been being paid, but have not
5	received documentation on that. And we've informed the
6	company and the East Carroll Parish Assessor that the
7	contracts at issue have been deemed expired as of
8	12/31/17, and upon request of the East Carroll Parish
9	Assessor a formal action of cancelation, we're
10	requesting that the following contracts be canceled with
11	an expiration date of 12/31/2017: 20151777, 20151778,
12	20151779, 20151780, 20151781, 20151782, 20151783;
13	20151784, 20151785, 20151786, 20151787, 20151788, and
14	20151789.
15	MR. JONES: Okay. Let's see if I can clear
16	this up at all. Essentially taxes have been paid. The
17	recommendation coming from staff is that we formally
18	cancel essentially the remainder of the contracts in
19	order to be clear?
20	MS. CHENG: Essentially they're idle and
21	they're not eligible for the exemption anymore and never
22	requested that they remain active again through 2017, so
23	we would like to formally
24	MR. JONES: So formally canceling all of the
25	contracts?



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. CHENG: All of their contracts.
2	MR. JONES: All of the contracts would
3	become effectively terminated?
4	MS. CHENG: As of 2017, and they will owe
5	taxes for '18, '19 going forward.
6	MR. JONES: Okay. That's where we are.
7	I see we have some who have signed to speak.
8	Sister Bernie Barrett.
9	SISTER BARRETT: Yes, sir.
10	MR. JONES: Yes, ma'am. Did you have some
11	comments to make?
12	SISTER BARRETT: Yes. My name is Sister
13	Bernie. I live in Lake Providence, 106 Ingram Street,
14	and I would like these people just to introduce
15	themselves.
16	MR. JONES: Sure.
17	MS. BENNETT: My name is Ernestine Bennett.
18	I live at 405 Blount Street, Lake Providence, Louisiana.
19	MR. THREATS: My name is Percy Threats. I
20	live at 609 8th Street, Lake Providence, Louisiana.
21	MR. JONES: Thank y'all for making the trip
22	down.
23	SISTER BENNETT: Yes. I'd like you to
24	remember that.
25	I'm looking at the Board and I'm wondering



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

which of you represents Northeast Louisiana. Anybody?

Northeast. No. There's a Northeast and
Northwest.

Nobody from the Northeast? That's too bad. You know, we had to come today. We had to come to meet the Board and see who's on the Board. We've been praying, talking, working hard. We've done everything except tweet. We've called people. been in touch with Mr. Pierson, Mr. Pierson's staff, in order to rectify this and follow the rules. You know, we kept hearing "rules." We got in here late, but "rules, rules, rules." Rules apply to everybody. In 2016 -- East Carroll Parish has 40 percent -- 40 percent of the people live under the poverty level. Over 60 percent of the children. So when a company comes in and says "We are going to give jobs," "We're going to settle in the community," "We're going to do wonders," we welcome them with open arms, but we expect them then to respect the community as well.

So in 2016, the company, the plant closed.

I know we're using the word "idle." No. It closed.

And it's still closed. A big, \$50-million plant,

\$50-million from the federal government to build this plant. So Myriant didn't pay for that plant. They got

\$50-million. And I'm sure the state gave them some



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

money too. And I know our Port, our Lake Providence Port gave them money. Okay. So here they are and they're closed.

I know in September 2016 they came before the Board to ask if they could continue on their exemption even though they were closed. Now, that's a funny rule to have -- you know, get an exemption and the corporation, the plant closed. That's a -- I've never heard of that rule. I don't know what rule you broke there. I'm sure you have to be in operation in order to get a tax exemption. I don't know. I know would presume that. You know, you're supposed to know the rules.

Then they came before the Board, and the Board agreed that they would allow them to continue on a year at a time, but they had to come before the Board every year and they had to get support from the community. Assumingly they got letters from the community. I know I got a letter. I didn't sign it because I wasn't -- I couldn't agree to give an exemption to a company that was closed.

You set the rules for them that they were to come back every year. They didn't come back. This lady has just read out all of those contracts. They stayed on the books. So who was supposed to inform our tax



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

assessor that they were supposed to be taken off and they were supposed to be paying taxes? Nobody. Nobody did it. So they've had tax exemptions even though they were closed and nothing's happening.

Now, that -- it's hard for us to understand that because we have -- like St. John the Baptist

Parish, we have poor people. We have a school system that could certainly do with more money so we could employ more teachers. We have roads with holes in them. You know, we have many needs. We are way up there,

Northeast, Louisiana. You probably come through Lake Providence on your way to Memphis or Arkansas or Little Rock, but as you can see, we are ordinary people. We're not elected; we're not appointed. We belong to Delta Interfaith, which is a group of about 12 churches, and we work together.

We were able to find out that this breaking of the rules was going on, so I'm sure the staff members and maybe the Board knew this was going on. So how could you let it continue? You know...

Anyway. Another thing we discovered after we did research was Myriant applied for their ITEP late. Late. And I mean late. They still got it. They still got it. There was an exception made for them. They still got it. So "rules" again. You know, it looks



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

like rules are good when they satisfy the corporations, but they're not good for the poor people or for the people of the parishes.

So today we find we had to come because we finally have some justice. Now, as you know, I'm a Sister, so I'm Catholic, but most of the people in North Louisiana are Baptist, and let me tell you, when they -- they live by the word. They don't just study the word. They live by it. And in the Bible, it says the Lord hears the cry of the poor, and if the Lord is on your side, woe to you because the Lord will move mountains.

We didn't think this was going to happen today. We didn't think y'all would give in on it because we've been at it so long, but, see, we have a God, as they say, an on-time God.

Isn't that right, Earnestine?

So we finally are getting justice, but we want justice for everybody else. I would like to propose that -- you're not asking me, but I'm going to make a proposal that LED and this Board employs staff so that they can watch the companies and make sure that they're doing their part. If they're supposed to have jobs, they're supposed to have jobs. If they're supposed to turn in papers. Not just police juries and everybody else.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Would you like to say something?
2	These two are Baptist, so they're going to
3	talk.
4	MS. BENNETT: Hi. Again, my name is
5	Ernestine Bennet, and I'm here because I'm hurt because
6	our town had to suffer from peoples that came in with
7	money, and we need money for to help our town to exist.
8	And they came in with it, and then they didn't share.
9	And this Board let it happen. I'm hurt that peoples
LO	like us have to suffer like that. That's what I am.
11	MR. THREATS: Percy Threats. I just believe
12	that rules are made to follow, and we ought to follow
13	the rules. Not for some, but for everybody.
L4	SISTER BARRETT: Thank you. I presume
15	you're going to vote on it and you're going to let it
L 6	happen. Sir?
L7	MR. JONES: We will see. We don't have a
18	motion on the floor yet. So we wanted to hear your
19	comments. Thank you so much for being here.
20	SISTER BARRETT: Thank you.
21	MR. JONES: Thank you for coming down.
22	Okay. We would entertain a we have a
23	motion from Dr. Woody Wilson and a second from Dr. Shawn
24	Wilson to approve the recommendation to formally cancel
25	these contacts effectively canceling all of ITEP



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	contracts for Myriant in Lake Providence.
2	Any other questions or comments from the
3	Board?
4	(No response.)
5	MR. JONES: Or from the public?
6	(No response.)
7	MR. JONES: Hearing none, all in favor, say
8	"aye."
9	(Several members respond "aye.")
10	MR. JONES: Any opposed?
11	(No response.)
12	MR. JONES: There is no opposition. Thank
13	you for your efforts.
14	Next.
15	MS. CHENG: Praxair, Inc., Application
16	20190076 was approved by the Board of Commerce and
17	Industry at the December 13th, 2019 meeting. Notice of
18	Board approval was sent to the St. James Parish Council,
19	parish school board and parish sheriff for their
20	consideration.
21	On February 6th, 2020, LED received notices
22	of action from the St. James Parish Council indicating
23	St. James Parish Council has conducted a public meeting
24	on the Industrial Tax Exemption Application 20190076-ITE
25	and voted to deny the application as presented by the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Louisiana Department of Economic Development in the 12/12/19 contract for exemption of ad valorem taxes with Praxair, Inc.

Alternatively, St. James Parish Council has agreed to approve the Industrial Tax Exemption

Application 20190076-ITE provided that the alternative yearly exemption percentages of ad valorem as listed in the attached Resolution Number 20-40 are incorporated into the final contract for exemption of ad valorem taxes with Praxair, Inc.

The St. James Parish School Board and St.

James Parish Sheriff returned notices of the same action
as the parish council. However, the ITEP rules only
provide for only two options when a local governmental
authority choses to take actions upon an ITEP
application: Approve or deny the Board-approved ITEP
application.

LED interprets these responses from the St. James Parish locals as denied. However, because the notices of action received from the St. James Parish Council, School Board and Sheriff are not the standard notice of action forms requested to be utilized for purposes of notifying the department and Board of the outcome of local action, LED is requesting the Board determine the result of the action taken by the parish



1	council or parish school board or parish sheriff with
2	regard to notices of action returned to LED for the
3	referenced projects.
4	MR. JONES: All right. We have a situation
5	in which the parish facility excuse me the parish
6	entities basically denied with alternative denied the
7	applications with alternatives.
8	I think you have in your package
9	correspondence from the district attorney for St. James
10	Parish representing the parish entities clarifying so
11	that there is no doubt that the parish entities intended
12	to deny the application of Praxair.
13	Do we have anybody here from St. James that
14	would like to speak on the issue?
15	Yes. Come on down.
16	Please state your name and your address and
17	your position with the parish, please.
18	MR. NOSACKA: Of course. Good morning to
19	all of you, and thank you for your indulgence. We
20	appreciate the fact that we have
21	MR. JONES: Your name. Let's identify
22	yourself for the record first.
23	MR. NOSACKA: Getting there.
24	Steve Nosacka. I am 606 North Millet in



Torres Reporting & Associates, inc.

Gramercy, Louisiana. I serve the parish as its Economic

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Development Consultant, and I am fortunate to also serve as the Mayor of the Town of Gramercy, which is the self-proclaimed capital of St. James Parish. We appreciate your indulgence in hearing us out for a few minutes.

I want to make sure we recognize the fact that our Superintendant, Dr. Ed Cancienne, is here; our School Board President, George Nassar, is here; our Sheriff, Willy Martin, is here.

Our Parish President had a Corps of
Engineers meeting that he had to attend, and beyond
that -- forgive me -- our assessor had a retirement
board meeting. Otherwise, they would certainly be here
as well. All of us are united in our support of this
request.

And I want to give you a bit of background to make sure you understand that what the actions we've taken, recognizing everything that's already in place were neither whimsical nor were they arbitrary, but they reflect what we see as our responsibility to our parish residents for parish tax money.

So to that end, I'll give you just a little bit of background, and I won't be that long. Please. I appreciate your indulgence.

We started pre-2016 Executive Order as a



result of a 30-year pilot agreement being thrust upon us, if I can use it, for lack of a better word, by previous administration that resulted in an industry coming to the parish paying only a fraction of the property taxes that they should have been paying for, and as a result, for a project that was only -- resulted in only a fraction of the project that was presented to the state in the negotiations of that.

And so as a result, our response was to form what I named back in 2015 or so our Parish Stakeholders' Committee, and that composition of that is our three major taxing bodies, sheriff, school board and parish council, assisted by myself, the assessor, parish attorney. And we meet early and often with perspective companies. We meet as often as we need to to understand what that perspective company wants to do in our parish, to understand and assess the impacts, both positive and negative, on our parish of having that industry come and locate here in our parish, to determine our level of interest in seeing that industrial prospect come to the parish, and then consider, in addition to ITEP, the exemptions that the company requests from the parish.

And that's been effective, and as we've -we met, as I mentioned, early and often, and we're
fortunate to have industrial prospects and new



industries coming in where we have a reason to meet on a regular basis.

We communicate with to the company what additional considerations and commitments that we would want to see from that company. Particularly for us. Our interests always are to attract environmentally responsible companies that will put strategies in place and action plans in place that employ more of our local residents and do business with more of our local companies.

So for St. James Parish our focus and intent is always to strike a balance between the pros and cons of new industries coming into our parish, being mindful, always, of our accountability to the St. James people, to the people of St. James Parish, as we've done with this company, which is, while we might add, is a world-class company. We're exited to have Praxair located in St. James Parish.

So the action taken by our taxing bodies in your agenda is read to you already, and correspondence you received provides the details of the resolutions and the sheriff's letter that our taxing bodies have approved. They all mirror each other, which essentially would result in retaining 80 percent, that 80 percent exemption for the company for the first five years of



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

the property taxes, and would modify the remaining five years to be at 50/50. And these were done, as mentioned to you, with the knowledge and the concurrence of the company.

As you can see in our district attorney's letter, even though we recognize your current rules do not, we do see, and our attorney's letter says and we see said ourselves as we considering as we step through this, that the Governor's Executive Order 2016-73 does provide for alternative parameters for consideration, including percentages for exemptions.

So in conclusion, we're here today because of our understanding of the Governor's Executive Order and the fact that local approval has been granted us the option for the opportunity for local approval, and what we have done in our estimation is truly in the spirit of the Governor's Executive Order and we think it's within the Board's authority to request that LED revise that ITEP contract to provide what we have approved.

And we thank you for your hearing us.

MR. JONES: Any comments from any of the other representatives?

MR. MARTIN: He represented us well. Thank you.

MR. JONES: Thank you very much.



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Any comments or questions from the Board to
2	Mr. Nosacka?
3	Let's see if there's any questions first,
4	and then we can have other comments.
5	Any questions or comments to Mr. Nosacka?
6	Mr. Moller.
7	MR. MOLLER: So the first five years, you
8	just want the 80 percent exemption, which is what I
9	mean, we've
10	MR. JONES: Is under the rules.
11	MR. MOLLER: Which is under the rules, and
12	that's what we approved; right?
13	MR. NOSACKA: Yes, sir.
14	MR. MOLLER: And we wouldn't take up the
15	second five years until it came back on approval; right?
16	MR. NOSACKA: In concept, yes. As a
17	practical matter, what we actually gave you was a
18	resolution that modified the percentages for the entire
19	10-year term to flatten that property tax stream.
20	So first year is not 80/20. First year is
21	75/25 or something like that, and year 10 is like 49/51
22	or something like that.
23	MR. MOLLER: Okay.
24	MS. CHENG: Mr. Moller, if you look at the
25	packet that you have in front of you, the resolutions do



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	have all of the percentages.
2	MR. MOLLER: Okay. So the sliding scale
3	starts right away?
4	MS. CHENG: I believe so.
5	MR. MARTIN: And we did agree to that in the
6	presence of the company. They also made a comment to
7	that effect that they understood what we were doing in
8	trying to balance out for annual budgeting that we were
9	leveling the level of payment from Year 1 all of way to
10	Year 10.
11	MR. JONES: I just want to make sure the
12	court reporter can hear what you're saying.
13	MR. MOLLER: What stage is the project right
14	now? Is it built or is it operating or where
15	MR. NOSACKA: No, sir. They hadn't broken
16	ground yet on the project.
17	MR. JONES: It's my understanding this is a
18	new project.
19	MR. NOSACKA: It is.
20	MR. MOLLER: What happens to the project if
21	we accept the recommendation of LED that it was denied,
22	which was the first vote?
23	MS. CHENG: You'll have to ask Praxair.
24	MR. JONES: Praxair has representatives here
25	Tim gure go T think well have an opportunity to ack



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

those kind of questions. I didn't mean to cut you off.

MR. MOLLER: Yeah, that's fine.

MR. NOSACKA: Let me mention as well, Mr.

Moller, to follow up, in our e-mail -- excuse me.

Praxair followed up with us after conversations with them about this, in presentation to them, because one of the things we would never do for us is to make this kind of proposal without the full knowledge of the -- and the discussions and negotiations with the company. So part of our stakeholders' meeting, we often invite companies in to hear them out on the matter.

So for all of that, that's -- they respond to us with an e-mail that said, and I'm quoting, that they were in agreement to the extent that this was allowable.

MR. MOLLER: So, you know, I want to be consistent, and previously I said I really wanted to defer to the wishes of the locally-elected officials.

Are you -- I mean, what would you -- what are you asking this Board to do? To deny the application or to -- if our option is to vote up or down --

MS. CHENG: The 2018 rules only allow for approvals or denials, so what their notice is essentially saying is that they're denying -- that they're denying the full 80 percent. And he did



1	reference the Executive Order. Yes, the Executive Order
2	provided for setting terms, but the 2018 rules, which we
3	are operating under today, does not provide for that,
4	and it is an approval or denial of 80 percent for five
5	years and 80 percent for five years.
6	MR. MOLLER: Exactly. And it's clearly the
7	wishes of this Board I can't speak for anyone else
8	that we want to follow our rules. So it seems like we
9	can either approve this or deny it, but that we're not
10	going to do the sliding scale exemption that y'all
11	approved.

So I guess my question is, you know, are you asking us to approve or deny this?

MR. NOSACKA: Approve or deny our request, that specifically that you revise the contract to provide for what we have approved.

> MR. MOLLER: Okay.

MR. NOSACKA: That's what we're asking.

MR. MOLLER: If we deny that, then the

project -- then there's no Praxair?

MR. JONES: If you follow the LED staff recommendation -- and, frankly, the letter from the district attorney may clarify that the intent of the local bodies was to deny the contract. Alternatively, they wanted this sliding scale over 10 years.



12

13

14

15

16

17

18

19

20

21

22

23

24

25

Is that fair, Mr. Nosacka? 1 2 It is. "Sliding scale" is --MR. NOSACKA: 3 MR. JONES: Well, that's my term. 4 MR. NOSACKA: -- a loose term. 5 MR. JONES: It may be not a good term. 6 MR. NOSACKA: An alternative property tax 7 exemption --MR. JONES: You want something alternative 8 to the 80/20. 9 10 MR. NOSACKA: Yes, sir. Mr. Pierson. 11 MR. JONES: 12 SECRETARY PIERSON: So if I can help frame 13 this issue, and if I stray from what your intent is, let 14 me know, for new Board members, and you're here with 15 this agenda item because it's a special request. It's a 16 special request because there's confusion. The parish 17 council both denied and approved with their actions, 18 and, therefore, that does not compute an answer to the 19 staff at LED and now brings this to the Board for 20 consideration. 21 Obviously what we strive for is an effective 22 and efficient process to give industry an answer in a 23 short period of time. Certainly you appreciate that 24 there are 64 parishes, so we have 192 local 25 jurisdictions and municipalities that often get



Torres Reporting & Associates, inc.

involved, and this was considered to have the opportunity to new negotiated millages in the past, but the assessors correctly identified that if you take hundreds of companies and array that against more than 192 jurisdictions, it becomes impossible to administer effectively the tax exemption program.

The other salient point I would want to make here is that the parish understands and has executed against if they want to do what I'll call a modified millage, they may proceed with an agreement, and you've heard them say this term, so if you're new to this Board and know it, follow it, pilot payment in lieu of taxes. They can structure that with the company and have this, for lack of maybe a better term, customized millage rate of exemption, but that's not what they presented to LED, to the Board of Commerce and Industry through this application process.

This is not a motion, but it is a staff recommendation from myself that you don't have to vote this up or down today. The alternative would be to return this to the local community for their consideration to either approve or deny this application as its present form is not in compliance with our rules and what's acceptable to come before the Board. And it's placing the Board in a position where you can't go



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	forward based on the rules, but you've been provided
2	with information that, again, I will point to, that's
3	confusing where they both deny and approve the
4	Industrial Tax Exemption application in the same
5	correspondence.
6	MR. JONES: Thank you, Mr. Pierson.
7	Any other comments or questions?
8	Ms. Malone.
9	MS. MALONE: So when a company works with
10	LED on the contract with the state, they sign that, they
11	go through the contract with LED and the terms. So were
12	you working with the company during those conversations
13	where the company has to sign the contract with the
14	state? I mean, because they signed it with an 80
15	percent exemption, so was there no communication during
16	that time when
17	MS. CHENG: The contract's actually not
18	issued until after the locals approve it.
19	MS. MALONE: Oh, after.
20	MS. CHENG: So that's only the Exhibit A
21	that y'all have that have the job requirements and the
22	terms of 80 percent, and that's Exhibit A to the
23	contract.
24	MS. MALONE: Okay. So does the company



TORRES REPORTING & ASSOCIATES, INC.

receive a draft of Exhibit A to review --

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. CHENG: Yes, and that is signed by the
2	company.
3	MS. MALONE: before it's approved or
4	brought before the Board?
5	MS. CHENG: Yes.
6	MS. MALONE: Okay. So were conversations
7	were there any conversations between your organization
8	or any of the local governing bodies and the company
9	during that time when it was presented that it would be
10	an 80 percent exemption and brought before this Board?
11	MR. NOSACKA: Multiple conversations with
12	the company since this Summer, and we formulated this
13	response upon receipt of the contract.
14	MS. MALONE: Okay.
15	MR. JONES: Let me make sure I understand
16	that, Mr. Nosacka. So you're saying after the Board of
17	Commerce and Industry approved in was it December?
18	The December meeting. So after the December meeting is
19	when you presented the company the hybrid is that a
20	better word?
21	MR. NOSACKA: Better.
22	MR. JONES: the hybrid payment schedule;
23	is that correct?
24	MR. NOSACKA: That's true. That's exactly
25	right.



1	MR. JONES: But prior to the time you-all
2	voted on it; is that correct?
3	MR. NOSACKA: True.
4	MR. MARTIN: But your question was did we
5	talk to the company prior to that; right?
6	MS. MALONE: Correct. So I guess my
7	question is did the company
8	MR. NOSACKA: Not about the
9	MS. MALONE: Did the company know there was
10	an alternative plan be
11	MR. NOSACKA: Not about we hadn't
12	formulated the alternative plan. Once we received the
13	contract, we began to discuss the contract, and from
14	that, the alternative plan began to be formulated. We
15	communicated that with the company prior to our
16	response prior to the Board's taking action and our
17	response to LED.
18	Let me follow Mr. Pierson's comment, and I
19	appreciate deeply the work of LED and the breadth of
20	everything they do for us, but Secretary Pierson
21	mentioned something about an alternative available an
22	option available to us to negotiate pilot agreements.
23	And keep in mind, from a legal standpoint, that,
24	according to how that's in place today, we would have to
25	take ownership of those assets for that pilot agreement



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

to take place. So it's not just simply, you know, we're going to sit down and develop a contract where we're going to determine locally how we modify property tax agreements, that sort of thing.

And we've had lots of opportunity to have those discussions, and more often than not, we've had companies that have declined to let us own their assets.

MR. JONES: Okay. Dr. Wilson.

DR. S. WILSON: Mayor, question, at any point before you made your proposal did you-all consult with LED to determine whether or not that was a viable approach?

MR. NOSACKA: Yes, sir. We deeply appreciate all the efforts of LED and everything they do for us here in Louisiana.

Last Summer, Board President Nassar and myself and our assessor, Glenn Waguespack, visited with LED staff to had that conversation and posed that kind of hypothetical. We weren't prepared with any particular, so we -- and response from -- they were very helpful, very understanding, very appreciative of us coming to see them about it and told us what the rules were.

DR. S. WILSON: And their interpretation of the rules then aren't any different than the



1	interpretation of the rules now?
2	MR. NOSACKA: No, sir. We weren't mislead,
3	uninformed or
4	DR. S. WILSON: Thank you.
5	MR. NOSACKA: Like I told you, we appreciate
6	LED and everything they do and the time they spent with
7	us last Summer to have that discussion.
8	MR. JONES: Any other questions or comments
9	from the Board for the St. James representatives?
10	(No response.)
11	MR. JONES: Do we have someone here from
12	Praxair?
13	Thank you, gentlemen.
14	Again, if you would, state your name and
15	address and your position with the company, please.
16	MR. FOGARTY: Yes, sir. John Fogarty with
17	Praxair. I'm Commercial Director for our Louisiana
18	business. Address 9154 Highway 75, Geismar.
19	MR. JONES: Thank you.
20	MR. FOGARTY: I had to change my script
21	here. It says "good morning," so
22	MR. DECUIR: And I'm Jason DeCuir. I
23	represent Praxair. 301 Main Street, Baton Rouge,
24	Louisiana.
25	MR. JONES: Thank you.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. FOGARTY: We appreciate the opportunity to address the Board and certainly thank you for your time. We'd like to spend a little time talking about Praxair, Inc., who we are, our presence in Louisiana and the St. James Parish project under consideration today.

Praxair, Inc. is a member of the Linde Group by way of a 2019 merger between Praxair and Linde AG.

We're the world's leading industrial gas and engineering company with a stated commitment to investing in our communities, putting safety first, valuing diversity and leading a sustainable development by improving our customers' environmental performance while reducing our own carbon footprint in our operations.

Our commitment to the local community is best represented by our Skills Pipeline Program, which was piloted in 2014 in coordination with the Louisiana Community and Technical College System. Since its inception, this program has provided funds and hands-on support allowing training and certification of hundreds of welders in South Louisiana.

In 2019, the program was expanded in the Fort Polk area to provide commercial driver training to military personnel as they transition from military to civilian life.

We presented this program last week to RPCC



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

and St. James Parish School Board to gauge their interest in developing pathways that we could work with them to bring this program more locally into their area of the CTC at Lutcher High School, and I think they were impressed.

Moving to with Praxair, the bulk of our operations in Louisiana involves the supply of hydrogen and carbon monoxide to the refining and petrochemical industry. We established operations in the state in the 1970s with major locations in Calcasieu, East Baton Rouge, Ascension and St. Charles Parishes. We also operate hydrogen pipelines in the state, one that extends from Baton Rouge to Norco. The second is connected at the Texas State line and extends into the Lake Charles area.

Louisiana is a key part of our overall growth strategy, and our growth in the state mirrors the refining and petrochemical industry. Our products are key-fitted stocks in and producing clean fuels and specialty chemicals. Since 2010, we have invested approximately \$500-million in the state.

The project under consideration today represents an addition \$225-million investment, creates 15 permanent jobs and approximately 150 construction jobs over an 18-month period. The project will produce



175-million cubic feet per day of hydrogen into our pipeline system and enables continued growth in the refining and petrochemical sectors along the Mississippi River Corridor.

