

MEETING MINUTES- BOARD OF COMMERCE AND INDUSTRY

Appearances of Board Members Present:
Tanita Gilbert-Baker
Mayor Glenn Brasseaux
Don Briggs
Yvette Cola
Major Coleman
Phillip Devillier
Senator Danny Martiny
Jerald Jones
Heather Malone
Charles R. "Robby" Miller
Jan K. Moller
Secretary Don Pierson
Daniel Shexnaydre, Junior
Ronnie Slone
Bobby Williams, Jr.
Dr. Woodrow Wilson, Jr.
Steve Windham
Staff members present:
Samantha Booker
Tam Bourgeois
Kristin Cheng
Sonja Christophe
Frank Favaloro
Brenda Guess
Richard House
Becky Lambert
Mandi Mitchell
Joyce Metoyer
Robin Porter
Deborah Simmons
Hud Usie
Anne Villa

MR. JONES :
It is now 9:30. So welcome to the June 2019 meeting of the Board of Commerce \& Industry. It's good to see everyone here today.

If we could begin the meeting with the rollcall, Ms. Simmons.

MS . SIMMONS :
Good morning.
Don Briggs.
MR. BRIGGS:
Here.
MS. SIMMONS:
Representative Phillip Devillier.
(No response.)
MS. SIMMONS:
Tanita Baker.
MS . BAKER:
Here.
MS. SIMMONS :
Mayor Brasseaux.
MAYOR BRASSEAUX:
Here.
MS. SIMMONS :
Representative Thomas Carmody, designee Paul Hollis.
(No response.)
MS. SIMMONS :
Yvette Cola.
MS COLA:
Here.
MS . SIMMONS :
Major Coleman.
MAJOR COLEMAN:
Here.
MS . SIMMONS:
Rickey Fabra.
(No response.)
MS . SIMMONS :
Manuel Fajardo.
(No response.)
MS . SIMMONS:
Jerald Jones.
MR. JONES :
Here.
MS . SIMMONS:
Heather Malone.
MS . MALONE :
Here.
MS . SIMMONS:
Senator Danny Martiny.

MR. MARTINY:
Here.
MS . SIMMONS :
Charles Miller.
MR. MILLER:
Here.
MS . SIMMONS:
Jan Moller.
MR. MOLLER:
Here.
MS . SIMMONS:
Designee Senator Troy Carter.
MS . SIMMONS:
Secretary Don Pierson.
SECRETARY PIERSON:
Present.
MS . SIMMONS:
Scott Richard.
(No response.)
MS . SIMMONS:
Darrel Saizan.
(No response.)
MS . SIMMONS:
Daniel Schexnayder.
MR. SCHEXNAYDER:

Here.
MS. SIMMONS:
Ronnie Slone.
MR. SLONE :
Here.
MS. SIMMONS:
Bobby Williams.
MR. WILLIAMS:
Here.
MS. SIMMONS :
Steve Windham.
MR. WINDHAM:
Here.
MS. SIMMONS:
Dr. Woodrow Wilson.
We have a quorum.
MR. JONES :
Thank you, Ms. Simmons.
You have all have received a copy of the minutes from the last meeting. Are there any changes or edits we need to make to the minutes?
(No response.)
MR. JONES:
Seeing none, I'll entertain a motion to approve.

Dr. Wilson; seconded by Mr. Schexnayder.
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES :
There being none, motion passes. The minutes are approved.

Ms. Booker, if you could come to the table, let's talk about the Quality Jobs Program.

MS . BOOKER:
Good morning.
I have two new applications.
Application Number 20170017, Glovis America, Inc. in Caddo Parish, and 20170335, ISeatz, Inc. In Orleans Parish.

That concludes the applications.
MR. JONES:
Entertain a motion to approve these applications.

Mr. Moller; second Mr. Briggs.
Do we have any comments or questions from the Board?
(No response.)

MR. JONES:
There being none, do we have any
comments or questions from the audience?
(No response.)
MR. JONES:
There being none, all in favor, say

## "aye.

(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES:
There being none, that motion is
approved.
MS . BOOKER:
I have five Quality Jobs Renewals.
Application Number 20131004, American Midstream, GP, LLC in Jefferson Parish; 20140831, Beta Engineering, LLC in Rapides Parish; 20140829, Dis-Tran Packaged Substations, LLC in Rapides Parish; 20111089, IFG Port Holdings LLC in Calcasieu Parish; and 20140198, Lubrication Technologies, Inc. in Caddo Parish.

MR. JONES:
Thank you.
I'll entertain a motion to approve.

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Dr. Wilson; Mr. Coleman.
Any comments or questions from the
Board?
(No response.)
MR. JONES :
There being none, any comments or questions from the public?
(No response.)
MR. JONES :
There being none, all in favor, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES :
No opposition. That motion passes.
MS . BOOKER:
I have three special requests and one change to affiliates or LLC members to be deferred. That item is 20151041, Pin Oak Organization, LLC.

Full transfer of ownership, I have two. 20140198, Lubrication Technologies, Inc. is the current company name. The new company name will be Lube-Tech Services, LLC in Caddo Parish; 20151041, Pin Oak

Organization, LLC is the current company name. New company name being Marathon Petroleum Logistics Services, LLC in St. John the Baptist Parish.

That concludes the specials.
MR. JONES :
Okay. I'll entertain a motion to approve these special requests.

MS . BOOKER:
Sorry. It's two special requests. One
is being deferred.
MR. JONES:
Which one is being deferred? I'm sorry.
MS . BOOKER:
The first one.
MR. JONES:
The first one?
MS . BOOKER:
20151041.

MR. JONES:
Thank you for keeping me straight.
MS . BOOKER:
No problem.
MR. JONES :
Okay. The project ID is the same, but just that special request is being deferred?

MS . BOOKER:
Correct.
MR. JONES:
Got it.
Okay. So just to be clear, we have a motion to approve Lubrication Technologies, Inc. and Pin Oak Organization, LLC company name changes.

All right. Are we clear on what the motion is?

Do I have a second?
Okay. Ms. Cola.
Any questions or comments from the
Board?
(No response.)
MR. JONES:
There being none, any questions or comments from the public?
(No response.)
MR. JONES:
There being none, all in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)

MR. JONES:
There is no opposition. That motion
passes.
Anything else?
MS . BOOKER:
Thank you. No.
MR. JONES:
Thank you so much.
Next on the agenda is Restoration Tax Abatement Program, Ms. Becky lambert.

MS . LAMBERT :
Good morning, everyone.
I am pleased to provide you with a list of eight new Restoration Tax Abatement applications.

The Application Number 20180179 for 1626 OCH, LLC in Orleans; 20190058, DLFP, LLC in Natchitoches; 20180420, Dees Commercial Holdings, Calcasieu; 20141316, Peter and Paul, LLC, Orleans; 20160880, RSC Mid City, LLC; 20170066, Sazerac Louisiana Holdings, LLC; 20170308, Universal Printing, LLC; and 20170295 Venture International, LLC in Orleans.

That's a total of eight new applications with an investment of \$63.8-million.

MR. JONES:
Thank you, Ms. Lambert.

I'll entertain a motion to approve.
Motion from Mayor Brasseaux; second, Mr.
Coleman.
Any questions or comments from the Board?
(No response.)
MR. JONES :
Any questions or comments from the public?
"aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES:
There is none, that motion passes.
MR. JONES:
The renewals, Ms. Lambert.
MS . LAMBERT :
We have six renewals, and I will retract one thing, with applications, all applications, renewals and new applications go through a vetting process and
they also go through the local governing authority approval, and all of these have met all conditions.

The first one of the renewals is 20110864, 333 Third Street, LLC, East Baton Rouge; 20111123, CSH Operations, LLC, d/b/a, Southern Hotel in St. Tammany; 20140823, JD Properties of Lafayette, LLC in Lafayette; 20140293, JD Properties of Lafayette, LLC in Lafayette; 20140822, JD Properties of Lafayette, LLC in Lafayette; and 20120894, MACB, LLC in East Baton Rouge Parish for a total of five contract renewals, \$16-million.

MR. JONES:
All right. I'll entertain a motion to approve those renewals.

I'm sorry. Mr. Slone.
MR. SLONE :
Did you drop one? There was six listed here.

MS . LAMBERT :
I'm sorry?
MR. SLONE :
Maybe I missed it.
MR. MILLER:
You said five.
MS . LAMBERT :

Oh, no, there are six. Excuse me. If I
said five, there are six.
MR. JONES:
Good. Thank you, Mr. Slone.
Move to approve, Mr. Windham; second from Mr. Williams.

Any questions or comments from the Board on the motion?
(No response.)
MR. JONES:
No questions or comments.
Any questions or comments from the

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public?
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(No response.)
MR. JONES:
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
All opposed?
(No response.)
MR. JONES:
There is no opposition. That motion passes.

MS . LAMBERT :
This concludes RTA business.

MR. JONES:
Thank you, Ms. Lambert. Appreciate your help.

Ms. Metoyer on the Enterprise Zone Program.

MS. METOYER :
Good morning.
MR. JONES :
How are you today?
MS . METOYER :
I'm good.
I have eight new applications for Enterprise Zone. 20150025, Ambassador CP, LLC, Lafayette; 20170075, Exel Inc. d/b/a DHL Supply Chain, Ouachita Parish; 20160851, Halliburton Energy Services, Incorporated, Bossier Parish; 20161946, K\&B Machine Works, LLC, Terrebonne Parish; 20180076, Kerotest Manufacturing Corp., Avoyelles Parish; 20150341, Southland Truck Group, LLC, Calcasieu Parish; 20180893, Weatherford U.S. L.P., Lafayette Parish; and 20140249, Woman's Hospital Foundation, East Baton Rouge Parish. MR. JONES:

All right. I'll entertain a motion to approve these applications.

Dr. Wilson; second from Mr. Slone.

Any questions or comments from the
Board?
(No response.)
MR. JONES:
Seeing none, any questions or comments from the public?
(No response.)
MR. JONES:
Seeing none, all in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES :
There are none. That motion is
approved.
You have some terminations, I understand.

MS METOYER :
Yes, sir.
20150272, Associated Marine Equipment, LLC, St. James Parish. Existing contract period is 3/10 of '15 to $3 / 9$ of 2020. The requested term date is March 9 of 2018. The contract retirements were met; 20150905, Bankers Avenue Investments, LLC, East Baton Rouge

Parish. The existing contract is 10/1/15 to 9/30/2020. The requested term date is $12 / 31$ of 2018 . The contract requirements were met early; 20130003, Creekstone Management, LLC, Livingston Parish. The existing contract is $7 / 13$ of '14 through 7/12 of 2019. The requested term date is $1 / 12$ of 2017 . The contract requirements were met early; 20110929, James Construction Group, LLC, East Baton Rouge Parish. The existing contract is May 1, 2015 to April 30 of 2020. The requested term date is $12 / 31$ of 2017. The contract requirements were met early; 20131199, Maison De Fleur Assisted Living, LLC, Livingston Parish, and the existing contract is October 1 of '15 to September 30 of 2020. The requested term date is December 31 of 2018. The contract requirements were met early; 20120440, Price Leblanc, LC, East Baton Rouge Parish. The existing contract is March 29 of 2013 through March 28th of 2018. The requested term date is December 31 of 2016. The contract requirements were met early; 20150897, Primoris Energy Services Corporation, East Baton Rouge Parish, and the existing contract is May 13 of 2015 through May 12 of 2020. The requested term date is December 31 of 2017. Contract requirements were met early; 20150193, Providence Classical Academy, Incorporated, Bossier Parish. The existing contract is

March 26 of 2015 to March 25th of 2020. The requested term date is $9 / 25$ of 2017 . Contract requirements were met early; 20151079, Raising Cane's Restaurant, LLC, Orleans Parish. The existing contract period is July 25 of 2014 through July 24 of 2019. The requested term date is January 24 of 2017 . The contract requirements were met early; 20141081, Raising Cane's Restaurant, LLC, Jefferson Parish. The existing contract is July 25 of 2014 through July 24 of 2019. The requested term date is January 24 of 2017. Contract requirements were met early; 20151374, Ruston Lodging Partners, LLC, Ouachita Parish. The existing contract is April 4 -I'm sorry -- April 1 of 2016 through March 31 of 2020. The requested term date is March 31 of 2019. The reason for the termination is the contract was met earlier, the requirements; 20141084, The Greater New Orleans Foundations, Orleans Parish. The existing contract is September 1 of '14 to $8 / 31$ of '19. The requested term date is December 19 of 2016. The contract requirements were met early; 20130799, Turner Specialty Services, LLC, Jefferson Parish. The existing contract period is May 1, '14 to April 30 of '19. The requested term date is December 31 of 2017. The contract requirements were met early; and the final termination is 2020130902, Willis-Knighton Medical Center, Incorporated, Caddo

Parish, and the existing contract is June 7, '13 to June
6 of 2018. The requested term date is January 1 of 2016. The contract requirements were met early.

