STATE OF LOUISIANA

BOARD OF COMMERCE & INDUSTRY

BEING HELD ON WEDNESDAY, MARCH 1, 2023

AT THE LASALLE BUILDING

617 North Third Street, FLOOR 1, LABELLE ROOM

Baton Rouge, Louisiana

REPORTED BY: KELLY S. PERRIN, C.C.R.

COURT REPORTERS OF LOUISIANA, LLC

9522 BROOKLINE AVENUE, SUITE 217

BATON ROUGE, LOUISIANA 70809

PHONE: (225) 201-9650 * FAX: (225) 201-9651

E-MAIL: depos@courtreportersla.com

LOUISIANA ECONOMIC DEVELOPMENT CORPORATION BOARD OF COMMERCE 3801N2025TRY Page 2

i			Page 2
1	INDEX		
2		PAGE	
3	CAPTION	1	
4	APPEARANCES	3-6	
5	PROCEEDINGS	7	
6	REPORTER'S CERTIFICATE	240	
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

1	APPEARANCES:
2	BOARD MEMBERS PRESENT:
3	CHAIRMAN JERALD JONES
4	RONNIE SLONE
5	DR. BEVERLY B. THOMPSON (ABSENT)
6	STUART A. MOSS
7	JERRY ZACHARY LEMOINE, PROXY FOR DR. SHAWN D.
8	WILSON, DESIGNEE FOR GOVERNOR
9	KENNETH HAVARD
10	REPRESENTATIVE STUART J. BISHOP
11	JAN K. MOLLER (ABSENT)
12	RICKEY L. FABRA (ABSENT)
13	SENATOR BARRY MILLIGAN, PROXY FOR SENATOR MIKE
14	REESE (ABSENT)
15	SECRETARY DON PIERSON
16	SANDRA MCQUAIN
17	DR. WOODROW WILSON, JR. (ABSENT)
18	REPRESENTATIVE VINCENT ST. BLANC
19	MAYOR DAVID H. TOUPS
20	YVETTE COLA
21	GUY S. MCINNIS
22	NAHEEM "GEORGE" NASSAR, JR.
23	BRANDON BURRIS, DESIGNEE FOR LIEUTENANT GOVERNOR
24	MANUEL "MANNY" FAJARDO (ABSENT)
25	SENATOR R.L. "BRET" ALLAIN

1	DARREL J. SAIZAN, JR., (ABSENT)
2	MARSHALL J. SIMIEN, JR.
3	TRAVIS HOLLEY
4	STAFF MEMBERS PRESENT:
5	ROBIN PORTER
6	DEBORAH SIMMONS
7	FRANK FAVALORO
8	KRISTIN CHENG
9	HUD USIE
10	TRAVIS ROSENBERG
11	JOYCE METOYER
12	STEPHANIE LE GRANGE
13	TEDRA CHEATHAM
14	MICHAELA ADEGBE
15	BRENDA GUESS
16	OLEVIA SHAUBAUGH
17	YANCY LE GRANGE
18	LARRY COLLINS
19	SPEAKERS FROM THE PUBLIC:
20	WILLIAM FISH, FINANCE MANAGER, MAUSER USA, LLC,
21	DARRELL HUNTER, PLANT MANAGER, MAUSER USA, LLC,
22	KEVIN CAUSEY, GEO HEAT EXCHANGERS, LLC, CHIEF HUMAN
23	RESOURCES OFFICER
24	JOLENA BROUSSARD, MANAGER, STRATEGIC ENGAGEMENT AND
25	COMMUNICATIONS, CORNERSTONE CHEMICAL COMPANY,

1	SPEAKERS FROM THE PUBLIC CONTINUED:
2	FREDERICK PALMER, CORPORATE AND GOVERNMENT
3	RELATIONS REGIONAL MANAGER, EQUILON ENTERPRISES,
4	LLC, DBA SHELL OIL PRODUCTS US
5	WADE PHILLIPS, TAX COUNSEL, EQUILON ENTERPRISES,
6	LLC, DBA SHELL OIL PRODUCTS US
7	JIMMY LEONARD, ADVANTOUS CONSULTING
8	CHRIS TODARO, THE FOLGERS COFFEE COMPANY
9	CARLOS LUIS ZERVIGON, VICE PRESIDENT, ORLEANS
10	PARISH SCHOOL BOARD
11	ERIN HANSEN, RESIDENT, MEMBER OF TOGETHER
12	NEW ORLEANS, TOGETHER LOUISIANA
13	MARY ANNE MASHAFT, RESIDENT, MEMBER OF TOGETHER
14	NEW ORLEANS, TOGETHER LOUISIANA
15	JOEL WALTZER, MEMBER AND COUNSEL TO TOGETHER
16	NEW ORLEANS, TOGETHER LOUISIANA
17	BRODERICK BAGERT, TOGETHER NEW ORLEANS, TOGETHER
18	LOUISIANA
19	LINDA WREN, RESIDENT AND MEMBER OF TOGETHER NEW
20	ORLEANS, TOGETHER LOUISIANA
21	WILLIAM SHOCKEY, COUNSEL FOR KEROTEST MANUFACTURING
22	CORP.
23	JASON BARKER, PLANT MANAGER, GRAHAM PACKAGING
24	COMPANY, LP
2 5	

1	SPEAKERS FROM THE PUBLIC CONTINUED:
2	ANNA JOHNSON, EXECUTIVE DIRECTOR, WEST BATON ROUGE
3	PARISH CHAMBER OF COMMERCE
4	DAVID HEXT, SITE MANAGER, INDORAMA VENTURES
5	OLEFINS, LLC
6	CHAD ANDERSON, CHIEF TECHNOLOGY OFFICER AN HEAD OF
7	MANUFACTURING, INDORAMA VENTURES OLEFINS, LLC,
8	JESSIE BRODERICK, SUMIT CREDITS, CONSULTANT TO
9	INDORAMA VENTURES OLEFINS, LLC
10	DOUGLAS HEINZ, KROLL & ASSOCIATES, CONSULTANT TO
11	INSTRUMENTAL AND VALVE SERVICES COMPANY
L2	CLIFF MCDANIEL, DIRECTOR OF OPERATIONS, JOHN H.
L3	CARTER
L4	ANGELO TOREE, MANAGING OFFICER, LOUISIANA SPIRITS,
L5	LLC
L6	CHRIS MECHE, CPA, SERVICE MACHINE & SUPPLY, INC.,
L7	JORGE ATENA, REGIONAL CONTROLLER, TERNIUM USA,
L8	INC.
L9	
20	
21	
22	
23	REPORTED BY:
24	KELLY S. PERRIN, CERTIFIED COURT REPORTER
25	

```
1
               PROCEEDINGS
     CHAIRMAN JONES:
 2
 3
          It is close enough to 9:30, we'll call
 4
     the meeting of the Board of Commerce and
 5
     Industry for -- actually, this is our February
 6
     meeting, but we're holding it on March 1, call
 7
     it to order.
 8
          Ms. Simmons, would you call roll, make
     sure we have a quorum?
 9
10
     MS. SIMMONS:
11
          Yes, sir. Good morning, everyone.
12
          Brandon Burris?
13
     MR. BURRIS:
14
          Here.
15
     MS. SIMMONS:
16
          Mayor David Toups?
17
     MAYOR TOUPS:
18
          Here.
19
     MS. SIMMONS:
20
          Yvette Cola?
21
     MS. COLA:
22
          Here.
23
     MS. SIMMONS:
24
          Guy McInnis?
25
     MR. MCINNIS:
```

Page 8

```
1
          Here.
 2
     MS. SIMMONS:
 3
          Rickey Fabra?
 4
           (No response.)
 5
          Manuel Fajardo?
           (No response.)
 6
 7
          Stuart Moss?
 8
     MR. MOSS:
 9
          Here.
10
     MS. SIMMONS:
11
          Representative Vincent St. Blanc, proxy
12
     for Paula Davis?
13
     REPRESENTATIVE ST. BLANC:
14
          Here.
15
     MS. SIMMONS:
16
          Senator Barry Milligan, proxy for Senator
17
     Mike Reese?
18
           (No response.)
19
     MS. SIMMONS:
20
          Kenneth Havard?
21
     MR. HAVARD:
22
          Here.
23
     MS. SIMMONS:
24
          Jerald Jones?
25
     CHAIRMAN JONES:
```

```
1
          Present.
 2
     MS. SIMMONS:
 3
          Senator McQuain?
 4
     MS. MCQUAIN:
 5
          Here.
     MS. SIMMONS:
 6
 7
          Senator Rhett Allain?
 8
     SENATOR ALLAIN:
 9
          Here.
10
     MS. SIMMONS:
11
          Representative Stuart Bishop?
12
     REPRESENTATIVE BISHOP:
13
          Here.
14
     MS. SIMMONS:
15
          Jan Moller?
16
           (No response.)
17
     MS. SIMMONS:
18
          Secretary Don Pierson?
19
     SECRETARY PIERSON:
20
          Present.
21
     MS. SIMMONS:
22
          George Nassar?
23
     MR. NASSAR:
24
          Present.
25
     MS. SIMMONS:
```

```
Darrel Saizan?
 1
 2
           (No response.)
 3
     MS. SIMMONS:
 4
          Marshal Simien?
 5
     MR. SIMIEN:
 6
          Here.
 7
     MS. SIMMONS:
          Ronnie Slone?
 8
     MR. SLONE:
 9
10
          Present.
11
     MS. SIMMONS:
12
           Zach Lemoine, proxy for Dr. Shawn Wilson?
13
     MR. LEMOINE:
14
          Present.
15
     MS. SIMMONS:
          Dr. Woodrow Wilson?
16
17
           (No response.)
     MS. SIMMONS:
18
19
          Travis Holley?
20
     MR. HOLLEY:
21
          Here.
22
          Dr. Beverly Thompson?
23
           (No response.)
24
     MS. SIMMONS:
25
          We have a quorum.
```

```
1
     CHAIRMAN JONES:
 2
          Thank you, ma'am. Board Members, you've
 3
     received, I hope, the minutes of the
 4
     January 2023 meeting. If so, and if you're so
 5
     inclined to entertain a motion to approve?
 6
     Motion from Mr. Stuart Moss, second from
 7
     Mr. Simien.
 8
          Any questions or comments from the Board?
 9
          Any comments from the public?
10
          Hearing none, all in favor, say aye.
11
     AT<sub>1</sub>T<sub>1</sub>:
12
          Aye.
13
     CHAIRMAN JONES:
14
          Any opposition?
15
          There being none, the motion carries.
16
          Good morning, Ms. Adegbe. How are you
17
     today?
     MS. ADEGBE:
18
19
          Good morning, well and yourself?
20
     CHAIRMAN JONES:
21
          Good and well. Thank you. Let's walk us
22
     through the Quality Jobs Program, please.
23
     MS. ADEGBE:
24
          We have one new application, 20190517
25
     ProKeep, Orleans Parish.
```

1 CHAIRMAN JONES: All right. We have a motion on this one 2 3 O.J. application, a motion from Mr. Slone to 4 approve, second from Mr. Moss. Any questions 5 or comments from the Board? 6 Hearing none, any comments from the 7 public? 8 Hearing none, all in favor, say aye. ALL: 9 10 Aye. 11 CHAIRMAN JONES: 12 Any opposition? There being none, the motion carries. 13 14 MS. ADEGBE: 15 There are four renewal applications, 16 20170427 CGI Technologies and Solutions, 17 Lafayette Parish; 20170390 Champion Home Builders, Inc, Vernon Parish; 20180197 18 19 Fibrebond Corporation, Webster Parish; 20 20170271 UTLX Manufacturing, LLC, Rapides 21 Parish. 22 CHAIRMAN JONES: 23 I'll entertain a motion from Mr. Nassar 24 to approve, second from Mayor Toups. 25 questions or comments from the Board?

```
1
          Hearing none, any comments from the
 2
     public?
 3
          Hearing none, all in favor, say aye.
 4
     ALL:
 5
          Aye.
 6
     CHAIRMAN JONES:
 7
          Any opposition?
 8
          There being none, the motion carries.
     MS. ADEGBE:
 9
10
          One late renewal application, 20170070
11
     Mauser USA, LLC, Ascension Parish; contract
12
     effective date 2/15/2017, initial contract
13
     expiration date 2/14/2022, late renewal
14
     request date 10/28/2022.
15
     CHAIRMAN JONES:
16
          Do we have anyone here from Mauser?
          Come forward, please. Good morning.
17
18
     Would you state your name and your position
19
     with the company, please.
20
     MR. FISH:
21
          Good morning. William Fish, I'm Finance
22
     Manager for Mauser Packaging.
23
     CHAIRMAN JONES:
24
          All right. Thank you.
25
     MR. HUNTER:
```

1 Darrell Hunter, Plant Manager of Mauser 2 Packaging. 3 CHAIRMAN JONES: 4 Thank you for being here this morning. 5 We're just trying to understand the basis for 6 the late renewal so we can help us determine 7 what, if anything, we're going to do about it. MR. FISH: 8 Sure. We had been working with a 9 10 third-party company to handle our filings for 11 the Quality Jobs applications and also the 12 There was confusion on the part of renewals. 13 the third-party partner in terms of the 14 deadline. They had confused that with the 15 deadline for the ITEP renewal, which was 16 January of 2023. They didn't discover this 17 error until midway around June of 2022 and 18 informed us of the late filing at that point. 19 And then due to other issues with some 20 turnover in our payroll department, it took us 21 more time than we would have liked to gather 22 the information for the renewal application 23 and that led to the late filing of it, which 24 was finally submitted in October of 2022. 25 Going forward, we have plans in place to avoid

1 missing these deadlines. We actually have up a new plant controller that's responsible for 2 the Geismar facility, and she's working 3 4 closely with our third-party partner as well 5 as with establishing contacts with the states, 6 and her name is Daphne James. And so she's 7 putting a plan in place so that we have firm 8 dates on the calendar that we can plan in working towards, you know, getting all the 9 10 necessary data so that we don't miss these 11 deadlines in going forward. 12 CHAIRMAN JONES: 13 Thank you for that. I know that some 14 folks who watch us ask questions about why we were as persnickety, if you will, on this. 15 And the reason is, and so everybody knows, 16 17 these programs are very valuable. They're 18 both valuable for the companies, but also the 19 company's presence in the State is valuable 20 for the State. And so this is a give and take 21 situation. In order for the Department to be 22 able to adequately determine compliance issues 23 and make sure that the State is getting the 24 information that it needs in order to judge

the company's compliance, we -- filing the

25

Page 16 1 reports, filing the applications, renewals, the deadlines mean something. We, like many 2 of the companies in the State, we do not have 3 4 unlimited resources, believe it or not, and so 5 it takes time for us to evaluate things as 6 well. 7 So these deadlines are important for 8 abundant reasons, and it's also become the practice, and this I'm speaking for the 9 10 Board's edification as well, the OJ program, 11 unlike some of the other incentive programs, 12 do not have a built-in penalty for late 13 renewal. So the options here, as pointed out 14 in the agenda, is you can approve the renewal 15 without penalty, you can approve with a 16 penalty, or you can deny the renewal all 17 together. 18 So as I've grown fond of saying, the 19 world is certainly your oyster on this 20 It has been what we've had similar situation. 21 situations under the QJ program in the past, 22 and our general guideline has been for a

one-year penalty on the renewal -- approving

the renewal with a one-year penalty. You're

not necessarily held to that, but that has

23

24

25

```
1
     been the practice for the Board in the past
 2.
     times.
 3
          So with that, I would entertain a motion
 4
     from the Board? A motion from the Board?
                                                  Ι
 5
     would entertain a motion from the Board?
     MR. NASSAR:
 6
 7
          I would make a motion that we penalize
 8
     for one year.
     CHAIRMAN JONES:
 9
10
                 Is your motion then to approve the
11
     renewal with a one-year penalty?
12
     MR. NASSAR:
13
          Yes.
14
     CHAIRMAN JONES:
15
          So we have a motion from Mr. Nassar.
16
     have a second from Mr. Slone. Does any Board
17
     Members have any questions for the folks from
     Mauser or otherwise, or any comments?
18
19
          Hearing none, are there any further
20
     comments from the public?
21
          Do you have anything further to say?
22
     MR. FISH:
23
          So can you clarify what that means with
24
     the one-year penalty?
25
     CHAIRMAN JONES:
```

```
In other words, there would be a one --
 1
     you get the renewal, in other words, there's
 2
 3
     another five years on the renewal, but there's
 4
     a one year -- you'll lose one year of that
 5
     program.
 6
     MR. FISH:
 7
                  Is that one year at the end or one
 8
     year at the beginning?
     CHAIRMAN JONES:
 9
10
          I'm going to let you work that out with
11
     the staff. I think what we've done is at the
12
     end?
13
     MS. ADEGBE:
14
          Correct.
15
     CHAIRMAN JONES:
16
          To my understanding.
17
     MS. ADEGBE:
18
          One year at the end.
19
     MR. FISH:
20
          So we'll only get it for four years
21
     instead of five?
22
     CHAIRMAN JONES:
23
          Correct.
24
     MR. FISH:
25
          Okay.
```

```
1
     CHAIRMAN JONES:
 2
          That's assuming the motion passes.
 3
     hasn't passed yet.
 4
          All right. Any other comments from the
 5
     public?
 6
          Hearing none, all in favor, say aye.
 7
     ALL:
 8
          Aye.
     CHAIRMAN JONES:
 9
10
          Any opposition?
11
          There being none, the motion carries.
12
     Thank you for being here today and thank you
13
     for explaining this.
14
     MR. FISH:
15
          Thank you.
16
     CHAIRMAN JONES:
17
          Next?
     MS. ADEGBE:
18
19
          One change of project physical location,
20
     20180061 Align Technologies Corp. Previous
21
     address 4176 Canal Street, New Orleans,
22
     Louisiana, previous Parish Orleans.
23
     address, 4637 Tchoupitoulas Street, New
24
     Orleans, Louisiana, Orleans Parish.
25
     CHAIRMAN JONES:
```

```
1
          Entertain a motion to approve. I have a
 2
     motion from Mr. Slone, second from Mayor
 3
     Toups. Any comments from the Board?
 4
          Hearing none, any comments from the
 5
     public?
 6
          Hearing none, all those in favor, say
 7
     aye.
     ALL:
 8
 9
          Aye.
10
     CHAIRMAN JONES:
11
          Any opposition?
          There being none, the motion carries.
12
13
     MS. ADEGBE:
14
          This concludes Quality Jobs.
15
     CHAIRMAN JONES:
16
          Thank you very much. Ms. Lambert, would
17
     you step forward?
     MR. FAVALORO:
18
19
          Yes, I will. Thank you.
20
     CHAIRMAN JONES:
21
          Mr. Favaloro, apparently, you're stepping
22
     in for Ms. Lambert, I take it?
23
     MR. FAVALORO:
24
          Yes, sir.
25
     CHAIRMAN JONES:
```

1	Thank you very much. Walk us through the
2	Restoration Tax Abatement Program.
3	MR. FAVALORO:
4	We have one new application for the
5	Restoration Tax Abatement program, 20190012
6	James and Tiffany Bellot in Iberia Parish.
7	That concludes the new applications.
8	CHAIRMAN JONES:
9	And this has already been approved by the
10	local entities?
11	MR. FAVALORO:
12	Yes, sir, it has.
13	CHAIRMAN JONES:
14	And once we approve it, it will be in
15	place?
16	MR. FAVALORO:
17	Yes, sir.
18	CHAIRMAN JONES:
19	All right. Any questions or comments
20	excuse me. Any motion from the Board? We
21	have a motion from Mr. Moss to approve.
22	Second? Seconded from Mr. Simien.
23	Any questions or comments from the Board?
24	There being none, any comments from the
25	public?

```
1
          Hearing none, all in favor, say aye.
 2
     ALL:
 3
          Aye.
 4
     CHAIRMAN JONES:
          Any opposition?
 5
          There being none, the motion carries.
 6
 7
     MR. FAVALORO:
 8
          There is one Restoration Tax Abatement
     renewal application, 20161642 214 South 14th
 9
10
     Street, LLC in East Baton Rouge Parish. That
11
     concludes the renewal.
12
     CHAIRMAN JONES:
13
          All right. Have a motion? Have a motion
14
     from Ms. Cola to approve. A second? A second
15
     from Mayor Toups.
16
          Any questions or comments from the Board?
17
          Hearing none, any comments from the
18
     public?
19
          Hearing none, all in favor, say aye.
20
     ALL:
21
          Aye.
22
     CHAIRMAN JONES:
23
          Any opposition?
24
          There being none, the motion carries.
25
     MR. FAVALORO:
```

```
1
          Thank you.
 2
     CHAIRMAN JONES:
 3
          Thank you, sir.
 4
          Enterprise Zone, Ms. Metoyer?
 5
     MS. METOYER:
 6
          Good morning.
 7
     CHAIRMAN JONES:
 8
          Good morning.
     MS. METOYER:
 9
10
          There are 11 new applications, 20200031
11
     Best Stop Cajun Food, LLC, Lafayette Parish;
12
     20200137 E. Drew Clement, DDS, LLC, Lafourche
13
     Parish; 20160670 FTC Hotels, LLC, Doing
14
     Business As SpringHill Suites, St. Tammany
15
     Parish; 20200110 Louisiana Fish Fry Products
16
     Limited, East Baton Rouge Parish; 20200046
17
     Louisiana Sugar Cane Cooperative,
     Incorporated, St. Martin Parish; 20151387 MSY
18
19
     Hospitality, LLC, Jefferson Parish; 20200109
20
     Metalplate Galvanizing, LP, Jefferson Davis
21
     Parish; 20200066 Ochsner Clinic Foundation,
22
     Jefferson Parish; 20200085 Ochsner Clinic
23
     Foundation, Jefferson Parish; 20200165
24
     Southwest Louisiana Hospital Association,
25
     Calcasieu Parish; and 20200355 Tangi Pines
```

```
Senior Care, LLC, Tangipahoa Parish.
 1
 2
     CHAIRMAN JONES:
 3
          Do we have a motion to approve these
 4
     applications? We have a motion from Mr. Moss
 5
     to approve these in globo. Do I have a
 6
              Have a second from Representative St.
 7
     Blanc.
 8
          Any questions or comments from the Board?
 9
          Motion to approve these in globo.
10
          Any comments from the public?
11
          There being none, all in favor, say aye.
12
     ALL:
13
          Aye.
14
     CHAIRMAN JONES:
15
          Any opposition?
16
          There being none, the motion carries.
17
     MS. METOYER:
          We have eight terminations, 20161191
18
19
     Alder Hotel Partners, LLC, Orleans Parish, the
20
     existing contract is 4/15 of '16 through 4/14
21
     of 2020.
               The requested term date is 4/14 of
22
     2020.
            The program requirements have been met.
23
     No additional jobs are anticipated.
                                           20170002
24
     C&C Marine and Repair, LLC, Plaquemines
25
     Parish, the existing contract is July 2, 2017
```

1 to July 1, 2022. The requested term date is 2 1/2 of 2020. The program requirements have 3 been met. No additional jobs are anticipated. 4 20160810 International Paper, Washington 5 Parish, the existing contract is June 15th of 6 2018 through June 14 of 2023. The requested term date is December 14, 2020. The program 7 8 requirements have been met. No additional 9 jobs are anticipated. 20180321 Ochsner Clinic 10 Foundation, Jefferson Parish, the existing 11 contract is August 30 of 2018 through August 12 29, 2023. The requested term date is 13 February 28, 2021. The program requirements 14 have been met. No additional jobs are 15 anticipated. 20180330 Ochsner Clinic 16 Foundation, Jefferson Parish. The existing 17 contract is August 30, 2018 through August 29, 18 2023. The requested term date is 2/28/21. 19 The program requirements have been met. No 20 additional jobs are anticipated. 20150945 21 Shell Chemical, LP, Ascension Parish, the 22 existing contract is September 1, 2016 through 23 February 28, 2019. The requested term date is 24 2/28 of 2019. The program requirements have 25 been met. No additional jobs are anticipated.