In addition, we are currently in the process of developing projects that could bring an additional 500 to \$750-million investment and the creation of 50 to 75 jobs over the next five to 10 years. Our projects are highly competitive for market and costs perspectives with ultimate contract provisions resulting in fixed-price schedules that prevent recovery of an unanticipated cost. As a result accurate assumptions of all cost factors, including available tax abatements and incentives, are essential to the long-term success of our projects and our continued growth in Louisiana.

With regards to the project under review in today's discussion, we formally approached the parish stakeholders in the first quarter of 2019 upon execution of supply contracts providing the needed base load for the facility. Our advance notification was filed with LED in July 2019 with approval of project application provided by the BCE at its December 2019 meeting, and then sent it to parish stakeholders for their approval. Our discussions with the parish throughout this process were highly supported of our project and did not



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	indicate any deviation from the standard ITEP tax
2	abatements.
3	In conclusion, we would appreciate the
4	Board's attention to this matter and understand the
5	difficult nature of interpreting the non-standard
6	notices of action that the parish provided. We have
7	worked diligently to comply with all rules and
8	regulations related to the ITEP process and application
9	before you, and we're confident that we did such. We
10	look forward to working with the Board, LED, the
11	Governor's office and the officials of St. James Parish
12	to determine a future equitable result for all parties
13	involved.
14	Thank you.
15	MR. JONES: Thank you, sir.
16	Mr. DeCuir, do you have any comments?
17	MR. DECUIR: No. I think he summarized it
18	good, and I'm here if there are any questions, sir.
19	MR. JONES: Thank you.
20	Any questions from the Board to just one
21	second.
22	Any questions or comments from the Board?
23	Mr. Moller.
24	MR. MOLLER: What happens to this project if
25	you don't receive the tax abatement?



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. FOGARTY: We've got to look at the overall project economics and determine whether escape paths we might have or what might happen with it. It's hard to say at this point today. I mean...

MR. MOLLER: But would you be able to negotiate a pilot with local officials or --

MR. DECUIR: So I think the question of pilot was brought up, and I think Secretary Pierson brought that up. And at this point, it does provide a lot of complications. As we know, there has been attempted pilot legislation that has come through the legislature and has not been approved.

As a result, in order to enter into a pilot, the company at this point would have to turn over ownership of all of its assets. When they start looking to do these projects, you start having liens and other security rights in those assets. And so at this point, to try to undo all of that in a pilot, it would, you know, be difficult. I don't know that that could even be done at this stage because we were moving down the road under the assumption of the ITEP. All of those discussions with St. James Parish were favorable, and that's the direction that the company moved in.

MR. JONES: If I may, just for the Board members, and I know there's been some discussion about



the Governor's Executive Order of June 2016, as you get used to working through the ITEP agenda, it can be a little bit confusing because basically we have contracts falling into three different buckets; one is pre-Executive Order, one is from Executive Order to the enactment of the 2018 revision to the rules, and the third bucket is post-2018.

Now, the reason for all of that confusion is that with the Executive Order, all of a sudden things were uncertain. As a result of the uncertainty, this Board attempted in 2018, perhaps not perfectly, but at least attempted to provide more -- let me do it different -- less arbitrariness in the way that the program was facilitated, and as a result, in 2018, we passed a rule that basically said, okay, when this Board approves a project, it has to go to the local governments for approval, and what the local governments will receive is an 80/20 exemption. In other words, instead of 100 percent exemption for the companies, the companies would get an 80 percent exemption guarantying them a 20 percent flow from the property tax to the local entities.

And so since 2018, the way we have essentially operated is, is when a project is approved by the Board, it goes to the local governments and the



Torres Reporting & Associates, inc.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

local governments say either we want the 80/20 or we don't want to -- we don't want any exemption at all. And they have that option to do that. And at that point, the project has to then determine do we go forward or not, and that's a determination that's between the company and their board of directors.

This situation, the reason it's before us today is, as Mr. Pierson said, is that we basically offered an orange and an apple, and the parish handed us a banana. And so we're trying to figure out what do we do with that, what do we when the rules specifically say either thumbs up on the 80/20 or thumbs down and nothing at all, no exemption at all, because that's what the rules say.

And so I thought that the letter from the district attorney was very helpful because he stated in no uncertain terms that the intent of the parish entities was to deny the application. I understand from Mr. Nosacka today that the parish would still love to have the hybrid. This is -- I'm only one vote, but my inclination is is that the rules provide for an 80/20 or nothing. It doesn't provide for a hybrid.

I think that's where we are today. That doesn't mean some day the rules will be changed to allow for a pilot or something else, but right now, I agree



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

with Mr. DeCuir's comments. Pilots are very attractive, but in Louisiana, the Louisiana law right now, they're very problematic and they're very almost impossibile to get. There's been litigation over them, there's -- it's a great concept, but right now it's problematic in order for the companies to get financing and in a situation that they can allow for that.

So I think where we are today is we need to The LED's recommendation is that the make a decision. St. James action be interpreted as a denial. At that point, I believe the company will then have to make a determination of what it wants to do as far as the project is concerned, but one thing that is very clear, although the parish entities have de- -- assuming we accept LED's staff interpretation and we vote that this is, in fact, a denial, there's nothing to keep the parishes from changing -- the parish entities from changing their minds. If they want to come back and approve the 80/20, that's within their providence, and that is there's nothing that prohibits that. But based upon the LED recommendation and the district attorney's letter, we have to determine today whether this is a denial.

Mr. Pierson.

SECRETARY PIERSON: Point of clarification,



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

LED's interpretation is that it's a denial. Our recommendation is that it be returned to the local governing bodies for reconsideration because of the confusion introduced by the duplicity of their submission to LED.

MR. JONES: Thank you. Thank you for that clarification. I apologize for muddying those waters at all.

Okay. Mr. Nassar, I think you had something you wanted to say.

MR. NASSAR: I'll be very brief.

Mr. Jones, it's nice seeing you. It's been a while since we've worked together, but I just wanted to clarify the position. To give you a little background an little history of my work record, I worked construction for many years and ran procurement for some big construction companies for St. James and Ascension Parish. After that I went to work for a chemical industry in St. James Parish where I retired two years ago after 38 years. So I've been on the St. James Parish School Board for 25 years. We've worked very, very good with industry in St. James Parish. Industry has worked very good for us. I grew up on a farm, so I know what it is to work hard, and I know that what it is to have to grow what you eat. And if it were not for



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

industry in St. James Parish, our school system wouldn't be where it is. I wouldn't live the way I live and I probably would not have been able to send three children to college.

With that being said, as an elected official, and y'all all know, I mean, I feel for our senators and representatives that's sitting on this Board because of the bombardment they get not only on this Board, but in the legislature during the session. You're pulled in 10 different directions, which brings me back home.

We get pulled in 10 different directions also from our constituents, and our constituents do know what goes on on a day-to-day basis, and everybody's related to somebody in St. James Parish.

So with that being said, we are not trying to run Praxair out of St. James Parish. And as far as I'm concerned, a comment was made earlier by John, and I hope that the conversations are still favorable because we are looking forward to working with y'all. However, we thought that there had to be some type of agreement to not only show, but also satisfy our constituents that we are working with industry, we are working and we are working on their behalf. And when we did have the resolution come up at the St. James Parish School Board,



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

we had no one in opposition to it. So I just wanted to state that, that we are not anti-industry and we are working as hard as we can with them to make everybody happy.

So with that being said, I appreciate y'all's attention, and, you know, we'll just, I guess, try to go back to the drawing table or whatever the Board decides to do, but...

MR. JONES: I would say, Mr. Nassar, I know in this very room St. James has been used as an example in times past about there are ways for the parish to come together and work as a unit, and y'all do that very well. Thank you.

MR. NASSAR: Thank y'all.

MR. JONES: Mr. Sheriff.

MR. MARTIN: A little bit of following up to what Mr. Nassar said, I want to point out, too, as I sat down with Praxair's representative in going through this process, I want to fall back a little bit on the Governor's Executive Order, which I was pretty exited about ever having an opportunity to sit down with these corporations wanting to come into St. James Parish and actually having a seat at the table. And so this was really the first opportunity I ever had, first experience I ever had in the negotiating process of



Torres Reporting & Associates, inc.

dealing with industry. I've been visited by industry in the past, and, of course, we always had very civil conversations and discussions about what they were bringing to the parish and what it would mean to my organization, but this was the very first time that I felt like it was going to matter, that I felt like the decisions that we all agreed on looking for what was good for the company as well as what the local taxing authorities needed. I think that when I sat down at that table, shame on me, I felt like I had a voice at this table, and in no way did -- shame on me for not realizing that a later decision made by LED that it's a 20 up or down.

That was never our intent to ignore what rules you live by and that we're going to shove it back in your face that we don't want to do this, we've got a better idea. It's about us sitting down and working out together, which I think you might say is rare when all taxing authorities sit in the same room and come up with the same game plan. I'm proud of the fact that I work with my peers, that we were capable to do that. I'm proud of the outcome of these meetings, and I know and realize now at that point that we broke new ground. We didn't know where this would go, but I am for industry as well. I think that you'll find that's consistent



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	THE BOARD OF COMMERCE AND INDUSTRY
1	with most of the leadership in our parish, and I have
2	great experience with the companies in the past. And I
3	like this company and I want to see them in St. James
4	Parish.
5	Thank you very much.
6	MR. JONES: Thank you, Sheriff. Appreciate
7	your comments.
8	All right. We are I think we're ready
9	for a motion.
10	Ms. Malone.
11	MS. MALONE: I was just going to go say it
12	sounds like the local governing bodies and the company
13	want to take this back home, and I would take the
14	recommendation of LED to send this back to them and give
15	them 30 days is that appropriate to hold meetings
16	again and bring us a yes or no vote.
17	MR. JONES: What if we don't this: Why
18	don't we take the special request and simply defer
19	action on it until the next meeting?
20	MS. MALONE: Perfect.
21	MR. JONES: Then if at that point, if the
22	parish and Praxair can come back with an alternate



24

25

TORRES REPORTING & ASSOCIATES, INC.

and I will say, going to the Sheriff's comments, I think

the alternate is either the parish can determine no, we

want to continue with the denial of the application or

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

we're willing to accept the 80/20. I think that's where you are. Those are the two choices you have, but that way they can have an opportunity to make that decision and visit with their constituents and see how they want to move forward.

Mr. Nosacka.

MR. NOSACKA: Chairman Jones --

MR. JONES: It's hard for you to say that,

isn't it?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. NOSACKA: I'm trying to get myself used to it, but for -- appreciate your desire to kind of capture that, but I'm not quite sure that's the capture that we see. For all of that, the deferral until your next meeting in April may make sense for us.

One of the things I want to leave you with is this, because I'm not quite sure what changes between now and then, but we're willing to see if we can get --we certainly want to get somewhere because Praxair is an exceptional company and a tremendous value to St. James Parish. But I want to make sure for the record that our I reference this, that just as you mentioned earlier, LED brought to the Board a set of rules based on to, in essence, put into place some structure around the Governor's Executive Order, and our position really is that maybe the rules don't really fully capture the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

intent of the Executive Order that gives local approval over our money.

MR. JONES: And I appreciate that. And, again, it goes back to comments that had been made earlier, and we may have a philosophical discussion as to what ought to happen as far as local control is concerned, but right now, the rules are what the rules are. And there may be -- does that say that rules can be changed at some point between now and the future, yeah, but not between now and the next meeting. So that's -- I think practically that's where we are.

MR. NOSACKA: My comments I still want to -MR. JONES: No, I understand, Mr. Nosacka,
and I appreciate it. I appreciate it very much.

MR. MOLLER: If we can clarify, what are we expecting to change at this point now and the April meeting?

MR. JONES: I think the determination -- in fairness, I think there has been some misunderstanding is the best word I can come up with as to what the parish entities' options are, and I think -- I think what we're doing by deferring is giving the parish entities an opportunity to go back and determine which path they want to go down, do they want to be a full denial or are they willing to accept the 80/20.



1	MR. MOLLER: But the parish voted to deny
2	the application, and so we're basically giving them a
3	redo?
4	MR. DECUIR: May I make a comment?
5	So, Mr. Moller, with all due respect, that's
6	not what parish sent back to LED.
7	MR. JONES: Yes, it is.
8	MR. DECUIR: And the Secretary alluded to,
9	look, the LED was put in a position to make a
10	determination of what they really thought the parish was
11	doing, but if you take the LED form that was sent to St.
12	James Parish, they checked "approve" as well as "deny,"
13	and it is the intent that St. James sat up here and
14	stated that they wanted to give this company some form
15	of abatement, but the question the question
16	MR. MOLLER: But the denial is legal under
17	the rules of our Board, but the approval is not because
18	it doesn't conform to the rules of our Board.
19	MR. DECUIR: I think the rules look, let
20	me say this: We are willing to go back and try to work
21	with St. James. Praxair has always been willing to do
22	that. We've shown that we're willing to do that, but I
23	think if we're going to get into a rules interpretation,
24	there are a lot of rules that perceive the fact that



Torres Reporting & Associates, inc.

before you even get into the approval or denial in terms

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

of if you look at that agenda item, were the proper noticed followed and sent to LED. That's what that agenda item says. It just doesn't say LED interprets it as a denial. We've got to start looking to see if what was sent back to LED was appropriate under the rules, and then you may have to make a decision under that specific rule.

And so what I'm saying is, if y'all want us and encourage us to work with St. James, we're willing to do that, but if you're going to make a motion such that it's approved or denied today, then we would have a lot of alternative arguments that we would make before we would accept a denial. And, again, keep in mind this is not St. James, the school board, the sheriff or the council saying they don't want to give us an abatement. If you read the intent of what they sent back to LED, it says we want to give this company an abatement for 10 years. We just want to use a different structure than what the rules call for, and we're kind of caught in an innocent position because they are saying we disagree with the interpretation of the Governor's Executive That is a disagreement that's going on between Order. St. James and the Governor's office whereby Praxair has followed every rule of the program, and I don't think to have a denial (indicating).



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

	MR.	MOLLER:	So	it's	pretty	clea	r that	th	ıe
hybrid plan	appı	coved by	the	counc	il is	not g	going t	o f	1y
with this bo	ard	; right?	So	we're	just	sayir	ng deci	de	if
you want to	do 8	30/20 or	notl	hing.	Is th	nat	-		
	MR.	NOSACKA	: I	'm not	sure	fc	orgive	me.	
I'm not sure	t.ha	at we wo	ıld l	be wil	ling t	o cor	ncede t	hat	•

I'm not sure that we would be willing to concede that it's not willing to fly.

MR. DECUIR: See, that's the deal. They are disagreeing with what the rules are they want to do it a different way. We're willing to work with them as long as it's allowable under the rules, but we don't want zero as a result of that.

MR. NOSACKA: And the only reason why we disagree with the rules, if we could use that term "disagree" with the rules only because we don't think the rules really capture the spirit of the Executive Order.

MR. JONES: Mr. Nosacka, you realize that the rules -- that the Executive Order -- that the rules implemented the Executive Order, and I agree that you may not like the way it implemented the Executive Order, but it did. And the Governor approved those rules.

MR. NOSACKA: We think you did your best.

MR. JONES: And you may be right. All the mistakes I've made in my life, if I lined them up, we'd



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

be here for a long, long time. And these rules are by no means perfect. We've seen that today. We've seen the rules being questioned all day today, but the rules have been slapped around today like crazy, and in some cases appropriately because rules are meant to be changed. Legislature would have nothing do every Summer if we didn't change rules.

But as the rules stand today, it's an up or down vote, and it's either up 80/20 or down nothing at all. Those are your two options.

MR. DECUIR: Well, again, as I look through the rules and as a tax attorney reading through these rules, we are willing to go back and work with St.

James, but as we heard earlier, the rules also mention that you either have to approve or deny as stated herein.

MR. JONES: Right.

MR. DECUIR: They did not -- if not, it is deemed approved. There's already a remedy within the rule if you didn't approve or deny, and I think we've seen all of the testimony here that they didn't do either. They kind of did both, and what I am saying is that would be an argument that we would make. And we're willing to go back and work with St. James if that's what y'all are instructing us to do, but there would be



Torres Reporting & Associates, inc.

an alternative argument that there is a remedy already 1 2 embedded in the rules when they're not followed as we heard here earlier today. 3 4 MR. JONES: Okay. Let's kind of wrap this We don't have a motion right now. 5 I think the 6 recommendation from LED is to defer any action on the 7 special request until the next meeting, and at this 8 time, I would entertain a motion to that effect. I will make that motion. 9 MR. JOHNS: 10 MR. JONES: I have a motion from Senator 11 Johns; second, Mr. Briggs. 12 MR. JOHNS: Question, Mr. Chairman. 13 MR. JONES: I'm sorry. Go ahead. 14 MR. JOHNS: Is one month enough time for 15 local government --16 It's actually 60 days because MR. JONES: 17 our next meeting is not until April. 18 MR. JOHNS: Till April. All right. MR. JONES: 19 I think 60 days would be plenty 20 of time. 21 Senator, we do agree with MR. NOSACKA: 22 that, 60 days probably is adequate time for us to step 23 into that process. 24 MR. JOHNS: Mr. Chairman, I make the motion 25 that we defer until the April meeting.



Torres Reporting & Associates, inc.

1	MR. JONES: Thank you, Senator. Thank you,
2	Mr. Nosacka.
3	We have a second from Mr. Briggs, to that
4	motion.
5	Any questions or comments from the Board?
6	(No response.)
7	MR. JONES: Any questions or comments from
8	the public?
9	(No response.)
10	MR. JONES: Thank you all for your
11	cooperation and your guidance today from both the parish
12	and the company.
13	All in favor, say "aye."
L4	(Several members respond "aye.")
15	MR. JONES: Any opposed?
L 6	(No response.)
L7	MR. JONES: There is no opposition. The
18	motion carries. The matter is deferred till the April
19	meeting.
20	Thank you, Mr. Nosacka.
21	MR. NOSACKA: Thank you. Again, we want
22	to we appreciate your hearing us today on this
23	matter.
24	MR. JONES: Absolutely. Appreciate your
25	comments.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Yes, sir, Mr. Fogarty?
2	MR. FOGARTY: I don't want any of my
3	comments to be interpreted as negative on St. James
4	Parish Industrial Development. They have been with us
5	lockstep and very supportive of us every step along the
6	way.
7	MR. JONES: Understood. Thank you very much
8	for that. We would expect nothing less.
9	MS. CHENG: And that concludes the ITEP
10	portion of the agenda.
11	MR. JONES: All right. Next on the agenda
12	is election of officers, and we are scratch that.
13	No, it isn't. Forgive me.
14	Ms. Cheng misspoke. This is not the end of
15	ITEP. We have a resolution that has been promulgated by
16	the LED staff on ITEP rules, policies and procedures.
17	Mr. Pierson, do you want to speak to that?
18	SECRETARY PIERSON: Members of the Board,
19	you've been provided with a resolution for your
20	consideration today.
21	Mr. Chairman, how would you like to properly
22	enter this into the record as a do you want me to
23	read it into the record or is this copy available to the
24	court reporter, will that suffice?
25	MR. JONES: I think for my I serve at the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

pleasure of the Board, but from my perspective, I don't think it needs to be read into the record. If you want to supply it, file it formally into the record, we can do that, but not in this...

SECRETARY PIERSON: All right. We would provide the written copy to the court reporter here today for the official record.

This is a resolution that we recommend to the Board for adoption, and its purpose is to help with clarifying activities that you've basically encountered today to some degree. And this resolution takes nothing away from the executive order on ITEP, and it essentially reinforces the elements around ITEP. And the Board to strictly understand that we are not creating any kind of a new appeal process available. is basically addressing a reconsideration is an allowable activity by industry when they are confronted with a situation wherein local rules apply to their application and, hence, causing a denial that are in conflict with the rules and laws that are enacted here and are the responsibility of the Board of Commerce and Industry to enforce both from the laws provided by the Constitutional-enabling documentation and the rules adopted by the Board itself.

So I think that sort of some of the salient



language that I would share here is that, as we've touched on today, the Board in 2017 and 2018 enacted forms to ITEP and the rules now require that the exemption be subject to the company's accountability to create, maintain and retain jobs or job retention in compelling cases as part of the investment manufacturing establishment for which the exemption is sought, and the Board is establishing uniform rules for the statewide application of each exemption that it grants in order to provide business and industry with clear mandates for obtaining Board approval of the exemption.

The rules include the opportunity for local governing bodies to establish guidelines for business and industry seeking those bodies' consent for the exemption, and the Board, through LED, has worked with local interests in establishing guidelines for their use in reviewing the exemptions granted by this Board, and for any parish that does not have a set of guidelines or a school board that wishes one, LED does have that template for adoption available.

Whereas nothing in the rules, including the opportunity to provide guidelines, authorizes local governing bodies to contradict the terms and conditions upon which the exemption is approved or to conflict with the duly established Board rules for the exemption.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

LED, on behalf of the Board, will continue to work with local interests to establish guidelines consistent with the process and qualifications for the exemption established by the Board. And this resolution provides the Board procedures for dealing with rejection of exemptions by local governing bodies that have established guidelines that are in conflict with the rules of this Board.

The Board has followed the Louisiana

Administrative Procedures Act in promulgating its rules,
and in doing so, the Board has never surrendered its

constitutional power over the exemption to the

legislature.

Further, although the APA statute includes the Board as a body that is required to follow its terms, there is no legislative intent in the APA or constitutional authority for the legislature to remove the Board's constitutional prerogative established in Article 7 Section 21 of the Louisiana Constitution of 1974.

So essentially the issue today before you is for consideration of being able to continue to listen to companies like Praxair in certain situations where a local governing authority has established rules or guidance that have denied them the opportunity to move



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

forward with full consideration of the tax exemption.

MR. JONES: Thank you, Mr. Pierson.

In order -- I know we have some people who have signed up to speak on the resolution. In order to make sure we have this in proper order, I think it would be appropriate to have a motion and a second, and then we can open it up for discussion.

So I'll entertain a motion at this time on the resolution.

Motion by Mr. Saizan to approve; second from Mr. Slone.

So we have a motion and a second. Looking at the cards, Mr. Cage, you want to speak to the resolution.

MR. CAGE: Chairman Jones, Secretary Pierson and Members of the Board, I'm, again, Edgar Cage, leader with Together Louisiana. We come before you in opposition to the resolution. You are being asked to allow for an appeal procedure for the actions of local taxing bodies to determine the expenditures of their own tax dollars. Currently, this Board approves every ITEP application before this body. Now you're being asked to give yourself the authority to act again if a local entity does not approve the action of this Board. This is a move backward in a the reform efforts that we have



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

worked on together. We urge you to not approve this resolution.

Should a state Board of Commerce and Industry meeting in Baton Rouge be allowed to give contracts to industrial refineries and chemical plants which exempt them for having to pay school property taxes? If the school board and community rejects such an exemption request, should that state board meeting in Baton Rouge have the authority to overrule the decision of that local school board? We think not.

The Board and LED continue to violate the constitution and your own rules by not providing a thorough written analysis to benefit of each ITEP contract. Together Louisiana believes in local communities investing in their children and the future. A simple standard should be no new jobs, no incentives. I'll say that again. No new jobs, no incentives.

Please reject this resolution. Thank you.

MR. JONES: Thank you, Mr. Cage. Appreciate
your comments.

Mr. Matthew Block.

MR. BLOCK: Good afternoon, Members,
Mr. Chairman. I appreciate the opportunity to speak to
you this morning. Matthew Block. I'm the Governor's
Executive Counsel, 900 North 3rd Street, Baton Rouge,



Louisiana, State Capital.

Since the Governor's name has been tossed around a good bit in this meeting and others, I thought it would be just a bit appropriate for me to come in here to give you the Governor's position as to the purpose of what the Governor has done since 2016 with this program and why he supports the resolution that's before you today.

As I think everyone here knows, but I know we do have some new members the this panel, it's important to note that the basis for the Governor's Executive Order constitutionally is that the Governor is required for full approval of any of these ITEP contracts. The Governor's signature is required per the Constitutional as is the approval of this Board. So when the Governor issued his Executive Order in 2018, his authority for that Executive Order is basically he said "These are the conditions for my signature on an ITEP contract."

He then charged LED to work with this Board to develop a set of rules, which we've gone through several iterations of, to make sure that we had accountability for this program, and for the first time in almost a century of this program running in place where there were decisions being made. And Mr. Cage is



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

right that there were decisions being made in Baton Rouge where local taxes were exempted without any real voice from the local taxing entities who were seeing their taxes being abated. The Governor didn't think that was right. He didn't think it was proper, and so in 2016 and through several iterations into the 2018 rules, we're now at a place where the local authorities have the full authority under the current rules to say yes or no as to whether or not they approve or deny of a tax exemption.

That standard which was set initially by the Governor's Executive Order and then set by a rule by this Board is not changed in one bit by the resolution that is under consideration today, and I think that's really an important point to make because there's been a lot of, I think, misunderstanding about what is being proposed today and it's important that we clarify that.

This in no way changes the ability of a local entity and the authority of a local entity to say yes or no on any ITEP application that comes before them. The only change this makes is if the local entity has a rule that they have adopted that is in conflict with this Board's rules and then that is -- that alone is the basis for the denial locally, then this Board has the ability -- the ability, not the ultimate where we



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

know the outcome, but this Board has the ability then to review whether or not that decision, which was done locally based upon a rule which was in conflict with this Board, should be upheld.

So it's very simple at the end of the day. If a local entity does not have a rule regarding this program that conflicts with the decision of this Board, then whatever decision that local entity makes, yes or no, will not come back before this Board for review. is not part of this resolution. It is not the Governor's intention and it is not LED's intention to have, if it is a yes or a no, to have that reviewed by this Board. The only -- and the resolution makes it clear, the only times that it would be under consideration is in the very limited circumstances when the local entity adopts a rule that is in conflict, and it is on -- for that reason and that reason alone that the application -- and let's be honest what we're talking about, if the application is denied based upon that rule that is in conflict, that it would come before That's the limited circumstance of what we're you. talking about today.