MR. JONES:
Thank you very much.
We'll entertain a motion to approve.
Mr. Slone, motion; seconded by
Mr. Briggs.
Any questions or comments from the
Board?
(No response.)
MR. JONES:
Any questions or comments from the
public?
(No response.)
MR. JONES:
There being none, all in favor of the
motion, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES :
No opposition. That motion is approved.
And we had one cancellation, as I

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understand.
MS. METOYER:
Yes, sir. It's 20160722, Turner
Industries Group, LLC, East Baton Rouge Parish. The company did not meet the EZ Program hiring requirements and they requested cancelation of their contact.

MR. JONES:
Motion to approve.
Mr. Wilson; second, Mr. Coleman.
Any questions or comments from the

## Board?

(No response.)
MR. JONES :
There being none, any questions or comments from the public?
(No response.)
MR. JONES:
There being none, all in favor, say
"aye."
(Several members respond "aye.")
MR. JONES:
Any opposition?
(No response.)
JR. JONES:
There is none. That motion is approved.

Thank you, Ms. Metoyer.
MS . METOYER :
Thank you.
MR. JONES :
Okay. Ms. Cheng and Mr. Usie,
Industrial Tax Exemption.
MS . CHENG:
Good morning.
MR. JONES :
Good morning. How are you?
MS. CHENG:
I'm good.
MR. JONES :
Good.
MS . CHENG:
We'll start with we have 12 new
pre-Executive Order applications. These had advances filed prior to June 24th of 2016.

20151342-A, CB\&I Walker, La, LLC in Livingston Parish; 20181534-A, Cabot Corporation in St. Mary Parish; 20161510, Epic Piping, LLC in Livingston Parish; 20140977-B, ExPert Riser Solutions, LLC in Lafourche Parish; 20160708, Flopam, Inc. in Iberville Parish; 20160361-A, Gravois Aluminum Boats, LLC in St. Mary Parish; 20161492, Pod Pack International, LLC in

East Baton Rouge Parish; 20150156-B, Sasol USA
Corporation in Calcasieu Parish; 20150945-B, Shell
Chemical Corporation LP in Ascension Parish; 20151824,
Shell Chemical Company LP in Ascension Parish; 20150910,
Shintech Louisiana, LLC in Iberville Parish; and 20161478, Shintech Louisiana, LLC, West Baton Rouge Parish for a total investment of $\$ 3,119,851,497$ in investment.

MR. JONES :
Wow. Okay. I know we have some people who've requested comments on some of these, but, first, let's see if we can have a motion to proceed.

Do I entertain a motion to approve?
Dr. Wilson; second from Mr. Miller.
Any questions or comments first from the
Board?
Yes, sir.
MR. DEVILLIER:
Thank you. On the pre-Executive Order,
I guess the tax relief was 100 percent?
MS. CHENG:
Correct.
MR. JONES :
Yes.
MR. DEVILLIER:

Thank you, sir.
MR. JONES:
Ten years, five years with subject to a five-year renewal.

MS . CHENG:
Yes, sir.
MR. DEVILLIER:
Thank you.
MR. JONES:
Okay. Any other questions from the Board?
(No response.)
MR. JONES:
All right. I have cards to speak on the matter of the Sasol USA Corporation, Number 20150156-B, so we have several, actually, cards, so if those of you who want to speak on the Sasol matter, if you would at least move your way closer to the front. And let's -the first I have is Mr. Mike Thomas, Senior Vice President for Sasol.

MR. THOMAS :
Well, good morning.
MR. JONES :
Good morning.
MR. THOMAS :

My name is Mike Thomas. Yes, I am
Sasol's Senior Vice President of North American operations. Thank you for the opportunity to speak to you today.

Sasol is an international chemicals and energy company with about 30,000 employees in over 30 countries. In Louisiana, we have about 1,100 employees working at our site in Southwest Louisiana in Calcasieu Parish. About 400 of them are at an existing facility, and we currently have about 700 new employees at the new facility that we are under construction now.

We have over 6,500 construction workers supporting our project on average every day, and when we're done, we will have about 1,000 contract workers who will remain at our site going into the future. Our new facility has a capital cost estimate of over \$12-billion.

Our project is really seven projects. Included are seven brand new, world scale, state-of-the-art manufacturing plant, plus a massive utility system. It is game changer for Sasol, and it is one of largest foreign-direct investments in the United States.

I'm here today to do two things. First is to thank you, advocate for approval of Sasol's ITEP
application, and, second is to answer the Board's desires to see the return on the investments such as these.

So in 2012, not seven years ago, Sasol and Louisiana entered into a public-private partnership to invest in the state's future. Projects like this are very difficult under the best of circumstances and are rare. In spite of that, Sasol agreed to make the largest capital investment in our company's history in Louisiana and create hundreds of jobs and to return -and in return, the state agreed to a 10-year, 100-percent abatement project.

With any good business agreement, the terms should benefit both parties. Like many business agreements, numbers were reviewed, contemplated, forecasted. We reviewed many things. Due diligence were provided. We resourced things that you cannot imagine. What I can tell you today is that the benefits of this project achieved, even at this stage, and we're not done building it yet, far outface what we all originally envisioned in the agreement between Sasol and the State of Louisiana.

So far we've delivered 700 new direct jobs, 85 percent of those hires in the State of Louisiana. So far -- well, in addition to that, we will
be adding another hundred jobs. That's 800 full-time, high-quality Louisiana manufacturing jobs with an average annual salary of $\$ 80,000$, and that doesn't include benefits.

We've already delivered more than \$4.3-billion spent with Louisiana businesses. We've already delivered more than 100-million in local sales
 payments during the construction period alone. Let me -- you know, those numbers are worth repeating. So we have already hired, created 700 new, high-paying jobs. We have 100 more to go, for a total of 800,800 jobs at $\$ 80,000$ pay per job plus benefits. We have
 We've already delivered more than $\$ 100-\mathrm{million}$ in local sale tax payments. We've already delivered more than 80-million in state sale taxes payments just during the construction period. We've delivered more than \$40-million of infrastructure improvements, mostly in the City of Westlake. That includes infrastructure that has already spurred additional economic ripples from other industries. We have paid, and we will continue to pay, property, inventory, ad valorem taxes for project land throughout the ITEP abatement period. So that's


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$20-million.
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And before I close, I do have one forecast to leave you with. By 2057, when this plant will still be running strong, $I$ will be well into my retirement, and most of our employees will be well into their careers by that point, the state will have experienced a $2-$ to-1 return on its investment with Sasol. A 2-to-1 return on the investment the state has made with Sasol.

As I said before, any good business agreement should benefit both parties. This one clearly does. The state has made a very good investment. The returns are already there. And on behalf of the more than 2,000 Louisiana employees and contractors at our Lake Charles facilities, we thank you.

MR. JONES:
Thank you so much, Mr. Thomas. We do appreciate the presentation this morning and the information. That's valuable information. We don't get to hear that often enough. Thank you very much.

I know you have some folks with you. Kim Cusimano .

MS . CUSIMANO:
I'm just here if there's any questions. MR. JONES :

Great. Thank you.
And Nina Stofberg. Great. Any comments
from Ms. Stofberg?
MS . STOFBERG:
No. Just to support the cause.
MR. JONES :
Great. Do we have any questions or comments from the Board?

Mr. Devillier.
MR. DEVILLIER:
Mr. Mike, when did y'all originally decide to come to Louisiana with this, I guess, increased investment?

MR. THOMAS :
There's many ways to look at this. We actually began the process many years ago, probably 2010 or so, exploring this project, and at that time, you may remember, it was both a gas-to-liquids plant and a big chemicals plant. At the time -- the company has pulled away from gas-to-liquids, but about 2012 is when we truly entered the negotiations with the State of Louisiana, we began acquiring land.

The final investment decision by our Board of Directors, after we'd done all of the due diligence and come to an agreement with the State of

Louisiana occurred in 2014. That was the final commitment by our company that we were proceeding, but even at that point, we had already spent hundreds of millions of dollars doing all of the things it takes buying land, hiring some of the people, doing those things. So we had a pretty good idea by then that it would proceed.

MR. DEVILLIER:
Did the current ITEP rules at the time help make your decision to actually come here and invest those dollars in Louisiana?

MR. THOMAS :
Absolutely. Absolutely. Without
ITEP -- and you know, you know, these are -- massive projects like this is rare, they're complicated, they are difficult. In my lifetime, $I$ can't imagine I'll have another opportunity to participate on a project like this. The competition for projects like these are fierce, and the economics are -- it takes effort to get the economics together.

The ITEP incentive was a significant contributor to Sasol choosing Louisiana to build this project. Without ITEP, I have been on record to say it's unlikely we would have built the project here.

MR. DEVILLIER:

You mentioned y'all have 1,100 employees for that facility. Is that new employees because of the investment?

MR. THOMAS :
So of the 700, about 400 were in our legacy operation. We've added 700 more to add up to 1,100. We're adding 100 of direct employees. Then we will have 1,000 contractors that will be there every day. They, for all practical purposes, they will appear as Sasol employees, although they work for Turner Industries or other major Louisiana works contractors supporting our plant, and that's our business model. So on site we will have gone from 450 to 2,000 , more or less, both Sasol employees and contractor employees that support us full-time.

MR. DEVILLIER:
Do you have, I guess, an idea of y'all's estimated annual payroll for the 700 additional jobs?

MR. THOMAS :
I don't, but these people do. We report that from time to time.

MR. DEVILLIER:
I know Representative Dwight, who is here today, represents that area, and he mentions to me quite often how important that is to Westlake. So just

I'm wondering, you know, what that investment is from Sasol is, and, of course, I would assume those individuals all live in the area.

MR. THOMAS :
I live in Lake Charles. You know, I'm the head of Sasol's operations in the United States, many different plants, other offices, besides those in Louisiana. I live in Lake Charles; my family lives in Lake Charles. We set out to approach this project in a way that's good for Southwest Louisiana and good for the State of Louisiana, as Representative Dwight would agree, I'm sure. That's how we've approached this from the beginning.

I don't have the figures off the top of my head with regards to payroll, but -- and it's not just payroll that we have focused on in terms of being beneficial to Southwest Louisiana. We have job development programs. We have partnered with SOWELA, the local technical college, to increase their ability to train people. We've reached out to the local areas to increase the amount of job training so that others could enter the workforce. We've put a tremendous amount of effort into not just making this good for Sasol and the State of Louisiana, but for Southwest Louisiana and the people close to our plants.

MR. DEVILLIER:
I drive through that area, I would say, every week, and you can see the effects of what you guys are doing much further than Westlake and Lake Charles, and I just want to personally thank y'all for what y'all are doing for our state.

MR. THOMAS:
Thank you very much.
MS . STOFBERG:
So to give you an idea of the money involved in the payroll, for the 245 people we hired in 2018, we pay about $\$ 35-\mathrm{million}$.

MR. DEVILLIER:
And those individuals, I'm sure, all pay income tax as well, probably buy stuff around that area and pay sales tax.

MR. THOMAS :
Every one of them.
And that's only those 245, so we -- you know, this is a long project, so we will build this project from 2013, '14 until a year from now.