1	20180122 W.R. Grace and Company, St. Charles
2	Parish, the existing contract is April 13 of
3	2018 through April 12 of 2023. The requested
4	term date is April 12 of 2021. The program
5	requirements have been met. No additional
6	jobs are anticipated. 20180104 Westport Linen
7	Services, LLC, Orleans Parish, the existing
8	contract is March 26 of 2018 through
9	March 25th of 2023. The requested term date
10	is 12/31 of 2021. The program requirements
11	have been met. No additional jobs are
12	anticipated.
13	CHAIRMAN JONES:
14	All right. Do we have a motion for these
15	Enterprise Zone Terminations? I have a motion
16	from Mr. Simien to approve the entire group.
17	We have a second from Mr. Slone.
18	Any comments or questions from the Board?
19	Any comments from the public?
20	Hearing none, all in favor, say aye.
21	ALL:
22	Aye.
23	CHAIRMAN JONES:
24	Any opposition?
25	There being none, the motion carries.

```
1
     MS. METOYER:
 2
          That concludes EZ.
 3
     CHAIRMAN JONES:
 4
          Thank you, ma'am.
 5
     MS. METOYER:
 6
          You're welcome.
 7
     CHAIRMAN JONES:
 8
          All right. Move to the Industrial Tax
     Exemption program under the 2018 Rules. Ms.
 9
10
     Cheng and Mr. Usie, let me know how you want
11
     to proceed.
12
     MS. CHENG:
13
          Good morning.
14
     CHAIRMAN JONES:
15
          Good morning.
16
     MS. CHENG:
17
          We have 13 Post EO 2018 Rules
     applications. 20180503, Alliance Compressors,
18
19
     Natchitoches Parish; 20210507, Alliance
20
     Compressors, LLC, Natchitoches Parish;
21
     20200094-A, Bercen Chemicals, LLC, Livingston
22
     Parish; 20220504, Clean Hydrogen Works LA-1,
23
     LLC, doing business as Ascension Clean Energy,
24
     Ascension Parish; 20220397, Crying Eagle
25
     Brewing Company, LLC, Calcasieu Parish;
```

```
1
     20230005, Freepoint Eco-Systems, Baton Rouge
     Recycling, LLC, Ascension Parish; 20210171,
 2
 3
     Indorama Ventures Olefins, LLC, Calcasieu
 4
     Parish; 20200380, Kennedy Rice Dryers, LLC
 5
     Morehouse Parish; 20220235, LACC, LLC US,
 6
     Calcasieu Parish; 20210307, Louisiana Plastic
 7
     Industries, Ouachita Parish; 20220117,
 8
     Louisiana Sugar Cane Cooperative, Inc, St.
     Martin Parish; 20220115, Magnolia Power, LLC
 9
10
     Iberville Parish; and 20190290-A, Westlake
11
     Vinyls Company, LP, Ascension Parish.
12
     CHAIRMAN JONES:
13
          Very good. Do we have a motion?
                                             Α
14
     motion from Mr. St. Blanc to approve.
                                             Α
     second from Mr. Slone. Now, before we -- I
15
16
     ask for any further comments from the Board,
17
     you know, everyone of these investments are
18
     huge for the communities that where they sit,
19
     but there was a time not too long ago, if we
20
     saw a billion dollar investment, it would have
21
     been eye popping. And now when we see $7.5
22
     billion dollar investment, that, I've just got
23
     to say, is particularly eye popping.
24
     in my world, I'm excited to see a million
25
     dollar investment. So we thank you for all of
```

```
1
     these companies in making these investments,
 2
     but the range here is from very small
     companies with relatively small investments,
 3
 4
     but is huge for those industries and for those
 5
     companies. So we thank you for the confidence
 6
     you're showing in the State of Louisiana.
 7
          But with that, I would entertain a motion
 8
     to approve these applications. Do I have a
     motion from Mr. Nassar? Second from Mr. Moss.
 9
10
11
          Any other comments or questions from the
12
     Board?
13
          Hearing none, any comments from the
14
     public?
15
          There being none, all in favor, say aye.
16
     AT<sub>1</sub>T<sub>1</sub>:
17
          Aye.
     CHAIRMAN JONES:
18
19
          Any opposition?
20
          There is none, the motion carries.
21
     MS. CHENG:
22
          We have 17 Pre-EO Timely renewals,
23
     20141304, Bunge North America, Inc, St.
24
     Charles Parish; 20130429-B, Cameron LNG, LLC,
25
     Cameron Parish; 20161536, Diversified Foods &
```

1 Seasonings, LLC in St. Tammany Parish; 20150934, Dr. Reddy's Laboratories Louisiana, 2 3 LLC, Caddo Parish; 20150934-A, Dr. Reddy's 4 Laboratories Louisiana, LLC, Caddo Parish; 5 20150934-B, Dr. Reddy's Laboratories 6 Louisiana, LLC, Caddo Parish; and 20150934-C, 7 Dr. Reddy's Laboratories Louisiana, LLC, Caddo 8 Parish; 20151505, Equilon Enterprises, LLC, DBA Shell Oil Products US, St. Charles Parish; 9 10 20121215-A, Honeywell International, Ascension 11 Parish; 20121215-B, Honeywell International, 12 Ascension Parish; 20151722, Honeywell 13 International, East Baton Parish; 20161523, 14 Kennedy Rice Mill, LLC, Morehouse Parish; 15 20150156-A, Louisiana Integrated Polyethylene 16 JV, LLC, Calcasieu Parish; 20161175-A, Newpark 17 Drilling Fluids, LLC, Lafourche Parish; 18 20151570, Sasol Chemicals USA, LLC, Calcasieu 19 Parish; 20150945, Shell Chemical Company, LP, 20 Ascension Parish; and 20141070-B, Shintech 21 Louisiana, LLC, Iberville Parish. 22 CHAIRMAN JONES: 23 Do we have a motion on these Pre 24 Executive Order renewals? I have a motion 25 from Mayor Toups to approve. Do I have a

```
1
     second?
              Second from Ms. Cola.
 2
          Any questions or comments from the Board?
 3
     Yes, Mr. Simien?
     MR. SIMIEN:
 4
          I'll abstain --
 5
 6
     CHAIRMAN JONES:
 7
          Microphone, please.
 8
     MR. SIMIEN:
          I'll abstain from the Sasol Companies.
 9
10
     CHAIRMAN JONES:
11
          All right. Mr. Simien will be recusing
12
     himself from the Sasol Chemicals. And I'm
13
     glad you mentioned that because the Chair
14
     needs to recuse himself from the four
15
     contracts for Dr. Reddy's Laboratories
16
     Louisiana, that's 20150934 A, B, and C, I'll
17
     be recusing myself from the vote.
     still be facilitating the vote for purposes of
18
     procedure.
19
          Any other comments or questions from the
20
21
     Board?
22
          Have a motion and a second. Any comments
23
     from the public?
24
          Hearing none, all in favor, say aye.
25
     ALL:
```

1	Aye.
2	CHAIRMAN JONES:
3	Is there any opposition?
4	There being none, the motion carries.
5	MS. CHENG:
6	We have three Pre EO late renewal
7	applications, 20151744, Cornerstone Chemical
8	Company, Jefferson Parish, initial contract
9	expiration date, 12/31 of '21; late renewal
10	request date, 12/21 of '22; 20151745,
11	Cornerstone Chemical Company in Jefferson
12	Parish, initial contract expiration, 12/31 of
13	'21 and late renewal request date of 12/21/22.
14	And 20141329, G.E.O. Heat Exchangers, LLC,
15	Iberville Parish, initial contract expiration
16	12/31 of '21, late renewal request date, 10/17
17	of '22.
18	CHAIRMAN JONES:
19	All right. Do we have anyone here from
20	Cornerstone Chemical? Please state your name
21	and your position with the company, please.
22	MS. BROUSSARD:
23	Yes, my name is JoLena Broussard, and I
24	am the Manager of Strategic Engagement and
25	Communications for Cornerstone Chemical

1 Company. 2 CHAIRMAN JONES: Just give us an idea. I think you've 3 4 heard the discussion earlier. Tell us a 5 little bit about what happened for the late 6 renewal. MS. BROUSSARD: 7 8 So, initially, we had a prior staff Yes. member at Cornerstone who was historically 9 10 responsible for and single-handedly 11 responsible for all things related to the ITEP 12 matter. And what happened was that she, 13 unfortunately, had a contract marked for 14 renewal in 2022 instead of 2021, and she was 15 looking at it based on their contract 16 execution date, you know, instead of the 17 contract effective date. But since the 18 departure of that prior staff member, 19 Cornerstone has definitely put in the proper 20 processes, procedures, protocols, and gotten 21 more individuals involved in the ITEP process 22 from the chief officer level, human resources, 23 communications and finance, also working with 24 our consultant at Advantous to make sure that 25 we fully understand, you know, all the rules,

```
1
     regulations, deadlines because we do know that
 2
     those are important.
 3
          So we do have all those in place. We do
 4
     now know, you know, that the correct way.
 5
     we're going to make sure that moving forward
 6
     in the future that Cornerstone will not miss
 7
     those deadlines for submitting those
 8
     applications and those renewals.
     CHAIRMAN JONES:
 9
10
          Very good. Thank you for that.
11
     questions -- excuse me. Do we have a motion
12
     for Cornerstone Chemical? Again, because this
13
     is a Pre Executive Order contract, there are
14
     no regulations which dictate the penalty.
15
     Historically, the penalty has been because
16
     they were within a year, but there would still
17
     be a one-year penalty has been historically
18
     our practice to grant the renewal but with the
19
     one-year penalty.
20
          Do I have a motion? We have a motion
21
     from Mr. Slone to grant the renewal, but with
22
     a one-year penalty. Do I have a second?
23
     MR. MOSS:
24
          Second.
25
     CHAIRMAN JONES:
```

```
1
          Second from Mr. Moss.
 2
          Any questions or comments from the Board?
 3
          Any further comments from the public?
          Hearing none, all in favor of the motion,
 4
 5
     say aye.
 6
     ALL:
 7
          Aye.
 8
     CHAIRMAN JONES:
 9
          Any opposition?
10
          There being none, the motion carries.
11
          Thank you very much.
12
     MS. BROUSSARD:
13
          Thank you so much for your time.
14
     CHAIRMAN JONES:
15
          Yes, indeed. Next?
16
     MS. CHENG:
17
          I guess we need someone to come up for
18
     G.E.O. Heat Exchangers?
19
     CHAIRMAN JONES:
          Yeah, that's right. I'm sorry.
20
                                             The ball
21
     is in my court and not yours, Ms. Cheng;
22
     forgive me.
23
          Thank you, sir. He's ahead of both of
24
     us.
25
     MR. CAUSEY:
```

```
1
          Absolutely. Good morning.
 2
     CHAIRMAN JONES:
 3
          Thank you. State your name and position
 4
     with the company, please.
 5
     MR. CAUSEY:
 6
          Kevin Causey, Chief Human Resources
 7
     Officer.
 8
     CHAIRMAN JONES:
 9
                  And you've heard the question,
          Great.
10
     just tell us what happened, what the reason
11
     for the late renewal.
12
     MR. CAUSEY:
13
          Absolutely. Around August of 2021,
14
     unfortunately, I was diagnosed with cancer.
                                                   Ι
15
     have a small HR team. And at that time, I
16
     think they worked as well as they could to
17
     make sure everything that was -- the
     responsibilities in our office were taken care
18
19
          Unfortunately, this renewal was a simple
20
     oversight by the team. We also worked with
21
     the company DDA in some other efforts for the
22
     company and some of the emails were confused
23
     with it, and it was never brought to my
24
     attention. When I returned back to the
25
     office, which I was out for about eight
```

```
1
     months, once I returned back, it was something
 2
     that we got right on to make sure we had it
 3
     ready to file. So, unfortunately, that was
 4
     the situation that happened.
                                    It was
 5
     unfortunate. But, again, it was a simple
 6
     oversight.
 7
     CHAIRMAN JONES:
 8
          I hope you're doing better.
     MR. CAUSEY:
 9
10
          I am.
                 Thank you.
11
     CHAIRMAN JONES:
12
          You look great.
13
     MR. CAUSEY:
14
          Thank you.
15
     CHAIRMAN JONES:
16
          Good. Congratulations for beating that
17
     stuff.
     MR. CAUSEY:
18
19
          Thank you. Absolutely.
20
     CHAIRMAN JONES:
21
          Unfortunately, as you've heard, this
22
     situation is a serious one from LED's
23
     perspective.
24
     MR. CAUSEY:
25
          Absolutely.
```

```
1
     CHAIRMAN JONES:
 2
          Again, this would fall in line for
 3
     according to past practice for being eligible
 4
     for granting renewal but with a one-year
 5
     penalty. Do I have a motion?
 6
          Motion from Mr. Simien, renewal with a
 7
     one-year penalty. Do I have a second?
 8
     from Mr. Allain.
          Any questions or comments from the Board?
 9
10
          Any comments from the public?
11
          Hearing none, all in favor, say aye.
12
     ALL:
13
          Aye.
14
     CHAIRMAN JONES:
15
          Any opposition?
16
          There being none, the motion carries.
17
     MR. CAUSEY:
18
          Thank you.
19
     CHAIRMAN JONES:
20
          Thank you, sir. We wish you the best.
21
     MR. CAUSEY:
22
          Thank you.
23
     MS. CHENG:
24
          We have two post EO 2017 Rules renewals,
25
     20161647, Barriere Construction Company, LLC
```

```
1
     in St. Charles Parish, and 20161576-A,
 2
     Louisiana Sugar Refining, LLC in St. James
 3
     Parish.
 4
     CHAIRMAN JONES:
 5
          All right.
 6
     SENATOR ALLAIN:
          Mr. Chairman?
 7
 8
     CHAIRMAN JONES:
          Yes, sir.
 9
10
     SENATOR ALLAIN:
11
          I would like to recuse myself from the
12
     Louisiana Sugar Refinery, I sit on the parent
13
     board.
14
     CHAIRMAN JONES:
15
          Very good. Thank you, sir.
                                        Senator
16
     Allain will be recusing himself, and that
17
     means he will not be participating in the
     debate or the vote.
18
19
          Just again for the Board's education,
20
     perhaps for the public as well, you'll notice
21
     on your agenda, there's an annual compliance
22
     summary. And there, at least for one of
23
     these, there are a couple of noncompliance
24
     issues, but those noncompliances have been
25
     dealt with by this Board every year as they
```

```
1
     came up. So that's there for your
 2
     information, but it's not -- not -- we're not
 3
     having to readdress those issues.
 4
          So with that, I would entertain a motion
 5
     on these two renewals. Motion from Mr. St.
 6
     Blanc to approve. Do I have a second?
 7
     from Mr. Nassar.
 8
          Any questions or comments from the Board?
 9
          Hearing none, any comments from the
10
     public?
11
          There being none, all in favor, say aye.
12
     ALL:
13
          Aye.
14
     CHAIRMAN JONES:
15
          Any opposition?
16
          There being none, the motion carries.
17
     MS. CHENG:
18
          We have one change in name only contract
19
     amendment, MCC Methacrylates Americas, Inc.,
     20200516; new name is Mitsubishi Chemical
20
21
     America, Inc. in Ascension Parish.
22
     CHAIRMAN JONES:
23
          Motion to approve this change of name,
24
     Mr. Simien.
                  Second from Mayor Toups.
25
          Any questions or comments from the Board?
```

```
1
          There being none, any comments from the
 2
     public?
 3
          There being none, all in favor, say aye.
 4
     ALL:
 5
          Aye.
 6
     CHAIRMAN JONES:
 7
          Any opposition?
 8
          There being none, the motion carries.
     MS. CHENG:
 9
10
          We have one change in location contract
11
     amendment. Triton West, LLC, 20151505-PT,
     previous location, which was a mistake because
12
13
     it was never in Houston. The previous
14
     location on the contract was 8931 Padfield
15
     Street, Houston, LA 77055, St. Charles Parish.
16
     It's being corrected to 15536 River Road,
17
     Norco, Louisiana 70079 in St. Charles Parish.
     CHAIRMAN JONES:
18
19
          Motion to approve this change.
20
     from Mr. Nassar. Second from Mr. Moss.
21
          Any comments or questions from the Board?
22
          There being none, any comments from the
23
     public?
24
          There being none, all in favor say, aye.
25
     ALL:
```

1	Aye.
2	CHAIRMAN JONES:
3	Any opposition?
4	There being none, the motion carries.
5	MS. CHENG:
6	We have five transfer of tax exemption
7	contract amendments. Orion Instruments is
8	requesting deferral to the next meeting for
9	20130525, 20140269, 20150639, and 20160763.
10	CHAIRMAN JONES:
11	Entertain a motion to defer these Orion
12	contracts. A motion from Mr. Moss. Second
13	from Mr. Slone.
14	Any questions or comments from the Board?
15	Hearing none, any comments from the
16	public?
17	There being none, all in favor, say aye.
18	ALL:
19	Aye.
20	CHAIRMAN JONES:
21	Any opposition?
22	There is none, the motion carries. Those
23	items are deferred until the next meeting.
24	MS. CHENG:
25	Instrument and Valve Services Company

1 contract 20180275 is being transferred to John H. Carter Co., Inc. in Calcasieu Parish. 2 3 CHAIRMAN JONES: 4 Entertain a motion to approve this transfer of contract from Mr. Moss. Second 5 6 from Mr. Slone. 7 Any questions or comments from the Board? 8 There being none, any comments from the 9 public? 10 Hearing none, all in favor, say aye. 11 ALL: 12 Aye. 13 CHAIRMAN JONES: 14 Any opposition? 15 There being none, the motion carries. 16 MS. CHENG: 17 We have 17 contract cancellations. I do have one that needs to be withdrawn because it 18 19 was included incorrectly. Equilon 20 Enterprises, LLC, DBA Shell Oil Products US is 21 requesting deferral of 20150201. 22 CHAIRMAN JONES: 23 Let's see, do we need a motion to remove 24 that or was it -- was it -- it was in their 25 original application to --

```
1
     MS. CHENG:
 2
          Right.
                   There was a request to cancel.
 3
     CHAIRMAN JONES:
 4
          Okay.
 5
     MS. CHENG:
          But we don't --
 6
 7
     CHAIRMAN JONES:
 8
          So I guess, let's just for clarity to
     make sure the record is clear, we'll entertain
 9
10
     a motion to approve removal of the 20150201
11
     from the Equilon request for cancellation
12
     contract. We have a motion from Mr. Nassar.
13
     Second from Ms. Cola.
14
          Any questions or comments from the Board?
15
          There being none, any comments from the
16
     public?
17
          Hearing none, all in favor, say aye.
     ALL:
18
19
          Aye.
20
     CHAIRMAN JONES:
21
          Any opposition?
22
          There being none, the motion carries.
23
     MS. CHENG:
24
          ASRC Energy Services Omega, LLC,
25
     20120941, company requests cancellation,
```

```
1
     Iberia Parish; Air Products and Chemicals,
 2
     Inc, 20190376, company requests cancellation
 3
     in Iberville Parish; Cornerstone Chemical
 4
     Company, 20180171, company requests
 5
     cancellation, Jefferson Parish; Equilon
 6
     Enterprises, LLC, DBA Shell Oil Products US,
 7
     20110897, 20140741, 20140742, 20161295,
 8
     20161296, 20161297, 20161368, 20161369, and
     20161370, company requests cancellation, St.
 9
10
     James Parish; Shell Chemical, LP, 20180378,
     company requests cancellation, Ascension
11
12
     Parish; and Stupp Bros., Inc., DBA Stupp
13
     Corporation, 20190057, 20190057-A, and
14
     20190057-B, company requests cancellation,
15
     East Baton Rouge Parish.
16
     CHAIRMAN JONES:
17
          All right. Entertain a motion to approve
18
     these cancellations, Ms. Cola. Second from
19
     Mr. Slone.
20
          Any questions or comments from the Board?
21
          Hearing none, any comments from the
22
     public?
23
          Hearing none, all in favor, say aye.
24
     ALL:
25
          Aye.
```

```
1
     CHAIRMAN JONES:
 2
          Any opposition?
          There being none, the motion carries.
 3
 4
     MS. CHENG:
 5
          We have ten special requests. First one
 6
     is Equilon Enterprises, LLC, DBA Shell Oil
 7
     Products US for contracts 20150201,
 8
     20150201-A, 20161827, and 20161827-A. Equilon
     Enterprises submitted a letter on 11/30/22
 9
10
     requesting continuation of the below four
11
     active contracts at the Convent site while
12
     they continue their efforts to identify future
13
     opportunities for the facility.
14
     CHAIRMAN JONES:
15
          Do we have someone here from Shell?
16
     MR. PALMER:
17
          Good morning, Mr. Chairman, Members.
18
     Fred Palmer, Corporate and Government
19
     Relations Regional Manager for Shell for the
20
     Southeast US based here in Baton Rouge, and I
21
     have a colleague here, Mr. Phillips.
22
     MR. PHILLIPS:
23
          Good morning. Wade Phillips, I am tax
24
     counsel.
25
     CHAIRMAN JONES:
```

1 Tell us what we've got going on Great. 2 here so we can better understand your request. 3 MR. PALMER: 4 So due to the nonoperational status of 5 the Convent site, we were before you last year 6 where we asked for the extension of the ITEP 7 There are a total of 14 -contracts. 8 CHAIRMAN JONES: 9 Bring it closer, please. 10 MR. PALMER: 11 -- a total of 14 contracts, which you 12 approved for a one-year extension. We're now 13 coming back, and of those 14, asking for the 14 renewal of these four related to two projects 15 at the site as part of the continued 16 re-purposing of the site and our investment 17 that we'll be making at the Convent site. And 18 then the items you just canceled, the 10 19 contracts related to the Convent site, those 20 were part of the 14, and we initiated 21 canceling those, but wanted to extend these 22 four contracts. 23 CHAIRMAN JONES: 24 We have a motion from Mr. Nassar to 25 approve the special request. Do we have a

```
1
     second?
              I have a second from Mr. Moss.
 2
          Any questions or comments from the Board?
 3
          Any further comments from the public?
 4
          Hearing none, all in favor, say aye.
 5
     ALL:
 6
          Aye.
 7
     CHAIRMAN JONES:
 8
          Any opposition?
          There being none, the motion carries.
 9
10
     MR. PALMER:
11
          Thank you.
12
     MR. PHILLIPS:
13
          Thank you.
14
     CHAIRMAN JONES:
15
          Thank you for being here. Thank you for
16
     continuing to work on that site.
17
     MS. CHENG:
18
          The next special request is from The
19
     Folger Coffee Company, 20170466, 20170467,
     20180297, 20180298, and 20190391 and 20190392.
20
21
      There is a missing number on the agenda, just
22
     to point out, it's 20190391.
23
     CHAIRMAN JONES:
24
          All right. We have folks here from --
25
     representing Folgers. Please come to the
```

```
1
     table.
 2.
     MR. LEONARD:
 3
          Good morning, Chairman, Members of the
 4
     Board. My name is Jimmy Leonard. I live here
 5
     in Baton Rouge. I'm with Advantous
 6
     Consulting.
 7
     CHAIRMAN JONES:
 8
          I'm going to ask you to pull the mic a
     little bit closer to you. Thank you very
 9
10
     much.
11
     MR. LEONARD:
12
          Yes, sir. Again, my name is Jimmy
13
     Leonard. I live here in Baton Rouge. I'm
14
     with Advantous Consulting, and I sit here
15
     before you today because we have been
16
     assisting Folgers with their ITEP
17
     applications. With me is Chris Todaro with
18
     Folgers Company, and he'll have some words to
19
     say here in a second. Before I turn the mic
20
     over, I'd just like to make a couple of
21
     statements for the record.
22
          We're back here before you today because
23
     of one simple reason, the New Orleans City
24
     Council, New Orleans School Board, and the New
25
     Orleans Parish Sheriff continue to follow
```

1 their own ITEP rules, which are not aligned and far exceed the eligibility expectations 2 3 and rules set out by the Board of Commerce and 4 Industry. As you may recall, a significant 5 amount of time and energy went into creating 6 BC&I rules on how to implement the Governor's 7 Executive Order. We had multiple meetings, 8 many that went on for hours on end, and this Board has done a Yeoman's job to get the ITEP 9 10 rules in a place that we can use today from a 11 practical application for pursuing ITEP exemptions. 12 Soon after these BC&I rules were 13 in place, there were two communities that took 14 additional liberties to pass local ordinances 15 and resolutions, effectively including local 16 laws and local rules in the place that far 17 exceeded the BC&I's rules. East Baton Rouge 18 Parish and Orleans Parish were the taxing 19 authorities that did such. East Baton Rouge 20 Parish, after the Board of Commerce and 21 Industry passed its own resolution informing 22 the local communities that there is only one 23 set of rules and there's only one authority, 24 and that is the Board of Commerce and 25 Industry's rules and the Board of Commerce and

1 Industry is the authority to create rules. East Baton Rouge Parish went back and 2 3 modified their resolutions so that they could 4 be in line with the Board of Commerce and Industry's resolutions. In an effort -- I'm 5 6 Nola has simply decided to ignore your 7 wishes and do their own thing. So we sit here 8 today, every local taxing jurisdiction in the State of Louisiana follows the Board of 9 10 Commerce and Industry rules, except Orleans. 11 Given my experience supporting companies 12 through their ITEP application approval 13 processes, it has been my expectation that 14 there may be many local authorities who would 15 also like to create additional rules and 16 regulations to govern ITEP, but they have not. 17 Denying Folgers appeal, thus allowing 18 Folgers to lose their ITEP because of those 19 illicit rules will tell every School Board, 20 every Parish Council, every Police Jury, every 21 City Council, and every Sheriff in the State 22 that they too can ignore and defy the Board of 23 Commerce and Industry without consequence. 24 fear is that all the hard work and time that 25 has been done to date to implement the

Page 52 Governor's Executive Order will have been for 1 2 not and we will invite additional uncertainty 3 in this program and its processes. 4 The Louisiana constitution only provides 5 ITEP authority to two bodies, the Board of 6 Commerce and Industry and the Governor, both 7 of which must make tough decisions, as the 8 constitution states, which are deemed in the best interest of this State. To make this 9 10 explicitly clear, BC&I appeal resolution made 11 this explicitly clear, yet Nola still believes 12 it can have its own sets of rules. 13 line if Nola wants to have the same rights as 14 everybody else, then Nola needs to follow the 15 same rules as everybody else; meaning, until 16 Nola gets in line with BC&I rules and the rest 17 of this State, the Board of Commerce and 18 Industry and the Governor should deem any and 19 all Nola ITEP denials as invalid. Thank you 20 very much. 21 Chris?

22 MR. TODARO:

23 Good morning. Thank you for the time.

24 My name is Chris Todaro. I'm the Vice

25 President of Coffee Operations at the J.M.

1 Smucker Company, the parent company for the 2 Folger Coffee Company. I oversee our coffee's 3 operations, which are consolidated to our 4 three locations in New Orleans. 5 I was born and raised in New Orleans. Τ 6 started my professional career 35 years ago at 7 the Folgers Old Gentilly Road facility. 8 Across these 35 years, I've been directly and indirectly connected to Folger operations both 9 10 at New Orleans and other locations across the 11 United States. Through my role, I had a 12 chance to return to the area to offer support 13 following Hurricane Katrina, and I 14 enthusiastically took advantage of the 15 opportunity to relocate back home. Following 16 the tragedy, our company was proactive in 17 supporting the community and our employees 18 offering many opportunities on temporary 19 housing, extended benefits to those who were 20 displaced. We are proudly one of the first 21 businesses to open up after that event. 22 Within three weeks, we were operating in our 23 facility at the Old Gentilly facility. 24 I'm here today to personally solicit your 25 support and assistance with the challenges

1 we've had around our ITEP application to share a bit more about who we are. The story of 2 3 Folgers brand in New Orleans goes back to 1963 4 when we first began roasting our coffee in New 5 Orleans. Since that time, we've continued to 6 invest in growing the business, growing our 7 physical footprint in the area, and growing 8 our role in the community. In 2010, we consolidated our entire coffee operation of 9 10 manufacturing to New Orleans following an 11 active recruitment by representatives from the 12 State of Louisiana and the City of New 13 Orleans, including offering incentive programs 14 we have in place today reinforcing and 15 extending a long-standing relationship between 16 our brand, our company, and the State of 17 Louisiana, the City of New Orleans. Since 18 we've consolidated our operations, we've 19 invested tens of millions of dollars to 20 upgrade and modernize our facility. 21 Additionally, our commitment to New 22 Orleans and investments in our facilities have 23 created hundreds of jobs, helped diversify the 24 local economy, and generated revenue for the

community. Today, we have nearly 700

25

1 employees at our three New Orleans facilities 2 with a total payroll of more than \$62 million 3 during the calendar year 2022. To put that in 4 context, our payroll has increased 140 percent 5 since we've consolidated our coffee 6 manufacturing operations to the City of New 7 Orleans. 8 We continue to prioritize our employees and offer them a work environment that 9 10 supports their needs. In fact, our efforts 11 have made us one of the most popular employers 12 This comes to life in many ways in the area. 13 including offering higher wages and benefits 14 as compared to other employers of our scale in 15 the City. Our hourly rate starts at \$22 an 16 hour and goes up to \$40 per hour with 17 extensive benefits including medical, dental, 18 vision, 401K with employer match, bereavement 19 We've continued to enhance our benefits 20 over the years including enhancing parental 21 leave and paid time off. Additionally, we 22 have accelerated our inclusion in diversity 23 strategies to support gender and diversity 24 inclusion across our organization. 25 We are proud to be joined today by a few

1 of our employees here in New Orleans who 2 represent the tremendous workforce we have, a workforce that is motivated by the opportunity 3 4 to have a career and not just a job, the 5 workforce that includes many employees who 6 have been with us for decades, and many whose 7 families have been with the company for 8 generations. Through those employees with us today and for all those who support our 9 10 business in this community, I personally thank 11 Our focus on securing the best talent is 12 in service of supporting our consumers, who 13 trust us as a leader in the at-home coffee 14 category. To put this in greater context, 15 more Americans start their morning at home 16 with a cup of coffee from one of our brands 17 than any other. And with that and with a home 18 coffee consumption at its highest level in 19 some time, the consumer is relying on trusted 20 coffee brands more than ever. Our dedicated 21 New Orleans employees deliver on that need 22 every single day. 23 In addition to producing Folgers, the 24 team delivers growing Dunkin at home and Cafe Bustelo brands combined as one of the largest 25

1 coffee companies in the world is manufactured in the State of Louisiana and the City of New 2 3 While we are proud on how we Orleans. 4 continue to support our employees and trust we 5 have earned among our consumers, we're even 6 prouder of the work we do here in the 7 community. 8 In addition to being a leading employer and one of the top local property taxpayers, 9 10 our incredibly passionate and dedicated 11 employees have played a meaningful role in 12 supporting this area. Here are just a few 13 Following Katrina, Smucker New examples: 14 Orleans team was the leading participant 15 annually in the November to Remember work 16 coordinated by Habitat for Humanity. 17 program was focused on rebuilding homes impacted. Our team aided in the construction 18 19 of more than a hundred homes over the course 20 of several years. In addition, on the day we 21 announced our consolidation, the company 22 contributed a million dollars to United Way of 23 Greater New Orleans for the continued recovery

and rebuilding efforts. I add this commitment

was implemental to a long-standing multi-year

24

25

Tuge 30

history of our employees in the company giving to the United Way and other nonprofits in the area.