And the whole point of this is -- and the two words that get tossed around a lot relating to ITEP, one of which is "control," and so there's a whole lot of



Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

discussion about where there's local control of ITEP. Well, that's not what the Constitution sets forward. The Constitution sets forward that this Board and the Governor have control of the ITEP program. That does not mean, however, that -- at least as long as this Governor continues to be in office -- there won't be local authority over the ultimate decision of whether an application is approved. As long as this Governor is in office, and he will be now until four years or a little less than four years from now, there will be local authority over the ITEP program, meaning that the local entities, taxing entities will always have the ability to say yes or no. But that does not mean that the local entities control the ITEP program. This Board, per the Louisiana Constitution, controls the ITEP program.

The other word that gets tossed around a lot -- and they just both happen to be "C" words. The other word that gets tossed around a lot is "certainty." And a lot of you have heard from industry, "Well, industry wants certainty in the ITEP program." Well, that's also not a word that is set forth in the Constitution of how this is going to work. Certainty means -- if certainty means that you want to know what the result is going to be at the end of the day, well, then we're not going to have certainty because the local



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

entities have the ability to say yes or no, and that, by its very nature, it means it's uncertain as we've seen today. That there is -- when there's local authority, that means there's not necessarily going to be a certain result. There should be predictability. There should be discussions in open dialog with the local communities with this Board, and I think that is continuing and developing, and we've seen just in the last group that came up here where there is continuing dialogue, which, by the way, is a result, is a direct result of what the Governor did because, frankly, it wasn't necessary before 2016.

So the Governor supports this resolution because it brings some clarity to what the local decisions are. The local decision is do you approve the project or do you deny the project, and it should not be based upon rules, the denial should be based upon rules that are in conflict with this Board's rules. And, frankly, what we've seen is that local entities even within the same parish are having rules which conflict with each other.

We are continuing, and LED has done a yeoman's job of trying to work with the local entities, and those efforts continue to try and make sure that the local entities understand this issue and that they



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	understand LED's position as to why we're trying to
2	bring their rules in to be consistent with this Board.
3	We think that this resolution assists in
4	that effort, and that's why the Governor supports the
5	resolution.
6	And I'm happy to answer any questions that
7	anybody may have.
8	MR. JONES: Thank you, Mr. Block.
9	Any questions from the Board?
10	Mr. Moller.
11	MR. MOLLER: Mr. Block, what's the specific
12	problem that we are trying to solve with this? I mean,
13	take it from the theoretical to the concrete. What's
14	the problem?
15	MR. BLOCK: Okay. So I'll give you a very
16	concrete example that we've seen come up time and time
17	again, and it's one relating to the timing of projects.
18	So as all of you know, the way this works,
19	as required now in the executive order, it was not
20	required before then, that to receive an ITEP tax
21	exemption, there now needs to be an advanced
22	notification that gets submitted. Sometimes those
23	advance notifications are submitted well in advance of
24	when the project is going to be actually to begin.



What some of the local entities have done,

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

and I understand the reasoning behind what they are doing, and I think we can all understand that reasoning behind it, but what some of these local entities have done is said that "We are not going to approve a project that has either already been finished" or some have said that "We're not going to approve a project where the project is even underway, even if it's not finished."

That is not consistent with what the rules of this Board are about the timing and process of an application.

So in some of those -- and we can get into, and I'm not sure it's serves a whole lot of benefit for this Board for an analysis of why this Board has thought it appropriate to not put a timing limitation on ITEP applications. It has and continues to approve applications for projects that have already been complete, but that is a rule that is in direct conflict with the rules of the Board. And so what this resolution is attempting to do, the fix, to answer your question directly, is to say that if the local entities want to deny a project, if a member wants to say "Look, I don't like the timing of this project," and that's the reason that they vote no individually, that's -- they're entitled to do that. What this resolution is attempting to fix is that they cannot have a rule, the local entity cannot have a rule that would be in conflict that would



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

result in a denial.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. MOLLER: But wouldn't that make this -I mean, I agree with you on the concept of certainty,
but I also think predictability is a good thing to have,
and this could have the effect of making the process
less predictable for companies.

Well, I'm not sure that any of MR. BLOCK: the companies that were subject to any of the denials that were for timing reasons would agree with you that it led to better predictability, because, frankly, what is happening, and it is entirely predictable that this will happen, is that the local entities make exceptions to their rules because they say "Well, but we really think this is a good project, so we're going to exempt them from the rule that we set forward." Which -- and that's entirely predictable that things like that will happen that the local entities will set a rule or a quideline, and then when the project comes forward that they think is appropriate and a necessary project, they then provide an exception to their rule, which we've seen time and time again today, does not lead to predictability. It leads to unpredictable -- let me make sure I get that right.

MR. MOLLER: Under this, what if a parish governing body decided, you know, we'd like industry,



1	but as a matter of policy, we don't think anybody should
2	get a tax break. We're going to vote every single one
3	of these down, would that permissible under this?
4	MR. BLOCK: So let's break that down.
5	The process of how that would be done, if
6	you're saying that they would have some blanket rule.
7	is that what you're asking?
8	MR. MOLLER: They don't believe in ITEP,
9	everybody should pay property taxes no matter who they
10	are.
11	MR. BLOCK: Well, then the entity should
12	vote no. I mean, that's what we like people to do. We
13	like people to make decisions
14	MR. MOLLER: They can vote no, but they
15	can't but the wouldn't be able to put it in a rule.
16	MR. BLOCK: That's what we're asking. If
17	they want to deny an application, then deny the
18	application, then vote no to deny the application.
19	MR. MOLLER: So
20	MR. BLOCK: And I don't think that's an
21	unreasonable request that there be accountability in
22	public in meetings where their vote's yes or no.
23	MR. MOLLER: Okay. But so this wouldn't
24	this have the effect of having fewer local guidelines
25	instead of more local guidelines? I mean, because what



1	I've been hearing from industry for years is we want
2	locals to get together and tell us the rules of that
3	parish so that we know what to expect when we apply for
4	ITEP, and this seems to be sighing we actually want
5	fewer guidelines because they might be in conflict with
6	the Board.
7	MR. BLOCK: Well, I mean, I think the
8	answer's yes. If it leads to fewer guidelines that are
9	in conflict with the Board rules, yes.
10	MR. MOLLER: Thank you.
11	MR. JONES: Senator Allain.
12	MR. ALLAIN: Thank you, Mr. Chairman.
13	Matthew, you know, this may come as a shock
14	to you, but I agree with the premise of everything that
15	you've laid out here.
16	MR. BLOCK: Well, that would be a first, and
17	I'm sure it might be the last.
18	MR. ALLAIN: That would be a first.
19	What I don't understand is
20	MR. BLOCK: Not everything.
21	MR. ALLAIN: What I don't understand it
22	wasn't presented today, but there's also in here talk
23	about legislative intent in other legislative acts and
24	procedures. Why did you feel compelled to include that?



Torres Reporting & Associates, inc.

I agree with what you're trying to do, to have the -- an

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

alternative look, if you will, but why the verbiage about the legislature?

MR. BLOCK: So I didn't write the resolution, but let me -- I know the intent of that, and so you're talking about so for anybody -- I'm sure the millions of people listening at home. Let me clarify what you're talking about.

There is the "Whereas" clauses, which are basically meaningless in terms of actual policy for this Board. It's setting the background, and you're talking about language that's included in some of the "whereas" clauses.

Obviously the only thing that really matters at the end of the day is the "Therefore" clause, which is what you're actually doing, the action you're taking.

The point of that language is to clarify something that we think the Constitution makes abundantly clear. This is a constitutional program and not one set up by legislation. So the idea is that the -- the wisdom of this may be questioned, but it is, in fact, the law is that the Constitution sets it up where the conditions of the ITEP program are not set and are not controlled by the legislature. They are set per the Constitution to this Board and the Governor's and it is -- that is what that language is referring to, that



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

there can be no -- at least as we see it, there can be no legislative fix. If the legislature were to see issues with the ITEP program -- and this is a discussion that we had at some length last year in the legislative session, if the legislature sees some deficiencies or problems with the ITEP program or things that they want to do different, in my view in, and I think what the resolution is trying to clarify, is the only way that the legislature could modify that would be via Constitutional amendment and not through legislation.

So the point is is that this Board would need to take some action or the Governor would need to take some action to have some change in how the program is administered.

MR. ALLAIN: I appreciate that that's your position, but when you state in the "be it resolved," and that second-to-last line, "any other legislative act or procedure," I would make the argument to you that the changing the Constitution is the legislative act or procedure, and you're saying you would be precluding the legislature from having a Constitutional amendment to change the rules of this. I mean, I don't see a need for the legislature to be in the "therefores" at all, and I would make that argument that I could not support -- I support everything in the resolution except



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

that. I think it's separate branches of government, and we have the right to weigh in on anything.

Now, if the Board or the Governor can challenge us, they have many times, I think that's for the Court to decide, but as presented to us right here, I don't know any member of the legislature who could support that language being in there.

MR. BLOCK: Well, look, we can certainly -as I mentioned, I'm not the one who drafted the
resolution, so we can certainly have -- yeah. So we -it is certainly not intended to imply, suggest or argue
that the legislature is not empowered to bring forth and
pass constitutional amendment. Of course they are, and
a constitutional amendment is without the Governor's
signature. So the Governor's not even -- has no
authority as to whether or not a constitutional
amendment passed. That's not what it's intended to
argue, and so we can certainly -- and I think that staff
could maybe make some modifications to this to
accommodate your concerns because --

MR. ALLAIN: If you would -- I'll let that first "whereas" go that regulates this because I don't -- I understand the intent of it, but, I mean, I would even go as far, at the appropriate time, to make a substitute motion to approve the resolution, but without



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

the language in the third-to-last line "or other legislative acts or procedures."

MR. BIGGS: Would it be possible that we should defer this to another -- to our next meeting?

MR. JONES: That is a possibility. Let's see if we have other questions or concerns from the Board, make sure we put all of them on the table, and then we can figure out what we want to do with them.

MR. ALLAIN: And I think Representative
Bishop just had the objection to the "whereas" and the
"previously" being in there.

Look, it's not -- at least speaking for myself, it's not my intent that the Administrative Procedures Acts gives the legislator a way into what the constitutional intent was, but I think -- I don't see the need -- to what y'all presented earlier, I don't see the need to have that language in here.

MR. BLOCK: We're not disagreeing, so I'm sure that could be -- we can make the changes necessary to do that, because, again, that's not the -- the purpose of this, it's not the intention, and so I'm sure we can work out the language on that. And I don't think it would be necessary, if it's the will of the Board, but I don't think it would be necessary to have a delay in doing that. I think that could be done within a



1	matter of minutes here.
2	MR. JONES: Any other comments or questions
3	to Mr. Block from the Board?
4	(No response.)
5	MR. JONES: Thank you, Mr. Block.
6	Appreciate it.
7	I'm sorry. I don't mean to go too fast.
8	Forgive me.
9	MR. MOLLER: You know, again, back to this
10	kind of making this as smooth as possible and
11	predictable as possible, I'm frankly concerned that
12	adding this kind of appeal provision will could have
13	the potential effect of mucking up the process and
14	eroding local control, because what we're essentially
15	telling locals and companies is that, you know, go talk
16	to the locals after you win your approval, and if you
17	don't like what they do, come back here and we may try
18	to fix it. And so I'm afraid that that adds an extra
19	step in the process to complicate things and really
20	takes a lot of the authority away from those locals
21	whether they intent to or not.
22	MR. BLOCK: Okay. Yeah. I just don't
23	agree, and that's not what I think this resolution does.
24	I don't think it creates the dynamic that you just



TORRES REPORTING & ASSOCIATES, INC.

stated. I understand that's the concern and I hear what

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Mr. Cage has said and I've had many discussions with 1 2 some of the people who are going to be opposed to this I just disagree that that's, A, what this is 3 4 going to accomplish, and, B, that it is some step back from the Governor's granted authority in which I don't 5 6 think could be clearer that what the Governor has -- and what this Board has said is the local entities should 7 8 vote yes or vote no. And that is a decision that they 9 have the ultimate authority, they continue to have the 10 ultimate authority to do so, and that vote is not going to give -- if they do not have a rule that is in 11 12 conflict with this Board, that vote will be revisited. 13 It will not come back on some review by this Board. 14 I think it's that simple.

MR. MOLLER: This just seems to grant pretty broad authority for somebody to appeal a decision by the locals that they don't like.

MR. BLOCK: Well, only if there's a rule that's in conflict with this Board, but if there's no rule that's in conflict with this Board, I don't agree, and I don't think that is in any way with what the resolution says. I think it specifically says differently.

MR. MOLLER: All right. Well, thanks.

MR. BLOCK: I mean, look, I'm going to --



15

16

17

18

19

20

21

22

23

24

25

I'll read from the rule. It says that "On the grounds that the reason for rejection is that the reason is in conflict with ITEP rules." It does not provide any other exception saying "or whatever the Board thinks."

MR. MOLLER: So, I mean, what kind of guidelines, then, are acceptable for local governments to adopt? I mean, are we telling them, you know, you can make any rules you want, you can have anything on the menu as long as it's a cheeseburger or -- I'm trying to understand what's acceptable and what's not acceptable in terms of the local guideline.

MR. BLOCK: Well, I think the point of this is that this Board created a rule that the Governor supports that calls for the Board -- the local entities to approve or deny the application, and I think that's what -- maybe is our fundamental difference and maybe it's the fundamental difference between how the Governor and I think how this Board has seen this and some of the opponents to this resolution in that the obvious concern that some of the opponents to this resolution have is that without local guidelines that, in effect, tie the hands of the local members, that the local members are not going to be able to stand up and say "No." I think that's the fundamental difference that there is in that some of the push for local guidelines is to make sure



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

that the local entities say no tee certain projects, which they retain the ultimate authority to do so to say no. And I think that's what the Governor's endorsement of the rule change, which sets forth that the 30 and 60-day period in which they have the authority to put on the agenda and vote yes or to vote no.

At the end of the day, that's the expectation that we, the Governor, has is that if they're going to deny a project, then go into a public meeting and vote no.

MR. MOLLER: So if the wishes of a local governing body do not approve projects that have already been completed, you're still free to do so, just don't put it in the rules?

MR. BLOCK: That's it. They're entitled to vote no for reasons. Whatever -- they don't even have to articulate reasons at meetings; right? I mean, so --

MR. MOLLER: They can do it --

MR. BLOCK: All of you are going to make votes today. Not every one of you is going to say "Now, let me tell you the exact reasons I'm making my vote today." What we are trying to establish is that there should not be rules locally that are in conflict with the state rules.

SECRETARY PIERSON: I might make a point



1	that we spent time today talking to St. James Parish
2	because they had manufactured a rule that was in
3	conflict with the state's program. That's the very
4	nature that this resolution speaks to.
5	MR. BLOCK: Yes.
6	MR. MOLLER: But, I mean, what St. James
7	came up I mean, this came up on a special
8	consideration, so somebody could still come up before
9	our Board if there is something, some unique situation
10	like what happened today with St. James where they
11	essentially made two decisions in one meeting that were
12	in conflict with each other. Somebody could still come
13	back to this Board if something like that were to
14	happen.
15	MS. MALONE: Well, I think that was staff
16	that was unsure about that issue, so staff brought it
17	forward because they weren't sure which way to go. So
18	it wasn't the company's ability to come back and appeal.
19	MR. JONES: Mr. Moller, do you have any

MR. JONES: Mr. Moller, do you have any other questions for Mr. Block? We have other people that want to speak, and I don't want to --

MR. JOHNS: I do. I have a question.

And, Matthew, the intent of what you're trying to do, I agree with, but all of the language in there about the legislature -- and I think it's very



20

21

22

23

24

25

clear in Title 49 that it's in statute right now that 1 2 the Department of Economic Development shall report in the rulemaking process -- in the rulemaking process 3 4 shall report to the House and Senate Commerce committees in terms of rulemaking. So that's in statute right now. 5 6 MR. BLOCK: It is. So this resolution cannot assert 7 MR. JOHNS: 8 a statute as I understand. I'm not an attorney. 9 remember that. 10 MR. BLOCK: I do. 11 So why do we need that language MR. JOHNS: 12 in the resolution? 13 MR. BLOCK: So let me -- this is what LED 14 staff has proposed, and it is the eighth "whereas" 15 clause, "Whereas the board followed the Louisiana APA," 16 so they are proposing to strike that entire paragraph, 17 which is the third-to-last "whereas" clause, and to 18 strike from the second "Be it resolved" paragraph 19 after -- on the fourth line, after "The Administrative 20 Procedure Act," to strike where it says, comma, "or any 21 other legislative act or procedure, " comma. 22 So I think that addresses the concern that 23 you --24 MR. JOHNS: I think so. 25 -- and Senator Allain and MR. BLOCK:



Torres Reporting & Associates, inc.

1	Representative Bishop have, and that would be I'm
2	sure they will be able to answer any more specific
3	details about any questions about that, but that's their
4	proposal, and we support that.
5	MR. JOHNS: Thank you very much. And I
6	appreciate that, and we just want to make sure that
7	House and Senate Commerce Committee continue to have
8	that rulemaking authority and not muddy the water
9	between statute, resolution. So this helps
10	tremendously.
11	MR. BLOCK: And this certainly was not
12	intended to nor could it take away any of the authority
13	that you, Mr. Chairman, have in your committee or any of
14	the members if the legislature.
15	MR. JOHNS: Thank you, Mr. Block.
16	MR. JONES: Any other comments or questions
17	for Mr. Block?
18	(No response.)
19	MR. JONES: Thank you, sir. Appreciate it.
20	MR. BLOCK: Thank you.
21	MR. JONES: We have a card from I may
22	mispronounce it Ileana Ledet.
23	Ms. Ledet, if you'll state your name and
24	your address and your company you're representing.
25	MS. LEDET: My name's Ileana Ledet. I'm



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

here with GNO, Inc., Greater New Orleans, Inc., 1100 Poydras, New Orleans, Louisiana 70113.

I'm here in support of the resolution today. GNO is the regional economic development organization for 10 parishes in Southeast Louisiana. We have been supportive of the changes that have been made to the program, particularly in terms of having locals have some input as well as additional revenue from day one.

The fact is, given that many of our companies sell outside of New Orleans and Louisiana and often compete domestically or globally, they can locate wherever it makes the most sense. Many of our companies have locations across the globe, and they're competing for investment in projects even within their own companies.

What we are hearing from companies is that ITEP has historically been a factor in their investment decisions, and when they meet the state guidelines and then potentially have to meet an additional set of regulations at the local level, it eroded the utility of the program for them. We want to continue to see local input, but we'd also like to see some stability in the program, and we believe that's what this resolution does, provide a good step moving forward, providing clarity for locals and companies.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

So GNO, Inc. would like to ask you to 1 2 encourage support of this resolution today. 3 Thank you. 4 MR. JONES: Thank you, Ms. Ledet. 5 Any questions for Ms. Ledet? 6 (No response.) Thank you very much. MR. JONES: 8 MS. LEDET: Thank you. MR. JONES: Appreciate the work you guys do. 10 MS. LEDET: Likewise. Mr. Russel Richardson. 11 MR. JONES: 12 MR. RICHARDSON: Good morning. Russel 13 Richardson of the Baton Rouge Area Chamber here in Baton 14 Rouge, 564 Laurel Street. 15 Like GNO, Inc., we're one of eight for 16 context of these comments. We're one of eight of the 17 economic development organizations in the state. We 18 work with LED, we work with our parish partners, as well 19 as our investors to attract companies outside the state 20 and the region, as well as work with companies inside 21 our region to grow and expand. And like GNO, Inc., 22 those projects are competitive as well, so it helps us 23 to be as competitive as possibly can be when it comes to



24

25

TORRES REPORTING & ASSOCIATES, INC.

Comments we have, "We appreciate the C&I

the due diligence to these projects.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Board and LED for providing greater clarity to the ITEP
program. Recently, similar to the example Mr. Block
used in the capital region, there was significant
confusion for a parish's local government bodies and for
manufacturers of all sizes due to local guidelines that
were in direct conflict with the ITEP rules of the C&I
Board. A small manufacturer chose to invest in the
North Baton Rouge area. Based on the ITEP incentive,
the company submitted advanced notification, the
application and received approval per the state ITEP
rules. The company then found themselves in confusion
because of local guidelines suggesting they were not
eligible because they had started and completed
construction. This is allowed and encouraged by the
ITEP program as part of their approval process, but
supposedly it was not allowed at the parish local
guidelines. Fortunately the local school board and the
parish counsel understood the state's rules and the
local guidelines conflicted with one another. In the
spirit of the ITEP program, to incentivize manufacturers
to invest, both local bodies chose to approve the
project.

We believe the C&I Board, under the constitutional power of this program, creates the rules of ITEP. Locals have been given the authority by the



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	Governor's executive Order to approve or reject the
2	applications, but not the authority to create new rules
3	of the program.
4	Today, with this resolution, you are making
5	a clearer process. We support this resolution, and we
6	believe it is not a change to the program, but is fully
7	in keeping with the existing rules that you have put in
8	place to ensure the state's rules are the rules of ITEP.
9	We appreciate your efforts today."
10	Thank you.
11	MR. JONES: Thank you, Mr. Richardson.
12	Any questions for Mr. Richardson?
13	(No response.)
14	MR. JONES: Thank you very much.
15	All right. We have a motion and second on
16	the floor. I perceive that we may want to provide an
17	amended motion.
18	MR. ALLAIN: As amended. Substitute motion
19	to adopt the resolution as amended.
20	MR. JONES: Pursuant to conversation with
21	Mr. Block?
22	MR. JOHNS: If I could clarify that
23	language, we would be striking the entire paragraph
24	"Whereas this Board has followed the Louisiana
25	Administrative Procedures Act," and then that paragraph



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	ends with the words "Louisiana Constitution of 1974."
2	And it's the
3	MS. MITCHELL: It's the eighth "whereas."
4	MR. JONES: Pardon me?
5	MS. MITCHELL: The eighth "whereas" you want
6	to strike entirely, and then in the very last paragraph,
7	strike the term "or any other legislative act or
8	procedure."
9	MR. JONES: Okay. So we have a substitute
10	motion. I don't remember who the mover and the second
11	were, but I Mr. Slone, do you agree whoever made
12	the motion
13	MR. ALLAIN: We'll vote on the substitute
14	first. If it passes
15	MR. JONES: We'll do that.
16	All right. We've got a substitute motion
17	with the language as we just discussed.
18	Any other amendments to the resolution from
19	the Board?
20	(No response.)
21	MR. JONES: So we have a motion. Do we have
22	a second to the substitute motion?
23	Representative Bishop.
24	Any comments or questions from the Board?
25	MR. TOUPS: I just have just being a



Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	representative of local officials, there's a lot of
2	information that was provided to me a couple days ago.
3	I have tried to properly vet it with my member
4	organization that I represent. I would just ask for a
5	little more time for us to be able to look through it to
6	make sure that it does not adversely affect us local
7	officials. So I don't know if that's in a form I
8	know we've got two motions, two seconds.
9	MR. JONES: You want to make a motion to
10	defer
11	MR. TOUPS: So I would make a motion.
12	MR. ALLAIN: Point of order, I don't think
13	that's a proper thing to do. I think you have to take
14	up my substitute motion.
15	MR. JONES: Okay. And I think, as a
16	parliamentary procedure, I think Senator Allain is
17	right.
18	So we have a substitute on the floor.
19	Any other comments or questions from the
20	Board?
21	(No response.)
22	MR. JONES: Comments or questions from the
23	public?
24	Yes, sir.
25	MR. ANGLIM: Shawn Anglim, pastor of First



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Grace 3401 Canal Street.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Again, this is my first meeting. I don't know if they're all this well attended. Maybe something has changed that's made them so well attended, and perhaps that is that local entities now have a voice. And it sounds like school boards have a voice, unless the industry disagrees with their voice, and then they get to bring it back to you. And it sounds like the sheriff has a voice, unless industry disagrees with the voice, and then they get to bring it back to you. It sounds like local municipalities have a voice, unless industry disagrees with their voice, then they get to bring it back to you.

I am disappointed in the Governor, who I think has created tremendous discussion. It's been called "confusion." What it is is power being dispersed among the people, and the people are now given a voice and now we're seeing that happen and it's beautiful. It's called democracy and it's messy and it shouldn't be cleaned up too much.

There was a very clear and broad sentence read by, I think it's Mr. Moller about what this suggestion by the Governor presents, which gives industry broad latitude to bring back to you anything.

The Governor representative can say the sentence doesn't



TORRES REPORTING & ASSOCIATES, INC.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

say what was just read, but we could read the sentence over and over again. It would still give broad latitude to be overruled. So.

I think what has happened in the state is a very profound moment for all of us where we see there is much more of a democratic process going on, people participating, local people participating and having conversations with industry that has much more power than they do, and that is a good thing for Louisiana. We know that those industries are here because we have something called the Mississippi River. We have the three largest ports in the country. We're number one in petrochemical. People want to be here. We have the most pipelines in the nation. People want to be here. So let's have a democratic process which has been put in place to help us keep working this out.

I believe that this new motion shuts down that voice, and it's a very powerful voice. Let it keep moving. Let it keep evolving. Let us keep working it out.

Thank you.

MR. JONES: Thank you for your comments.

Any other comments from the public?

(No response.)

MR. JONES: Seeing none, let's -- I think



TORRES REPORTING & ASSOCIATES, INC.

we're ready to vote. 1 2 All in favor of the substitute motion with the amended language in the resolution, say "aye." 3 4 (Several members respond "aye.") 5 MR. JONES: Any opposed? 6 MR. MOLLER: No. 7 MR. TOUPS: Nay. 8 MR. JONES: I hear three -- can I get -- Mr. 9 Moller, Mayor Toups. Is there anybody -- and no from 10 Mr. Briggs. All right. I think the motion carries. 11 The 12 resolution as amended is adopted. 13 Thank you. Thank you-all for your efforts. 14 And it's interesting to me, there was time when this 15 Board, we did not have as many legislators on the Board, 16 but through legislation, we changed that, and I think 17 that was a good thing. 18 Next on the agenda is the election of 19 We have a number of Board members who have 20 resigned from this Board, and their replacements have 21 not yet been appointed or confirmed. I think it might 22 be appropriate to defer election of officers until we 23 have a full slate of this Board as it would be fully constituted. If that -- so I have a motion from Mr. 24



25

TORRES REPORTING & ASSOCIATES, INC.