MR. DEVILLIER:
I can see all the homes going up in the subdivision, so I'm sure they all pay property tax as well.

MR. THOMAS :
Yes, sir.
MR. DEVILLIER:
Thank you.
MR. JONES:
Other questions?
Mr. Moller.
MR. MOLLER:
Mr. Thomas, I want to thank you also for the investment you've made in our state. This project was obviously grandfathered in under the old ITEP rules. My question is, $I$ don't know if this is something you can answer in retrospect, but would this project have been feasible, would Sasol still be able to make a profit in Louisiana if the abatement was 80 percent instead of 100 percent, the way it is under the new rules?

MR. THOMAS :
It's all in retrospect; isn't it? So if I look at the project today, I consider those things, as I said to begin with, these projects are very difficult to justify in any -- under any circumstances, and, quite frankly, back in those days, the approval of the project depended on many things, and one of them was the full ITEP.

Now, if we had proposed a lesser
incentive, I'm not certain I can say. I would have to run the numbers, but $I$ would say this: It's much less likely that it would have been.

As you know, projects like this are in high demand. There is competition for them. I would be reluctant to tell you that it would be built here, but I can't tell you for a fact that it would.

MR. JONES:
Any other questions?
Mr. Slone.
MR. SLONE:
Yeah. I just wanted to, Mr. Thomas, thank you for being here, and don't want to kind of belabor the thought, but what you've just done is given us a full explanation of what happens in the breadth of things, and that's important to us.

Your 2057, I won't be here, but, anyway, to 2-to-1 return, the multiplier, the infrastructure, all of these things, the jobs. Just one point of clarification, it's five years with renewal of five years, and that's part of the language that used to get us in trouble is 10 years blanket. But it's five years with five years renewal. But we do appreciate it. If there's anywhere else in the State of Louisiana you guys
want to bring something, please bring it to the table.
Thank you.
MR. THOMAS :
Well, I'd be happy to speak for quite some time on that topic, but -- and now that you've allowed me to, I will say this: This site, and this is not an exaggeration, is being built for future growth. It is a massive site. We have only developed half of it. The rest of the plant -- and you can see on Sasol's websites wherever you'd like to study, if you would like to go see for yourself what Sasol has stated publicly, but the Lake Charles site is positioned for future growth up for Sasol. And the conversations as we have today have every bearing on our views into the future of where do we place our investments and do we continue on this strategy or do we do something differently. So thank you. Thank you for the clarification. And I'd just like to make that comment to the Board because we are positioning this site for continued future growth.

MR. JONES :
Other questions?
Mr. Miller.
MR. MILLER:
Good morning. Again, thank you, like everybody else says, for the explanation. Welcome to
the best state in the country. I don't care what any of those lists say. We are the best state in the country, and you realize that.

When you're ready to expand outside of Lake Charles, you can come to the best parish in the state, in Tangipahoa.

But in all seriousness, I want to make sure everybody -- I understand, I think you're right, what was on the land prior to Sasol?

MR. THOMAS :
Ah. Well, let me -- I'm sorry, Kim. I could talk about it quite a long time.

So we had -- the site was originally 500 acres of developed site with our existing plants, and is now about 2,200 acres. The land that we purchased was a combination of farmland. There were some communities, some houses, just along the perimeter in underdeveloped -- underdeveloped areas. We purchased those homes at a generous price for those people that were in that area.

And so to answer your question, it was a combination of those two things, some small, small communities of 10 or 50 homes or -- and then this single home here and there. The majority of it was undeveloped farmland.

MR. MILLER:
Would you have any idea what the
property tax was on that prior to you buying it?
MR. THOMAS :
Oh, my goodness, not off the top of my head. I'm sure we have those records.

MR. MILLER:
Would it be fair to say that you guys pay much more for the land property tax than was being paid before you bought it?

MR. THOMAS:
I'm quite certain that's true, although I am not looking at numbers to tell you what that is.

MR. MILLER:
I believe it's probably considerably more.

Thank you very much.
MR. JONES:
Any questions or comments from the
Board?
Mr. Pierson.
SECRETARY PIERSON:
Thank you, Mr. Chairman.
Thank you, Sasol, for your confidence and your investment in our state. As a lead in the

Department of Economic Development, I do want to share with my colleagues just a few things that $I$ note here, that, number one, the investment that has taken place came from an existing Louisiana investment. They spoke about having a plant with 400 jobs and having a great partnership with the state and having the confidence to then bring billions of additional dollars in investments. So we don't want to lose sight of that. We work hard in our department on the existing industry that we have in our state.

Certainly this is foreign-direct investment, another technical term in economic development of what we do. This money is coming from South Africa from a corporation that is a global corporation that can choose to invest anywhere. Here is where they've chosen to invest. So we spend a lot of time also focusing on building the confidence of our international investors.

I think it's important to point out that, yes, the decision was made a number of years ago, and at that time, it would be a 10-year, 100 percent abatement of taxes. And so that was the word of the state, and it's important, absolutely important, that we honor the word of this state. And that happens across administrations, and I've seen that during my tenure.

We've worked very, very hard to always deliver 100 percent on our word as a state entering into that agreement.

The other thing that's noteworthy here that I didn't want to pass it by in conversation was just to mention that 85 percent of these new jobs have been filled by Louisiana citizens. That's not by accident, ladies and gentlemen. They didn't run like a national search to see how many people they could get from California, Utah, Montana or wherever. They made a specific, concerted effort to work with Louisiana contractors, to work with Louisiana suppliers and to hire Louisiana residents. And so as this Board considers moving forward with this corporation for the investments that they've made to date and what $I$ hope to be significant investments in the future, $I$ certainly want your full appreciation of all of the elements that are on the table here.

So thank you to Sasol for those specific efforts that you've made on behalf of the citizens of Louisiana in honoring the partnership that we have.

MR. THOMAS :
Thank you, Mr. Secretary.
MR. JONES:
Any other questions or comments?

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Yes, Mr. Coleman.
MR. COLEMAN :
Good morning. Again, thank you for investing in Louisiana, and $I$ am the parish right next Tangipahoa. So if you overflow, come over to St. Helena.

What I want to know and what $I$ want to hear you say is what other thing that brought you to Louisiana other than this ITEP program. I'm sure we had to have something else that was attractive to you other than the tax benefit. I want to hear some of that stuff.

MR. THOMAS:
Okay. Where can I begin? There are many things. So ITEP is not the first thing we start with. That is that what we look at when we're trying to determine all of the things and whether the numbers make sense for us, but, quite frankly, we find ourselves in a situation -- and I must say, Southwest Louisiana, in particular, is particularly effective and is particularly well-suited for our business, the type of industry we have in terms of the sustainability with our communities. We have a workforce that's very well geared towards the things that we do. So the receptiveness within our space.

Of course, we had an existing site there, so logically we would start to think about adding on to the existing site or expanding in the same place, but that's only a small part of it, $I$ mean, quite frankly.

From the very beginning, the receptiveness of our local elected delegation, the receptiveness of the local community, the workforce that exist, the ability that we have and the partnership with the State of Louisiana to do the things that it takes to grow the workforce. If you know much about Southwest Louisiana, you know there's been other expansion there besides ours, and the area has truly rallied behind that in such a way that $I$ think -- I think it's unique. I think Southwest Louisiana is unique with regards to how effective it is in supporting these types of things.

Now, we realize this comes with an obligation on our part as well. So we set out to pursue this in a very sustainable way, and I don't say that simply by what Sasol intended to do, but it helps us answer the question that you asked me in terms of how do we reach into the community and enable the community then to support us and how respective is the community in terms of doing those things, allowing a plant like ours to be built and supporting us with infrastructure

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and supporting us with the type of workforce that it takes to run a site like ours. It's a big site. It's very complicated, requires very high-skilled workers, and Southwest Louisiana, and Louisiana in general, is well-suited to enable all of these things, but then make it attractive for us.

ITEP then is what helps us get the numbers together, but we have to have all of those other things too.

MR. COLEMAN :
Thank you.
MR. JONES:
Any other questions?
(No response.)
MR. JONES:
As Chairman, personal privilege, I have a couple questions myself. I want to make sure I understand.

The total investment so far. You gave me that number. I didn't write it down.

MR. THOMAS :
Yeah. The total investment, when this job is finished, has been announced to the market to
 dollars.

MR. JONES:
But the investment so far?
MR. THOMAS :
So far about 11 -- we've spent so far about 11 -- so far, with Louisiana businesses, \$4.3-billion dollars have been spent.

MR. JONES:
That's where I was going with my question.

MR. THOMAS:
But we're not done.
MR. JONES :
So almost half of the money that you have spent on this project has been spent inside Louisiana?

MR. THOMAS :
In the State of Louisiana, and for a massive, world-scale project like that, like this, that's rather unique, and the point was made earlier, and it is true, we set out with the "Louisiana First" approach. And many people have used that phrase, but in terms of the big contractors that support us are almost all Louisiana-based, which is the ones to whom the 4.3-billion go, generally speaking. There are many small businesses in Louisiana, we are hiring Louisiana,

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but the 4.3-billion is with Louisiana contractors.
We have to spend to go about a billion dollars left to finish the job, and the contractors executing that are Louisiana contractors.

MR. JONES :
All of whom pay property taxes and income taxes and sales taxes, et cetera, et cetera.

MR. THOMAS :
I'm sure they do.
MR. JONES:
If not, we need to speak to the Department of Revenue.

Now, I want to get into your business just a little bit, and $I$ want to spring off of Mr . Coleman's question.

As I appreciate the petrochemical business, there's four real things you've got to have, and this is not -- before you even get to workforce. You've got to have land mass, you've got to have access to deep water, you've got to have a pipeline infrastructure and you've got to have usually rail and road transportation; is that fair?

MR. THOMAS :
That's exactly true.
MR. JONES :

And especially when you consider the deep water and the pipeline infrastructure, in the United States at least, that narrows down the pickings pretty much to the Gulf Coast, most specifically Louisiana and Texas; is that --

MR. THOMAS :
Yes, sir.
MR. JONES:
Now, the question I'm about to ask, and if it's none of my business, you can tell me, were you looking at Texas too?

MR. THOMAS:
Of course we were.
MR. JONES :
Thank you very much.
MR. THOMAS :
Yes, sir.
MR. JONES :
Once again, we beat Texas as we will this Fall in Austin.

I'm sorry, but I had to get there.
Truly, this is a great story. We appreciate the investment. We appreciate the -- and we appreciate you taking the time this morning, because, unfortunately, we sit up here as a Board and we hear
these applications, we don't hear the success stories enough, and so we thank you for taking the time to come and talk to us this morning.

Anything else from the Board?
(No response.)
MR. JONES :
All right. Thank you very much.
We have some others who would like to speak.

Representative Stephen Dwight.
Representative Dwight, if you'll state your name and address for the record.

MR. DWIGHT:
Sure. Stephen Dwight, 4832 Cypress Lake Drive, Lake Charles, Louisiana.

MR. JONES:
Thank you very much.
MR. DWIGHT:
Thank you, Mr. Chairman. Thank you,
Committee. I am the representative that represents Sasol. They're in my district in Westlake, Louisiana, and from the comments that I've heard from the Board, I think everyone acknowledges that this is -- this should be a case study of how ITEP should work. What they have done for Southwest Louisiana and our community is
tremendous. All of our hotels are full, all of our restaurants are full. Our tax collections, the local sales tax collections for the parish, the school board and the sheriff, they're all full. It's -- the only problems we have is with traffic because we have so many employees getting off work and they're actually having to stagger their times. But from Southwest Louisiana standpoint, this was a tremendous impact on not only our area, but other areas, our surrounding areas.

I have my son here with me. It will impact him too, and I'm going to be brief because we are actually in route to Florida. We cut our trip a little short because we -- this project was too important, and I wanted to make sure I gave my testimony and ask for this Board's approval because this has impacted South Louisiana in my district and I'm very glad that Sasol chose Southwest Louisiana and Westlake.

And I'll be happy to answer any questions if there are any.

