

Appearances of Board Members Present:
Tanita Gilbert-Baker
Mayor Glenn Brasseaux
Don Briggs
Representative Thomas Carmody
Senator Norby Chabert
Yvette Cola
Major Coleman
Phillip Devillier
Rickey Fabra
Manuel "Manny" Fajardo
Jerald Jones
Heather Malone
Charles R. "Robby" Miller
Jan K. Moller
Daniel Shexnaydre, Junior Ronnie Slone
Anne Villa
Dr. Shawn Wilson for Governor Edwards
Dr. Woodrow Wilson, Jr.
Steve Windham
Staff members present:
Susan Bigner
Samantha Booker
Tam Bourgeois
Kristin Cheng
Frank Favaloro
Brenda Guess
Becky Lambert
Mandi Mitchell
Joyce Metoyer
Deborah Simmons
Hud Usie
Anne Villa
Daria Vinning

MR. WINDHAM:
Let's call this meeting to order. It's
Halloween. It's 9:32 on October 31st, 2018, and this is the Board of Commerce \& Industry bimonthly --every-other-month meeting.

Please call role, Ms. Simmons.
MS . SIMMONS :
Good morning.
Don Briggs.
MR. BRIGGS :
Here.
MS. SIMMONS :
Shawn Wilson.
(No response.)
MS. SIMMONS :
Representative Neil Abramson.
(No response.)
MS . SIMMONS :
Tanita Gilbert-Baker.
MS . BAKER:
Here.
MS . SIMMONS :
Mayor Glenn Brasseaux.
MAYOR BRASSEAUX:
Here.

MS . SIMMONS:
Representative Thomas Carmody.
MR. CARMODY:
Here.
MS . SIMMONS :
Yvette Cola.
MS. COLA:
Here.
MS . SIMMONS :
Major Coleman.
MAJOR COLEMAN :
Here.
MS . SIMMONS:
Rickey Fabra.
MR. FABRA:
Here.
MS . SIMMONS:
Manuel Fajardo.
MR. FAJARDO:
Here.
MS . SIMMONS:
Jerald Jones.
MR. JONES :
Here.
MS . SIMMONS:

Heather Malone.
MS . MALONE :
Here.
MS . SIMMONS:
Senator Danny Martiny.
(No response.)
MS . SIMMONS:
Charles Miller.
MR. MILLER:
Here.
MS . SIMMONS:
Jan Moller.
MR. MOLLER:
Here.
MS . SIMMONS:
Senator Norby Chabert.
MR. CHABERT:
I like that one.
MS . SIMMONS:
Anne Villa.
MS. VILIA:
Here.
MS. SIMMONS:
Scott Richard.
(No response.)

MS . SIMMONS :
Darrell Saizan.
(No response.)
MS . SIMMONS :
Daniel Shexnaydre.
MR. SHEXNAYDRE:
Here.
MS. SIMMONS :
Ronnie Slone.
MR. SLONE :
Here.
MS. SIMMONS :
Bobby Williams, Junior.
(No response.)
MS . SIMMONS :
Dr. Woodrow Wilson, Junior.
MS. SIMMONS :
And Steve Windham.
MR. WINDHAM:
Here.
And we have Representative Devillier
filling in for Representative Neil Abramson.
All right. We have an adjustment in the minutes that needs to be made. Somewhere in the minutes. On Page 4, the Mayor was noted as representing

Neil Abramson. Is that right? I'm sorry.
Representative Carmody. So that needs to be corrected in the minutes.

With that correction, is there a motion to approve the minutes?

Made by Mr. Moller; seconded by
Representative Carmody.
All in favor, indicate with an "aye." (Several members respond "aye.") MR. WINDHAM:

All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Quality Jobs, Mr. Favaloro.
MR. FAVALORO:
Yes, Mr. Chairman. I have seven new applications for the Quality Jobs Program: 20170098, AGGREKO, LLC in Iberia Parish; 20161667, AxoSim Technologies, LLC in Orleans; 20170333, Blake International Rigs, LLC in Terrebonne; 20180199, Citadel Completions, LLC in Calcasieu; 20161743, Delta Machine \& Ironworks, LLC in East Baton Rouge; 20170565, Drewe Du Optic, LLC in Orleans; and 20170070, Mauser USA, LLC in Ascension.

That concludes the new applications.
MR. WINDHAM:
Are there any questions from any of the
Board members concerning the Quality Jobs applications?
(No response.)
MR. WINDHAM:
Comments from the public?
(No response.)
MR. WINDHAM:
Is there a motions to approve?
Made by Major Coleman; seconded by Dr. Wilson.

All in favor, indicate with an "aye." (Several members respond "aye.")

MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. CHABERT:
Is there anyone from Blake here from Terrebonne Parish?

MR. WINDHAM:
Is there a Representative from Blake
International Rigs here?

Please step forward and identify
yourself, and Senator Chabert has a question.
MS. DUPLANTIS:
Kathleen Duplantis from Blake
International.
MR. CHABERT :
And, Ms. Duplantis, you are from Houma?
MS. DUPLANTIS:
I am.
MR. CHABERT :
And you attended Louisiana State
University?
MS. DUPLANTIS:
I did.
MR. CHABERT :
And were you a Bordelon before you were a Duplantis?

MS. DUPLANTIS:
I was.
MR. CHABERT :
Mr. Chairman, this is an example of some of our best and brightest staying home. Kathleen was my legislative assistant for two years -- three years, all while $I$ was in the senate my first term and into my second. She was also the student body vice president at

LSU, and this is her first appearance before any governmental board.

So, Kathleen, welcome to the Board of Commerce \& Industry.

MS. DUPLANTIS:
Thank you.
MR. WINDHAM:
Congratulations. Would you like to rebut?

MS. DUPLANTIS:
I was just glad he didn't ask me who my
favorite boss was.
MR. CHABERT :
Blake does have something else coming up here today.

MR. WINDHAM:
Thank you, ma'am.
Mr. Favaloro, please proceed.
MR. FAVALORO:
We have one Quality Job renewal: 20131105, Gulf Crane Services, Inc. in St. Martin Parish.

That concludes the renewals.
MR. WINDHAM:
Thank you.

Are there any questions or comments from any of the Board members concerning the renewal?
(No response.)
MR. WINDHAM:
Comments from the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Mr. Slone; seconded by
Representative Carmody.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. FAVALORO:
We have two requests to change physical
location: 20101022, Aqueos Corporation from 101 Millstone Road in Broussard to 231 Highway 96 in Broussard, Lafayette Parish; and 20130280, Waitr, Inc., from 4310 Ryan Street, Suite 113 in Lake Charles to 844 Ryan Street, Third Floor, Lake Charles, both in Calcasieu.
That concludes the physical location requests.

MR. WINDHAM:
All right.
Thank you, Mr. Favaloro.
Are there any comment from the Board concerning these changes of address?
(No response.)
MR. WINDHAM:
Any comments from the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made my Mr. Jones; seconded by Mayor Brasseaux.

All in favor, indicate with an "aye." (Several members respond "aye.)

MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. FAVALORO:
I have one request to change name: 20161677, A.S.A.P. Industries Manufacturing, LLC to
A.S.A.P. Industries Manufacturing, Inc. In Terrebonne Parish.

That concludes the change.
MR. WINDHAM:
Similar, change of business structure,
huh?
Any comments from the Board?
(No response.)
MR. WINDHAM:
Comments from the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Dr. Wilson; seconded by Ms.
Malone.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. FAVALORO:
There were two requests to add an affiliate or LLC: 20151086, LACC, LLC US adding Lotte

Chemical Louisiana, LLC in Calcasieu; and 20170398, Lotte Chemical Louisiana, LLC adding LACC, LLC in Calcasieu.

MR. WINDHAM:
All right. Are there any questions from the Board concerning this addition of these members?
(No response.)
MR. WINDHAM:
Comments from any of the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Ms. Malone; seconded by
Mr. Fajardo.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with "nay."
(No response.)
MR. WINDHAM:
Did I get it right that time?
MR. FAJARDO:
You got it.
MR. FAVALORO:
Two requests to transfer ownership:

20161667, AxoSim Technologies, LLC to AxoSim, Inc. in New Orleans; and 20080073, Starmount Life Insurance Company/H\&J Capital, LLC to Unum Group Corporation in East Baton Rouge.

That concludes the specials.
MR. WINDHAM:
All right. Any comments from the Board concerning the transfers of ownership?
(No response.)
MR. WINDHAM:
Comments from the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Representative Carmody; seconded by Dr. Wilson.

All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. FAVALORO:
That concludes Quality Jobs.

MR. WINDHAM:
All right. Next we have Ms. Becky Lambert to do the Restoration Tax Program.

MS . LAMBERT :
Good morning. We have seven new applications. The first one is 20120890, 210 Baronne, LLC in Orleans Parish; 20170049, Bayou Treme Center, LLC, Orleans Parish; 20170122, Bayou Treme Center, LLC in Orleans; 20170546, Brown Eagle Warehouse, East Baton Rouge; 20180063, Cane River Pecan Properties, LLC, Iberia; 20120220, Echolstar Investments, LLC, Ouachita; 20141062, GCE 234 Loyola, LLC, Orleans.

This conclude the new applications. All
of these applications have been approved by local resolution.

MR. WINDHAM:
All right. Thank you, Ms. Lambert.
Are there any comments from any of the Board members concerning these?

MR. JONES :
Question.
MR. WINDHAM:
Yes, Mr. Jones.
MR. JONES:
Ms. Lambert, on Bayou Treme Center, when

I see two like that that are very similar, almost identical amounts, are those two different locations; is that what's going on?

MS . LAMBERT :
I have the application here. I'll tell you a little bit more.

They are at two different addresses in New Orleans. One on Bayou Road in New Orleans, and one on Columbus Street. Both were purchased as a former church and a former Catholic school, and they're now, the proposed uses are a performance theater and a school and office space.

MR. JONES:
Same company, just separate locations? MS . LAMBERT :

Correct.
MR. WINDHAM:
Any other questions or comments from the
Board members?
(No response.)
MR. WINDHAM:
Any comments from the public concerning the new Restoration Tax Abatement Program new applications?
(No response.)

MR. WINDHAM:
Is there a motion to approve?
Made by Ms. Malone; seconded by Major er
Coleman.
All in favor, with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Thank you, Ms. Lambert.
Next we have Ms. Metoyer to present the Enterprise Zone Program.

MS . METOYER :
I have six new applications. First one
is 20151411, Community Payroll, LLC, Jefferson Parish; 20160681, Compliance Partners, LLC, Orleans Parish; 20151818, Eatelcorp, LLC, Caddo Parish; 20141020, New Orleans Famous Sno Balls To Go, Tangipahoa Parish; 20161505, Optimal Field Services, LLC, Ascension Parish; and 20170216, Rich's NOLA 2, LLC, Orleans Parish.

MR. WINDHAM:
Thank you, Ms. Metoyer.
Are there any comments from the Board
concerning the Enterprise Zone applications, new applications?
(No response.)
MR. WINDHAM:
Comments from the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Mr. Slone; seconded by
Representative Carmody.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM :
Motion carries.
MS . METOYER:
I have 18 contract terminations:
20150214, Exxon Mobil Corp doing business as Exxon Mobil Corp, East Baton Rouge Parish. That existing contract period is $3 / 1 / 15$ to $2 / 29 / 2020$. The requested term date is August 31, 2017. The program requirements have been met, and no additional jobs are anticipated.

20120868, Exxon Mobil Corporation, East

Baton Rouge Parish. The existing contract period is May 1 of ' 14 to April 30 of 2019. The requested term date is October 31, 2018. The program requirements have been met, and no additional jobs are anticipated.

20140917, Johnny Sanchez, LLC, Orleans Parish. The existing period is 5/21/14 to 5/20 of 2019. The requested term date is December 31 of 2016. The program requirements have been met, and no additional jobs are anticipated.

20130554, MH 2B, LLC doing business as Spring Hill Suites, Ascension Parish. The existing period is June 1, 2013 to May 31 , 2018. The requested term date is May 31 , 2017. The program requirements have been met. No additional jobs are anticipated. 20130278, Rouse's Enterprises, LLC, Lafayette Parish. The existing contract period is March 15 of 2013 to March 14 of 2018. The requested term date is December 31 of 2016. The program requirements have been met, and no additional jobs are anticipated.

20150204 Rouse's Enterprises, LLC Tangipahoa Parish, March 15 of 2013 to December 31 of 2016. Oh, that date was off. I'm going to have to that date for you. Requested term date January 1 of 2017. And the program requirements have been met, and no additional jobs are anticipated.

20140137, SRSL, LLC, St. Tammany Parish. January 1 of 2015 to $12 / 31$ of 2019. The requested term date is $12 / 31$ of 2017 . The program requirements have been met, and no additional jobs are anticipated.

20141477, Slumber Corners Master Tenant, LLC, Orleans Parish, January 1 of '15 to $12 / 31$ of 2019. The requested term date is June 30, 2017. The program requirements have been met, and no additional jobs are anticipated.

20140909 The Claiborne at Thibodaux, LLC, Lafourche Parish. Existing contract is November 1, 2014 to $10 / 31$ of 2019. The requested term date is July 31 of 2017. The program requirements have been met. No additional jobs are anticipated.

20130393, The National World War II Museum, Incorporated, Orleans Parish. The existing contract is March 25 of 2013 through March 24 of 2018. The requested term date is September 25th of 2015. The program requirements have been met, and no additional jobs are anticipated.

20131126, Venyu Solutions, LLC, East Baton Rouge Parish, and the existing contract is September 4 of 2013 through September 3 of 2018. The requested term date is March 12th of 2016. The program requirements have been met, and no additional jobs are
anticipated.
20141114, Walmart Louisiana, LLC, Caddo
Parish. The existing contract period is $7 / 31$ of 2015 through 7/30 of 2020. The requested term date is March 31 of 2018. The program requirements have been met, and no additional jobs are anticipated.

20141113, Walmart Louisiana, LLC, St.
Tammany Parish. The existing contract is July 31, 2014 through July 30 of 2019. The requested term date is 7/31/2017. The program requirements have been met. No additional jobs are anticipated.

20141112, Walmart Louisiana, LLC, East Baton Rouge Parish. The existing contract is February 28 of 2015 through February 27 of 2020. The requested term date is December 31 of 2017. The program requirements have been met. No additional jobs are anticipated.

20141271, Walmart Louisiana, LLC, Jefferson Parish. The existing contract is September 30, 2014 through September 29 of 2019. The requested term date is September 29 of 2017. The program requirements have been met. No additional jobs are anticipated.
20141009, Walmart Louisiana, LLC,

Calcasieu Parish. The existing contract period is
$1 / 1 / 2015$ the through $12 / 31$ of 2019. The requested term date is December 31 of 2017 . The program requirements have been met. No additional jobs are anticipated. 20141010, Walmart Louisiana, LLC, St. Mary Parish. The existing contract is October 1, 2014 through September 30 of 2019. The requested term date is September 30 of 2013. The program requirements have been met. No additional jobs are anticipated.

And the final termination is 20141232, Walmart Louisiana, LLC, Caddo Parish. The existing contract period is September 30 of 2014 through September 29 of 2019. The requested term date is September 29 of 2017. The program requirements have been met, and there are no additional jobs anticipated. MR. WINDHAM:

All right. With the exception of the one that $I$ believe has a typo and should be 2018; correct?

MS . METOYER:
Yes, it should be.
MR. WINDHAM:
The contract period should be 2018. I don't think there's necessarily a need for an amendment to the agenda to adjust that, so with that, I'll entertain any questions from any of the Board members.

Mr. Miller.
MR. MILLER:
Just out of curiosity, there's a couple on the second page, the World War II Museum and the one right below it, they have the term dates were ' 15 and '16, yet they're just asking to cancel the program. How does that work? Most of them are 17 , which seems --

MS . METOYER :
They are asking to term. That's different from canceling. When you cancel, any benefits that have been issued are returned, but terming is part of the rules.

MR. MILLER:
I'm sorry. I misspoke the proper
terminology.
MS . METOYER :
That's okay.
MR. MILLER:
So they're asking to terminate, but still -- they're asking the term in '16, but we're already in '18. I get the ones that end in '17 because, you know, but how do you go back to '15 and '16?

MS . METOYER:
There is not language in the rules that says when they have to request these terminations, and
as long as they did 30 months in the contract and filed all of the required paperwork, ECRs, through the requested term date, they don't have to request that term early. That may be something we would want to adjust in our rules if possible.

MR. WINDHAM:
All right. We'll take that under advisement and consult with the attorneys and possible rewrite the rules for that piece of it.

There are no benefits, though, even if they did not term these contracts, it requires that they still file paperwork, even though they're receiving no benefits, so the purpose of terming --

MS . METOYER:
Correct. Even if it's zero, if they're no longer requesting job tax credits, if they don't term, they have to file the employee certification reports for each five years of the period of the contract.

MR. WINDHAM :
Right. So they filed all of that paperwork for the period of time?

MS . METOYER:
Yes. That's the requirement for getting a termination, everything has to be filed.

MR. WINDHAM:
All right. Are there any other
questions from any of the Board members?
(No response.)
MR. WINDHAM:
Is there a motion to approve -- oh, Im sorry.

Comments from the public? Sorry about that.

Please step forward and identify
yourself.
MR. BAGERT:
I'm Broderick Bagert with Together
Louisiana, and a question for clarification on the first one on the list. This is Project Number 20150214, which is Exxon Mobil. I think it's a chemical division. The job requirements of the Enterprise Zone Program has been a standard where there has to be at least five net new jobs created. In the application back in 2015, Exxon Mobil Chemical listed 986 existing jobs at the site, and in the most recent public document that we have and that's closest to the time for which they're requesting the contract be termed, and this is from the 21st of December 2017, the same division of Exxon Mobil lists 889 jobs as existing job. So that would be a net
reduction of 97 jobs over that period, which doesn't meet the job creation requirements. So we wanted to clarify on what basis have they been met? Is there some other criteria or analysis, or if it looks like there's been a net reduction of full-time positions, how have they met the employment requirements of the program?

MR. WINDHAM:
All right. Is there a representative from Exxon with us today?

MS . BOATNER:
Good morning. Rhonda Boatner with Didier Consultants representing Exxon Mobil.

The hiring requirements are based on the first 24 months during the contract period, and we're averaging those two numbers based on a baseline that's calculated prior to the start date. And then after that, we average to determine if the hiring requirements are met. So that is for that individual contract.

They may have had 900 employees or 900-and-so employees at the start of that contract, and we've created jobs throughout the required time period for that contract. Now, what has happened today may be completely different, but for this particular contract for this contract period, the hiring requirements have been met. The jobs have been certified and we've met
all of the program requirements.
MR. WINDHAM:
Ms. Metoyer, you received all of the paperwork?

MS . METOYER :
Yes. And there's going to always be a downturn where there's less employees, but in that case, there would be a backfilling before they would get any additional job tax credits.

MS . BOATNER:
That's correct.
MR. WINDHAM:
Right. To get them back up to the level that they were at?

MS . METOYER :
And to go beyond that. They have to prove that with paperwork, yes.