Coleman, a second from Dr. Woody Wilson to defer

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	election of officers, and hopefully by next meeting we
2	can get that done.
3	All of in favor, say "aye."
4	(Several members respond "aye.")
5	MR. JONES: Any opposition?
6	(No response.)
7	MR. JONES: There is no opposition.
8	Finally, comments from Mr. Secretary
9	Pierson.
10	SECRETARY PIERSON: Chairman, due to the
11	late hour, I will forego my remarks and just remind the
12	Board that we meet again on April 22nd at 9:30 at this
13	location. And thank you for your participation today.
14	MR. JONES: Thank you-all. We would
15	exercise or entertain a motion to adjourn.
16	Got a motion and a second.
17	All in favor, say "aye."
18	(Several members respond "aye.")
19	MR. JONES: Thank you-all.
20	(Meeting concludes at 1:30 p.m.)
21	
22	
23	
24	
25	



REPORTER'S CERTIFICATE:

I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the
officer before whom this meeting for the Louisiana Board
of Commerce and Industry, do hereby certify that this
meeting was reported by me in the stenotype reporting
method, was prepared and transcribed by me or under my
personal direction and supervision, and is a true and
correct transcript to the best of my ability and
understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 11th day of March, 2020.

21

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

22

23 24

25

ELICIA H. WOODWORTH, CCR

CERTIFIED COURT REPORTER



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

February 21, 2020 Index: \$225-million..20161802,bollinger

\$	12 23:4 109:15	1:30 187:20	20141322 7:21
	12/12/19 113:2	2	20141345 15:11
\$225-million 131:23	12/18 41:15 12/19/2016 15:4		2015 15:22 116:10 20150002 14:23
\$5-million 38:7		2 15:7	
\$50-million 107:22,23, 25	12/31 15:18,23 44:10, 12,15 48:4 49:12,18	2/10/2020 15:8	20150027 7:20
\$500-million 131:21	50:5 51:2,3 53:14 56:11	2/11/2015 15:8	20150145 15:6
\$750-million 132:7	104:20	20 39:19 43:12,13 46:3, 17 135:21 141:13	20150212 53:12
ψ130-IIIIIIOII 102.1	12/31/16 49:18	20-40 113:8	20150480 61:20
1	12/31/17 105:8	200 9:3	20150540 31:10
	12/31/2017 105:11		20150863 15:20
1 8:25 15:21 28:21 59:4 66:2 120:9	12/31/2018 41:15 58:20	2010 131:20	20151090 14:2
1/1 14:25	12710 73:24	20110054 62:4	2015111 8:24
1/2/2015 14:24	12th 104:19	20110680 8:21	201511755 13:20
1/7 53:14		20110849 48:2 60:15	20151777 105:11
10 10:8 15:9 48:20	13 104:23	20110920 58:19	20151778 105:11
89:14 98:7 119:21	13th 112:17	20120220 12:12	20151779 105:12
120:10 122:25 132:8	14 27:10,12 38:10,11	20120528 62:4	20151780 105:12
139:10,12 146:17 178:5	15 39:5 131:24	20120529 62:5	20151781 105:12
10,000 77:5	150 131:24	20120530 62:5	20151782 105:12
10-year 32:12 47:2 48:20 119:19	15th 68:4	20120531 62:5	20151783 105:12
10/23 15:13 58:21	16 17:9 50:5 51:3	20130103 11:15	20151784 105:13
10/23/2019 15:12	17 15:17 39:5	20130129 7:22	20151785 105:13
10/24/2014 15:12	175-million 132:1	20130290 11:16	20151786 105:13
100 135:19	18 15:17,18 39:11 49:18,19 50:6 99:24	20130529 61:20	20151787 105:13
100-million 98:10	106:5	20131429 41:12	20151788 105:13
106 106:13	18-month 131:25	2014 15:17 130:16	20151789 105:14
11/18 56:12	19 39:11,15 49:21,23	20140355 15:15	2016 18:14 48:4 50:15
11/19 44:11	106:5	20140457 61:20	87:3 104:18 107:13,20
11/21 44:13,16	190 9:2	20140543 44:8	108:4 135:1 157:6 158:6 161:12
1100 8:25 178:1	192 123:24 124:5	20140544 44:11	2016-73 118:9
	1930s 52:10	20140546 44:13	20160858 14:3
1132 42:11	1936 28:10,11	20140655 61:18	20160868 13:24
115 56:18	19535 65:17	20140739 56:10	20161046 61:20
115-million 90:9,10	1970s 131:10	20141058 7:17	20161802,bollinger
1155 9:2	1974 154:20 182:1	20141197 7:19	21:7



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

20161832 10:13	132:18,21,22	27th 69:12	56 18:1,4,9,10
20161931 15:2	20190013 10:15	3	564 179:14
2017 15:1,9,13,23 20:4 21:10 22:1 50:16 80:21	20190017 10:17 20190076 112:16	3 69:7	6
104:20,25 105:22 106:4 153:2 20170129 14:1 20170142 13:21 20170161 21:8 20170271 6:23 20170290 6:21 20170475 13:25 20170492 13:22 20170514 10:16 20170515 10:16 20170636 24:8	20190076-ITE 112:24 113:6 20190086 24:10 20190131 23:8 20190132 23:9 20190212 10:14 20190223 6:22 20190251 60:19 20190277 24:12 20190285 24:11 20190288 10:10	3 69:7 30 15:1,22 68:7 84:19 100:3 142:15 174:4 30-day 67:22 68:6 92:4 30-year 116:1 301 129:23 3115 60:19,21 31st 17:14 324110 33:19 330 97:3 3401 184:1 350 48:12 60:17	6,000 98:13 6/18 15:4,5 60 68:7 84:20 92:4 107:15 149:16,19,22 60-day 68:15 174:5 60-plus 38:8 606 114:24 609 106:20 61 91:5 64 92:17 123:24 66 39:12 44:9,11,14,18,
20170651 61:23 20170652 61:25 20170653 62:1 20170664 61:22 2018 21:20 23:5 44:10, 13,15 49:11,13 50:16 51:3 56:12 59:9 80:19 121:22 122:2 135:6,11, 14,23 153:2 157:16 158:6	20190293 10:12 20190355 24:6 20190384 10:9 20190391 23:6 20190392 23:7 20190424 10:11 2019076 24:14 2020 14:25 15:22 53:15 112:21	38 138:20 3rd 156:25 4 40 75:23 107:13 405 106:18 4302 25:2 37:23 4440 60:16 49 176:1	23 46:2 47:19 62:4,12, 21 63:4 64:6 65:23,25 66:11 6th 112:21 7 7 27:10,11 28:21 66:2 154:19 70113 178:2 70518 60:17
20180035 62:3 201801498 24:7	21 154:19 21,900,000 10:20	49/51 119:21	70592 60:18 70714 37:24
20180214 20:6	22nd 187:12	5	70734 60:20
20180215 20:7 20180365-ITE 67:18 20180403 24:13 20181802 80:18 20181839-ITE 67:17 2019 15:4,5,17 17:4,14 41:15 44:11,13,16 48:5 50:8,9,18 53:14 56:12 58:21 67:19 68:4,5 112:17 130:7,21	23 67:19 2331 44:25 63:4 23rd 17:4 67:21 24th 17:9 25 138:21 250 30:13 32:17 255 30:11,18 37:8 26th 68:5,12	5-million 39:13 50 132:7 50/50 118:2 500 132:7 502 99:23 5301 60:19 55-million 98:10 5525 60:21	70776 60:21 70806 77:23 75 129:18 132:8 75/25 119:21 7640 77:22 78759 73:25 79 68:25 7:21(D) 27:16



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

8

80 100:7 117:24 119:8 121:25 122:4,5 125:14, 22 126:10 135:20

80/20 119:20 123:9 135:18 136:1,12,21 137:19 143:1 144:25 147:4 148:9

81 90:4

8th 106:20

9

90 22:8 60:16

900 156:25

9154 129:18

920 98:24

9:30 187:12

Α

abated 158:4

abatement 10:5,9 28:23 133:25 145:15 146:15,17

abatements 25:13 28:4 52:21 132:13 133:2

ability 87:24 158:18,25 159:1 160:12 161:1 175:18

Absolutely 150:24

abundantly 167:18

abused 39:12

accept 120:21 137:15 143:1 144:25 146:13

acceptable 85:8 124:24 173:6,10,11

accepted 22:6 81:1

accepting 35:16

access 26:16

accommodate 93:10 169:20

accomplish 172:4

accountability 75:19 117:14 153:4 157:23 165:21

accountable 84:8,9

accurate 28:1 42:11 132:12

acknowledge 85:25

act 17:15 70:2 154:10 155:23 168:17,19 176:20,21 181:25 182:7

action 35:20 40:1 46:22 64:6 67:23 68:14,16 72:6 92:14,16 100:12 105:9 112:22 113:12, 20,22,24,25 114:2 117:8,19 127:16 133:6 137:10 142:19 149:6 155:24 167:15 168:12, 13

actions 68:2 113:15 115:17 123:17 155:19

active 17:8,11 104:20, 24.25 105:22

activities 152:10

activity 152:17

acts 166:23 170:2,14

actual 59:20 167:9

ad 59:3 113:2,7,9

adapting 81:19

add 13:6 50:24 79:16 86:8 117:16

adding 171:12

addition 38:4,16 39:12, 13,14,16 90:17 116:21 131:23 132:5

additional 15:2,6,10, 14,19,24 17:11 18:7 39:1 66:7 68:7 80:12

104:12 117:4 132:6 178:8,19

additions 33:8

address 8:25 9:2 24:25 25:2 42:9 44:20,24 48:9,12 56:16 58:25 59:4 63:4 65:15 73:21, 24 98:20 99:22 114:16 129:15,18 130:2 177:24

addresses 176:22 addressing 152:16

adds 171:18

adequate 149:22

adjourn 187:15

administer 28:13 52:9 124:5

administered 168:14

administration 116:3

administrative 69:14 71:1 90:17 154:10 170:13 176:19 181:25

adopt 173:7 181:19

adopted 152:24 158:22 186:12

adoption 152:9 153:20

adopts 159:16

advance 17:9,16 18:18 132:20 162:23

advanced 162:21 180:9

advances 17:2

adversely 27:21 183:6

advise 17:10 27:9

Advisor 44:24 56:18 63:3

affect 183:6

afford 97:15

afraid 46:23 171:18

afternoon 80:14 156:22

AG 130:7

agency 26:13

agenda 19:7 30:19 35:4 38:12 62:12 65:1 96:14 117:20 123:15 135:2 146:1,3 151:10, 11 174:6 186:18

agent 26:3

agents 25:12

agree 85:16 97:21 108:20 120:5 136:25 147:20 149:21 164:3,9 166:14,25 171:23 172:20 175:24 182:11

agreed 66:23 108:15 113:5 141:7

agreement 72:13 116:1 121:14 124:10 127:25 139:21

agreements 127:22 128:4

ahead 17:3 47:13 80:13 149:13

air 100:11

alienate 75:17

Allain 55:10,11 101:7,8, 10,13 103:16,17 166:11,12,18,21 168:15 169:21 170:9 176:25 181:18 182:13 183:12, 16

allowable 121:15 147:11 152:17

allowed 28:8,9 33:10, 11 80:21 98:12 156:4 180:14.16

allowing 52:1 130:19

alluded 145:8

Almatis 8:21

Alpha 10:9

alternate 142:22,24

alternative 93:18



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

113:6 114:6 118:10 123:6,8 124:20 127:10, 12,14,21 146:12 149:1 167:1

Alternatively 113:4 122:24

alternatives 114:7

altogether 20:11

Amelia 21:7 80:18

amended 181:17,18,19 186:3,12

amendment 168:10,21 169:13,14,17

amendments 182:18

American 7:17 61:18

amount 89:10,24

analysis 25:15 26:25 27:2,12 28:1 29:14 96:5,6,9 156:13 163:12

anecdotal 25:16

Anglim 98:22 183:25

Annette 75:10

announced 17:5

annual 90:4,6 104:21 120:8

answer's 166:8

answers 67:10

anti-industry 140:2

anticipated 15:2,6,10, 15,19,24

Antonio 59:4

anymore 66:13 105:21

anytime 41:18 84:1

APA 154:14,16 176:15

APLC 10:11

apologize 63:7 138:7

apparently 36:6 54:16

appeal 70:14 71:7 152:15 155:19 171:12

172:16 175:18

appearance 18:19

appears 39:12

apple 136:9

applicant 17:20 38:20, 25 39:2 69:25

applicants 17:8,13 26:23 29:7,16 40:3 41:23 85:19 88:11

application 6:21 7:17, 18 18:5,21 20:10 21:22 22:11 30:13 35:23 41:18,24 42:2,16 43:11 45:4 48:16,19,24 49:15, 20 50:12,14 51:13 52:15 53:23 54:1,10,12 55:9 56:3 58:1 59:12,20 63:11 67:17,18 69:25 70:4 78:10 79:8 80:8, 17,19,25 82:24 88:15 112:15,24,25 113:6,16, 17 114:12 121:20 124:17,22 125:4 132:21 133:8 136:18 142:25 145:2 152:19 153:9 155:22 158:20 159:18, 19 160:8 163:9 165:17, 18 173:15 180:10

applications 6:21,25 7:2,25 10:9,19,20 13:19 14:6 17:18 18:6,8,17 19:6,11 20:4,5,16,25 21:10,12 22:8 23:5,15 24:17 30:4,11,13 31:2 34:7,25 35:6 37:5,7,8, 15 41:12 46:3 47:20 55:23 68:10,12,17 72:5 78:1 82:22 96:11 101:2, 25 102:6 114:7 163:14, 15 181:2

applied 72:19 109:22

applies 38:15 39:12,15

apply 52:11 66:20 107:12 152:18 166:3

applying 95:14

appointed 109:14 186:21

appreciation 57:21

appreciative 128:21

approach 128:12

approached 132:17

appropriately 148:5

approval 7:2 11:15 18:17 22:14 38:20 46:16 67:24 68:19 83:25 84:4 86:23 101:2 104:21 112:18 118:14, 15 119:15 122:4 132:21,23 135:17 144:1 145:17,25 153:11 157:13,15 171:16 180:10,15

approvals 22:12 67:20 121:23

approve 7:25 8:8 9:10 10:23 11:20 12:16 14:6 16:1 20:15 21:12 24:17 26:2,15 30:15,21 37:7 49:19 51:13 54:5 57:25 59:22 61:2 65:7 69:25 74:23 100:25 101:8,10 111:24 113:5,16 122:9, 13,14 124:22 125:3,18 137:19 145:12 148:15, 20 155:10,24 156:1 158:9 161:15 163:4,6, 14 169:25 173:15 174:12 180:21 181:1

approved 6:14 25:9 33:4 40:3 67:18 68:18 70:4,18 72:5,10,21,22 75:2 82:18,22 88:15 101:24 112:16 117:23 118:19 119:12 122:11, 16 123:17 126:3,17 134:12 135:24 146:11 147:2,22 148:19 153:24 160:8

approves 135:16 155:21

approving 30:3 39:25 43:16 50:5 68:9 100:23

approximately 32:5 131:21,24

April 15:22 19:10 143:14 144:16 149:17, 18.25 150:18 187:12

arbitrariness 135:13

arbitrary 115:19

Arceneaux 41:12 42:3, 5,10,14,17,22 43:3,7 44:6

archives 32:22

area 39:1 130:22 131:3, 15 179:13 180:8

argue 169:11,18

argument 148:23 149:1 168:18,24

arguments 146:12

Arkansas 109:12

arms 107:18

array 124:4

article 27:10,11,16 28:21 98:6 154:19

articulate 174:17

Ascension 8:23 13:21 24:7 56:11 131:11 138:17

Ashford 56:19

assert 176:7

assess 95:13 116:17

assessor 9:6 50:7 51:8,9 55:24 62:6 63:12,16 105:6,9 109:1 115:12 116:13 128:17

assessor's 48:22 49:3

assessors 124:3

assets 50:6 105:3 127:25 128:7 134:15,17

assisted 116:13

assists 162:3

association 28:24

assume 36:17



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

assuming 30:14 49:19 137:14

Assumingly 108:18

assumption 134:21

assumptions 132:12

assure 59:16

assured 39:2

astounding 75:22

attached 113:8

attempted 72:4 134:11 135:11,12

attempting 163:18,23

attend 55:2 115:11

attended 74:3 184:3.4

attention 133:4 140:6

attorney 93:15 114:9 116:14 122:23 136:16 148:12 176:8

attorney's 118:5,7 137:21

attract 117:6 179:19

attractive 137:1

audience 40:10

August 15:9,17 80:19

AUM 13:20

Austin 73:25

authorities 141:9,19 158:7

authority 13:9 113:15 118:18 154:17,24 155:23 156:9 157:17 158:8,19 160:7,11 161:3 169:16 171:20 172:5,9,10,16 174:2,5 177:8,12 180:25 181:2

authorization 28:14

authorized 27:13 33:8

authorizes 28:12

153:22

Auto 15:15

automatically 26:15

avoid 52:1

aware 19:7 54:23 55:19 63:10

aye 6:9,10 7:10,11 8:15, 16 9:19,20 11:7,8 12:4, 5,25 13:1 14:15,16 16:13,14 21:1,2 22:23, 24 23:25 24:1 30:5,6 36:23,24 37:17,18 41:5, 6 44:2,3 47:20,21 53:5, 6 56:4,5 58:10,11 60:6, 7 61:11,12 64:15,16 102:10,11 112:8,9 150:13,14 186:3,4 187:3,4,17,18

В

B2x 7:21

back 33:4,20,23 37:6 49:10,12 55:12,15 59:14 62:18 71:15 80:7 87:12 89:12 94:7 95:13 96:10,23 108:23 116:10 119:15 137:18 139:11 140:7,19 141:15 142:13,14,22 144:4,23 145:6,20 146:5,16 148:13,24 159:9 171:9, 17 172:4,13 175:13,18 184:8,10,13,24

background 115:16,23 138:15 167:10

backward 155:25

bad 75:22 76:7 97:12 100:11 107:4

Bagert 27:8,9 80:13,14, 15 81:4,24

Bagley 103:5,6

Baker 25:2 37:24 56:17,22 57:5,8,10,17, 19 58:16

balance 52:6 117:12 120:8

banana 136:10

Baptist 67:16,25 68:3, 11 69:1 70:19 72:3,13 73:6,15 75:11,20 76:12 77:17 78:2 95:3 109:6 110:7 111:2

Baptist's 98:9

Barrett 106:8,9,12 111:14,20

base 132:19

based 38:4 82:10 125:1 137:20 143:22 159:3,19 161:17 180:8

basically 43:16 46:1 49:14 50:4 70:23 72:12 91:15 114:6 135:3,15 136:8 145:2 152:10,16 157:17 167:9

basis 42:2 53:25 97:1 117:2 139:14 157:11 158:24

Baton 6:22 7:20 11:16, 17 14:2 23:8,10 24:9 31:7 34:15 65:17 77:22 91:2 129:23 131:10,13 156:4,9,25 158:1 179:13 180:8

BC&I 67:21

BCE 132:22

be- 127:10

beautiful 184:18

bedroom 91:1

began 127:13,14

begin 38:6 162:24

behalf 139:24 154:1

belabor 94:19

belief 39:6

believes 156:14

belong 109:14

bend 97:7

benefit 18:23 25:15

26:25 27:2,12,25 29:14 43:13,14 50:14,17 63:19,21 66:24 89:9 91:12 96:5,6,8 156:13 163:11

Bennet 111:5

Bennett 106:17,23

111:4

Bernard 61:19

Bernie 106:8,13

Bible 110:9

Bienville 24:13

big 43:5 98:8 107:22 138:17

biggest 91:23

BIGGS 170:3

billions 38:8

Biocarbon 7:18

Bishop 103:18,19 170:10 177:1 182:23

bit 90:23 93:4 115:16,23 135:3 140:16,19 157:3, 4 158:13

blank 89:11

blanket 165:6

Block 156:21,22,24 162:8,11,15 164:7 165:4,11,16,20 166:7, 16,20 167:3 169:8 170:18 171:3,5,22 172:18,25 173:12 174:15,19 175:5,20 176:6,10,13,25 177:11, 15,17,20 180:2 181:21

Blount 106:18

board 6:3 7:5 8:2,9 9:13 11:1,23 12:19 14:9 16:7 17:5,12 18:16,19, 20 19:2,5,19 20:19 22:3,17 23:19 24:20 25:17,25 26:13 28:12 29:11,13,22 30:16,19, 25 31:4 35:3,22 38:1



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

40:11,16,21,24 41:16, 20.23 42:1 43:8.20.23 45:11,13 46:9,22 47:11 51:20 52:9,21 53:22,24 57:21 58:4 59:16.25 61:5 64:9 65:10 67:19, 24 68:20 69:5,23 70:8,9 71:6 72:6 73:6 74:10, 23,25 75:13,16,19 77:24 78:25 79:5,8,9 80:11,16 81:6 83:12,22 84:12 85:1,13 86:5,14, 17,20 87:6 88:10,19 92:19,25 93:24 94:2,3, 12,16 95:23 96:11 97:5, 6,19,24 98:17 100:5,22 102:2 104:19,22 106:25 107:6 108:5,14,15,16 109:19 110:20 111:9 112:3,16,18,19 113:11, 21,23,24 114:1 115:8, 13 116:12 119:1 121:20 122:7 123:14,19 124:11,16,24,25 126:4, 10,16 128:16 129:9 130:2 131:1 133:10,20, 22 134:24 135:11,15,25 136:6 138:21 139:8,9, 25 140:8 143:22 145:17,18 146:14 147:3 150:5 151:18 152:1,9, 14,21,24 153:2,8,11,15, 17,19,25 154:1,4,5,8,9, 11,15 155:16,21,24 156:3,7,8,10,11 157:15, 20 158:13,24 159:1,4,7, 9,13 160:3,14 161:7 162:2,9 163:8,12,17 166:6,9 167:10,24 168:11 169:3 170:7,23 171:3 172:7,12,13,19, 20 173:4,13,14,18 175:9,13 176:15 180:1, 7,17,23 181:24 182:19, 24 183:20 186:15,19, 20,23 187:12

Board's 118:18 127:16 133:4 154:18 158:23 161:18

Board-approved 113:16 **boards** 85:10 184:6

bodies 67:22 74:22 75:15 81:8 116:12 117:19,22 122:24 126:8 138:3 142:12 153:13,23 154:6 155:20 180:4,21

bodies' 153:14

body 81:14 87:25 154:15 155:22 164:25 174:12

Bollinger 22:4 80:18

bombardment 139:8

Booker 6:15,18,20 7:16 8:20 9:8,25 10:2

books 38:9 108:25

Bossier 61:21

bothers 82:4

Boudreaux 48:11,12, 18 50:2,19,21

Boulevard 8:25 44:25 63:4 73:25 97:3

Bourgeois 88:6,7,8,17

box 97:8 98:1

BR 34:7,24 35:7

branches 169:1

Branded 21:9

breadth 127:19

break 165:2,4

breaking 109:17

breathe 100:10,11

Briggs 9:12 24:18 46:8 102:16,17 149:11 150:3 186:10

bring 22:13 131:3 132:6 142:16 162:2 169:12 184:8,10,13,24

bringing 141:4

brings 123:19 139:10 161:14

broad 172:16 184:21, 24 185:2

Broderick 80:15 96:24

broke 108:9 141:23

broken 95:10 120:15

brought 126:4,10 134:8,9 143:22 175:16

Broussard 60:16

Bruce 73:22

Bs 22:2

bucket 135:7

buckets 135:4

budget 38:5 39:14 90:3,4,6

budgeting 120:8

build 38:19 39:1,20,21 107:23

building 71:1

built 120:14

bulk 131:6

bumps 89:6

Burnside 8:22

business 15:20 48:14 76:10 83:15 85:2 104:12 117:9 129:18 153:10,13

businesses 84:8

buys 90:22

C

C&c 14:23

C&i 179:25 180:6.23

Cabela 25:14

cabinet 92:24

CAC 15:2

Caddo 10:18 14:1 21:9 24:11

Cage 25:1,2,6 26:18,24 27:3,7,10,13 28:2,9,12, 18 29:4,5,10,21 37:21, 23 38:12,15 40:7 46:13, 14,15 47:6,8,14 51:24, 25 52:7,17 155:13,15, 16 156:19 157:25 172:1

Calcasieu 13:22 15:7 24:14 53:13 62:8 131:10

call 20:9 59:21 100:9 124:9 146:19

called 27:17 107:8 184:16,19 185:11

calls 173:14

Calumet 21:8 22:4 80:23

Canal 184:1

cancel 63:10 105:18 111:24

cancelation 61:17,19, 21,22,24,25 62:2,3,6,13 63:14 64:20 66:2,9,15 105:9

cancelations 16:2 61:16 62:8,11 65:5,8,22

canceled 105:10

canceling 105:24 111:25

Cancienne 115:7

Cane 13:23

capable 141:21

capacity 39:1

Cape 65:17

capital 33:8 38:4 39:13, 14 94:25 115:3 157:1 180:3

capture 143:12,25 147:16

carbon 71:6 130:13 131:8

card 75:4 177:21



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

cards 155:13

care 13:21 71:2 74:1

Carlson 75:5,6,9 77:21 78:21 79:16 96:2,3,22

carries 7:15 9:24 11:12 12:9 13:5 14:20 16:18 21:6 23:3 24:4 30:10 37:4 41:10 47:25 53:10 56:9 58:15 60:11 61:16 150:18 186:11