MR. JONES:
Thank you, sir.
Any questions or comments from the Board for Representative Dwight?
(No response.)
MR. JONES :

Thank you, sir. Safe travels.
We have Mr. George Swift.
MR. SWIFT:
Thank you, Mr. Chairman and Members of the Board. I'm George Swift with the Southwest Economic Development Alliance. We are the chamber and the economic development organization for Allen, Beauregard, Calcasieu, Cameron and Jeff Davis, and we wanted to let you know that Sasol is a big part of our development in Southwest Louisiana and a real success story as we've heard today and we're very proud to have Sasol in our region. And the alliance and the Port of Lake Charles were among the first to partner with Sasol in siting this project. We worked with them to recommend a site and to identify a site that would work.

And shortly after announcing the project, Sasol partnered with local authorities and funded a regional impact study. It was a seven-figure, comprehensive socioeconomic modeling and analysis of the growth impact on our community, not just Sasol's impact, but the other investment developer that was coming. And we've used that as a guide to work on the issues that are created by growth, and there are many, but the opportunities have increased tremendously.

And we still use the report as a

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blueprint for our smart growth practices in our area. And that's just one example that Sasol has done to help our community. They also have worked with us on a workforce development guide to allow folks the opportunity to work in industry, what it takes, and also a small business guide to help small businesses, how they can work with industries.

So local input and partnership has been Sasol's principle in everything they've done. They've been a great community partner, and we're very glad to have them in Southwest Louisiana.

Thank you.
MR. JONES:
Thank you, Mr. Swift.
And, listen, I got to read that report, and it was a great piece of work. And -- but I know you-all are doing a great job of managing the growth, and I applaud. You guys are an example of what we all could follow. Thank you, sir.

MR. SWIFT:
Thank you.
MR. JONES:
Any other comments or questions for
Mr. Swift?
(No response.)

MR. JONES :
All right. We have a couple others.
Ms. Elaine Alford (sic).
MS . ACHORD :
Good morning.
MR. JONES :
Good morning.
MS . ACHORD :
My name is Elaine Achord.
MR. JONES:
I'm sorry. Achord.
MS. ACHORD:
That's okay. No problem.
Achord, and I am the Unit Manager for one of the new units that is being built at Sasol at the West plant, ethylene oxide/ethylene glycol unit, and this was the second of the two units that started up early this year.

We -- my team makes products that go into a lot of consumer goods, things like polyester to make upholstery and clothing, and several other consumer goods as well. My team is new. We are all one of those 800 new Sasol Louisiana employees. I was hired number 114.

I actually grew up in Lake Charles, but

I left home to go to college out of state. I earned my chemical engineering degree, and then $I$ moved to Houston, actually, for a job. I got married, had kids, but after a few years, we wanted to be home, and the timing worked out. Sasol had just announced their intention to expand, and it drew me back home and I was able to come home and raise my two girls at home with my family in Lake Charles. And so, you know, I applied for a job at Sasol, I got it, and, like I said, not only was I able to come home, raise my kids in a town that I grew up in and be near family, but $I$ was also able to continue to expand my career with a growing company like Sasol.

My story is not unique, though, at
Sasol. A few of my colleagues are actually here today, and we'll introduce them here in a second. Their faces are the faces of Sasol's Southwest Louisiana progress. They are Louisiana residents, Louisiana educated and Sasol proud. I'm going to introduce them.

Number 336, our hired, was Lacey Doxey, and she is a Training Consultant who graduated from McNeese.

Number 600 is Christian Jones, a chemist working in our Research and Development group, also graduated McNeese.

Number 559 is Kim G. Williams, who's a
laboratory technician and a graduate of SOWELA Technical Training College.

Brandon Lewis, who's Number 637, and he's a process controls engineer and a McNeese graduate. He actually started with us as an intern.

And Number 182, John Monteith, and Number 190, Joseph Narcisse, both processors and graduates of SOWELA, McNeese and LSU.

These Sasol employees are among the 250-plus SOWELA and McNeese graduates, partners that we credit in large part for our local hiring success.

Sasol is delivering on our "Louisiana First" commitment to hire local, and we are the state's return on the Sasol ITEP investment.

Thank you.
MR. JONES:
Great story.
Any comments or questions from the
Board?
(No response.)
MR. JONES:
Thank you very much.
And we have Mr. Eric Walker.
MR. WALKER:

Good morning. My name is Eric Walker, and I'm a Senior Production Manager at Sasol's Lake Charles East plant.

Sasol recognized early on that for our project and our operations to be successful, our community had to be successful. Years before we started our construction project in Southwest Louisiana, we made a commitment to prioritize using Louisiana businesses on our project. We also made a commitment to partner with the community to make meaningful investment in the areas of education and small business development. We partnered with eight major Louisiana construction companies and many other Louisiana businesses for our project. As you heard, to date, we have spent \$4.3-billion with those partners.

We've also partnered with the community
 small business development programs, and we're prioritizing our nearest neighbors in Mossville and Westlake communities. The goal is to enable our community members to build their skills and to grow with us.

To date, we have reached over 15,000 Southwest Louisiana resident through element ary STEM education programs, and our Sasol employees have
contributed over 4,000 on-the-clock volunteer hours in our community. We have given over 175 craft and process technology scholarships with priority given to our nearest neighbors in Mossville and Westlake. We have also facilitated 75 new small business starts through our partnership with McNeese State University.

Sasol is delivering on its "Louisiana First" commitment, and these outcomes are the state's return on the Sasol ITEP investment.

Thank you.
MR. JONES:
Thank you, Mr. Walker.
Any comments or questions for
Mr. Walker?
(No response.)
MR. JONES:
Thank you, sir.
That's all the cards I have. Are there any other comments or questions from the public?
(No response.)
MR. JONES:
Okay. Before we go to the -- I'm sorry. Yes, sir.

AUDIENCE MEMBER:
(Inaudible.)

MR. JONES :
On one of the -- we're not to that part of the agenda yet. We'll be there shortly. Thank you very much.

One thing I want to say before we move to the motion and to vote on the motion, for the other companies that we're about to vote on, just because you're not investing 14-billion doesn't mean you're not valuable. Now, if you can see your way clear to doing that, we welcome that opportunity. But, truly, this state will only be made up of so many billion-dollar investments. It's those investments at $\mathbf{\$ 2 0 0 , 0 0 0}$, $\$ 300,000$ that are just as valuable, just in a different way. We thank you for the investment you guys are making as well.

But, Sasol, we appreciate the story today. We look forward to hearing more of these kinds of stories from all of these folks that are doing the construction that's going on. Thank you very much.

All right. Now, let's move to vote.
All in favor of this motion, say "aye." (Several members respond "aye.") MR. JONES :

Any opposed?
(No response.)

MR. JONES:
I dare you.
Did I say that out loud?
Motion passes without opposition. Thank
you very much.
All right. We're not done.
MS . CHENG :
We're moving on to the post-EO applications, and these are under the 2017 rules. We're going to request deferral for two of these applications, 20180214, PacTec, Inc., and 20180215, Schilling Investments, LLC.

MR. JONES :
Motion by Mr. Windham to defer; second
Mr. Slone.
Any comments or questions from the
Board?
(No response.)
MR. JONES:
Any comments or questions from the public?
(No response.)
MR. JONES:
Motion to defer these two items, all in favor, say "aye."
(Several members respond "aye.")
MR. JONES :

## Any opposed?

(No response.)
MR. JONES:
No opposition.
MS . CHENG:
And as these are under the 2017 rules, they already received local support resolutions from their respective locals in the parishes in which they're located.

## 20180164, Air Liquide Advanced

Technologies US, LLC in Allen Parish; 20180030, Cortec, LLC, West Baton Rouge Parish; 20180072, Cortec, LLC in Terrebonne Parish; 20170664, Intralox, LLC in Jefferson Parish; 20170652, Laitram Machine Shop, LLC in Jefferson Parish; 20170651, Laitram Machinery, Inc. in Jefferson Parish; 20170653, Laitram, LLC in Jefferson Parish; 20180075, LAPCO Manufacturing in St. Mary Parish; 20180035 Lapeyre Stair, Inc. in Jefferson Parish; 20161576-B, Louisiana Sugar Refining, LLC in St. James parish; 20170465, Syrah Technologies, LLC in Concordia Parish; and 20170067-H, Westrock CP, LLC in Jackson parish. That's a total of 12 new applications.

MR. JONES :

Thank you very much.
Exercise a motion to approve?
Mr. Slone; second from Dr. Wilson.
Any comments or questions from the
Board?
Yes, Mr. Devillier.
MR. DEVILLIER:
Thank you, Mr. Chairman.
On the sheet, it shows an estimate of tax relief.

MS . CHENG:
Yes, sir.
MR. DEVILLIER:
I had asked in a prior meeting if we could get the estimate of tax collections.

MS . CHENG:
We'll have to look into that.
MR. DEVILLIER:
I'd just like to know with the new rules what the locals are possibly going to be collecting. MS. CHENG:

Okay. This is 80 percent, so it would be 20 percent.

MR. DEVILLIER:
Would it be possible to add a column for

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that?
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MS . CHENG:
We can look at that.
MR. DEVILLIER:
Thank you.
MR. JONES :
That's really -- that would be
interesting information. That would be.
All right. Any other questions or comments from the Board?
(No response.)
MR. JONES:
Any questions or comments from the public?
(No response.)
MR. JONES :
There being none, all in favor, say
"aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES:
There being no opposition, the motion passes.

Now, the newest rules -- forgive me.
I'm sorry. Yes. Thank you. LAPCO.
MR. FINK:
I just have some handouts.
MS . TRICHE:
Good morning.
MR. JONES :
Okay. I have Ms. Trudy Triche and Mr. Frank Fink.

And this is on 20180075, LAPCO
Manufacturing?
MS. TRICHE:
Correct, yes, sir.
MR. JONES :
All right. Go right ahead.
MS . TRICHE:
So the reason I'm before you this morning is apparently I have filed my application late. So I think the problem came in the initial Advanced Notification. I only allowed six months of construction, which probably was not fair a time allotment. However, we did not finish it in September. We finished, you know, like in the middle of December sometime, and so when I filed the application, I referred to the rule of Advanced Notification, Section

503, which stated that an application under -- I'm sorry -- 503 (c), number 1, "The following may either be concurrent with or after filing the Advanced Notification, but no later than 90 days after the beginning of operation or the end of construction."

So when I went to file the application, I read that, and we filed the application in January. However, on the Advanced Notification, the estimated date of completion was put as September of 2018. Therefore, I've been informed that we are going to be penalized with the year, instead of five years, four. And so $I$ was asking, in view of this, these rules that $I$ read, thinking $I$ was doing it correctly, if that can be adjusted somehow.

MR. FINK:

Thank you for giving me the opportunity to speak.

One of the things that in the rules were not clarified was the fact that an Advanced Notification says "may be amended," but it didn't say it "had to be amended," and so we took the rules literally and went exactly by them. And the first page shows you the dates that we had followed. So what we are here to do is just, the confusion in the rules, we apologize for that, but we're asking you-all to approve the ITEP application
without penalty and perhaps maybe the rules would be reconsidered or looked at for future applicants.

MR. JONES:
All right. I'm a little bit confused perhaps. The LAPCO application that I'm seeing, we're not dealing with a penalty, are we?

MS . CHENG:
Yes, sir. There's two -- it's denoted with two asterisks on the right --

MR. JONES :
Oh, the two asterisks. All right.
MS . CHENG:
-- two asterisks on the right as a late application.

MR. JONES:
Okay. I see.
Is there a response from the staff as to what Ms. Triche and Mr. Fink allege?

MR. USIE:
The estimated project ending date on the advance can only be amended if the request to extend the project is made prior to that ending date. The ending date was $9 / 30$ of 2018 , and they never requested an extension. When they filed their application, their application was filed on February 8 th of 2019, and the
application was due 90 days after the end of construction, as stated in the Advance. That's where the application due date comes from, based on the advance ending date.

MR. JONES:
Yes, sir. Mr. Windham.
MR. WINDHAM:
When you say "estimated," estimated is not absolute, it's estimated.