MS . BOATNER:
Correct.
MR. WINDHAM:
All right. Are there any questions for Rhonda from the Board members?
(No response.)
MR. WINDHAM:
Anything to add, Mr. Bagert?

MR. BAGERT :
It's still unclear to me whether the requirement has been --

MR. WINDHAM:
Please step forward and speak into the mic.

MR. BAGERT:
Sure.
We didn't look at the numbers today. We looked at the numbers just two months after, in December of 2017, which is three months after the requested term date, so it was as close as we could find to the end of the term that's being evaluated. And if they -- this is a significant -- it appears to be a significant falling short of the requirements of the program, and just a general assertion that "We've met the program requirements" without explaining that discrepancy leaves us concerned; okay, that if they had been met in some way, then why is it that there appears to show a net decline of 97 jobs over that period, and on which basis have they been met?

Not being party to all of the internal documents, that could be answered, but it doesn't feel like a general assertion of, "Don't worry. They've been met," does give that assurance that they have in fact
been met.
MR. WINDHAM :
All right. Thank you.
MS . BOATNER:
Can I continue with a comment?
So the 30-month investment period for this project would have ended in July 2017, and so that -- we cannot start a new contract until, as Joyce said, we backfill what was originally, if there were -if there were a reduction of jobs, backfill and then show growth from that point on.

So for this contract, the job creation requirements have been met, but we cannot start a new one until we are certain that we have increased over and above the highest number that was approved with the previous contract.

MR. WINDHAM:
Yes, Ms. Metoyer.
MS . METOYER:
Let me identify, the rules clearly state that you have to meet that minimum average of five in the first 24 months, and as long as they met that five, even if they had downturn in the next year, that wouldn't disqualify them for this program. They just would have --

MR. WINDHAM:
For that contract?
MS . METOYER :
-- to backfill.
No, it wouldn't.
MR. WINDHAM:
Correct.
MS . METOYER :
And they are not getting the credits unless they prove those jobs.

MR. WINDHAM:
Right.
MS . METOYER :
And there is always the backfilling. And when they don't meet it, they're canceled, not termed, and they owe everything back that they've received.

MR. BAGERT:
But did they meet it for the 24 months?
MS . METOYER :
Absolutely. They did. They did.
MR. WINDHAM:
Yeah. I mean, we have to look at the staff to -- we trust our staff. They do a great job. They verify and validate the information that's given to
them. It may not match with your opinion, but it's still validated and verified.

MR. BAGERT:
Look, this is not about an opinion. It was that just a few months after those 24 months, there's a public document saying that they're 97 below. So what the evidence basically, that how many jobs did they have in that $24-m o n t h$ period, and if there is assertion that it had met at the $24-m o n t h$ period, there were this number of jobs, and then it declined after that, then that's one scenario, but we haven't heard what that number is.

MS . METOYER:
That's not the information that $I$ bring to the meeting, but that was vetted before this was put on this agenda. They met their requirement.

MR. WINDHAM:
And you're vetting supporting documents include --

MS METOYER:
ES4s.
MR. WINDHAM:
From Department of Labor?
MS . METOYER:
Yes, sir. And all of that is verified.

MS . BOATNER:
And a listing of employees, new hire employees' names.

MS . METOYER :
Listing of employees.
MS . BOATNER:
Yes. Names, addresses, last four of their Social. Yes.

MR. WINDHAM:
All of that is documented and given to you when you verify?

MS . METOYER :
Yes, sir, it is. I'm the only one that processes them.

MR. WINDHAM:
All right. Are there any other comments or questions from the Board concerning this particular one or for Ms. Rhonda or for Mr. Bagert?
(No response.)
MR. WINDHAM:
All right. Thank you, Ms. Rhonda.
Are there any other comments from the public concerning any of these terminations for the Enterprise Zone Program?
(No response.)

MR. WINDHAM:
Is there a motion to approve?
Made by Dr. Wilson; seconded by
Mr. Miller.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Thank you, Ms. Metoyer.
All right. Next we have Hud Usie to do the Industrial Tax Exemption Program. Hud accompanied by Ms. Cheng.

MR. USIE:
We have seven pre-Executive Order new applications.

MR. WINDHAM:
All right. I have to interrupt here. We have a new Board member and she may not be up to date on all of the nuances of these. Can you give like a quick, high-level overview for the benefit of our new Board member, which I have to welcome. I was remiss in not welcoming her before.

Ms. Baker, welcome to the Board.
Kristin, are you going to do this?
MS . CHENG:
I am.
MR. WINDHAM :
Identify yourself.
MS . CHENG:
Kristin Cheng, Program Administrator for the Industrial Tax Exemption.

Prior to June 24th of 2016, there were rules in place for the Industrial Tax Exemption that allowed basically any additions to any manufacturing site, as long as they were manufacturing, didn't require jobs, didn't require job creation, assets didn't have to necessarily be part of the manufacturing process.

The Governor issued an Executive Order on June 24 th of 2016 that changed the program, and that set of rules was final on June 20th of 2017. It requires local approval prior to coming to the Board and requires job creation, which is all -- and the locals can determine the terms of the contract. So these exemptions would be for up to an initial term of five years for up to 100 percent exemption and up to a three-year renewal term for up to 80 percent exemption, but that's up to the locals. We would need -- that's
the second set of applications you'll see that those under the 2017 rules, and they require local approval prior to coming to the Board.

After that, we had another set of rules that changed the program, yet again, a little bit more, and it still requires job creation and local approval. However, the local approval comes after preliminary approval by this Board, and that would be the 2018 rules. Those were final August 20th of this year, and those will go to the locals after y'all give it approval. And they have 30 days to put it on an agenda, and if they do put it on an agenda, and another 30 days to act. And if no action is taken, it's deemed approved by the locals, and then they'll be granted the contract. MR. WINDHAM:

Any questions, Ms. Baker?
MS . BAKER:
No. Thank you very much.
MS . CHENG:
Not a problem.
MR. WINDHAM:
Thank you, Kristin.
Mr. Usie, please proceed.
MR. USIE:
20150369, Air Liquide Large Industries
U.S. LP, St James Parish; 20150293, BASF Corporation, Ascension Parish; 20150576, BR Port Services, LLC, West Baton Rouge Parish; 20150201-A, Equilon Enterprises, LLC, St. Charles Parish; 20150567, Genesis Rail Services, LLC, Lafourche Parish; 20141601, Marathon Petroleum Company LP in St. John the Baptist Parish. And that concludes the pre-Executive Order applications.

MR. WINDHAM:
Thank you, Mr. Usie.
Are there any questions or comments from the Board members concerning the pre-Executive Order applications?
(No response.)
MR. WINDHAM:
Any comments from the public?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Mr. Slone; seconded by
Mr. Moller.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
Next we have eight post-Executive Order applications, and these are the ones following the 2017 rules, as Kristin stated, requiring local approval prior to being brought to the Board for approval.

20180199, Citadel Completions, LLC, Calcasieu Parish; 20161675, Guin Machine, Inc., Bienville Parish; 20161807, HR Nu Blu Energy, LLC, West Baton Rouge Parish -- and they actually requested to be deferred to the December meeting.

MR. WINDHAM:
Motion has been made to defer that;
seconded by Mr. Fajardo.
All in favor, indicate with an "aye."
(Several member respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
20161576-A, Louisiana Sugar Refining,

LLC, St. James Parish; 20161624, Packaging Corporation of America, Beauregard Parish; 20170079, Packaging Corporation of America, Beauregard Parish, 20170003, Procter and Gamble Manufacturing Company, Rapides Parish; and 20180150, REG Geismar, LLC, Ascension Parish.

MR. WINDHAM:
Thank you, Mr. Usie.
Are there any comments from the Board concerning any of these applications that are under the 2017 rules, all of the documents were properly filed and --

MR. USIE:
Correct.
MR. WINDHAM:
Any questions or comments from the Board members?
(No response.)
MR. WINDHAM:
Any comments from the public concerning these applications?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Ms. Cola; second by Mr. Briggs.

All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Please proceed.
MR. USIE:
Next we have 11 post-Executive Order applications following the 2018 rules, which require preliminary approval from the C\&I Board, and then we send the information to the locals to get their approval of 80 percent or zero percent.

20170287, Advanced Products \& Systems, Inc., Lafayette Parish; 20170103, A.O.U.O.P.S., Inc., East Carroll Parish; 20170001, C\&C Marine and Repair, LLC, Plaquemines Parish; 20170188 Community Coffee Company, LLC, West Baton Rouge Parish; 20170559, Community Coffee Company, LLC, West Baton Rouge Parish; 20170099, Georgia Pacific Consumer Operations, LLC, East Baton Rouge Parish; 20180087, LaSalle Lumber Company, LLC, LaSalle Parish; 20180378, Shell Chemical, LP, Ascension Parish, also requested to be deferred to the December meeting.

MR. WINDHAM:
Motion has been made to defer; seconded
by Mr. Slone.
All in favor of the motion to defer,
indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries. It's deferred.
MR. USIE:
20180355, South Alexander Development I, LLC, Livingston Parish; 20180287, Southing Alexander Development X, LLC, Calcasieu Parish; 20161904, Stuller, Inc., Lafayette Parish.

And that conclude the post-EO
applications.
MR. WINDHAM:
Thank you, Mr. Usie.
Are there any other comments from the Board concerning any of these applications under the 2018 rules?

MS . BAKER:
Question.

MR. WINDHAM:
Yes, Ms. Baker.
MS . BAKER:
Regarding the rule for job creation, on
Community Coffee Company, it's showing zero, zero permanent, zero construction. How does that make the list?

MR. WINDHAM :
Is there a representative from Community
Coffee here?
Please step forward and identify
yourself.
MS . CHENG:
Can I add that when there are zero jobs, the rules do allow for a compelling reason for job retention. So this would be a retention project. In their CEA, Exhibit A, it does list how many jobs they do need to retain over the life of the contract.

MR. LATOUR:
Good morning. George Latour. I'm the plant manager over in Port Allen.

MS. BELLER:
I'm Renee Beller. I'm tax manager for
Community.
MR. LATOUR:

The compelling reason was to increase the maximum capacity when we -- in order to put in our new machine, we were reaching our maximum capacity on our existing line, and this machine allows us to increase our maximum capacity and, therefore, retain those -- retain the jobs there at the existing facility because we did not have anymore room to add that existing line anywhere in that facility.

MS . BAKER:
Thank you.
MR. WINDHAM:
Mr. Carmody.
MR. CARMODY:
Yes, sir. I'm just curious, I've toured your facility before. When you say "new machine," what does that new machine do?

MR. LATOUR:
That packages our 12 ounce gable-top ground roast coffee. And so we had an existing line. This is a larger capacity, faster machine, which allow us to greatly increase our maximum capacity.

MR. CARMODY:
Thank you, sir.
MR. WINDHAM:
Please sell more coffee.

MR. LATOUR:
We can. Absolutely.
MR. WINDHAM:
Make more money so you pay more income
taxes.
MR. LATOUR:
Absolutely.
MR. WINDHAM:
We like that. And pay your employees more too.

MR. LATOUR:
Absolutely.
MR. WINDHAM:
Any other questions for Mr. Latour?
(No response.)
MR. WINDHAM:
Thank you, sir, and ma'am.
Are there any other comments from the public concerning any of these applications?
(No response.)
MR. WINDHAM:
Is there a motion to approve?
Made by Dr. Wilson; seconded by Ms.
Baker.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
Next we have renewals. We have 113
timely-filed renewals.
MR. WINDHAM:
Are any of these going to be deferred?
MR. USIE:
No.
MR. WINDHAM:
Are any of them going to be withdrawn?
MR. USIE:
No .
MR. WINDHAM:
I'm willing to entertain a motion -- by
Mr. Slone -- to approve these in globo. Seconded by Representative Carmody.

Are there any comments from the public concerning any of these applications for renewal?
(No response.)
MR. WINDHAM:

Any questions from the Board?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries. All of the renewals, 118 of them are approved in globo.

MR. USIE:
113.

MR. WINDHAM:
113. I'm sorry.

MR. USIE:
Next we two 22 late renewals.
You want me to read them one company at
a time?
MR. WINDHAM:
Please.
MR. USIE:
20120210, BioLab, Inc., Calcasieu
Parish. Initial contract expiration December 31st of 2016. Renewal requested August 21st of 2018.
20130153, BioLab, Inc., Calcasieu

Parish. Initial contract expiration 12/31/2017. Late renewal request date August 21st, 2018.

MR. WINDHAM:
Thank you.
Is there a representative from Biolab with us today?

Please step forward, identify yourself and explain the tardiness of the application renewal.

MR. RAGHAVAN:
Good morning. My name is Ram Raghavan. I'm the plant controller at BioLab, Inc., Lake Charles.

The reason for the tardiness, which we would like to apologize for initially, mainly there was quite a bit of turnaround in terms of tax station personnel that we had, and so there was several items that had slipped through the cracks. So we're working through trying to figure out to ensure that we do all of the filings and we update everything else. And so this was part of those filings that we had to update and so we reviewed everything, and this is the time we decided to finalize the updates.

MR. WINDHAM:
All right. Generally the practice of the Board has been to restrict the renewal extension by
the number by a variety of years, depending on how late you are. The first one was a month -- I'm sorry -- a year and three months late, I believe.

MR. USIE:
Eight months late.
MR. WINDHAM:
A year and eight months.
So is there a motion to restrict, I believe by two years?

MR. MOLLER:
Two years for the first one and one year for the second one.

MR. WINDHAM:
All right.
MR. RAGHAVAN :
Sorry. I would like to apologize. I would also like to point out that Biolab, Inc. was acquired by KIK Custom Products at the end of 2013, so that was part of the transition, because we purchased them from Ventura Corp., and so during the transition, there was quite a bit of items that needed to be accounted for. So that was also partially the reason. So $I$ just wanted to mention that. It wasn't just a matter of an excuse. It was a realistic situation that ended up causing the delay.

MR. WINDHAM:
Certainly. And we definitely understand that, and even if it was an excuse, it would still be subject to the same consequences, but we do appreciate you making the investment in Louisiana and continuing with that.

There's a motion on the floor to restrict the first one by two years, the second one by one year; seconded by Mr. Slone.

Any other questions or comments from the Board members?
(No response.)
MR. WINDHAM:
All in favor -- or the public?
(No response.)
MR. WINDHAM:
All in favor, indicate where an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Thank you again for your investment in
Louisiana.

MR. RAGHAVAN:
Thank you. My apologies for the
tardiness. Thank you.
MR. WINDHAM :
Thank you.
MR. USIE:
20120346, Capitol Manufacturing Company, LIC, Acadia Parish. Initial expiration 12/31 of 2016. Renewal request date 9/5/2018.

20120347, Capitol Manufacturing Company, LLC, Acadia Parish. Initial contract expiration 12/31 of '16. Renewal request date $9 / 5$ of '18.

20130377, Capitol Manufacturing Company, LLC, Acadia Parish. Initial contract expiration 12/31 of '17. Renewal request date $8 / 29$ of '18.

And 20130378, Capitol Manufacturing Company, LLC, Acadia Parish. Initial contract expiration $21 / 31$ of 2017 . Renewal request date $8 / 29$ of 2018.

MR. WINDHAM:
Is there a representative from Capitol Manufacturing with us today?

Please step forward.
MR. BUTLER:
Good morning.

MR. WINDHAM:
Good morning. Please identify yourself.
MR. BUTLER:
Jim Butler. I'm the controller with
Capitol Manufacturing.
MR. WINDHAM:
Welcome.
MR. BUTLER:
As my colleague said earlier, I
apologize for being late for this, and I would say it was a combination of things one. When the new rules went into place with the program, it was understanding that the Miscellaneous Capital Additions, which these are, it was done away with. There was no more. So I kind of assumed that, which was wrong. I found out this summer that we could renew at least the existing contracts. So as soon as I found that out, I got the applications in. I should have followed up on that, but after, you know, the meeting that took place when all of the changes were made and everything, I just had a wrong assumption on it. So my apologies.

## MR. WINDHAM:

All right. Thank you very much for that explanation.

MR. BUTLER:
Sure.
MR. WINDHAM:
Even though you may be restricted in
some amount, it's better than what you were going to go
through.
You have not paid any taxes on these
contracts; correct?
MR. BUTLER:
assessor. They said up until then, we were an exemplary
program. We're the ones that they point to when they
have other people in Acadia Parish looking to do those
things, so it was just one of those things that happened
to us.
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM :
Motion carries.
Thank you, sir.
MR. BUTLER:
Thank you.
MR. WINDHAM:
And for your investment in Louisiana.
MR. USIE:
He has another application coming up
further down the list. Do you want me to read that one out of order?

MR. WINDHAM:
Sure. It's the same company? Which one is it?

MR. USIE:
It is on the second page. 20130379, OJ Leasing, LP, Acadia Parish. That one was initially due December 31st of 2017. Renewal was requested 8/29 of 2018.

MR. WINDHAM:
So that would be a one-year penalty.

Motion made by Representative Carmody; seconded by Major Coleman.

All in favor, indicate with an "aye." (Several members respond "aye.")

MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. BUTLER:
Thank you, sir.
MR. WINDHAM:
All right. Mr. Usie, please proceed.
MR. USIE:
20081221-B, Centric Pipe, LLC in Bossier
Parish. Initial contract expiration of 12/31/17.
Renewal request date 9/4 of 2018.
MR. WINDHAM:
Is there a representative from Centric Pipe with us?

MR. LANG:
Hi. I'm Jack. I'm from Centric Pipe. I was in the meeting last time in your office. So it's the same situation as before. We purchased the company from Northwest Pipe. The tax service was done by a
certified professional firm, and they didn't know that we held the six exemptions and none of these are renewed. So this year $I$ renewed all six, and they all need to be renewed.

MR. WINDHAM :
All right. Is there a motion to restrict this by one year, I believe?

Made by Dr. Wilson; seconded by Mr. Slone.

Any comments from the public concerning that restriction?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. LANG:
I have a question about 20140501. That one is late a renewal too, but $I$ submit an application on Fastlane, but it didn't go through, so they wanted me to attend on this.

MR. WINDHAM:
Which one was it again?
MR. LANG:
20140501.

MR. USIE:
It's not actually on this agenda. It
was not met in time to be placed on this finalized agenda. So it's filed in. It will be on the December agenda.

MR. WINDHAM:
To be heard in December.
MR. USIE:
Yes. We have a cutoff date when we're finalizing the agenda, and it was submitted after that date, so it couldn't get processed in time.

MR. WINDHAM:
So I would ask the Board, since this gentleman coming from Bossier --

MR. LANG:
No. I'm from Dallas.
MR. WINDHAM:
Oh, you're from Dallas?
MR. LANG:
Yes. Our corporate office is in Dallas. The facility is in Bossier.

MR. WINDHAM:
It is possible that the Board would accept this plea ahead of time?

MR. JONES:
We would have to ament the agenda, and it would take an anonymous vote to do so, but my bigger question is is the staff prepared to discuss the situation?

MS . CHENG:
It's the same.
MR. USIE:
It's the same case. He just forgot them. He came last month for three or four other late ones.