Carroll 105:6.8 107:13

case 27:18 55:3 81:6 93:25 97:8.9

cases 85:9 148:5 153:6

Cathleen 65:17

Catholic 110:6

caught 67:5 146:19

Causeway 8:25

causing 152:19

ceases 50:17

century 157:24

certainty 160:18,20,22, 23,25 164:3

certification 130:19

certified 68:1 69:16 70:23 73:3 84:23 85:6

certify 83:5 91:17

CF 24:6 38:7

Chair 85:25 86:1,4

chairman 36:10,12 56:22 58:16 65:16 66:17 69:5 74:19 82:7 93:22,25 94:9 101:21 143:7 149:12,24 151:21 155:15 156:23 166:12 177:13 187:10

challenge 92:13 169:4

Chamber 179:13

chance 80:5 89:12

change 8:21,23 46:17

60:14,23 87:11 88:2 93:2,3,18 94:12 129:20 144:16 148:7 158:21 168:13,22 174:4 181:6

changed 42:23,24 76:23,24 99:4 136:24 144:9 148:6 158:13 184:4 186:16

changing 8:22 85:9 137:17,18 168:19

charged 157:20

Charles 58:20 131:11, 15

check 33:21 71:15

checked 145:12

cheeseburger 173:9

chemical 56:10 138:18 156:5

chemicals 131:20

Cheng 16:24 19:25 20:1 22:7,11 32:1 33:3, 18 35:9 46:25 47:7 49:9,17,24 50:4 66:12, 25 67:8,15 68:22 71:15, 21,24 78:23 79:6,11,14 80:7,25 96:10,13,18,20 104:16 105:20 106:1,4 112:15 119:24 120:4,23 121:22 125:17,20 126:1,5 151:9,14

child 76:8,10

children 107:15 139:3 156:15

choices 143:2

choir 75:24

chose 180:7,21

choses 113:15

Chris 44:23 63:3

chuckled 99:5

Church 98:23

churches 109:15

circumstance 81:19 159:21

circumstances 88:11 159:15

CISNERO 63:20

Cisneros 44:22,23 45:5,10 63:2,3,7 64:22 65:2,24

cited 32:15

citizens 26:4 28:3 40:6 52:2,19 72:11,12,18 73:11,15 76:3,5,12,19 77:17,24 89:18 91:15

Citywest 44:25 63:4

civil 141:2

civilian 130:24

Claiborne 10:11

claim 27:19 29:9

claimant 27:21

claiming 33:22

clarification 137:25 138:7

clarify 122:23 138:14 144:15 158:17 167:6,16 168:8 181:22

clarifying 79:2 114:10 152:10

clarity 86:8 161:14 178:25 180:1

clause 167:14 176:15,

clauses 167:8,12

clean 131:19

cleaned 184:20

clear 8:3 35:7,11,15 37:10,22 43:21 50:20 51:5 71:12 72:20 73:12 83:2 84:5 89:19 99:11 102:9 105:15,19 137:13 147:1 153:10 159:14 167:18 176:1 184:21

clearer 101:4,5 172:6 181:5

Cleco 38:16

clerical 69:16 70:6,10 86:21

close 26:14 92:2,3

closed 107:20,21,22 108:3,6,8,21 109:4

Club 69:1

code 33:19,20 39:18

Coffee 23:6,7

Cola 8:1 14:7 94:17,18 95:21 101:21 102:20,21

Coleman 14:7,8 16:6 58:3 87:7,8 93:1 102:22,23 186:25

colleague 35:19

collect 34:21

collectors 90:18

collects 34:2

college 130:17 139:4

Colvin 10:10

comma 176:20,21

commend 76:1

comment 37:20 83:13 84:13 91:23 93:19 94:18 96:23 99:19 120:6 127:18 139:18 145:4

comments 6:3,5 7:5,8 8:2,9,11 9:13,16 11:1,4, 23 12:1,19,22 14:9,12 16:7,10 19:1,19 20:19, 22 22:16,19 23:19,22 24:20,23 26:19 29:20, 21,24 31:4 35:3 37:14 40:8,23 41:1 43:7,20,24 46:9,11 47:15 51:19,22 52:23,25 57:24 58:4,6 59:25 60:3 61:5,8 64:9, 11 65:10,12 72:7 73:6 74:1,9 77:19 78:22 79:22 80:12 81:23,25



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

83:11 84:11 85:12 86:6 87:5 88:18,24 89:2 91:20 92:24 94:15 95:20,22,25 98:16,17 100:17 106:11 111:19 112:2 118:21 119:1,4,5 125:7 129:8 133:16,22 137:1 142:7,23 144:4, 12 150:5,7,25 151:3 156:20 171:2 177:16 179:16,25 182:24 183:19,22 185:22,23 187:8

Commerce 45:11 67:19 68:20 93:25 104:22 112:16 124:16 126:17 152:21 156:3 176:4 177:7

commercial 39:16 129:17 130:22

commission 38:20

commitment 17:21,23 18:22 32:4 130:9,14

commitments 117:4

committee 94:13 116:11 177:7,13

committees 176:4

common 30:12

communicate 117:3

communicated 127:15

communication 51:8 71:14 84:22 91:23 92:2, 5 125:15

communities 17:22,24 18:22 78:15 81:19,21 98:4 130:10 156:15 161:6

community 76:14 81:8,13 83:15 91:2 107:17,19 108:18,19 124:21 130:14,17 156:7

companies 18:16 22:2, 4 38:20 66:21 81:20 87:18,23 89:3,8 97:21 98:3 99:2,16 110:21 116:15 117:7,10 121:10 124:4 128:7 135:19,20 137:6 138:17 142:2 154:23 164:6,8 171:15 178:10,12,15,16,25 179:19,20

company 8:21,22 14:22 19:12 23:6,7 26:8 31:16,18 32:1 42:9,13 44:9,11,14,20 46:2 48:9 52:1 53:13,17 54:14,23 56:10.16.18 57:22 58:25 61:18.21.22.23. 25 62:1,3,4,7,12,15 63:1 65:6,23 66:3 67:3, 16,18 70:12 72:1 73:21 81:1,5 95:17 97:2,19,22 104:22 105:1,6 107:15, 20 108:21 116:16,22 117:3,5,16,17,25 118:4 120:6 121:9 124:13 125:9,12,13,24 126:2,8, 12,19 127:5,7,9,15 129:15 130:9 134:14,23 136:6 137:11 141:8 142:3,12 143:19 145:14 146:17 150:12 177:24 180:9.11

company's 18:21 153:4 175:18

compare 90:2,3

compelled 166:24

compelling 153:6

compete 178:11

competing 178:13

competitive 132:9

179:22,23

complete 163:16

completed 26:7 174:13 180:13

completion 22:8 80:20

compliance 29:16 32:8,14 124:23

compliant 67:1,2

complicate 171:19

complicated 101:14

complications 134:10

comply 88:13 133:7

composition 116:11

compute 123:18

computer 99:3

concede 147:6

concept 87:19,20 88:5 119:16 137:5 164:3

concern 40:19 171:25 173:19 176:22

concerned 82:17 137:13 139:18 144:7 171:11

concerns 32:16 47:9 169:20 170:6

concludes 6:25 7:23 9:25 10:19 11:18 16:19 18:25 21:10 60:13 151:9 187:20

conclusion 118:12 133:3

concrete 162:13,16

concurrence 118:3

conditions 153:23 157:18 167:22

conduct 68:8

conducted 112:23

confident 133:9

confines 63:13

confirm 18:21 105:4

confirmed 186:21

conflict 152:20 153:24 154:7 158:22 159:3,16, 20 161:18,20 163:16,25 166:5,9 172:12,19,20 173:3 174:23 175:3,12 180:6

conflicted 180:19

conflicts 159:7

conform 145:18

confronted 152:17

confusing 125:3 135:3

confusion 123:16 135:8 138:4 180:4,11 184:16

connected 131:14

cons 117:12

conscience 90:24

consent 153:14

consideration 11:14 18:12,21 19:24 20:5 23:15 30:21 31:3 68:21 112:20 118:10 123:20 124:22 130:5 131:22 151:20 154:22 155:1 158:14 159:15 175:8

considerations 117:4

considered 81:9 124:1

consistent 121:17 141:25 154:2 162:2 163:8

constantly 76:8

constituents 95:6,9,17 139:13,22 143:4

constituted 186:24

constitution 25:10,11, 22 27:5,20,25 28:8,10 40:4 154:19 156:12 160:2,3,15,22 167:17, 21,24 168:19 182:1

constitutional 25:9 26:23 27:1,17 39:4 154:12,17,18 157:15 167:18 168:10,21 169:13,14,16 170:15 180:24

Constitutionalenabling 152:23

constitutionally 157:12

constraints 28:15



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

construction 131:24 138:16,17 180:14

consult 128:10

consultant 73:23 96:25 115:1

contact 63:12 64:24

contacted 71:20 105:1

contacts 111:25

context 93:6 179:16

continuation 104:18

continue 40:13 77:16 104:23 108:5,15 109:20 142:25 154:1,22 156:11 161:24 172:9 177:7 178:21

continued 104:24 132:2.15

continues 160:6 163:14

continuing 161:7,9,22

contract 12:12 13:8 14:24 15:3,8,12,16 32:7 41:14 44:9,12,15 46:17, 18,21,25 47:3,4 48:3 49:11,12 50:5,15 51:6, 10 53:13 56:11 58:21 64:20 113:2,9 118:19 122:15,24 125:10,11, 13,23 126:13 127:13 128:2 132:10 156:14

contract's 125:17

contracts 40:11,12 50:24 56:25 63:17 64:6 104:18,19,23 105:7,10, 18,25 106:1,2 108:24 112:1 132:19 135:3 156:5 157:14

contradict 153:23

contrary 72:6

control 144:6 159:25 160:1,4,14 171:14

controlled 167:23

controls 41:13 42:5,11 160:15

Controlworx 6:22

conversation 128:18 181:20

conversations 121:5 125:12 126:6,7,11 139:19 141:3 185:8

cookie 67:5

cooperation 150:11

Cooperative 13:23

coordination 130:16

copied 71:7

copy 51:9 151:23 152:6

corporation 7:22 24:9 28:24 108:8

corporations 94:22 110:1 140:22

Corps 115:10

correct 20:12 23:13 31:16 55:1 60:25 70:25 79:10 82:14,18,19 84:24 90:12 91:18 96:9 100:14 102:1 126:23 127:2,6

correctly 50:22 124:3

correspond 55:22

correspondence 114:9 117:20 125:5

Corridor 132:4

cost 25:15 26:25 27:2, 12,25 29:14 96:5,6,8 132:12,13

costs 132:9

council 67:16,25 68:3, 6,11,19 69:1,14 72:10, 14,23 75:16 77:25 78:9 79:14,15,18 89:1,5,19 100:1 112:18,22,23 113:4,13,21 114:1 116:13 123:17 146:15 147:2

council's 78:24

councilman 69:4 73:2

Councilwoman 69:6

counsel 156:25 180:18

count 104:8

country 68:25 185:12

couple 88:24 93:3 183:2

court 27:19 47:14 65:17 120:12 151:24 152:6 169:5

Covington 9:3

crazy 148:4

create 17:23 153:5 181:2

created 173:13 184:15

creates 131:23 171:24 180:24

creating 152:15

creation 132:7

credit 28:21

Credits 96:25 criteria 40:4

Crude 34:7,24 35:8

cry 110:10

CT 7:18

CTC 131:4

cubic 132:1

curious 80:10

current 118:6 158:8

custom 43:11

customarily 54:2

customary 53:23

customers' 130:12

customized 124:14

cut 89:11 121:1

D

daily 97:1

Dairy 56:19

Darrel 103:24

date 14:25 15:9,13,18, 22 18:10,13 41:14,15 44:10,13,15 48:4 50:25 51:1,3 53:14 55:12,15 56:12,25 57:2 58:21 59:20 68:5 80:25 94:25 105:11

dates 56:24

Davis 94:2.6.7

day 69:13,18 71:1 77:6 84:16 90:19 92:4,11 132:1 136:24 148:3 159:5 160:24 167:14 174:7 178:8

day-to-day 139:14

days 10:16 22:8 68:7, 14 84:5,20 92:11,12 100:3 142:15 149:16, 19.22 183:2

DDS 15:11

de- 137:14

deadline 97:14

deadlines 83:16,17,20, 21 85:20

deal 82:5 84:16 93:8 101:18,19 147:8

dealing 10:4 79:13 141:1 154:5

deals 39:10 72:1 90:19 96:25

debate 99:8

December 17:12,14 80:21 112:17 126:17,18 132:22

decide 97:7 147:3 169:5



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

decided 67:6 164:25

decides 140:8

decision 46:16 54:2 72:13 77:24 78:18 100:5,22 102:5 137:9 141:12 143:3 146:6 156:9 159:2,7,8 160:7 161:15 172:8,16

decisions 70:15 141:7 157:25 158:1 161:15 165:13 175:11 178:18

declined 128:7

Decuir 129:22 133:16, 17 134:7 145:4,8,19 147:8 148:11,18

Decuir's 137:1

deemed 68:17 70:4,18 72:5 88:15 105:7 148:19

deeply 127:19 128:13

defer 23:15,25 34:20,24 35:4,18 36:22 37:4 46:23 54:19 64:6 121:18 142:18 149:6,25 170:4 183:10 186:22,25

deferral 23:5,11 143:13

deferred 34:1 35:12 37:9 63:15 64:21 150:18

deferring 64:2 144:22

deficiencies 168:5

degree 152:11

delay 170:24

delays 68:17

delinquent 48:23

Delta 109:14

democracy 184:19

democratic 185:6,15

demonstrate 17:21

38:21

Denham 97:3

denial 70:2,18 72:21,22 76:17 84:1,5 86:22 101:1 102:6 122:4 137:10,16,23 138:1 142:25 144:25 145:16, 25 146:4,13,25 152:19 158:24 161:17 164:1

denials 68:13 121:23 164:8

denied 54:1 55:15,19, 20 68:12 74:25 78:20 79:8 89:18 97:17 113:19 114:6 120:21 123:17 146:11 154:25 159:19

deny 54:7,8,9,11 55:9 56:2 69:25 72:4 74:24 77:25 78:25 82:10,23 101:12 112:25 113:16 114:12 121:20 122:9, 13,14,19,24 124:22 125:3 136:18 145:1,12 148:15,20 158:9 161:16 163:20 165:17,18 173:15 174:9

denying 26:15 121:24, 25

department 17:7,14 18:1 44:24 92:15 113:1, 23 176:2

depended 75:24

depending 93:5

DEQ 32:15

deserves 100:15

designate 69:5

designed 70:11

desire 143:11

Desoto 15:16

detail 18:7 65:24

details 117:21 177:3

determination 136:5 137:12 144:18 145:10

determine 28:2 113:25 116:19 128:3,11 133:12

134:2 136:4 137:22 142:24 144:23 155:20

determined 26:11 48:23 70:16 86:18,21 97:18

develop 128:2 157:21

developing 131:2 132:6 161:8

development 10:14 78:11,12,14 113:1 115:1 130:11 151:4 176:2 178:4 179:17

deviation 133:1

dialog 161:6

dialogue 161:9

Diamond 59:8

dictated 82:22

Diesel 59:9

difference 173:16,17, 24

differently 172:23

difficult 133:5 134:19

diligence 179:24

diligently 45:10,13,16 133:7

Dinner 10:17

direct 21:24 161:10 163:16 180:6

direction 46:24 88:3 134:23

directions 139:10,12

directly 91:9 163:19

Director 129:17

directors 136:6

disadvantage 98:3,4

disagree 92:24 146:20

147:14,15 172:3

disagreeing 147:9 170:18

disagreement 146:22

disagrees 184:7,9,12

disappointed 184:14

discovered 109:21

discuss 94:14 127:13

discussed 51:14 182:17

discussion 52:8,13,15 86:4 93:6,7 94:20 95:2 129:7 132:17 134:25 144:5 155:7 160:1 168:3 184:15

discussions 121:9 128:6 132:24 134:22 141:3 161:6 172:1

dispersed 184:16

district 69:7 114:9 118:5 122:23 136:16 137:21

Diversified 24:7

diversity 130:10

divided 91:24

document 46:20

documentation 26:1 59:13 81:15 105:3,5 152:23

documented 26:25 27:23

dollar 99:1

dollars 90:11,21 91:15 100:6 155:21

Domain 15:2

domestically 178:11

Don 102:16

donated 28:23 29:1

dot 99:14

DOTD 34:12

doubt 27:21 114:11

draft 125:25



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

drafted 169:9

drawing 140:7

Drive 69:1

driver 130:22

Ducharme 73:23

due 18:6 52:4 59:19 62:6 80:25 145:5 179:24 180:5 187:10

dulv 153:25

duplicity 138:4 dynamic 171:24

Ε

e-mail 17:18 67:25 84:23,25 85:1,5 100:2 121:4,13

e-mails 55:2,18 85:3 92:1

Eagle 15:7

earlier 139:18 143:21 144:5 148:14 149:3 170:16

early 21:20 116:14,24

Earnestine 110:16

East 6:22 9:2 11:16,17 20:6,7 60:16 105:6,8 107:13 131:10

eat 138:25

Echolstar 12:12

economic 78:10,12,13 113:1 114:25 176:2 178:4 179:17

economics 134:2

Ed 76:6 115:7

Edgar 25:2 37:23 46:14 51:25 155:16

Edgard 99:24

education 76:15,25

educator 75:12

effect 46:6 100:24,25 102:6 120:7 149:8 164:5 165:24 171:13 173:21

effective 50:25 51:2 116:23 123:21

effectively 106:3 111:25 124:6

efficient 123:22

effort 162:4

efforts 112:13 128:14 155:25 161:24 181:9 186:13

egress 91:4

eighth 176:14 182:3,5

elected 89:5 109:14 139:5

election 151:12 186:18,22 187:1

elements 32:14 152:13

eligible 105:21 180:13

embedded 149:2

employ 109:9 117:8

employed 75:25

employees 76:4

employs 110:20

empowered 169:12

enables 132:2

enacted 152:20 153:2

enactment 135:6

encountered 152:10

encourage 99:11 146:9 179:2

encouraged 180:14

end 18:10 92:4 94:1 97:12 115:22 151:14 159:5 160:24 167:14 174:7

ended 50:14,15

endorsement 10:21 174:3

endorsing 40:19

ends 182:1

energy 32:6

enforce 152:22

engineering 130:8

Engineers 115:11

ensure 71:1 73:2 95:18 181:8

ensured 95:8

enter 56:24 134:13 151:22

entered 70:25

Enterprise 13:20 14:6 16:19

entertain 7:1,24 9:10 10:23 11:19 12:15 14:5 16:1 21:11 23:14 24:16 30:20 34:19 43:13 45:19 46:5 51:12 54:4 59:22 61:1 64:5 65:7 82:7 111:22 149:8 155:8 187:15

entire 119:18 176:16 181:23

entities 25:18 26:14 75:15 88:13 114:6,10, 11 135:22 136:18 137:14,17 144:23 158:3 160:12,14 161:1,19,23, 25 162:25 163:3,19 164:12,17 172:7 173:14 174:1 184:5

entities' 144:21

entitled 163:23 174:15

entity 68:16 86:2,6,22 155:24 158:19,21 159:6,8,16 163:24 165:11

enumerated 27:15

environmental 32:15 130:12 environmentally 117:6

equal 28:5

equally 95:14

Equipment 39:17

equitable 133:12

equity 52:5

Ernestine 106:17

111:5

eroded 178:20

eroding 171:14

error 57:10 63:7 69:16, 19 81:14 85:7

escape 38:6 134:2

essence 143:23

essential 132:14

essentially 19:5 32:17 43:14 45:20 46:4 49:9 50:11 69:16,17,21 70:16 91:8 105:16,18, 20 117:23 121:24 135:24 152:13 154:21 171:14 175:11

establish 63:12 153:13 154:2 174:22

established 131:9 153:25 154:4,7,18,24

establishing 153:8,16

establishment 153:7

Estate 10:13

estimated 18:2

estimation 118:16

event 8:8

everybody's 139:14

evidence 71:13

evidenced 89:7

evolving 185:19

exact 174:21



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

exceed 18:10

exception 37:8 80:22 83:4,23 99:14 109:24 164:20 173:4

exceptional 143:19

exceptions 80:17 164:12

exchange 38:1

excuse 16:2,4 43:12 45:23 50:15 54:7 59:14 64:20 98:17 100:25 101:12 114:5 121:4

executed 32:8 124:8

execution 132:18

executive 17:7,16 18:14 23:4 33:7 115:25 118:9,13,17 122:1 135:1,5,9 140:20 143:24 144:1 146:21 147:16,19,20,21 152:12 156:25 157:12,16,17 158:12 162:19 181:1

exempt 156:6 164:14

exempted 158:2

exemption 16:24 26:8 27:19 28:7,13 29:17 32:11,25 33:23 39:9 48:20 52:4 66:12,13 74:8 81:12,16 82:10 83:19 89:22 91:14 92:15 96:7 98:7,12 99:5 100:23 105:21 108:6,7, 11,21 112:24 113:2,5,7, 9 117:25 119:8 122:10 123:7 124:6,15 125:4, 15 126:10 135:18,19,20 136:2,13 153:4,7,9,11, 15,24,25 154:3,12 155:1 156:8 158:10 162:21

exemptions 25:8,20 26:2 27:14 28:19 38:8 78:11,13,16,20 109:3 116:22 118:11 153:17 154:6

exercise 187:15

exercised 28:20

Exhibit 22:2 125:20,22, 25

exhibits 22:5

exist 111:7

existing 14:24 15:3,7, 12,16 181:7

exists 29:9 38:21 92:19

exited 117:17 140:20

expand 179:21

expanded 130:21

expansion 80:1,3

expect 107:18 151:8 166:3

expectation 174:8

expecting 144:16

expects 77:11

expenditures 155:20

experience 34:10 140:25 142:2

expiration 41:14 44:10,12,15 48:4 51:1,3 53:14 55:25 56:11 58:21 105:11

expirations 56:24

expire 49:12

expired 49:7 105:7

expiring 42:18

explain 19:12 41:23 42:15 45:3 50:2,22 53:25 69:10

explanation 19:16

explicit 28:14,16

extends 131:13,14

extension 81:1.3 92:4

extensive 34:16

extent 121:14

extra 171:18

extremely 95:7

Exxon 24:8

eye 94:23

F

Fabra 7:4 9:12 20:17 36:10,11 102:24,25

face 141:16

facilitated 135:14

facilities 38:18 77:9 91:10

facility 33:22,24 34:15 38:22 104:17 114:5 132:20

fact 28:6 114:20 115:6 118:14 137:16 141:20 145:24 167:21 178:9

factor 178:17

factors 132:13

facts 26:12

fails 101:2

fair 19:15 82:24 95:12 123:1

fairly 90:24

fairness 144:19

Fajardo 20:18 55:17,18 64:8 103:1.2

fall 140:19

falling 33:9 135:4

falls 68:5

farm 138:23

Farms 24:12.14

fast 171:7

Fastlane 51:10

Fatheree 73:22 74:2

75:2

Favaloro 16:25 17:1,4 19:2,8,14,17,23

favor 6:8 7:10 8:14 9:18 11:6 12:3,24 14:14 16:12 20:24 22:22 23:24 30:5 36:23 37:17 41:4 44:1 47:18 53:4 56:4 58:9 60:5 61:10 64:14 72:19 102:10 112:7 150:13 186:2 187:3,17

favorable 134:22 139:19

feature 33:6

February 112:21

federal 107:23

feedback 18:12

feel 76:15 83:22 84:2,6 91:24 94:4,5 139:6 166:24

feet 132:1

Feliciana 20:6,7

fellow 73:1 92:23,25

felt 141:6,10

Fertilizer 60:19

fewer 165:24 166:5,8

fiduciary 25:12 26:3,13 27:3

Fifteen 61:17

fight 67:6,7

figure 136:10 170:8

file 22:7 45:6 152:3

filed 17:9 18:9 22:9,11 45:7,20 48:19 74:6 132:20

files 32:20 55:23

filing 17:16 18:5

filters 40:16

final 113:9

final-phase 18:6

finality 70:11



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

finally 110:5,17 187:8 Finance 39:17

financial 94:24 financing 137:6

find 32:23 71:22 109:17 110:4 141:25

finding 82:21

fine 80:6.9 121:2

finished 163:5.7

Fisher 24:10

fit 29:1 40:3

five-year 32:12 43:15, 17 47:2 49:16 50:11 89:13

fix 163:18,24 168:2 171:18

fixed 59:17

fixed-price 132:11

fixing 91:6

flags 32:16,19

flatten 119:19

flexibility 81:17

floor 26:21 82:4 111:18 181:16 183:18

flow 135:21

fly 147:2,7

focus 117:11

Fogarty 129:16,20 130:1 134:1 151:1,2

Folger 23:6,7

folks 71:25 75:8

follow 26:12 101:16 107:10 111:12 121:4 122:8,21 124:12 127:18 154:15

Foods 24:7

footprint 130:13

forego 187:11

foregoing 39:11

forgive 37:19,20 72:4 88:21 115:12 147:5 151:13 171:8

forgoing 38:15 39:15

forgot 83:5 91:17 94:23 99:4

form 38:13 116:9 124:23 145:11,14 183:7

formal 105:9

formally 105:17,23,24 111:24 132:17 152:3

forms 113:22 153:3

formulate 40:14

formulated 126:12 127:12.14

Fort 130:22

fortunate 115:1 116:25

Fortunately 180:17

forward 20:13 42:7 45:16 49:23 50:18,19 70:13 93:9 106:5 125:1 133:10 136:5 139:20 143:5 155:1 160:2.3 164:15,18 175:17 178:24

found 27:6 180:11

four-year 43:16

fourth 176:19

fraction 116:4,7

frame 123:12

frankly 122:22 161:11, 19 164:10 171:11

free 174:13

front 119:25

front-end 17:17

frugal 90:24

Frymaster 24:11

fuels 32:7 131:19

full 32:8 47:2 48:20 84:17 121:8.25 144:24 155:1 157:13 158:8 186:23

fully 65:20 143:25 181:6 186:23

fundamental 173:16, 17,24

Fundays 10:16

funding 76:24 77:12

funds 28:21 76:16 130:18

funny 108:7

future 19:13 45:16 133:12 144:9 156:15

G

Gabriel 60:21

gained 68:7

game 141:20

gap 59:15,19 95:11

garbage 57:4,5

gas 32:7 130:8

Gateway 11:15

gauge 131:1

gave 85:20 107:25 108:2 119:17

Geismar 60:20 129:18

general 25:7

generally 25:23

genesis 31:7,11,15 32:5 34:1,7,11,24 35:7, 8 36:13,15 39:6

gentlemen 64:23 129:13

genuine 17:21,23 18:22

George 115:8

give 28:3 31:8 32:16

36:7 47:10.13 49:10 66:8.23 70:7 76:8.9 87:17 90:20 91:14 92:6 93:18 100:15 104:8 107:16 108:20 110:13 115:16,22 123:22 138:14 142:14 145:14 146:15.17 155:23 156:4 157:5 162:15 172:11 185:2

giving 32:12 75:12 81:17 144:22 145:2

alad 57:13

Glenn 128:17

glitch 99:3

globally 178:11

globe 178:13

globo 30:14,15,21 31:2 39:25 40:3

GNO 178:1,4 179:1,15, 21

God 110:15

good 6:18,19 10:6,7 13:17,18 20:1,2 36:14 44:22 48:11 51:11 52:14 53:21 56:1 59:18 63:2 76:3 88:9 93:1 110:1,2 114:18 123:5 129:21 133:18 138:22, 23 141:8 156:22 157:3 164:4,14 178:24 179:12 185:9 186:17