Our facility was also active in supporting the community at the outset of the pandemic. Along with enhancing safety measures to ensure the health of our employees, we supported a range of efforts including providing meals to first responders keeping us safe and donating to the Restaurant Worker Relief Fund to aid our neighbors who struggled financially as customers were forced to stay home.

In addition to these specific examples, we've consistently offered contributions to local schools, nursing homes, major community events, and other kid and child related activities to support key occasions. As we continue to donate funding, product and volunteer time to organizations across the community that address the needs to provide critical support, it's what we do. Please know that we take our role as leaders in the great community very seriously. As you consider these applications, we hope that you

1 can appreciate our passion to continue to 2 build in New Orleans. 3 Our ITEP applications presented a package 4 of capital projects across multiple 5 facilities, all to achieve a simple, yet 6 powerful goal, to increase our expansion and 7 production capability which will result in 8 greater returns to the local community. To be clear, we do understand this is a very complex 9 10 matter, but there are also some misconceptions 11 I'd like to take the opportunity to clarify 12 for the Committee. 13 There's been some public commentary that 14 we are not paying the taxes we owe, which is 15 not accurate. We have timely paid every 16 property tax invoice issued to date. We've 17 consistently been a top ten property taxpayer since as far back as 2017. 18 I might add, 19 before we consolidated, we were not in the top 20 ten. Per New Orleans 2021 audited financial 21 statement, we were the fourth largest property 22 taxpayer in New Orleans. So since 23 consolidation, we've gone from not being in 24 the top ten to a top -- within the top five in

number four. There's been suggestions that we

25

1 have not appropriately addressed the process 2 laid before us. Again, this is not an 3 accurate representation. Throughout this 4 process, we have followed the ITEP procedures 5 as presented to us. Given our confidence in the fact our ITEP 6 7 applications should be granted, we've simply 8 preserved our appeal rights throughout the process and will continue to do so until a 9 10 final decision is made. To reiterate, the 11 economic incentives offered through ITEP and presented us by the State of Louisiana were a 12 13 very important consideration in our decision 14 to consolidate our coffee operations to New 15 Orleans. To this end, all of our ITEP 16 applications in 2010 -- from 2010 through 2015 17 were approved without incident; number two, all of our ITEP issues are Post-Executive 18 19 Order applications that do not align with the 20 local eligibility criteria. I will repeat, in 21 2005, we made a decision to stay in the State 22 of Louisiana and rebuild. In 2010, with your 23 help, we decided to invest and grow, which we 24 have. 25 We are incredibly proud to be a part of

l.	
1	the community and appreciative of the support
2	we have received. We look forward to
3	continuing to be a leading member in the area
4	while supporting the needs of our fellow
5	residents, our families, our friends, our
6	employees, as we have for over 60 years. In
7	closing, I'd like to again thank the Committee
8	for your time and willingness to hear our
9	appeal today. We believe the facts are
10	straight forward. Based on the contractual
11	details of the Cooperative Endeavor Agreement
12	we signed when we consolidated our coffee
13	operations to New Orleans, we are confident
14	that our ITEP application should be granted.
15	We have not only fulfilled, but far exceeded
16	our annual job and payroll obligations under
17	the agreement. Additionally, we have followed
18	the outline of the ITEP application process
19	and have no outstanding tax debt or previous
20	filings under review.
21	In summation, we ask that you send our
22	ITEP applications to the Governor with a
23	recommendation for approval given that we have
24	successfully met eligibility criteria. With
25	that, I thank you for your time and attention.

```
1
     CHAIRMAN JONES:
          Thank you very much. One housekeeping
 2
 3
     thing, but I do have some followup questions,
 4
     what was the contract number that you said was
 5
     left out? I did not write it down.
     MS. CHENG:
 6
 7
          It was -- one of the numbers was missing
 8
     out of the contract number, 20190391. On the
 9
     agenda, it says 2013031.
10
     CHAIRMAN JONES:
11
          Oh, it's just transposed.
12
     MS. CHENG:
13
          They're just missing the nine.
14
     CHAIRMAN JONES:
15
          I -- thank you. There's no additional
16
     contract, it's just the contract that's
17
     mis-numbered.
     MS. CHENG:
18
19
          That's correct.
20
     CHAIRMAN JONES:
21
          Okay. Got it. Thank you. What I'm
22
     trying to wrap my head around just a little
23
     bit, when you originally and -- first of all,
24
     the decision to relocate your entire operation
25
     into Louisiana, into New Orleans was huge, and
```

1 we thank you for that because it's when I 2 learned -- when I learned that Folgers was 3 made in New Orleans. I thought that's pretty 4 cool actually rather than anywhere else, you 5 know. What I'm trying to understand is, the 6 original application, the original idea of 7 what you were going to do in New Orleans when 8 you signed the Cooperative Endeavor Agreement in 2010, did that include the contract numbers 9 10 that are before us today? 11 In other words, have you completed the 12 original set of expansion or work that you 13 were going to do? And is this something 14 additional or was this part of what you 15 originally planned to do when you relocated 16 everything to New Orleans; am I making myself 17 clear? MR. TODARO: 18 19 I believe so. 20 CHAIRMAN JONES: 21 Pull the mic a little bit closer to you, 22 please. I'm sorry. 23 MR. TODARO: 24 So --25 CHAIRMAN JONES:

1 It will pull. Just pull it. 2. MR. TODARO: 3 The original was completed, and thus, the 4 additional ones being asked are building upon 5 the fact that we are fully consolidated here 6 within the City of New Orleans and continue to 7 expand that business in the footprint of our businesses. As we have acquired other brands, 8 we have brought that business into New 9 10 Orleans. So a perfect example would be, we 11 make a coffee brand called Cafe Bustelo. 12 was originally produced in Miami, Florida. 13 That business is now produced in the City of 14 New Orleans, which the additional ITEP 15 applications were helping enable. 16 CHAIRMAN JONES: 17 Okav. Mr. Leonard? MR. LEONARD: 18 19 Excuse me, Chairman. 20 CHAIRMAN JONES: 21 Yes, sir? 22 MR. LEONARD: 23 The Cooperative Endeavor Agreement period 24 term is from 2010 through 2020. All of the 25 investment job and payroll requirements

1 outlined in that agreement run through that These investments were all made during 2 3 the term of that agreement, in which the 4 obligations that were laid out and that from 5 the incentives perspective, ITEP was still 6 active during that term as well as in the 7 event had Folgers been noncompliant at the time these investments were made, then they 8 would have still had fallen under the terms of 9 10 that contract. 11 CHAIRMAN JONES: 12 I'm not positive I'm making my question clear; either that or I'm not clear on the 13 14 Was the original investment in 2010, answer. 15 was that completed and these contracts are 16 additional expansions or was everything 17 completed and now this is something that was 18 developed subsequent to the 2010 plans? These 19 contracts, were they subsequent? Were they 20 developed subsequent to the 2010 plans or were 21 they part of the original plan? 22 MR. TODARO: 23 They're part of the original plan as we 24 were the single source manufacturing now. So 25 as we built in 2010 consolidating all the

1 operations, the idea from going forward is any new business that we would bring into the 2 3 portfolio would then subsequently be produced 4 in New Orleans as a consolidation opportunity, 5 as I mentioned. And then fitting that in 6 under the 10-year agreement that we made in 7 2010, that was our going-in position as we did 8 this. So any decision we've made, we look at sourcing it in New Orleans as the ultimate 9 10 outcome and bringing that business elsewhere 11 where it's being manufactured to New Orleans. 12 As I mentioned, the one with closing a 13 facility in Miami, Florida and moving that 14 manufacturing to New Orleans occurred in that 15 period of time. 16 CHAIRMAN JONES: 17 I feel like, and respectively, I feel 18 like y'all are making arguments to me instead 19 of answering my questions. So I'm going to 20 try one more time. I think the original 21 contract in 2010 envisioned about a \$69 22 million investment. Are these contracts part 23 of that original \$69 million investment or are 24 these over and above the \$69 million 25 investment?

1 MR. TODARO: 2 These are over and above, sir. 3 CHAIRMAN JONES: 4 All right. 5 MR. TODARO: 6 Yes. 7 CHAIRMAN JONES: 8 So these contracts were Okay. contemplated after you made the decision to 9 10 come and you entered into the Cooperative 11 Endeavor Agreement? 12 MR. TODARO: 13 Correct. 14 CHAIRMAN JONES: 15 So this is something that was developed 16 subsequent to your decision to come here? 17 MR. LEONARD: (Nods head.) 18 19 CHAIRMAN JONES: 20 Okav. That's what I'm trying to get to. 21 Thank you very much. Do you know when you 22 made the application to the City of New 23 Orleans for approval of the -- or let me ask 24 it a different way. 25 Did you make any application to the City

1 of New Orleans for approval of these 2 contracts? 3 MR. TODARO: 4 Very technical question. 5 CHAIRMAN JONES: 6 Okay. Let me help you out. 7 MR. TODARO: 8 Yes, sir. CHAIRMAN JONES: 9 Or did the notice to New Orleans and did 10 11 New Orleans's subsequent reaction to the 12 notice come from LED? Because, normally --13 let me help you out. Normally, what happens, 14 we approve contracts, we approve contracts and 15 LED sends a notice to the locals saying, we've 16 got these contracts before us, you have X 17 number of days to respond. So what I'm asking 18 is, did you all file any applications with the 19 City of New Orleans or did New Orleans find 20 out about these programs through LED? 21 MR. LEONARD: 22 I cannot speak for New Orleans, but we 23 filed all of the 2017, 2018, and 2019 24 applications after the Board of Commerce and 25 Industry with the City of New Orleans.

1 City of New Orleans advised us that the 2017 2 and the 2018 applications were not necessary 3 and only accepted the 2019 applications for 4 ITEP. 5 CHAIRMAN JONES: 6 And what were the reasons given for being 7 not necessary? 8 MR. LEONARD: The City of New Orleans indicated that 9 10 their resolution that they had passed was not 11 applicable to the 2017 and 2018 applications. 12 CHAIRMAN JONES: 13 When you say resolution, are you talking 14 about the ordinance? 15 MR. LEONARD: 16 Forgive me. Correct, I stand corrected, 17 the ordinance. CHAIRMAN JONES: 18 And this is the ordinance that created 19 20 the criteria that is being argued as more 21 stringent than the ITEP requirements? 22 MR. LEONARD: 23 That is correct. 24 CHAIRMAN JONES: 25 Thank you.

```
1
     MR. LEONARD:
 2
          The ordinance was passed in 2018. It was
 3
     2020 when the applications for all years, '17,
 4
     '18, and '19 went before the Council. And the
 5
     ordinance was referenced in the decisions
 6
     rendered by the Council as all of the criteria
 7
     that needed to be met.
 8
     CHAIRMAN JONES:
          Were there any discussions between
 9
10
     Folgers and the City of New Orleans or the
11
     School Board or any of the local entities
12
     about what the expansion plans were or about
13
     what you were intending to do under these
14
     contracts before you came to LED?
     MR. TODARO:
15
          I was -- I'm not aware.
16
17
     CHAIRMAN JONES:
18
          You're not aware of any meetings that
19
     happened?
     MR. TODARO:
20
21
          I was -- at that time, I was not in this
22
     role. We can find out that answer from the
23
     individuals who were here at the time, but I
24
     don't have that answer currently with me.
25
     don't know.
```

```
1
     CHAIRMAN JONES:
                All right. All right.
 2
          Okay.
                                           I'm going
 3
     to take a time out and see if there's any
 4
     other Board Members that have questions or
 5
     comments for the Folgers folks. We have
 6
     plenty of folks who want to speak on this
 7
     issue, and I apologize for monopolizing it so
 8
     far, but there were some things I needed to
     get clear in my mind.
 9
10
          Mr. Holley?
11
     MR. HOLLEY:
12
          Yes, sir. Can you hear me?
13
     MR. TODARO:
14
          Yes.
15
     MR. HOLLEY:
16
                 Are you contending that the six
17
     ITEP approvals that was made by this Board
18
     fall under the CEA agreement?
19
     MR. LEONARD:
20
          Yes, sir.
21
     MR. HOLLEY:
22
          And what is your authority for that
23
     belief or opinion, simply because it was for
24
     ten years?
25
     MR. LEONARD:
```

1 Yes, sir. 2 MR. HOLLEY: Have you had an opportunity to review the 3 4 CEA before coming here today? 5 MR. LEONARD: Yes, sir. 6 7 MR. HOLLEY: 8 Then you must be familiar with, if I can 9 get to it, or Article IV, I believe, yes, 10 Article IV, Section 4.01, LED Obligations. 11 And it's only two paragraphs, so I'll read it 12 in case you don't remember it. GO Zone Bonds, 13 based on your representations made by the 14 company, the company should qualify for the 15 Gulf Opportunity Zone Bond program, and LED 16 will assist with the application process in 17 support approved by the Commission of the 18 company's application in accordance with the 19 program rules, et cetera. 20 Second paragraph: Industrial Property 21 Tax Exemption, based upon representations made 22 by the company that facilities should qualify 23 for the Industrial Property Tax Exemption. 24 Louisiana Constitution Article VII, Section 25 21f, and LED agrees to support approval by

Page 73

1 BC&I and the Governor of the company's 2 applications therefore. It says the word should. I didn't read 3 4 the word shall. So are you saying that the 5 Board should approve obligates this Board to 6 go beyond its rules and regulations and, in 7 particular, this contract? 8 MR. LEONARD: No, sir. Our position is there was a 9 10 recruitment effort by the Louisiana Department 11 of Economic Development to attract Folgers to New Orleans to expand and consolidate its 12 13 The incentive package that was operations. 14 offered to induce that investment included the 15 Industrial Property Tax Exemption and it 16 included the 10-year term in which that 17 incentive would be offered and available for 18 the company to utilize. 19 The company embarked on this agreement during the first couple of, I think the first 20 21 five years of the agreement pursuing the 22 Industrial Tax Exemption Program without 23 incident. Every application had been 24 approved. And I would believe that there 25 would be a case that there was some level of

1 reliance by Folgers that the Cooperative 2 Endeavor Agreement term was open. It had been 3 receiving approvals for all of its ITEPs. 4 We had a change in the program rules and 5 procedures, and we are stipulating that the 6 rules -- I'll say the ordinance of the City 7 Councils, the resolution of the School Board 8 of Orleans, and the procedure that states that the Sheriff shall follow the recommendations 9 10 of the Council are the tripwires that caused 11 Folgers to not receive the local approvals for 12 their ITEPs; because when only the Board of 13 Commerce and Industry rules were applied, 14 their applications were approved. It was not until we ran into local rules and regulations 15 16 that had eligibility requirements, which one 17 of them was used as a hammer against us 18 through the local process; and that is, in the 19 Board of Commerce and Industry rules, a 20 company can file in advance, spend its money, 21 and so long as it files its application within 22 90 days of finishing the project, they are 23 still deemed timely. They are still deemed 24 able to pursue ITEP. That is how the program 25 ran very consistently prior to the Executive

Order.

The New Orleans rule says you can't do that. You must first, before you file your advanced notification, you must go file a local notice of interest with Orleans Parish, then go file your advanced application, then go start the State process. We could not do that with the '18 and '19 applications because this company was following BC&I rules. So we ran smack dab into whether they claim in their resolutions, they usually not -- it was not how they wanted their program run at any level whatsoever.

The 2019 applications were filed in accordance with every local procedure and guideline of Orleans Parish, and it was deemed denied because it didn't meet the criteria that they established. All '17, '18, and '19 applications were unanimously approved by this Board because they met the Board of Commerce and Industry rules and regulations. So the spirit of the arrangement, Folgers, y'all have operations around the State, we want you here in Louisiana, we'll incentivize you to close facilities, move jobs, add payroll, bring that

1 here; and in return, we have these incentives that we're going to offer you. 2 3 Our position is is that that worked. 4 Folgers came. They not only met the 5 \$60 million they offered when they entered in 6 this deal, they far exceeded it by tens of millions of dollars. They were not a top 7 8 taxpayer in the parish before this. There are 9 only three companies that pay more property 10 taxes than Folgers since LED recruited this 11 company to perform its duties to bring new 12 investments and jobs to this State. All we're 13 asking is that during the term of this 14 agreement, we honor the spirit of the 15 incentive arrangements that were offered. 16 MR. HOLLEY: 17 When the contract was entered into in 18 2010, the Executive Order did not exist at 19 that time. 20 MR. LEONARD: 21 That is correct. 22 MR. HOLLEY: 23 Do you contend that this property subject 24 to these six ITEP exemptions is or is not 25 subject to the Executive Order?

Page 77

MR. LEONARD:

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I'm going to take the liberty of opinion. So when the Executive Order was issued, the Executive Order clearly delineated a line in the sand. As y'all see in your agendas, we have Pre Executive Order applications that fall under a certain set of rules, they don't have local approvals. We have Post Executive Order applications that come before this Board that must follow the local.

In our opinion, we just feel this Cooperative Endeavor Agreement, which is an agreement between this company and the State of Louisiana probably should have been part of that grandfather status because there had already been a commitment made to this company, and they should have been treated in the Pre Executive Order posture, but they have That did not land in the rules. not been. That is not the case. So we had to follow Post Executive Order rules and procedures, which landed us unanimously here with the Board of Commerce and Industry rules, but we ran afoul of the rules that Orleans Parish governing bodies had intact that far exceed

1 the rules that this Board utilizes to approve. 2 MR. HOLLEY: 3 One or two more questions. Is the 4 property on the tax rolls today? 5 MR. LEONARD: 6 No. sir. 7 MR. HOLLEY: 8 And why not? MR. LEONARD: 9 10 If -- it's a Catch 22, quite frankly. 11 MR. HOLLEY: 12 I didn't mean it that way. 13 MR. LEONARD: 14 Yes, sir, not your question, but putting 15 property taxes on the rolls would cause 16 Folgers to lose their right to pursue appeal 17 and to have an opportunity to have this 18 exemption. So there has been a very strong 19 effort to keep and preserve the rights of 20 Folgers to have our day here before you so we 21 could have a final ruling here. 22 When the tax assessor played -- made an 23 effort to place these assets -- this property 24 on the rolls last summer, all right, there --25 we went to court. Okay. And we went to court

1 in Orleans Parish to preserve our rights to 2 have our opportunities to appeal to this It was determined that, and we have 3 Board. 4 counsel here who can speak more specifically, 5 but the gist of what happened is the Court 6 ruled to allow Folgers property to remain off 7 of the rolls. All of the other property in 8 Orleans Parish that was taxable landed on the rolls so that Orleans Parish could receive 9 10 their revenue. That opinion, which I think 11 was very important, was appealed through the 12 First Court of Appeals in the area, it was 13 denied. Another writ was issued to the 14 Supreme Court of Louisiana, and that writ was 15 denied. 16 So in the decision by the Orleans Parish 17 Court, it was determined that the Board of 18 Commerce and Industry is the proper 19 jurisdiction for handling this matter and not 20 the courts. And they were allowing the 21 property to not be taxed until a resolution 22 could be had by this Board. 23 MR. HOLLEY: 24 Is there any reason you could not have 25 paid it under protest? Is that from legal

1 advice or what's the reason for that? 2 MR. LEONARD: 3 Yes, sir. As you may recall, last Board 4 meeting, we had a case before here, the Sierra 5 Frac case where they actually did pay under 6 protest, and they lost those years of 7 exemption. 8 MR. HOLLEY: And my final question, initially, when 9 10 the Industrial Tax Exemption Program was given 11 to you back in 2010, was there an estimation 12 at that time of the tax savings that would be 13 made to Folgers? 14 MR. LEONARD: 15 I'm sure there was, but I'm not aware of 16 that number, sir. 17 MR. HOLLEY: Does 17.8 million sound about correct? 18 19 MR. LEONARD: 20 I don't have any reference for that, and 21 I apologize. 22 MR. HOLLEY: 23 That's all I have, Mr. Chairman. 24 CHAIRMAN JONES: 25 Mr. McInnis?

```
1
     MR. MCINNIS:
          Thank you, Mr. Chairman. Sir, without
 2
     the investment from the 2010 CEA, would you
 3
 4
     have been able to make the investments in
 5
     these six contracts?
     MR. TODARO:
 6
 7
          If I understand your question correctly,
 8
     if we hadn't made the investment in 2010, and
 9
     again, the investment was greatly influenced
10
     by the Cooperative Agreement, I'm -- I'm not
11
     sure we would -- go ahead. I'm sorry.
12
     MR. MCINNIS:
13
          The whole idea of this recruitment and
14
     for you guys consolidating your company in an
15
     area, forget about New Orleans and forget
16
     about anywhere else, was to expand your
17
     company, was to be able to offer these
18
     products is what I'm seeing sitting here.
19
     so that original plan is coming together with
20
     these six investments --
21
     MR. TODARO:
22
          Yes, sir.
23
     MR. MCINNIS:
24
          -- in the State of Louisiana.
25
     MR. TODARO:
```

1 Correct. And if there's no 2010, there's 2 no telling if there had been anything past 3 that. 4 MR. MCINNIS: 5 Right. So the original notice was that 6 2010 CEA for your next meeting. If, you know, 7 City Council wants to ask or create a rule of 8 some notice of investment to create 9 consistency for companies like yours, large, 10 who are competing within themselves much less 11 from state to state from Parish to Parish to 12 be consistent, you would have almost had to 13 know if you were on the giving end of this 14 exemption that these things were going to 15 happen. MR. TODARO: 16 17 It's --18 MR. MCINNIS: 19 That agreement --MR. TODARO: 20 21 Yes. 22 MR. MCINNIS: 23 -- to me, seems like I would have 24 expected you as a company to do these type of 25 things and you should have expected from me,

```
1
     if I'm the City of New Orleans, to give you
     the same exemptions going forward with
 2
     everything else being everything having been
 3
 4
     complied to, in which I believe everything was
 5
     complied, except for that ordinance from the
 6
     City of New Orleans.
 7
     MR. LEONARD:
 8
          Correct. And in furtherance to this,
 9
     from the Center Daily Newspaper, November 15,
10
     2013, I read: Smuckers Coffee production was
11
     consolidated to the New Orleans area as part
12
     of a $70 million move announced in 2010
13
     closing plants in Kansas City, Missouri and
14
     Sherman, Texas.
15
          That could have been New Orleans,
     Louisiana had one of those other facilities
16
17
     had been chosen for the consolidation.
18
     Orleans won the consolidation competitive
19
              In the analysis as to where to put
     battle.
20
     this site, Louisiana put a very competitive
21
     offer, a very compelling offer that included
22
     ITEP as part of its incentive and recruitment
23
     package. As a result, Louisiana is not listed
24
     as a location where something was closed.
25
     Louisiana has taken a facility that didn't hit
```

1 the statistical property tax meters in Orleans 2 Parish to be the fourth largest payer in the 3 City. 4 There are only three companies that pay 5 more property tax. And that is a direct result of the initial recruitment and then 6 Folgers continued built and continued 7 8 investment into the Parish. MR. MCINNIS: 9 I believe in the Executive Order. 10 believe in the local control. I wouldn't be 11 12 up here if I wasn't the Parish president. 13 MR. LEONARD: 14 Yes, sir. 15 MR. MCINNIS: 16 So but just like in my Parish, you know, 17 we make mistakes at the local level, 18 especially in the beginning phases of this 19 Executive Order. So, you know, I just think 20 that this was a mistake maybe on both ends. 21 And my good friends submitted a letter today. 22 But I think in the best interest of this 23 Board, that area, many of those 700 jobs 24 reside in my Parish. And for me, it wouldn't 25 be a good thing if we did not approve this

```
1
     today. Thank you, sir.
 2
     MR. LEONARD:
 3
          Yes, sir.
 4
     CHAIRMAN JONES:
 5
          Any other questions or comments for the
 6
     folks from Folgers from the Board?
 7
          Mr. -- Senator Allain?
 8
     SENATOR ALLAIN:
          Yeah, so a lot has been talked about the
 9
10
     commitment of this State. Does the Secretary
11
     care to comment or clarify what the commitment
12
     of the State was in 2010, and did that extend
13
     to the contracts? In your opinion, does that
14
     extend to the contracts that we have before
15
     us?
16
     SECRETARY PIERSON:
17
          Don Pierson, Secretary of Louisiana
18
     Economic Development. Senator, thank you for
19
                    Taking a look back at what was
     the question.
20
     negotiated Cooperative Endeavor Agreement,
21
     what would the State provide, what would
22
     Folgers provide, and then eventually coming to
23
     a contract, a handshake, a CEA and what was
24
     enumerated was that a comprehensive package, a
25
     very attractive package was put on the table.
```

-	
1	As Mr. Leonard correctly points out, Louisiana
2	won the competition, and the two parties had
3	an obligation to each other. Louisiana's
4	package was valued at roughly \$53 million. We
5	were asking for two things: One, an
6	investment of at least \$69 million; but more
7	importantly, and why Economic Development
8	performs its important role was the assurances
9	that Folgers would employ more than 500 people
10	over the following 10-year period and produce
11	roughly an average sake of \$35 million a year
12	in payroll for each one of those 10 years.
13	That was 2011 through 2020.
14	I think the State performed its
15	obligations. I think the record will reflect
16	that the initial investment went under ITEP
17	approved by this Board, and that the financial
18	benefits of that were enjoyed by Folgers.
19	Beyond that, their success, which one could
20	argue the State played a role in, allowed them
21	to make additional investments. And those
22	investments are the ones that are being
23	considered here today by this Board.
24	SENATOR ALLAIN:
25	So does LED have an opinion on the ones

Page 87 1 before the Board today? Was that part of the 2 original obligation, whether --3 SECRETARY PIERSON: 4 There was an issue of obligation. We 5 went back and we would clawback against 6 Folgers should they have only come with 7 \$50 million of investment as opposed to what 8 the requirements were, or if they only employed 400 people instead of the numbers 9 10 that were directed. So in terms of this 11 agreement, I think all the obligations were 12 met by the parties. And these additional 13 investments were made -- they were made post 14 Executive Order. So it's in the public record 15 that there will be a voice by the local 16 communities. 17 We may or may not like what local 18 governing authorities choose to either bases, 19 but local governing authorities do a lot of 20 They make sign ordinances, they make things. 21 zoning, they make the land use ordinances. 22 And so we respect that, and I think that was a 23 requirement that came forward from the

Governor was to respect what the Parish

President wants in his Parish. We work in all

24

25

64, and it's not uniform throughout the State. 1 2 That's just a part of the uniqueness of our 3 democracy. 4 So I think the issues before the Board 5 today are not completely tied to the previous 6 Cooperative Endeavor Agreement in which all 7 parties executed their responsibilities. 8 SENATOR ALLAIN: But was there -- it seems there was an 9 10 implied obligation if they made an additional 11 commitment, then that would -- it would 12 continue in the ITEP program as was stated 13 before or not? 14 SECRETARY PIERSON: 15 In order for that to be a part of this discussion, and we do this with some of our 16 17 existing industry, we sit down and we have a 18 conversation about proposed expansion. 19 sometimes we work out additional incentive 20 programs related to those and enumerate what 21 these additional investments are. Now, they 22 don't have to come to us, so they don't always 23 do that. And they can use firms that do this

type of consulting work to file the

appropriate papers and be advised of the

24

25

current conditions under which they would ask 1 for these exemptions. But there was not, to 2 3 my knowledge, a proposed path forward that was 4 executed with Folgers. I could have missed 5 some of that. I was not the Secretary at the 6 time. 7 SENATOR ALLAIN: 8 I understand. Thank you. CHAIRMAN JONES: 9 10 All right. I have a question and I think 11 it's for you, Mr. Leonard. Reference has been 12 made to this Cooperative Endeavor Agreement 13 and the word support; LED should, not shall, 14 but should support. What do you think that 15 word means, support? 16 MR. LEONARD: 17 Very broad term. It's our opinion that 18 the Cooperative Endeavor Agreement laid out 19 minimum expectations for Folgers to meet, 20 which is where the \$60 million investment 21 comes from; and that had Folgers not met that 22 minimum investment, they would have been 23 penalized. To not approve an ITEP for 24 exceeding \$60 million appears to also be a 25 penalty in its own form. Should means and to

1 support, we received full support for every ITEP prior to the Executive Order. 2 3 believe support would have been grandfathering 4 us as part of the Executive Order process that 5 we know we have a contract with this company 6 and we've committed to support ITEP and we're 7 going to have you adhere to the pre Executive 8 Orders like other folks, who had advanced notifications filed. 9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Also, I think support could have been having folks helping Orleans Parish understand they have a unique project coming before them for approval, and that we do have an agreement and look at all the great things that this company has done. And your rules are outside of the BC&I rules and help us lobby and get the support needed at the local level. there's -- it's a broad term. It was not specifically spelled out in this agreement, but our position is more along the lines of reliance on the past of we have an agreement, it's worked perfectly in the past. continuing to build off our investments in the future, and we have continued as Folgers to do all the same things that we've done step by

1 step with the investments and the jobs to 2 receive ITEP approvals in hopes that we would 3 in the future. 4 CHAIRMAN JONES: 5 So are you saying that support would have 6 included some decision by this Board to 7 grandfather you into the preEO rules? Is that 8 what you're saying? MR. LEONARD: 9 This is the Board of Commerce and 10 11 Industry, which is not a part of the 12 Cooperative Endeavor Agreement. 13 CHAIRMAN JONES: 14 That's where I'm going. 15 MR. LEONARD: 16 Yes, sir, but I was not aware of any 17 recommendation from any other bodies to do so, which could have been deemed a form of 18 19 support. 20 CHAIRMAN JONES: 21 Could Folgers have avoided this issue 22 entirely by filing advanced notifications so 23 as to preclude the necessity of following 24 under the post EO rules? MR. LEONARD: 25

That definitely would have been an option 1 2 for Folgers, but that would have been contrary 3 to the way they had utilized the program for 4 every year prior to the changes that were 5 coming into place. 6 CHAIRMAN JONES: 7 But it was an option available? 8 MR. LEONARD: Yes, sir, it was an option for everybody. 9 10 Yes, sir. 11 CHAIRMAN JONES: 12 These applications and their only Okay. 13 appearance before this Board, they were 14 approved? 15 MR. LEONARD: 16 T --17 CHAIRMAN JONES: 18 When these applications originally came 19 to this Board, this Board approved those 20 applications. 21 MR. LEONARD: 22 Unanimously. 23 CHAIRMAN JONES: 24 Unanimously. MR. LEONARD: 25

1 Yes, sir. 2. CHAIRMAN JONES: 3 That would be deemed support. 4 MR. LEONARD: 5 Absolutely. And LED supported us through 6 that process. 7 CHAIRMAN JONES: 8 I guess what I'm wrestling with is Okay. 9 I don't know how we have not supported, how 10 LED and the Board of Commerce and Industry 11 have not been supportive of Folgers. I don't 12 understand that contingent frankly. I want to 13 better understand. I don't understand how we 14 have not been compliant with the contract. 15 don't understand how we, how LED and the Board 16 of Commerce and Industry have not been 17 supportive of Folgers up to this point. MR. LEONARD: 18 19 For the record, I don't believe that is a 20 position that is being presented. I think our 21 position is we are asking for your continued 22 support at this time. 23 CHAIRMAN JONES: 24 Okay. All right. Okay. So we're in 25 agreement, we have been supportive thus far?

```
1
     MR. LEONARD:
          A hundred percent, yes, sir.
 2
 3
     CHAIRMAN JONES:
 4
          Thank you.
 5
     MR. LEONARD:
 6
          Yes, sir.
 7
     CHAIRMAN JONES:
 8
          And we may have gone the long way around
     that barn, but I think we got there.
 9
10
     MR. LEONARD:
11
          Yes, sir.
12
     CHAIRMAN JONES:
13
          All right. Any other questions or
14
     comments from the Board Members for Folgers
15
     folks?
          Now, I know we have a lot of folks who
16
17
     had signed up to comment in favor of this
18
     special request. I have some 31 cards.
                                                Τ
19
     think I've -- I don't want to impinge on
20
     anybody's right to express themselves, but
21
     neither do I want to parade 31 people across
22
     the meeting that's going to say the exact same
23
     thing. I would welcome the opportunity for
24
     one person who may be a representative of the
25
     31, if that would be okay, but I'm -- I'm not
```

Page 95

1 inclined to protract this meeting by having 31 2 people parade and say, I support Folgers. Is that -- is there -- Mr. Leonard, do 3 4 you know of someone that could come speak and 5 basically surmise what all 31 of these folks 6 are going to say? 7 MR. LEONARD: 8 Folgers has a number of employees and friends who have filed cards and have just 9 10 asked to have the cards read as support into 11 the record for this application. 12 CHAIRMAN JONES: 13 All right. Well, let's do that Okay. 14 We have Ms. Mary Anne Mashaft actually 15 speaking against. Forgive me, this is the 16 wrong stack. 17 Mr. Chris Todaro is speaking for, 18 Ms. Cheryl Kornick is speaking for, Mr. Chad 19 Renz, R-E-N-Z, speaking for, Tamika Stansberry 20 speaking for, Nigel Garbutt speaking for, Dave 21 Gower speaking for, Tracy Ancar, I hope I'm 22 pronouncing some of these names correctly, 23 forgive me if I'm not, speaking for, Lawrence 24 Guerra speaking for, Florence Videau speaking 25 for, Robinique LeBeouf speaking for, I'm

having a difficult time reading, Dave Brokoir, 1 I believe, forgive me if I'm not pronouncing 2 3 correctly, Kenneth Jones speaking for, Glenn 4 Vinson speaking for, Donald Alphonso speaking 5 for, Shauna Ewens, Gerard French, Evette 6 Rogers, Gene Collins, Joyclyn Thompson, Matthew Hlas perhaps, I'm sorry, Pavina 7 8 Gonzalez-Ouiroga, Nathan Mason, Jeanette Knudsen, Jill Smiley, Katherine Kehres, Chad 9 10 Dyer, Christine Herrara, Joe Stanziano, Abbey 11 Linville, Frank Cinlle, I believe. Those are 12 the cards I have to speak in favor of the 13 project. 14 Forgive me, these are all opposed, we'll 15 come to those in just a moment. All right. 16 Anything else from the Folgers group? 17 Anything in closing? MR. LEONARD: 18 19 No, sir. Thank you for your time. 20 CHAIRMAN JONES: 21 Thank you very much. 22 MR. LEONARD: 23 Just one last comment to regroup, again, 24 the reason we are here is because of the local ordinances that exceed Board of Commerce and 25

```
1
     Industry's rules.
 2
     CHAIRMAN JONES:
          Thank you very much. Okay. I know we
 3
 4
     have a number of folks that want to speak in
 5
     opposition. Again, we received just -- I
 6
     received a packet of information yesterday
 7
     afternoon that I did not get to read until
     about 5:30 this morning. Thank you very much.
 8
     I've received another packet of information
 9
10
     just now that I've obviously not read at all.
11
     So I don't -- anytime y'all are providing this
12
     information to be considered, please give it
13
     to us before the meeting. Getting it to me in
14
     the middle of the meeting is really not
15
     productive in any shape, fashion, or form,
16
     because I just don't have time to sort it.
17
          But do we have someone to speak against
18
     the special requests? Please come forward and
19
     state your name. And, again, I have only four
20
     cards of folks that want to speak against, and
21
     I'm not inclined to, again, parade the same
22
     message over and over again, but we'll see how
23
     we go with this.
24
          Yes, sir. State your name.
25
     MR. ZERVIGON:
```

1 Thank you. I'm Carlos Luis Zervigon. I'm the Vice President of the Orleans Parish 2 3 School Board here to speak on behalf of the 4 Board. 5 CHAIRMAN JONES: 6 Thank you. 7 MR. ZERVIGON: I believe y'all did receive a letter from 8 us, all seven members of the School Board 9 10 It was also signed by six of the signed it. 11 seven members of the New Orleans City Council 12 and the Sheriff, all of us asking that you 13 please not entertain this appeal. We feel 14 that we had developed, as you all asked us to, 15 a process. We very much appreciate Folgers. 16 We love having Folgers in New Orleans, you 17 In time, the memorial in New Orleans know. 18 has been the biggest area importing of coffee 19 in the United States. It's deep within our 20 culture and our identity. And having Folgers 21 there participating as to what they do means a 22 great deal to us as a member of our community. 23 And as they stated, they have prospered 24 in our area under the program as they've 25 previously existed. They used, I felt, very

Page 99

harsh words to describe our local elected body 1 2 in their presentation a moment ago saying a 3 lot of things that were not brought up 4 earlier. And if it was so egregious, I'm not 5 sure why it wasn't brought up earlier, you 6 I mean I might not be a lawyer, I am an 7 I know something about government. educator. 8 I know what the needs of our schools are, how desperately underfunded they are. We made a 9 unanimous decision that we would like these 10 11 taxes paid; that the money is desperately 12 needed for us to forego it. 13 I would suggest, at least from where I 14 sit, the entire integrity of the idea of a 15 local stay is at question today. If we follow 16 what we're supposed to do, we go through a 17 And now, we're finding ourselves 18 here in a two-year protracted fight, which to 19 us feels like delaying and dragging it out, 20 but I would hope it would be an inevitable 21 conclusion that the local say is approved. 22 I would ask y'all to think about that as well. 23 So I'm here representing a unanimous School 24 Board, unanimous City Council, and the Sheriff 25 asking that this appeal be rejected.

1 CHAIRMAN JONES: Were you part of the School Board when 2 3 the criteria were developed? 4 MR. ZERVIGON: 5 I was not. I came on literally the month 6 after the vote was taken. I did attend the 7 meeting, but I was not on the Board at that 8 time. CHAIRMAN JONES: 9 10 Have you discussed how the criteria were 11 developed with members of the School Board? 12 MR. ZERVIGON: 13 That, I would leave to the staff who No. 14 know more about that. 15 CHAIRMAN JONES: 16 My problem is staff is not here today. 17 MR. ZERVIGON: 18 I know. I know, sir. 19 CHAIRMAN JONES: 20 And so I'm trying to wrap my head around 21 how those criteria were developed, but you 22 don't have any information one way or the 23 other? 24 MR. ZERVIGON: 25 No, I would suggest maybe others who

1 would follow me to speak today would come, who 2 have been working on this for a very long time 3 as our partners could probably answer all of 4 your questions regarding that. 5 CHAIRMAN JONES: 6 Okay. 7 MR. ZERVIGON: 8 I'm here representing the local governing officials, we're just asking you. Please 9 10 respect that. That's my lane. 11 CHAIRMAN JONES: All I want is information. I apologize. 12 13 I don't --14 MR. ZERVIGON: I know. 15 CHAIRMAN JONES: 16 17 You were just a little bit late to the 18 game. 19 MR. ZERVIGON: 20 Again, but I would just emphasize the 21 entirety of the School Board and City Council 22 and Sheriff have signed a letter asking. I am 23 the one who came on their behest in order to 24 make this appeal to you. 25 CHAIRMAN JONES:

```
1
          Thank you for making the trip. Thank you
 2
     very much.
 3
          Any other questions or comments from the
 4
     Board?
 5
          Thank you very much.
 6
          All right. Mr. Waltzer?
 7
     MR. WALTZER:
 8
          Yes, sir.
     CHAIRMAN JONES:
 9
10
          I haven't seen you in too long. I hope
11
     you're doing well.
12
     MR. WALTZER:
13
          Yes, it's nice to be back. Thank you.
14
     CHAIRMAN JONES:
15
          Indeed. State your name and position,
16
     please.
17
     MR. WALTZER:
          My name is Joel Waltzer, and I'm a member
18
19
     of and counsel to Together Louisiana.
20
     like to -- I'd like to make some comments
21
     about the Folger special appeals. In 2020, in
22
     the worst of COVID downturn, the New Orleans
23
     City Council and Orleans Parish School Board
24
     voted to reject the six industrial tax
25
     exemption requests filed by Folger under the
```

1 2018, importantly, under the 2018 rules. 2 Folger only appeals now two years after those 3 local rejections asking the BC&I to ignore the 4 elected bodies, who still want, unanimously 5 would like to see the revenue. And to deny 6 them the revenue that they decided, that the 7 elected bodies decided to keep. Folger's 8 appeals must be rejected. And I have essentially four, what I 9 10 believe, are compelling reasons why I believe 11 you should reject these. First, the local 12 ITEP quidelines did not cause the rejection of 13 Folgers exemptions. In fact, in the 14 resolutions denying Folger's exemptions, the 15 City Council plainly stated, the City Council 16 expressly finds that ordinance, the ordinance, 17 the guidelines, Cal Number 32472 does not 18 apply to these applications, which was 19 initiated prior to the passage of the legislative instrument. The same language was 20 21 included in the resolutions denying each of 22 Folger's exemption requests. Folger did not 23 attach these resolutions or provide them to 24 the Board. 25 The resolutions themselves explicitly

state that the denials were based on financial 1 They simply could not afford the loss 2 3 of revenue, not connected to any quideline or 4 any criteria that are separated or allegedly 5 more stringent. This is what the City Council 6 resolved; whereas, the COVID-19 pandemic in 7 rejecting these applications, the COVID-19 8 pandemic has devastated the tourist based economy of New Orleans and caused 9 10 unprecedented budgetary crises resulting in 11 significant revenue shortfalls, Citywide 12 reductions in public services, and most 13 devastatingly, the furlough of City employees; 14 and whereas, the City Council finds that in 15 the current budgetary climate, the need for 16 the immediate tax revenue to bolster the 17 City's devastated finances significantly 18 outweighs the ancillary economic benefits 19 articulated in the application. 20 So they decided to deny the applications 21 based on the financial -- their financial 22 needs. And the Orleans Parish School Board 23 resolved; whereas, the Orleans Parish School Board's administrative staff further 24 25 determined that based on the significantly

Page 105

1	reduced future revenues from the Minimum
2	Foundation Program, due to the impacts of the
3	COVID-19 pandemic, the School Board cannot
4	fiscally tolerate the additional loss of
5	revenue that would result if said applications
6	were to be granted. And they did this for
7	each of the applications before you. The
8	financial needs of the local governments in
9	providing their citizens with essential
10	services was, in fact, the centerpiece of the
11	ITEP reforms enacted to give them a voice.
12	BCI has affirmed or abided by the local
13	decisions made on this financial need basis in
14	every other instance overturning the local
15	decisions here in the face of necessatives
16	financial circumstances would constitute
17	improper special treatment to Folgers and
18	Folgers alone and contradict BCI's own
19	promulgated rules and policy reforms.
20	Second, the local guidelines in question,
21	while not the basis of the decision to reject
22	Folgers, were established not in a rogue way,
23	as I believe at least as I heard it suggested
24	by Folger, they were established at the
25	explicit direction of this Board in its 2018

1 rules. Rule 503H1 directed that local government 2 3 entities for each Parish in consultation with 4 the Parish Assessor and upon request, the 5 quidance from the department shall make best 6 efforts, not should, shall make best efforts 7 to develop reasonable quidelines for 8 application approval and/or denial within a certain amount of time. And that's exactly 9 10 what Orleans Parish governmental entities did. 11 New Orleans City Council and the School Board 12 in a deliberative process that included LED 13 adhere to this directive and enacted 14 quidelines to review ITEP applications. In 15 the five years that followed, neither LED nor 16 the BCI has ever placed Orleans Parish on 17 notice that any of their guidelines were 18 unacceptable or conflict with BCI's, which in 19 fact I believe they don't. Without such 20 notice and subsequent refusal by Orleans 21 Parish to change, this Board must not withdraw 22 the local discretion granted to Orleans 23 Parish, which as Folger just told you, would 24 be the clear effect of sustaining these 25 appeals, especially where the requests were

1 not caused, were not independently -- they were independently denied for financial 2 3 reasons, which I believe is the right reason 4 according to -- that would satisfy the Board. You can't withdraw that local, that local 5 6 discretion, right. And if you wanted to do 7 that, it would require -- it would require an 8 express directive. And, frankly, because it's baked into your regulations, it would require 9 10 a rule making. 11 Third, Folger misconstrues the 2010 12 Cooperative Endeavor Agreement to suggest that 13 it is entitled to the ITEPs in question. That 14 is simply not the case. As it must, as it 15 must, the 2010 CEA was engaged on a specific 16 set of investments which were provided a 17 specific set of inducements. Louisiana made 18 no carte blanche promise, as Folger suggests, 19 to approve all ITEP requests and submitted in 20 the following 10-year period without regard to 21 the merit or regulation. That would 22 effectively yield a 20-year benefit. Further, 23 the 2010 CEA stated that LED would support, as 24 you've already noted, and LED and the BCI have 25 done that at every instance. Louisiana has

1 kept all of its promises. The CEA was made on the SM project to 2 3 relocate to this State. The CEA listed the 4 exact investments that were going to get 5 ITEPs. In the Cooperative Endeavor Agreement, 6 Louisiana listed the exact set of inducements 7 that it was going to provide. And Louisiana, 8 in fact, provided every one of those inducements and met all of its obligations 9 10 under the CEA. These applications are 11 separate, and they're filled post-2018, which 12 is why they are subject to local discretion. 13 In fact, only one of the -- LED listed 14 in, and you know, I requested records, and LED 15 listed the ITEPs that were subject to the 2010 16 CEA as 20100917, 20100917-A and 0917-B, and 17 20100720 and 0720-A, none of which are before you today. They've all received their due 18 19 treatment. 20 And, finally, Folger does not appeal the 21 Orleans Sheriff's rejection of these IDs. 22 Orleans Parish Sheriff doesn't have 23 quidelines, right, nor does it dispute that 20 24 percent of the investments made subject to 25 these applications were taxable in any case.

1 Nonetheless, Folger has not paid any tax on 2 these projects, including the undisputed 3 amounts that would otherwise be owed, right, 4 though some finally completed as far back as 5 2018, and a delay being placed on the taxable 6 rolls by I believe falsely certifying that its 7 property was exempted and/or that these ITEs 8 were pending when, in fact, they were denied long ago as the staff of LED told Folger. 9 10 And, again, Folger claimed even here today 11 that ITEP Rule 517 precluded it from paying 12 these undisputed amounts, right, less they be 13 automatic, their ITEPs be automatically 14 denied; when in fact, the rules were changed 15 under the 2018 regulatory regime. Rule 517 16 says exactly the opposite Folger should not be 17 rewarded after waiting two years to file what 18 we believe is a meritless appeal. 19 So we have attached several documents to 20 our submission to you, including the CEA. 21 There's an exhibit, for instance, the CEA 22 Exhibit C, right, which I -- and Folger 23 provided to you as well, the CEA Exhibit C is 24 entitled Capital Project Budget for Folger 25 Project SM, right. I mean the cover letter

1 that LED sends said, Louisiana is pleased to offer a comprehensive incentive package valued 2 at \$52.67 million for Project SM for phase one 3 4 and \$5.3 million for phase two for Folger's 5 key operations center for a total of 6 \$57.9 million. The Capital Project Budget for 7 Project SM was \$69 million. In the CEA 8 itself, it says the \$69 million is -- and that's exactly what the ITEPs, they already 9 10 received were for the \$69 million in 11 investments. 12 So the CEA has been satisfied by the 13 State and does not apply here. It does not 14 obligate this Board. And, frankly, it does not and cannot overrule the 2018 regulations 15 16 that give local government the discretion and 17 authority to decide up or down whether or not 18 they -- you know, whether or not -- whether 19 they can afford it. And that's exactly what 20 they did. They decided that they could not 21 afford these, particularly at the very height 22 of the COVID pandemic. All right. And so the 23 other -- let's see. 24 Oh, well, I think I'll let someone else 25 talk about the other documents. Do you have

```
1
     any questions for me?
 2
     CHAIRMAN JONES:
 3
          Yes, we do. Let's just be sure we set
 4
     the table here. There is no argument, is
 5
     there, that the School Board and the City
     Council enacted criteria that are different
 6
 7
     from ITEP, from the State ITEP criteria; do we
 8
     agree on that?
     MR. WALTZER:
 9
10
          Pursuant to Rule 517, they were directed
11
     to and they did in fact make their own
12
     quidelines.
13
     CHAIRMAN JONES:
14
          Okay. Now, Rule 517 -- excuse me.
15
     it's actually Rule 503H2.
16
     MR. WALTZER:
17
          I'm sorry.
18
     CHAIRMAN JONES:
19
          And what it says is they should make best
     efforts to develop reasonable guidelines; is
20
21
     that correct?
22
     MR. WALTZER:
23
          Yes.
24
     CHAIRMAN JONES:
25
          Okay. So really what we should debate
```

what reasonable means; is that fair? 1 Whether these criteria that are more strict than the 2 State regulations, are they reasonable or not; 3 4 isn't that really the debate? 5 MR. WALTZER: We could -- to me, if there is some 6 7 feeling that they are not reasonable, then you 8 should be working with your local partner to resolve those differences, not withdraw their 9 10 ability to have, without notice, withdraw 11 their ability to have --12 CHAIRMAN JONES: 13 So it would be your position then that if 14 we did work with the City of New Orleans and 15 the School Board to try to educate them of why 16 their ordinances were not good, that would 17 have been appropriate? If we had done that, 18 that would have been appropriate? 19 MR. WALTZER: 20 Prior to yanking their local discretion, 21 I would imagine, yes. 22 CHAIRMAN JONES: 23 So if we have somebody come up and Okav. 24 say, yeah, we did in fact do that, then that 25 would check that box for you?

```
1
     MR. WALTZER:
          I don't -- again, the regulations didn't
 2
 3
     cause the rejections.
 4
     CHAIRMAN JONES:
 5
          We'll get to that. Hold on a minute.
 6
     MR. WALTZER:
 7
          New Orleans is fighting --
 8
     CHAIRMAN JONES:
           We'll get to that in a minute. Hold on.
 9
10
     We're not there yet.
11
     MR. WALTZER:
12
          Okay.
13
     CHAIRMAN JONES:
14
          I know I move at a slower pace than you
15
     do because I'm -- but just let me get there.
16
     So the School Board and the City both adopted
17
     criteria that are at least different from
18
     ITEP, and we can argue whether they are
19
     reasonable guidelines or not. Let me ask you
20
     this, if the City of Lafayette, for example,
21
     because of its heavy reliance on the fossil
22
     fuel industry decided to enact an ordinance
23
     that said, we are only going to grant ITEP
24
     manufacturing applications to those
25
     manufacturing processes that employ fossil
```

Page 114

fuels and none other, would that be a 1 2 reasonable quideline? 3 MR. WALTZER: 4 It's not one that I would politically 5 agree with, but I'm not in a position to say 6 that. 7 CHAIRMAN JONES: 8 So I guess then your position then is any -- any criteria that any municipality passes 9 10 must therefore be okay, because I mean most 11 people would agree that that is a pretty out 12 there criteria. 13 MR. WALTZER: 14 Well, we're not talking about --15 CHAIRMAN JONES: 16 Well --17 MR. WALTZER: 18 Yes, they are --19 CHAIRMAN JONES: 20 You can tell me where the lines are, 21 Mr. Waltzer, but the question is, are there 22 lines? Is there something that's 23 unreasonable? Is there something that's 24 unreasonable? 25 MR. WALTZER:

1	Well, I mean, and what everybody would
2	normally consider reasonable and unreasonable,
3	I have subjective lines and you have
4	subjective lines. We are not the elected
5	bodies of Orleans Parish. We're not the
6	elected bodies of the City of Lafayette. They
7	have their own reasons and their own policies.
8	New Orleans is a Home Rule Charter and they
9	have their own, for instance, residency
10	requirements and other things that they do all
11	the time. And, you know, I mean I'm not in a
12	position to tell you that, if they can or
13	cannot
14	CHAIRMAN JONES:
15	I can't let the Home Rule Charter comment
16	go unaddressed.
17	MR. WALTZER:
18	Okay. I mean it's not your manual.
19	CHAIRMAN JONES:
20	Excuse me, this is this is
21	MR. WALTZER:
22	Your show.
23	CHAIRMAN JONES:
24	Exactly. Thank you. Yes, New Orleans is
25	a Home Rule Charter. And, frankly, that was

1 one of the first questions I asked when this 2 issue came up, but then I realized The Board of Commerce and Industry is also a 3 4 constitutionally mandated body --5 MR. WALTZER: 6 Yes, it is. 7 CHAIRMAN JONES: 8 -- with powers equally to and at least in Jones's opinion, as far as ITEP is concerned 9 10 high and above any municipality including Home 11 Rule municipalities, because we are 12 specifically under the Louisiana Constitution 13 granted the authority to determine only this Board and the Governor are in power to 14 15 determine what is in the best interest of the 16 State as it refers to ITEP, not the City of 17 New Orleans, not the City of Mamou. MR. WALTZER: 18 19 Right. 20 CHAIRMAN JONES: 21 Only this Board and the Governor. And so 22 when the City of New Orleans or the City of 23 Lafayette or the Village of Mamou decide to 24 pass ITEP requirements that are different from 25 what this Board has passed, they have to be

Page 117

1 judged by this Board as whether they're 2 reasonable. And I think we have to agree, if something is reasonable, there must therefore 3 4 be something that is unreasonable. So what we 5 have to decided today as a Board are, are 6 these criteria reasonable? Jones has an 7 opinion, obviously. Other Board Members may 8 have an opinion, but we'll get to that in a minute. 9 10 Next question, first of all, so the 11 School Board passed criteria. The City passed 12 The Sheriff, we don't have any idea criteria. 13 whether he passed criteria or not. 14 MR. WALTZER: 15 He did not. 16 CHAIRMAN JONES: 17 Well, we don't know, I mean, if he has a 18 meeting every morning when he shaves. So I --19 you know, we don't know what was going on 20 inside the Sheriff's mind when he signed the 21 So we don't know whether he has letter. 22 criteria or not or do you? 23 MR. WALTZER: 24 It's my understanding that he does not. 25 He's based on and the City and the School

Page 118

1 Board --2 CHAIRMAN JONES: 3 Wait a minute. Wait. Wait. 4 MR. WALTZER: He -- and I don't know. I haven't spoken 5 to him. 6 7 CHAIRMAN JONES: 8 All right. Okay. So that's where I'm 9 going. 10 MR. WALTZER: 11 But this Board --12 CHAIRMAN JONES: 13 You don't know the Sheriff. 14 MR. WALTZER: This Board exercised its constitutional 15 16 discretion and provided the local governments, 17 right, with the right that is involved here. CHAIRMAN JONES: 18 19 To make reasonable guidelines. Okay. 20 MR. WALTZER: 21 No, and with the right of rejection. 22 CHAIRMAN JONES: 23 Yeah, they have the right of rejection. 24 We'll get to that as well. Now, you said that 25 the -- let's -- first of all, the School

Page 119 1 Board's resolution themselves, they don't mention -- they don't mention whether the 2 criteria are specifically relied on or not. 3 4 They cite the -- the School Board basically 5 says, these are our criteria, they don't need 6 them; oh, by the way, we also need the money. 7 Now, you may argue it the other way. They may 8 say, we need the money, and they don't meet our criteria, is that what the School Board 9 10 says; correct? 11 MR. WALTZER: 12 I --13 CHAIRMAN JONES: 14 Essentially. I mean I can read them into 15 the record. But, essentially, they say, we're 16 needing the money, and we're going to reject 17 these, but they also don't meet our criteria. MR. WALTZER: 19 Yes.

- 18

21

22

23

24

25

20 CHAIRMAN JONES:

> The City, however, is a little bit more clever. The City says, we need the money, and we're going to reject it. We also have these criteria. And we, on some of these contracts, we passed the criteria before the

```
1
     application was filed. Right?
 2
     MR. WALTZER:
          Yeah.
 3
 4
     CHAIRMAN JONES:
 5
          And, therefore, the criteria don't apply?
 6
     MR. WALTZER:
 7
          Right.
 8
     CHAIRMAN JONES:
          But on two of those applications, four
 9
10
     out of the six, four, they said the
11
     applications were filed before the criteria
12
     were passed; but on two of them, they say, no,
13
     the criteria -- the applications were filed
14
     after the criteria was passed and we do apply
15
     the criteria. Now, if that's the case -- and
16
     as I read the ordinance, and this is what is
17
     particularly strong to me. As I read the
     ordinance -- and, again, I have -- I, like
18
19
     you, probably are doing this on a volunteer
20
     basis, but I sometimes get to wear my lawyer's
21
     cap as well.
                   But as I read the Shreveport
22
     City Council ordinance, this is what it says.
23
     And I'm going to guote from Section 3 of the
24
     ordinance:
                 If the request fails to satisfy
25
     all of the above criteria, the City Council
```

resolution shall disfavor and reject the application.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

It had no -- it had no option but to deny the criteria if the ordinance was passed after the application; no option at all. It has to. It has to follow its own ordinance. It can't ignore it. So sticking in the dictum after the fact that says, oh, by the way, we also need the money, I don't think erases the fact that the criteria, which is different from the ITEP rules was the basis for the decision.

And, oh, by the way, when you go back and read the Committee, if you read the Committee, actually the subcommittee of the City Council that judged everything, you know where they spend the bulk of their time, not on the fact that they don't -- the City don't have money; they spend the bulk of their time judging the criteria and judging, do they meet our criteria; yes, no; yes, no. And then in their conclusions, they don't meet the criteria. That's the subcommittee of the City Period. Council. So when the subcommittee goes to the City Council, they're saying, City Council, they don't meet the criteria.

1 So to come in and say that the basis for 2 the City's decision was that we need the 3 money, I think, is disingenuous; not perhaps 4 intentionally, but because they have an 5 ordinance with criteria that they applied and 6 they applied stringently, and they said, you 7 don't need it. I don't think they could have 8 done anything other than disapprove. MR. WALTZER: 9 10 You have to -- you have to give your 11 local partner some ownership of its own 12 decisions. You can't change the decision for 13 They stated as an independent -them. 14 CHAIRMAN JONES: 15 If they --16 MR. WALTZER: 17 Wait. Please. CHAIRMAN JONES: 18 19 No, this is my room. This is my room. 20 This is not your room, Mr. Waltzer. I'll 21 allow you to respond, but I'm going to take 22 your contentions as they come up. We do have 23 the right to ignore them. Under the 24 constitution of the State of Louisiana, we do, 25 this Board and the Governor gets to decide

1 what's in the best interest of the State of Louisiana. And, again, this is just Jones 2 3 talking, this isn't the rest of the Board, but 4 in my humble opinion, when we have a state 5 program that has state criteria, clear 6 criteria, and the municipality wants to impose 7 a more stringent criteria than what this Board 8 has approved they are basically saying, 9 listen, we want -- that state program that you 10 have over there, we want to do it our way, and 11 they're basically going to supplant the 12 State's authority with their own. 13 This is -- and this is what happens, 14 Mr. Waltzer, is that if the City of New 15 Orleans and the School Board of New Orleans 16 gets its way, the contract never even makes it 17 to the Governor's office. It doesn't even get He can't decide what's in the best 18 there. 19 interest of the State because they basically 20 usurped his power and this Board's power by 21 imposing rules that are more stringent than 22 this Board imposed. Now, I'm going to tell 23 you, if that's in the best interest of the 24 State of Louisiana, I need to guit this Board 25 and I need to go do something else with my

1 volunteer time because -- yeah, I know that's 2 what you wish I'd do, but I'm not doing it 3 today. 4 MR. WALTZER: 5 That's not what I wish you would do. 6 CHAIRMAN JONES: 7 I'm picking at you now. But that's the 8 problem. And, you know, when this Board passed the resolution to allow the appeal, if 9 10 that didn't tell New Orleans that there was a 11 problem with their process, they weren't 12 listening, because the resolution was passed 13 by this Board and expressed, expressed 14 response to the ordinance that East Baton 15 Rouge and the City of New Orleans was passing 16 and the School Board were passing. So to say 17 that somehow this Board and the State of Louisiana and LED have not communicated to New 18 19 Orleans, they're not -- I know they call it 20 the free state of New Orleans, but they know 21 what's going on up here in Baton Rouge as 22 well. They know that. 23 So they knew that they were -- they're 24 coloring -- and, today, they know they're 25 coloring outside the lines, but they're still

1 choosing to do so. And that's their 2 prerogative, but they do not get to usurp the 3 prerogative of this Board and the Governor to 4 make a decision to what's in the best interest 5 of the State of Louisiana as far as these ITEP 6 contracts are concerned. I'm going to give 7 you one last comment, and then we're going to 8 move on. 9 MR. WALTZER: 10 So I don't believe that they have I believe that this Board has 11 usurped. 12 constitutional discretion like the Public 13 Service Commission, like other bodies, it 14 exercised that discretion and created a local 15 option, I guess I'll call it, right, and it 16 directed the guidelines. And that's -- and 17 New Orleans and every one of the local 18 governmental entities have told you that the 19 basis, that they have an independent basis 20 that regardless of the guidelines, they can't 21 afford it, right. So if they can't afford it, 22 it would be an adequate reason under this 23 Board's judgment, right. Then there's no 24 causation. There's no -- then I think it 25 would be improper to grant these.

CHAIRMAN JONES:

1

25

come here.

Let me tell you what would be 2 3 inappropriate. The State of Louisiana goes 4 after a company and they compete with other 5 every other state in the country that wanted that company to come to them and they bend 6 7 over backwards to make sure that company comes 8 here and that company comes and they perform, they perform well. They pay their taxes. 9 10 They employ people. They become one of the 11 top five taxpayers in the City and the State 12 of Louisiana does that, and then we refuse the 13 program that is available to that company and 14 we send that message to every other company 15 that we might try to recruit to this state and 16 say, listen, we have this program but, oh, by 17 the way, we allow our municipalities to really 18 run it. That would be a problem. That would 19 be a real problem. 20 I know that New Orleans is having 21 difficulty with their taxes as is every other 22 governmental entity in this State. If that 23 becomes the basis on which we make decisions, 24 we never, we never compete for companies to

I know that some people believe

1 that we ought to get rid of incentive 2 programs, let companies live or die. 3 be what you want to do, but then you better 4 learn to be a farmer because there won't be 5 many other jobs available to you. The fact is this State has made the determination 6 7 somewhere along the line that we are going to 8 be a manufacturing state and that it's so important, we're going to give manufacturers 9 10 the most valuable incentive this State has to 11 We made that decision as a matter of 12 policy that's enshrined in our constitution. 13 And if we somehow then say that 14 municipalities, you get to decide by your own set of rules and your own set of guidelines 15 16 whether you like this company, like going to 17 my Lafayette example, saying we just don't 18 want you unless you're a fossil fuel company. 19 If we're going to allow municipalities 20 that sort of discretion, then we might as well 21 turn the whole program into a local program 22 and just do away with LED, do away with the 23 Board of Commerce and Industry. And we'll 24 just allow local municipalities to do their 25 own economic development and let them compete

1 with Texas and Mississippi and Alabama on 2 their own. 3 MR. WALTZER: 4 So --5 CHAIRMAN JONES: I think that's a bad idea. 6 7 MR. WALTZER: So financial reasons are not a good 8 reason? 9 10 CHAIRMAN JONES: 11 Financial is a good decision if you don't 12 have criteria. If you have adopted criteria 13 that are different from this Board's criteria, 14 no, the financial reason is no longer the 15 reason. 16 MR. WALTZER: 17 There's --CHAIRMAN JONES: 18 19 Mr. Waltzer, the ordinance says you shall 20 deny the request if you don't meet the 21 criteria. They didn't have a choice. It 22 wasn't an option. 23 MR. WALTZER: 24 They were going to do it anyway as an 25 independent basis --

```
1
     CHAIRMAN JONES:
 2
          That's --
 3
     MR. WALTZER:
 4
          I'm -- you know, you're not going to
 5
     convince me --
 6
     CHAIRMAN JONES:
 7
          The message that I think I want to go out
 8
     is that municipalities in Louisiana or School
     Boards or Sheriffs or Parish bodies, if you
 9
10
     want to develop your own set of criteria --
11
     listen, we had a situation here not too long
12
     ago where one of our Parishes wanted to
13
     negotiate their own pilot with one of the
14
     companies. And we said, no, you can't do
15
            It's 80/20. You're not going to be
16
     able to negotiate your own pilot under the
17
     ITEP program. You either deny the application
18
     or you take 80/20. We've been 100 percent
19
     consistent with this.
20
          And the message that we need to send to
21
     the local governing entities of every -- and,
22
     listen, I've been a local governing advocate
23
     all of my adult career. I was a city attorney
24
     for eight years. I know what local government
25
     needs as well as you do, but this program is
```

1 not a local government program. 2 MR. WALTZER: 3 I don't know how you can tell a local 4 government, you shall make efforts to develop 5 reasonable guidelines, and then come -- and 6 then come and say, and the only reasonable 7 quidelines are the ones that we already have 8 That makes no sense. in place. CHAIRMAN JONES: 9 10 You could have all sorts of things that 11 -- the OJ requirement, we have a job 12 requirement, and we have job requirement in 13 ITEP that is defined and New Orleans said, no, 14 no, no, we don't want that job requirement; we 15 want the job requirement that's on steroids. 16 We already have a program. It's called 17 Ouality Jobs. They wanted to incorporate the 18 Quality Jobs program into ITEP. If you think 19 that's reasonable, that's unworkable, unless 20 all you want -- all you want is -- I mean 21 manufacturing jobs for this program is very 22 clearly defined and New Orleans went way 23 beyond. In the application process, 24 Mr. Leonard, I happen to agree with him, 25 Mr. Leonard's position on the application

Page 131

1 process, that's not workable. It -- it --2 local government has its role in this process. The Governor and this Board has seen fit 3 4 to do that. That's fine. But when they start 5 to try to say, but we're going to be a little 6 bit smarter than LED about this and we're 7 going to make this program a little tighter, we're going to make it a bit tougher. 8 where they color outside of the lines. 9 That's 10 the problem. And that's the problem with 11 these criteria in this situation, but that's 12 just Jones. All right. 13 All right. Mr. Waltzer, I think you and 14 I are done. How about Ms. Hansen or --15 Ms. Hansen, I'm going to ask you to limit your 16 comments to those points not already made by 17 Mr. Waltzer, so we don't... MS. HANSEN: 18 19 Thank you. My name is Erin Understood. 20 I'm a resident of Orleans Parish, and Hansen. 21 we're representing Together Louisiana. 22 you for the opportunity to speak and 23 apologizes for the late delivery of the 24 packet. 25 I want to just draw your attention to a

1 few items that have not yet been lifted up from the packet, specifically on Page 11. 2 3 answer to your question, Mr. Holley, about the 4 total tax benefit associated with the 5 Cooperative Endeavor Agreement in 2010, the 6 tax benefit was for \$17.8 million and that 7 covered five Industrial Tax Exemption program 8 applications that Mr. Waltzer delineated. In fact, between 2010 and 2016, this Board 9 10 approved 21 applications and that covered \$22.3 million worth of Industrial Tax 11 12 Exemptions for Folger Coffee Company. So just 13 to underscore Secretary Pierson's point, the 14 State fulfilled and, in fact, exceeded its 15 obligations to the company according to the 16 2010 Cooperative Endeavor Agreement. And, finally, just want to speak to the 17 18 resolutions passed by this Board in 2020, the 19 February 2020 resolution that states that LED on behalf of the Board will continue to work 20 21 with local interests to establish guidelines 22 consistent with the process and qualifications 23 for the exemption established by this Board. 24 And to lift up that it seems that the argument 25 is being made that this resolution on its own

was sufficient to notify Orleans Parish 1 2 governing bodies that their resolution was in 3 conflict with the quidelines established by 4 the Board to approve or deny exemptions. And 5 my belief is that it's not a sufficient 6 notification to Orleans Parish that the rules 7 are out of line or that they should be 8 adjusted. To my knowledge, Orleans Parish governing authorities have not had the 9 10 opportunity -- have not received notice from 11 the State that their guidelines are out of 12 line or had the opportunity --13 CHAIRMAN JONES: 14 And have you ever asked them that 15 question? MS. HANSEN: 16 17 I have not. CHAIRMAN JONES: 18 19 So you don't know whether they 20 received any information from LED or not about 21 their ordinances? 22 MS. HANSEN: 23 We have been in close communication with 24 the local governing authorities and --25 CHAIRMAN JONES:

1 But did you ask the question? 2 MS. HANSEN: 3 I did not. 4 CHAIRMAN JONES: 5 Did anybody you know ask the question? MS. HANSEN: 6 7 I don't know the answer to that. 8 CHAIRMAN JONES: Okay. Ms. Hansen, the problem that I 9 10 have you're making allegations that it didn't 11 happen when you didn't even ask to see whether 12 it happened. 13 MS. HANSEN: 14 He did submit a public record request 15 related to all the communication around 16 Folgers from LED and there was nothing in the 17 record about that communication. 18 CHAIRMAN JONES: 19 Well, you recognize that there's 20 telephone calls, that there's public -- or 21 private meetings, there's all cups of coffee, 22 there's all sorts of ways to communicate that 23 are not subject to a public records special 24 request. 25 MS. HANSEN:

1 May I ask Secretary Pierson if --2 CHAIRMAN JONES: 3 No, you may not. You may not. We'll 4 have information coming to you, but we do not 5 ask questions of the Board. Our job is to --6 your entitled to make comments and to listen, 7 but you're not entitled to ask questions. 8 This is the issue that is important here, is that the City of New Orleans was tasked 9 10 with, again, the word reasonable is important, 11 an important one, and I'm not going to go back 12 through that with you, but the reality is that 13 LED did try to communicate with New Orleans, 14 and New Orleans chose to ignore those communications. And I'll have somebody tell 15 16 you all about that in a few minutes, but --17 no, I'll just leave it at that for now. Okay. 18 Continue your points. 19 MS. HANSEN: 20 Just a last point that I would make is 21 that -- is that an appeal under the rules --22 under the resolution that was passed in 2020 23 by this Board allowed the company the 24 opportunity to appeal a local decision and

that doesn't constitute the right to an

25

```
1
     approval of an exemption request.
     notwithstanding any conflict between the local
 2
 3
     rules and the rules of this Board, Folger is
 4
     not entitled by fact of that conflict alone to
 5
     an approval of its request. It's just
 6
     entitled to the appeal. And so what we're
 7
     considering today is whether that appeal,
 8
     given what we've learned about the investments
     and whether they do or don't fall into the
 9
10
     Cooperative Endeavor Agreement and beyond are
11
     legitimate.
12
     CHAIRMAN JONES:
13
          If you're saying that Folger has a right
14
     to appeal, they don't have a right to win the
15
     appeal, I agree with that if that's what your
16
     statement. We still get to determine the
17
     merits of the appeal.
     MS. HANSEN:
18
19
          That's right.
20
     CHAIRMAN JONES:
21
          All right. I agree with that a hundred
22
              Okay. Anything else?
     percent.
23
     MS. HANSEN:
24
          (Shakes head.)
25
     CHAIRMAN JONES:
```

```
1
          I have a card from Ms. Mary Anne --
 2
     MS. MASHAFT:
          Mashaft.
 3
 4
     CHAIRMAN JONES:
 5
          Yes.
                Thank you. I'm not reading the
     writing very well. Yes? Just pull the mic a
 6
     little bit closer to you.
 7
     MS. MASHAFT:
 8
 9
          Sure.
10
     CHAIRMAN JONES:
11
          Thank you.
12
     MS. MASHAFT:
13
          My name is Mary Anne Mashaft. I am a
14
     resident of Orleans Parish. I am a member of
15
     Together New Orleans, Together Louisiana, but
16
     I am here as a taxpayer and the mother of two
17
     sons who are probably not going to be coming
18
     back because the jobs that they are well
19
     qualified for don't exist here. And one of
20
     the reasons I believe that they don't exist
21
     here is that you all give these tax exemptions
22
     that impoverish our public schools, our
23
     streets, our health clinics, and our Sheriff
24
     and Police Departments. We are the last or
25
     the bottom three in public health, public
```

education, and quality of life. And studies 1 have shown that is what brings quality 2 3 industries, and no offense to Folgers in that, 4 but I'm just livid. 5 I am livid at you all. Y'all are talking 6 about, what, the authority of the stabilism, 7 that to enhance the quality of life of its 8 citizens, and not its corporate citizens only, but it's people. How can y'all look at 9 10 yourselves in the morning? 11 CHAIRMAN JONES: 12 All right. You have any more? Anything 13 else substantive to say other than --14 MS. MASHAFT: I think that was substantive. 15 16 think you all have lost sight of that. 17 CHAIRMAN JONES: Other than the fact that you're livid. 18 19 It was substantive. I don't want to hear how 20 livid you are. I don't want to here whether I 21 should be able to look at myself in the mirror 22 or not. Up to that point, you did fine. 23 you want to continue with your substantive 24 comments, you may do so.

25

MS. MASHAFT:

1 Thank you. I shall. The Legislative 2 Body has decried the possibility of increasing 3 teacher pay. If our corporate citizens paid 4 their taxes, the money would be available to 5 enhance our education that will create the 6 workforce of the present and the future; 7 right? 8 CHAIRMAN JONES: 9 Actually, no, I'm not going to let that 10 go. 11 MS. MASHAFT: 12 Okay. 13 CHAIRMAN JONES: 14 Have you ever been to Morehouse Parish? 15 Do you know where Morehouse Parish is? 16 MS. MASHAFT: 17 No, but I --CHAIRMAN JONES: 18 19 Okay. It's in the northeast part of the 20 State. 21 MS. MASHAFT: 22 I have been to the northeast part of the 23 State. 24 CHAIRMAN JONES: 25 Okay. You have not been to Morehouse

1 Parish because not many people have been to 2 Morehouse Parish. 3 MS. MASHAFT: 4 Is Monroe --5 CHAIRMAN JONES: 6 No, it's not Monroe. 7 MS. MASHAFT: 8 Oh, okay. CHAIRMAN JONES: 9 That's Ouachita Parish. This is -- if 10 11 you don't have corporations to pay their 12 taxes, you don't have good schools. You know, 13 we had a project before us. And when we were 14 doing, you know, the work that you find so 15 disdainful, when we had a project before us in 16 Morehouse Parish, that was a solar farm --17 MS. MASHAFT: Uh-huh. 18 19 CHAIRMAN JONES: 20 A solar farm creates one job. And we're 21 supposed to figure out, okay, are we going to 22 grant that or not. And it was real 23 interesting to me because there was, you know, 24 there's a problem here. You know, we want 25 renewables, but yet it only creates one job.

Page 141

1 Is solar really manufacturing electricity, all that debate. But you know what Morehouse 2 Parish was really interesting in? 3 4 MS. MASHAFT: 5 No. 6 CHAIRMAN JONES: 7 The very fact that agricultural land that 8 was formerly fallowed agricultural land by being converted from an agricultural tax basis 9 to an industrial tax basis increased their tax 10 11 revenues by almost 40 percent. And they 12 wanted this program. They wanted that thing 13 to be approved because they are such a poor 14 Parish they don't have any corporations to pay 15 taxes, because they haven't been able to 16 attract any corporations to Morehouse. 17 they wanted a solar farm just so it would increase the tax base. 18 19 So when you decry corporations not paying 20 their taxes, you've got to first have 21 corporations in those parishes in order to pay 22 And believe it or not, corporations taxes. 23 get to choose where they're going to locate. 24 They get to choose whether it's going to be 25 Louisiana, Texas, Mississippi, Oklahoma, or

1 anywhere else they want to go. And as a 2 result, this Department works its tail off 3 trying to recruit those businesses. But in 4 order to get them here, they have to make this 5 place more attractive than other places. 6 they like quality of life. Do they want to go 7 where there's crime? No, they really don't. 8 So you need to clean up your crime in New Orleans too, by the way, so let's talk about 9 10 that if you want to. But to come in here and 11 say this program is somehow doing something to 12 keep New Orleans from reaching its goals, this 13 program is what putting corporations in 14 Orleans Parish so that you may reach your 15 qoals. Instead of fighting corporations, you 16 need to be working to attract corporations. 17 MS. MASHAFT: 18 I'm not fighting corporations. I just 19 want them --20 CHAIRMAN JONES: 21 To pay their taxes. I get that. 22 MS. MASHAFT: 23 Yes. 24 CHAIRMAN JONES: 25 But we have programs that say, if you'll

1 come to Louisiana, you don't have to pay them 2 all the time. You have to pay them for a 3 period. You get an abatement while you're 4 getting the company going. And then when you 5 get this equipment, you don't have to pay it. 6 MS. MASHAFT: 7 Okay. 8 CHAIRMAN JONES: But Folgers has become, has moved from 9 10 being out of the top ten and become one of the 11 top four taxpayers in all of New Orleans. 12 you come here and you want to criticize this 13 program or Folgers, which has done exactly 14 what you have asked them to do. They've 15 created more jobs than they've promised. 16 They've created higher payroll than they 17 Your children don't have to leave promised. 18 Louisiana; they can go to work for Folgers. 19 You don't want them to work for What? 20 Folgers? 21 MS. MASHAFT: 22 My son works for General Motors in 23 Detroit. 24 CHAIRMAN JONES:

25

Ah.

1 MS. MASHAFT: Doing these -- embedding computer systems 2 3 in cars. 4 CHAIRMAN JONES: 5 So he could have went to work for General 6 Motors in Shreveport when General Motors was 7 there until it was shut down because, well, 8 2008 elections, but nevertheless. Ma'am, I don't want to argue with you, but I am not 9 10 going to allow people to sit at that table and 11 make allegations against this program and this 12 Board of volunteers who are working their tail 13 off to try to bring companies to this State 14 and decry us for doing what we believe is in 15 the best interest of the State of Louisiana. 16 MS. MASHAFT: 17 And isn't it my right to just come here 18 and say I disagree? 19 CHAIRMAN JONES: 20 You can, but you're not going to say the 21 things you're saying to this Board. You're 22 not going to say that we should not be able to 23 look ourselves in the mirror. 24 MS. MASHAFT: 25 All right. I apologize.

```
1
     CHAIRMAN JONES:
 2
          Thank you.
 3
     MS. MASHAFT:
          I apologize for that. I was just -- I was
 4
 5
     very upset on what you were saying.
 6
     CHAIRMAN JONES:
 7
          Okay. Do you have anything else to add?
 8
     MS. MASHAFT:
          I'm just asking you as a taxpayer myself
 9
10
     to reconsider, because as a taxpayer, I just
11
     feel like I'm left out of this equation.
12
          I don't get a tax exemption abatement for
13
     a percent of my taxes.
14
     CHAIRMAN JONES:
15
          Actually, you get a homestead exemption
16
     if you own a home, $75,000.
17
     MS. MASHAFT:
18
          Yeah.
19
     CHAIRMAN JONES:
20
          That's a pretty big deal in the State of
21
     Louisiana.
22
     MS. MASHAFT:
23
          Yeah.
                 Okay.
24
     CHAIRMAN JONES:
25
          Pretty big deal.
```

```
1
     MS. MASHAFT:
                      I just -- I just dis --
 2
          All right.
 3
     CHAIRMAN JONES:
 4
          Thank you. I appreciate you being here.
 5
     MR. NASSAR:
 6
          Mr. Jones?
 7
     CHAIRMAN JONES:
 8
          All right. Mr. Bagert? I'm sorry.
                                                Mr.
     Nassar?
 9
10
     MR. NASSAR:
11
          I knew when I walked in this morning,
12
     this was going to be this type of meeting,
13
     which is good that everybody has a right to
14
     say what they have to say. I agree with what
15
     you said. I can look myself in the mirror
16
     every day. I might not like what I see with
17
     age, but I can look myself in the mirror.
          In St. James Parish where I'm from,
18
19
     Industry pays between 70 and 80 percent of ad
20
     valorem taxes. One of our local industries
21
     shut down a couple of years ago, and we felt
22
     it. We felt it bad. I've been on the School
23
     Board for 28 years. I just retired at the end
24
     of December 2022. We had to lay off 30 people
25
     when that one company shut down. So let's
```

Page 147

1 stop and think about not only the ad valorem 2 taxes that they do pay, of course, through the program that the State offers, but what about 3 4 the sales and use tax? Sales and use tax on a \$1 billion 5 6 construction or a \$1 billion facility, let's 7 just a say a local entity collects two and a 8 half percent of the sales and use tax on that \$1 billion facility how much money that is. 9 Ι 10 just want everybody to stop and think about 11 Is this controversial? Of course it is. 12 Of course it is. 13 Has Folgers done as much and more than 14 what they said they would? Yes, they did. 15 I believe in local autonomy? As our Parish 16 President said earlier, I believe in local autonomy. I really do, but we have to sit 17 18 down and look at everything when we make a 19 decision. 20 Now if the criteria was used to deny the 21 application, to deny the exemption, that's a 22 different story than just denying it straight 23 out because they wanted the 80/20 after the 24 2018 Executive Order. So I'm not going to sit 25 here and argue back and forth which should or

Page 148

1 shouldn't happen, but I just want everybody to 2 realize the amount of money that is paid when 3 an industry locates in a Parish, in a 4 community the sales and use tax, not only on 5 what's the material that's being used to build 6 it, but the recurring sales and use tax after 7 this company goes into operation. That's all 8 I have. Thank you. CHAIRMAN JONES: 9 10 Thank you, Mr. Nassar. We have a card 11 from Mr. Bagert, Mr. Broderick Bagert. State 12 your name and your position, please. 13 MR. BAGERT: 14 Still good morning for a few more 15 My name is Broderick Bagert with 16 Together New Orleans and Together Louisiana. 17 And we've been at this for a while. And I may 18 say early on when you don't always get what 19 you want, you can sometimes have a too narrow 20 and prejudicial view of the people with whom 21 you're working who don't get everything they 22 want. 23 Well, when the original forms were made, 24 the fact that they didn't reach back and 25 applied to all of the existing contracts, boy,

Page 149

1 what a missed opportunity from our perspective; the fact that they didn't apply 2 3 to the renewals, we thought that was the wrong 4 decision, didn't like it. Might have even 5 fallen into the tendency or temptation to say, 6 you know, those so and sos just wanted to give 7 away the farm; may have even on one instance 8 that I can think of from my case personally attributed that to the members of the staff, 9 10 not just the Board. And then, you know, you 11 can through meetings and see how people are in 12 certain circumstances, different 13 circumstances. 14 And my takeaway from all that is what 15 people are working hard for this Department, 16 and they are trying to be fair, and they are 17 trying to be fair when they're balancing interests, the interest of local entities, the 18 19 interest of companies, the interest of 20 taxpayers, and then in particular when it 21 comes to the staff, but all of you as well, 22 people are doing their best. 23 The way that the local officials of the 24 City of New Orleans have been described in 25 this meeting is not accurate or fair. And I

1 say that because I was there for most of the 2 meetings. They got a set of rules from you 3 that said, develop guidelines. It said, 4 within 60 days of the promulgation of these 5 rules, the local government entities for each 6 Parish shall make best efforts to develop 7 reasonable quidelines. And there was an 8 extensive process of deliberation about that in which members of the School Board, members 9 10 of the Administration of the City of New 11 Orleans, members of the City Council were 12 balancing. We do not want to lose a single 13 company. We do not want to lose a single job. 14 We do not want to disincentivize anything. 15 certainly don't want to run afoul of the Board 16 of Commerce and Industry, which has the 17 constitutional authority that it has in a 18 specific way sort of extended to include our 19 input. And all of those local officials with 20 21 citizens taking part went through that process 22 and did their very best. And in subsequent to 23 that, a resolution was passed that said, if 24 you conflict, if your standards conflict with 25 the local guidelines, then there's this right

1 for an appeal to be heard. You said that that 2 was in direct response to the New Orleans 3 quidelines as though that was entirely clear. 4 I can tell you that was not clear at least to 5 us. And we did ask, right. I mean, did they 6 say you -- now I take for granted that there's 7 going to be people who say you inform them 8 that their guidelines were out of step. Ι don't deny that. 9 10 When that resolution was passed, which 11 felt like, oh, that would have been good to 12 know beforehand, what does conflict mean? 13 Does conflict mean different from? If so, why 14 direct them to establish guidelines if they 15 are not meant to be different from? There's 16 no indication that being more stringent was a 17 problem until subsequently, right. 18 So then we go back and say, okay, now the 19 Board of Commerce and Industry has done this, 20 what do you want to do? And I think they're 21 in a fix. They've had hundreds of people 22 through dozens of meetings deliberate about 23 what our standards ought to be and came out 24 where they came out. And their decision was, 25 look, we've gone through this whole process.

1 At the time anyway, they had not got any clear 2 directive that these were conflicting with the 3 State Board of Commerce and Industry or that 4 they had thereby self-revoked their ability to 5 have that local discretion. If that 6 communication was sent, then I'm going to go get real mad at our local officials for not 7 8 communicating that to us, right. I mean if they were informed that their local authority 9 10 to say yeah or nay has been revoked because of 11 their standards, then you're right and they 12 certainly should have changed their actions. 13 That said, the idea that they were trying 14 to thumb their nose at you or do their own 15 thing, that's a story we've got about New 16 Sometimes we call it a meme, it's Orleans. 17 like, yeah, we know that about New Orleans, 18 just do -- that was not the spirit or intent 19 of any of the local officials or citizens who 20 took part in the process to try to figure out 21 what should our guidelines out to be. We were 22 trying to do what you directed us to do. 23 There are communications in these reams of 24 documents that we got of the City of New 25 Orleans communicating with your staff, and

1 saying, hey, these Folgers exemptions passed; not in a tricky way, but saying we have 2 determined that four of these that came in 3 4 before our quidelines were established do not 5 apply to our local quidelines. Those will be 6 developed or decided on independent of all And then that is reflected in their 7 8 resolutions. They made that determination because it seemed right. 9 10 I think it was also -- and then they 11 included language on the other two to say, 12 look, with this resolution, we don't know 13 where things are, let us be clear that even 14 when one of the ones where the guidelines did 15 apply that it was not those that didn't. 16 was that we needed that money. I understand 17 the place that puts you in, right, but this was attempting to balance, in their case, the 18 19 participation and involvement of literally 20 hundreds of citizens and dozens and dozens of 21 hours of local officials to arrive at 22 something and then a subsequent decision to 23 kind of put that into question their attempt 24 to balance that. If Folgers had acted on 25 their exemption request in a timely way and

1 not had those applications delayed, intentionally delayed, then they would not 2 3 have been the local -- they would have been 4 approved before the local guidelines and 5 before any right to appeal and we wouldn't be 6 here. 7 Instead, they asked for delays, received delays, got consideration after local 8 quidelines had come into effect and a City 9 10 that says we want to be clear even in an 11 internal email to your staff, in a public 12 decision making process, those local 13 quidelines were not going to be the reason 14 they were decided. That, I would just say the spirit with which you have characterized, 15 16 Mr. Jones, the actions and intent of our local 17 officials in our local community has not been 18 accurate, has not been fair. And the spirit 19 with which you have interrogated some of the 20 people that have spoke before you may be 21 fairly in some case because of what was said, 22 right, but even before that does not seem like 23 it capturers the spirit of what we're trying 24 do here. We're trying to do what we 25 understand, and sometimes it's moving around,

to be the intent of this Board. And this 1 Board said develop local guidelines, we did. 2 Then it said, if there's a problem, then 3 4 there's a right to appeal. And then we said, 5 fine, these -- there was -- the quidelines did 6 not apply. It was before that. And yet, the 7 characterization has been, look, there goes 8 New Orleans again questioning our authority, doing its own thing, trying to dance to the 9 10 beat of its own drum. 11 I don't know if that's the case for the 12 City at Large. It's not the case through this 13 It's not been their intent. process. It's 14 not been our intent. We've been trying to do 15 in the spirit of public citizenship what 16 you've asked us to do. Thank you. 17 CHAIRMAN JONES: 18 Mr. Bagert, before you go, I'm not going 19 to argue with you. I don't believe anybody 20 was trying to be nefarious. I don't believe 21 that at all. If I've implied that, that's not 22 my intent. I apologize for it if that's the 23 perception that I convey because that was not 24 my intent. What I'm trying to convey is that 25 this program is not a municipal program. It's

1 not a local government program and that the rules in this situation made it more than what 2 this -- I think that's my problem is that they 3 4 went too far. 5 If they -- for example, I know that when 6 we were developing the rules and we're talking 7 about the -- I remember I was sitting right over there in one of our meetings, and I was 8 9 saying that what needs to happen at the local 10 level is this, and I used St. James Parish as 11 an example because that pre Executive Order 12 when you went to the St. James Parish, if you 13 were an industry trying do a project, you went 14 to St. James Parish, the Parish Council 15 wouldn't meet with you without the School Board, the Sheriff, the Tax Assessor being 16 17 They set up their own process how they there. 18 were going to evaluate projects. 19 And so because they have had a bad 20 experience years ago, they made sure that 21 their local entities work in concert with 22 one -- so that it was all -- and that was the 23 concept is that you set up local quidelines so 24 that when a company comes to you, that all of 25 us -- frankly, what, again, just Jones when I

1 was sitting right over there and voted for 2 this that the language and the rule, what I 3 was hoping for was a streamline process so 4 that companies wouldn't have to go to 14,000 5 meetings trying to get something approved; 6 that there would be a very concise way of 7 dealing with things. 8 MR. BAGERT: 9 Right. You know where you stand. 10 CHAIRMAN JONES: 11 Exactly. 12 MR. BAGERT: 13 We don't have to keep fighting this stuff. 14 We don't have to spend all of our time 15 -- it's not great either on this side. 16 is exactly the intent; clarity, 17 predictability. CHAIRMAN JONES: 18 19 So all I'm saying is, is that in Right. my world at least, they reached too far by 20 21 changing the requirements of the programs. 22 That's all I'm trying to communicate. 23 MR. BAGERT: 24 And I --25 CHAIRMAN JONES:

1 And if I've indicated anything to the 2 contrary, I apologize. 3 MR. BAGERT: 4 So and I understand that perspective. 5 This is a Folgers pen, I just realized. 6 CHAIRMAN JONES: 7 You're welcomed to write with it. MR. BAGERT: 8 You know, like one of our best volunteers 9 10 in a church in New Orleans East is a Folgers 11 employee. Our member institutions are filled 12 with Folgers employees. The idea that we want 13 or can even sustain an antagonistic 14 relationship with our business community is 15 another impression that I would say is entirely false. It is much easier to sustain 16 17 healthy, good, positive relationships --CHAIRMAN JONES: 18 19 Indeed. MR. BAGERT: 20 21 -- when things are clear and they stop 22 shifting around, right. When a company makes 23 an investment the next year, it goes on the 24 tax rolls, unless they have an exemption. And 25 then suddenly, you have one that doesn't have

1 an exemption; they have an application for an 2 exemption, and it goes three years. and you're like, what's going on, because 3 4 that's one of the biggest ones there. If they 5 don't have an exemption, there's nothing in 6 the law that says the intent to apply for an 7 exemption grants you a de facto exemption that 8 you can act on informally. That starts to 9 fray because what do you say? If you say, 10 that's wrong, that's not according to the law, 11 they should -- then you're against the 12 company. I quess so, right. Are we? 13 we're not. 14 The breakdown of the enforcement of the 15 laws as they exist, when you start to have one 16 set of rules for one group and another set of rules for somebody else, it creates the 17 18 impression of contestation and conflict when 19 it doesn't exist. And I'll just say this, 20 I've never heard you talk about a single 21 company the way you talked about local 22 officials today. I've never heard you talk to 23 a single company. 24 CHAIRMAN JONES: 25 You weren't here --

1 MR. BAGERT: Even Erin -- I was here. I was here the 2 3 whole morning. 4 CHAIRMAN JONES: 5 No, no, no. You weren't here about six 6 months ago. There was somebody sitting right 7 in that chair that heard pretty strong 8 message. MR. BAGERT: 9 10 Typically, there's an attempt Even Erin. 11 to be considerate and fair. And what I would 12 say, if the process and methodology that this 13 Board has used, which is to say we're not 14 going to change the rules and then hold one of 15 the bodies that's seeking a decision 16 accountable for rules that were not in place 17 at the time the decisions were made, if you 18 follow that same procedure, then y'all reach 19 the conclusion that those exemptions, 20 especially the ones that were before decision 21 rules were applied and the rule making process 22 at the local level at your discretion, at your 23 instruction, those should not prejudice local 24 entities. If you treated local entities and 25 local communities the way you treat companies,

1 we don't think you will grant these appeals. 2 We think you will say what we understand 3 you to say and the Governor to say, at the end 4 of the day, constitutionally, this is your 5 authority. Financially, this is local money. 6 And local decision makers know better. 7 they don't, they have the right to make their 8 own judgments about their local tax base. That's what we understand to be the intent, 9 10 the spirit, the goal, the reforms. It will be 11 a departure from that practice and that goals, 12 if you grant this appeal, and we hope you 13 don't. 14 CHAIRMAN JONES: 15 Thank you for your opinion. That's all 16 the cards I have. 17 Ms. Porter, would you come up, please? MS. PORTER: 18 19 Did you see me moving around in the 20 chair? I'm trying to get up here. 21 CHAIRMAN JONES: 22 State your name and position with the 23 Department, please. 24 MS. PORTER: 25 Robin Porter, Executive Counsel with LED.

1 CHAIRMAN JONES: I understand there's been much debate as 2 to whether there was discussions between LED 3 4 and the municipalities and the School Board 5 concerning the rules that they, the criteria 6 that they developed. Would you educate us on 7 that a little bit? 8 MS. PORTER: Yes. As of the end of 2019, staff met 9 10 with Councilwoman Moreno or Councilman Moreno, 11 and at that time, that visit was to talk to 12 and convince her -- her, to change the local 13 rule. We had been made aware that the rules 14 or the ordinances that were approved, they 15 were in conflict. So that's the first 16 instance. 17 The second probably more towards early 18 2020, staff met with the City of New Orleans 19 economic staff, that's a Tracey Jackson, Ellen 20 Lee, and Jeffrey Schwartz also then to explain 21 and talk about the fact that the local 22 quidelines, they were in conflict with the

was thinking about, okay, so what kind of

workaround possibly we may be able to do,

Even to such an extent where LED

23

24

25

ITEP rules.

1 maybe have something that can be applied to 2 notify companies if they're thinking about 3 going into Orleans Parish to send them 4 directly to where the rules are so they could 5 take a look at that and have an understanding 6 about what they may come up against. So even 7 to that extent, they were trying to do some 8 type of workaround. And the third instance, I believe was, 9 10 yes, GNO, Inc. again, whereas pointing out 11 where the rules were in conflict. So at no 12 time was or did LED not make the locals aware 13 at that time that the rules that they had 14 implemented and adopted were in conflict with the local ITEP rules -- or the State ITEP 15 16 rules. 17 CHAIRMAN JONES: 18 Any questions for Ms. Porter? 19 MS. COLA: 20 I do. 21 CHAIRMAN JONES: 22 Yes, go ahead. 23 MS. COLA: 24 Hi, Yvette Cola. Did you get a response

from the locals when you informed them each

25

time of the conflict of the rules? What was 1 2 their response? 3 MS. PORTER: 4 Their response was the rules are the 5 rules. They were not receptive to the change, 6 which is the reason why we were thinking about 7 doing a workaround to make the companies aware 8 to go to where the rules were to take a look 9 to see what they may be coming up against and 10 the Parish. They were -- it wasn't -- they 11 weren't receptive to change. 12 MS. COLA: 13 Thank you. 14 CHAIRMAN JONES: 15 Any other comments or questions for 16 Ms. Porter? 17 MR. HOLLEY: 18 I have a question. State your position 19 one more time for me, please. 20 MS. PORTER: 21 Executive Counsel for LED. 22 MR. HOLLEY: 23 Okay. Are you familiar with the 24 continuing agreement that LED had with Folgers 25 10 years ago, 2010?

```
1
     MS. PORTER:
 2
          The CEA?
                    Yes.
 3
     MR. HOLLEY:
 4
          Yeah, the CEA.
 5
     MS. PORTER:
          I'm familiar with it.
 6
 7
     MR. HOLLEY:
          It seems like today that Folgers has
 8
     taken the position that these last six
 9
10
     contracts is governed by that continuing
11
     agreement. What is your opinion about that?
12
     MS. PORTER:
13
          I have a difference of opinion about
14
            I think that the six contracts that
15
     were in question today are outside the purview
16
     or the scope of the 2010 CEA. I also think
17
     that in Section 4.02B does not mean or
18
     obligate LED to ensure approval of the
19
     company's ITEP applications in perpetuity.
     that's my opinion on that.
20
21
     MR. HOLLEY:
22
          And these contracts were under the
23
     Executive Order; they were made when the
24
     Executive Order was in effect?
25
     MS. PORTER:
```

```
1
          The six, yes.
 2
     MR. HOLLEY:
 3
          And, therefore, it's your opinion that
 4
     the 20 percent would be owed to the governing
 5
     authorities in Orleans Parish?
     MS. PORTER:
 6
 7
          Correct.
 8
     MR. HOLLEY:
 9
          Thank you.
10
     CHAIRMAN JONES:
11
          Thank you, Mr. Holley.
12
          Anything else for Ms. Porter?
13
          Thank you, Ms. Porter.
14
          All right. It's time to entertain a
15
     motion. I -- I -- okay. Mr. Slone?
16
     MR. SLONE:
17
          Yeah, I'd like to entertain a motion that
     we approve this. I know it's been very
18
19
     contentious and there's a lot of conversation
20
     going around. But if I go right back to what
21
     this Board's authority is, I would utilize
22
     that as the basis for a motion to approve.
23
     CHAIRMAN JONES:
24
          We have a motion from Mr. Slone.
25
     second from Mr. Bishop to -- I'm trying to
```

```
1
     understand what the motion is. Is it to --
 2
     MR. SLONE:
 3
          A motion to approve --
 4
     CHAIRMAN JONES:
 5
          To approve all six contracts?
 6
     MR. SLONE:
 7
          -- all six contracts.
 8
     CHAIRMAN JONES:
          Okay. Absolutely. We're going to have
 9
10
     plenty of opportunity for comment and
11
     questions, all right, so we're not going to
12
     run to vote. All right. First, who wants to
13
     -- whose up first? Mayor Toups?
14
     MAYOR TOUPS:
15
          I'll go. As a representative of local
16
     government, and I'm as close to the local
17
     government as you can get, the boots on the
18
     road, I mean that's where we are, and a lot of
19
     my municipalities, my, our municipalities
     don't have a say in any of these matters, but
20
21
     the Governor's Executive Order did give us the
22
     opportunity to have a say on and it. And it's
23
     my relationship with my parish government,
24
     school board, and the Sheriff that I express
25
     my opinion. I'm very ITEP friendly. I'm very
```

1 friendly of this company as well. But as a 2 representative of local government, I have a 3 couple of questions that I need answered. 4 So these contracts, are they part of --5 when they came and came and got approved, they were sent to local government because it fell 6 7 under the new rules that the local governments 8 had a voice in. Regardless of what their criteria is, did they have a say in if these 9 10 contracts would, if they would accept them or 11 not is my question? 12 MS. CHENG: 13 Yes, they were approved in the November 14 2020 meeting by this Board and then it was 15 sent to the locals for their consideration. 16 MAYOR TOUPS: 17 And it was under the rules --MS. CHENG: 18 19 Yeah, the 2018 rules. 20 MAYOR TOUPS: 21 And was the local government's approval 22 within a timely manner? 23 MS. CHENG: 24 Yes, they returned their notice back, 25 which gave them 60 days to take action.

1 MAYOR TOUPS: Thank you. 2 That was my questions Okay. as a representative of local government. 3 4 CHAIRMAN JONES: 5 Thank you, Mayor. MR. HOLLEY: 6 7 It may not be the right time to ask the question, but I wanted to ask it since the 8 9 executive legal counsel has expressed her 10 opinion as to whether or not that issue is on 11 appeal today. I mean, obviously, they've expressed their opinion that it's subject to 12 13 the 2010 contract, and although the 14 applications were made after the Executive 15 So my question is, is it, Number 1, 16 under the -- is it subject to the appeal or is 17 that a moot issue that it is subject to the 18 Order? 19 CHAIRMAN JONES: 20 All I can do is give you an opinion. 21 way I read their appeal, I think they're much 22 like many lawyers, they present a case to the 23 judge and try to give him as many pegs as 24 possible to hang his hat on it, and I tend to 25 agree with Ms. Porter. I think that the

1 support that is required under the Cooperative Endeavor Agreement, I'm not sure it extends to 2 3 every contract moving forward, but I don't 4 think that's necessarily dispositive of the 5 overall issue. I think that was one of the 6 pegs that they put their hat on, but I just, I 7 don't agree that that support goes to saying 8 we have to rubber stamp everything that comes This Board still has authority to up 9 across. 10 or down everything that comes to us according 11 to what we think is being in the best interest 12 of the State of the Louisiana. 13 MR. HOLLEY: 14 Thank you. 15 CHAIRMAN JONES: 16 Any other questions or comments? 17 Anything at all? Any comments? 18 Any comments, any further comments from 19 There is a -- yes, sir? the public? 20 MR. ZERVIGON: 21 Thank you, Chairman Jones, for a second 22 chance to have a stab at it. 23 CHAIRMAN JONES: 24 Yes. 25 MR. ZERVIGON:

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

I am Chair of Legal and Legislative Committee on the Orleans Parish School Board. I've been there two years. In that entirety, we have been going through this process with Folgers, it has never been brought to my attention that there was ever an alert that the criteria was not -- did not reconcile with what you all have. I just heard that the City heard; we never heard. As we move forward -and I know you all are about to vote on it and do what you're going to do. But as we move forward, it will be really important for all of us to determine what local control means. When the Governor gives this Executive Order like this, what do we or do we not have a say in, it starts to feel like then it all must be the same as what this group would do as you all have the ultimate authority. is the local Board then just a check on what you all would do in case you all go awry? And then it starts getting confusing in terms of what are the standards, what is the process, what are we -- so we just would need to have better communication, I believe, in terms of how we move forward if we're going to have

```
this addendum to the ITEP that there's a local
 1
           Because at this point, I'm becoming
 2
 3
     confused as to what exactly is the local role,
 4
     if it's not just to mirror what y'all are
 5
     doing. I see you saying that maybe they went
 6
               I wish that had been communicated to
          I feel like a bit of we baked a cake,
 7
 8
     then told we don't like cake.
          I would just like much better
 9
10
     communication from the Board. I will be there
11
     at least another two years at the Orleans
12
     Parish School Board. There's hundreds of
13
     school board members in the State, and we all
14
     try to do our best. Like you pointed out,
15
     we're all volunteers trying to do our best in
16
     government the right way. And I'd say in
17
     Louisiana, we have a really good track record
18
     of doing government well contrary to our
19
                  And that is what we absolutely
     reputation.
20
     seek to do. And this is just beginning to
21
     kind of get confusing and frustrating in terms
22
     of what's expected. I will ask for
23
     clarification in moving forward.
24
     CHAIRMAN JONES:
25
          Well, and I think your point is well
```

1 taken. And I think that, I think one message that can be inferred, assuming this motion 2 3 passes, one message that can be conferred is 4 that from the Board of Commerce Industry's 5 perspective, you can -- any municipality, any 6 School Board, any local government can have 7 guidelines, but they cannot be more stringent 8 than what's under the ITEP rules, you know. That's -- that is the point. There are a lot 9 10 of things that local government can do to be 11 part of this process. 12 I mean the example I gave earlier, just 13 provide a place for government to come --14 excuse me, for a company to come and say, 15 okay, tell me what your expectations are 16 within the community, tell me what -- you 17 know, what can we do to be better, to be part 18 of your -- because this is the power. This is 19 the power you have, and this is the thing that 20 I want to be sure that you understand, you 21 have the power to say, we don't want you. 22 We're not willing to give up any tax revenue 23 to get you here. You have the power to say 24 no, which therefore gives you the power to 25 discuss and to say, this is the corporate

1 citizen we want you to be. These are the kind 2 of things we want you to be engaged in. 3 Now, you can't change the ITEP rules, but 4 you can change the kind of behavior that they 5 may participate in while they're in your 6 community. So --MR. ZERVIGON: 7 8 Yeah, well -- go ahead. I'm sorry. CHAIRMAN JONES: 9 10 So those are, I think, again, I'm just 11 one member, one vote, but those are things 12 that I think local government can do. And I 13 think this is one of the things, frankly, good 14 things that's come out of the Executive Order 15 process is that there is now more 16 communication going on between industry and local government than there has been in times 17 18 past, and I think that's a good result. Ι 19 know that and I've heard several local government people, that's what they said to me 20 21 is we're having better communications than 22 we've ever had. If nothing else, that's a 23 good thing. But I think the lynch pen in this 24 particular situation is the criteria that was 25 greater than the ITEP rules.