MR. JONES:
I understand, but, I mean, do we know for sure how long --

MR. USIE:
I know what he's discussing. I can't say the dates. That will have to be reviewed on this, so $I$ can't say how late it is because it hasn't been added to an agenda yet.

MR. WINDHAM:
I guess I was thinking more for the next meeting, instead of making him come back, if we could
consider his appeal today and then take action on it at the next meeting.

MR. JONES :
That's fine with me.
MR. WINDHAM:
I mean, $I$ don't know if that creates a problem for anyone.

MR. JONES :
Steve, you're just going to have to remind me in two months. I forget a lot.

MR. WINDHAM:
Well, I'd look to Ms. Cheng and our
legal advisors --
MR. USIE:
I can just make a note to remind you that he showed up to this meeting requesting it not be denied in his absence of the December meeting if that suffices.

MR. WINDHAM:
I mean, would that be egregious to anyone?

MR. LANG:
It will be the same reason.
MR. JONES :
The main thing, if you're not here, and

I think what you're hearing from the Board is a general assessment that no need making that trip for the third time, and I agree with that. But please remind me, because if you're not here next time, I generally don't like that.

MR. WINDHAM:
He's going to be the one to deny it in entirety.

I was just trying to...
MR. USIE:
We're going to include a note in the packet sent to the Board prior to the meeting.

MR. WINDHAM:
Correct. Put a note in there or maybe a copy of the minute page.

MR. USIE:
Okay.
MR. WINDHAM:
So I don't know if we need to vote on that or -- I don't think so. It's just a suggestion.

All right. Thank you, sir. We're going to try and save you a third trip.

MR. LANG:
Thank you.
MR. WINDHAM:


All right. So you were still late. I'd entertain a motion for a one-year reduction.

Made by Mr. Moller; seconded by
Mr. Slone.
MR. CHABERT :
Objection.
MR. WINDHAM:
Objection by Senator Chabert.
Please state your objection.
MR. CHABERT :
It was five days, it was the holidays. This is a big company. I think that in circumstances, the Board should show leniency in this regard, and I would make a substitute motion that we do just that in the spirit of the holidays.

MR. WINDHAM:
So noted, and I believe it's seconded by representative Carmody. He's seconding it.

So is there any objection to the
substitute motion?
(No response.)
MR. SLONE:
Is the person still employed?
MR. CARMODY:
Depending on how this goes.

MR. CISNEROS:
Yes, sir, we're all still employed.
MR. SLONE:
Because we were being hard for the
holidays. 24/7, you know.
MR. CISNEROS :
We are going to do our part to make sure that everything is filed timely in time to meet the deadlines for Mr. Usie and Ms. Chang at the appropriate time, so we don't intend to have this happen again. MR. WINDHAM:

All right. There's a substitute motion. I believe the order is to vote the substitute motion first.

Is there any comments from the public concerning this?
(No response.)
MR. WINDHAM:
All right. Voting on the substitute motion first.

All in favor of being lenient and not restricting this application by any period of time, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:

All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. CHABERT :
Merry Christmas.
MR. WINDHAM:
Congratulations.
MR. CISNEROS:
Thank you, ladies and gentlemen.
MR. WINDHAM:
Well, let me say this: Please, everyone that's in the audience, that does these things, don't do this to us. If you can, don't be two or three days late. Get them in on time. Pretend it's a month earlier.

MR. USIE:
20100720-A, Folger Coffee Company,
Orleans Parish. Initial contract expiration July 31st of 2017. Renewal request date 8/2/2018.

20100917-A, Folder Coffee Company, Orleans Parish. Initial contract expiration July 31st of 2017. Renewal request date August 2nd, 2018.

MR. WINDHAM:
Is there a representative from Folger

Coffee with us today?
MS . CHENG:
I got an e-mail from them yesterday afternoon at 5 p.m. saying that they're focused on stringent cost controls and they couldn't make it here from -- this would be their parent company, Smucker's. I'm not sure. They're not in Louisiana, but they are not able to make it.

And I suggested that a representative from the facility here come and was told that they only know the process question -- they would only know the process questions as to what they do at Folgers, but they did -- he did say he was available by phone.

MR. MOLLER:
Move to deny.
MR. WINDHAM:
I mean, just to point out, their cost deferrals desires at home are going to cost them maybe \$2-million over a five-year period if there is a motion to deny.

MR. JONES :
My motion.
MR. WINDHAM:
I have dueling motions to deny.
MR. JONES :

And, ladies and gentlemen, we're laughing, and $I$ don't mean to make light of it, but, again, the reason $I$ feel strongly about this, and I think other Board members feel as well, these are valuable tax credits. And we understand things happen and we understand that mistakes happen, but if they're valuable to the State of Louisiana, we trust that they're valuable to those that receive the incentives. And if there is a reason to be late, at least grant this Board the respect to come explain why, and that's where we are.

So we don't -- we're not making light of the situation, but this is -- it just astounds me when people, especially when $I$ hear it's for cost-cutting purposes, that is just -- Community, don't follow Folgers' example here. I think the Community guys already left, but there you go.

MR. WINDHAM:
So...
MR. JONES:
Motion to deny.
MR. WINDHAM:
There's a motion made by Mr . Jones to deny; seconded by Mr. Moller.

Any further discussion by the Board
members?
(No response.)
MR. WINDHAM:
Comments from the public concerning the motion to deny?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries. Those two renewals are denied.

MR. USIE:
20110504, Gordon Sales, Inc., Bossier
Parish. Initial contract expiration $12 / 31$ of 2015.
Renewal request date August 9th of 2018.
20120321, Gordon Sales, Inc., Bossier
Parish. Initial contract expiration 12/31 of 2016.
Renewal request date August 9th of 2018.
20130529, Gordon Sales, Inc., Bossier
Parish. Initial contract expiration date $12 / 31$ of 2017. Renewal request date August 9th of 2018.

MR. WINDHAM:
Is there a representative from Gordon Sales with us today? Oh, Im sorry.

MS . TREHEARNE :
Hi. No problem.
Elizabeth Trehearne, and I'm
representing Gordon, Inc.
So I would like -- I mean, pretty much, like everyone else, it was just overlooked. We had a change of personnel in the accounting department who was handling the taxes and they're no longer with us. And we didn't really realize that we had overlooked them until they contacted us for the renewal this year and everything went online and online said, "Hey, these are expired and haven't been renewed." And we went, "Oh, boy." So we are here.

MR. WINDHAM :
The first one was one year -- no first one is -- first one is three years late, second one is two years late and the third one is a year late. So those are the restrictions to be considered.

Motion is made by Dr. Wilson; seconded by Mr. Slone.

Any other comments from the public?
Yes, Ms. Cola.

MS. COLA:
We appreciate you being here and the business that you bring to Louisiana without a doubt. And just as my colleague says, it bothers him that when companies don't show up to defend why their applications are late, it equally bothers me that we're giving away valuable dollars and our excuses are ranging from "I forgot," or, "It was a mischange of hand in terms of the process."

We are often challenged to find balance in how we distribute these credits and meeting the public's demand, and you've seen, most of you at most of these meetings, where we're challenged to get this right. I am challenging you to please get this right on your business end, because while we did giggle and laugh about what we knew was coming, it bothers me greatly that we are late and the best explanation we could come up with is "We forgot" and "It didn't change to right hands."

So please, I'm just putting that out there, for you to just be mindful of how we're handling our internal business.

MS. TREHEARNE :
Thank you.
MR. WINDHAM:

Thank you, Ms. Cola.
All in favor, indicate with an "aye." (Several members respond "aye.")

MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Thank you.
MS . TREHEARNE:
Thank you.
MR. USIE:
20101020, Gulf Crown Seafood Company, Inc., Iberia Parish, initial contract expiration 12/31 of 2015. Renewal request date August 30 th of 2018.

MR. WINDHAM:
Is there a representative from Gulf Crown Seafood with us?

Please step forward, identify yourself.
MR. MORELIA :
I'm Robert Morella, CPA with the accounting firm of Arsement, Redd \& Morella in Lafayette.

MR. FLOYD:
Good morning. I'm Jeff Floyd with Gulf Crown Seafood.

MR. MORELLA:
We apologize for late filing. It basically slipped through the cracks. I think Jeff was contacted back in 2010 by another group to start the process. We, as his accounting firm, kind of got involved after the fact and filed his annual reports for him using the certificates. We were then contacted by Iberia Parish stating that the -- I guess it expired in '16 or '15. They continued to apply the credits. And then just recently two years of back taxes came in the mail to be paid. That's how we found out.

So that's about all I have to say.
MR. WINDHAM:
You haven't paid those taxes?
MR. MORELLA:
No, we have not. We contacted them and stated, "What is the process to go through to update or renew?" And so this is where we are at at this point.

MR. WINDHAM:
All right. Mr. Miller.
MR. MILLER:
Is there a difference between being in the assessor or the sheriff actually sending a tax bill and it being paid? Is there a difference as far as how
the program looks at it?
MR. USIE:
No. For all 22 of these, we do not add them to the agenda unless we have something in writing from the parish assessor stating that taxes have not been paid for each particular contract.

MR. WINDHAM:
So even though they're billed -- I think I know the answer. Even though they're billed, that doesn't mean anything for the purposes of this program. It's only you cannot get an exemption on something that taxes have been paid on in the State of Louisiana. So in theory, you can bring equipment in from outside of the state, it's never been paid, sited here, get an exemption for it on it's value. Correct?

Good. So this one was three years late, so it will have already expired; correct?

MR. USIE:
No. It wouldn't expire until 2020.
MR. WINDHAM :
Well, I'm sorry. The initial contract expired in '15. It would run to ' 20 . If we take it out, it's expired.

MR. USIE:
Yes, sir, that's correct.

MR. WINDHAM:
If we reduce it by three years; correct?
MS . CHENG:
Correct, but I think he was saying the assessor was trying to back tax them if they don't get this late renewal approved, so...

MR. WINDHAM:
I was just wondering. I mean, that's the consequences of this for those two years. Follow me?

All right. Is there a motion?
Jerry, you look puzzled.
MR. JONES:
I am puzzled. Why would it not be a five-year contract?

MR. WINDHAM:
Because it's three years late.
MR. JONES:
There would be two more years left;
correct?
MR. WINDHAM:
Two more years left. It expired in -- I mean, the initial contract expired in '15.

MR. JONES:
So that's two more years.

MR. WINDHAM:
From '15. Now we're in '18. So for those three years that they're getting assessed, they're going to still have to pay for one year because you're only going to have a two-year exemption.

MR. JONES:
Yeah, that's where I am. Okay.
MR. MARCELLA:
So I think they were billing us for '16 and '17; correct? Okay.

MR. WINDHAM:
Okay.
MR. MARCELLA:
And so you're saying that he will have to pay '16 and '17 or no?

MR. WINDHAM:
No .
MR. MARCELLA:
So the exemption will apply?
MR. WINDHAM:
Correct.
MR. MARCELLA:
So '18 will be the first year that we'll have to pay the additional taxes?

MR. WINDHAM:

That's --
MR. MARCELLA :
Or would it be '19.
MR. WINDHAM:
He loses three. He has two years of exemption, so '16 and '17. He's going to have to pay for '18 or start paying taxes on it basically, '18 for the rest of life.

All right. Do all of the Board members understand what we're discussing?

MR. JONES:
You loose the last three years of the five.

MS . CHENG:
Correct. The contract would have effectively expired $12 / 31$ of 2017 , so the exemption would have ended on $12 / 31$ of '17. So there's no more exemption starting $1 / 1$ of '18.

MR. JONES :
So you pay '18, '19 and '20. Pay from now on.

MR. WINDHAM:
All right. So is there a motion to reduce it by three years?

MR. JONES :

MR. WINDHAM:
Made by Mr. Jones; seconded by Mr.
Coleman.
Any other comments or questions from the public?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
Thank you, sir.
MR. USIE:
20101206, K\&B Machine Works, LLC, Terrebonne Parish. Initial contract expiration 12/31 of 2016. Renewal request date September $10 t h$ of 2018.

20111242, K\&B Machine Works, LLC, Terrebonne Parish. Initial contract expiration 12/31 of 2017. Renewal request September 6th 2018.

20101205, K\&B Machine Works, LLC, Terrebonne Parish. 12/31/16, initial contract
expiration. Late renewal requested September 10th of 2018.

20111243, K\&B Machine Works, LLC, Terrebonne Parish. Initial contract expiration 12/31/2017. Renewal request date September 6th, 2018. MR. WINDHAM:

Is there a representative from $K \& B$ ?
Please step forward and identify
yourself.
MR. HEBERT :
Scott Hebert, Risk Manager for K\&B. I'd like to apologize for these late renewals. They came to light when we were doing our latest incarnation of the ITE. I'd like to blame someone else, but it falls on me. I think there's no excuse for the lateness, but in this case, $I$ believe in 2016, they quit -- the LED quit sending notices. I've relied on those notices to go ahead and do renewals in the past.

I mean, K\&B has been participating in these plans for about the last 10 years, and I'd always get these notices about six months early and go ahead and fill out all of the paperwork. It's not an excuse, but that's part of the reason why $I$ missed it.

So, anyway, like I said, I'd like to
blame someone else, but it really falls on me, so...
MR. WINDHAM:
Thank you, sir. Mr. Jones.

MR. JONES :
Mr. Hebert, I'm trying to understand, I'm seeing four accounts. The first one, first year of exempt, there were 200 jobs. Now you only have 200. The third one, you went from six jobs to 207. Was this a transfer of -- it looks -- I'll tell you how it looks, and then you can tell me how I'm wrong.

It looks as though you simply transferred the jobs from one to another.

MR. HEBERT :
That's correct. Basically we came -K\&B built a new headquarters for a new facility in Schriever, Louisiana. There's a \$30-million facility. The majority of our employees were moved from our Grand Caillou facility to the Schriever facility. So if you look at our ES4, they're altogether. I have approximately 22 to 25 people at the Grand Caillou location. That's where we do our full-length pipe threading and all of the tubular accessories, and different other machining processes happen at the headquarters. But it's basically they're all in

Terrebonne Parish, but it's between two facilities. And the reason you see the flip flip-flop on the numbers is because we transferred a bunch of employees to the new facility.

MR. JONES :
Okay.
MR. WINDHAM:
All right. Well, Mr. Hebert, two of these are two years late, two of them are one year late. The first one and the third one are two years late, and the second and the fourth are one year late. So I will entertain a motion to restrict them by two years and one year respectively.

Made by Representative Carmody; seconded by Senator Chab- --

MR. CHABERT :
No, I'm not seconding it.
MR. WINDHAM :
All right. It's seconded by Dr. Wilson.
Question by Senator Chabert.
MR. CHABERT :
Just a comment, and I'm glad, Mr. Hebert alluded to the fact, you know, K\&B is one of our cornerstone companies in Terrebonne Parish and has participated so much to the extent that I believe K\&B --
correct me if I'm wrong -- LED, I saw a couple of your representatives out there. They're profiled on the LED website. With the new company expansion, the previous administration, the Governor went down there and cut a ribbon. I mean, it's a massive operation, and I do appreciate Mr . Hebert coming before the Board and falling on the sword, if you will, that the buck stops here. That's the type of company that $K \& B$ is and the type of operation that Mr . Woods would want.

MR. WINDHAM:
Thank you, Senator.
All right. Motion has been made and seconded.

Any other comments from the public? (No response.)

MR. WINDHAM:
All in favor of the motion to restrict two of them by one year and indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. HEBERT:

Thank you very much.
MR. WINDHAM:
Mr. Hebert.
MR. CARMODY:
Real quick, $I$ just want to make sure, so you're not receiving any notices now, nor or is any other company.

MR. HEBERT :
No. It's incumbent upon the participant on the program to know his dates. Now, as the person that handles all of that, $I$ assure you, and I think everybody here can vouch for it, but they hear from me quite often. So, anyway, it won't happen again, and my calendar is fully marked with it, because we have quite a number of these programs that we participate in, and we really appreciate what the State does for us.

So if anyone's in Terrebonne Parish in the Schriever area passing through on other business, we'd love for you to stop by our shop.

## MR. CHABERT :

You just had the open house; right? MR. HEBERT :

We just had the open house. It was a great success. It's a beautiful facility, and there's really nothing else like it in the State as far as a
machining operation. It's really something to see. It was a real big investment by the Woods, the Woods Family, and the State, with the State's help.

MR. CARMODY:
Thank you, sir.
MR. WINDHAM:
We definitely appreciate the investment and the jobs that you do maintain down there.

MR. HEBERT :
Thank y'all so much.
MR. WINDHAM:
Thank you.
Mr. Usie.
MR. USIE:
20110650, Reliable EDM, Lafayette
Parish. Initial contract expiration 12/31/2017.
Renewal request date August 10th of 2018.
MR. WINDHAM:
Is there a representative from Reliable EDM with us today? No representative from Reliable EDM with us today?

Mr. Jones.
MR. JONES :
Anybody else want to make this motion?
MR. WINDHAM:

Anyone else want to make the motion?
Mr. Moller made the motion to deny; seconded by Major Coleman.

Any comments from the public?
(No response.)
MR. WINDHAM:
Comments from the Board?
(No response.)
MR. WINDHAM:
All in favor of denying the renewal, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
20100836, Standard Crane \& Hoist, LLC,
Terrebonne Parish. Initial contract expiration 12/31/2017. Renewal request date August 17th, 2018. MR. WINDHAM:

Is there a representative from Standard
Crane with us today?
Please step forward and identify
yourself.
MR. HADDEN:
Hello. My name is Mac Hadden. I'm with Standard Crane \& Hoist in Gray, Louisiana.

MR. WINDHAM:
Can you tell us what happened and why you were late?

MR. HADDEN:
I guess our contract actually got -- is dated in 2013. Our project was running late, and so when we calendared the renewal, we put it into 2018. And that is our mistake, so we apologize for that. It was a quite honest mistake. We don't do this very much. This is our one and only project that we've done with LED, so we're not as experienced and as knowledgeable as we should be, so we apologize for that error.

We respectfully request that you approve the renewal and we move forward.

MR. WINDHAM:
I think we can approve it with a one-year penalty, if there's a motion to do such. MR. HADDEN :

I understand that.
MR. WINDHAM:
Made by Representative Carmody; seconded
by Mr. Jones.
Any other comments from the public?
MR. WINDHAM:
One-year restriction.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. HADDEN:
Thank you very much.
MR. WINDHAM:
Thank you.
MR. USIE:
20130558, Twin Brothers Marine, LLC, St.
Mary Parish. Initial contract expiration $12 / 31$ of 2017.
Renewal request date September 19th of 2018.
MR. WINDHAM:
Please step forward and identify
yourself.
MR. LEONARD:
My name is Jimmy Leonard with Advantous Consulting. We have been asked to represent Twin

Brothers here this morning.
The reason for the lateness is due to medical leave of absence.

MR. WINDHAM:
All right. Well, this one is one year late.

Is there a motion to restrict it by one year?

Made by Mayor Brasseaux --
MR. JONES:
Medical leave of absence, you mean --
MR. LEONARD:
Yes, sir. The person who was managing this aspect of the project went for a long medical leave of absence, and the paperwork was left unattended to. MR. JONES:

All right. Thank you.
MR. WINDHAM:
All right. Motion is made by Mayor Brasseaux; seconded by Major Coleman.