MR. USIE:
Right. So it can be amended since it's an estimation, but it has to be amended prior to that 9/30/2018 ending date as stated in the rules.

MR. WINDHAM:
But then it's not an estimated date, it's an absolute date.

MR. USIE:
At the time of filing the Advance, it is an estimated date.

MS . CHENG:
But they knew they were going to go past September 30th before September 30th, I'm sure, so they could have requested an extension to that date when filed before the date we had -- before the date we had on the Advance.

MR. WINDHAM:
So when we say "estimated," is there a window of which an estimate is inaccurate before or after?

MR. FAVALORO:
Frank Favaloro, Manager with Business Incentive Services.

This rule has been in place -- since the beginning?
-- for as long as $I$ can remember. I'm not aware of any other issue with this rule in the past. MR. JONES:

Again, I'm -- this is a fresh set of eyes, and $I$ presume all of $y^{\prime}$ all have looked at this, but I'm looking at the information that Mr. Fink has passed out and he's quoted, and I've not looked at it, but I presume it's accurate, a comment that's on the LED website that says "Advanced Notification expires unless an application is filed online with LED within 12 months of estimated project end date as stated in the Advanced Notification."

According to the timeline, again, that I'm looking at, it appears they did that.

MR. USIE:
Correct. They -- you can still file an
application if you file it within 12 months of that ending date stated in the Advance, so they can still file their application, as they did. However, in the rules, it states there "shall" be a reduction of one year if it is filed late, and the late filing comes from the timing of the application. It was beyond the 90 days that they are given to file an application once construction is complete.

MR. JONES:
Okay.
MR. USIE:
I can read the statement from the rules. "The estimated project ending date as stated on the Advanced Notification," in this case, 9/30 of 2018, "may be amended by the applicant if the amendment is made prior to the estimated project ending date," and that estimated ending date given to us the day they filed their Advance was $9 / 30$ of 2018. No extension request was ever made to myself or Kristen during the time of this project being constructed. They just filed their application in February of 2019, and that was it. That's when we reviewed the application. It's considered late because they had 90 days from that September 30th, 2018 ending date to file that application and be considered timely. And any applicant

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can still file an application beyond the ending date stated in the Advance if it is done so within 12 months. If it's after 12 months, you cannot file an application because the Advance then expires, and that's stated in the rules as well.

MR. JONES:
So did they not file within 90 days of completion?

MR. USIE:
They did not; correct, within 90 days.
MR. WINDHAM:
So that creates the window then?
MR. USIE:
That creates the window, the date in the

## Advance.

MS. TRICHE :
Excuse me. I think that's where the confusion is.

MR. JONES :
Okay. Help me.
MS. TRICHE:
Our completion date was in December, and I believed it was 90 days from the completion date in which we filed and had our application complete in February within the time slot. However, I did not
realize that it was from the date that was estimated back in March on the Advanced Notification. Quite honestly, $I$ never even looked at that. I assumed, from what $I$ read, that it was 90 days from the completion.

MR. USIE:
I'd also like to add, when we review every Advance that comes in, we also send an acknowledgement letter. At the time, this was prior to our FASTLANE NextGeneration sending them electronically, so an actual letter was e-mailed with the application due date stated in that letter, in the Advanced Acknowledgement Letter to Trudy.

MS. TRICHE:
And, absolutely, I did receive that letter.

MR. JONES:
Hold on. We we're not going to have it back and forth. I'm not going to do that. Just a second. I'm trying to -- y'all have slept with this, I have not. Okay? So I need to think this through just a bit.

First of all, you keep using February dates. I'm seeing January 28, 2019, so let's throw February out; correct, with this --

> MR. USIE:

The February date was when they
submitted their application to LED, so it is an important date.

MR. JONES :
It says on this January 28th. Is that not correct?

MR. FINK:
That was when we had all of the data signed and submitted, and it may take a couple of days to get there. I remember we sent a check and the check was returned and then was re-filed with the -- online.

MR. USIE:
I can clarify that. I haven't reviewed that page from Frank, but our records -- this was FASTLANE NextGeneration that $I$ spoke about. We did not accept paper documents or checks at the time they submitted their application. Therefore, we had to return it because we had no way of processing it, and they had to re-file it online and pay electronically.

MR. JONES:
So they did a hard copy submission and you sent that back and did it electronic?

MR. USIE:
Correct.
MR. JONES :

The hard copy was in January, the
electronic copy was in February?
MR. USIE:
February 8th, yes.
MR. JONES:
Got it. Forgive me, but I've got to get in the weeds just to understand those timelines.

You completed construction in December
of '18?
MS. TRICHE:
Correct.
MR. JONES :
You filed it in early February; is
that --
MR. USIE:
February 8th.
MR. JONES:
So that was within 90 days of your completion of construction?

MS. TRICHE:
Right.
MR. JONES:
Are we in agreement on that?
MR. USIE:
That's what they stated in their
application, however, that's not --
MR. JONES :
Okay. I'm not asking you to argue your case. I'm trying to understand the facts.

We all agree that they filed within 90 days of completion of construction. Does anybody disagree with that?

Staff, do y'all disagree with that?
MR. USIE:
As stated by them, but not as stated in their Advanced Notification, and that is --

MR. JONES:
We're going to get to that. I promise. I promise you we're going to get to that. I just want to understand.

Actual construction, 90 days from actual construction; correct, no argument with that?

MR. USIE:
That's what the company is telling us;
correct.
MR. JONES:
Okay. But you contend that the actual construction is not the key date; is that accurate? Is that accurate?

MS. CHENG:

Correct, because we have the word
"estimated" to allow for flexibility to extend the ending date on our Advance -- on the Advance so that -the Advance is a notice for the state to let the state know that a project's occurring. If it's just a wrong date, what's the significance of it if you know that your project is going to go further? Otherwise, we'll never know if an application's coming in or not and if the project's complete or not.

MR. JONES:
So your contention is that the 90 days starts running as of the estimated construction date in the original application?

MR. FAVALORO:
Provided that that date has not been extended.

MR. JONES :
Yes.
MR. FAVALORO:
Yes.
MR. JONES :
The application, the estimated date or any extension thereof.

MR. FAVALORO :
That's correct. The flexibility does
allow an applicant to extend those dates provided that the extension is requested prior to that estimated end date.

MR. JONES :
Okay. At least $I$ understand the facts.
What I would like to do, just as -- the
Board, if y'all feel strongly enough, then I'll entertain any motion you wish to. What I'd like to do is go back, and since we're still in the same meeting from a parliamentary standpoint, I think we can do this, is go back and reconsider the approval of the LAPCO Manufacturing and defer it until next meeting. And in between that time, at least myself and whomever else wants to, sit with staff and either Ms. Triche or Mr. Fink and see if we can't at least understand this. I don't want to spend everybody's time trying to get into the rules on this and try to settle this dispute. I don't think that's good use of everybody's time today, but I think it is appropriate that we get to some kind of consensus on the issue. Is that fair?

MR. WINDHAM:
I'll make that motion.
MR. JONES :
All right. Mr. Windham.
And a second?

All right. Mr. Coleman.
And the motion is to go back to the matter of 20180075, LAPCO Manufacturing, to re- -- the first motion is to reconsider our recent approval as provided by the staff. So the first motion is just to reconsider.

All in favor, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES :
There is no opposition.
Now, the motion -- I would entertain a motion to defer 20180075 till the next meeting pending conversations over this issue with staff and the applicant.

Motion from Mr. Miller; second, Dr. Wilson.

Any questions or comments from the Board?
(No response.)
MR. JONES :
Any questions or comments from the audience -- public?
(No response.)
MR. JONES :
Mr. Fink, does that work for you guys?
And staff? We'll figure this out, but $I$ just don't want to have to do it right now. Okay? Fair enough?

All in favor, say "aye."
(Several member respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES:
There is no opposition.
So LAPCO Manufacturing is deferred till
to next meeting, and we'll figure this out.
MR. FINK:
Thank you.
MR. JONES:
Thank you for your time.
All right. Next.
MS . CHENG:
We have 28 new application under the 2018 ITEP rules. There is a request for deferral from 20170302, Oil \& Grip, LLC.

MR. JONES:
I'm sorry. Just one?

MS. CHENG:
Yes, just one.
MR. JONES:
All right. Motion to defer, entertain
that motion.
Mr. Miller; second from Dr. Wilson.
Any questions or comments from the
public?
(No response.)
MR. JONES:
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES :
No opposition. That motion passes.
Okay.
MS . CHENG:
20161893, Alliance Compressors, LLC in Natchitoches Parish; 20180323, Bagwell Energy Services, Inc. in Iberia Parish; 20190130, Buffalo, LLC in Calcasieu Parish. There is a note on this application that it falls into the definition of Mega-Project, which allows for 93 percent abatement. 20180148, Flopam, Inc.
in Iberville Parish; 20180046, Hunt Forest Products, LLC in La Salle Parish; 20180123, International Mezzo Technologies, Inc. in East Baton Rouge Parish; 20170624, K\&B Machine Works, LLC in Terrebonne Parish; 20170480, Louisiana Spirits, LLC in Jefferson Davis Parish; 20180424, Ohmstede, Ltd. in Iberville Parish; 20161850, Packaging Corporation of America in Beauregard Parish; 20170296, Packaging Corporation of America in Beauregard Parish; 20170297, Packaging Corporation of American in Beauregard Parish; and 20170300, Packaging Corporation of America in Beauregard Parish; 20180014, Procter \& Gamble Manufacturing in Rapides Parish; 20180110, Service Machine \& Supply, Inc. in Lafayette Parish; 20190057, Stupp Bros, Inc. d/b/a Stupp Corporation in East Baton Rouge Parish; and 20180053, W.R. Grace \& Co. in St. Charles Parish for a total of 17 new applications under the 2018 rules.

MR. JONES:
Very good.
I'll entertain a motion to approve. Motion by Dr. Wilson; Ms. Malone,

## second.

Any comments or questions from the

## Board?

(No response.)

MR. JONES :
Any comments or questions from the
public?
(No response.)
MR. JONES :
There being none, all in favor, say
"aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES :
There is no opposition.
MS . CHENG :
We have one timely renewal of tax exemption contract, and that's from 20140632, Catalyst Old River Hydroelectric, LP in Concordia Parish.

MR. JONES :
Entertain a motion to approve.
Mr. Briggs; second from Mr. Coleman.
Any comments or questions from the

## Board?

(No response.)
MR. JONES:
Comments or questions from the public?
(No response.)
MR. JONES:
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES :
There is no opposition. That motion passes.

## MS. CHENG:

We have four late renewal requests:
20130380, Custom Metal Works, Inc. in East Baton Rouge Parish. The initial contract expired 12/31 of 2017. The late renewal was requested $5 / 17$ of 2019 ; 20140485, MK Environmental, Inc. in Caldwell Parish. The initial contract expired $12 / 31$ of 2018 . The late renewal was requested $4 / 5$ of 2019; 20140483, Mele Printing Company, LLC in St. Tammany Parish. The contract expired 12/31 of 2018, and the late renewal was requested 5/20 of 2019; and 20111105, Mr. Mudbug, Inc. in Jefferson Parish. Initial contract expired $12 / 31$ of '18, and the late renewal was requested $1 / 15$ of 2019.

MR. JONES:
Okay. For those in the audience, and we
take these one-by-one because we want to hear why the renewal request was late. So, first, we'll take -anyone here from Custom Metal Works, Inc.?
(No response.)
MR. JONES :
No one?
Were they notified of the hearing?
MS . CHENG:
Yes, sir, they were.
MR. JONES :
Okay. I will entertain a motion.
Mr. Moller.
MR. MOLLER:
Motion to reduce the exemption by two years.

MR. JONES :
That's a motion.
Second, Dr. Wilson.
Now, let's discuss the motion.
Mr. Miller.
MR. MILLER:
If my recollection is correct, if the company's not here to represent, we typically deny it completely, and if they're here to, we do -- if they're here to explain, we give them a year.