1 MR. ZERVIGON: And then I would look forward to better 2 3 communication in terms of what does greater 4 mean, what does more stringent mean, what does 5 maybe getting outside of our lane mean. have, of course, across the State many 6 7 industries that are there that are then 8 making, say, additions, improvements. So then it doesn't come into question about whether or 9 10 not we want you there or not, but what about 11 these new applications we're talking about 12 being there about now that you are there, 13 which is maybe a different question. And so, 14 again, I would look forward to greater 15 conversation, communication about how this is 16 going to work. 17 CHAIRMAN JONES: 18 Absolutely. Again, we've only had two 19 local governments where we've had this issue. 20 MR. ZERVIGON: 21 Well, then let's, again, we need to have 22 that --23 CHAIRMAN JONES: 24 That --25 MR. ZERVIGON:

1 Again then, but still that points out, I 2 would say still --3 CHAIRMAN JONES: 4 I don't disagree. I don't disagree with 5 you at all. Thank you very much. 6 MR. ZERVIGON: 7 Thank you. 8 CHAIRMAN JONES: 9 And I appreciate you being here today. 10 All right. Yes, ma'am? 11 MS. WREN: 12 My name is Linda Wren, and I'm coming in 13 as a citizen involved in Together New Orleans, 14 Together Louisiana. I'm trying to understand 15 this complex process as I don't have any 16 background in the law or City government. 17 thing that struck me was that the City Council 18 was notified that they went above and beyond 19 the guidelines, and I didn't hear, and maybe 20 it did happen, that the School Board and the 21 Sheriff's Office also got that communication. 22 The School Board being more maybe not 23 quite as politically connected, I wonder if 24 they might have known it if they would have 25 gone to the City Council and said, hey, y'all

1 are screwing this up for us and we need to do 2 something about this. So if just the City 3 Council got that notice, that's concerning 4 when there's other bodies that are involved 5 like the School Board and the Sheriff's 6 office. 7 CHAIRMAN JONES: 8 And I think it's a fair question. But I know that if you go to the City Council web 9 10 page and you go to the Mayor's Office, and you 11 go to economic development and you look under 12 ITEP process, there are a number of steps that 13 a company has to go through to under the 14 Mayor's own description. 15 MS. WREN: 16 Uh-huh. 17 CHAIRMAN JONES: 18 And it becomes very clear as you read 19 those steps that the School Board and the City Council and the Sheriff, all three are working 20 21 on that project together. So I don't -- I 22 can't tell you for sure whether that was 23 communicated to the School Board or not. 24 MS. WREN:

25

Yeah.

```
1
     CHAIRMAN JONES:
 2
          But if they're working carefully and
 3
     closely on all the applications, it stands to
 4
     reason that at some point, it might have been
 5
     a, gee, did you know kind of thing. So but I
 6
     don't know.
 7
     MS. WREN:
 8
          Yeah.
     CHAIRMAN JONES:
 9
10
          But it would be -- when looking at that
11
     website and you see how the steps work, it's
12
     clear that the three organizations are working
13
     together, so.
14
     MS. WREN:
15
          In theory.
16
     CHAIRMAN JONES:
          Well, yes.
17
     MS. WREN:
18
19
          Yes.
20
     CHAIRMAN JONES:
21
          I don't know, but what the process is,
22
     whether it works out, I don't know.
23
     MS. WREN:
24
          And, again, this will show my ignorance,
25
     but if this entity in New Orleans overstepped
```

```
1
     and they made guidelines that were more
 2
     stringent and they were notified, is there not
 3
     an opportunity for this group here to say,
 4
     yes, those guidelines were too strict, but we
 5
     think that Folgers needs to pay what our
 6
     quidelines are or is that no ability to do
 7
     that; you have to just grant their appeal or
 8
     they --
     CHAIRMAN JONES:
 9
10
          That's a fair question.
11
     MS. WREN:
12
          -- pay nothing.
13
     CHAIRMAN JONES:
14
          That's a fair question, but the
15
     quidelines that New Orleans adopted and the
16
     School Board adopted went to Folgers'
17
     qualification to get the exemption. It was an
18
     all or nothing kind of thing. It didn't say
19
     you get more of an exemption if you do this,
20
     less of an exemption if you do that. So I
21
     think that that was -- that's the problem,
22
     it's -- so that's where we are.
23
     MS. WREN:
24
          Okay. It's disappointing.
25
     CHAIRMAN JONES:
```

```
1
          I understand. Anything else?
 2
     MS. WREN:
 3
          Thank you.
 4
     CHAIRMAN JONES:
 5
          Thank you very much.
     MS. WREN:
 6
 7
          Thank you for your time.
 8
     CHAIRMAN JONES:
 9
          Very quickly, Mr. Bagert.
10
     MR. BAGERT:
11
          Very quickly.
12
     CHAIRMAN JONES:
13
          Very quickly. We have been here a long
14
     time.
15
     MR. BAGERT:
16
          I've not heard the Board speak to the
17
     fact that the City expressly both in internal
     communications with the staff and formally in
18
19
     the resolution established that its guidelines
     were not used and did not apply to four of the
20
21
     six exemptions, which for which an advanced
22
     notice had been submitted before the
23
     development of those guidelines. It said it
24
     had nothing to do with it. It said
25
     internally, it said it informally, and it said
```

1 it using the same criteria that this Board used in the initial rules and Executive Order 2 or the fact that the Sheriff, which has no 3 4 quidelines period. We've talked to Marlin 5 Gusman, we've talked to the new Sheriff, just 6 did not have guidelines, rejected them. 7 They're all -- are they being treated as 8 though the guidelines did apply, when in those 9 cases, they clearly appear not to have 10 applied? So I haven't heard you speak to that, and I think that that does deserve some 11 12 consideration. 13 CHAIRMAN JONES: 14 Thank you. Mr. Slone made the motion. 15 The motion was to approve the School Board, 16 the City Council, and the Sheriff, or was it 17 one or two or was it some or all? Help 18 explain your motion. 19 MR. SLONE: 20 My motion was to approve the Folger's 21 Coffee Company contracts that have been listed 22 based upon all three criteria -- the three 23 approving authorities, and because they are in 24 -- they ban together to create what was here. 25 That's -- whether they abstained or not, it

```
1
     came out as local government. So that's why
 2
     my motion is to approve all six.
 3
     CHAIRMAN JONES:
 4
          Mr. Bishop, you made the second. Do you
 5
     concur?
 6
     REPRESENTATIVE BISHOP:
 7
          (Nods head.)
 8
     CHAIRMAN JONES:
          Okay. Yes, sir. That's a yes.
 9
10
          Any other questions or comments from the
11
     public or comments from the public?
12
          Real quick, Mr. Waltzer?
13
     MR. WALTZER:
14
          Yes, I think it's inappropriate to --
15
     CHAIRMAN JONES:
16
          Sorry. Get in front of the mic, I'm
17
     sorry, for the court reporter.
     MR. WALTZER:
18
19
          No, I'm just going to -- I think it would
20
     be inappropriate to -- I believe -- I believe
21
     that -- I believe that the rule would require
22
     that there be some evidence that a decision
23
     was based on the quidelines, and I believe
24
     that those that are expressly not based on the
25
     guidelines should be excluded from the motion
```

1 as it's currently drafted, because I think there needs to be some showing of an abuse by 2 of discretion. And, you know, when the City 3 4 or the Sheriff is saying nothing at all, 5 except no, which as you said, has the right to 6 say no, simply say no, it would be unfair to attribute the omissions of the New Orleans 7 8 City Council, for instance, on that body. for the four applications that were expressly 9 10 done outside of the guidelines, it again, 11 would be unfair to apply what is, again, 12 turned out to a punishment, you know, because 13 they are just saying no, that that's what they 14 did for those four. CHAIRMAN JONES: 15 16 Okay. 17 MR. WALTZER: 18 I would urge that those be carved out, 19 the Sheriff and the ones submitted in 2017 under the 2017 and 2018 ITEP numbers. 20 21 CHAIRMAN JONES: 22 All right. Mr. Pierson? 23 SECRETARY PIERSON: 24 In a few moments, I suspect we'll be 25 making an important vote on the issue before

1 us and I just want to be clear when we do, 2 looking past the word Folgers at this moment 3 and looking at a precedent that the Board is 4 going to challenge the voice of the local 5 community. Currently, we just ask for a yes 6 or no, and we use that as a standard against 7 how we proceed. You have local support or you 8 In this case, we see very clearly that don't. 9 the local support is not there. 10 Another question that was raised were, 11 are these standards that have been put in 12 place reasonable or unreasonable? They are 13 not the standards that we recommend. In fact, 14 we were in the room as advisory and said, this 15 is not the way you're going to build a lot of 16 industry in your future. Now, were they 17 unreasonable standards put in? Basically, 18 four elements of that \$18 an hour wage related 19 to the Quality Jobs program. 20 manufacturing operation, and these are only 21 applicable to manufacturing operations, that 22 would not appear to be an onerous wage. There 23 were new job requirements that were waged by 24 the scale of the proposal. But in some cases,

retention and modernization activities are

25

Page 185

1 going to cause you to make a good decision and
2 move forward with a project that does not

3 create new jobs but holds the jobs you have in

4 place. So there is a jobs requirement and

5 that's more onerous than what we might

6 recommend.

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

They require that this be in an Enterprise Zone or an Opportunity Zone or a senseless track with a lower than the average wage. And, finally, they don't want to approve any project that's already started. Now, you can submit an advance and begin your project, but you do so at risk that this Board and the Governor will sign a tax exemption contract for you later. Speaking to the market, it's important to companies. disqualify those companies that have already broken ground is not one that we would However, they would consider that, recommend. I would think, to be the but for. Now, I'm in Orleans Parish and I want to start this project and I want your approval to move forward with the tax exemption; but if you've already started, that's off the table. are the imposed restrictions that you've heard

1 discussed today as being too high of a bar. From my vantage point, it's a higher bar 2 3 than I would like, but Parish governments and 4 local governments make their own 5 determinations and these have been carefully 6 considered by Orleans Parish government 7 entities. They affect what Mr. Bagert pointed 8 out, which is how do I tell a company, how do I tell them that they've got a good chance of 9 10 securing approval? Well, by having these 11 criteria and I meet these four key elements, 12 I'm likely to get that approval. 13 We can't micromanage in these 64 14 Parishes. We are guiding, advising, and 15 working with this Board to secure those 16 opportunities. But in this case, you surely 17 have to recognize that, while these are more 18 onerous than you might want in terms of 19 economic development policy, those are 20 policies that have been selected by those 21 Parish governments. So I would just ask that 22 you consider that and the precedent that's 23 being set today and how we proceed in this 24 manner. 25 CHAIRMAN JONES:

1 Any other comments? Questions? 2 MR. HOLLEY: 3 Could I hear the motion again, please? 4 MR. SLONE: 5 The motion is to approve the Folger's 6 Coffee Company contracts, and I can list them 7 all, but the six numbers that are listed here, last four of 0466, 0467, 0297, 0298, 03, and I 8 9 think you corrected it, 91. 10 MS. CHENG: 11 Yes, sir. 12 MR. SLONE: 13 And the last one being 0392. 14 MR. HOLLEY: 15 I thought that those applications had 16 already previously been approved two years 17 ago. MR. SLONE: 18 19 Essentially, what has happened is Yes. 20 the local government has denied them. They're 21 coming to us for an appeal, which basically we 22 basically overrule that denial and send the 23 contracts to the Governor for his signature. 24 MR. HOLLEY: 25 So maybe the motion should be sustaining

```
1
     the appeal of Folgers inasmuch as it was the
 2
     ordinances of the Orleans Parish governing
 3
     authorities were too onerous and beyond the
 4
     scope of the rules and regulations of this
 5
     Board.
 6
     MR. SLONE:
 7
          I hope somebody got that down.
 8
     CHAIRMAN JONES:
 9
          Would you accept that amendment,
     Mr. Slone?
10
11
     MR. SLONE:
12
          Yes, I'll accept that.
13
     CHAIRMAN JONES:
14
          Mr. Bishop, would you accept that
15
     amendment?
16
     REPRESENTATIVE BISHOP:
17
          (Nods head.)
     CHAIRMAN JONES:
18
19
          Yes, he would. All right. So very good.
20
          Contrary to the belief in the room, I'm
21
     going to have to speak against the motion for
22
     at least partially; number one, I think that
23
     -- I don't think that the Sheriff's matter is
24
     before the Board. I don't think it was part
25
     of the original appeal. I think the fact is
```

we don't know the basis for which the Sheriff 1 made his decision. I think I know, but I 2 3 There's no -- there's nothing don't know. 4 that I have that indicates to me that the 5 Sheriff based his opinion on any criteria. 6 The City Council ordinances -- excuse me, 7 the four resolutions approved, the City 8 Council ordinances did draw some very important distinctions. I -- I don't like the 9 10 way they were written, but nevertheless, they 11 said what they said. There were four 12 applications that preceded -- that preceded 13 the enactment of the criteria. The ordinance 14 of the criteria was enacted in twenty -- I had 15 those numbers in my head an hour ago. 16 event, four of these applications came before 17 the criteria were enacted. To have 18 retroactive application of those ordinance 19 criteria to those applications, I don't think 20 they could have done that. And to the 21 contrary, in the City's ordinances, they 22 specifically said, we're not applying the 23 criteria; that we're doing this based only 24 upon the failure to -- or the fact that we 25 need the money.

1 The last two applications, however, 0391 2 and -- 20190391 and 20190392, each of those 3 specifically say the criteria are in place, 4 and we are applying them; and, oh, by the way, 5 we also need the money. So in my world, those 6 last two ordinances are clearly based on the criteria; the first four are not. So as it 7 8 stands, I don't think we can second guess the first four resolutions, but I think this Board 9 10 absolutely has the basis to second guess the 11 other two that I just mentioned. 12 The School Board, they simply relied on 13 the criteria completely. So their criteria, 14 their resolution said, we don't -- they don't 15 meet the criteria; therefore, you don't get 16 So in my world, a better motion would be 17 to approve the -- to grant the appeal as to the School Board ordinances according to the 18 19 School Board millages, to grant the appeals as 20 to 20190391 and 20190392, but to deny the 21 appeal on the remaining. That, to me, would 22 be a more appropriate motion. 23 So for that reason, I'll be voting 24 against this one. 25 MR. HOLLEY:

1 Do we need to amend the motion, 2 Mr. Chairman? 3 CHAIRMAN JONES: 4 Not as far as I'm concerned. It's up to 5 Mr. Slone and Mr. Bishop. I don't get to pick 6 which motions get amended. MR. SLONE: 7 8 I will remain with my motion. CHAIRMAN JONES: 9 10 All right. Any other questions or 11 comments from the Board? 12 Any other comments from the public? 13 Hearing none -- oh, I'm sorry. 14 Mr. Leonard? 15 MR. LEONARD: 16 Jimmy Leonard with Advantous Consulting. 17 I'll make this quick just to add a few points. 18 With the Sheriff not having a body in which he 19 can rule, we were unable to identify any 20 formal information from his side. But in 21 going through the Orleans Parish document that 22 is on their website that everybody has to read 23 and follow, and these are the steps, it 24 clearly states in Number 8 -- and this 25 actually, if y'all want to follow me, this is

1 Item Number 3 in y'all's packet that you have. 2 Step 8 says, the Sheriff Office sends a 3 letter to the BCI with approval or denial 4 based on the ITEP Committee recommendation. 5 The ITEP Committee recommendation for those 6 2017 and 2018 applications was to approve, and the Sheriff still denied. So that, it says 7 8 the process is for him to do that. And so that is the only information that is available 9 on the Sheriff. 10 11 With respect to how the matters were determined, the articles that came out right 12 13 after the decision that was made, let me get 14 to that, this is going to be Number 5 --15 Number 4 in your packet highlighted at the 16 top, I'll read a quote from Council Member 17 Cindi Nguyen, Folgers did not do anything 18 wrong, Council Member Cindi Nguyen said; 19 adding that she was only voting to reject the 20 applications because the City needs the money 21 and because the applications didn't meet the 22 City's standards, which are stricter than the 23 State's, end quote. 24 Further as you go down, the '17 and '18 25 applications, which were deemed to be, quote,

1 grandfathered in, as we stated earlier, were applications that were filed after investments 2 3 were made, which were consistent with how 4 Folgers had been filing all of their ITEP 5 applications to date, ran afoul with the Orleans Parish requirement to prefile with 6 7 them first. And she says, none of the six 8 applications meet the City's criteria. was all '16 -- that was all the '17, '18, and 9 10 '19, which requires the creation of 15 jobs 11 with each job paying a minimum of 18. Also, 12 some of the applications were for facilities 13 that Folgers had already built, prompting 14 Council Member Helena Moreno to call the 15 proposed exemptions a gift rather than an 16 economic incentive. 17 So I just wanted to -- all right. written statement from Helena Moreno, thanks 18 19 to Governor Edwards, a few years ago, we were 20 able to take control of the Industrial Tax 21 Exemption program and offered strong local 22 quidelines to ensure we only grant exemptions 23 if corporations meet job creation and local 24 economic development goals. Folgers has met 25 guidelines in the past, and the Council has

```
1
     fairly granted those exemptions, which I am
 2
     not aware of; they didn't have any authority
 3
     in those early ITEPs. But the Folgers
 4
     exemptions in question now fail these tests,
 5
     and the Council voted it down.
                                      That was dated
 6
                 So just simply wanted to make sure
 7
     all the information was available prior to
 8
     y'all's consideration and vote.
     CHAIRMAN JONES:
 9
10
          Thank you. Are we ready to vote?
11
                 There's a motion on the floor to
          Okay.
12
     approve the six contracts -- excuse me, to
13
     approve the appeal and approve the six
14
     contracts and send them to the Governor for
15
     his execution. And we have a motion and a
16
     second.
17
          All in favor, say aye?
     MR. MCINNIS:
18
19
          Aye.
20
     MR. MOSS:
21
          Aye.
22
     CHAIRMAN JONES:
23
          All opposed?
24
          Aye.
25
     MAYOR TOUPS:
```

```
1
          Nay.
 2
     MS. COLA:
 3
          Nay.
 4
     MR. NASSAR:
 5
          Nay.
 6
     CHAIRMAN JONES:
 7
          Okay. Let's have a hand vote, please.
 8
     Oh, wait. Wait. Wait.
          Let's do a roll call vote. Forgive me.
 9
10
     MS. SIMMONS:
11
          David Toups?
12
     MAYOR TOUPS:
13
          Nay.
14
     MS. SIMMONS:
15
         Yvette Cola?
16
     MS. COLA:
17
          Nay.
18
     MS. SIMMONS:
19
          Guy McInnis?
20
     MR. MCINNIS:
21
          For.
22
     MS. SIMMONS:
23
          Stuart Moss?
24
     MR. MOSS:
25
          Yes.
```

```
1
     MS. SIMMONS:
 2
          Representative Vincent St. Blanc?
 3
     REPRESENTATIVE ST. BLANC:
 4
          Yes.
 5
     MS. SIMMONS:
 6
          Barry Milligan?
 7
     SENATOR MILLIGAN:
 8
          Yes.
 9
     MS. SIMMONS:
          Kenneth Havard?
10
11
     MR. HAVARD:
12
          Yes.
13
     MS. SIMMONS:
14
          Jerald Jones?
15
     CHAIRMAN JONES:
16
          No.
17
     MS. SIMMONS:
18
          Sandra McQuain?
19
     MS. MCQUAIN:
20
          No.
21
     MS. SIMMONS:
22
          Senator Brett Alain?
23
     SENATOR ALLAIN:
          Yes.
24
25
     MS. SIMMONS:
```

```
1
           Representative Stuart Bishop?
 2
     REPRESENTATIVE BISHOP:
 3
           Yes.
 4
     MS. SIMMONS:
 5
           Secretary Don Pierson?
 6
     SECRETARY PIERSON:
 7
          Nay.
 8
     MS. SIMMONS:
 9
          George Nassar?
10
     MR. NASSAR:
11
          Nay.
12
     MS. SIMMONS:
          Marshal Simien?
13
14
     MR. SIMIEN:
15
          Nay.
16
     MS. SIMMONS:
          Ronnie Slone?
17
18
     MR. SLONE:
19
          Yes.
20
     MS. SIMMONS:
21
           Zach Lemoine?
22
     MR. LEMOINE:
23
          Nay.
24
     MS. SIMMONS:
25
           Travis Holley?
```

1 MR. HOLLEY: 2 Nay. 3 MS. SIMMONS: 4 We have nine nays, eight yes. 5 CHAIRMAN JONES: 6 Motion fails by a vote of nine to eight. 7 All right. Do we have a substitute 8 motion or a new motion on the floor? MR. HOLLEY: 9 10 Without some help on remembering the 11 numbers, I would move that the two that you 12 suggested did meet the requirements --13 CHAIRMAN JONES: 14 You want me to take a stab at a motion? 15 MR. HOLLEY: 16 Why don't you do that? 17 CHAIRMAN JONES: I'll take a stab, and I'm going to make 18 19 it your motion, okay, and you can correct it 20 the way it needs to be; that the appeal of 21 Folgers be approved as to the School Board 22 millage for the six contracts, that the appeal 23 of Folgers as to the City contracts be 24 approved for 20190391 and 20190392, and that 25 the appeal of Folgers be approved for the

School Board contracts for those six -- the 1 2 School Board millage for those six contracts. 3 MR. HOLLEY: 4 I will adopt that language as my own. 5 CHAIRMAN JONES: Thank you. 6 7 MR. NASSAR: 8 I'll second that. CHAIRMAN JONES: 9 10 We have a second. A motion and a second. 11 Any further discussion? 12 MR. BAGERT: 13 Just to clarify, the Sheriff's taxes are 14 then not included --15 CHAIRMAN JONES: 16 Correct. 17 MR. BAGERT: 18 -- in the appeal request? 19 CHAIRMAN JONES: Correct. The Sheriff's taxes and the 20 21 four that predated the adoption of criteria 22 for the City of New Orleans are not included. 23 MR. BAGERT: 24 So I'd like to submit a very brief 25 commentary. The School Board, it's our

```
1
     understanding and no testimony was provided
 2
     today that the School Board has ever been
 3
     informed that their standards were out of
 4
     compliance with the Board of Commerce and
 5
     Industry's, so we think it is unfair to hold
 6
     them accountable for something about which
 7
     they were not informed.
 8
     CHAIRMAN JONES:
          Thank you, Mr. Bagert.
 9
10
          All right. We have a motion and a
11
     second. All in favor, say aye.
12
     MR. MOSS:
13
          Aye.
14
     REPRESENTATIVE ST. BLANC:
15
          Aye.
16
     SENATOR MILLIGAN:
17
          Aye.
     CHAIRMAN JONES:
18
19
          Any opposition?
20
     MAYOR TOUPS:
21
          Nay.
22
     MS. COLA:
23
          Nay.
24
     MR. MCINNIS:
25
          Nay.
```

```
1
     CHAIRMAN JONES:
          Nay? Okay. Let's have a roll call vote.
 2
 3
     MS. SIMMONS:
 4
          Okay. Mayor David Toups?
     MAYOR TOUPS:
 5
 6
          Nay.
 7
     MS. SIMMONS:
 8
          Yvette Cola?
     MS. COLA:
 9
10
          Nay.
11
     MS. SIMMONS:
12
          Guy McInnis?
13
     MR. MCINNIS:
14
          Nay.
15
     MS. SIMMONS:
16
          Stuart Moss?
17
     MR. MOSS:
18
          Yes.
19
     MS. SIMMONS:
20
          Representative Vincent St. Blanc?
21
     REPRESENTATIVE ST. BLANC:
22
          Yes.
23
     MS. SIMMONS:
24
          I can't hear you.
25
     REPRESENTATIVE ST. BLANC:
```

```
1
          Yes.
 2
     MS. SIMMONS:
 3
          Okay. Barry Milligan?
 4
     SENATOR MILLIGAN:
 5
          Yes.
     MS. SIMMONS:
 6
          Kenneth Havard?
 7
 8
     MR. HAVARD:
 9
          Yes.
10
     MS. SIMMONS:
11
          Jerald Jones?
12
     CHAIRMAN JONES:
13
          Yes.
14
     MS. SIMMONS:
15
          Sandra McQuain?
16
     MS. MCQUAIN:
17
          Yes.
18
     MS. SIMMONS:
          Senator Brett Alain?
19
20
     SENATOR ALLAIN:
21
          Yes.
22
     MS. SIMMONS:
23
          Representative Stuart Bishop?
24
     REPRESENTATIVE BISHOP:
25
          Yes.
```

```
1
     MS. SIMMONS:
 2
           Secretary Don Pierson?
 3
     SECRETARY PIERSON:
 4
          Nay.
 5
     MS. SIMMONS:
 6
          George Nassar?
 7
     MR. NASSAR:
 8
          Yes.
 9
     MS. SIMMONS:
          Marshal Simien?
10
11
     MR. SIMIEN:
12
          Yes.
13
     MS. SIMMONS:
14
          Ronnie Slone?
15
     MR. SLONE:
16
          Yes.
17
     MS. SIMMONS:
18
          Zach Lemoine?
19
     MR. LEMOINE:
20
          Nay.
21
     MS. SIMMONS:
          Travis Holley?
22
23
     MR. HOLLEY:
24
          Yes.
25
     MS. SIMMONS:
```

1 We have 13 yays and five noes? 2 CHAIRMAN JONES: 3 Motion carries. 4 All right. We have a lot more to go. 5 I'm turning to the Board for -- I want to be a 6 good steward of your time. We have -- I'm 7 trying to find my agenda, I've lost it. 8 Thank you. Okay. We have -- we still have late renewals, we still have some compliance 9 10 issues and election of officers to go. Do you 11 want to keep going? Do you want to take a 12 break? What's the pleasure of the Board? You 13 want to go ahead and keep going? 14 All right. Good deal. Thank you. I was 15 hoping that's what you would say. 16 All right. Next, Mr. Usie? 17 MR. USIE: 18 Next, we have one company post Executive 19 Order 2017 Rules, Number 20180076, Kerotest 20 Manufacturing Corporation, Avoyelles Parish. 21 And I believe the consultant is here today. 22 MR. SHOCKEY: 23 Yes. Thank you. 24 CHAIRMAN JONES: 25 Yes, sir.

1 MR. SHOCKEY: Hi, good afternoon. My name is Bill 2 Shockey. I'm with the Law Firm of Shockey and 3 4 Associates. We're a Louisiana counsel for 5 Kerotest and their consultant for this 6 The notice of this meeting -- I'm 7 here to request a deferral to your next 8 meeting. CHAIRMAN JONES: 9 10 Okay. 11 MR. SHOCKEY: 12 The notice came two weeks ago. Under 13 ordinary circumstances, that would be fine if 14 the company had executive officers in Monroe, 15 New Orleans, or something like that. Kerotest 16 Manufacturing operation is here. executive officers are in Pittsburgh, but 17 Mr. Chris White is the CEO and CFO. This is a 18 19 relatively small company, about \$40 million a 20 year, so it's not layers of vice presidents 21 between the CEO in Pittsburgh and the plant 22 manager in Mansura, who is fine at operations, 23 but he makes valves. He doesn't have the big 24 picture of the market, et cetera. 25 Mr. White, to get here from Pittsburgh is

1 at least a two-day process. You have to fly in yesterday, maybe you get a flight out this 2 3 afternoon, maybe you don't, so it's sometimes 4 maybe a three-day, and he just could not clear 5 everything else off of his calendar to get 6 I'm prepared to present a statement on 7 his behalf, but I'm just a lawyer following 8 the script, if you will. Certainly, you can get a much better dialogue with Mr. White, I 9 10 believe, at your April 26th meeting. 11 CHAIRMAN JONES: 12 Actually, we have one recommendation from 13 the municipality to terminate --14 MR. SHOCKEY: 15 Yes, sir. CHAIRMAN JONES: 16 17 -- and so I think it would be appropriate 18 to have him here just to give him an 19 opportunity to explain what the situation is. 20 So I think that -- I think it would be 21 appropriate to defer if that's the pleasure of 22 Board? 23 We have a motion from Mr. Moss. Second 24 from Mr. Slone. 25 Any comments, questions from the Board?

```
1
          Any other comments from the public?
 2
          Hearing none, all in favor, say aye.
 3
     ALL:
 4
          Aye.
 5
     CHAIRMAN JONES:
 6
          Any opposed?
 7
          There is none. We'll defer it to the
 8
     next meeting.
     MR. SHOCKEY:
 9
10
          Thank you all. He will be here on the
11
     26th.
12
     CHAIRMAN JONES:
13
          Thank you very much.
14
     MR. SHOCKEY:
15
          Thank you, Hud.
16
     MR. USIE:
17
          Next, we have Noncompliant Contracts
     following the 2018 Rules. We have one
18
19
     contract, Number 20180413 for Graham Packaging
20
     Company, LP in West Baton Rouge Parish that is
21
     noncompliant for the 2021 reporting period.
22
     The Exhibit A requires the company create and
23
     maintain 55 jobs with $2,402,400 in payroll.
24
     The actual jobs created was 44 jobs with
25
     $3,234,852 in payroll. The filing is
```

1 noncompliant for the job portion only. 2 The Parish submitted a recommendation 3 stating, upon consideration of the foregoing 4 and public discussion held this day, that the 5 West Baton Rouge Parish Council defers to the 6 Louisiana Board of Commerce and Industry to 7 request no charges or penalties implied due to 8 their explained circumstances and amend their original ITEP application based on West Baton 9 Parish Resolution 3 of 2021. 10 The resolution 11 is in reference to amending the Exhibit A 12 agreement, which was previously approved by 13 this Board. However, the amendment was 14 prospective beginning in 2022. The School 15 Board nor Sheriff responded with a 16 recommendation. 17 CHAIRMAN JONES: 18 Okay. Thank you very much for being 19 here. Please state your name, your position 20 with the company, please. 21 MR. BARKER: 22 Jason Barker, Plant Manager. 23 CHAIRMAN JONES: 24 Great. And? 25 MS. JOHNSON:

1 Anna Johnson, Executive Director, West Baton Rouge Chamber of Commerce. 2 3 CHAIRMAN JONES: 4 Thank you for being here. Tell us what 5 the situation is and the reason for the 6 noncompliance. 7 MR. BARKER: 8 So when the original application was made, Graham employed 55 people. Twelve jobs 9 10 were related to our depalletizing operation, 11 and there was a change in the agreement with 12 our customer. Twelve of those employees 13 stayed with our customer and continued that 14 function as they took it over, and which 15 resulted in now we have 43 employees. 16 CHAIRMAN JONES: 17 Okay. So, essentially, the work is 18 continuing, but the employees are --19 MR. BARKER: 20 Yes, sir. 21 CHAIRMAN JONES: 22 -- are working with the customer instead 23 of with you? 24 MR. BARKER: 25 Yes, sir.

```
1
     CHAIRMAN JONES:
          Is that fair?
 2
 3
     MR. BARKER:
 4
          Yes, sir.
 5
     CHAIRMAN JONES:
 6
                All right. As you see, we've had
 7
     one recommendation. The only recommendation
 8
     is from a local entity who responded was to
     take no action. The School Board and the
 9
10
     Sheriff did not take time to respond. I would
11
     -- yes, ma'am?
     MS. JOHNSON:
12
13
          I just wanted to make a comment that he
14
     didn't mention, they knew they weren't going
15
     to be in compliance for the said contract
16
     years, so they did proactively reach out to
17
     the local community and to LED to get their
18
     Exhibit A amended. So they got it amended
19
     for, I believe, 2022 moving forward.
20
     CHAIRMAN JONES:
21
          Right.
22
     MS. JOHNSON:
23
          We just didn't account for the year.
24
     CHAIRMAN JONES:
25
          Understood. Okay. Good deal. I would
```

```
1
     accept a motion.
 2
     MAYOR TOUPS:
 3
          Motion for no penalty.
 4
     CHAIRMAN JONES:
 5
          Okay. We have a motion to approve with
 6
     no penalty. Second from Mr. Nassar.
 7
          Any questions or comments from the Board?
 8
          Hearing none, any comments from the
 9
     public?
10
          Hearing none, all in favor, say aye.
11
     ALL:
12
          Aye.
13
     CHAIRMAN JONES:
14
          Any opposed?
15
          There being none, the motion carries.
16
          Thank you, sir. Good luck to you.
17
     MR. BARKER:
18
          Thank you.
19
     MS. JOHNSON:
20
          Thank you.
21
     MR. USIE:
22
          Next, we have two contracts, 20180403 and
23
     20180403-A for Indorama Ventures Olefins, LLC
24
     in Calcasieu Parish that is noncompliant for
25
     the 2021 reporting period. The Exhibit A for
```

1 both contracts requires the company create and 2 maintain 3 jobs with \$100,000 in payroll. 3 actual jobs and payroll was zero. 4 The Parish Council and Sheriff did not 5 respond with recommendations. The School 6 Board issued a resolution recommending to 7 reduce by one year the term of tax exemptions 8 for each contract. 9 CHAIRMAN JONES: 10 State your name and position with the 11 company. 12 MR. HEXT: 13 Yes, sir. I'm David Hext, I'm the Site 14 Manager for Indorama Ventures. This is our --15 go ahead. MR. ANDERSON: 16 17 Chad Anderson, Chief Technology Officer and Head of Manufacturing for Indorama 18 19 Ventures. 20 CHAIRMAN JONES: 21 Great. All right. Tell us what Okay. 22 the situation is. 23 MR. HEXT: 24 So in 2021 --25 CHAIRMAN JONES:

1 Pull the mic a little bit closer to you 2 for the court reporter. 3 MR. HEXT: 4 Yes, sir. In 2021, we fell short of the 5 number of Louisiana required resident 6 employees. We do have a higher number of 7 employees on site, but we have a number of open positions related that we're trying to 8 And we're slow to get reemployment 9 fill. 10 because of COVID and some of the restrictions 11 around, you know, seeking employees during the 12 COVID time period. We also have a number of 13 Texas employees because of our proximity to 14 the border as well, and we attract employees 15 from that area. 16 So we're currently actively working to 17 fill open positions. It's a competitive area there in Westlake, Sulfur, and so we're trying 18 19 to actively recruit people. We have partnered 20 with here recently in the last year SOWELA, 21 their P-Tech Program. We're doing some 22 military recruiting as well. And in addition, 23 we've improved our 401K plan to, you know, 24 attract more employees to the site. So we're 25 doing a lot of things to get up to our

1 required headcount, and we expect, you know, we will meet the requirements. 2 3 CHAIRMAN JONES: 4 I want to be sure I understand. There's 5 -- I have two contracts with three jobs at a 6 \$100,000 in salaries. Is that -- are we 7 talking about six jobs or just three jobs for 8 the two contracts? MR. USIE: 9 10 It's just three. They're sharing an 11 Exhibit A. 12 CHAIRMAN JONES: 13 They're sharing --14 MR. USIE: 15 It's one project that assets were placed 16 in service in different years. 17 CHAIRMAN JONES: 18 Thank you. Thank you. That was my --19 you said it better than I did. Okay. 20 All right. As you can see, we've had no 21 response from the Police Jury or the Sheriff, 22 but the School Board has responded and 23 recommended that the Board reduce the term by 24 one year. Did you have any conversations with 25 the School Board prior to that decision?

1	MR. HEXT:
2	No. We went to the School Board where it
3	was discussed, but we they made their
4	judgment there at the School Board level. I
5	do have a few numbers to share. In 2021, our
6	Louisiana payroll was \$14.8 million and our
7	average salary for our Louisiana residents is
8	\$134,000, so these are high paying jobs. They
9	are technical professionals. We need
10	qualified experienced operators for our
11	hazardous chemical plant. You know, it's not
12	this is not unskilled workers.
13	These are skilled workers and people with
14	very needed skill sets in that area, and
15	that's been a challenge for us to attract.
16	We're fighting all of our local competition.
17	And you've attracted a lot of stuff to the
18	State, and we're all trying to draw off the
19	same source.
20	CHAIRMAN JONES:
21	Board, what's your pleasure? Mr. Moss?
22	MR. MOSS:
23	I move for a one-year penalty.
24	CHAIRMAN JONES:
25	Mr. Moss, the motion is to approve the

1 application with a one-year penalty. A second 2 from Mr. Slone. 3 Any questions or comments from the Board? 4 Any comments from the public? Yeah? 5 MR. BRODERICK: 6 Jessie Broderick with Sumit Credits, consultants that works with Indorama to assist 7 8 them through their compliance, just wanted to make a couple of points. One, they did meet 9 10 with the -- not meet with the School Board, 11 was at the School Board meeting, we were 12 present and expressed to them that we are 13 working to meet the job requirements, to meet 14 the requirements of the contract, then they 15 made their decisions accordingly. And the 16 thing that I would ask that you consider, just 17 as you considered earlier today, it was only 18 the School Board, the only organization that 19 is requesting that a reduced term. 20 The Parish and the Sheriff actually were 21 in favor of this project, but they chose to 22 just not say anything as opposed to send a 23 letter, but they didn't -- and Mr. Jonathon 24 from the Alliance is here, he can probably 25 speak to that. But I guess what I'm asking is

1 that you maybe consider if you're going to do 2 a penalty to only have it apply to the School 3 Board portion. 4 CHAIRMAN JONES: 5 Mr. Moss, it's your motion. 6 MAYOR TOUPS: 7 I will offer a substitute motion to that extent, a one-year penalty for the School 8 Board and no penalty for the other two 9 10 entities. 11 MR. MOSS: 12 Since the School Board spoke out against 13 it? 14 MAYOR TOUPS: 15 Exactly. I'm representing local 16 government. They spoke up, so. 17 MR. MOSS: 18 Thank you. Local government, they're in 19 my backyard. 20 CHAIRMAN JONES: 21 So I think we have a substitute motion --22 MR. MOSS: 23 I'm okay with the substitute motion. 24 CHAIRMAN JONES: 25 -- to basically approve with a one-year

1 penalty for the School Board millage, but no 2 penalty for the Police Jury and the Sheriff. 3 MS. CHENG: 4 Mr. Jones, I'm not sure that y'all can do 5 that because that would put the expiration 6 date of the contract different for the same 7 contract for different millages. 8 CHAIRMAN JONES: Help me -- oh, I see what you're saying. 9 10 MR. MOSS: 11 If that's the case, I'm going to stay 12 with my original motion. 13 MAYOR TOUPS: 14 I tried. 15 MR. MOSS: 16 I understand. I see the point. 17 CHAIRMAN JONES: Point well taken. All right. We have a 18 19 motion and a second to approve with one-year 20 penalty across the board. 21 Any other questions or comments? 22 There being none, all in favor, say aye. 23 ALL: 24 Aye. 25 CHAIRMAN JONES:

```
1
          Any opposition?
          There being none, the motion carries.
 2
 3
          Thank you, sir.
 4
          All right. Next?
 5
     MAYOR TOUPS:
          I would like to register my vote as a
 6
 7
     nay.
 8
     CHAIRMAN JONES:
          Oh, I'm sorry. I didn't -- I apologize.
 9
10
     I didn't get an opposition.
11
     MAYOR TOUPS:
12
          Yes.
13
     CHAIRMAN JONES:
14
          Let's go back and let's give -- I asked
15
     for the yays.
16
          Any opposition?
17
     MAYOR TOUPS:
18
          Nay.
19
     MR. MCINNIS:
20
          Nay.
21
     CHAIRMAN JONES:
22
          We have two nays, Mr. McInnis and Mayor
23
     Toups. I'm sorry I'm getting a little punchy,
24
            Hang with me.
     quys.
25
     MAYOR TOUPS:
```

1 That's all right. 2 CHAIRMAN JONES: 3 All right. Next? 4 MR. USIE: 5 Next, we have one contract, Number 6 20180275 for Instrument and Valve Services Company in Calcasieu Parish that is 7 8 noncompliant for the 2021 reporting period. The Exhibit A for the contract requires the 9 10 company create and maintain five jobs with 11 \$268,000 in payroll. The actual jobs and 12 payroll was zero. The company is also 13 noncompliant due to the late filing. The 14 compliance was due April 30th of 2022 but not received until June 27th, 2022. 15 16 No responses were received from the 17 Parish, the Sheriff, or the City. The School 18 Board denied the initial exemption at the time 19 of the application; therefore, it is not 20 applicable. 21 CHAIRMAN JONES: 22 All right. Yes, please state your name 23 and your position with the company, please. 24 MR. HEINZ: 25 I'm Doug Heinz. I'm a Site Selection

Consultant with Kroll, and I assisted 1 2 Instrument and Valve Services with this 3 original contract. And I'm joined here today 4 by (indicating). 5 MR. MCDANIEL: Hi, I'm Cliff McDaniel. I'm Director of 6 7 Operations for John H. Carter. 8 CHAIRMAN JONES: 9 All right. 10 MR. HEINZ: 11 So early at the --12 CHAIRMAN JONES: 13 Pull the mic closer. Pull it to you. 14 MR. HEINZ: 15 Earlier at the meeting today, we had 16 requested the contract be assigned over from 17 Instrument and Valve Services to John H. 18 Carter, which was approved here by the Board. 19 And so if I can get some, you know, background 20 on the overall project and what transpired, I 21 think that will explain the noncompliance for 22 2021. 23 CHAIRMAN JONES: 24 First of all, tell me what you make. 25 Tell me what's made at the --

```
1
     MR. HEINZ:
          They are -- they manufacture valves and
 2
 3
     valve manufacturing and repair there at the
 4
     facility.
 5
     CHAIRMAN JONES:
 6
          Got it. I'm sorry. Go ahead.
 7
     MR. HEINZ:
 8
          So this project was originally
     constructed by Instrument and Valve Services
 9
10
               It was a 30,000 square foot
     in 2019.
11
     facility, about $4 million of cap X, $3.7
12
               They had 11 jobs at the site. And
     million.
13
     as part of this expansion, it was actually
14
     built on a greenfield, they were going to
15
     create 25 new jobs as a part of this facility,
16
     so retaining 11 and then adding 25 new jobs.
17
          This project was completed in May 15th of
18
     2020.
            The operations began in June 2020
19
     during COVID, and Instrument and Valve
20
     Services retained all employees during that
21
     time.
            In August of 2021, IVS transferred
22
     operations to John H. Carter, meaning that IVS
23
     essentially terminated all of their employees,
24
     and they were subsequently hired by John H.
25
     Carter. All employees from IVS were rehired
```

1 by John H. Carter, who took over operations at the facility with no interruptions of 2 3 business, no impact to customers there in the 4 facility. 5 So at that time, John H. Carter purchased 6 the assets at the facility and then decided to 7 lease the building while they worked out 8 negotiations on actually purchasing the building, which would allow us to then 9 10 transfer the contract over. And so technically as of December 31, 2021, IVS did 11 12 not employ any employees at the facility. 13 Those were employed by John H. Carter at the 14 time. So on our 2021 compliance report, the 15 reason we're showing zero, you know, new 16 employees is because, technically, IVS had 17 transferred those operations over to John H. Carter at that time. 18 19 John H. Carter has continued the 20 operations at the facility. They are 21 currently employing 29 employees with \$2.5 22 million in payroll. That is exceeding the 23 contractual requirements stipulated in the 24 original agreement with IVS. And so part of 25 what we're requesting here is to transfer the

1 assignment over to John H. Carter, which was 2 And then for this compliant approved. 3 provision, we would respectfully request that 4 the incentive is maintained at the current rate and that John H. Carter is able to 5 6 utilize this tax exemption going forward in 7 support of their business. 8 CHAIRMAN JONES: Okay. I think I followed that, and I 9 10 have one question just to follow up. So the 11 five jobs were created and the payroll was 12 met, but it was being paid by John H. Carter 13 instead of Instrument and Valve Services? 14 MR. HEINZ: 15 Yes, sir. 16 CHAIRMAN JONES: 17 Is that accurate? MR. HEINZ: 18 19 Yes, sir. 20 CHAIRMAN JONES: 21 All right. Okay. Y'all follow 22 Basically, we just transferred where we are? 23 this contract from this company to a different 24 company earlier in the meeting, and they had 25 already started operating the company meeting

Page 225

1 the obligation. So the question then really 2 becomes, if we approve this, it will go to the 3 benefit of the new company, of the company 4 that is already operating at the site --5 MR. HEINZ: 6 Yes, sir. 7 CHAIRMAN JONES: 8 -- under a new name. Okay. And as you 9 can see, we've gotten no response from any 10 local government. 11 MR. MOSS: I make a motion to approve. 12 13 CHAIRMAN JONES: 14 We have a motion to approve with no 15 penalty. 16 MAYOR TOUPS: 17 Second. 18 CHAIRMAN JONES: 19 We have a second from Mayor Toups. 20 Any comments or questions from the Board? 21 Any comments from the public? 22 There being none, all in favor, say aye. 23 ALL: 24 Aye. 25 CHAIRMAN JONES:

1 Any opposition? There being none, the motion carries. 2 3 MR. HEINZ: 4 All right. Thank you, sir. 5 CHAIRMAN JONES: 6 Appreciate your time. 7 MR. USIE: 8 Next, we have one contract, Number 20170480 for Louisiana Spirits, LLC in 9 10 Jefferson Davis Parish that is noncompliant 11 for the 2021 reporting period. The Exhibit A for the contract requires the company create 12 13 and maintain three jobs with \$9,000 in 14 payroll. The actual jobs created was seven 15 jobs with \$27,148 in payroll. The company is 16 noncompliant for the payroll portion only. 17 The Parish submitted a recommendation 18 stating to defer any decision or action on the 19 company's noncompliance to the Louisiana Board 20 of Commerce and Industry. The School Board 21 submitted a recommendation stating to take no 22 action against Louisiana Spirits for its 23 noncompliance. And the Sheriff did not 24 respond. 25 CHAIRMAN JONES:

1 Good evening. State your name and 2 position of the company, please. 3 MR. TORRE: 4 My name is Angelo Torre. I'm the 5 Director of Manufacturing for Stoli Group and 6 the Managing Officer for Louisiana Spirits, 7 which is the manufacturer of several brands, 8 Bayou Rum, Kentucky Owl Bourbon, and Gator 9 Bite Liquor. 10 MR. BRODERICK: 11 And I'm Jessie Broderick with Sumit 12 Credits just to answer any general questions. 13 CHAIRMAN JONES: 14 So it looks like you have exceeded the 15 job requirements, but you fell short on the 16 payroll. Tell us what's going on. 17 MR. TORRE: 18 It was the payroll towards the end of the 19 year, I believe, the months of November and 20 December, some of that rolled into the next 21 year, 2022. And in 2022 is when I arrived at 22 the organization and was made aware of our 23 shortfall, and since then have doubled the 24 payroll and the number of FTEs. So we're now 25 at actually 36 employees with a payroll of

1 \$1.8 million. And we do -- I do also have, I met with 2 3 all three taxing entities. And I do have a 4 letter from the Sheriff, Ivy Woods where he 5 recommended no penalty as well, so two of the 6 three. 7 CHAIRMAN JONES: 8 Okay. MR. BRODERICK: 9 10 And just to answer your question, you're 11 correct, that the jobs in 2021 was a rough 12 year for them, and they did hire a number of 13 jobs towards the end of the year in December. 14 And so they met the jobs requirement active as 15 of the end of the year. But because it was 16 only a month or two of payroll, that's why 17 they did not make the payroll requirement. CHAIRMAN JONES: 18 19 All right. 20 MR. MOSS: 21 I move with no penalties. 22 CHAIRMAN JONES: 23 We have a motion to approve with no 24 penalty by Mr. Moss, second from Mr. Allain. 25 Any questions or comments from the Board?

```
1
          Hearing none, any comments from the
 2
     public?
 3
          Hearing, none, all in favor, say aye.
 4
     ALL:
 5
          Aye.
 6
     CHAIRMAN JONES:
 7
          Any opposition?
 8
          There is none, the motion carries.
 9
          Thank you very much.
10
     MR. TORRE:
11
          Thank you.
12
     MR. BRODERICK:
13
          Thank you.
14
     MR. USIE:
15
          Next, we have one contract, Number
16
     20180110 for Service Machine & Supply, Inc. in
17
     Lafayette Parish that is noncompliant for the
18
     2021 reporting period. The Exhibit A for the
19
     contract required the company create and
20
     maintain two jobs with $100,000 in payroll.
21
     The actual jobs and payroll was zero.
22
          The Parish denied the initial exemption
     at the time of the application, so it does not
23
24
     apply.
             And no responses were received from
25
     the School Board, nor the Sheriff.
```

```
1
     CHAIRMAN JONES:
 2
          Yes, sir, state your name.
 3
     MR. MECHE:
 4
          My name is Chris Meche, I'm the company
 5
     CPA.
 6
     CHAIRMAN JONES:
 7
          Tell us what happened on the failure to
 8
     add the two new jobs with the salaries.
     MR. MECHE:
 9
10
          Okav.
                Well, this is similar. I was here
11
     last year about this time explaining, you
12
     know, where we were and how we had been
13
     affected by everything. First reason being,
14
     COVID shutdown, which is self-explanatory.
15
     had a substantial loss in revenues for the '20
16
     through '22 years as compared to '19 as a base
17
     year before the COVID and slowdown in the
18
     industry. We suffered about a 53 percent loss
19
     of revenue in 2020 compared to '19.
20
     year was a 48 percent loss. But looking
21
     forward to '22, we're only at a 19 percent
22
            So things are definitely improving
23
     within the industry and the revenues are being
24
     generated; thus, our next point is with the
25
     jobs.
```

```
1
          We're now at 38 jobs. About the middle
 2
     way -- '21 was actually our toughest year, we
 3
     actually dropped down to 33 jobs, but '22 has
 4
     picked up substantially. About midway through
 5
     '22, we have gotten to 38 jobs. And we're
 6
     there now.
 7
     CHAIRMAN JONES:
 8
          So your base number of jobs was what at
     the time of the contract?
 9
10
     MR. MECHE:
11
          Thirty-eight.
12
     CHAIRMAN JONES:
13
          Thirty-eight.
14
     MR. MECHE:
15
          Thirty-six was where we were when we
16
     started the project and we were supposed to
17
     create two new jobs.
18
     CHAIRMAN JONES:
19
          And you're at 38 now?
20
     MR. MECHE:
21
          At 38 now, correct.
22
     CHAIRMAN JONES:
23
          All right.
24
     MR. MECHE:
25
          I did have a conversation with the
```

1 company president yesterday and he said, you 2 know, there's a lack of experienced people out 3 there to hire. And he said he actually could 4 hire eight to ten more today, but he's just 5 having trouble finding qualified candidates. 6 CHAIRMAN JONES: 7 All right. So with the two other 8 employees that you picked up, are you meeting the salary requirement as well? 9 10 MR. MECHE: 11 Yes. 12 CHAIRMAN JONES: 13 Okay. 14 MR. MECHE: 15 So we're asking the Board to approve with no actions or penalties, as they did last 16 17 year. And we really appreciate the help that 18 we were given last year. It's helped 19 tremendously. 20 CHAIRMAN JONES: 21 And, again, we've gotten no response from 22 the entities that have put the contracts in 23 place, so I'll entertain a motion. 24 A motion to approve with no penalty? 25 have a motion from Mr. Slone, a second by

1	Mr. St. Blanc.
2	Any questions or comments from the Board?
3	Hearing none, any comments from the
4	public?
5	Hearing none, all in favor, say aye.
6	ALL:
7	Aye.
8	CHAIRMAN JONES:
9	Any opposition?
10	None, motion carries.
11	MR. MECHE:
12	Appreciate your support.
13	MR. USIE:
14	Last, we have one contract, Number
15	20180460 for Ternium USA, Inc. in Caddo Parish
16	that is noncompliant for the 2021 reporting
17	period. The Exhibit A for the contract
18	requires the company create and maintain six
19	jobs with \$390,000 in payroll. The actual
20	jobs and payroll were zero.
21	No responses were received from the
22	Parish, the School Board, or the Sheriff.
23	MR. JORGE:
24	Good morning. My name is Jorge Atena.
25	I'm the Regional Controller of Ternium.

```
1
     CHAIRMAN JONES:
 2
          Great.
 3
     MR. JORGE:
 4
          And I just wanted to explain, this was a
 5
     very temporary situation from the last quarter
                  The reasons were, we had a lot
 6
     during 2021.
 7
     of turnovers during that year. I think it was
 8
     a particular situation, the labor market and
     all across the U.S. We were having a lot of
 9
10
     resignations, and our HR were having a hard
11
     time to replace those jobs and keep them. So,
12
     basically, I believe that in terms of amount
13
     of salary of payroll, we achieved the goal,
14
     but they didn't count because they were so
15
     temporary because of that turnover.
16
          We work a lot of changing the policies to
17
     attract new jobs. And by February, we were on
18
     the level that we should be at. And,
19
     actually, we were in creating two more jobs
20
     than the six that we committed. So by
21
     February, we were 168 already. So it was just
22
     basically those three months October,
23
     November, and December that were really
24
     chaotic to keep all of the payroll.
25
     CHAIRMAN JONES:
```

```
1
          So to make sure I understand, so as of
 2
     February of this year 2023, you are at the
 3
     number that --
 4
     MR. JORGE:
 5
          Yes, we're at 168. Basically, like
     November, we were at 178.
 6
 7
     CHAIRMAN JONES:
 8
          I'm sorry, 2022?
     MR. JORGE:
 9
10
          2022, yeah. February of 2022, we were
11
     168. And by November 2022, we were 178.
12
     CHAIRMAN JONES:
13
                 All right. And, again, we have no
          Okay.
14
     direction from the School Board, the Parish,
15
     or the Sheriff. So I'll entertain a motion to
16
     approve from Mr. Nassar with no penalty,
17
     second from Mr. Simien.
18
          Any questions or comments from the Board?
19
          Hearing none, any comments from the
20
     public?
21
          Hearing none, all in favor, say aye.
22
     ALL:
23
          Aye.
24
     CHAIRMAN JONES:
25
          All opposed?
```

```
There being none, the motion carries.
 1
 2
          Thank you very much.
 3
     MR. USIE:
 4
          And that concludes ITEP.
 5
     CHAIRMAN JONES:
 6
          Thank you, Mr. Usie.
 7
          Now, any other business? We have
 8
     election of officers. Anybody want this job?
     MR. SLONE:
 9
10
          I do not want to go to law school, I'm
11
     sorry.
12
     SECRETARY PIERSON:
13
          I nominate Jerry Jones for Chair.
14
     MS. MCOUAIN:
15
          Second.
16
     MAYOR TOUPS:
          I make a motion to close nominations.
17
     MR. SLONE:
18
19
          I second.
20
     CHAIRMAN JONES:
21
          All in favor, say aye.
22
     ALL:
23
          Aye.
24
     CHAIRMAN JONES:
25
          None of you get Christmas cards.
```

```
1
          Now, we have a Vice Chairman.
                                          Do we have
 2
     a nomination for Vice Chairman?
                                      We have a
 3
     motion from Mr. Nassar that Mr. Slone continue
 4
     in that capacity.
 5
     MR. SLONE:
 6
          I am not going to law school.
 7
     CHAIRMAN JONES:
 8
          Motion and second. All in favor, say
 9
     aye.
10
     ALL:
11
          Aye.
12
     CHAIRMAN JONES:
13
          Any opposition?
14
          There being none, the motion carries.
          Thank you, Mr. Slone. I'm glad you got
15
16
     my wing.
17
          All right. Mr. Pierson?
     SECRETARY PIERSON:
18
19
          I'm going to forgo the Secretary's
20
     remarks, unless there's any questions from the
21
     Board.
22
     CHAIRMAN JONES:
23
          Thank you very much. I apologize for the
24
     length of the meeting and, perhaps, the
25
     contentious of it, but thank you all for
```

LOUISIANA ECONOMIC DEVELOPMENT CORPORATION BOARD OF COMMERCE 380 IN Page 238

```
hanging with us.
 1
 2
          Motion to adjourn?
           We have a motion, a second.
 3
 4
          All in favor, say aye.
 5
     ALL:
 6
           Aye.
 7
     CHAIRMAN JONES:
          We are adjourned.
 8
           (WHEREUPON, THE MEETING ADJOURNED.)
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

Page 239

REPORTER'S CERTIFICATE

I, KELLY S. PERRIN, a Certified Court
Reporter, Certificate #23035, in good standing with
the State of Louisiana, as the officer before whom
this meeting was taken, do hereby certify that the
foregoing 238 pages;

That this testimony was reported by me in stenographic machine shorthand by Computer-Aided Transcription, transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;

That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the Board, that I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the Board; that I am not of counsel nor related to any person participating in this cause and am in no way interested in the outcome of this event.

2.2

2.0

LOUISIANA ECONOMIC DEVELOPMENT CORPORATION BOARD OF COMMERCE 380 IN TOUR Page 240

This certification is valid only for a transcript accompanied by my handwritten or digital signature and the image of my State-authorized seal on this page. Signed: Kelly L. Permi KELLY S. PERRIN, CCR