Any other comments from the public?
(No response.)
MR. WINDHAM:
Questions from the Board?
(No response.)

MR. WINDHAM:
All in favor, indicate with an "aye." (Several members respond "aye.")

MR. WINDHAM:
All opposed with a "nay."
(No response).
MR. WINDHAM:
Motion carries.
Thank you, Mr. Leonard.
MR. USIE:
That concludes the late renewal portion of the agenda.

Next we have six change in name
requests: Bollinger Amelia Repair, LLC, 20140027, new name Bollinger Amelia Operations, LLC in St. Mary Parish.

Bollinger Morgan City, LLC, Contracts 20130022, 20140026, 20140744 and 20151874, new name Bollinger Amelia Operations, LLC, St. Mary Parish.

Bollinger Quick Repair, LLC, 20130023, new name Bollinger Shipyards, LLC, Jefferson Parish.

MR. WINDHAM:
Motion has been made by Representative Carmody on the name changes for the Bollinger -- the name changes here; seconded by Mr. Shexnaydre.

Comments from the public?
(No response.)
MR. WINDHAM:
Questions from the Board?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye." (Several members respond "aye.")

MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
Next we have two change in location requests: Bollinger Fourchon, LLC, 20130016, previous location 106 Norman Doucet Drive, Golden Meadow, Louisiana 70357 in Lafourche Parish. New location, 236 Adam Ted Gisclair Road, Golden Meadow, Louisiana 70357, Lafourche Parish.

Precision Cutting Specialties, LLC, 20160761, previous location 226 Maryhill Road, Pineville, Louisiana 70136 in Rapides Parish. New location 311 Highway 13, Eunice, Louisiana 70535 in St. Landry Parish.

MR. WINDHAM:
All right. Are there any comments from the public concerning change in locations?
(No response.)
MR. WINDHAM:
Is there a motion to approve the change? Made by Representative Carmody; seconded by Mr. Slone.

All in favor, indicate with an "aye." (Several members respond "aye.") MR. WINDHAM:

All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
Next we have seven cancelation requests: CB\&I Energy Services, LLC, Contracts 20081099, 20090434, 20110023 and 20140327. Company requests cancelation due to the cease in manufacturing operations and closure of its facility, and this is in Iberia parish.

Danos and Curole Marine Contractors, LLC, 20110406. Company requests cancelation on remaining portion of a partial transfer. This is in Lafourche Parish.

Performance Energy Services, LLC,
Contract 20141612. Company requests cancelation on the remaining portion of this partial transfer. This is in Jefferson Parish.

Weatherford U.S., LP, 20120511. LED requests cancelation due to notification by the parish assessor of taxes being paid. And this is in Lafayette Parish.

MR. WINDHAM:
All right. There's an example of taxes getting paid on something and a contract needing to be canceled.

Motion made by Dr. Wilson to approve the cancelations of these; seconded by Ms. Cola.

Any comments from the public concerning these cancelations?
(No response.)
MR. WINDHAM :
Questions from the Board?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
The special request by Bradken for
Contracts 20100584, 20110612, 20120506, 20140515, 20150507 and 20161009, they request to be deferred until December.

MR. WINDHAM:
Is there a representative from Bradken with us? Actually, they're requesting a continuation. MR. BRODERICK:

Yes. My name is Jesse Broderick with Sumit Credits. I represent Bradken.

We had initially asked that this be heard in either December or February, and I think LED just inadvertently put this on the agenda. So we could actually have a company representative here at the Board to discuss the request.

MR. WINDHAM:

> Oh, okay. I'm sorry.

MR. JONES:
So this would placed back in the
December agenda.
MR. WINDHAM:

All right. Is there a motion to approve
the deferral?
Made by Mr. Jones; seconded by Dr.
Wilson.
All in favor of the deferral of the special requests for Bradken, please indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MR. USIE:
Thank you, Ms. Cheng and Mr. Usie.
All right. Next we have Tax
Equalization.
Susan, can you identify yourself then give us a high-level review of the Tax Equalization Program for the other Board members.

MS . BIGNER:
I'm Susan Bigner, Program Administrator for LED. I handle the Taxes Equalization Program. I don't get to come to this Board very often. It's usually maybe once every year or two years.

Tax Equalization is a program that is a discretionary program. It's to assist a manufacturing establishment, a headquarters or a warehouse and distribution establishment. We're here for the renewal of Pool Corporation Tax Equalization.

Pool is only one of two companies that participate in the Tax Equalization Program. This program is designed to eliminate the tax deferential through the equalization of overall taxes between the Louisiana side and the competitive side in another state.

The sites under consideration must be valid and valuable for the proposed operations. The competing site must offer comparative advantages equal to or greater than the Louisiana site, and the state in which the establishment is located or is contemplating to locate must have a state, parish or county and a local taxing structure which offers greater tax advantages than the Louisiana tax structure.

If the total tax liability for the company is greater in the State of Louisiana than it would be for the competing site, then the taxes will be reduced equal to what the liability would be in the competing state.

With me, I have some Pool Corporation.

I have...
MS. NEIL:
Jennifer Neil, General Counsel.
MS . HART :
Melanie Hart, Chief Accounting Officer.
MS . LEDET:
Ileana Ledet with GNO, Inc.
MS. BIGNER:
Pool is the world's largest distributor of swimming pool and related outdoor living products. The headquarters is located in St. Tammany Parish in the City of Covington, which is considered part of the New Orleans-Metairie-Kenner Metropolitan Area.

The company began as South Central Pool Supply 1981 in New Orleans, so this is a homegrown company. It later became known as SCP Pool corporation and became a publically traded company in NASDAQ in 1995.

Pool is listed as 774th in The Fortune Rankings for 2018. And under the guidance of Manual Perez de la Mesa, first as COO and later as CEO, Pool has grown and expanded here and abroad. Many small companies with histories similar to South central Pool Supply have become part of Pool Corporation.

On December 31st, 2018, Mr. Perez de la

Mesa will retire and Mr. Peter D. Arvan will become Pool's next CEO. Mr. Arvan currently serves as the company's Executive Vice President and COO.

In 2004, the company then known as SCP
Pool Corporation acquired Alliance Trading, Inc., Superior Commerce, LLC and Cypress, Incorporated. All of these will be considered as "the Nevada entities." They were located in Las Vegas, Nevada, and Pool had the option to keep the facilities in Nevada or combine them at the headquarters with other Pool subsidiaries. At the same time, Pool was looking to move SCP Pool and SCP Distributors to Broward Country in Florida.

On June 10th, 2004, Governor Kathleen Blanco invited Pool to apply for the Tax Equalization Program. Once approved, it allowed Pool to equalize the tax burden between Clark County, Nevada for the three Nevada entities and equalize the tax burden between Broward County, Florida for SCP Pool and SCP Distributors.

The original contract was for tax years 2004 through 2008 and required Pool to maintain their chief headquarters in Covington, 160 existing jobs along with four employees for the Nevada entities and add any new employees conducting administration or headquarters function to a Louisiana location unless the company had
a compelling reason.
The contract was renewed for tax years 2009 through 2013 with the same requirements as the original contract. The company met the requirements for both the original contract and the renewal contract.

In 2013, Pool requested a subsequent renewal for tax years 2014 through 2018. The company had 264 headquarters employees at the end of 2012 and an annual benefit of $\$ 998,500$. At the time of the renewal, Pool had to show that Louisiana received a benefit 20 times the company's 2012 benefit or approximately 19.9 million. According to an economic impact statement from ULM, Pool's operations created a direct, indirect and induced benefit of 107.8-million for Louisiana, or 107.9 times greater than the 2012 annual benefit.

Pool received a little over 17.1-million in tax benefits for the tax years 2009 through 2013.

On September the 7 th, 2018, LED received the application requesting a renewal of the Tax Equalization contract for an additional five years. Per the application, Pool employees 330 headquartered employees with approximately $\$ 26-m i l l i o n ~ i n ~ p a y r o l l, ~$ plus 56 full-time employees and 27 part-time employees in Covington for a total annual payroll of 33-million.

The existing contract covers years 2014
through 2018 and is anticipating a total benefit of approximately $10.9-m i l l i o n$ for all five years of the contract.

Tax years 2014 through 2016 have been received and processed by the Department of Revenue. With the company recently filing the 2017 compilations with an anticipated tax benefit of approximately 3-million.

Pool has continued to meet and exceed the employment and growth goals required in the current Tax Equalization contract.

To request the renewal, Pool must create a 20 times benefit of at least 61.2-million. According to the economic impact statement from ULM, Pool's operations created a direct, indirect and induced
 than the 2017 annual benefit.

According to Pool, if the Tax Equalization is renewed and Pool meets all requirements of the contracts, they anticipate a benefit of approximately 15.7-million for the tax years 2019 through 2023.

LED recommends approval of the Tax Equalization renewal with the following contingencies: The contract will be for tax years 2019 through 2023.

The company must maintain the chief headquarters in Covington with a minimum of 330 headquartered employees. Any new employees conducting administrative or headquarters functions must be positioned at a Louisiana location unless the companies have a compelling business reason for the employee to be located elsewhere. The amount of the credit shall be calculated using the incentives which would currently have been allowed to the company if it had located in Clark County, Nevada for the Nevada entities or Broward County, Florida for the Florida entities. Pool shall report annually all new domestic administration or headquarters hires according to the function of the position, salary range and location of the employee. The annual compilation is required to be prepared by an independent CPA and should include all state and local taxes, not just income and franchise taxes. Any excess Tax Equalization credit may be carried forward for no more than five years following the year in which the credit was earned. LED and Department of Revenue shall have the right to audit any of the tax data if deemed necessary.

All right. If you have any questions... MR. WINDHAM:

All right.
MS . BIGNER:

Right.
MR. JONES:
Because it was my understanding that ad
valorem taxes are not involved, and you're saying that
they are.

MS. BIGNER:
That is only in the equalization. Once they send that and that we notice, we can tell the difference between what would be in the other state and what is actually their liability here, they use that exemption against their franchises and their income taxes.

MR. JONES :
Okay. And are these, when you say all sales tax, are we talking state and local or just state? MS. BIGNER:

Correct. Any state, local, parish, county taxes. So it's a complete comparison of our tax structure against the competing state's tax structure. MS . HART :

May I add a point of clarification to that?

The way that calculation actually works out, we are only utilizing the credit against income and franchise taxes. We are not at any point utilizing the
credit against payroll taxes that we pay. We're not utilizing them against sales taxes that we collect nor sales taxes that we pay to vendors that we choose because our headquarters are located here in Louisiana. So it is, the equalization credit, the way the calculation works out, because it is a base of what we would pay in Florida or Nevada, we are only using the credit currently, and don't anticipate that changing, against franchise and income taxes.

MR. JONES:
Thank you for that clarification.
MR. WINDHAM:
So in the big picture of things is we basically are making sure that you don't have -- or we, the State, is making sure that you don't have any greater tax burden in Louisiana other than you would have had in the other two states?

MS . HART:
That's correct.
MR. WINDHAM:
And then there's a process that you go through the equalization and there's certain ones in certain order; correct?

MS . BIGNER:
That's correct.

MR. WINDHAM:
Certain things are credited back to you or you're given a credit on your income taxes or your franchise taxes in a specified order. Then if there's anything remaining after that, that's where the carryforward comes in?

MS . BIGNER:
That's correct.
MR. WINDHAM:
Mr. Moller.
MR. MOLLER:
So there was a lot of numbers. I just want to make sure $I$ understand. So $15.7-m i l l i o n ~ i s ~ t h e ~$ difference between the taxes you would pay in Louisiana versus what you would pay in Nevada and Florida? MS . BIGNER:

Over a five-year period.
MR. MOLLER:
Over a five-year period. And then \$149-million, is the economic activity or is that the -what is the $\$ 149-\mathrm{million}$ number?

MS . BIGNER:
The 149 is the impact of having the headquarters here in Louisiana, so the benefit that the State of Louisiana receives regarding direct, indirect
and induced. We receive -- the State receives \$149-million benefit.

MR. MOLLER:
And that's revenue to state?
MS. BIGNER:
Correct.
MR. MOLLER:
Through payroll taxes and income taxes paid by employees and sales taxes and so on?

MS. BIGNER:
It's their impact. It's their impact on the community, on the State. It's the complete economic impact.

MR. MOLLER:
But economic impact is different from revenue. That's what I'm trying to --

MS. BIGNER:
That is correct. Right. Revenue would be just what you would receive, what the state would receive from the company. Your economic impact is what the state receives from not just the company, but anything that is associated with the company, any of their vendors --

MR. MOLLER:
So multipliers?

MS . BIGNER:
-- the local community.
MS . MITCHELL:
Mandi Mitchell, Assistant Secretary.
I do apologize. So, yes, the
\$149-million figure is the economic impact of the company as determined by a ULM economist conducting a study for the department. For the time period where we're -- the projection for the benefit to the company on the incentive, the 15.7-million, over that same time period, the projected tax revenues from the company is 27.2-million for the state. And, by the way, this is only a state benefit. So the overall burden for the company is what we're equalizing. However, the benefit to the company comes from the state level.

So during the 2019 to 2023 time period, ULM projects state tax revenues from the company of \$27-million over the same time period that they would earn an equalization benefit of 15.7-million or so from the State. So the state is still net positive of \$11-million over this same period.

The economic impact takes into account the direct impact, the indirect and the induced effects of that employment and those sales made in the state. So that's the difference with the numbers.

MR. WINDHAM:
Go ahead, Mr. Moller.
MR. MOLLER:
I don't want to get into like a big philosophical debate, but what's to stop any Louisiana company from saying, "You know, I can save money by going to a state with no corporate income tax, like Nevada or Florida, and I want you to pay me the difference"?

MS . MITCHELL:
So this is a discretionary program.
It's upon invitation of the Governor to participate. Right now we only have two companies participating in this program, and it happens to be the two companies that are Fortune 1,000 headquarters that are in Louisiana, CenturyLink and Pool Corp.

So it's limited to manufacturers, and it's also limited to corporate headquarters and warehousing and district establishments. So the program is limited to those three industries because of the economic impact of those jobs associated with those industries, and it's upon invitation of the Governor. And when the company comes for a renewal, the company has to demonstrate that the impact that they're bringing to Louisiana is at least 20 times greater than the
benefit that they're providing. So that's what the -- I know Ms. Susan threw a lot of numbers at you, but that's why we have to measure the economic impact, and we hire an external economist to do that. That is the 149-million as compared to the economic impact. I think it would have to be at least 61-million for them to meet the threshold. It's actually 149-million.

MR. MOLLER:
Thank you.
MS . MITCHELL:
You're welcome.
MR. WINDHAM:
All right. Are there any other --
Mr. Miller.
MR. MILLER:
Being that I'm local government, this is important to me. So do you happen to know what you pay in property tax and what you pay in -- not that you collect in sales taxes, but that you pay through your expenditures and your use tax?

MS . HART :
I do, yes. For property taxes, we are paying about $\$ 330,000$, and also for sales tax that we pay for the vendors here in Louisiana, it's about \$16-million that we spend with those vendors. So it's
about 1.6-million.
And the other thing that $I$ wanted to point out is, you know, we qualified for this credit because of our headquarters location, which is why we originally applied for it, but in addition to our headquarters, we also have five selling locations her in Louisiana. So we have a location in Shreveport, we have a location in Lafayette, a location in Baton Rouge, a location in Metairie as well as a location in Mandeville. So we do have statewide coverage for operations and our employees.

MS. MITCHELL:
And I'll just add, from the time the company began this program, their employment growth was about 239 percent from the time they started to present day, and the company's committing to retaining at least the current jobs that they have for the life of the next Tax Exemption -- Tax Equalization contract. I do apologize.

MR. WINDHAM:
And if I remember correctly, the taxes that those five offsite facilities generate become part of the equation to reduce the amount of the differential.

MS . HART:

Yes. They are included in the income taxes because we do calculate the income taxes on those locations as well as part of the agreement.

MR. WINDHAM:
Mr. Jones.
MR. JONES :
And, again, just for clarification, and forgive me, but, Mandi, you said it clearly, but I want to be sure I understood it.

This Tax Equalization is being borne by the state, not by --

MS. MITCHELL:
That's correct.
MR. JONES:
No local government is bearing this?
MS . MITCHELL:
That is correct. So we do factor in the company's overall burden. However, the state is actually equalizing the taxes. We're not taking anything from local government. The state is bearing the responsibility.

MR. JONES:
Thank you. No further questions.
MR. WINDHAM:
Senator Chabert.

MR. CHABERT :
Thank you, Mr. Chairman.
So, Ms. Mitchell, obviously this is a
very unique program specialized to serious companies that face offers of relocation on a daily basis by any state in the Union will be happy to have those companies. And you said that the program is at the offerance of the Governor?

MS . MITCHELL:
Upon invitation of the Governor.
MR. CHABERT :
So walk me through -- you know, I've been a legislator for going on a decade now, and I don't recall ever seeing this process.

MS . MITCHELL:
Right.
MR. CHABERT :
Walk me through how this can't be abused. And "abused" is not the right word. Okay? MS . MITCHELL:

Right.
MR. CHABERT :
This is a riffle in your arsenal for economic development, and most importantly, it's securing and retaining homegrown major companies. So
walk me through -- other than the participation of this Board obviously, walk me through that process.

MS . MITCHELL:
I'm glad you asked because you just made me realize that the next-to-final step in the process is JLCB approval. This requires the approval of Joint Legislative Committee on the Budget after and if we receive approval today, which we hope so. Upon receiving approval of the Board of Commerce \& Industry, the next stop is the Joint Legislative Committee on the Budget. So we're not done vetting and proving the benefit of this very limited, very narrowly, rarely used incentive program here today. We have to then go to the Board of Commerce -- I mean, to the Joint Legislative Committee on the Budget.

MR. CHABERT :
Of which $I$ am also a member.
MS . MITCHELL:
Yes, sir.
MR. CHABERT :
So I would suggest that the reduction, if you will, of the presentation of this tax, very beneficial tax credit, be tightened.

MS. MITCHELL:
Yes, sir.

MR. CHABERT :
Be a little more visual, because, as you are aware, the JLCB is a little more difficult type of committee, in that it is, what are we, 40 members-ish. MS . MITCHELL:

Thirty-nine.
MR. CHABERT :
Thirty-nine members of the legislature between the Senate and the House, and no offense to my good friends on the other side, the House has a lot of questions, so be prepared for those, particularly in the area of income, which I'm still kind of confused about, the application of the income tax aspect of it.

On the heals of what Mr. Moller said, how is it that one of our larger companies, homegrown, that meet would meet the criteria were not to approach the Governor or a gubernatorial candidate and say, "Hey, I'm thinking about relocating to Florida. You know, you've got this awesome tax credit, and I don't want to move my company"?

As you know, Ms. Mitchell, and as members of the Board board knows, 70 percent of the state's direct revenue is discerned from two places, income and sales, heavily upon income. So if our major manufacturing Fortune 1,000-type companies is going to
have the potential to defer that major revenue source to the state, you were saying that the state relies upon economic data by an economist selected by LED or by the companies?