MR. MOLLER :
I'll amend my motion.
MR. MILLER:
Listen, I'm all for whatever you want to do. I just want to make sure we're consistent. I don't want anybody to come back later.

MR. JONES:
It is the good of the Board, whatever y'all want to do.

So your amend --
MR. MOLLER:
I'll amend my motion to deny.
MR. JONES:
To deny the application for renewal.
Okay. Second?
Dr. Wilson accepts that amendment to the motion. So we have a motion to deny the renewal request.

Any comments or questions from the
Board?
(No response.)
MR. JONES:
Any comments or questions from the public?
(No response.)

MR. JONES :
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES :
All opposed?
(No response.)
MR. JONES :
There is no opposition. The renewal request from Custom Metal Works is denied.

Anyone here from MK Environmental?
Sir, please come forward.
Could you state your name and position with MK Environmental?

MR. GARON :
I'm Mark Garon. I'm the manager of MK Environmental in Caldwell Parish.

MR. JONES :
Okay. What we need to hear is the reason for the late renewal request.

MR. GARON :
I cannot give you a specific, real reason other than the fact that we missed it, and we were actually investigating trying to get some -- we're expanding our facility now, and we're speaking with Kristin and the people here about what to do for
potential new tax credits that we can get for the facility we're expanding and realized that this one lapsed and are now trying to late file for it. It's for equipment we purchased five years ago, and I just honestly don't think we realized we needed to extend it.

MR. JONES:
Okay. Have you done anything within your system now to make sure that these kind of matters are diaried or flagged so that these kind of application periods are not missed in the future?

MR. GARON :
Yes, sir.
MR. JONES :
And so you'll know what happens when we have a late renewal request, we have a pretty standard response, but one of the things that we don't like particularly is, number one, ignoring the opportunity to come here and explain, and, number two, we really don't like when it happens a second time. So I encourage you to figure it out to make sure it doesn't happen a second time.

MR. GARON :
Yes, sir.
MR. JONES :
Understood.

MR. GARON :
Appreciate that. Yes, sir.
MR. JONES :
All right. Normally -- this is a one-year. Usually we attach a one-year penalty to an application of this late, so $I$ would entertain a motion for a one-year penalty.

From Mr. Slone; second from Mr. Miller.
Any questions or comments from the Board?
(No response.)
MR. JONES :
Any questions or comments from the public?
(No response.)
MR. JONES :
All right. All in favor, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposition?
(No response.)
MR. JONES:
There is none. Motion carries.
Thank you for being here this morning.
MR. GARON :

Thank you for your time.
MR. JONES:
Mele -- Mele -- I don't know how you pronounce that -- Printing Company. Mele.

MR. AMBEAU :
How are you? My name is Jason Ambeau with A2Z Consultants, La, and this is Mr. Mallery Mele, the owner of Mele Printing.

Mr. Chairman, I would just like to say thank you, by the way, for your comments about small business. Happens to be my niche. And I used to work for the Ascension Parish Assessors Office for 10 years, so I dealt with the really large contracts, and the small business owners get missed out on an awful lot in this process where the large manufacturers get all of the hype and the credit in the press.

The new process, as I'm sure all of y'all know, has changed and changed and changed and changed, and it's been difficult to keep up, even for someone like me, who that's what I do for a living. As a small manufacturer in St. Tammany, it's really difficult to keep up with all of the processes and the changes and the new rules, et cetera, et cetera. In fact, recently, I remember thankfully received an e-mail from Hud and Kristin that specifically said, "Look, the

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last set of instructions for this thing was really confusing. We apologize. Here's some clarification and some help and some support to try and get this done." I think that was just a couple of weeks ago for one of my other clients that we received. So I would just beg your consideration for that idea.

It's difficult. Small business owners don't have billions of dollars of resources to dedicate to such things. There is just one person in Mr . Mallery's office that handles that. Now, he has done some things to remedy these situations. He's engaged myself to try to help get these things done.

Quite frankly, I have been around the state educating parish councils, you know, the school board, et cetera, about this process. They have no idea and they're totally lost, and so part of our process is not just making the argument, but it's actually educating them on this. And then we come back months later, "By the way, what we taught you last night, that's done. It's a whole new thing now." Right? And this has just happened over and over again. So it's really been an amazingly and cumbersome process.

Other than that, quite frankly, and I'll let Mr. Mele speak to this, we don't have a great excuse. I mean, we just don't, except to say that very
fact that it's really cumbersome, it's real difficult, and, again, just the resources that a small business has. You know, the people at the plant are busy doing their jobs, and then they have to do this other brand new process and that gets added. And, again, it has changed frequently. So we just ask you for your consideration for that. And 30 days would be great. We can deliver this to you. They're working on it already and, you know, putting these numbers together. I'm putting some numbers together for some other companies right now, so I know how difficult it is for them to get this data together, much less to have the resources to address it.

So I just ask for your consideration. And I would love for Mr. Mallery to be able to speak to you.

MR. MELE :
Thank you very much. I'm Mallery Mele. I live in Covington, owner of Mele Printing, 619 North Tyler in Covington.

There is no excuse. We've been through this renewal already. I've been renewed on another application before. I thank y'all very much. My person feels horrible about it. She's my direct report. She's very good. She's at the top of her game, but we're
still growing at a very rapid rate. We're up almost 12 percent this year, and we continue to keep making investments. This one got by us. I apologize for that. It will not happen again.

MS . CHENG:
I did want to mention, the renewal process has not changed since even before all of the rule changes, so just want to make that clear.

MR. JONES:
Understood.
Okay. And, again, the practice of the Board has been a fairly standard and across-the-board treatment of late renewals, and your renewal was, what, five months late, so that basically calls for a one-year penalty. So you'll still get, you know, 80 percent of the benefit, but you'll lose the one year of it.

So with that -- that's assuming the Board does what it normally does. Okay? I would entertain a motion for a one-year penalty.

Mr. Miller; second from Mayor Brasseaux.
Any questions or comments from the

## Board?

(No response.)
MR. JONES:
There being none, any further comments
from the public?
(No response.)
MR. JONES :
There being none, all in favor of
one-year penalty, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES:
There being none.
Thank y'all for being here today.
MR. AMBEAU :
Thank you for your consideration.
MR. JONES :
You bet.
Mr. Mudbug, Inc., anyone here?
State your name and your position with
the company.
MR. D'ANGELO:
Anthony D'Angelo, CEO.
MR. JONES :
Okay. Can you tell us what happened?
MR. D'ANGELO:
Pardon?

MR. JONES :
Can you tell us what happened with the
late renewal?
MR. D'ANGELO:
Like the gentleman before me, I accept full responsibility for it. It's -- the ball is in my court to make sure that doesn't happen again, and I promise you it will not.

MR. JONES :
Okay. Any comments or questions from the Board for Mr. D'Angelo?
(No response.)
MR. JONES :
A motion for one-year penalty.
I have a motion from Mr. Slone and a second from Mr. Coleman.

Any comments or questions from the Board?
(No response.)
MR. JONES :
There being none, any comments or questions from the public?
(No response.)
MR. JONES :
There being none, all in favor, say

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"aye."
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(Several members respond "aye."
MR. JONES :
Motion carries.
Thank you, Mr. D'Angelo. I appreciate what you're doing.

All right. What's next?
MS . CHENG:
We have 28 changes in name. Calumet Shreveport Lubricants \& Waxes, LLC in Caddo Parish, the Contract Numbers are 20100269, 2010270, 20100271, 20100272, 20100273, 20100274, 20120507, 20120508, 20120509, 20120510, 20120512, 20130465, 20130466, 20140384, 20140385, 20140386, 20140387, 20140388, 20140389, 20140390, 20150482, 20150483, 20150485, 20161164 and 20161173. Those contracts are requesting a change in name to Calumet Shreveport Refining, LLC.

And Premier Machine Works, LLC in Terrebonne Parish, Contracts 20120280, 20141219 and 20170323 are requesting a name change to AIT Machine, LLC.

MR. JONES:
All right. Entertain a motion to approve the change in names.

Mr. Williams; Mr. Coleman second.
Any comments or questions from the

## Board?

(No response.)
MR. JONES :
There being none, any questions or
comments from the public?
(No response.)
MR. JONES :
There being none, all in favor, say
"aye."
(Several members respond "aye.")
MR. JONES:
Any opposition?
(No response.)
MR. JONES:
That motion is approved.
MS . CHENG:
We have seven contract cancelations:
Bell Helicopter Textron, Inc., Contracts 20131385 and 20131385-A in Lafayette Parish. The Lafayette Parish assessors office notified LED of the company no longer operating at its Lafayette site; iFAB Industrial, LLC, Contract 20141277 in Caddo Parish. The assessor notified LED of the company's sale, and the company has been notified about this cancelation; and Great Southern Galvanizing, Inc. d/b/a Great States Galvanizing,

Contracts 20100919, 20100919-A, 20150736 and 20161533 in
East Baton Rouge Parish. We've been notified by the Baton Rouge assessor that the company is no longer in operation.

MR. JONES :
Motion to cancel these three contracts -- or these several contacts.

Mr. Devillier, let's get the motion and then we can ask questions.

Mr. Windham motion, and Dr. Wilson second.

Now, Mr. Devillier, any questions? MR. DEVILLIER:

Thank you, Mr. Chairman.
On the cancelation of the contracts, I was just wondering where these corporations are, I guess, in the sense that they possibly received ITEP in the past, and where are we with -- like Bell Helicopter, for example, is close to my district, and I was kind of wondering where we are with what the -- I know they have a new facility, I guess, that's opening there. Why is this facility -- why didn't it move, I guess, maybe out -- I don't know if there's someone with LED that can answer that.

MR. JONES :

Secretary Pierson.
SECRETARY PIERSON:
I want to restate the question, but I'm
happy to give you the answer.
I think in terms of Bell Helicopter, is
that --
MR. DEVILLIER:
Correct.
MR. PIERSON:
The disposition of that engagement with the state has been formally terminated after extensive negotiations. Certainly at the beginning Bell made a commitment to the state, and based on that commitment, we constructed a facility value between 24 and \$26-million in Lafayette. They then became aware that they wouldn't be able to honor the original commitment that they made, and we went back to the table and modified the Cooperative Endeavor Agreement to bring about a different performance-based set of circumstances that they didn't have to honor.

Unfortunately, due to circumstances that were quite tragic, actually, that the test helicopter crashed and killed two pilots, but ultimately the corporate decision was made by Bell to not go forward with their project in Louisiana.

All of our programs of significance are protected. When the state makes an investment, we securitize that investment to the best of our ability; and, therefore, based on the strength of our contracts and protections for our citizens, we were able to begin to negotiate with Bell and articulate exactly what their obligations were back to the State of Louisiana.

So, certainly, we regained full control of the facility, so that remains in the hands of the public, and, certainly, we were also, along with that, able to secure a $\$ 9.5$-million cash transfer to the State of Louisiana. Also we were able to secure a \$4.6-million helicopter, which has been placed into service in the fleet of the State police. And with that, we were able to conclude, with the concurrence of Bell and the State of Louisiana and terminate that agreement in full.

Fortunately, we were able to introduce the company called Kopter, which will now occupy that facility and which will bring an exciting new opportunity to the State of Louisiana and Lafayette, and that they will assemble their new SHO9 at that location and will ramp to a lot of employment, will be a modern, state-of-the-art, best-in-class helicopter. This is not a company without means, and they're significant, and
we're very optimistic about their future success. We will also stay engaged with them with the same kind of protections that have been executed in this regard with Bell.

So long story short, Bell was never able to move into the facility the kind of equipment they would have enjoyed a tax abatement on because they never fully executed their mission in Louisiana, and so this termination of their ITEP contract is part of closing out that Bell chapter for us.

MR. DEVILLIER:
So Bell is still in operation, they're just not in operation in Louisiana?

## SECRETARY PIERSON:

Bell is still very much nationally in operation and still maintains, $I$ think, a repair facility in the Lafayette area, but the idea of the original commitment to grow a large number of enhanced manufacturing jobs in the assembly of the Bell 505 will not occur in Louisiana, and they pulled that work, to the best of our knowledge, back into their Canadian headquarters.