Gordon 61:19

govern 29:17

governing 13:9 87:25 126:8 138:3 142:12 153:13,23 154:6,24 164:25 174:12

government 25:18 69:24 70:4 84:15,18,23 86:2 88:13 89:11,17 92:6 93:12 99:6 107:23 149:15 169:1 180:4

governmental 86:6,22 113:14



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

governments 84:7 93:14 135:17,25 136:1 173:6

Governor 147:22 157:6,12,16 158:4 160:4,6,8 161:11,13 162:4 168:12 169:3 172:6 173:13,17 174:8 184:14,23,25

Governor's 17:6 33:7 118:9,13,17 133:11 135:1 140:20 143:24 146:21,23 156:24 157:2,5,11,14 158:12 159:11 167:24 169:14, 15 172:5 174:3 181:1

grace 95:14 98:23 184:1

grafting 27:17

Gramercy 114:25 115:2

grant 28:19 172:15

granted 38:16,22 67:22 74:8 76:23 77:6,13 104:17 118:14 153:17 172:5

granting 39:3,8

grants 153:9

great 9:9 10:22 13:10 19:22 24:16 45:18 69:2 82:5 137:5 142:2

greater 178:1 180:1

Green 59:9

grew 138:23

Griffin 48:12 60:17

ground 120:16 141:23

grounds 173:1

group 10:13,14 23:8,9 30:21 109:15 130:6 161:8

grow 76:19 138:25 179:21

growth 131:17 132:2, 15

guaranteed 38:18,23

guarantying 135:20

guess 21:21 31:13 32:24 87:25 95:15 97:4, 25 122:12 127:6 140:6

guidance 150:11 154:25

guideline 164:18 173:11

guidelines 153:13,16, 18,22 154:2,7 165:24, 25 166:5,8 173:6,21,25 178:18 180:5,12,17,19

guy 76:6

guys 72:4 80:5 97:14 179:9

Н

half 35:6

hand 67:5

handcuff 93:17

handed 136:9

handle 8:7

handled 102:2

hands 173:22

hands-on 130:18

happen 45:17 73:4 77:13 87:1 97:23 110:12 111:9,16 134:3

110:12 111:9,16 134:3 144:6 160:17 164:12,17 175:14 184:18

happened 35:16 48:16 55:16 56:21 57:3 59:6, 15 77:14 175:10 185:4

happening 79:19 109:4 164:11

happy 94:13 140:4 162:6

hard 107:7 109:5 134:4 138:24 140:3 143:8

Hart 65:17

hate 84:3

Havard 31:5,6,7,10,12, 15,19,21,24 32:24 33:12,14,15,25 34:4,9, 18,22 36:1,4 85:14,16 103:10,11

headline 99:10

headlines 99:13

Health 13:21

hear 37:25 59:18 111:18 120:12 121:11 171:25 186:8

heard 62:17 76:13 95:9, 19 108:9 124:11 148:14 149:3 160:19

hearing 13:4 14:14,19 21:5 22:22 23:2,24 24:4 53:9 58:14 60:5,10 61:7,10 74:4,18 94:14 107:11 112:7 115:4 118:20 150:22 166:1 178:16

hears 110:10

heart 95:10

heartbroken 95:3

Heather 103:14

helpful 128:21 136:16

helps 177:9 179:22

High 131:4

highly 132:9,25

Highway 9:2 60:16,19, 21 99:24 129:18

hire 90:14

historical 70:7

historically 54:22 178:17

history 138:15

hold 83:14 84:7 142:15

Holdings 10:12

holes 109:9

Holidays 69:18

home 139:11 142:13

167:6

honest 159:18

honor 40:13 73:14 78:18 81:9

honored 81:6,21

hope 25:3 37:9 97:25 101:5 139:19

horrendous 78:3.5

horrible 75:21 94:4

Hotel 15:20,21

hour 187:11

House 24:12 176:4 177:7

Houston 44:25 56:19 63:5 69:6 73:1 75:10 78:1,22

human 94:24

hundreds 124:4 130:19

hurt 111:5,9

hybrid 126:19,22 136:20,22 147:2

hydrogen 131:7,12 132:1

hypothetical 128:19

ı

I10 91:4

Iberville 7:18 14:4 60:20,22

ID 8:21.24

idea 141:17 167:19

identified 18:15 33:18 59:15 124:3



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

identify 95:12 114:21 idle 104:17 105:20 107:21 ignore 141:14 lleana 177:22,25 impacts 116:17 Imperial 10:11

implemented 45:8 147:20,21

implied 28:14 imply 169:11

important 38:2 86:3,19 95:7,16 157:11 158:15, 17

importation 95:1 impossibile 137:3

impossible 124:5

impressed 131:5

impression 48:20

improperly 38:5 39:14

improve 45:11

improved 78:8

improving 130:11

inadvertently 63:8 86:13

incentive 38:24 39:3, 21 97:1 180:8

incentives 132:14 156:16,17

incentivize 180:20

inception 130:18

inclination 136:21

include 28:22 38:7 153:12 166:24

included 31:2 167:11

includes 28:19 154:14

including 17:10,17 25:13 118:11 132:13

153:21

income 100:8

incorporated 13:22,23 14:4 15:16 113:8

incremented 32:11

indicating 112:22 146:25

individually 163:22

Indorama 24:13

indulgence 114:19 115:4,24

industrial 16:24 28:7, 13 29:17 32:10,25 91:10 100:12 112:24 113:5 116:20,25 125:4 130:8 151:4 156:5

industries 23:8,9 24:6 38:7 117:1,13 185:10

industry 45:12 67:19 68:21 75:17,25 76:1 77:7,11,15 100:8 104:22 112:17 116:3,18 123:22 124:16 126:17 131:9,18 138:19,22 139:1,23 141:1,24 152:17,22 153:10,14 156:4 160:19,20 164:25 166:1 184:7,9,12,24 185:8

inform 108:25

information 26:1,20, 22 28:25 29:7,10 32:21 34:2,21 38:2 39:6 40:1 52:20 65:19,21,24 66:7, 19 79:4 80:4 96:16 125:2 183:2

informed 105:5

infrastructure 78:5,7 91:9

Ingram 106:13

ingress 91:4

initial 32:4 41:14 44:9, 12,14 47:3 48:3 53:13 56:11 58:20 initially 33:4 48:18 158:11

innocent 146:20

input 178:8,22

inputs 57:14

inside 179:20

instances 97:18,20

instructing 148:25

intended 99:12,14 114:11 169:11,17 177:12

intent 17:15 73:12 81:21 84:18 117:11 122:23 123:13 136:17 141:14 144:1 145:13 146:16 154:16 166:23 167:4 169:23 170:13,15 171:21 175:23

intention 89:20 159:11 170:21

interest 40:6 52:2 65:19 116:20 131:2

interesting 186:14

interests 117:6 153:16 154:2

Interfaith 109:15

interpretation 128:24 129:1 137:15 138:1 145:23 146:21

interpreted 137:10 151:3

interpreting 133:5

interprets 113:18 146:3

interstates 91:3

Intralox 6:23 61:21

introduce 106:14

introduced 138:4

invest 180:7,21

invested 131:20

investing 17:22 18:22 130:9 156:15

investment 10:20 38:23 39:3 131:23 132:7 153:6 178:14,17

Investments 10:18 12:13 13:20 20:7

investors 179:19

invite 34:14 42:3 121:10

involved 32:6 45:15 89:1 124:1 133:13

involves 131:7

irritates 94:21

issuance 17:6 18:14

issue 39:24 47:4 68:9 92:10 93:13 105:7 114:14 123:13 154:21 161:25 175:16

issued 40:12 46:25 50:25 125:18 157:16

issues 6:17 9:5,6 32:15 70:6,10 91:1 93:12,14 168:3

issuing 51:1

item 11:13 12:11 96:14 123:15 146:1.3

ITEP 17:17 18:24 27:13 38:3 39:20 41:19 63:13, 17 68:15 69:25 84:16 89:1 100:2 104:18 109:22 111:25 113:13, 15,16 116:21 118:19 133:1,8 134:21 135:2 151:9.15.16 152:12.13 153:3 155:21 156:13 157:13,19 158:20 159:24 160:1,4,11,14, 15,20 162:20 163:13 165:8 166:4 167:22 168:3,6 173:3 178:17 180:1,6,8,10,15,20,25 181:8

Itep@la.gov. 17:19



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

ITEPS 59:7

iterations 157:22 158:6

J

James 112:18,22,23 113:4,11,12,19,20 114:9,13 115:3 117:11, 14,15,18 129:9 130:5 131:1 133:11 134:22 137:10 138:17,19,20,22 139:1,15,17,25 140:10, 22 142:3 143:19 145:12,13,21 146:9,14, 23 148:14,24 151:3 175:1,6,10

Jan 103:20

January 21:20

jar 67:6

Jason 129:22

Jeff 94:2,5,7

Jefferson 6:23 7:19 10:13 61:22,24 62:1,2,3

Jerry 103:12

Jesse 96:24

job 52:8 67:1 125:21 153:5 161:23

jobs 6:16,20 7:2 10:1 15:2,6,10,14,19,24 17:24 26:6 66:20 77:6, 11 107:16 110:23 131:24,25 132:8 153:5 156:16,17

Joe 56:17

John 67:16,25 68:2,11 69:1 70:19 72:3,12 73:6,15 75:11,20 76:12 77:4,17 78:2 90:22 94:5 95:3 98:9 100:1,6,12 109:6 129:16 139:18

John's 82:11

Johns 24:19 54:17,18, 19 64:7 93:21,22 94:11

103:8,9 149:9,11,12,14, 18,24 175:22 176:7,11, 24 177:5,15 181:22

joint 59:8

Jones 6:1,5,8,11,13,19 7:1,7,12,14,24 8:11,14, 17,19 9:5,9,15,18,21,23 10:2,7,22 11:3,6,9,11, 19,25 12:3,6,8,15,21,24 13:2,4,10,13,18 14:5, 11,14,17,19 15:25 16:4, 9,12,15,17,21,23 17:3 19:1,4,9,15,18,22 20:2, 9,14,21,24 21:3,5,11, 14,24 22:16,19,22,25 23:2,11,14,21,24 24:2, 4,16,22 25:5 26:18 27:1,5,11,24 28:6,11,16 29:3,6,15,19,24 30:2,7, 9,12 31:6,8,11,14 33:13,25 34:6,13,19,23 35:10,13,14,22 36:3,6, 11,12,14,20,25 37:2,13, 17,19 38:11,14 40:7,22 41:1,4,7,9,16 42:13,15, 20,24 43:5,10 44:1,4,6, 17 45:1,8,18,23 46:1, 11,23 47:13,18,22,24 48:6,15 49:1,5,8,14,19, 22,25 50:10,20,22 51:4, 7,11,22 52:7,17,23 53:4,7,9,16,20 54:9,16, 18,21 55:5,8,13 56:1,6, 8,13,20 57:4,6,9,12,18, 23 58:6,9,12,14,17,22 59:5,18 60:2,5,8,10,23 61:1,7,10,13,15 62:10, 15,20,24 63:6,18,22 64:1,5,11,14,17,19,24 65:3,4,12 66:3,6,16,18, 22 67:4,9,12 68:22 69:2,8,21 71:4,8,18,22, 25 72:20,24 73:5,16 74:1,9,12,15,18,19,21 75:4 77:19 78:21 79:2, 7,12,15,21 80:9,24 81:3,23 82:3,12,20 83:1,6,9 84:10,14 85:12,15,23 86:9 87:19 88:3,17,21 91:20 92:22 93:20 94:10,15 95:21, 25 96:8,12,16,19,21

98:16 99:19 100:17.20 101:9,11,15,23 102:12, 14 103:12,13 104:8,11, 14 105:15,24 106:2,6, 10,16,21 111:17,21 112:5,7,10,12 114:4,21 118:21,25 119:10 120:11,17,24 122:21 123:3,5,8,11 125:6 126:15,22 127:1 128:8 129:8,11,19,25 133:15, 19 134:24 138:6,12 140:9,15 142:6,17,21 143:7,8 144:3,13,18 145:7 147:18,24 148:17 149:4,10,13,16,19 150:1,7,10,15,17,24 151:7,11,25 155:2,15 156:19 162:8 166:11 170:5 171:2,5 175:19 177:16,19,21 179:4,7,9, 11 181:11,14,20 182:4, 9,15,21 183:9,15,22 185:22,25 186:5,8 187:5,7,14,19

Jorge 10:12

Joseph 15:11

Judy 42:10

July 132:21

June 14:25 17:9 18:14 135:1

Junior 99:23

juries 110:25

jurisdictions 123:25 124:5

justice 110:5,17,18

K

Kaliste 42:12

keeping 63:13 181:7

Kenneth 103:10

key 131:16

key-fitted 131:19

kick 41:19

kids 76:18,22 77:8,10 100:7

kind 65:21 96:5 121:1,7 128:18 143:11 146:19 148:22 149:4 152:15 171:10,12 173:5

knew 109:19

knowing 98:3

knowledge 118:3 121:8

L

lack 18:7 59:13 75:20 116:2 124:14

ladies 64:22

lady 75:9 77:21 96:3 108:23

Lafayette 10:10,12 13:25 42:12 48:3 60:17, 18

Lafourche 7:21

laid 166:15

Laitram 61:23,24 62:1

Lake 104:15,16,17 106:13,18,20 108:1 109:11 112:1 131:15

LALUMINA 8:22

Lambert 10:4,6,8,22 11:13 12:10 13:6,12,13

land 94:20

landed 95:11

language 71:10 153:1 167:11,16,25 169:7 170:1,17,22 175:24 176:11 181:23 182:17 186:3

Lapeyre 7:19 62:2

large 69:4 94:23

larger 94:21



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

largest 185:12

Larry 99:23 103:5

Lasalle 77:22

late 41:11,17,18,21,24 42:2,16 44:10 45:4,7,21 48:16 49:10,15 50:12 51:2 53:23 55:5,23 60:13 63:8,9,24 74:6 81:10,15 86:13 87:9,21, 25 89:8,9,10,11,15,17 92:11,12 97:13 100:3 107:11 109:22,23 187:11

latitude 184:24 185:2

Laurel 179:14

law 137:2 167:21

lawfully 40:12

laws 152:20,22

layer 92:1,5

Layne 48:12

lead 6:16 164:21

leader 155:16

leadership 142:1

leading 13:21 130:8,11

leads 164:22 166:8

leaned 85:24

leave 75:7 98:5,13 100:13 143:15

leaves 65:4

led 17:10 29:11,13
57:20 62:5 67:5,20
68:13,19 70:2 71:12
81:2 82:17 84:22 88:4,8
96:4 97:13,18 101:12,
24 104:20 110:20
112:21 113:18,24 114:2
118:18 120:21 122:21
123:19 124:15 125:10,
11 127:17,19 128:11,
14,18 129:6 132:21
133:10 137:21 138:5
141:12 142:14 143:22
145:6,9,11 146:2,3,5,16

149:6 151:16 153:15,19 154:1 156:11 157:20 161:22 164:10 176:13 179:18 180:1

LED's 18:15 137:9,15 138:1 159:11 162:1

LEDC 18:1

Ledet 177:22,23,25 179:4,5,8,10

left 49:18 63:18,21,25 92:20

legal 40:20 88:4 127:23 145:16

legislation 134:11 167:19 168:10 186:16

legislative 154:16 166:23 168:2,4,17,19 170:2 176:21 182:7

legislator 170:14

legislators 186:15

legislature 134:12 139:9 148:6 154:13,17 167:2,23 168:2,5,9,21, 23 169:6,12 175:25 177:14

length 168:4

Lennix 69:4 88:23

letter 47:9 71:6,10 72:14 83:5 84:3 91:17 95:8 97:12 99:7 108:19 117:22 118:6,7 122:22 136:15 137:22

letter's 71:8

letters 108:18

level 22:10 70:15 100:23 107:14 116:19 120:9 178:20

leveling 120:9

liens 134:16

lieu 124:12

life 130:24 147:25

light 57:15

Likewise 179:10

limitation 163:13

limitations 27:16

limited 11:16 159:15,21

Lincoln 24:15

Linde 130:6,7

lined 147:25

listed 113:7

listen 95:2 154:22

listening 167:6

Literally 55:5

litigation 137:4

live 77:22 97:2 98:24 106:13,18,20 107:14 110:8,9 139:2 141:15

livelihood 97:2

Livingston 15:11

LLC 6:22,23,24 7:18,20, 21 8:22,24 10:10,12,13, 14,15,16,17,18 11:17 12:13 13:20,24,25 14:1, 2,23 15:3,7,11,20 20:7 21:8,9 23:8,9 24:7,8,11, 12,14,15 31:7 34:7,24 35:8 39:17 42:4 48:3 52:16 53:2 58:20 60:15 61:22,25 62:1 67:17

LLC/ACCURATE

41:13 42:5

load 132:19

local 10:21 13:8 22:10, 12 26:13,16 67:22 68:14,15 69:24 70:4 81:8,13 84:7,15,22 88:13 89:11,17 92:5 93:12,13 98:4 99:6 113:14,24 117:8,9 118:14,15 122:24 123:24 124:21 126:8 130:14 134:6 135:16, 17,22,25 136:1 138:2 141:8 142:12 144:1,6

149:15 152:18 153:12, 16,22 154:2,6,24 155:19,23 156:10,14 158:2,3,7,19,21 159:6, 8,16 160:1,7,10,11,13, 25 161:3,6,14,15,19,23, 25 162:25 163:3,19,24 164:12,17 165:24,25 171:14 172:7 173:6,11, 14,21,22,25 174:1,11 178:20,21 180:4,5,12, 16,17,19,21 183:1,6 184:5,11 185:7

locally 128:3 131:3 158:24 159:3 174:23

locally-elected 121:18

locals 22:3 78:19 83:20 113:19 125:18 166:2 171:15,16,20 172:17 178:7,25 180:25

locate 116:19 178:11

located 34:15 117:18

location 8:24 39:22 60:16,17,21 61:2 187:13

locations 60:14 131:10 178:13

lockstep 151:5

Loeber 59:2,7

long 33:15 110:14 115:23 147:10 148:1 160:5,8 173:9

long-term 132:14

longer 33:10

looked 48:22 76:20 98:7

loose 123:4

Lord 110:9,10,11

lost 84:3

lot 40:20 72:11 91:3 98:11 134:10 145:24 146:12 158:16 159:24, 25 160:17,18,19 163:11 171:20 183:1



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

lotions 60:24

lots 128:5

loud 89:19

Louisiana 9:1,3 13:22, 23 24:12,15 25:7,11 26:4,9 27:18,22 28:21 37:24 40:6,14 42:12 45:11,13 48:13 52:3,19 60:16,18,20,21 65:18 77:22 80:15 88:25 96:4 97:3,20 98:24 99:24 106:18,20 107:1 109:11 110:7 113:1 114:25 128:15 129:17,24 130:4,16,20 131:7,16 132:15 137:2 154:9,19 155:17 156:14 157:1 160:15 176:15 178:2,5, 10 181:24 182:1 185:9

love 136:19

LP 34:7,25 35:8 56:11 60:19 67:18

Lubes 24:9

Luckily 57:10

Lutcher 131:4

M

Machine 48:2,7 52:16 53:1 60:15 61:24

Machinery 61:23

made 17:17 22:5 45:14 46:16 69:19 70:15 72:14 76:3 80:22 81:5, 7,14 86:7 89:6,7 94:12 99:2 100:14 101:5 104:22 109:24 111:12 120:6 128:10 139:18 141:12 144:4 147:25 157:25 158:1 175:11 178:6 182:11 184:4

Madere 69:4,5 72:9,22 88:23 89:23

magnitude 73:3

mail 68:1 69:15 84:3,23

mail-out 86:12

mailed 69:15 71:2 72:15,16 73:3

mailing 70:23

main 37:6 129:23

maintain 153:5

major 14:8 87:8 91:1 93:1 102:22,23 116:12 131:10

majority 18:11

make 8:3 18:18 25:12 26:5,18 35:15 43:21 45:16 50:3 52:20 57:15 64:25 69:21 71:12 72:16,20 73:14 74:1 80:16 82:9,12,13 83:2, 4,22 84:13 85:7 88:9,24 91:22 94:25 95:8,19 99:14 100:5,9 101:4,13 106:11 110:20.21 115:6,17 120:11 121:7 124:7 126:15 137:9,11 140:3 143:3,14,20 145:4,9 146:6,10,12 148:23 149:9,24 155:5 157:22 158:15 161:24 164:2,12,23 165:13 168:18,24 169:19,24 170:7,19 173:8,25 174:19,25 177:6 183:6, 9.11

makes 158:21 159:8,13 167:17 178:12

making 76:2 99:16 106:21 164:5 171:10 174:21 181:4

Malik 68:23,24,25 69:10,12 70:25 71:5 89:25 90:2,3,7,9,12,15, 23 91:12,18

Malone 11:22 16:6 43:19 46:7 51:16 65:9 83:13,14 84:10 85:17 87:21 88:9 103:14,15 125:8,9,19,24 126:3,6, 14 127:6,9 142:10,11, 20 175:15 man 76:7

manageable 18:15

Management 14:3

mandate 26:23

mandates 153:10

mandatory 26:7

Mandeville 9:1

Mansfield 15:15

Manuel 103:1

manufacture 31:25 38:17

manufactured 175:2

manufacturer 31:19 33:1,16 36:2 39:8,17,24 97:19 180:7

manufacturers 17:21 180:5.20

manufacturing 6:24 24:10 31:22 33:1,5,19, 21,24 34:5 39:10 97:22 153:6

Marathon 67:17 71:5 72:1 73:17 74:15 79:1, 25 80:5 82:18 100:24 101:25

Marathon's 98:7

Marine 14:23

market 132:9

Martin 13:24 41:13 59:2 115:9 118:23 120:5 127:4 140:16

Mary 21:8

massive 99:7

matter 68:20 75:18 104:12 119:17 121:11 133:4 141:6 150:18,23 165:1,9 171:1

matters 10:4 26:20 167:13

Matthew 156:21,24 166:13 175:23

Mayer 12:17

Mayor 61:4 83:9 84:14 102:18 115:2 128:9 186:9

MCAS 35:17

Mcguire 10:13

Mcmillen 73:23

meaning 43:14 160:11

meaningless 167:9

means 91:4 148:2 160:23 161:2,4

meant 41:25 148:5

Measurement 41:13 42:5,11

meet 25:9,13,22 26:23 29:8,11 78:17 83:17,21 107:6 116:14,15 117:1 178:18,19 187:12

meeting 17:5,12 18:19
19:10 23:12,16 34:1,20,
25 36:8 37:5 54:20 55:3
63:15 64:3,21 67:20,24
68:4,9,12 69:14 72:11
83:16 86:2,10 93:24
98:25 112:17,23
115:11,13 121:10
126:18 132:22 142:19
143:14 144:10,17
149:7,17,25 150:19
156:4,8 157:3 170:4
174:10 175:11 184:2
187:1,20

meeting's 64:25

meetings 141:22 142:15 165:22 174:17

Melvin 25:2 37:23

member 31:1 35:22 47:11 69:1 84:15 93:1 130:6 163:20 169:6 183:3

members 6:10 7:11 8:4,16 9:20 11:8 12:5 13:1 14:16 16:14 21:2 22:24 24:1 25:17 30:6