MS. MITCHELL:
By LED. The department, anytime we have to bring something to Commerce \& Industry Board or Joint Legislative Committee on the Budget, we work with economists from around the state to conduct a study on behalf of the department to determine the company's economic impact.

And you had mentioned a question, someone --

MR. CHABERT :
I'm going to make a dumb assumption saying that you mentioned that Centurylink was the other utilizer of this and that the economist was from Monroe.

MS . MITCHELL:
The economist for CenturyLink was from LSU. So actually we brought that CenturyLink renewal to JLCB in 2016. So that would have been the last time -I don't know if you were on the committee at that time -- that we discussed this program. It's rarely used, and so every time that we present a company seeking renewal, we have to re-explain the process, and

|  | Torres Reporting \& Associates, inc. | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| :---: | :---: | :---: |
|  | COURT REPORTING \& LITIGATION SERVICES <br> www.torresreporting.com 1.866.982.6878 Toll Free | New Orleans, LA 504.392.4791 504.392.4852 FAX |

understandably so, because it is our least -- along with Industry Assistance, it's our least used -- one of our least used programs.

So I did also want to point out that the state grants the benefit in a particular order. So the priority is the franchise tax followed by income tax followed by sales and use taxes on machinery and equipment and then any sales and use taxes on supplies and materials. So the Department of Revenue works very closely with us, and that it the ranking and the ordering in which the benefit is applied. So I wanted to just clarify that. Somebody had asked that question.

So it is a rigorous process to get one of these approved, but as you can see, it's very rarely used, and it's used in highly competitive situations where we are trying our best to hold onto headquarter companies, which this is one of three Fortune 1,000 company's headquarters in Louisiana. And they've grown in Louisiana. They've grown in other states, Nevada and Florida. They're in Texas. They're in several other states where they could easily consolidate.

MR. CHABERT :
No question.
MS. MITCHELL:
So we are doing our best to try to hold
onto these types of employers that bring valuable jobs. And this company started here in New Orleans, if I'm not mistaken. So it's one that we're very proud of.

MR. CHABERT :
And we don't want the good representatives of Pool to not think we don't value Pool. Obviously we do. And this Board, as you've seen throughout the course of the meeting, we take our job very seriously because there has been the need tighten the screws on a lot these giveaways, particularly as it pertains to local government.

MR. WINDHAM:
Incentives. Incentives. Not giveaways. MR. CHABERT :

Potãto, Potäto. Tomãto, tomäto. But you get my point.

And we do appreciate the work that $y^{\prime}$ all do, and I'm looking for forward to the presentation to JLCB.

MS. MITCHELL:
Yes. And, by the way, Secretary Pierson will be there along with myself along with representatives from the company, and we'll have -- I also submitted yesterday -- day before yesterday a packet of information to JLCB staff so that they may
evaluate this. I also talked to the chairman of JLCB, and we're doing a two-step process. So in November, we're going to present and provide information, and the vote will not be taken until December.

MR. CHABERT :
Smart. That's smart.
MS . MITCHELL:
Yes, sir.
MR. CHABERT :
Thank you.
MR. WINDHAM:
Thank you, Senator Chabert.
Are there any other questions or
comments from the Board members?
(No response.)
MR. WINDHAM :
Questions or comments from the public?
(No response.)
MR. WINDHAM:
Ladies?
(No response.)
MR. WINDHAM:
Motion has been made by Representative Carmody; seconded by Mr. Manny Fajardo.

All in favor, indicate with an "aye" for
the renewal of the Tax Equalization Program.
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(No response.)
MR. WINDHAM:
Motion carries.
MS . MITCHELI :
Thank you, members.
MR. WINDHAM:
Thank you, ma'am.
Next we have Other Business, Industry
Tax Exemption Appeals.
Do we have a representative from Boise
Packaging and Newsprint, LLC with us?
Please step forward and identify
yourself.
MS . LOWE :
My name is Ann Lowe, and I'm the Tax Director.

MR. WINDHAM:
All right. Mr. Usie.
MR. USIE:
LED received a request from Boise
Packaging \& Newsprint, LLC appealing the decision to
deny their request for late renewal of Tax Exemption contracts of the Board of Commerce \& Industry at the August 29th, 2018 meeting.

MS . LOWE :
I was one of the people who wasn't in here in August. Sorry. I had a personal commitment. I wasn't able to make it. I should have deferred, but I didn't.

MR. WINDHAM :
All right. Do the Board members have any questions?
(No response.)
MR. WINDHAM :
We denied it. This one was denied
because no one was here?
MS . LOWE :
Yes. I'm really sorry $I$ wasn't here in
August.
MR. WINDHAM:
Now it's being -- you're appealing the decision to deny it.

Is there a motion to reconsider it?
MR. CARMODY:
So moved.
MR. WINDHAM:

Representative Carmody has made the
motion to reconsider.
Is there a second?
Seconded by Mr. Miller.
All in favor, indicate with -- I'm
sorry. Any questions concerning the motion to reconsider this?
(No response.)
MR. WINDHAM:
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
All opposed with a "nay."
(Several members respond "nay.")
MR. WINDHAM:
We will need a rollcall vote, Ms.
Simmons.
MR. CHABERT :
Clarify the vote.
MR. WINDHAM:
The motion is to reconsider the denial.
Yes, you can ask a question, please, Ms.
Villa.
MS. VILLA:
Question for staff, because my
recollection may not be clear, but I believe that we've had appeals of this sort in the past, and can you recall what the Board elected to do at that time? I believe that we had granted the appeal --

MS . CHENG:
Correct.
MS. VILLA:
-- and we had placed it back on the agenda.

MS. CHENG:
Correct, to be considered a late
renewal, yes, ma'am.
MR. WINDHAM:
All right. Motion is to consider the appeal, reconsider the denials. Motion is seconded.

Please proceed, Ms. Simmons.
Oh, I'm sorry. So rollcall vote is "yes" is to reconsider it, "no" is to not reconsider it.

MS. SIMMONS:
Don Briggs.
MR. BRIGGS :
Yes.
MS. SIMMONS:
Representative Neil Abramson.
MR. WINDHAM:

He's not here. Representative
Devillier.
MR. DEVILLIER:
Yes.
MS . SIMMONS :
Tanita Gilbert-Baker.
MS . BAKER:
Yes.
MS . SIMMONS:
Mayor Brasseaux.
MAYOR BRASSEAUX:
Yes.
MS . SIMMONS:
Thomas Carmody.
MR. CARMODY:
Yes.
MS . SIMMONS:
Yvette Cola.
MS . COLA:
Yes.
MS . SIMMONS:
Major Coleman.
MAJOR COLEMAN :
Yes.
MS . SIMMONS:

Rickey Fabra.
MR. FABRA:
Yes.
MS . SIMMONS:
Manuel Fajardo.
MR. FAJARDO:
Yes.
MS . SIMMONS:
Jerald Jones.
MR. JONES :
No.
MS . SIMMONS:
Heather Malone.
MS . MALONE :
Yes.
MS . SIMMONS:
Danny Martiny.
Not here.
Charles Miller.
MR. MILLER:
Yes.
MS . SIMMONS:
Jan Moller.
MR. MOLLER:
No.

MS . SIMMONS :
Senator Norby Chabert.
MR. CHABERT :
Yes.
MS . SIMMONS:
Anne Villa.
MS. VILIAA:
Yes.
MS . SIMMONS:
Scott Richard.
(No response.)
MS . SIMMONS:
Darrell Saizan.
(No response.)
MS . SIMMONS :
Daniel Shexnaydre.
MR . SHEXNAYDRE:
Yes.
MS . SIMMONS:
Ronnie Slone.
MR. SLONE :
Yes.
MS . SIMMONS:
Steven Windham.
MR. WINDHAM:


Yeah. When the new rules come out in 2016, I was under the impression I couldn't extend any contracts that were prior to that time, so I didn't. It wasn't until $I$ was working on the new contracts that I started looking at the rules and working with the parish on their endorsement and talking to LED and I realized that I could extend the contracts, so I extended them late. Sorry.

MR. WINDHAM:
All right. Any questions for -- I'm sorry. What was your name?

MS . LOWE :
Ann Lowe.
MR. WINDHAM:
-- for Ms. Lowe?
(No response.)
MR. WINDHAM:
Is there a motion?
Motion by Major Coleman to restrict them by one year; correct? Yes. Seconded by Mr. Fajardo.

Any questions or comments from the Board or from the public?

Mr. Jones.
MR. JONES :
Again, and this is, Ms. Lowe, not
intended to you personally.
MS . LOWE :
I understand.
MR. JONES:
I'll just say philosophically I have a problem when they don't show up for the meeting, we deny it, they come in here and say, "Oops, and then we come in and give it. Just philosophically I have a problem with it. I'm sympathetic to a personal commitment. I get that, but there's ways to ask for deferral. There's a lot of things we try to do, but, at least from my perspective, $I$ surely can't speak for the other members of the Board, when we deny these, we are trying to send a message, and the message to everyone else in the industry is this is important, treat it as so. And if we're going to reverse field every time somebody gets a denial and they get in trouble -- I'm not speaking about Ms. Lowe here -- but they get in trouble with their boss and they go, "Fix it," and we come in here reverse it like that, then the denial is meaningless. And so that's my perspective. And I'll respect whatever the Board wishes to do, but $I$ will be voting no.

## MR. WINDHAM:

Representative Carmody has made a substitute motion for a two-year penalty on these contracts.

MS . LOWE :
If it's worth anything, I didn't get in trouble by my boss. It was one of those things that $I$ honestly I was told that $I$ was denied. I'm like, "Crap. I should have been there." I'm so so sorry. I really do respect this Board.

MS . JONES :
And, Ms. Lowe, again, I hesitate to talk, but this is --

MS . LOWE :
I understand where you're coming from.
MR. JONES:
This is not Boise; it's not you. It's just a philosophical situation that we've had to deal with at the Board, and I've been pretty consistent on this for like 13 years now -- 11 years -- however long it's been. It's been a long time.

MR. WINDHAM:
So there is a substitute motion made by Representative Carmody to do a two-year restriction on it and double the penalty basically.

Is there a second on that?
MR. MILLER:
I'll second.

MR. WINDHAM:
Seconded by Mr. Miller.
Are there any questions on the
substitute motion?
MR. CARMODY:
Just a quick comment.
MR. WINDHAM:
Yes, Representative Carmody.
MR. CARMODY:
Thank you, Mr. Chairman.
Board members, I agree with Mr. Jones that $I$ don't want our actions to just kind of fall by the wayside and not be consistent, and I certainly understand your situation. You're just like many other persons, it fell through the cracks, but I agree that if what we're going to do is deny and now come back in reconsideration that there should be something punitive above just the one year that we would normally do.

MS . LOWE :
I respect that. I understand that.
MR. CARMODY:
So that's the reason for my
substitution.
MR. WINDHAM:
All right. Any other questions or
comments?
(No response.)
MR. WINDHAM:
I'm assuming we will take a rollcall vote for this one, Ms. Simmons. You get to practice the names again.

We're voting on the substitute motion to impose a two-year restriction instead of a one-year restriction to them due to them being -- not appearing the first time, coming in the second time and requesting reconsideration. I recommend a motion and a second.

A motion for will give them a two-year restriction, thereby making the contract for only for three additional years, and a motion against will bring us back to the original motion. Bring us back to the original motion of the one-year restriction.

Mr. Jones, you have a question?
MR. JONES:
No .
MR. WINDHAM:
All right. Please proceed, Ms. Simmons.
MS. SIMMONS:
Don Briggs.
MR. BRIGGS :
Yes.

MS . SIMMONS :
Mr. Devillier.
MR. DEVILLIER:
Yes.
MS . SIMMONS :
Tanita Gilbert-Baker.
MS . BAKER:
Yes.
MS . SIMMONS :
Mayor Brasseaux.
MAYOR BRASSEAUX:
Yes.
MS . SIMMONS :
Representative Thomas Carmody.
MR. CARMODY:
Yes, ma'am. Yes.
MS . SIMMONS:
Yvette Cola.
MS . COLA:
Yes.
MS . SIMMONS :
Major Coleman.
MAJOR COLEMAN :
Yes.
MS . SIMMONS:

Rickey Fabra.
MR. FABRA:
Yes.
MS. SIMMONS:
Manuel Fajardo.
MR. FAJARDO:
Yes.
MS . SIMMONS:
Jerald Jones.
MR. JONES :
No.
MS . SIMMONS :
Heather Malone.
MS . MALONE :
Yes.
MS . SIMMONS:
Senator Danny Martiny.
(No response.)
MS. SIMMONS:
Charles Miller.
MR. MILLER:
Yes.
MS . SIMMONS:
Jan Moller.
MR. MOLLER:

No.
MS . SIMMONS :
Senator Norby Chabert.
MR. CHABERT:
Yes.
MS . SIMMONS:
Anne Villa.
MS. VILLA :
Yes.
MS . SIMMONS:
Scott Richard.
(No response.)
MS . SIMMONS:
Darrell Saizan.
(No response.)
MS . SIMMONS:
Daniel Shexnaydre.
MR. SHEXNAYDRE:
Yes.
MS . SIMMONS:
Ronnie Slone.
MR. SLONE:
Yes.
MS . SIMMONS:
Steve Windham.

MR. WINDHAM:
Yes.
MS. SIMMONS :
We have 16 yeses.
MR. WINDHAM :
You got Dr. Wilson?
MS . SIMMONS :
Oh, I'm sorry.
Dr. Wilson.
DR. WILSON:
No, ma'am.
MR. WINDHAM:
All right. With that, the motion carries. You're restricted by two years on the contract. Staff will make a note of that and adjust the contracts to reflect that.

MS . LOWE :
Thank you.
MR. WINDHAM:
Motion carries.
Next we have --
MR. USIE:
That concludes the Industrial Tax
Exemption portion.
MR. WINDHAM:

Oh, I am so sorry. Thank you, Ms. Cheng and Mr. Usie.

Next we have filling in, in much better shoes, for Don Pierson, Ann Villa.

## MS. VILIA:

So unfortunately the Secretary is unable to attend today's meeting, but he did send message for me to relay to each of you. He wanted me to thank the Board of Commerce \& Industry for all of the very important work that we do here today, and he also was pleased to report that Louisiana Economic Development feels the current state of our economy can be embodied into one word, and that's momentum.

Louisiana is rapidly moving forward, and without question, we're headed in the right direction. Evidence of the success can be seen in all eight regions of our state. In the Acadian region, the global technology firm of CGI continues with the major expansion that will create 400 new jobs and increase the overall employment there to 800 jobs at their IT Center of Excellence.

Here in the Capital region, international chemical manufacturing giant Shintech is moving forward with their \$1.5-billion -- \$1.49-billion expansion that will create 120 new direct jobs with an
average salary of over 81,000 .
In Central Louisiana, Hunt Forest
Products is building a \$115-million lumber mill, which is creating 107 direct jobs and resulting in over 300 new indirect jobs.

In the Houma/Thibodaux area, Bollinger's new Fourchon repair and conversion yard is actively working on vessels, and Golf Island Fabrication anticipates building a 245 occupant riverboat for the American Steamboat Company.

DXC Technology is making great progress with it's Digital Transformation Center in the New Orleans Central Business District, which will eventually employ 2,000 IT workers. This project represents more jobs at one site than any prior economic development project in our Louisiana history.

In Northeast Louisiana, Graphic
Packaging is well underway with there $\$ 274$-million expansion project. That will retain over 800 jobs and create an additional 93 new jobs.

In Northwest Louisiana, Western Global Airlines is investing 3-million and will grow to 170 new direct jobs with an average annual salary of more than 45, 000 .

And in Southwest Louisiana, Lotte will
locate its corporate offices near the $\$ 3$-billion industrial investment creating 130 new jobs with an average salary of $\$ 80,000$.

Electively, economic development projects were announced since January 2016 will create more than 25,000 jobs across our state while retaining another 16,000 existing jobs at expanding Louisiana companies, and the new capital investment associated with these projects is more than $\$ 26-m i l l i o n$.

Additionally, we have more Louisiana residents working today than ever before. More than two-million people are employed, and this year, we retched our lowest unemployment rate in a decade.

Once again, the LED FastStart team has been ranked as the State's Best Workforce Training Program in the U.S. This represents the ninth consecutive year. Southern Business \& Development Magazine ranked Number 2 Louisiana in the South for 2017 in economic development results. And LED has earned recognition as an accredited economic development organization, becoming the only state agency in the U.S. to do so and one of only 61 economic development groups in North America to hold the status.

Me and the Secretary would like to thank the Board of Commerce \& Industry for helping us create
and maintain this incredible progress and supporting the results seen across our state. Given this significant momentum, we are confident that the best is yet to come for Louisiana.

In addition to what the Secretary has commented, I just wanted to thank our staff. As you've seen evident today, there's a lot of due diligence that the staff puts forth every day to ensure that the projects that they bring forth to the Board has met all of the eligibility requirements and all of the certifications of jobs have been made before presenting those to you at the Board. So I just want to thank them here in this forum for that.

And, also, just so that you-all know, and it may have been mentioned in the August meeting, but we recently rolled out a now platform for administering these programs. It's called Fastlane. It's actually the next generation of the platform that we were previously using, and we're still making tweaks on it, but the public is using it today. And we are actually going to have a Board section within that platform, which you will be able to get to gain access into it and be able to review all of these documents at your leisure instead of waiting, you know, for a PDF to be sent to you. So more of that to come.

We're going to have webinars that we plan on rolling out across the state for participants to participate so that we can actually show you how it works. So perhaps we can do that probably in January, I'm thinking, after the holidays.

And that concludes.
MR. WINDHAM:
Thank you, Ms. Villa.
MS. VILLA:
Yes, Senator Chabert.
MR. CHABERT :
As it related to LACheckbook, are the incentive programs that we put forward going to be able via LACheckbook?

MS. VILLA:
Yes. So what I'm working with is actually tying that to Fastlane because Fastlane is for those programs, and then our entertainment programs are going to be there as well.

MR. CHABERT :
So they will.
MS. VILLA:
But we'll have reporting -- yeah. Not so much an interface like you probably or I'm thinking, but more of it's a portal to get to Fastlane. There
will be a link to it.
MR. WINDHAM:
Wonderful. Thank you, Ms. Villa.
Any other questions or comments from the
Board members?
Motion made by Ms. Cola to adjourn;
seconded by Mr. Slone.
All in favor, indicate with an "aye."
(Several members respond "aye.")
MR. WINDHAM:
Meeting is adjourned.
(Meeting concludes at 11:40 a.m.)

REPORTER'S CERTIFICATE:

I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the officer before whom this meeting for the Louisiana Board of Commerce and Industry, do hereby certify that this meeting was reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that $I$ have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That $I$ am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 14th day of November, 2018.

ELICIA H. WOODWORTH, CCR
CERTIFIED COURT REPORTER



applications 7:18 8:1, 4 16:6,13,14 17:24 18:16 19:1,2 $34: 18$ 36:1 37:8,13 38:6 39:10,21 40:11 41:18,22 44:19 45:23 51:18 68:5
applied 106:5 112:11
apply 70:10 73:19 94:14
approach 110:16
approval 35:19 36:2,6, 7,8,11 38:7,8 40:12,13 96:23 109:6,8,9
approve 7:5 8:10 11:8 12:13 13:13 14:12 15:14 18:2 19:8 26:6 34:2 37:19 39:24 44:22 45:20 83:17,20 88:6 89:13 91:1
approved 16:14 30:15 36:13 46:11 72:6 94:15 112:14
approximately 77:21 95:11,22 96:2,7,21
April 20:2
Aqueos 11:20
area 80:18 93:13 110:12

Arsement 69:22
arsenal 108:23
Arvan 94:1,2
Ascension 7:25 18:21 20:11 37:2 39:5 40:24
aspect 85:14 110:13
assertion 29:16,24 32:9
assessed 73:3
assessment 59:2
assessor 52:10 70:24 71:5 72:5 89:7
assets $35: 14$
assist 92:2
Assistance 112:2 assistant 9:23 103:4 assumed 51:15
assuming 127:4
assumption 51:21 111:15
assurance 29:25
assure 80:11
astounds 65:13
attend 55:25
attended 9:11
attorneys 25:8
audience 63:13
audit 97:20
August 19:23 36:9 46:25 47:3 63:23 66:19, 22,25 69:15 81:17 82:21 116:3,6,18 122:18
average 27:17 30:21
averaging 27:15
aware 110:3
awesome 110:19
Axosim 7:19 15:1
aye 7:8,9 8:13,14 11:11, 12 12:16,17 13:16,17 14:15,16 15:17,18 18:5, 6 19:11,12 34:5,6 37:22,23 38:17,18 40:1, 2 41:5,6 44:25 45:1 46:4,5 49:17,18 52:25 53:1 54:3,4 55:14,15 62:23,24 66:8,9 69:2,3 75:9,10 79:18,19 82:11, 12 84:5,6 86:2,3 87:7,8 88:9,10 89:22,23 91:7,8 114:25 115:2 117:10,11

| B |
| :---: |

back 24:22 26:19 28:13

```
31:16 57:25 70:5,11
72:5 90:23 101:2 118:8
126:16 127:15
```

backfill 30:9,10 31:4
backfilling 28:8 31:14
Bagert 26:12,13 28:25 29:1,7 31:18 32:3 33:18

Baker 3:20 35:1 36:16, 17 41:24 42:2,3 43:9 44:24 119:7 128:7
balance 68:10
Balls 18:20
Baptist 37:6
Baronne 16:6
base 100:6
based 27:13,15
baseline 27:15
BASF 37:1
basically 32:7 35:12 70:4 74:7 77:15,25 100:14 125:22
basis 27:3 29:20 108:5
Baton 7:23 15:4 16:9 19:21 20:1 21:22 22:13 37:3 38:12 40:19,20,22 106:8

Bayou 16:7,8,25 17:8
bearing 107:15,20
Beauregard 39:2,3 122:16
beautiful 80:24
Becky 16:2
began 93:14 106:14
behalf 111:10
Beller 42:22,23
beneficial 109:23
benefit 34:23 95:9,10,
11,14,15 96:1,7,13,16, 17,20 101:24 102:2 103:9,13,14,19 105:1

109:12 112:5,11
benefits 24:10 25:10, 13 95:17

Bienville 38:11
big 61:12 81:2 100:13 104:4
bigger 57:6
Bigner 91:21,22 93:8 97:25 98:14,25 99:6,16 100:24 101:7,16,22 102:5,10,17 103:1
bill 70:24
billed 71:8,9
billing 73:9
bimonthly 3:4
Biolab 46:23 47:1,6,12 48:17
bit 17:6 36:5 47:15 48:21

Blake 7:20 8:21,24 9:4 10:14
blame 76:14 77:1
Blanco 94:14
Blu 38:11
board 3:4 8:4 10:2,3 11:2 12:6 13:7 14:6 15:7 16:19 17:19 18:25 23:25 26:3 28:22 33:17 34:21,24 35:1,19 36:3,8 37:12 38:8 39:9,16 40:12 41:22 46:1 47:25 49:11 56:17 57:2 59:1, $1261: 13$ 65:4,10,25 74:9 79:6 82:7 85:24 87:4 89:19 90:18 91:20, 24 109:2,9,14 110:22 111:7 113:7 114:14 116:2,10 118:3 122:21 123:21 124:13,22 125:7,16 126:11

Boatner 27:10,11 28:10,18 30:4 33:1,6

Bobby 6:13

| body 9:25 | 100:16 103:13 107:18 | 61:18,24 78:14 80: | 9,12 117:18 121:2,3 |
| :---: | :---: | :---: | :---: |
| Boise 115:14,24 122:15 | business 13:5 19:20 | 81:4 83:25 86:24 88:7 | 130:3,4 |
| $125: 14$ | 20:10 68:3,15,22 80:18 | 114:24 116:23 117:1 | chairman 7:17 9:21 |
| Bollinger 86:14,15,17, <br> 19,20,21,24 87:16 | 97:5 115:12 | 125:21 126:5,8,9,21 | 108:2 114:1 126:10 |
|  | Butler 50:24 51:3,4,8, | 128:14,15 | challenged 68:10,13 |
| Bordelon 9:16 | 52:8 53:8 54:10 | carried 97:18 | challenging 68:14 |
| borne 107:10 | C | carries 7:14 8:19 11:17 | Chang 62:9 |
| $\begin{aligned} & \text { boss 10:12 124:18 } \\ & 125: 4 \end{aligned}$ | C\&c 40:17 | $\begin{aligned} & 18: 11 \text { 19:17 34:11 38:3, } \\ & 23 \text { 40:7 41:11 45:6 } \end{aligned}$ | $\begin{gathered} \text { change } 11: 1912: 24 \\ 13: 3,567: 1068: 18 \end{gathered}$ |
| Bossier 54:15 56:18,25 66:17,20,23 | C\&i 40:12 | 46:10 49:23 53:6 54:9 | changed 35:17 36:5 |
| bothers 68:4,6,16 | $\begin{aligned} & \text { Caddo 18:19 22:2 } \\ & \text { 23:10 } \end{aligned}$ | $\begin{aligned} & 75: 15 \text { 79:24 82:17 } \\ & \text { 84:11 86:8 87:13 88:15 } \end{aligned}$ | changing 100:8 |
| boy 67:16 | Caillou 77:19,21 | 90:3 91:13 115:7 | Charles 5:8 11:23,24 |
| BR 37:2 | Calcasieu 7:22 11:25 | 122:10 131:14,20 | 37:4 47:12 120:19 |
| $\begin{aligned} & \text { Bradken } 90: 5,10,14 \\ & 91: 6 \end{aligned}$ | 14:1,3 22:25 38:10 <br> 41:15 46:23 47:1 60:3 | Carroll 40:17 carryforward 101:6 | checked 52:9 |
| $\begin{aligned} & \text { Brasseaux } 3: 23,24 \\ & 12: 1585: 9,20 \text { 119:10, } \\ & 11128: 10,11 \end{aligned}$ | calculate 107:2 <br> calculated 27:16 97:7 | case 28:7 57:12 76:16 Catholic 17:10 | $\begin{aligned} & \text { chemical 14:1,2 26:16, } \\ & 2040: 23 \end{aligned}$ <br> Cheng 34:15 35:3,7,8 |
| Briggs 3:9,10 39:25 118:20,21 127:23,24 | Calculation 99:23 100:6 calendar 80:14 | causing 48:25 CB\&I 88:18 | 36:19 42:13 57:9 58:12 64:2 72:3 74:14 91:15 118:5,10 |
| brightest 9: | calendared 83:11 | CEA 42:17 | chief 93:5 94:22 97:1 |
| bring 32:14 68:3 71:13 111:7 113:1 127:14,15 | call 3:2,6 | cease 88:20 | choose 100:3 |
| bringing 104 | cancel 24:6,10 | central 93:14,23 | Chris 60:12 |
| Broderick 26:13 90:12, 13 | $\begin{aligned} & \text { cancelation 88:17,19, } \\ & 2389: 2,6 \end{aligned}$ | Centric 54:15,19,22 | Christmas 63:6 church 17:10 |
| Brothers 84:17 85:1 | cancelations 89:14,16 | $\begin{aligned} & \text { Centurylink 104:16 } \\ & \text { 111:16,19,20 } \end{aligned}$ | circumstances 61:12 |
| brought 38:8 111:20 Broussard 11:21,22 | canceled 31:15 89:12 canceling 24:10 | CEO 93:21 94:2 | Cisneros 60:11,13,18 62:1,6 63:9 |
| $\begin{aligned} & \text { Broward 94:12,18 } \\ & 97: 10 \end{aligned}$ | candidate 110:17 | certificates 70:8 | Citadel 7:21 38:9 |
|  | Cane 16:10 | On 25:17 | City 86:17 93:12 |
| Brown 16 <br> buck 79:7 | $\begin{aligned} & \text { capacity } 43: 2,3,5,20 \text {, } \\ & 21 \end{aligned}$ | certified 27:25 55 <br> Chab- 78:15 | Claiborne 21:10 <br> clarification 26:14 |
| $\begin{aligned} & \text { Budget } 109: 7,11,15 \\ & 111: 8 \end{aligned}$ | Capital 15:3 51:13 | Chabert 5:16,17 8:20 | 99:21 100:11 107:7 |
|  | $\begin{aligned} & \text { Capitol 50:7,10,13,16, } \\ & 2151: 5 \end{aligned}$ | 61:5,8,10 63:5 78:16, 20,21 80:20 107:25 | $\begin{aligned} & \text { clarify 27:3 112:12 } \\ & 117: 19 \end{aligned}$ |
| built 77:16 <br> bunch 78:3 <br> burden 94:16,17 | $\begin{gathered} \text { Carmody } 4: 2,37: 2,7 \\ 11: 1015: 15 \text { 19:10 } \\ 43: 12,13,2245: 2154: 1 \end{gathered}$ | $\begin{aligned} & 108: 1,11,17,22 \text { 109:16, } \\ & 20 \text { 110:1,7 111:14 } \\ & 112: 22 \text { 113:4,14 114:5, } \end{aligned}$ | Clark 94:16 97:9 <br> clear 98:10 118:1 |
| Torres Reporting \% Associates, inc. |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  | COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  | New Orleans, LA <br> 504.392 .4791 <br> 504.392.4852 FAX |

close 29:12
closely 112:10
closest 26:22
closure 88:20
coffee 40:18,20 42:5,10 43:19,25 63:18,21 64:1

Cola 4:6,7 39:25 67:25 68:1 69:1 89:14 119:18, 19 128:18,19

Coleman 4:10,11 8:11 18:4 54:2 75:4 82:3 85:20 119:22,23 123:19 128:22,23
colleague 51:9 68:4
collect 100:2 105:19
Columbus 17:9
combination 51:11
combine 94:9
comment 12:6 30:5 78:22 126:6
comments 8:7 11:1,5 12:10 13:7,10 14:9 15:7,11 16:18 17:18,22 18:25 19:5 26:8 33:16, 22 37:11,16 39:9,16,20 41:21 44:18 45:22 49:10 52:22 55:10 62:15 66:4 67:24 75:5 79:14 82:4,7 84:2 85:21 87:1 88:2 89:15 114:14, 17 123:21 127:1

Commerce 3:4 10:4 94:6 109:9,14 111:7 116:2
commitment 116:6 124:9
committee 109:7,10, 15 110:4 111:8,22
committing 106:16
community 18:17
40:18,20 42:5,9,24
65:15,16 102:12 103:2
companies 68:5 78:24
92:6 93:23 97:5 104:13,
14 108:4,7,25 110:15,
25 111:4 112:17
company 17:14 37:6
39:4 40:19,20,22 42:5
46:18 50:7,10,13,17 53:17 54:24 60:13,14, 23 61:12 63:18,21 64:6 69:13 79:3,8 80:7
88:19,23 89:2 90:18 92:21 93:14,16,17 94:4, 25 95:4,7 96:6 97:1,9 98:1,16 102:20,21,22 103:7,9,11,14,15,17 104:6,23 106:14 110:20 111:24 113:2,23
company's 94:3 95:11 106:16 107:18 111:10 112:18

Company/h\&j 15:3 comparative 92:14 compared 105:5
comparison 99:18
compelling 42:15 43:1 95:1 97:5
competing 92:14,22, 24 99:19
competitive 92:10 112:15
compilation 97:14
compilations 96:6 complete 99:18 102:12 completely $27: 23$
Completions 7:22 38:9

Compliance 18:18
concerned 29:18
conclude 16:13 41:17
concludes 8:1 10:23 12:1 13:3 15:5,25 37:7 86:11 131:23
conduct 111:9
conducting 94:24 97:3 103:7
confused 110:12
Congratulations 10:8 52:16 63:8
consequences 49:4 72:9
consideration 92:12
considered 67:21 93:12 94:7 118:11
consistent 125:16 126:13
consolidate 112:21
construction 42:6
consult 25:8
Consultants 27:12
Consulting 84:25
Consumer 40:21 contacted 67:13 70:5, 8,17
contemplating 92:16
contingencies 96:24 continuation 90:11
continue 30:5
continued 70:10 96:9
continuing 49:5
contract 19:19,21 20:1, 16 21:11,17,22 22:3,8, 13,19,25 23:5,11,22 25:1,19 26:23 27:14,18, 20,22,23,24 30:8,12,16 31:2 35:21 36:14 42:18 46:24 47:2 50:11,14,17 54:16 60:4 63:19,22 66:18,21,24 69:14 71:6, 21 72:15,23 74:15 75:19,22,25 76:4 81:16 82:20 83:9 84:18 89:2, 11 94:20 95:2,4,5,20,25 96:3,11,25 106:18 122:16 127:13 131:15

Contractors 88:22
contracts 25:11 51:17 52:7 86:17 88:18 90:6 96:20 116:2 123:3,4,7 125:1 131:16
controller 47:12 51:4
controls 64:5
COO 93:21 94:3
copy 59:15
Corners 21:5
cornerstone 78:24
Corp 19:20,21 48:20 104:16
corporate 56:24 104:7, 18
corporation 11:20
15:3 19:25 37:1 39:1,3
92:5,25 93:16,24 94:5
98:6
correct 17:16 23:18 25:15 28:11,19 31:7 39:14 52:7,9 59:14 71:15,17,25 72:2,4,20 73:10,21 74:15 77:15 79:1 99:17 100:19,23, 25 101:8 102:6,18 107:13,17 118:6,11 123:20
corrected 7:2
correction 7:4
correctly 106:21
cost 64:5,17,18
cost-cutting 65:14
Counsel 93:3 98:5
Country 94:12
county 92:17 94:16,18 97:9,10 99:18
couple 24:3 79:1
coverage 106:10
covers 95:25



| faster $43: 20$ |
| :--- |
| Fastlane $55: 24$ |
| Favaloro 7:15,16 |
| 10:18,19 11:18 12:5,23 |
| 13:23 14:24 15:24 |
| favor 7:8 8:13 11:11 |
| 12:16 13:16 14:15 |
| 15:17 18:5 19:11 34:5 |
| 37:22 38:17 40:1 41:4 |
| 44:25 46:4 49:14,17 |
| 52:25 54:3 55:14 62:21 |
| 66:8 69:2 75:9 79:17 |
| 82:10 84:5 86:2 87:7 |
| 88:9 89:22 91:5 114:25 |
| 117:5,10 |

favorite 10:12
February 22:13,14 90:16
feel 29:23 65:3,4
fell 126:15
field 18:21 124:16
figure 47:18 103:6
file 25:12,17
filed 25:1,21,25 39:11 56:8 62:8 70:7
filing 70:3 96:6
filings 47:19,20
fill 76:23
filling 6:22
final 23:9 35:18 36:9
finalize 47:22
finalized 56:7
finalizing 56:14
find 29:12 68:10
fine $58: 4$
firm 55:1 69:22 70:6
five-year 64:19 72:15 101:17,19

Fix 124:19
flip 78:2
flip-flop 78:2
floor 11:24 49:7
Florida 94:12,18 97:10, 11 100:7 101:15 104:8 110:18 112:20

Floyd 69:24,25
focused 64:4
Folder 63:21
Folger 63:18,25
Folgers 64:12
Folgers' 65:16
follow 65:15 72:9
forget 58:10
forgive 107:8
forgot 57:12 68:8,18
Fortune 93:19 104:15 110:25 112:17
forward 9:1 26:10 29:5 42:11 47:8 50:23 60:9 69:19 76:8 82:25 83:18 84:21 97:18 113:18 115:16
found 51:15,17 70:12
Fourchon 87:16
fourth 78:11
Franch- 98:13
franchise 97:17 98:18 99:25 100:9 101:4 112:6
franchises 99:11
friends 110:10
full-length 77:22
full-time 27:5 95:23
fully $80: 14$
function 94:25 97:13
functions 97:4
$\bar{G}$
gable-top 43:18
Gamble 39:4
GCE 16:12
Geismar 39:5
general 29:16,24 59:1 93:3 98:5
generally 47:24 59:4 60:22
generate 106:22
Genesis 37:4
gentleman 56:18
gentlemen 63:10 65:1
George 42:20
Georgia 40:21
giggle 68:15
Gilbert-baker 3:19 119:6 128:6

Gisclair 87:19
give 29:25 34:22 36:10 91:19 124:8 127:12
giveaways 113:10,13
giving 68:6
glad 10:11 78:22 109:4
Glenn 3:23
globo 45:20 46:11
GNO 93:7
goals 96:10
Golden 87:17,19
good 3:8 16:5 27:11
42:20 47:11 50:25 51:2
60:12 69:25 71:16 110:10 113:5

Gordon 66:17,20,23 67:2,7
government 105:16
107:15,20 113:11
governmental 10:2
Governor 35:16 79:4 94:13 104:12,22 108:8, 10 110:17

Grand 77:18,21
grant 65:9
granted 36:14 118:4
grants 112:5
Gray 83:4
great 31:24 80:24
greater 92:15,18,21 95:15 96:16 100:16 104:25
greatly 43:21 68:16
ground 43:19
group 15:3 70:5
grown 93:22 112:18,19
growth 30:11 96:10 106:14
gubernatorial 110:17 guess 57:24 70:9 83:9 guidance 93:20
Guin 38:10
Gulf 10:21 69:13,17,25 guys 65:16

| $\mathbf{H}$ |
| :---: |

Hadden 83:2,3,8,22 84:12

Halloween 3:3
hand $68: 8$
handle 91:23
handles 80:11
handling 67:11 68:21
hands 68:19
happen 62:10 65:5,6
77:24 80:13 105:17

C\&I MEETING MINUTES
happened 27:22 52:13 83:6
happy 108:6
hard 62:4
Hart 93:4,5 99:20 100:18 105:21 106:25
headquarter 112:16
headquartered 95:21 97:2
headquarters 77:16, 25 92:3 93:11 94:10,22, 24 95:8 97:1,4,12 100:4 101:24 104:15,18 106:4,6 112:18
heals 110:14
hear 65:14 80:12
heard 32:11 56:11 90:16 122:23
hearing 59:1
Heather 5:1 120:13 129:13
heavily 110:24
Hebert 76:10,11 77:6, 14 78:8,22 79:6,25 80:3,8,22 81:9
held 55:2
hesitate 125:9
Hey 67:14 110:17
high-level 34:23 91:19
highest 30:15
highly $112: 15$
Highway 11:21 87:24
Hill 20:11
hire 33:2 105:3
hires 97:12
hiring 27:13,17,24
histories 93:23
Hoist 82:19 83:4
hold 112:16,25
holiday 60:21
holidays 61:11,15 62:5
home 9:22 64:18
homegrown 93:15
108:25 110:15
honest 83:13
honestly 125:5
hope 109:8
Houma 9:7
house 80:21,23 110:9, 10

HR 38:11
Hud 34:13,14

## I

Iberia 7:19 16:11 69:14 70:9 88:21
identical 17:2
identifier 98:3
identify 9:1 26:10 30:20 35:6 42:11 47:8 51:2 60:9 69:19 76:8
82:25 84:21 91:18 115:16

II 21:15 24:4
Ileana 93:7
Im 26:6 67:3
impact 95:12 96:14 101:23 102:11,13,15,20 103:6,22,23 104:21,24 105:3,5 111:11
important 105:17 124:15
importantly 108:24
impose 127:8
impression 123:2
inadvertently 90:17
incarnation 76:14 incentive 103:10 109:13
incentives 65:8 97:8 98:19 113:13
include 32:19 59:11 97:16
included 107:1
income 44:4 97:16 98:12,17 99:11,24 100:9 101:3 102:8 104:7 107:1,2 110:12, 13,24 112:6

Incorporated 21:16 94:6
increase 43:1,5,21
increased 30:14
incumbent 80:9
incur 98:16,17
independent 97:15
indirect 95:13 96:15 101:25 103:23
individual 27:18
induced 95:14 96:15 102:1 103:23

Industrial 34:14 35:9, 11131:23
industries 12:25 13:1 36:25 104:20,22
industry 3:4 10:4 109:9 111:7 112:2 115:12 116:2 124:15
information 31:25 32:14 40:13 60:20 113:25 114:3
initial 35:22 46:24 47:2 50:8,11,14,17 54:16 60:4 63:19,22 66:18,21, 24 69:14 71:21 72:23 75:19,22,25 76:4 81:16 82:20 84:18 122:16
initially 47:14 53:21

90:15
Insurance 15:2
intend 62:10
intended 124:1
internal 29:22 68:22
International 7:21 8:25 9:5
interrupt 34:20
investment 30:6 49:5, 24 53:11 81:2,7

Investments 16:11
invitation 104:12,22 108:10
invited 94:14
involved 70:7 98:24 99:4

Ironworks 7:23
issued 24:11 35:16
ITE 76:14
items 47:16 48:21
J
Jack $54: 22$

Jack 54:22
James 37:1 39:1
Jan 5:12 120:23 129:24
January 20:23 21:2,6
60:5
Jeff 69:25 70:4
Jefferson 18:17 22:19
86:21 89:4
Jennifer 93:3 98:5
Jerald 4:22 120:9 129:9
Jerry 72:12
Jesse 90:13
Jim 51:4
Jimmy 84:24

| JLCB 109:6 110:3 | KIK 48:18 | latest 76:14 | living 93:10 |
| :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { 111:21 113:19,25 114:1 } \\ & \text { inh in•0 05.1ヶ } 2 \text { a.17 } \end{aligned}$ | kind 51:15 70:6 110:12 126:12 | Latour 42:19,20,25 <br> 43:17 44:1,6,11,14 | Livingston 41:14 |
| $\begin{aligned} & 25 \text { 27:2 } 28: 930: 12 \\ & 31: 24 \text { 35:14,20 36:6 } \\ & 42: 4,15 \text { 113:8 } \end{aligned}$ | knew 68:16 knowledgeable 83:15 | laugh 68:15 laughing 65:2 | $\begin{gathered} \text { LLC } 7: 19,20,21,22,23 \\ 24 \text { 12:25 13:25 14:1,2 } \\ \text { 15:1,3 16:7,8,10,11,12 } \\ 18: 17,18,19,21,22,20: 5, \end{gathered}$ |
| jobs 7:15,18 8:4 15:25 | Kristin 35:2,8 36:22 | Leasing 53:21 | 10,15,20 21:1,6,10,21 |
| 19:24 20:4,9,14,19,25 | 38:7 |  | 22:2,7,12,18,24 23:4,10 |
| 21:4,8,14,20,25 22:6, |  | leave 85:3,11,14 | 37:2,4,5 38:9,11 39:1,5 |
| 11,16,22 23:3,8,14 | L | leaves 29:17 | 40:18,19,20,21,23 |
| 26:19,20,25 27:1,21,25 | L |  | 41:14,15 50:8,11,14,17 |
| 29:20 30:10 31:10 32:7, |  | 89:5 90:16 91:23 95:18 | 54:15 75:18,21,24 76:3 |
| 10 35:14 42:14,17 43:6 | la 93:21,25 | 96:23 97:19 111:3,6 | 82:19 84:17 86:14,15, |
| 77:8,9,13 81:8 94:22 <br> 104:21 106:17 113:1 | Labor 32:23 | 115:24 123:6 | $\begin{aligned} & 17,19,20,2187: 16,21 \\ & 88: 18,2389: 194: 6 \end{aligned}$ |
|  | LACC 13:25 14:2 | Ledet 93:6,7 | 115:15,25 122:15 |
| John 37:6 <br> Johnny 20:5 <br> Joint 109:6,10,14 111:7 | $\begin{aligned} & \text { Iadies 63:10 65:1 } \\ & 114: 20 \end{aligned}$ | $\begin{aligned} & \text { left } 65: 17 \text { 72:19,22 } \\ & 85: 15 \end{aligned}$ | $\begin{gathered} \text { local 16:14 35:19 36:2, } \\ 6,738: 792: 1897: 16 \end{gathered}$ |
|  | Lafayette 11:22 20:16 | legal 58:13 | $\begin{aligned} & 99: 15,17 \text { 103:2 105:16 } \\ & 107: 15,20 \text { 113:11 } \end{aligned}$ |
| Jones 4:22,23 12:14 16:20,23,24 17:13 57:4, 15 58:3,8,24 64:21,25 | $\begin{aligned} & 40: 16 \text { 41:16 69:23 } \\ & 81: 15 \text { 89:7 106:8 } \end{aligned}$ | $\begin{aligned} & \text { legislative 9:23 109:7, } \\ & 10,14111: 8 \end{aligned}$ | locals 35:20,25 36:10, 14 40:13 |
| 65:20,23 72:13,18,24 $73: 674: 11,19,2575: 3$ | 87:18,20 88:25 | legislator 108:13 | locate 92:17 |
| 77:4,5 78:5 81:22,23 | Lake 11:23,24 47:12 | legislature 110:8 | located 92:16 93:11 |
| 84:1 85:10,16 90:22 | Lambert 16:3,4,17,25 | length 52:19 | 94:8 97:6,9 100:4 |
| 91:3 98:8,9,22 99:2,13 100:10 107:5,6,14,22 | $17: 4,15 \text { 18:12 }$ | leniency 61:13 | 122:15 |
| 120:9,10 122:22 | Landry 87:25 | lenient 62:21 | location 11:20 12:1 |
| $\begin{aligned} & 123: 23,24 \text { 124:4 125:8, } \\ & 13 \text { 126:11 127:17,18 } \\ & 129: 9,10 \end{aligned}$ | LANG 54:21 55:21 <br> 56:3,19,23 58:22 59:23 | $\begin{aligned} & \text { Leonard 84:23,24 } \\ & 85: 1286: 9 \end{aligned}$ | $\begin{aligned} & 24 \text { 94:25 97:5,14 106:4, } \\ & 7,8,9 \end{aligned}$ |
| Joyce | language 24:24 | level 28:13 103:15 | locations 17:2,14 88:3 |
|  | Large 36:25 | liability 92:20,23 99:10 | 06:6 107 |
| $\begin{aligned} & \text { July 21:12 22:8,9 30:7 } \\ & 63: 19,22 \end{aligned}$ | larger 43:20 110:15 | life 15:2 42:18 74:8 | $\begin{array}{r} \text { long } 25: 1 \text { 30:22 35:13 } \\ 57: 1785: 14125: 17,18 \end{array}$ |
| $\begin{aligned} & \text { June 20:12 } 21: 735: 10 \\ & 17,1894: 13 \end{aligned}$ | largest 93:9 | 106:17 | longer 25:16 67:11 |
|  | Las 94:8 | light 65:2,12 76:13 | looked 29:10 |
| Junior 6:13,16 | Lasalle 40:22,23 | $\begin{aligned} & \text { limited 104:17,18,20 } \\ & \text { 109:12 } \end{aligned}$ | loose 74:12 |
| K | $\begin{aligned} & \text { late } 46: 17 \text { 47:2 48:1,3,5 } \\ & 51: 1055: 2357: 13,21 \end{aligned}$ | Liquide 36:25 | loses 74:5 |
| $\begin{aligned} & \text { K\&b 75:18,21,24 76:3 } \\ & 7,11,2077: 1678: 23,25 \\ & 79: 8 \end{aligned}$ | $\begin{aligned} & \text { 60:17,19 61:1 63:15 } \\ & \text { 65:9 67:19,20 68:6,17 } \end{aligned}$ | $\begin{aligned} & \text { list } 26: 15 \text { 42:7,17 53:14 } \\ & 98: 13 \end{aligned}$ | $\begin{array}{r} \text { lot } 58: 10 \text { 101:12 105:2 } \\ 110: 10113: 10124: 11 \end{array}$ |
|  | 76:1,12 78:9,10,11 | listed 26:20 93:19 | Lotte 13:25 14:2 |
| $\begin{aligned} & \text { Kathleen 9:4,22 10:3 } \\ & 94: 13 \end{aligned}$ | 83:7,10 85:6 86:11 | listing 33:2,5 | Louisiana 9:11 14:1,2 |
|  | lateness 76:16 85:2 |  | $\begin{aligned} & \text { 22:2,7,12,18,24 23:4,10 } \\ & 26: 14 \text { 38:25 49:5,25 } \end{aligned}$ |
|  | Torres Reporting \& Associates, inc. |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  | COURT REPORTING \& LITIGATION SERVICESwww.torresreporting.com |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |


| $53: 1164: 765: 7$ 68:3 |
| :--- |
| $71: 1277: 1783: 4 ~ 87: 18$, |
| $19,23,2492: 10,15,19$, |
| $2194: 2595: 10,1497: 4$ |
| $100: 4,16101: 14,24,25$ |
| $104: 5,16,25105: 24$ |
| $106: 7112: 18,19$ |

love 80:19
Lowe 115:18,19 116:4, 16 122:25 123:12,13, 15,25 124:2,18 125:2,9, 11 126:19 131:17
Loyola 16:12
LP 37:1,6 40:23 53:21 89:5

LSU 10:1 111:20
Lumber 40:22

M

Mac 83:3
machine 7:22 38:10 43:3,4,15,16,20 75:18, 21,24 76:3
machinery 112:7
machining 77:24 81:1
made 6:24 7:6 8:11 11:9 12:14 13:14 14:13 15:15 18:3 19:9 34:3 37:20 38:15 39:25 41:2 44:23 51:20 52:20 54:1 55:8 61:3 65:23 67:22 75:3 78:14 79:12 82:2 83:25 85:9,19 86:23 88:7 89:13 91:3 103:24 109:4 114:23 117:1 124:24 125:20
mail 70:12
main 58:25
maintain $81: 894: 21$ 97:1
major 4:10,11 8:11 18:3 54:2 82:3 85:20 108:25 110:24 111:1 119:22,23 123:19 128:22,23
majority 77:18
make 42:6 44:4 58:15
61:14 62:7 64:5,8 65:2 80:5 81:24 82:1 101:13 111:15 116:7 131:15
making 49:5 57:25
59:2 65:12 100:14,15 127:13

Malone 5:1,2 13:15 14:13 18:3 52:20 120:13,14 129:13,14
manager 42:21,23 60:23 76:11
managing 85:13
Mandeville 106:10
Mandi 103:4 107:8
Manny 114:24
Manual 93:20
Manuel 4:18 120:5 129:5
manufacturers 104:17
manufacturing 12:25 13:1 35:12,13,15 39:4 50:7,10,13,16,22 51:5 88:20 92:2 110:25

Marathon 37:5
MARCELLA 73:8,13, 18,22 74:2

March 20:16,17,21 21:17,24 22:4

Marine 40:17 84:17 88:22
marked 80:14
Martin 10:21
Martiny 5:5 120:17 129:17

Mary 23:5 84:18 86:15, 19
Maryhill 87:22
massive 79:5

Master 21:5
match 32:1
materials 112:9
matter 48:24
Mauser 7:24
maximum 43:2,3,5,21
Mayor 3:23,24 6:25 12:14 85:9,19 119:10, 11 128:10,11

Meadow 87:17,19
meaningless 124:20
measure 105:3
medical 85:3,11,14
meet 27:2 30:21 31:15, 19 62:8 96:9 105:6 110:16
meeting 3:2,5 32:15 38:13 40:25 51:19 54:23 57:25 58:2,16,17 59:12 68:11 113:8 116:3 124:6
meetings 68:13
meets 96:19
Melanie 93:5
member 34:21,24 38:18 109:17
members 7:9 8:4,14 11:2,12 12:17 13:17 14:6,16 15:18 16:19 17:19 18:6 19:12 23:25 26:3 28:22 34:6 37:12, 23 39:17 40:2 41:6 45:1 46:5 49:11,18 53:1 54:4 55:15 62:24 65:4 66:1,9 69:3 74:9 75:10 79:19 82:12 84:6 86:3 87:8 88:10 89:23 91:8,20 110:8,22 114:14 115:2, 9 116:10 117:11,14 122:21 124:12 126:11
members-ish 110:4
mention 48:23
mentioned 111:12,16
Merry 63:6
Mesa 93:21 94:1
message 124:14
met 19:24 20:4,8,14,19, 24 21:4,8,13,19,25 22:5,10,16,22 23:3,8,14 27:3,6,18,25 29:16,18, 21,25 30:1,13,22 32:9, 1656:795:4

Metairie 106:9
Metoyer 18:13,15,24 19:18 23:19 24:8,16,23 25:14,23 28:3,5,15 30:18,19 31:3,8,13,20 32:13,20,24 33:4,12 34:12

Metropolitan 93:13
MH 20:10
mic 29:6
Miller 5:8,9 24:1,2,13, 18 34:4 70:21,22 105:14,15 117:4 120:19,20 125:24 126:2 129:20,21
million 95:12
Millstone 11:21
mindful 68:21
minimum 30:21 97:2
minute 59:15
minutes 6:24,25 7:3,5
Miscellaneous 51:13
mischange 68:8
missed 76:24
misspoke 24:14
mistake 83:12,13
mistaken 113:3
mistakes 65:6
Mitchell 103:3,4 104:10 105:10 106:12 107:12,


| $\mathbf{P}$ |
| :--- |

p.m. 64:4

Pacific 40:21
packages 43:18
Packaging 39:1,2
115:15,25 122:15
packet 59:12 113:25
paid 52:6 70:12,15,25 71:6,12,14 89:7,11 102:9
paperwork 25:2,12,22 28:4,17 76:23 85:15
Paralubes 60:3,8,14
parent 64:6
parish 7:19 8:22 10:22 11:22 13:2 16:7,8 18:17,18,19,20,21,22 19:21 20:1,6,11,16,21 21:1,6,11,16,22 22:3,8, 13,19,25 23:5,10 37:1, 2,3,4,5,6 38:10,11,12 39:1,2,3,5,6 40:16,17, 18,19,20,22,23,24 41:14,15,16 46:24 47:2 50:8,11,14,17 52:12 53:21 54:16 60:4 63:19, 22 66:18,21,24 69:14 70:9 71:5 75:19,22,25 76:4 78:1,24 80:17 81:16 82:20 84:18 86:16,19,21 87:18,20, 23,25 88:21,25 89:4,6,8 92:17 93:11 99:17 122:16 123:5
part 24:11 35:15 47:20 48:19 62:7 76:24 93:12, 24 106:22 107:3
part-time 95:23
partial 88:24 89:3
partially 48:22
participant 80:9
participate 80:15 92:7 104:12
participated 78:25
participating 76:20 104:13
participation 109:1
Partners 18:18
party 29:22
passing 80:18
past 76:19 118:2
pay 44:4,9 73:4,15,24
74:6,20 100:1,3,7 101:14,15 104:8 105:17,18,19,24
paying 74:7 105:23
payroll 18:17 95:22,24 100:1 102:8

Pecan 16:10
penalty 53:25 83:21 124:25 125:22
people 52:12 65:14 77:21 116:5
percent 35:23,24 40:14 106:15 110:22

Perez 93:21,25
performance 17:11 89:1
period 19:22 20:1,6,12, 16 22:3,25 23:11,22 25:18,22 27:1,14,21,24 29:20 30:6 32:8,9 62:22 64:19 101:17,19 103:8, 11,16,18,21
permanent 42:6
person 61:23 80:10 85:13
personal 116:6 124:9
personally 124:1
personnel 47:16 60:20 67:10
persons 126:15
perspective 124:12,21
pertains 113:11
Peter 94:1
Petroleum 37:6
Phillips 60:13,14
philosophical 104:5 125:15
philosophically 124:5,8
phone 64:13
physical 11:19 12:1
picture 100:13
piece 25:9
Pierson 113:21
Pineville 87:23
pipe 54:15,20,22,25 77:22
place 35:11 51:12,19
places 110:23
plans 76:21
plant 42:21 47:12
60:20,23
Plaquemines 40:18
plea 57:3
point 30:11 48:17 52:11 64:17 70:19 99:21,25 106:3 112:4 113:16
pool 92:5,6,25 93:9,10, 14,16,19,21,23,24 94:5, 8,10,11,14,15,18,21 95:6,10,16,21 96:9,12, 18,19 97:11 98:5 104:16 113:6,7

Pool's 94:2 95:13
96:14
Port 37:2 42:21
portion 86:11 88:24 89:3 131:24
position 97:13
positioned 97:4
positions 27:5
positive 103:20
post-eo 41:17
post-executive 38:5 40:10
potential 111:1
Potãto 113:15
Potäto 113:15
practice 47:24 127:5 pre-executive 34:17 37:7,12
Precision 87:21
preliminary 36:7 40:12
prepared 57:7 97:15 110:11
present 18:13 106:15 111:24 114:3
presentation 109:22 113:18
president 9:25 94:3
Pretend 63:15
pretty 67:8 125:16
previous 30:16 79:3 87:16,22
prior 27:16 35:10,19 36:3 38:7 59:12 123:3
priority 112:6
problem 36:20 58:7 67:5 124:6,8
proceed 10:18 36:23 40:8 54:13 60:1 118:16 127:21
process 35:15 64:11, 12 68:9 70:6,18 98:23 100:21 108:14 109:2,5 111:25 112:13 114:2
processed 56:15 96:5
processes 33:14 77:24
Procter 39:4

October 31, 2018 Index: products..renewed
C\&I MEETING MINUTES
products 40:15 48:18 93:10
professional 55:1
profiled 79:2
program 7:18 16:3 17:23 18:14 19:23 20:3, 8,13,18,24 21:3,7,13, 19,24 22:5,10,15,21 23:2,7,13 24:6 26:17 27:6 28:1 29:15,16 30:24 33:24 34:14 35:8, 17 36:5 51:12 52:11 71:1,10 80:10 91:20,22, 23 92:1,2,7,8 94:15 104:11,14,19 106:14 108:4,7 109:13 111:23 115:1
programs 80:15 112:3
project 26:15 30:7 42:16 83:10,14 85:14
projected 103:11
projection 103:9
projects 103:17
proper 24:14 60:20
properly 39:11
Properties 16:10
property 98:18 105:18, 22
proposed 17:11 92:13
proud 113:3
prove 28:17 31:10
provide 114:3
providing 105:1
proving 109:11
public 8:7 11:5 12:10 13:10 14:9 15:11 17:22 19:5 26:8,21 32:6 33:23
37:16 39:20 44:19
45:22 49:14 52:22
55:10 62:15 66:4 67:24
75:6 79:14 82:4 84:2 85:21 87:1 88:3 89:15 114:17 123:22
public's 68:12
publically 93:17
punitive 126:17
purchased 17:9 48:19 54:24
purpose 25:13
purposes 65:15 71:10
put 32:15 36:11,12 43:2 59:14 83:11 90:17
putting 68:20
puzzled 72:12,14
$\overline{\mathbf{Q}}$
qualified 106:3
Quality 7:15,188:4 10:20 15:25
question 9:2 16:21 26:14 41:25 55:22 57:7 64:11 78:20 111:12 112:12,23 117:22,25 127:17
questions 8:3 11:1
14:5 17:18 23:25 26:3 28:21 33:17 36:16 37:11 39:16 44:14 46:1 49:10 64:12 75:5 85:24 87:4 89:19 97:22 107:23 110:11 114:13, 17 116:11 117:6 122:20 123:10,21 126:3,25
quick 34:23 80:5 86:20 126:6
quit 76:17

## R

Raghavan 47:10,11 48:15 50:1
Rail 37:4
Ram 47:11
range 97:13
ranging 68:7
ranking 112:10
Rankings 93:20
Rapides 39:4 87:23
rarely 109:12 111:23
112:14
re-explain 111:25
reaching 43:3
read 46:18 53:14
real 80:5 81:2
realistic 48:24
realize 67:12 109:5
realized 123:6
reason 42:15 43:1
47:13 48:22 58:23 65:3,
9 76:24 78:2 85:2 95:1
97:6 122:23 126:22
rebut 10:9
recall 108:14 118:2
receive 65:8 102:1,19, 20 109:8
received 28:3 31:17
95:10,16,18 96:5 98:19 115:24
receives 101:25 102:1, 21
receiving 25:12 80:6 109:9
recent 26:21
recently 70:11 96:6
recollection 118:1
recommend 127:11
recommends 96:23
reconsider 116:22
117:2,7,21 118:15,18
reconsideration
126:17 127:11
Redd 69:22
reduce 72:2 74:24 106:23
reduced 92:23
reduction 27:1,5 30:10 52:19 61:2 109:21
reductions 52:18
Refining 38:25
reflect 131:16
REG 39:5
regard 61:13
related 93:10
Reliable 81:15,19,20
relied 76:18
relies 111:2
relocating 110:18
relocation 108:5
remaining 88:24 89:3 101:5
remember 106:21
remind 58:10,15 59:3
remiss 34:24
Renee 42:23
renew 51:16 70:19
renewal 10:20 11:2
35:24 45:23 46:25 47:3, 9,25 50:9,12,15,18
53:22 54:17 55:23 60:5
63:20,23 66:19,22,25
67:13 69:15 72:6 75:20,
23 76:1,5 81:17 82:10,
21 83:11,18 84:19
86:11 92:4 95:5,7,9,19
96:12,24 104:23
111:20,25 115:1 116:1
118:12
renewals 10:23 45:8,9
46:10,17 52:18 66:14
76:13,18
renewed 55:3,4 67:15 95:2 96:19

| ```Repair 40:17 86:14,20 report 97:11 reports 25:18 70:7 represent 84:25 90:14 representative 3:16 4:2 6:21,22 7:2,7 8:24 11:10 15:15 19:10 27:8 42:9 45:21 47:6 50:21 54:1,19 60:7 61:18 63:25 64:9 67:2 69:17 76:7 78:14 81:19,20 82:23 83:25 86:23 88:7 90:10,18 114:23 115:14 117:1 118:24 119:1 124:24 125:21 126:8 128:14 representatives 79:2 113:6,23 representing 6:25 27:12 67:7 request 12:24 24:25 25:3 47:3 50:9,12,15,18 54:17 60:5 63:20,23 66:19,22,25 69:15 75:20,23 76:5 81:17 82:21 83:17 84:19 90:5, 7,19 96:12 115:24 116:1 requested 19:22 20:2, 7,12,17,23 21:2,7,12, 18,24 22:4,9,14,20 23:1,6,12 25:3 29:11 38:12 40:24 46:25 53:22 76:1 95:6 122:18 requesting 25:16 26:22 58:16 90:11 95:19 127:10 requests 11:19 12:2 13:24 14:25 86:14 87:16 88:17,19,23 89:2, 6 91:6 require 35:13,14 36:2 40:11 required 25:2 27:21 94:21 96:10 97:15 requirement 25:24``` | ```29:3 32:16 requirements 19:23 20:3,8,13,18,24 21:3,8, 13,19,25 22:5,10,16,22 23:2,7,13 26:17 27:2,6, 13,17,24 28:1 29:15,17 30:13 95:3,4 96:19 requires 25:11 35:19, 20 36:6 109:6 requiring 38:7 resolution 16:15 respect 65:10 124:21 125:7 126:20 respectfully 83:17 respond 7:9 8:14 11:12 12:17 13:17 14:16 15:18 18:6 19:12 34:6 37:23 38:18 40:2 41:6 45:1 46:5 49:18 53:1 54:4 55:15 62:24 66:9 69:3 75:10 79:19 82:12 84:6 86:3 87:8 88:10 89:23 91:8 115:2 117:11,14 response 3:14,175:6, 25 6:3,14 7:12 8:5,8,17 11:3,6,15 12:8,11,20 13:8,11,20 14:7,10,19 15:9,12,21 17:20,25 18:9 19:3,6,15 26:4 28:23 33:19,25 34:9 37:14,17 38:1,21 39:18, 22 40:5 41:9 44:15,20 45:4,24 46:2,8 49:12, 15,21 52:23 53:4 54:7 55:12,18 61:21 62:17 63:2 66:2,6,12 69:6 75:7,13 79:15,22 82:5, 8,15 84:9 85:22,25 86:6 87:2,5,11 88:4,13 89:17,20 90:1 91:11 114:15,18,21 115:5 116:12 117:8 121:11,14 123:16 127:2 129:18 130:12,15 responsibility 107:21 rest 74:8``` | ```Restoration 16:3 17:23 restrict 47:25 48:8 49:8 55:7 78:12 79:17 85:7 123:19 restricted 52:3 131:14 restricting 62:22 restriction 55:11 84:4 125:21 127:8,9,13,16 restrictions 67:21 retain 42:18 43:5,6 retaining 106:16 108:25 retention 42:16 retire 94:1 returned 24:11 revenue 96:5 97:20 102:4,16,18 110:23 111:1 112:9 revenues 103:11,17 reverse 124:16,19 review 91:19 reviewed 47:21 57:20 rewrite 25:9 Rhonda 27:11 28:22 33:18,21 ribbon 79:5 Rich's 18:22 Richard 5:24 121:10 130:11 Rickey 4:14 120:1 129:1 riffle 108:23 rigorous 112:13 Rigs 7:21 8:25 Risk 76:11 River 16:10 Road 11:21 17:8 87:19, 22``` | ```roast 43:19 Robert 69:21 role 3:6 rollcall 117:16 118:17 127:4 Ronnie 6:9 121:20 130:21 room 43:7 Rouge 7:23 15:4 16:10 19:21 20:1 21:22 22:13 37:3 38:12 40:19,20,22 106:8 Rouse's 20:15,20 rule 42:4 rules 24:12,24 25:5,9 30:20 35:11,18 36:2,4,9 38:7 39:11 40:11 41:23 42:15 51:11 123:1,5 run 71:22 running 83:10 Ryan 11:23,24 S Saizan 6:2 121:13 130:14 salary 97:13 sales 66:17,20,23 67:3 98:18 99:15 100:2,3 102:9 103:24 105:19,23 110:24 112:7,8 Sanchez 20:5 save 59:22 104:6 scenario 32:11 school 17:10,11 Schriever 77:17,19 80:18 Scott 5:24 76:11 121:10 130:11 SCP 93:16 94:4,11,18``` |
| :---: | :---: | :---: | :---: |
|  | Reporting \& As <br> REPORTING \& LITIGATIO www.torresreporting. 1.866.982.6878 Toll | OCIATES, INC. <br> SERVICES <br> om <br> ree | Baton Rouge, LA 225.751.0732 225.752.7308 FAX <br> New Orleans, LA 504.392.4791 504.392.4852 FAX |

C\&I MEETING MINUTES

| screws 113:10 | Shawn 3:13 | 126:1 | Starmount 15:2 |
| :---: | :---: | :---: | :---: |
| Seafood 69:13,18 70:1 season 60:21 | Shell 40:23 sheriff 70:24 | situations 112:15 <br> slipped 47:17 70:4 | $\begin{aligned} & \text { start 27:16,20 } 30: 8,13 \\ & 70: 574: 7 \end{aligned}$ |
| onded 7:6 8:11 | Shexnaydre 6:5,6 | Slone 6:9,10 11:9 19:9 | $\begin{aligned} & \text { started } 106: 15113 \\ & 123: 5 \end{aligned}$ |
| $\begin{aligned} & 11: 9 \text { 12:14 13:14 14:13 } \\ & 15: 15 \text { 18:3 19:9 } 34: 3 \end{aligned}$ | $\begin{aligned} & 86: 25 \text { 121:16,17 } \\ & 130: 17,18 \end{aligned}$ | 55:9 61:4,22 62:3 67:23 | starting 74:18 |
| 37:20 38:16 41:2 44:23 45:20 49:9 52:20 54:2 | Shipyards 86:21 <br> shop 80:19 <br> short 29:15 <br> show 29:19 30:11 <br> 61:13 68:5 95:10 124:6 <br> showed 58:16 | 88:8 121:20,21 130:21, 22 | state 9:11 30:20 61:9 |
| 55:8 61:3,17 65:24 |  |  | 65:7 71:12,14 80:16,25 |
| 67:22 75:3 78:14,19 |  | Slumber 21 | 1,15,17,21 |
| 79:13 82:3 83:25 85:20 |  | small 93:22 | 97:16 98:16,20 99:9, <br> 17 100:15 101.25 |
| 86:25 88:7 89:14 91:3 <br> $114 \cdot 24$ 117:4 118:15 |  | smart 114:6 | 02:1,4,12,19,21 |
| 123:20 126:2 |  | Smucker's 64:6 | $\begin{aligned} & 103: 12,13,15,17,20,24 \\ & 104: 7 \text { 107:11,18,20 } \end{aligned}$ |
| $\begin{aligned} & \text { seconding 61:18 } \\ & 78: 17 \end{aligned}$ | showing 42:5 | Sno 18:20 | 108:6 111:2,9 112 |
|  |  | Social 33:8 | state's 81:399:19 |
| $\begin{aligned} & \text { Secretary 103:4 } \\ & \text { 113:21 } \end{aligned}$ | Shreveport 106:7 | Solutions 21:21 | $0: 23$ |
| securing 108:25 | signed 60:24 | sort 118:2 | statement 95:12 96:14 |
| seeking 111:25 | significant 29:1 | urce 111: | states 100:17 112:1 |
| ected 111:3 | similar 13:5 17:1 93:23 | South 41:139319 | 21 |
| Il 43:25 | ns | Southing 41:14 | statewide 106:10 |
| selling 106:6 | $\text { , } 22: 1,5,9,13,17,2$ | space 17:12 | stating 70:9 71:5 |
| senate 9:24 110:9 | 6:1,4,8,12,15,17 117:17 | speak 29:5 124:12 | station 47:15 |
| Senator 5:5,16 9:2 61:8 | $\begin{aligned} & 118: 16,19,23 \text { 119:5,9, } \\ & 13,17,21,25 ~ 120: 4,8,12, \end{aligned}$ | speaking 124:17 | staying 9:22 |
| 78:15,20 79:11 107:25 <br> 114:12 121:2 129:17 | 16,22 121:1,5,9,12,15, 19,23 122:2,6 127:5,21, | special 90:5 91:6 specialized 108:4 | step 9:1 26:10 29:5 42:11 47:8 50:23 60 |
| send 40:13 98:21 99:8 | $\begin{aligned} & 22 \text { 128:1,5,9,13,17,21, } \\ & 25 \text { 129:4,8,12,16,19,23 } \end{aligned}$ | specials 15:5 | $\begin{aligned} & \text { 69:19 76:8 82:25 84: } \\ & \text { 109:5 115:16 } \end{aligned}$ |
|  | $\begin{aligned} & 130: 2,6,10,13,16,20,24 \\ & 131: 3,7 \end{aligned}$ | Specialties 87:21 | Steve 6:18 58:9 130:25 |
| sending 70:24 76:17 <br> separate 17:14 | simply 77:12 | spend 105:25 | Steven 121:24 |
|  |  | spirit 61:15 | stop 80:19 104:5 |
| $\begin{aligned} & \text { September } 21: 18,23 \\ & \text { 22:19,20,21 23:6,7,11, } \\ & 12,1375: 20,2376: 1,5 \\ & 84: 1995: 18 \end{aligned}$ | sir 32:25 33:13 43:14,23 | Spring 20:11 | 109:10 |
|  | 62:2 71:25 75:16 77:3 | SRSL 21:1 | stops 79:7 |
|  | 81:5 85:13 109:19,25 114:8 | St 10:21 21:1 22:7 23:4 | Street 11:23,24 17:9 |
| service 54:25 | site $26: 2035: 13$ 92:14,15,22 | 37:1,4,6 39:1 84:17 86:15,19 87:24 93:11 | stringent 64:5 |
|  |  |  | strongly 65:3 |
| Services 10:21 18:21 37:2,5 88:18 89:1 | sited 71:14 <br> sites 92:12 <br> situation 48:24 54:24 <br> 57:8 65:13 125:15 | 117:25 131:15 | structure 13:5 92:18, |
|  |  | ard 26:18 82:19, | 999:19 |
| set 35:18 36:1,4 |  | 23 83:4 | student 9:25 |

study 103:8 111:9
Stuller 41:15
subject 49:4
submit 55:23
submitted 56:14 113:24
subsequent 95:6
subsidiaries 94:10
subsidiary 60:14
substitute 61:14,20 62:12,13,19 124:25 125:20 126:4 127:7
substitution 126:23
success 80:24
suffices 58:18
Sugar 38:25
suggest 109:21
suggested 64:9
suggestion 59:20
Suite 11:23
Suites 20:11
Sumit 90:14
summer 51:16
Superior 94:6
supplies 112:8
Supply 93:15,24
supporting 32:18
surely $124: 12$
Susan 91:18,22 105:2
swimming 93:10
sword 79:7
sympathetic 124:9
Systems 40:15

## T

takes 60:22 103:22
taking 107:19
talk 125:10
talked 114:1
talking 98:12 99:15 123:6

Tammany 21:1 22:8 93:11

Tangipahoa 18:20 20:21

Tanita 3:19 119:6 128:6 tardiness 47:9,13 50:3
tax 16:3 17:23 25:16 28:9 34:14 35:9,11 42:23 47:15 54:25 65:5 70:24 72:5 91:16,19 92:1,5,7,8,18,19,20 94:14,16,17,20 95:2,7, 17,19 96:4,7,11,18,21, 23,25 97:17,21 98:13, 18 99:15,18,19 100:16 103:11,17 104:7 105:18,20,23 106:18 107:10 109:22,23 110:13,19 112:6 115:1, 13,19 116:1 131:23
taxes 44:5 52:6 67:11
70:11,15 71:5,12 73:24
74:7 89:7,10 91:23 92:9,22 97:16,17 98:12, 15,24 99:4,12,18,25 100:1,2,3,9 101:3,4,14 102:8,9 105:19,22 106:21 107:2,19 112:7, 8
taxing 92:18
Technologies 7:20 15:1

Ted 87:19
Tenant 21:5
term 9:24 19:22 20:2,7, 13,17,23 21:2,7,12,18, 24 22:4,9,15,21 23:1,6, 12 24:5,9,20 25:3,4,11, 17 29:11,13 35:22,24
termed 26:23 31:16
terminate 24:19
termination 23:9 25:25
terminations 19:19 24:25 33:23
terming 24:11 25:13
terminology 24:15
terms 35:21 47:15 68:8
Terrebonne 7:21 8:22 13:1 75:19,22,25 76:4 78:1,24 80:17 82:20

Texas 112:20
theater 17:11
theory 71:13
Thibodaux 21:10
thing 58:25 106:2
things 51:11 52:13
63:13 65:5 100:13 101:2 124:11 125:4
thinking 57:24 110:18
Thirty-nine 110:6,8
Thomas 4:2 119:14
128:14
threading 77:23
three-year 35:24
threshold 105:7
threw 105:2
tighten 113:9
tightened 109:23
time 14:21 25:22 26:22 27:21 46:19 47:21 52:19 54:23 56:7,15 57:3 59:3,4 60:20 62:8, 10,22 63:15 94:11 95:9 103:8,10,16,18 106:13, 15 111:21,23,24 118:3 123:3 124:16 125:18 127:10
timely 62:8
timely-filed $45: 9$
times 95:11,15 96:13, 16 104:25
today 10:15 27:9,22 29:9 47:7 50:22 58:1 60:8 64:1 67:3 81:20,21 82:24 109:8,13
told 64:10 125:5
Tomãto 113:15
tomäto 113:15
total 92:20 95:24 96:1
toured 43:14
traded 93:17
Trading 94:5
transfer 14:25 77:10 88:24 89:3
transferred 77:13 78:3
transfers 15:8
transition 48:19,20
treat 124:15
Trehearne 67:4,6 68:23 69:10

Treme 16:7,8,25
trip 59:2,22
trouble 124:17,18 125:4
trust 31:24 65:7
tubular 77:23
turnaround 47:15
Twin 84:17,25
two-step 114:2
two-year 52:18 73:5 124:25 125:21 127:8,12
type 79:8,9 110:3
types 113:1
typo 23:17


```
123:20 126:18
years 9:23 25:18 35:23
    48:1,9,11 49:8 67:19,20
    70:11 71:16 72:2,9,17,
    19,22,25 73:3 74:5,12,
    24 76:21 78:9,10,12
    91:25 94:20 95:2,7,17,
    20,25 96:2,4,21,25
    97:18 125:17 127:14
    131:14
yeses 122:9 131:4
yesterday 64:3 113:24
Yvette 4:6 119:18
    128:18
```

        Z
    Zone 18:14 19:1 26:17
33:24