## MR. DEVILLIER:

Thank you.
Thank you, Mr. Chairman.

MR. JONES:
Any other questions or comments?
(No response.)
MR. JONES :
All right. Any other questions or comments from the public?
(No response.)
MR. JONES:
There being none, all in favor of cancelation of these contracts, say "aye."
(Several members respond "aye.")
MR. JONES :
Any opposed?
(No response.)
MR. JONES:
There is no opposition. The motion carries.

MS . CHENG:
We have five special requests. The first two are in regards to Chalmette Refining, Contract 20170154 and PDF Logistics LP, 20170155, Sheriff James Pohlmann of St. Bernard Parish requests to ascend the current ITEP contracts due to lack of property approval by the Sheriff.

MR. JONES :

Now, I have a card from, is it -- I
think it's Mary Hand. Is that correct?
Okay. Ms. Hand, if you would, come up, please.

MS. HAND :
Good morning.
MR. JONES:
If you would, state your name and position with the sheriff's office.

MS . HAND:
My name is Mary Hand. I'm one of the attorneys for Sheriff Pohlmann and the St. Bernard Parish Sheriff's Office. This is my law partner, Sal Gutierrez, and we'd like to thank you for the opportunity to address the Board this morning briefly. If $I$ could just give you a little background information, as Ms. Cheng said, these are two applications for tax exemptions that were filed. On December 17th of 2018, the Sheriff received notice that these applications had been approved by the Louisiana Economic Development, and that's Application 20170154 and 20170155, and he was advised that he had 30 days in which to either approve or deny the applications.

On January 9th of 2019, I spoke with Ms. Cheng because the Sheriff -- this was a fairly new
procedure to him, and $I$ just wanted to make sure that we were following proper procedure. So I called Ms. Cheng to advise her that the Sheriff intended to deny the application, but $I$ just wanted to make sure that we just needed to send a letter to that effect rather than have to have a public meeting on behalf of the Sheriff, and Mrs. Cheng did advise me that the letter would be sufficient.

So on January 10th, the Sheriff signed both the forms denying the applications that were sent, and he also did a cover letter forwarding the applications and advising that he intended to deny. And they were sent to the Kristin Cheng e-mail.

We didn't hear anything for several months, and in May of 2019, the Sheriff started getting some phone calls advising that the application had been approved, well, both of the applications, and he said, "No. I denied both of them." So I called -- first we did some investigation, and apparently what happened, the denials were both e-mailed to the Department of Economic Development, they were also mailed by regular mail, but not by certified mail, just by regular mail. It turns out that the Sheriff's secretary, by mistake, sent the e-mail to $K-r-i-s-t-e-n . C h e n g$, when, in fact, the spelling of her name is $K-r-i-s-t-i-n$.

I immediately contacted Ms. Cheng, and we were advised -- the issue was the Sheriff's secretary never received the e-mail back as being undeliverable, neither did we receive the paper letter back. So, ordinarily, if it was an improper e-mail, you would expect that it would bounce back to you and that would have given him notice because it was timely denied.

When I did speak to Ms. Cheng, she did advise that they've had this problem in the past and that they had contacted the IT department in the past, and that often, even though the e-mail's improperly addressed, it does not always bounce back. So that's kind of the position we're in.

He did, in fact, deny the applications. I mean, mean, it was a clerical error, although I did advise verbally that he denied the application to Ms. Cheng prior to sending the e-mails. So we're just here this morning to ask for your consideration of that. We're asking that the contracts be rescinded because, in fact, the Sheriff did deny the applications rather than approve them.

MR. JONES:
Anything from staff on this? Y'all -- I take it we did not get the hard copy letter?

MS . CHENG:

No, sir, we did not. We received no notice from the Sheriff's Office, and in the 2018 rules, that does constitute an approval, so LED proceeded as the Sheriff approved with no action.

MS. HAND :
We would point out that in the rules, at
least as far as we could see, there's really no definition of "notice," and so, as I said, I verbally advised of the Sheriff's denial on January 9th prior to sending the -- our office did not, but prior to the e-mails being sent, you know, whether or not that constitutes "notice," because, as I said, I could not find a definition of what's required for that, and I would just, you know, call that to your attention. MR. JONES:

Mr. Windham.
MR. WINDHAM:
Do we know if the other bodies --
MS . CHENG:
The other bodies did deny. The parish, school board and -- yeah, the parish and the school board did deny. However, in the rules, it does state that the notice needs to be given in writing, 1 believe. MS. HAND:

I didn't see that. And I'm not denying.

I'm just saying, my research, I did not see they were defined how the notice had to be given.

MR. WINDHAM:
Just to make sure, so we had two bodies deny and a phone call concerning the third body, which you did, in fact, speak with the attorney?

MS . CHENG:
I can't -- I honestly cannot confirm or deny. I don't recall that phone call, but I do get a lot of phone calls.

MR. WINDHAM:
All right. Thank you.
SECRETARY PIERSON:
Just a question and then also a note. The note is that we are -- we don't control our own IT. The state has that umbrella, and we are asking for the modifications the that messages will give you a "did not reach the intended sender" message.

But when you made this communication to Kristin, was there anyone else in the courtesy copy line of that specific e-mail? Can you produce the evidence that you not only notified Kristin, but other parties so that we can ascertain this PDF or whatever you sent forward demonstrating that the Sheriff did not wish to support? I'm just looking for an administrative fix so
that other companies don't experience a similar situation. But it's -- you know if it was to only

Kristin and the name wasn't spelled correctly, it's a bit of a challenge for us.

MS . HAND :
I understand. And I do believe it was only sent to Kristin because the notice that the Sheriff was sent either to approve or deny, that was specifically where it was to be returned, and so I don't think anyone else other than Kristin because that's where the notice specified it should go.

MR. JONES:
You didn't sent it to the parish president? You didn't send it the school board? You didn't send it to anybody else, just to one person at LED?

MS. HAND :
Correct.
MR. JONES:
Mr. Windham.
MR. WINDHAM:
Do you by chance have copies of the sent document?

MS. HAND:
I do, yes. And we do have the -- in
fact, we had provided all of this to Kristin. We sent the e-mail chain showing, you know, when they were sent on the two application. It does, in fact, reflect that it's the $K-r-i-s-t-e-n$ versus $i-n$. But, yes, we have provided all -- and I can give you a copy of the documents as well.

MR. JONES :
Ms. Cheng, you've seen those documents since all of this has come about?

MS . CHENG:
Yes, sir.
MR. JONES :
Okay. All right. I was going to ask the same.

Mr. House, I'm really resisting the temptation to be a lawyer here, so I'm -- we may need some direction from your house.

MS . HAND :
And may I just say for the record, Ms. Cheng has been extremely cooperative and helpful to us, even from our first communication with her where we were asking to make sure that we were following the proper procedure. So I'm in no way trying to reflect poorly on their office because they've been very helpful.

MR. JONES :

I would be surprised to hear anything else, but, nevertheless.

Mr. House, can you perhaps help us here?
MR. HOUSE :
Let me correct one thing, and that is the rules very definitely do require resolutions from the parish governing bodies and a letter from the Sheriff.

MR. JONES:
Verbal notice is not sufficient?
MR. HOUSE :
No. I mean, and it is in the rules.
MR. JONES:
Do we require certified mail or anything like that, any kind of --

MR. HOUSE :
No, we do not. And, again --
MR. JONES:
Help me understand the impact on the company at this point. If we were to go back and retroactively deny ITEP, where does that put us?

MR. HOUSE :
Well, I think that they would then owe the taxes that would be due that the Sheriff can make exempt.

MR. JONES:
Has the company been notified of this

## issue?

MR. HOUSE:
The company has, as I believe they're here today.

MR. JONES :
Is Chalmette Refining, is there a representative here today?

Okay. Great. I'm going to want to hear from you just one second. Great.

Okay. So at this point, we'd be looking at one year of taxes that would have to be paid? Is that effectively what we're --

MS . CHENG:
This is for the entire contract, so they have an active contract. Should the Sheriff's portion be denied, all bodies have denied, so there would no longer be an ITEP contract. This contract, because the parish and school board did not approve it, is only for the portion of taxes that affect the Sheriff.

MR. JONES :
I'm with you. So they were paying, they're paying the school board, they're paying the parish, they just did not pay the Sheriff's portion of
the ad valorem taxes?
MS. CHENG:
Correct.
MR. JONES:
And that is for 2017 and 2018 or just
2018?
MS . CHENG:
We're going to have to look at the actual application date.

MR. JONES:
I presume they're 2017 since both of them, those are the numbers.

Oh, okay. That's right.
MS. CHENG:
Yes. The project number doesn't always go...

MR. JONES :
Okay. Silly me. All right.
MS . CHENG:
So it could be 2017 taxes and 2018 taxes or it could just be 2018 taxes.

MR. JONES:
Got it.
Okay. Ms. Hand, would you know whether it was one year or two year's taxes that we're talking
about?
MS . HAND :
I don't right as $I$ sit here this
morning. I apologize.
MR. JONES :
I understand. I'm just trying to get a feel for the scope of the problem here.

Okay. Mr. House.
MR. HOUSE:
I can't give you a recommendation one way or the other. This is up to the Board in terms of how it wants to interpret its rules. On the one hand, you have or you may have, you can make your own determination as to whether or not there's evidence of intent from the Sheriff to deny this. On the other hand, you do have your rules. And, again, it's up to you as to how strictly you want to follow your rules. The rules are somewhat mitigated by the fact that, as we've discussed, getting that information to the Department of Economic Development, you know, ran into a problem with a misplaced word in an e-mail address or any misplaced letter in an e-mail address, so, you know, that's also an issue you have to be concerned about. And, you know, as a lawyer, you know that it's always an issue you have to be concerned about when you're filing
something on a timely basis no matter what it is.
So there's a lot of different things that go into this, and it very much is a matter of the Board's discretion and where you, as each of you as a member of the Board wish to place your priorities in trying to deal with it.

So there's not an easy answer to this one.

MR. JONES:
No, there's really not, and the thing $I$ wrestle with personally, and this is just Jerry talking, but the thing $I$ wrestle with is that, okay, the e-mail, e-mail, that was on them, but the letter didn't get there. And it was -- if you have a copy of the letter, the letter was sent, but it didn't arrive, and that's not LED's fault, that's not the Sheriff's fault. At least I don't think it's LED's fault. I'm sure y'all don't do the internal mails. So we have a situation where the Sheriff attempted to do everything he was supposed to do, but for reasons outside of anyone's control, it didn't appear to mean anything. So that's, in my mind, that's where we are.

Yes, sir, Mr. Windham.
MR. WINDHAM:
So when it gets sent from staff, it's

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sent via e-mail?
MS . CHENG:
It's sent via e-mail and via certified mail, USPS.

MR. WINDHAM:
So the recipient receives it with the proper return e-mail, so in a sense that there was a mistyped letter on there, does that mean anything?

MR. HOUSE :
It might mean more -- we apparently -there apparently is no bounceback, so she did not get -for example, it would mean something to me; correct, it would mean something to me if she had got the bounceback or we knew there was a bounceback. That's what would mean something to me.

MR. WINDHAM:
I guess what I'm thinking, though, is from the documents on there, its got it spelled properly, also the Sheriff may have forwarded the e-mail to his secretary to say, you know, send the e-mail back to this lady, and then she chose to type in there instead of click on the link that was received from Kristin spelled properly. And if that had been done, it probably would have gotten back to Kristin because it would have been spelled correctly.

Now, I'm not an attorney, but does that mean anything?

MR. HOUSE:
I think I'm telling you that it means whatever weight that any of you on this Board want to put in these various factors and what the competing factors are, and that's why it's a question for the Board. It's not a clearcut process. That's -- if it were a clearcut process, we might have told them something other than come up here and plead your case, and they still would have a right to plead their case even if we had told them not to. But I'm just trying to say that it is ultimately up to -- this is one of those issues that $I$ think comes down to what each Board member thinks should be the proper way to conduct the business of the Board taking into account the factors that we've discussed.

MR. JONES:
Thank you, Mr. House.
Any other questions or comments?
Mr. Moller.
MR. MOLLER:
I just want to understand something. So if either the hard copy of the letter or the e-mail had arrived, that would have constituted -- that would have
been enough to settle this?
MS . CHENG:
Yes, sir.
MR. MOLLER:
Okay.
MR. JONES:
Any other comments or questions from the
Board?
(No response.)
MR. JONES:
All right. Do we have a representative from Chalmette Refining and/or PBF Logistics?

MS . HAND:
If I may have permission, I have a copy of the documents that you requested.

MR. JONES:
I would like to have it in the records of the Board of Commerce \& Industry.

MS. HAND:
Thank you.
MR. JONES:
Perfect. Thank you, Ms. Hand. We'll make that a part of the minutes of the meeting. MS . HAND:

Thank you. I appreciate that.

MR. JONES:
Thank you for your time today.
MS . HAND:
Thank you.
MR. JONES:
Okay. Representatives from Chalmette and/or PBF Logistics.

State your name and the company you represent.

MS . ELLISON-FROST:
Elizabeth Ellison-Frost, Community
Relations Manager for Chalmette Refining.
MR. JONES:
Okay. I presume you are aware of this situation that has arisen?

MS . ELLISON-FROST:
Yes, sir.
MR. JONES:
Okay. And do you have -- I want to hear whatever comments or statements you guys want to make.

MS . ELLISON-FROST :
We actually just came here to see what the Board would decide upon. We defer to you-all. We want to work with the Sheriff on this issue. We have upcoming projects that we're going to be requesting ITEP
on as well, so we want to be able to work with the parish on each of those.

MR. JONES :
Any comments or questions?
Yes, Ms. Cola.
MS . COLA:
So when you solicited support for your project, were you aware the Sheriff was not in support?

MS . ELLISON-FROST:
We did not know at the time until after we were told that he was not in support, and then we were told about the e-mail issue.

MS. COLA:
Thank you.
MR. JONES :
Any other questions?
MS . ELLISON-FROST:
We thought he was in support until the e-mail issue came up.

MS COLA:
I'm sorry. A follow-up question. What led you to believe that he was in support?

MS . ELLISON-FROST:
Because the time had passed for him to make a decision.

MR. JONES:
Any other comments or questions from the
Board?
(No response.)
MR. JONES :
Okay. I will entertain a motion. I'm not going to say what it is.

Mr. Moller.
MR. MOLLER:
I make a motion to, you know, honor their request to rescind. I think the intent here is clear, even though there was, you know, some bureaucratic foul-ups along the way.

MR. JONES :
We have a motion to rescind.
Is there a second?
Mr. Coleman.
Any discussion among the Board members?
(No response.)
MR. JONES:
Comments or questions from the Board?
(No response.)
MR. JONES:
Any other comments or questions from the public?
(No response.)
MR. JONES :
All right. The motion to rescind for both Chalmette Refinery, 20170154, and PBF Logistics, Number 20170155, motion to rescind the ITEP for those for the sheriff's portion, all in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
MR. WINDHAM:
Nay.
MR. JONES:
One opposed. Mr. Windham.
Motion passes.
MS . CHENG:
We're going to have to check with legal, but I think we might have to bring these actual contracts to the Board next meeting for cancelation.

MR. JONES:
Understood. And I will let you-all handle how we need to button this up.

MS . CHENG:
Yes, sir.
MR. JONES :
Okay. Thank you very much for being

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here.
Ms. Hand, thank you for your help.
MS . CHENG:
We have three late renewal requests that were denied at the last meeting on April 24 th due to company representatives not being present, but after the meeting, we discovered that the notifications to the companies did not go out and were not received by the companies, so they did not know to be here.

MR. JONES:
I'm getting really tired of the technical flubs. Who do I need to complain to, Don? MS . CHENG:

So we're requesting that we reconsider these two late renewals.

MR. JONES:
Okay. So we have Eclectic Products, 20121181, M.A. Patout, Number 20130541 and 20120601, those are the three contracts?

MS . CHENG:
Yes, sir. And M.A. Patout, they had planned to come when the meeting was originally scheduled on this past Wednesday. They're requesting deferral of the actual consideration of these till August.

MR. JONES :
So you want to -- so, really, all you want to bring up today is Eclectic Products?

MS . CHENG:
We would like to, yes. We have the option to reconsider them.

MR. JONES :
Okay. So I need to -- okay. I'm looking at the chart below. Looks like Eclectic Products was due on the 18th -- 2018 and they filed in February of 2019.

Is anyone here from Eclectic Products?
Yes, sir. State your name and your position with the company, please.

MR. RATLIFF:
I am Eddie Ratliff, and I am Operations Manager for Eclectic Products, Incorporated.

MR. JONES :
Okay. Tell us what happened.
MR. RATLIFF:
We had a bunch of leadership change, so the Chief Operating Officer of Eclectic was dismissed a year and a half ago, I believe. I could look up the exact date. And new leadership came into place, and apparently the notifications might have gone to him,
with or without a bounceback. I don't know the technical -- I do know I set up the technical on it because I was IT at the time. In November I took this job, and we got this notification in the Spring. I worked with corporate to get the application going again.

MR. JONES :
Okay. All right. Looks like this would be a one-year penalty, so $I$ would entertain a motion for one-year penalty.

Mr. Coleman; second from Mr. Wilson.
Any comments or questions from the

## Board?

(No response.)
MR. JONES:
Any comments or questions from the

## public?

(No response.)
MR. JONES:
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES :

There is no opposition.
And I make this explanation from time to time, but $I$ know, for you, it seems like this a waste of time for you to have to come up here and explain this. I'm not putting words in your mouth. That's mine. But I can understand how you feel that way, but let me tell you what we're trying to accomplish here. The reason we want people here serves several purposes. Number one, ITEP is the most valuable incentive this state gives, and the rules are there for a reason. And strict adherence to the rules is important for a number of reasons, and when people fail to follow those rules, there are consequences, but the reason $I$-- personally, the reason $I$ like to have representatives come and explain why we missed it, it accomplishes several things. Number one, it's the extraordinary value, and we believe we need to understand what were you doing, and, number two, it sends a message to everyone else who's in these meetings "I better go back and check my systems. I don't want to lose 20 percent value of an incentive because my IT system was down or change of leadership."

This sends a very important message. So we, in my world at least, we use these opportunities to educate. We use these opportunities to also stress the
importance to the public of this very valuable incentive. So thank you for being here today. We're sorry for the mixup last time. We appreciate you being here today and hope you understand where we're coming from.

MR. RATLIFF:
Thank you.
MR. JONES :
Anything else from staff?
MS . CHENG:
No. That concludes the Industrial Tax Exemption Program.

MR. JONES :
Thank you very much for your help, staff.

Now we have one item we do need to go back in the agenda for. Ms. Coleman has requested -MS COLA:

Cola.
MR. JONES :
Ms. Cola. Excuse me.
Ms. Cola has requested that we go back and revisit one of the items in the Restoration Tax Abatement Program, and that is this very first one on that list, Number 20180179, 1626 OCH, LLC. Ms. Cola
intended to recuse herself from that vote, and since we are still in this meeting, it's not too late to have a reconsideration of that vote so she can formally register her recusal.

So, Ms. Cola, first of all, would you go on record for your request for recusal?

MS COLA:
I certainly will. I'd like to recuse myself from participating in the vote for Application Number 20180179, 1626 OCH, LLC in Orleans Parish.

MR. JONES:
Very good.
And I would now entertain a motion to approve, which Ms. Cola will not be allowed to participate in the discussion or the vote on that matter.

I have a motion from Dr. Wilson; second from Mayor Brasseaux.

Any comments or questions?
(No response.)
MR. JONES :
All in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
Any opposed?
(No response.)
MR. JONES:
There is no opposition. The matter still passes. Now we've dotted that "i." Thank you very much, Ms. Cola.

MS COLA:
Thank you.
MR. JONES:
All right. There being no other matters for our incentive programs, do we have any other business to come before the Board today?
(No response.)
MR. JONES:
With that, I would turn the floor over to our Secretary, Mr. Don Pierson.

SECRETARY PIERSON:
Thank you for that, Mr. Chairman. I'll be brief in my remarks.

I would like to issue administratively into the record, and I'll provide it to those taking the minutes, but there was a letter of support provided by State Senator Ronnie Johns in support of Sasol Lake Charles Chemicals project that was voted on today, and I would like to have that officially entered into the minutes for him.

Again, thank you for the strict and fair efforts of our staff being consistent with taking a look on the Board's behalf. They're here to point out to you when companies are not in compliance so that you can make decisions related to that kind of circumstance, and this allows us to be fair and consistent with our rules and not show favoritism.

It's been a busy time for us since our last April Board of Commerce \& Industry meeting. Certainly in May and June, we wrapped up the legislative session. I thank the Senate and the Legislature, for providing to LED the budget and the necessary tools that we need to proceed to execute on behalf of the administration and the citizens of our state with some very effective economic development activity.

I'm very pleased to see the disperse array of projects that we have, both in terms of their sectors and their locations around the state. Certainly we just commissioned the Lotte Chemical Complex in Lake Charles with the Prime Minister from South Korea in attendance at that \$3.1-billion facility. Again, a foreign-direct investment coming to our state, so important.

Pleased to be in La Salle Parish, one of our rural parishes, with the ribbon cut for the

> \$115-million computerized dimension lumbar sawmill production facility. And you have to understand the tremendous ripple effect that we get when we harvest in the forest, when we do all the transportation to the mills, when the mill does their job, and then onto even taking all of the waste products over for pelletized product of value, or to the pulp mills. All of this being a very efficient process with our forestry industry, and we're glad to see that happening across our state.

Over in St. Landry Parish we were able to announce Delek, their refinery expansion with a \$150-million project and 30 new direct jobs, high-paying jobs there in St. Landry Parish. Certainly projects like MCM Plastics in Livingston, Jani-King in Tangipahoa. Shell continues to consider their \$1.2-billion proposed investment in Ascension.

In Orleans Parish we were able to work with Ernst \& Young bringing 200 jobs there. West Baton Rouge Parish, a major rail expansion project at the Port facility. Vernon Parish, Champion Homes announced last February that they would move forward with the project, and we will be pleased to be there cutting the ribbon sometime in July on their \$1.3-million facility in a rural area of our state. Certainly up in Caddo SuperATV
announced in February 2019 in a ribbon cut in July as well.

So all of this points to some success that we're having all across the state. Very pleased with that. And certainly continue to have the only state-accredited organization at your service. We were noted in '18 as the Number 2 State in the South in terms of economic development production, and we hope to continue to uphold that standard, and certainly the Number 1 ranking that we've had for the last nine years with our Workforce Development Program, FastStart. All of these tools afforded us by the administration and the legislature. Greatly appreciate your confidence, and we are pleased to demonstrate throughout the results that we're achieving along the way.

Thank you individually to each of the Board of Commerce \& Industry members here today. I know you've taken time out to be here with us. This is one of the most important pieces of execution that we have. It completes our contracts and is a very strong part of this pipeline that is delivering in strength to the citizen of the State of Louisiana. So thank you for that.

With that, I conclude my remarks, but I'm open to any questions that you may have.

MR. JONES:
Questions for the Secretary?
(No response.)
MR. JONES:
Okay. Don, thank you to you and to the staff for all you guys do every single day. We appreciate it, and, but, most of all, we thank those who invest in our state. Thank you for all that makes all of this possible. It's a great deal. Good day today.

Any other for the good of the order?
(No response.)
MR. JONES:
I will entertain a motion to adjourn.
From Mr. Slone; second by Ms. Malone.
Al in favor, say "aye."
(Several members respond "aye.")
MR. JONES:
No opposition. We are adjourned. Thank you very much.
(Meeting concludes at 11:43 a.m.)

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Reporter in and for the State of Louisiana, as the officer before whom this meeting for the Louisiana Board of Commerce and Industry, do hereby certify that this meeting was reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

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