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

36:24 37:18 40:18 41:6, 16 44:3 47:21 53:6,22 56:5 58:11 60:7 61:12 64:16 69:23 89:1,5 102:11,13 109:18 112:9 123:14 134:25 150:14 151:18 155:16 156:22 157:10 173:22 177:14 186:4,19 187:4,18

members' 92:24

Memphis 109:12

mention 78:23 121:3 148:14

mentioned 27:12 35:17 116:24 118:2 127:21 143:21 169:9

menu 173:9

merger 130:7

message 92:21 95:18

messy 184:19

met 15:1,6,10,14,19,24 116:24

Metals 53:13,17 54:14

method 63:13

Methodist 98:23

Metoyer 13:15,17,19 14:21 16:3,19,22

midnight 100:10

military 130:23

millage 78:24 79:7,9 102:3 124:10,14

millages 124:2

Millet 114:24

million 90:11,21 91:15

millions 167:6

mind 31:9 97:10 127:23 146:13

mind's 94:23

mindful 117:13

minds 137:18

minutes 6:14 115:5 171:1

mirror 117:23

mirrors 131:17

miscellaneous 33:8 38:4 39:13

mislead 129:2

mispronounce 177:22

missed 45:6 85:19 86:2 94:25

Mississippi 132:3 185:11

misspoke 151:14

mistake 86:21 89:7,17 99:2 100:9,14

mistaken 94:2

mistakes 45:14 70:10 89:6 147:25

misunderstanding 144:19 158:16

MITCHELL 182:3,5

Mobil 24:9

modifications 169:19

modified 119:18 124:9

modify 118:1 128:3 168:9

Moller 11:21 21:13,19 22:10,15 35:2 59:23 73:8,9 82:8,9,25 83:3 89:21 90:1,5,8,10,13,20 91:11,13,19 102:4 103:20,21 119:6,7,11, 14,23,24 120:2,13,20 121:2,4,16 122:6,17,19 133:23,24 134:5 144:15 145:1,5,16 147:1 162:10,11 164:2,24 165:8,14,19,23 166:10 171:9 172:15,24 173:5 174:11,18 175:6,19 184:22 186:6,9

moment 40:11 63:11 185:5

money 26:16 78:6,14 81:17,18 89:12 90:25 98:11 108:1,2 109:8 111:7 115:21 144:2

moneys 25:12

monoxide 131:8

Monroe 10:14

Monteleone 15:20,21

month 149:14

months 21:22 80:20 93:3,4

moral 43:3,6

morning 6:18,19 10:3, 6,7 13:16 20:1,2 44:7, 22 48:11 63:2 65:18 66:1 78:2 80:14 114:18 129:21 156:24 179:12

Moss 21:16 65:9 82:8 103:3,4

motion 6:1 7:1,3,14,24 8:1,8 9:10,23 10:23,24 11:11,19,21 12:8,15,17 13:4 14:5,19 16:1,6,17 20:10,15,17,25 21:5,11, 14,16 22:23 23:2,14,17, 25 24:4,16,18 26:21 29:8 30:3,9,15,20,22 34:19,24 35:1,11 36:21 37:4,6,7 41:5,10 43:13, 18 45:19 46:2,5,7 47:24 51:12,15 53:9 54:4,5,6, 7,9,10 55:8 56:2,9 57:25 58:2,14 59:22,23 60:10 61:1,3,16 64:5,7 65:7,9 73:10,14 82:3,7, 9,14,20,22 83:6 85:10 86:7 100:21,24 101:1,6, 8,10,11,15,18,20,25 102:4,9,10 111:18,23 124:18 142:9 146:10 149:5,8,9,10,24 150:4, 18 155:6,8,10,12 169:25 181:15,17,18 182:10,12,16,21,22 183:9,11,14 185:17 186:2,11,24 187:15,16

motions 14:7 183:8

mountains 110:11

mouth 83:2

move 16:23 61:16 70:13 104:14 110:11 143:5 154:25 155:25

moved 134:23

mover 182:10

moving 20:12 26:10 36:17 59:12 131:6 134:20 178:24 185:19

mucking 171:13

muddier 101:4

muddy 177:8

muddying 138:7

multi-billion 99:1

Multiple 126:11

municipalities 123:25 184:11

Myriant 104:15,16 107:24 109:22 112:1

Ν

NAICS 33:19 39:17

nailed 36:7

Nalco 67:16 71:11 72:1 73:17,24 74:8,10,13 78:25 79:24 80:2 82:18 100:23 101:24

name's 177:25

named 116:10

Nassar 115:8 128:16 138:9,11 140:9,14,17

nation 185:14

nature 93:5 133:5 161:2 175:4

nay 102:12,13,17,21,25 103:2,4,9,11,13,15,23, 25 104:2,4,6 186:7

necessarily 41:25 161:4



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

necessity 38:21 needed 39:20.21

104:24 132:19 141:9 **negative** 116:18 151:3

negotiate 127:22 134:6

negotiated 124:2

negotiating 140:25

negotiations 116:8 121:9

newspapers 99:13

nice 138:12

night 75:18 77:3

Nitrogen 24:6 60:19

noes 104:10

non-standard 133:5

nonreceipt 59:13

Norco 131:13

North 8:25 56:18 98:24 110:6 114:24 156:25 180:8

Northeast 107:1,2,4 109:11

Northwest 107:3

Nosacka 114:18,23,24 119:2,5,13,16 120:15, 19 121:3 122:14,18 123:1,2,4,6,10 126:11, 16,21,24 127:3,8,11 128:13 129:2,5 136:19 143:6,7,10 144:12,13 147:5,13,18,23 149:21 150:2,20,21

note 62:12 157:11

noted 65:1

nothing's 109:4

notice 18:1 42:17,19,23 67:20,23,24 68:2,6,8,16 88:14,15 112:17 113:22 121:23

noticed 21:19 146:2

notices 112:21 113:12, 20 114:2 133:6

notification 18:18 48:21 62:6 68:13 70:17 132:20 162:22 180:9

notifications 17:9 162:23

notified 62:7,13

notify 17:13 42:21 70:2

notifying 68:4 113:23

notwithstanding 82:23 86:21

November 68:3,5,12 69:13

number 6:21 7:17 12:12 18:8,15 28:21 31:8 32:6 66:20 80:18 90:18 97:6 113:8 185:12 186:19

numbers 66:2

numerous 85:18

0

Oak 10:17

oath 38:25

object 30:16 31:1

objecting 71:7,9

objection 8:7 62:15 170:10

objections 8:5 25:24

obligation 42:21

obligations 40:13

obtaining 153:11

obvious 173:19

occurred 79:17

October 17:4 67:19,21 96:10

offer 32:20

offered 136:9

offers 77:7

offhand 31:23

office 22:13 48:22 49:3 68:3 133:11 146:23 160:6,9

officers 90:13 151:12 186:19,22 187:1

official 139:6 152:7

officials 121:18 133:11 134:6 183:1,7

Oil 34:7,25 35:8 56:18 57:22

Olefins 24:13

Om 13:24

on-time 110:15

one's 49:9

one-year 45:21 46:4 47:19 58:1 59:21,22

open 21:18 75:7 77:8 97:8 98:1 107:18 155:7 161:6

operate 17:23 18:23 131:12

operated 135:24

operating 90:3 120:14 122:3

operation 21:20 108:10

operations 21:8 32:17 34:16 80:18 130:13 131:7,9

operator 57:10,11

opinions 40:14

156:23

opponents 173:19,20

opportunity 30:3,16, 25 32:13 45:6 55:13 69:24 75:12 77:3 92:7 99:25 118:15 120:25 124:2 128:5 130:1 140:21,24 143:3 144:23 153:12,22 154:25

opposed 8:17 13:2 36:25 37:1 52:4 56:6 102:12 112:10 150:15 172:2 186:5

opposition 6:11,13 7:12 8:19 9:21 11:9,11 12:6,8 14:17 16:15,17 21:3 22:25 24:2 30:7 37:3 41:7,9 44:4 47:22 53:7 56:8 58:12 60:8 61:13,15 64:17 112:12 140:1 150:17 155:18 187:5.7

option 118:15 121:21 127:22 136:3

options 41:20 113:14 144:21 148:10

orange 136:9

order 17:7,16 18:3,14, 18 20:3 23:4 33:7 77:12 105:19 107:10 108:10 115:25 118:9,13,17 122:1 134:13 135:1,5,9 137:5 140:20 143:24 144:1 146:22 147:17, 19,20,21 152:12 153:9 155:3,4,5 157:12,16,17 158:12 162:19 181:1 183:12

ordinary 109:13

organization 94:24 126:7 141:5 178:4 183:4

organizations 94:22 179:17

original 18:5 50:14,15

Orleans 7:22 10:16,17 13:25 15:3,21 23:6,7 39:23 58:20,23 91:2 98:24 178:1,2,10

Ouachita 10:15 12:14

outcome 92:20 113:24 141:22 159:1

outlook 18:20

overlooked 42:18



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

override 94:3,6

overrule 73:11 156:9

overruled 185:3

oversight 45:5

overturn 82:21 100:22 101:12 102:5

owe 106:4

owed 50:17

owing 49:11

owner 12:12,13 48:13

ownership 12:11,16 127:25 134:15

Р

p.m. 187:20

package 114:8

packet 119:25

Pactecc 20:6

paid 32:14 49:1,4,5,6 50:6 55:25 62:7,17 63:9 66:11 105:2,4,16

Palmisano 13:25

Pandora's 97:8 98:1

panel 157:10

papers 110:24,25

parade 99:1,6,15

paragraph 176:16,18 181:23,25 182:6

parameters 118:10

Pardon 182:4

parish 6:22,23,24 7:18, 19,21,22 8:23 9:1,4,7 11:17 12:14 13:21,22, 24,25 14:1,2,3,4,24 15:3,7,11,16,21 20:6,8 21:8,9 23:6,7,9,10 24:7, 8,9,11,13,14,15 41:14 44:9,12,14 48:3 53:13 56:11 58:20 60:17,18, 20,22,24 61:19,21,23,

24 62:1,2,4,6,9 67:16, 25 68:11 69:1 70:17,20 71:14,20 72:3,4,7,13,18 73:12,15 74:3 75:11,16, 21 76:12 77:4,6,17 78:2,8,19,24 79:14,15 82:11 84:18 89:19 90:22 91:4 92:19 94:2. 5,6,7 95:3 98:13 100:1, 6,12,15 102:1,3 105:6,8 107:13 109:7 112:18, 19,22,23 113:4,11,12, 13,19,20,25 114:1,5,10, 11,17,25 115:3,10,20, 21 116:4,10,12,13,16, 18,19,21,22 117:11,13, 15,18 123:16 124:8 130:5 131:1 132:17,23, 24 133:6,11 134:22 136:9,17,19 137:14,17 138:18,19,21,22 139:1, 15,17,25 140:11,22 141:4 142:1,4,22,24 143:20 144:21,22 145:1,6,10,12 150:11 151:4 153:18 161:20 164:24 166:3 175:1 179:18 180:16,18

parish's 180:4

parishes 92:17 110:3 123:24 131:11 137:17 178:5

parliamentarian 82:4 parliamentary 183:16

Parliamentary-wise 101:16

part 27:3,5 45:6 63:8 84:22 85:5,6 91:23 110:22 121:9 131:16 153:6 159:10 180:15

participating 185:7
participation 187:13

parties 70:14 133:12

partners 179:18

Partnership 11:16

pass 101:19 104:7 169:13

passage 17:6

passed 18:13 135:15 169:17

passes 100:24 101:1, 18 182:14

passing 91:7

past 34:9 42:22 70:5,9 100:1 124:2 140:11 141:2 142:2

pastor 98:23 183:25

path 101:17 144:24

paths 134:3

pathways 131:2

Patterson 36:17,19

pay 49:21,22 63:11 91:8 107:24 156:6 165:9

paying 50:8 52:1 109:2 116:4,5

payment 120:9 124:12 126:22

Payroll 8:24

PCS 60:18

PDF 38:10,12

peers 141:21

penalize 87:14,23,25 88:11 89:14

penalized 83:18 89:9

penalties 41:19 89:3

penalty 45:15,21,25 46:4 47:19 49:13 50:13 51:14 58:1 59:21,22 81:11,15

people 27:22 75:14 78:4,9 84:21 95:4 99:4 106:14 107:8,14 109:7, 13 110:2,3,6 117:14,15 155:3 165:12,13 167:6 172:2 175:20 184:17 185:6,7,13,14

peoples 111:6,9

perceive 145:24 181:16

percent 43:12,14 46:4, 17 90:4,5 100:7 107:13, 14,15 117:24 119:8 121:25 122:4,5 125:15, 22 126:10 135:19,20,21

percentages 113:7 118:11 119:18 120:1

Percy 106:19 111:11

perfect 142:20 148:2

perfectly 135:11

performance 14:1 130:12

period 15:5 51:2 67:22 68:6,8 70:1 92:4 123:23 131:25 174:5

permanent 131:24

permissible 165:3

person 28:23

personally 94:21

personnel 130:23

perspective 93:13 116:14,16 152:1

perspectives 132:9

petrochemical 131:8, 18 132:3 185:13

Petroleum 67:17 71:6 72:2 101:25

phase 18:5 59:12,13

phased 17:17

phases 17:11

Phillips 39:12 44:8,11, 14,18,23 46:2 47:19 62:4,11,21 63:4 64:6 65:23,25 66:11

philosophical 52:8,13 144:5

physical 8:23

pick 100:13



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

picked 59:10

Pierson 32:3 33:6,17 34:14 40:9,22 92:10 103:22,23 107:9 123:11,12 125:6 127:20 134:8 136:8 137:24,25 151:17,18 152:5 155:2, 15 174:25 187:9,10

Pierson's 107:9 127:18

pilot 116:1 124:12 127:22,25 134:6,8,11, 13,18 136:25

piloted 130:16

Pilots 137:1

Pine 10:15

pipeline 31:16 34:11, 17 39:7,23 130:15 132:2

pipelines 131:12 185:14

place 10:10 48:25 52:9 68:4 81:16,18 83:17,20 84:2 87:2 115:18 117:7, 8 127:24 128:1 143:23 157:24 158:7 181:8 185:16

placing 124:25

plan 127:10,12,14 141:20 147:2

plans 117:8

plant 39:22 107:20,22, 24 108:8

plants 38:19 39:20 156:5

Plaquemines 14:24 44:9,12,14

pleasure 152:1

plenty 149:19

point 40:10,17 50:7 80:16 88:9 94:3,19 98:5 104:20 124:7 125:2 128:10 134:4,9,14,17 136:4 137:11,25 140:17 141:23 142:21 144:9,16 158:15 159:23 167:16 168:11 173:12 174:25 183:12

points 98:6

police 90:13 110:25

policeman 78:4

policies 151:16

policy 81:11 165:1 167:9

Polk 130:22

poor 109:7 110:2,10

Port 34:15 108:1,2

portion 151:10

ports 185:12

posed 128:18

position 42:9,13 44:20 48:9 56:16 58:25 62:25 70:9 71:13 73:21 114:17 124:25 129:15 138:14 143:24 145:9 146:20 157:5 162:1 168:16

positions 77:8 positive 116:17

possibility 55:20 88:4 170:5

possibly 179:23

post-2018 135:7

post-executive 20:3

posted 67:20

potential 171:13

potentially 178:19

poverty 107:14

poverty-level 100:8

power 28:18,19 154:12 180:24 184:16 185:8

powerful 185:18

Poydras 178:2

practical 119:17

practically 144:11

practice 41:22

Praxair 112:15 113:3, 10 114:12 117:17 120:23,24 121:5 122:20 129:12,17,23 130:4,6,7 131:6 139:17 142:22 143:18 145:21 146:23 154:23

Praxair's 140:18

praying 107:7

pre-2016 115:25

pre-eo 17:2 19:6

pre-executive 18:3,18 135:5

precedent 54:19 86:1, 5,15 87:9 93:23

preclude 64:2

precluding 168:20

predictability 161:5 164:4,10,22

predictable 164:6,11, 16 171:11

preexisting 17:16

prefer 101:17

premise 166:14

prepared 77:9,10 128:19

prerogative 154:18

prescribed 70:1

presence 120:6 130:4

present 77:10 124:23

presentation 121:6

presented 66:1 75:18 112:25 116:7 124:15 126:9,19 130:25 166:22 169:5 170:16 Presently 101:24

presents 184:23

President 42:14 59:3 115:8,10 128:16

pressing 76:15

presume 86:16 102:8 108:12 111:14

presuming 19:9

presumption 86:19

pretty 140:20 147:1 172:15

prevent 69:20 93:11

132:11 **previous** 8:25 9:1

46:17 60:15 62:23 116:3

previously 33:10 121:17 170:11

primarily 91:8

prior 17:9 22:3 33:7 35:16 65:22 69:18 127:1,5,15,16

private 28:24

proactive 90:19

problem 25:4,5 35:24 36:9 100:14 162:12,14

problematic 137:3,5

problems 168:6

procedural 81:14

procedure 74:7 81:20 155:19 168:18,20 176:20,21 182:8 183:16

procedures 45:8 84:17 151:16 154:5,10 166:24 170:2,14 181:25

proceed 124:10

proceedings 48:24

proceeds 92:15,21

process 18:5 47:10 74:3 99:4 123:22



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

124:17 132:5,24 133:8 140:19,25 149:23 152:15 154:3 163:9 164:5 165:5 171:13,19 176:3 180:15 181:5 185:6,15

processes 65:20

procurement 138:16

produce 131:25

produced 66:21

producing 131:19

product 38:17,18

productive 76:3,4,19 77:17

products 21:9 131:18

profound 185:5

program 6:16 10:5 15:1,5,9,13,18,23 16:24 18:24 28:13 29:17 32:11,12,25 33:9 41:19 47:1,2 50:11 52:9 56:23,24 57:1 75:24 89:13 100:2 124:6 130:15,18,21,25 131:3 135:14 146:24 157:7, 23,24 159:7 160:4,11, 14,15,20 167:18,22 168:3,6,13 175:3 178:7, 21,23 180:2,15,20,24 181:3,6

program's 38:6

programs 32:10,12 97:1

progress 18:2 75:20

prohibits 27:14 137:20

project 8:21,23,24 17:15 18:20 19:13 21:23 30:17 32:22 98:8 116:6,7 120:13,16,18, 20 122:20 130:5 131:22,25 132:16,21,25 133:24 134:2 135:16,24 136:4 137:13 161:16 162:24 163:4,6,7,20,21 164:14,18,19 174:9 180:22

project's 80:20

projects 17:8,10,11,15 18:1,4,9,11,15,17 21:20 23:25 38:5 70:13 72:2 79:25 80:1 114:3 132:6, 8,15 134:16 162:17 163:15 174:1,12 178:14 179:22,24

prominent 76:14

promulgated 151:15

promulgating 154:10

proof 70:23 72:15

Propants 14:1

proper 146:1 155:5 158:5 183:13

properly 65:1 82:14 151:21 183:3

property 10:11,12 27:14 28:22 38:8 44:24 50:9 63:3,9 98:9 105:2 116:5 118:1 119:19 123:6 128:3 135:21 156:6 165:9

proposal 110:20 121:8 128:10 177:4

propose 110:19

proposed 17:22 18:23 38:22 158:17 176:14

proposing 176:16

pros 117:12

prospect 116:20

prospects 116:25

protect 40:5

protecting 81:18

proud 141:20,22

prove 29:12

proven 27:22

provide 18:19 32:23 67:23 68:16 70:11 88:10 89:3 113:14

118:10,19 122:3,16 130:22 134:9 135:12 136:21,22 152:6 153:10,22 164:20 173:3

178:24 181:16

provided 18:3,8 25:22 65:21,24 68:3,6,17 88:16 113:6 122:2 125:1 130:18 132:22 133:6 151:19 152:22

providence 104:15,16, 17 106:13,18,20 108:1 109:12 112:1 137:19

providing 132:19 156:12 178:24 180:1

provision 27:13 88:12 171:12

provisions 27:20 132:10

PSC 38:21

183:2

public 6:6 7:8 8:12 9:16
11:4 12:1,22 14:12
16:10 20:22 22:20
23:22 24:23 25:17 28:4,
20,21,24 29:21,25
30:16 31:1 37:20 38:19,
21 40:10 41:2,17 42:1
43:24 46:12 47:16
51:23 53:1 58:7 60:3
61:8 64:12 65:13,19
67:23 68:8 81:17,18
82:1 91:16,21 96:1
98:18 100:7 112:5,23
150:8 165:22 174:9
183:23 185:23

public's 85:25

publicly 86:5 94:14

pulled 139:10,12

punitive 41:25

purpose 41:24 89:18 152:9 157:6 170:21

purposes 28:20 113:23

Pursuant 181:20

push 173:25

put 32:4 56:25 83:1 97:4 117:7 143:23 145:9 163:13 165:15 170:7 174:5,14 181:7 185:15

putting 130:10

Q

qualifications 154:3

qualify 40:15

Quality 6:16,20 7:2 9:25 48:2,7 52:16 53:1 60:15

quarter 132:18

question 8:11 21:13, 21,24 31:5 32:24 33:13 35:23 36:1,14 37:12 51:17 52:1 54:17 67:10 74:20 79:23 89:21 122:12 127:4,7 128:9 134:7 145:15 149:12 163:19 175:22

questioned 148:3 167:20

questions 6:3,5 7:5,7 8:2,9 9:13,15 11:1,3,23, 25 12:19,21 14:9,11 16:7,9,10 19:1,19 20:19,21 21:15,18 22:16,19 23:19,21 24:20,22 29:20,21,24 31:4 35:3,24 37:11,14 40:23 41:1 43:7,20,23, 24 46:9,11 47:15 51:19, 22 52:25 55:3 56:1 58:4,7 59:25 60:2 61:5, 7 64:9,11 65:10,12 67:13 73:5 74:9 79:24 81:25 83:11 84:11 85:12 87:5 88:18 91:20 94:15 95:22,25 101:6 112:2 119:1,3,5 121:1 125:7 129:8 133:18,20, 22 150:5,7 162:6,9 170:6 171:2 175:20 177:3.16 179:5 181:12



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

182:24 183:19,22 **quick** 46:14

quoting 121:13

R

Raeford 24:12,14

Rail 7:20

Rain 12:13

raise 8:6

ramifications 74:4

ran 138:16

Randall 65:16,17 66:5, 17,19 67:11,14

Rapides 6:24

rare 141:18

rate 124:14

rational 39:4

read 30:18 75:5 85:4 108:24 117:20 146:16 151:23 152:2 173:1 184:22 185:1

reading 148:12

ready 142:8 186:1

real 10:13 46:14 85:2 93:13 158:2

realize 141:23 147:18

realized 78:13

realizing 141:12

reap 91:12

reason 35:18 42:16 45:3 48:16 55:14 59:10 66:9,14 117:1 135:8 136:7 147:13 159:17 163:22 173:2

reasonable 27:21

reasoning 163:1,2

reasons 65:22 66:1,10 164:9 174:16,17,21

recall 86:12

receipt 126:13

receive 68:13 70:17 83:18 87:15,16,17 125:25 133:25 135:18 162:20

received 10:21 13:11 18:1,13 42:23 71:14,19 88:16 105:5 112:21 113:20 117:21 127:12 180:10

receiving 68:18 71:17

Recently 180:2

recognize 57:25 115:6 118:6

recognized 86:23

recognizing 115:18

recommend 152:8

recommendation

105:17 111:24 120:21 122:22 124:19 137:9,21 138:2 142:14 149:6

recommendations 82:11

recommended 104:21

reconsideration

55:16 68:19 138:3 152:16

record 24:25 25:19,21 35:10,19 47:12 71:17 81:2 82:17 96:17 104:9 114:22 138:15 143:20 151:22,23 152:2,3,7

record's 37:22

recording 9:6

records 79:10 82:16

recovery 132:11

rectify 107:10

red 32:16,19

redo 87:12 145:3

reduce 46:17

reduced 49:16

reducing 130:12

reduction 43:12,14

reference 122:1

143:21

referenced 114:3

referring 68:20 167:25

refineries 156:5

refinery 59:8

refining 58:23 61:18 131:8,18 132:3

Refining-new 58:19

reflect 115:20

reflecting 46:21

reform 155:25

refreshing 37:25

refund 63:16

refunded 62:17

regard 114:2

region 179:20,21 180:3

regional 178:4

Regions 39:16

regular 117:2

regulated 34:11

regulates 169:22

regulations 29:16 52:11,12 133:8 178:20

reinforces 152:13

reinstate 63:17

reiterate 97:25

reiterated 17:13

reject 156:18 181:1

rejected 38:4

rejecting 68:9

rejection 154:5 173:2

rejects 156:7

related 66:25 133:8 139:15

relates 86:5

relating 159:24 162:17

relationship 77:15

release 100:9

relief 93:18

remain 26:9 105:22

remainder 105:18

remained 104:19,24,25

remaining 37:14 65:4

118:1

remains 93:16

remarks 187:11

remedy 148:19 149:1

remember 93:25 106:24 176:9 182:10

remind 57:1 187:11

reminisced 76:21

remove 154:17

Renaissance 11:15

renewal 7:25 30:11,13 34:25 35:6 37:5,7,8,14 39:9 41:11,15,18,21,24 42:2,16 43:15,16,17 44:10,13,15 45:4 46:3, 25 47:4 48:4,17,21,24 50:24 51:13 53:14,23, 25 54:10,11 56:2,12 58:1,21 59:9,12 63:8

renewals 7:17,23 11:14,18,20 32:3 38:3 40:12 41:17 55:23

60:13 74:6 87:9,22 **reoccurring** 69:20

Repair 14:23

81:10

repeating 45:9

replacements 186:20

report 17:1 18:25 19:23



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

33:23 75:19 176:2,4

reported 33:20

reporter 37:12 47:14 120:12 151:24 152:6

represent 73:24 97:2 129:23 183:4

representation 52:21

representative 19:11 31:18 32:2 36:13,15,21 42:4,6 48:6 53:16,18,24 54:14 55:2,21 56:13 58:22 62:21 71:11 74:10 103:5,7,18 140:18 170:9 177:1 182:23 183:1 184:25

representatives 72:8 73:7,17 118:22 120:24 129:9 139:7

represented 118:23 130:15

representing 25:6 65:18 72:12,18 114:10 177:24

represents 107:1 131:23

request 12:11 17:13,25 26:5 41:15 44:10,13,15 48:4 53:14 56:12 58:21 63:14 64:20 66:14 67:15 68:18,23 70:19 74:7 81:5,6,7,9 99:16 104:15 105:8 115:15 118:18 122:14 123:15, 16 142:18 149:7 156:8 165:21

requested 14:22,25 15:4,8,13,17,22 17:7 65:5 66:4 67:3 105:3,22 113:22

requesting 20:4,10 23:5 105:10 113:24

requests 7:16 8:20 13:7 61:17,19,21,22,24, 25 62:2,3,5 81:1 104:23 116:22 **require** 38:19 41:17 43:12 55:24 84:8 88:2 93:2 153:3

required 13:7,8 22:2 26:2,8 39:19 40:20 66:8,14 67:21 154:15 157:13,14 162:19,20

requirement 27:2 39:21 92:19

requirements 15:1,5, 9,14,18,23 38:6 67:1 88:14 125:21

requires 25:11 27:25 70:3

research 73:24 109:22

residents 26:3 115:21 117:9

resigned 186:20

resolution 10:21 68:9 113:8 119:18 139:25 151:15,19 152:8,11 154:4 155:4,9,14,18 156:2,18 157:7 158:13 159:10,13 161:13 162:3,5 163:18,23 167:4 168:8,25 169:10, 25 171:23 172:22 173:19,20 175:4 176:7, 12 177:9 178:3,23 179:2 181:4,5,19 182:18 186:3,12

resolutions 13:7,8 117:21 119:25

resolved 27:21 168:16 176:18

resonated 95:5

resources 94:24

respect 77:23 86:6 107:19 145:5

respectfully 26:5,12 63:14

respond 6:10 7:11 8:16 9:20 11:8 12:5 13:1 14:16 16:14 21:2 22:24 24:1 30:6 36:24 37:18

41:6 44:3 47:21 53:6 56:5 58:11 60:7 61:12 64:16 86:4 102:11,13 112:9 121:12 150:14 186:4 187:4,18

response 6:4,7,12 7:6, 13 8:10,13,18 9:14,17, 22 11:2,5,10,24 12:2,7, 20,23 13:3 14:10,13,18 16:8,11,16 17:25 19:3, 21 20:20,23 21:4 22:18, 21 23:1,20,23 24:3,21 29:23 30:1.8 37:16 40:25 41:3,8 43:9,25 44:5 45:11 46:10 47:17, 23 51:21 53:3,8,19 54:15 56:7 58:5,8,13 60:1,4,9 61:6,9,14 64:10,13,18 65:11 69:15 74:11,14,17 82:2 88:20 95:24 100:19 104:13 112:4,6,11 116:9 126:13 127:16,17 128:20 129:10 150:6,9, 16 171:4 177:18 179:6 181:13 182:20 183:21 185:24 187:6

responses 18:4,7 113:18

responsibility 27:4 83:19,21 115:20 152:21

responsible 83:15 91:7 117:7

rest 37:7

restate 101:22

Restoration 10:5,8

restraints 28:17

result 49:15 78:5 86:13 113:25 116:1,6,9 117:24 132:12 133:12 134:13 135:10,14 147:12 160:24 161:5,10 164:1

resulted 116:3,6

resulting 132:10

results 75:21

retain 17:23 153:5 174:2

retained 66:21

retaining 117:24

retention 153:5

retired 138:19

retirement 115:12

return 28:3,5 38:23 39:2 124:21

returned 113:12 114:2 138:2

revenue 178:8

revenues 98:10

review 104:21 125:25 132:16 159:2,9 172:13

reviewed 32:19 159:12

reviewing 153:17

revise 118:18 122:15

revision 135:6

revisions 22:5

revisited 172:12

rewritten 46:19,21

Reynolds 53:12,17 54:14

liobordoo

Richardson 179:11, 12,13 181:11,12

Rickey 102:24

rights 134:17

River 132:4 185:11

road 9:3 42:12 48:12 56:19 60:17 90:16 91:5 134:21

roads 91:4 109:9

Rock 109:13

roll 98:8

rollcall 102:14

Ronnie 104:1



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

room 43:5 76:20 140:10 141:19

Rouge 6:22 7:20 11:16, 17 14:2 23:8,10 24:9 31:7 34:15 65:17 77:23 91:2 129:23 131:11,13 156:4,9,25 158:2 179:13,14 180:8

RPCC 130:25

rule 18:3 23:5 63:10 67:21 68:6 70:3 82:21 87:11,13 88:2 93:2,10 94:3,6,12 108:7,9 135:15 146:7,24 148:20 158:12,22 159:3,6,16, 20 163:16,24,25 164:15,17,20 165:6,15 172:11,18,20 173:1,13 174:4 175:2

ruled 27:19

rulemaking 176:3,5 177:8

rules 20:4 21:10 22:1 32:9 41:17 43:11 63:13 64:1 68:15 69:23 70:11 74:4,5 78:17 80:17,21 81:4,7 82:21,23 83:16, 24 84:2,7,16 85:17,18, 21 86:18,20,23 87:1,2, 22,23,24 88:10 89:3,7 91:25 92:8,14 93:15 97:7,8 98:1,2 99:8 107:10,11,12 108:13,22 109:18,25 110:1 111:12,13 113:13 118:6 119:10,11 121:22 122:2,8 124:23 125:1 128:22,25 129:1 133:7 135:6 136:11,14,21,24 141:15 143:22,25 144:7,8 145:17,18,19, 23,24 146:5,19 147:9, 11,14,15,16,19,22 148:1,3,5,7,8,12,13,14 149:2 151:16 152:18, 20,23 153:3,8,12,21,25 154:8,10,24 156:12 157:21 158:7,8,23 161:17,18,20 162:2 163:8,17 164:13 166:2,

9 168:22 173:3,8 174:14,23,24 180:6,11, 18,24 181:2,7,8

run 139:17

running 157:24

runs 39:6,23

Russel 179:11,12

S

S&w 8:24

safety 130:10

Saint 61:19 94:5 95:3

Saizan 103:24,25 155:10

Salcedo 98:24

Sales 61:20

salient 124:7 152:25

Salon 12:13

Saloom 42:12

San 59:4

sat 76:20 140:17 141:9 145:13

satisfy 110:1 139:22

saved 51:10

scale 120:2 122:10,25 123:2

scenes 97:23

schedule 126:22

schedules 132:11

Schilling 20:7

school 74:3,23,25 75:16,18,21 76:17,21, 24 77:16,24 78:25 79:4, 8,9 92:19 94:2 102:2 109:7 112:19 113:11,21 114:1 115:8 116:12 131:1,4 138:21 139:1, 25 146:14 153:19 156:6,7,10 180:17 184:6 schools 78:7 100:7

scratch 151:12

script 129:20

scrutiny 32:4,13,18 40:20

Seasonings 24:8

seat 140:23

seated 46:13

second-to-last 168:17

seconded 102:5

seconds 183:8

secretary 17:5,12,20 32:3 33:6,17 34:14 35:17 40:9 92:10 100:3 103:22,23 123:12 127:20 134:8 137:25 145:8 151:18 152:5 155:15 174:25 187:8,10

Section 27:12 154:19

sector 32:6

sectors 132:3

security 134:17

seek 22:2

seeking 18:17 23:11 153:14

sees 168:5

segmenting 39:14

self-executing 27:17

self-proclaimed 115:3

sell 178:10

Senate 93:25 176:4 177:7

Senator 24:18 54:18 55:10 64:7 93:21 94:10 101:7 103:7,16 149:10, 21 150:1 166:11 176:25 183:16

senators 139:7

send 17:18 70:20 71:16 83:25 92:20 139:3

142:14

Senior 44:23 56:18 59:3 63:3 73:23

sense 90:21 143:14 178:12

sentence 184:21,25 185:1

separate 79:24 169:1

separately 8:7 67:2

September 104:19 108:4

serve 99:25 114:25 115:1 151:25

serves 163:11

service 9:3 38:19

services 8:24 14:3 24:10 48:3,7 52:16 53:1 60:15 91:16

session 139:9 168:5

set 28:10 74:7 87:8 108:22 143:22 153:18 157:21 158:11,12 160:21 164:15,17 167:19,22,23 178:19

sets 160:2,3 167:21 174:4

setting 122:2 167:10

settle 107:17

shame 141:10,11

Shanti 13:24

share 111:8 153:1

shared 26:25

Shawn 6:2 10:25 23:17 51:15 54:10 98:22 104:3 111:23 183:25

sheet 84:6

Shell 56:10,14,18 57:22 76:6

sheriff 74:23 75:1,2 77:3 112:19 113:12,21 114:1 115:9 116:12



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

140:15 142:6 146:14 184:9

sheriff's 117:22 142:23

sheriffs 92:20

shifts 90:15

shock 166:13

Shop 61:25

short 123:23

shove 141:15

show 29:11,13 139:22

shown 145:22

shows 38:1

shuts 185:17

side 98:2 110:11

sides 97:9

sighing 166:4

sight 97:24

sign 108:19 125:10,13

signature 157:14,18 169:15

signed 106:7 125:14 126:1 155:4

significant 180:3

similar 70:6 86:11 94:8 180:2

Similarly 81:10

SIMMONS 102:16,18, 20,22,24 103:1,3,5,7, 10,12,14,16,18,20,22, 24 104:1,3,5,7,10

simple 51:25 156:16 159:5 172:14

simply 19:12 70:7 83:4 91:16 101:17 128:1 142:18

sincerely 95:4

single 165:2

sir 10:6 19:8,14,17 24:24 27:4 31:8 32:23

34:17 35:9 43:2 44:7,19 46:14 47:7 48:8 49:17, 24,25 53:11 55:17

58:17 60:12 62:10,25 65:2 67:8 69:12 70:25 71:15,21,24 79:6,11

85:15 88:21 90:7,12 91:18 96:18,20 98:19

99:21 106:9 111:16 119:13 120:15 123:10

128:13 129:2,16 133:15,18 151:1 177:19

183:24

Sister 106:8,9,12,23 110:6 111:14,20

sit 128:2 140:21 141:19

site 33:22 100:13 105:3

sitting 139:7 141:17

situation 43:10 67:4 69:22 71:23 86:9,11,12 94:8 97:16 114:4 136:7 137:6 152:18 175:9

situations 70:5 87:3 154:23

sixteen 104:10

sizes 180:5

Skills 130:15

slapped 148:4

slate 186:23

sliding 120:2 122:10,25 123:2

Sione 6:2 8:1 23:17 30:22 35:13,15 37:1 55:4,6 58:2 59:24

104:1,2 155:11 182:11

small 77:4 180:7

Smith 10:11

smooth 171:10

snail 69:15

soft- 56:22

software 56:23

solve 162:12

Sorapuru 99:23 100:10

sorely 78:15

sort 38:1 128:4 152:25

sought 153:7

sounds 84:21 142:12

184:6,8,11

South 130:20

Southeast 178:5

speak 68:23 73:18,19 74:16 75:8,13,15 77:3 85:7 106:7 114:14 122:7 151:17 155:4,13 156:23 175:21

speaking 73:10 91:10 170:12

speaks 175:4

special 8:20 13:7 67:15 104:15 123:15,16 142:18 149:7 175:7

specialty 131:20

specific 18:10 26:20,22 29:6 30:17 31:1 32:21 53:1 56:23 78:24 146:7 162:11 177:2

specifically 25:24 27:15,25 28:7 33:21 55:23 122:15 136:11 172:22

specifics 31:17

spend 130:3

spending 90:25

spent 91:16 129:6 175:1

spirit 118:16 147:16 180:20

split 38:5

spoke 76:13 89:19

spoken 84:21

Springs 97:3

SRT 90:18

St 9:1.4 10:14 13:23 21:8 24:8 41:13 58:20 60:21 67:16,25 68:2,11 69:1 70:19 72:3,12 73:6,15 75:11,20 76:12 77:4,17 78:2 82:11 90:22 94:4 95:3 98:9 99:25 100:6,12 109:6 112:18,22,23 113:4,11, 18,20 114:9,13 115:3 117:11,14,15,18 129:9 130:5 131:1,11 133:11 134:22 137:10 138:17, 19,20,22 139:1,15,17, 25 140:10,22 142:3 143:19 145:11,13,21 146:9,14,23 148:13,24 151:3 175:1,6,10

stability 178:22

staff 32:19 34:2 35:7 45:12 46:24 64:25 69:14 70:15,16 71:12, 20 74:24 90:17 100:23 105:17 107:9 109:18 110:20 122:21 123:19 124:18 128:18 137:15 151:16 169:18 175:15, 16 176:14

stage 120:13 134:20

Stair 7:19 62:2

stakeholders 132:18,

stakeholders' 116:10 121:10

stand 84:7 87:24 101:3 148:8 173:23

standard 81:16 113:21 133:1 156:16 158:11

standpoint 70:7 127:23

start 48:19 50:7 67:11 68:8 134:15,16 146:4

started 115:25 180:13

starting 21:23 67:22

starts 120:3



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

state 24:24 25:11 37:21 40:13 42:8,21 44:19 48:8 50:25 52:10 56:15 58:24 59:14 62:25 65:14 70:12 72:9 73:20 77:20 91:5 94:1 98:20 107:25 114:16 116:8 125:10,14 129:14 131:9,12,14,17,21 140:2 156:3,8 157:1 168:16 174:24 177:23 178:18 179:17,19 180:10 185:4

state's 175:3 180:18 181:8

stated 17:20 47:1 65:25 130:9 136:16 145:14 148:15 171:25

statement 25:7 55:24

statewide 153:8

stating 42:18 49:3

status 17:2,10 18:3,20

statute 52:10 154:14 176:1,5,8 177:9

statutes 29:16 52:12

stayed 108:24

stem 19:18

step 93:11 118:8 149:22 151:5 171:19 172:4 178:24

steps 69:19 72:16 73:2

Steve 114:24

stick 49:13 85:17,21 97:12,25

stocks 131:19

Stolthaven 39:23

stop 80:24

strategies 117:7

strategy 131:17

stray 123:13

stream 119:19

Street 25:2 37:23 106:13,18,20 129:23 156:25 179:14 184:1

strictly 152:14

strike 117:12 176:16, 18,20 182:6,7

striking 181:23

strive 123:21

structure 124:13 143:23 146:18

struggle 94:19 95:10

Stuart 103:3

stuck 97:7

students 75:25 76:2,25 98:13 100:7

study 110:8

stuff 72:17 85:4 87:12

subject 17:8 29:7 153:4 164:8

submission 88:1 138:5

submissions 88:12

submit 47:11 55:24 71:6 84:4

submitted 32:22 80:19 81:14 162:22,23 180:9

Subsection 27:10

subsequent 104:23

substitute 34:23 101:8,10 169:25 181:18 182:9,13,16,22 183:14, 18 186:2

success 132:14

successes 76:22

sudden 135:9

suffer 111:6,10

suffice 151:24

sufficient 26:1

Sugar 13:23 61:18

suggest 169:11

suggested 62:16 93:19

suggesting 19:5,10 55:2 180:12

suggestion 18:16 93:1,16 184:23

suggests 39:18

Suite 8:25 9:3

Sumit 96:25

summarized 133:17

summary 18:19 19:15

Summer 126:12 128:16 129:7 148:6

Sun 10:16

Superintendant 115:7

supply 131:7 132:19 152:3

support 43:4,6 108:17 115:14 130:19 168:25 169:7 177:4 178:3 179:2 181:5

supported 132:25

supporting 57:21

supportive 95:5 151:5 178:6

supports 91:9 157:7 161:13 162:4 173:14

supposed 108:12,25 109:1,2 110:22,23,24

supposedly 180:16

Supreme 27:19

surprise 54:24

surrendered 154:11

sustainable 130:11

SWEPCO 39:19

system 59:11,16 75:21 76:21 77:1 109:7 130:17 132:2 139:1

systems 76:18,24 77:16

Т

table 6:16 19:12 41:23 69:3 75:7 140:7,23 141:10,11 170:7

takes 72:6 152:11 171:20

taking 18:12 40:2 68:4 72:16 76:1 91:14 127:16 167:15

talk 111:3 127:5 166:22 171:15

talked 39:5 93:23

talking 27:7 90:11 107:7 130:3 159:19,22 167:5,7,10 175:1

Tam 88:8

Tammany 9:2,4 10:14 24:8

Tammy 69:6

Tangipahoa 24:10

taught 75:23,24

tax 9:6 10:5,8 16:24 25:13 26:13,16 28:6,7, 13,22 29:17 32:11,25 39:8 42:19 44:24 51:8 56:18 59:3 63:3 73:23 78:11,13 79:9 87:15,16, 17 90:17 98:9 100:6 108:11,25 109:3 112:24 113:5 115:21 119:19 123:6 124:6 125:4 128:3 132:13 133:1,25 135:21 148:12 155:1,21 158:10 162:20 165:2

taxation 27:20 28:18

taxes 32:14 49:1,3,12, 22 50:6,8,17 52:2,3 55:25 62:7 63:9,11 66:11 72:19 105:2,4,16 106:5 109:2 113:2,10 116:5 118:1 124:12



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

February 21, 2020 Index: taxing..uncertainty

156:7 158:2,4 165:9

taxing 50:7 74:22 81:8, 13 116:12 117:19,22 141:8,19 155:20 158:3 160:12

taxpayer 75:11

teachers 109:9

team 90:18

Technical 130:17

technically 35:17

tee 174:1

telling 100:10 171:15 173:7

template 153:20

tend 85:16 90:23

term 14:25 15:4,8,13, 18,22 49:16 119:19 123:3,4,5 124:11,14 147:14 182:7

terminal 39:7

Terminals 7:20

terminated 106:3

terminations 14:21,22 16:2,3,4

terms 93:9,17 122:2 125:11,22 136:17 145:25 153:23 154:16 167:9 173:11 176:5 178:7

terrible 94:4,5

test 25:10,14 29:2,8,9,

testified 38:25

testimony 148:21

tests 25:22

Texas 44:25 56:19 59:4 63:5 73:25 131:14

Thanksgiving 69:18

theoretical 162:13

therefores 168:23

Thermaldyne 14:2

thing 8:3 69:20 91:24 93:8 99:11 109:21 128:4 137:13 164:4 167:13 183:13 185:9 186:17

things 25:10,14 26:14 28:22 29:1 32:7 39:25 59:12 76:23 77:13 84:17 87:9 89:16 93:10 94:20 97:4,15,23 121:7 135:9 143:15 164:16 168:6 171:19

thinks 173:4

third-to-last 170:1 176:17

Thomas 68:24,25 90:2

thoroughfares 91:6

thought 78:11 86:3 136:15 139:21 145:10 157:3 163:12

thoughts 94:9

threat 26:10

Threats 106:19 111:11

three-year 50:13 51:13

throw 83:24

thrust 116:1

thumbs 136:12

Thursday 10:17

tie 173:21

tied 18:17

till 23:12 54:20 64:21 149:18 150:18

time 8:6 10:3 16:5 17:6 18:13,16,20 22:12 25:3 32:9 40:17 42:3 50:3 54:4,13 68:17 69:17 70:1 71:18 73:13 76:7 79:20 82:5 86:14,17,20 87:1 90:16 93:9 94:4 100:21 108:16 123:23

125:16 126:9 127:1 129:6 130:3 141:5 148:1 149:8,14,20,22 155:8 157:23 162:16 164:21 169:24 175:1 183:5 186:14

timelines 86:19

timely 45:6 79:1 86:14 88:16

times 140:11 159:14 169:4

timing 92:11 162:17 163:9,13,21 164:9

Title 176:1

titles 30:18

today 6:17 19:7 26:19 35:21 54:24 69:9 70:16, 19 74:5 76:11,20 79:22 80:17 85:2 92:13,18 93:7,16 94:6 96:19 107:5 110:4,13 118:12 122:3 124:20 127:24 130:5 131:22 134:4 136:8,19,23 137:8,22 146:11 148:2,3,4,8 149:3 150:11,22 151:20 152:7,11 153:2 154:21 157:8 158:14,17 159:22 161:3 164:21 166:22 172:3 174:20,22 175:1, 10 178:3 179:2 181:4.9 187:13

today's 132:17

told 71:2 76:8 93:15 95:6 97:21 100:12 128:22 129:5

tomorrow 99:10

tossed 157:2 159:24 160:16.18

total 10:19 68:7 90:8

touch 107:9

touched 153:2

Toups 12:17 61:4 83:8, 10 84:13,14,15 91:22 102:18,19 182:25

183:11 186:7,9

Tower 11:17

town 111:6,7 115:2

tracking 59:11,16

traffic 78:2 91:3

training 130:19,22

transfer 12:11,16

transfers 13:7

transition 79:17,19 130:23

transmission 31:16 34:11

tremendous 143:19

tremendously 177:10

trip 106:21

184:15

truck 99:6

true 126:24 127:3

turn 110:24 134:14

Turner 23:8,9

tweet 107:8

Twin 10:17

type 69:20 70:10 72:17 89:16 139:21

typical 49:13

typically 59:21

U

ultimate 132:10 158:25 160:7 172:9,10 174:2

unanimous 77:25

unanimously 72:10,23

unanticipated 132:12

uncertain 18:9 135:10 136:17 161:2

uncertainty 135:10



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

unclear 39:16 71:9 unconstitutional 39:9

undergone 32:18

understand 19:20 26:19 29:4 34:10,13 36:3 38:2 40:1 42:1,20, 25 43:5 45:15 49:25 50:3 52:17 57:17,23 65:20 69:22,23 70:21 75:17 82:13 83:3 84:19 85:5,6 89:13 91:25 92:7 93:3 109:5 115:17 116:15,17 126:15 133:4 136:18 144:13 152:14 161:25 162:1 163:1,2 166:19,21 169:23 171:25 173:10 176:8

understanding 28:4 118:13 120:17 128:21

understands 46:21

understood 57:6,8 71:19 89:2 120:7 151:7 180:18

underway 163:7

undo 134:18

unexpired 17:8

unfortunate 70:11

uniform 153:8

uninformed 129:3

unique 175:9

unit 140:12

united 98:23 115:14

University 10:10

unknown 18:11

unpredictable 164:22

unreasonable 165:21

unsure 175:16

untimely 88:12

upheld 159:4

uphold 91:14

urge 156:1

USA 7:20

Usie 16:24 19:25 20:3, 12 21:7 22:1 23:4,13 24:6 29:15,18 30:11,18 31:17,20,23 41:11 44:8 45:22,24 48:1,2 49:2,6, 21 50:23 51:5,9 53:12 54:23 55:1,7,22 56:10 58:19 60:13,25 61:17 62:14,16,22 63:23 64:4 66:6,8 82:19

USPS 68:1

utilities 91:9

utility 38:16,20,22 39:19 178:20

utilized 113:22

UTLX 6:23

٧

Valero 58:19,23 59:4

valid 46:20

valorem 59:3 113:2,7,9

valuing 130:10

varying 18:4,7 76:13

vehicles 77:5

venture 59:8

Ventures 24:13 41:12

42:4,5

verbiage 167:1

verification 49:2

verifying 55:25

vet 183:3

Veterans 97:3

viable 128:11

Vice 42:14 59:3

view 85:25 92:15 168:7

violate 156:11

violated 81:5,7

Virdia 7:21

visibility 92:16

visit 143:4

visited 128:17 141:1

Vivace 7:22

voice 95:9,16,19 102:14 141:10 158:3 184:5,6,7,9,10,11,12,17 185:18

voluntarily 66:23

vote 30:3 76:12 79:17 84:18 85:3 91:13 95:5 100:21 104:8 111:15 120:22 121:21 124:19 136:20 137:15 142:16 148:9 163:22 165:2,12, 14,18 172:8,10,12 174:6,10,16,21 182:13 186:1

vote's 165:22

voted 78:9 84:19 85:8 86:14 112:25 127:2 145:1

votes 77:25 174:20

voting 8:4

W

Waguespack 128:17

waiting 22:12

walk 67:6

walls 46:19

wanted 78:23 111:18

121:17 122:25 138:10, 13 140:1 145:14

wanting 34:8 140:22

watch 110:21

water 177:8

waters 138:7

ways 84:4 95:19 140:11

website 67:21

Wednesday 69:13

week 55:4,5,6 130:25

weigh 169:2

welders 130:20

West 7:20 14:2 23:8,9

24:9

Westlake 14:3

whatsoever 81:12

whey 17:22

whichever 76:11

whimsical 115:19

whomever 92:6

wife 43:6

WILLSON 74:19

Willy 115:9

Wilson 6:2 7:3 10:24, 25 12:18 21:17 23:18 30:24 43:18 51:15 54:8, 10,11 61:3 74:21,22 75:3 85:23,24 92:22,23 104:3,4,5,6 111:23,24 128:8,9,24 129:4 186:25

win 171:16

window 68:15 83:24

wisdom 167:20

wishes 70:8 73:14 74:16 121:18 122:7

153:19 174:11 **withdraw** 20:5,10

withdrawal 20:15,25

witnessed 99:1

WN 11:17

woe 110:11

wondering 106:25

wonders 107:18



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Woodrow 104:5

Woody 7:3 10:24 12:18 21:17 30:24 54:11 61:3 111:23 186:25

word 107:21 110:8 116:2 126:20 144:20 160:16,18,21

worded 82:15

words 83:1 135:18 159:24 160:17 182:1

work 44:23 45:16 57:2, 20 63:12,15 77:9,16 85:1 86:20 98:2 100:13 109:16 127:19 131:2 138:15,18,24 140:12 141:20 145:20 146:9 147:10 148:13,24 154:1 157:20 160:22 161:23 170:22 179:9,18,20

worked 133:7 138:13, 15,21,23 153:15 156:1

working 45:10,13 65:20 69:18 76:2 107:7 125:12 133:10 135:2 139:20,23,24 140:3 141:17 185:16,19

works 125:9 162:18

World 15:15

world's 130:8

world-class 117:17

worthy 93:6

wrap 149:4

write 88:22 167:3

written 25:15 26:24 68:18 92:14 152:6 156:13

wrong 31:15 56:25 57:2

Υ

y'all 22:14 44:7 75:7 96:15 106:21 110:13 122:10 125:21 139:6,20

140:12,14 146:8 148:25 170:16

y'all's 140:6

Yale 15:11

yays 104:10

year 43:11 45:20,24 50:8 87:14,17 89:10,13, 14 90:11,21 93:19 98:10 108:16,17,23 119:20,21 120:9,10 168:4

yearly 113:7

years 32:5,18 33:4 43:15 46:18 47:3,5,6 48:21 49:15,16 50:12, 13,16 63:18,20,21,23 75:23 76:21 87:16,18 89:10,14,22 98:7 100:1 117:25 118:2 119:7,15 122:5,25 132:8 138:16, 19,20,21 146:18 160:9, 10 166:1

yeoman's 161:23

you-all 69:8 127:1 128:10 186:13 187:14, 19

young 76:7

Youngsville 48:13 60:18

Yvette 102:20

Ζ

Zone 13:20 14:6 16:20



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX