MEETING MINUTES FOR THE BOARD OF COMMERCE AND INDUSTRY OF THE LOUISIANA ECONOMIC DEVELOPMENT CORPORATION HELD AT LASALLE BUILDING 617 NORTH 3RD STREET BATON ROUGE, LOUISIANA ON THE 29TH DAY OF JANUARY, 2021 COMMENCING AT 9:30 A.M. REPORTED BY: ELICIA H. WOODWORTH, CCR

Г

1	Appearances of Board Members Present:
2	Vincent St. Blanc Don Briggs
3	Yvette Cola Rickey Fabra
4	Manuel Fajardo Les Farnum
5	Kenneth Havard Travis Holley
6	Ronnie Johns Jerald Jones
7	Heather Malone Guy S. McInnis
8	Jan K. Moller Stuart A. Moss
9	Naheem George Nassar, Jr. Secretary Don Pierson
10	Ronnie Slone David H. Toups
11	Dr. Shawn Wilson Dr. Woodrow Wilson, Jr.
12	
13	Staff members present:
14	Tam Bourgeois Kristin Cheng
15	Frank Favaloro Brenda Guess
16	Richard House Mandi Mitchell
17	Deborah Simmons Hud Usie
18	Anne Villa
19	
20	
21	
22	
23	
24	
25	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

virtual meetings.

9

MR. JONES: Good morning. It's good to see 1 2 everyone this morning. This is Jerry Jones, Chairman of the Board of Commerce and Industry, and on behalf of the 3 4 Board, I'm going to call this virtual meeting of the Board of January 29, 2021 to order. 5 I'm going to apologize ahead of time, but 6 there's some things I need to read into the record to be 7 8 sure that we're compliant with the new legislation on

10 So as certified in the agenda posted to the Board's website, this virtual meeting of the Louisiana 11 12 Board of Commerce and Industry is being held pursuant to 13 Louisiana Revised Statute 42.17.1 and in a manner in 14 which allows for observation and input by members of the 15 public as is set forth in the meeting notice, which 16 certification is being made part of the record for this This meeting is being recorded and will be 17 meeting. 18 posted to Board's website after the meeting.

With regard to speaking at today's meetings, please know that you are still highly encouraged to e-mail LED as outlined in the Public Meeting Notice to better ensure you're recognized at the appropriate time. Otherwise, the "raise your hand" function is enabled, and it can be used to alert the Zoom host that you wish to speak.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	When you are called upon to speak by the
2	Zoom host, please unmute your microphone by clicking on
3	the microphone icon and start speaking. Please note
4	that comments will be limited to the agenda item up for
5	discussion at the time, and your time may be limited.
6	At this time, I'm to going ask Ms. Simmons
7	to do the rollcall for the Board
8	MS. SIMMONS: Good morning.
9	MR. JONES: Good morning.
10	MS. SIMMONS: Don Briggs.
11	MR. BRIGGS: Yes.
12	MS. SIMMONS: David Toups.
13	MR. TOUPS: Yes.
14	MS. SIMMONS: Yvette Cola.
15	MS. COLA: Here.
16	MS. SIMMONS: Guy McInnis.
17	MR. MCINNIS: Here.
18	MS. SIMMONS: Rickey Fabra.
19	MR. FABRA: Here.
20	MS. SIMMONS: Manual Fajardo.
21	(No response.)
22	MS. SIMMONS: Stuart Moss.
23	MR. MOSS: Here.
24	MS. SIMMONS: Representative Vincent St.
25	Blanc. He's the proxy for Representative Paula Davis.

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	He's trying to log on now.
2	Senator Ronnie Johns.
3	MR. JOHNS: Here.
4	MS. SIMMONS: Kenneth Havard.
5	(No response.)
6	MS. SIMMONS: Jerald Jones.
7	MR. JONES: Here.
8	MS. SIMMONS: Heather Malone.
9	MS. MALONE: Here.
10	MS. SIMMONS: Senator Bret Allain.
11	(No response.)
12	MS. SIMMONS: Representative Les Farnum,
13	proxy for Stuart Bishop.
14	MR. FARNUM: Here.
15	MS. SIMMONS: Jan Moller.
16	MR. MOLLER: Here.
17	MS. SIMMONS: Secretary Don Pierson.
18	SECRETARY PIERSON: Present.
19	MS. SIMMONS: Darrel Saizan.
20	(No response.)
21	MS. SIMMONS: Daniel Shexnaydre.
22	(No response.)
23	MS. SIMMONS: Ronnie Slone.
24	MR. SLONE: Present.
25	MS. SIMMONS: Dr. Shawn Wilson.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	DR. S. WILSON: I am present.
2	MS. SIMMONS: Dr. Woodrow Wilson.
3	DR. W. WILSON: Present.
4	MS. SIMMONS: Travis Holley.
5	MR. HOLLEY: Here.
6	MS. SIMMONS: George Nassar.
7	MR. NASSAR: Here.
8	MS. SIMMONS: We have a quorum.
9	MR. JONES: Thank you, Ms. Simmons.
10	I'm going to ask that we defer the reading
11	of the minutes and approval of the minutes from the
12	November meeting until the February meeting. I'm not
13	sure it qualifies under the statute as a requisite item
14	at this time.
15	In preparation for this meeting, an e-mail
16	was sent to companies with Board-ready applications
17	asking them to contact LED if they had potential agenda
18	items that needed consideration in January, and if so,
19	to identify which of the four conditions they believe
20	their agenda items met under Louisiana Revised Statute
21	42.17.1(A)(2). The agenda item requests the conditions
22	were provided to me as the Chairman and presiding
23	officer, and the items on today's agenda were found to
24	meet at least one of the conditions. The first two of
25	which are for a condition that requires a favorable



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

two-thirds vote of the Board before consideration of
 that item can begin.

The first one is the application, the ITEP 3 4 application by ExxonMobil for application 20200425. The company expressed that it, quote "Anticipates that final 5 6 investment decision will occur in the second half of 7 As such, it is critical for this project to be March. 8 considered at the January Board of Commerce and Industry meeting in order to achieve the local metro council and 9 10 school board review and approval in February and 11 possibly early March on their meeting schedules." 12 This application is therefore before the

Board pursuant to Revised Statute 42.17.1(A)(2)(d),
which reads, quote, "Other matters that are critical and
time sensitive and that in the presiding officer's
determination should not be delayed. "

17 This same section requires that the members 18 present approve consideration of this matter by a 19 two-thirds vote. On that, I would entertain a motion 20 that we consider the ExxonMobil matter.

21 MR. BRIGGS: I so move.
22 MR. JONES: Mr. Briggs.
23 DR. W. WILSON: Second, Dr. Wilson.
24 MR. JONES: We have a second from

25 Dr. Wilson.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	DR. W. WILSON: Yeah, Woody Wilson.
2	MR. JONES: Any comments from the Board?
3	(No response.)
4	MR. JONES: Any questions or comments from
5	the public?
6	Ms. Villa, do we have any questions or
7	comments from the public?
8	MS. VILLA: I do, but I see that the Board
9	member Rickey Fabra does have his hand raised. I wanted
10	to see if he had a question.
11	MR. JONES: Okay. Mr. Fabra, I'm sorry I
12	missed you.
13	MR. FABRA: That's okay, Mr. Chairman. I
14	just thought that we needed to take action and put a
15	motion forward when we tabled the minutes, but I may be
16	out of order on that.
17	MR. JONES: Thank you for that. We can
18	surely do it. We'll come back and do that after this
19	motion. Is that all right?
20	MR. FABRA: Yes, sir.
21	MR. JONES: Thank you. Appreciate you for
22	keeping me straight.
23	MS. VILLA: I do have three individuals
24	four individuals that would like to speak on taking
25	action of this by the Board. So the first up I'm going
7	Baton Rouge LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

to allow to speak is Helen Godfrey-Smith. Helen 1 2 Godfrey-Smith, you need to unmute yourself. 3 MS. GODFREY-SMITH: Yes. 4 MR. JONES: Good morning. How are you, Ms. 5 Godfrey-Smith? It's good to see you. 6 MS. GODFREY-SMITH: Good morning. How are 7 vou-all? 8 MR. JONES: Great. Thank you. 9 MS. GODFREY-SMITH: I'm pleased to have this 10 opportunity to meet and to witness the work of the 11 Board. I will hope to join y'all in the future. I'm 12 very much interested in the work that you-all do. I am 13 interested in what you're deliberating on today, and I 14 will pay close attention. And, again, thank you for 15 this opportunity, and I will share my opinions directly 16 with the president as I listen to your deliberations 17 today. 18 MR. JONES: Great. Thank you, Ms. 19 Godfrey-Smith. 20 Next. 21 MS. VILLA: Next we have a Mr. Robert 22 Desmarais. I apologize if I pronounce the name 23 incorrectly. 24 MR. DESMARAIS: No name was called. 25 MR. JONES: Oh, I'm sorry. You're going to

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

have to help me with the pronunciation of your last 1 2 Forgive me. name. MR. DESMARAIS: Oh, it's Desmarais. 3 I'm 4 from Lake Charles. MR. JONES: Thank you, Mr. Desmarais. 5 6 Please make your comments to the Board. Thank you very much. 7 8 MR. DESMARAIS: All right. Thank you. I'm with the First Unitarian Universalist Church in New 9 10 Orleans, and this issue of tax exemptions has become something of a moral issue for me because I see the 11 12 public schools and the roads of our cities and of our 13 state are in -- being drastically affected by the 14 limited income the state is receiving. 15 So I have looked up the impacts of tax 16 exemptions in general, and I have found an article by Dr. Steve Lerch of Washington State Institute for Public 17 18 Policy, and he writes that the analysis of state 19 exemptions indicates that results of tax exemptions for 20 corporate activity constitutes a very small effect that 21 the -- I'm looking for the actual quote because I wanted

to read that, but my computer is not working well.
In any event, his conclusion is that they do
not have the desired effect, that they are basically

25 giveaways to the corporations who would, in their normal



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	activities, decide to invest they're going to invest
2	anyway. So I urge you not to grant that exemption.
3	MR. JONES: Mr. Desmarais okay. I thank
4	you for your comments, Mr. Desmarais. I would ask that
5	we limit our comments to the motion that is on the floor
6	right now, and that is whether to consider the
7	application of ExxonMobil. And, Mr. Desmarais, your
8	comments are helpful, obviously, but if anybody else
9	wishes to speak, please limit it to the issue of whether
10	this application meets the qualifications of the
11	statute.
12	MR. DESMARAIS: I apologize. I thought I
13	was.
14	MR. JONES: No worries. No worries. We're
15	finding our way along.
16	Next. Mr. Broome?
17	MS. BROOME: That would be Mayor Sharon
18	Weston Broome this morning. How are you doing?
19	MR. JONES: Oh, thank you. Thank you,
20	Mayor.
21	MS. BROOME: Good morning. And I am here in
22	support of ExxonMobil's Industrial Property Tax
23	Exemption application. You know, these types of
24	investments are vital to increasing our economic
25	competitiveness in Baton Rouge, and this project

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

certainly will be part of a foundation laid to make 1 2 Baton Rouge competitive for future investments. Exxon indeed is the largest manufacturing 3 4 employer in Louisiana, and they provide nearly 6,000 employee and contractor jobs and operate many 5 6 construction ancillary businesses that stand to benefit from such a large investment. So this project indeed 7 8 will create a stimulus to our local economy to accelerate this community out of the pandemic recession 9 with construction starting this year in 2021. 10 Whether it's the local nonprofits, our 11 12 colleges and universities or workforce and community 13 development programs, ExxonMobil is involved in the 14 Baton Rouge community, and that is why, as 15 Mayor-President, I'm here to support this capital 16 investment project. Exxon is working diligently to educate the 17 18 community and elected officials on this potential 19 investment, and if approved, I'm sure each local voting 20 body is well aware of the project and their role in 21 making this project come to fruition. So I, too, join 22 the Governor, Louisiana Economic Development and the 23 Baton Rouge Area of Chamber in support of this important 24 investment opportunity, and I ask that you approve this 25 item.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Thank you so much and have a great weekend. 1 2 MR. JONES: Thank you, Mayor. Thank you for being with us this morning. 3 4 Next speaker. MR. BAGERT: Hi, this is Broderick Bagert. 5 6 I'm with Together Louisiana. Hi, Mr. Bagert. 7 MR. JONES: 8 MR. BAGERT: Nice to see everybody. 9 The intent of my remarks are going to be more geared toward what we think this Board and the 10 11 press and others ought to be doing and that we shouldn't 12 be the only ones doing. And it's in part because we 13 never signed up to be the permanent and forever opponent 14 of specifically tax exemptions. We still don't see 15 several things happening. 16 The question on any project should be is this routine or is it competitive. There does not seem 17 18 to have been any serious analysis of this project to determine whether it's routine or whether it's 19 20 competitive. When you look at Exxon's capital 21 investment, like every other manufacturing facility, it 22 puts capital into its projects every year. \$240-million 23 is about what is spent in capital on the Baton Rouge facilities almost every year. The average every year 24 25 over the last 20 years is 270-million.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

A \$240-million investment is certainly very positive, but it's also very routine. When you see that that's not something that appears to have any location element, that is to say it's not a new unit, it's a modernization, it looks a lot like something that happens as the ordinary cost of business, and that shouldn't be incentivized.

8 Second, the question for a project like this 9 is not is the investment good. Investment is good. 10 It's does the investment need an incentive? Is there a 11 public policy argument? There does not seem to have 12 been any analysis done over whether this investment 13 needs this incentive.

14 And, third, we're very concerned about the 15 standard of job retention becoming a meaningless 16 standard. If you can actually lay off full-time positions over the course of the project, and when the 17 18 year starts, have a certain number of employees, and 19 when the year ends, have 30 fewer employees and then 20 characterize what's happened as you having retained all 21 the people you didn't lay off, then you've done violence 22 to the truth and hurt public discourse.

We don't know what's going to happen with ExxonMobil's employment over the next year, but they're saying publicly that they're going to be laying people



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	off, and if that's the case, we shouldn't be describing
2	what's happening as retaining the people they didn't lay
3	off. We should be describing what's happening, which
4	is, in this market right now, maybe for very good
5	reasons, that jobs are being cut. We're the only place
6	in the country that incentivizes routine modernization
7	that results in the decrease of full-time employment.
8	So we hope the Board will give some serious
9	consideration to this, but going forward, to genuinely
10	analyzing whether these are necessary so we start having
11	a more serious and less routine assessment of these
12	exemptions.
13	Thank you.
14	MR. JONES: Thank you, Mr. Bagert.
15	I must not have made by myself clear. I
16	will try to do it one more time. Let's limit comments
17	right now as to whether the ExxonMobil application
18	should be considered as a matter of consideration under
19	letter "d" of the statute.
20	MR. BAGERT: Mr. Jones, I apologize for that
21	because I was genuinely confused. That's what we
22	thought we were waiting, but then when you said it
23	again, we thought this was the time, and so that's
24	initially what I thought was being considered, but
25	apologies.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	5
1	MR. JONES: No worries.
2	Any other speakers limited to the issue of
3	whether the application should be considered at this
4	time?
5	MS. VILLA: I have a phone number 915-505, I
6	will allow them to speak now.
7	MR. JONES: If the speaker would unmute
8	their line and state their name and address for the
9	record, please, that would be helpful.
10	(No response.)
11	MR. JONES: I'm sorry, speaker. All we have
12	is a phone number. We do not have a name, so we can't
13	call you by name.
14	MS. VILLA: They're unmuted now, though, so
15	they should be able to speak.
16	MR. JONES: Okay. Speaker with a 915-505
17	number, would you please state your name and make your
18	remarks?
19	(No response.)
20	MR. JONES: We are not hearing anything.
21	All right. The speaker has now I see
22	someone. Mr. Digre.
23	MR. DIGRE: Yes. Okay.
24	MR. JONES: Thank you. Please state your
25	name for the record, please, and give your remarks.

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

MR. DIGRE: Thank you. My name is Peter Digre, and I'm representing Climate Reality Project of New Orleans, and I would like to ask you to analyze the opportunity cost of this. Number one, the kind of particulate matter pollution that Exxon emits has a very serious impact on the health of literally thousands of citizens.

A recent study by Harvard that studied every county in the United States discovered that just a tiny increase in particulate matter pollution leads to a very significant increase in COVID-19 deaths, and I can get you the exact information, et al. Many other people who live near such plants that I know personally suffer from autoimmune problems, cancers and much more.

In addition, we have this huge opportunity cost of taking money from badly-needed public health, education, infrastructure, law enforcement and much more, and basically we're investing in an industry that's losing it's market capitalization.

20 So I just encourage the Board in the future 21 to consider really getting behind a new economy for 22 Louisiana and supporting renewable energy, such as the 23 solar program that you have up next on your agenda.

Thank you for this opportunity.

MR. JONES: Thank you, sir.



24

25

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

]	
1	Any other comments limited solely to the
2	issue of whether we should consider the application?
3	MR. BRIGGS: May I say something?
4	MR. JONES: Yes, sir, Mr. Briggs.
5	MR. BRIGGS: I just want to say that this is
6	truly one of those projects that our state's being
7	blessed with that we're able to have here in Louisiana,
8	and it's a very important project. So much has been
9	written on it. I've seen so many different things, and
10	I'm just very pleased that we're having this opportunity
11	that we're going to be able to update the Exxon facility
12	so that it's more competitive, it creates jobs, it
13	creates revenues for our schools and our state.
14	Thank you.
15	MR. JONES: Thank you, Mr. Briggs.
16	Since we've not had a single comment on the
17	issue of whether the motion is appropriate or not, I'm
18	going to call for a question on the issue unless someone
19	has an objection.
20	DR. S. WILSON: So moved. Shawn Wilson.
21	MR. JONES: Thank you, sir.
22	MR. BRIGGS: Second.
23	MR. JONES: Any objection to the question
24	being called?
25	(No response.)



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	
1	MR. JONES: All right. The motion before
2	the Board right now is whether to consider the
3	ExxonMobil application.
4	All in favor, say "aye."
5	(Several members respond "aye.")
6	MR. JONES: Sorry, guys. We're going to
7	need to do a rollcall. Forgive me.
8	Staff, will I think Ms. Simmons, let's
9	call the roll for the vote.
10	MS. SIMMONS: Don Briggs.
11	MR. BRIGGS: Yes.
12	MS. SIMMONS: Mayor Toups.
13	MR. TOUPS: Yes.
14	MS. SIMMONS: Yvette Cola.
15	MS. COLA: Yes.
16	MS. SIMMONS: Guy McInnis.
17	MR. MCINNIS: Yes.
18	MS. SIMMONS: Rickey Fabra.
19	MR. FABRA: Yes.
20	MS. SIMMONS: Stuart Moss.
21	MR. MOSS: Yes.
22	MS. SIMMONS: Representative Vincent St.
23	Blanc.
24	(No response.)
25	MS. SIMMONS: He's there. He just can't



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	hear.
2	Senator Ronnie Johns.
3	MR. JOHNS: Yes.
4	MS. SIMMONS: Kenneth Havard.
5	(No response.)
6	MS. SIMMONS: Jerald Jones.
7	MR. JONES: I'm having to recuse myself from
8	the vote and the discussion.
9	MS. SIMMONS: Heather Malone.
10	MS. MALONE: Yes.
11	MS. SIMMONS: Representative Les Farnum.
12	MR. FARNUM: Yes.
13	MS. SIMMONS: Jan Moller.
14	MR. MOLLER: Yes.
15	MS. SIMMONS: Secretary Pierson.
16	SECRETARY PIERSON: Yes.
17	MS. SIMMONS: George Nassar.
18	MR. NASSAR: Yes.
19	MS. SIMMONS: Ronnie Slone.
20	MR. SLONE: Yes.
21	MS. SIMMONS: Dr. Shawn Wilson.
22	DR. S. WILSON: Yes.
23	MS. SIMMONS: Dr. Woodrow Wilson.
24	DR. W. WILSON: Yes.
25	MS. SIMMONS: Travis Holley.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. HOLLEY: Yes.
2	MS. SIMMONS: Motion passes.
3	MR. JONES: Thank you, Ms. Simmons.
4	Now we will entertain a
5	MS. VILLA: Chairman Jones, may I interrupt
6	you for just a minute?
7	MR. JONES: I'm sorry.
8	MS. VILLA: I just noticed that on our
9	attendees list we have a Board member that signed in as
10	an attendee. So Manny, he had his hand raised a while
11	ago. Manny Fajardo. I'm going to promote him to the
12	panelists so that he will be part of the Board.
13	MR. JONES: Great. I also understand that
14	Representative LeBlanc (sic) is here on behalf of
15	Representative Davis; is that correct?
16	MS. SIMMONS: Yes.
17	MR. JONES: Could you move him to panelists
18	as well?
19	Manny, welcome.
20	MR. FAJARDO: Hey. Thanks. I thought I was
21	on there when they called rollcall, and I was like
22	"Hey," and then it sounded like
23	MR. JONES: Bear with us. We're finding our
24	way along.
25	MS. VILLA: Okay. I found Representative

TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

St. Blanc as well. 1 2 MR. JONES: Oh, it's Representative St. 3 Blanc. I'm sorry. Forgive me. 4 All right. At this time then, we will move on with the presentation for the ExxonMobil application 5 6 at this time. Do we have a representative from ExxonMobil who wishes to address the Board? 7 8 SECRETARY PIERSON: Mr. Chairman, are we 9 going to consider a motion before we begin our 10 presentations or -- what are your thoughts on that? 11 MR. JONES: Fair question. Let's -- the application that's before the Board -- (internet 12 13 interruption) -- rules, so I think we should have a 14 motion on the table before we consider or hear the discussion. 15 16 SECRETARY PIERSON: I'm pleased to make that motion. 17 18 MR. NASSAR: Second. 19 MR. JONES: Motion is for what, to approve 20 the application or disapprove the application? 21 SECRETARY PIERSON: I motion to approve the 22 application. 23 MR. JONES: Okay. We have a motion to approve. Do we have a second? 24 25 Second from Mr. Nassar.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	All right. Now let's move on ahead with a
2	representative from ExxonMobil.
3	MS. VILLA: Chairman Jones, I believe the
4	application has to be read into the record. I don't
5	believe staff has done that yet.
6	MR. JONES: Okay. Can we have a staff
7	member do that for me, please?
8	MS. VILLA: Yes. I have staff on.
9	MR. USIE: 20200425, ExxonMobil Corporation,
10	East Baton Rouge Parish.
11	MR. JONES: Excellent.
12	Now we're ready for the Exxon rep; right?
13	MS. CHENG: Correct.
14	MR. JONES: Great. All right.
15	MS. MONCADA: Hello. This is Gloria
16	Moncada, ExxonMobil Baton Rouge Refinery Manager. Are
17	you ready for me to speak?
18	MR. JONES: Yes, ma'am, we are. Thank you
19	for working with us.
20	MS. MONCADA: Thank you. Thank you, Board,
21	for putting us on the agenda. I also want to thank LED
22	Secretary Don Pierson, Governor Edwards, Mayor Broome
23	and everyone that has been working with us so diligently
24	the past two years to attract the Baton Rouge Refinery
25	Integrated Competitiveness Initiative, or BRRIC, here to



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 Louisiana.

2 ExxonMobil will make the final go/no-go investment decision for BRRIC in late March. 3 The 4 state's ITEP incentive offer is an important factor that will weigh into our final investment decision. This 5 6 project is certainly not a guarantee, especially in this current economic environment where deep capital cuts 7 8 have been announced across the industry, and we've seen thousands of construction jobs lost because the capital 9 10 spend is not there.

BRRIC is foundational. That's our acronym for the project is BRRIC. It's foundational to the future of our refinery and to the integrated chemical facilities. It's imperative that we strengthen the competitiveness of this refinery so we can better withstand the tough economic conditions like the one we're in now.

18 Building resiliency into the plant allows us 19 to continue to economically operate the full capacity of 20 This project suite increases our the plant. competitiveness by adding new facilities and technology 21 22 to grow flexibility to process a wider variety of 23 cheaper crude slates, and it offsets the location 24 disadvantage that we experience in Louisiana. 25 We also voluntarily built into the project



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

new technology to reduce our VOC emissions by 10 1 2 More importantly, this project suite helps us percent. retain hundreds of jobs in Baton Rouge, and when we 3 4 retain jobs for hundreds of the direct employees that work in our refinery, that means we're always hiring. 5 6 People spend long careers here, they retire, they enjoy stable pensions, and then we hire to replace behind 7 8 those retirements. And, in fact, we're hiring right 9 We're actively working to bring in 40 new process now. technicians just this year. 10

11 Jobs, both employee and contractor, follow 12 investment and the ongoing work that's afforded by the 13 most competitive sites. Our application shows the 14 qualifying portion of the BRRIC suite of projects as 15 \$240-million. The actual total investment is nearly 16 double that when you add in the full scope of the work associated with the suite. So, in fact, if we really 17 18 were trying to game our way into adding things that 19 wouldn't qualify, why wouldn't we put that entire actual 20 investment in? We didn't because we only put in what 21 qualified. And this major investment is on top of what 22 we spend year to year in base capital spend. This is 23 not our routine spend. This is a mega investment in our 24 facility, and so the impact, the ripple effect on jobs 25 and the economic benefits is significant.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Even more critically, what we have to 1 2 remember, when we build up our competitiveness and cost efficiency that is deficient, this project suite better 3 4 positions not just in refinery, but our integrated chemical facilities that rely on cost-competitive 5 6 feedstocks made by my refinery. A solid, resilient, competitive refinery will help attract future 7 investment. So it's not just this investment that we 8 are trying to invest. We're trying to build a 9 10 foundation and building block that then makes us pull the next investments in. 11 12 Make no mistake, this is a generational 13 suite of projects for the refinery. It's a foundation 14 that we build on to build a strong future here in Baton 15 Rouge. 16 So thanks again for fitting us into the agenda today. I will tell you, for two years I fought 17 18 to bring these projects to an economic point to where we 19 can get here today, and I'm personally committed to 20 making sure this investment is a win for this refinery, for the city and for the state. Thank you. 21 22 Thank you, Ms. Moncada. MR. JONES: 23 Any questions from the Board for Ms. 24 Moncada? 25 (No response.)



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Seeing none, do we have
2	another
3	MR. MOLLER: I have a question.
4	MS. VILLA: Jan has his hand up.
5	MR. JONES: I'm sorry. Mr. Moller for Ms.
6	Moncada.
7	MR. MOLLER: I was wondering if you could
8	thank you for your presentation. It was very helpful,
9	but if you could elaborate a little bit on what
10	Mr. Bagert said. You know, what makes this investment
11	different from the \$240-million a year that he said you
12	spend on routine upgrades and maintenance?
13	MS. MONCADA: Great question. The
14	\$240-million-ish we spend every year, as you said, are
15	more routine activities. This is not a routine
16	activity. This is a major, major modernization and
17	addition of new technology, new equipment. That is not
18	what we do in our base day to day. This is a major
19	investment of new facilities, reconfiguring and
20	modernizing and added capability that we do not have
21	today.
22	MR. MOLLER: And could you talk a little bit
23	more about the jobs? You mentioned that you're hiring
24	process technicians, and your application talks about
25	creating full-time job opportunities for 20 operators



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 from the North Baton Rouge Industrial Training
2 Initiative, yet the application also talks about no new
3 net jobs. Could you be a little bit more specific about
4 how the job totals work?

MS. MONCADA: Yeah, absolutely. So the way 5 6 to think of this is they are roughly about 1,300 job positions in the ExxonMobil refinery today, and as I 7 8 mentioned earlier, we have -- the 1,300 employees will 9 eventually, over time, there's retirement, there's 10 people that move to different states or opportunities and we hire behind that because we fill our job 11 12 positions. So the project does not add new job 13 positions. What it does do is make sure those job 14 positions continue to be here.

As you see, for example, what we saw when 15 16 Georgia-Pacific shut down a major production line because it's not economic, you see Shaw Convent shut 17 18 down when a site or a portion of a site is not economic, 19 you shut those facilities or idle those facilities and 20 you do not keep those job positions. Our intention is 21 to keep our site competitive so we can run the full 22 capacity of the plant and retain all those job 23 positions.

24The hiring I mentioned, the 40 process25technicians and the North Baton Rouge Industrial



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Training Initiative hirees, they're examples of how we
2	continue to fill job positions as people retire and move
3	in and out of this location. We're making the specific
4	commitment that when we have ripple effect and economic
5	benefit with investment, we want to make sure that we
6	are tying it and it goes into the most underserved
7	members of our community, and our North Baton Rouge
8	Industrial Training initiative is how we are making the
9	specific commitment to hire even more out of that
10	program as part of this project.
11	Does that explain
12	MR. JONES: Looks like we lost Mr. Moller.
13	Let's give Mr. Moller just a moment. Looks like he may
14	have to log back in.
15	Any other questions from the Board for Ms.
16	Moncada?
17	MS. COLA: Hi. This is Yvette Cola. I just
18	want to make sure I understand clearly your explanation,
19	Gloria. From what I understand what you're saying is
20	parts of the business model becomes obsolete in order
21	not to eliminate those jobs, you're using advanced
22	technology to retain jobs, so there's a net zero loss to
23	employees at the facility. Did I understand that
24	correctly?
25	MS. MONCADA: Yeah. Maybe the best way to

TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Г

[
1	do it is to use a very simplified example. You know,
2	pretend you own a store, and the store, you sell
3	different products. If your cost to make one of the
4	products is becoming too high and you are no longer
5	competitive in making that product, you can choose not
6	to make that product anymore. You may shut that part of
7	your store down and lay off the employees that support
8	that part of the store. What we intend to do is make
9	sure that we don't put ourselves in a position where we
10	have to shut down any part of the store.
11	MR. MOLLER: Thank you. My internet cut
12	out, so I missed some of that, but thank you very much.
13	MR. JONES: Mr. Cola, any further questions?
14	MS. COLA: No. I understand. Thank you.
15	MR. JONES: Mr. Moller, you're back with us.
16	We're sorry we lost you. Any other questions for Ms.
17	Moncada?
18	MR. MOLLER: No. I'm good. Thank you.
19	MR. JONES: Good. Thank you.
20	Any other questions from the Board?
21	(No response.)
22	MR. JONES: Ms. Moncada, thank you for being
23	with us this morning.
24	Are there any other presenters for the
25	ExxonMobil group?



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. VILLA: Yes, we do. We have Jennifer
2	Purpera.
3	MR. JONES: I'm sorry. Oh, Ms. Purpera.
4	Ms. Purpera, do you have some comments for
5	us?
6	MS. PURPERA: Yes. Can you hear me now?
7	MR. JONES: We can hear you now. Please
8	state your name for the record so we have it as part of
9	the for the court reporter.
10	MS. PURPERA: My name is Jennifer Purpera,
11	and I work for ExxonMobil Fuels and Lubricants. And I
12	wanted to elaborate further on the comments that Gloria
13	Moncada mentioned in that we, as ExxonMobil, operate
14	globally. We have operations in countries all around
15	the world, and, similarly, our capital our Global
16	Capital Program assesses projects globally, and
17	incentive programs like the ITEP incentive program here
18	in Louisiana help us make our project here in Baton
19	Rouge more competitive and attractive in that Global
20	Capital Program.
21	It is not a required part of our facility
22	that we put in these investments. These are above and
23	beyond the base, and this is actually going to take us
24	to best in class and industry in a way we process crude
25	here in Baton Bouge

25 here in Baton Rouge.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

The suite of work under consideration 1 2 enables the refinery to employ best practices that will extend the life of the plant, as Ms. Moncada mentioned 3 4 earlier, and through the new technology, that increases our capability to run advantaged domestic crudes. 5 6 So, for us, the ITEP application is a very 7 important piece of the overall economic analysis that we 8 bring forward to our corporation. 9 MR. JONES: Thank you, Ms. Purpera. 10 Any questions from the Board for Ms. 11 Purpera? 12 (No response.) 13 Seeing none, are there any other MR. JONES: 14 speakers from ExxonMobil? 15 MS. VILLA: I believe the Secretary Pierson 16 has his hand raised to speak. 17 MR. JONES: Oh, I'm sorry, Mr. Pierson. Ι 18 missed you. 19 SECRETARY PIERSON: Just to be clear, in the 20 waiting room requesting to speak, Mayor Sharon Broome, 21 Baton Rouge Area Chamber President Adam Knapp and 22 Economist Stephen Barnes. 23 I don't have a question for Ms. Purpera. Т would also like to be added to that list of folks that 24 25 will comment when you get to the appropriate point for



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 us, Mr. Chair.

2 Thank you, Mr. Pierson. MR. JONES: What I would like to do is, I know we have people both pro and 3 4 con on this application. What I'd like to do now, if there are no more speakers specifically from the 5 6 applicant, ExxonMobil, what I'd like to do is move to those speaking in favor of the application and in favor 7 8 of the motion, and then we will move to those who are 9 speaking in opposition to the application and in 10 opposition the motion. Unless the Board sees we ought 11 to do it another way, that's the way I'd like to 12 proceed. 13 Any objections? 14 Chairman Jones, this is Anne. MS. VILLA: 15 MR. JONES: Yes, ma'am. 16 MS. VILLA: I do have a list from ExxonMobil 17 that they have Dr. Stephen Barnes wanting to speak on 18 behalf of the company, as well as Adam Knapp with Baton 19 Rouge Area Chamber. So if you want to receive those 20 comments now, since those were specific from the 21 applicant, Exxon, we can allow them to speak now. 22 MR. JONES: I think that's -- I think that's 23 appropriate. I know Mayor Broome has already spoken. 24 Mayor, if you are still logged in, if you 25 would like to speak or have anything further to add to



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

your comments, feel free to do so. 1 2 And then we can go to Mr. Knapp or 3 Mr. Barnes, whichever. 4 MS. VILLA: Mayor Broome did raise her hand, so I will allow her to speak now. 5 6 MR. JONES: Great. Thank you, once again. 7 MAYOR BROOME: Ι 8 know that I have made comments before, and I just want 9 to make sure that my comments that I spoke early on, 10 which may have been at the wrong position, are certainly recorded in the record, and that is that I am here to 11 12 support ExxonMobil's Industrial Property Tax 13 application. And so unless you have any additional 14 questions for me, I just want to be on record in 15 support, and I look forward to this investment 16 opportunity moving forward. 17 Thank you. 18 Thank you, Mayor Broome. MR. JONES: 19 Any questions from the Board for Mayor 20 Broome? 21 (No response.) 22 MR. JONES: Seeing none, Mayor, thank you 23 for joining us this morning. 24 MAYOR BROOME: Thank you. 25 MR. JONES: Next, Mr. Barnes or Mr. Knapp.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1MS. VILLA:I have Mr. Knapp.2MR. JONES:Mr. Knapp, thank you for joining3us.

MR. KNAPP: Thank you, members, for allowing us to speak. I want to share with you on behalf of the Baton Rouge business community our very strong support for the investment we are pursuing from ExxonMobil Corporation for Baton Rouge, and we would ask you to yote to approve their application today.

10 The outpouring of support we've seen from 11 the Governor, from what you just heard, the 12 Mayor-President, and many small and large businesses 13 throughout the community since Exxon announced their 14 intent has been nothing short of overwhelming and 15 compelling to see that our community truly views the competition for Exxon's modernization investment as an 16 17 existential project for the long-term sustainability of 18 their jobs in Baton Rouge.

I want to just hit a few high points, and you've heard of some of these already. We will not secure the investment if the community and the state don't provide this inducement to attract this investment, and there still is no guarantee we will secure the project even if the incentive is offered. Therefore, we think it's clearly a competitive



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

investment, and yet we still haven't won it. We still
 have some work to do even in working through this
 process of approval, as the company does as well.

4 We're also aware today that refineries that are not modernized have been doubly in jeopardy during 5 6 the pandemic's global downturn. We've seen that Shell in Convent laid off 700 employees last year. We've seen 7 8 pullbacks from other refineries at Delek and at Calcasieu Refinery and others across the state. 9 We've 10 also seen that Texas has secured this same kind of 11 modernization project that Exxon is considering to make 12 here at both of its comparable refineries to the Baton 13 Rouge Complex, but it has not been made here, and it 14 puts them at a competitive advantage over Baton Rouge until we're able to do so. 15

16 We're also aware that pipelines in the Western part of Texas are closer to the East Texas 17 18 refineries than Baton Rouge, and creates some cost 19 advantages to the compounds in Texas over Louisiana. 20 We've heard this a moment ago, the company is expecting to invest over \$500-million. Only about a little less 21 22 than half of that is what's going to be a part of its 23 ITEP application. Which we've also seen this over the 24 last few years, the remainder is going to be immediately 25 a part of the property tax base at full millage rate and



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

not subject to the ITEP, which gives us a lot of
 advantages from this from a tax perspective should they
 choose to make the investment.

We also will see a stimulus effect to this local economy that can help accelerate us out of the pandemic recession. This construction, if we're able to win, it will start this year, 2021, helping to boost industrial construction and service jobs as well as what we're seeing across our community from other companies.

We will not be able to secure the sales and property tax investment from this project that are going benefit our schools and parish government if we don't encourage this project to occur by use of the ITEP. That could be as much as 5-million in sales taxes immediately to the state and the parish if they choose to go forward.

We want to also point out that what you 17 18 heard from Ms. Moncada, BRRIC, the name of the project, 19 is meaningful. It's a building block, like a brick. 20 The figurative idea of this is that it's going to make 21 Baton Rouge more competitive for future investments. 22 And the counter is also true that Baton Rouge will be 23 less competitive for future jobs and future investments if we don't secure this modernization investment. 24 Like 25 I said, that's already been done in Texas.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Because it's an integrated competitive investment, the "I" and the "C" at the end of their acronym stand for Integrated Competitiveness, and it also makes other parts of the refinery more competitive for investment, such as the chemical plant, not just the refinery aspect of it as well.

7 And just to reiterate what you've heard from 8 the benefits, 20 new jobs for North Baton Rouge 9 residents as part of the training initiative, a 10 10 percent reduction in volatile organic compound emissions 11 that will come as part of this project and expands the 12 capability of their dock site in North Baton for larger 13 marine cargos to boost Louisiana's exports.

BRAC and MetroMorphosis, a North Baton Rouge group, has also been working with Exxon for our Baton Rouge procurement opportunity partnership to help small, diverse suppliers compete for more and more investment in projects through Exxon. So we're excited to see if this project has an opportunity, and we would ask for your support.

MR. JONES: Thank you, Mr. Knapp.

And just to be sure the record's clear, that's Mr. Adam Knapp. I did not get him to state his full name for the record, so...

MR. KNAPP: I apologize.



21

25

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	MR. JONES: Any questions from the Board for			
2	Mr. Knapp?			
3	MR. NASSAR: Mr. Jones?			
4	MR. JONES: Yes, sir, Mr. Nassar.			
5	MR. NASSAR: I don't have any questions for			
6	him, but is it appropriate for me to make a comment at			
7	this point concerning this?			
8	MR. JONES: Yes, you can make it now or you			
9	can make it anytime you want to.			
10	MR. NASSAR: Okay. Shell Chemical, Shell			
11	Oil in Convent continues to come up in this			
12	conversation, and just to let the panelists know and the			
13	Board know that we are I'm from St. James Parish, and			
14	just from this facility shutting down, and besides the			
15	700 permanent jobs being lost, there's an additional			
16	300-and-some-odd jobs being lost, which, in turn, just			
17	the St. James Parish School Board, which I am on and			
18	have been for 26 years, we will lose upwards of			
19	\$10-million to our operating budget next year.			
20	So when we have to explain to employees and			
21	community why services have to be cut, why education			
22	programs have to be cut, transportation, you name it,			
23	it's very, very hard. I have family members that's been			
24	affected by this closure, and I would wish that when we			
25	make decisions and consider these exemptions, yes,			



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	there's always pros and cons to everything, but,			
2	economically, I see this as a great, great infusion of			
3	money for East Baton Rouge. I see where I mean, just			
4	sales and use tax alone on the actual building of it or			
5	the addition of the modernization, I just see this as a			
6	great, great move for State of Louisiana and in securing			
7	the jobs.			
8	That's all I have to say. Thank you.			
9	MR. JONES: Thank you, Mr. Nassar.			
10	Any other questions for Mr. Knapp?			
11	(No response.)			
12	MR. JONES: Seeing none, our next speaker,			
13	Mr. Barnes.			
14	MR. BARNES: Good morning.			
15	MR. JONES: Good morning. If you would,			
16	state your name and your position for the record,			
17	please.			
18	MR. BARNES: Stephen Barnes. I'm here			
19	representing myself, and I was asked to do an			
20	independent assessment of the economic impacts by			
21	ExxonMobil to really analyze this project. And I			
22	appreciate the opportunity to share those results for			
23	your consideration.			
24	The construction of the proposed project is			
25	estimated to last three years and would generate a total			

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

of nearly \$740-million in new sales in Louisiana and
 just over \$290-million in new earnings, including
 indirect and induced economic effects.

In addition to the construction jobs on site, the proposed investment would help spur additional rounds of spending in the economy as local businesses benefit from additional contracts and workers earned additional pay. So total Louisiana can expect new jobs created of 2,290 in the peak year of construction when we include direct, indirect and induced jobs.

And we've heard some discussion about the 11 12 employment effects of this project, and so even though 13 this project is not projected to immediately add jobs to 14 the site, I thought it was important to examine the 15 operational impacts because they represent a significant 16 component of this project. And by way of backdrop, the refining industry has experienced a long-run decline in 17 18 employment nationally, with some larger drops in certain 19 years as individual sites have been shuttered, such as 20 what we've heard about Shell's refinery in Convent.

So this proposed project is expected to help maintain the current level of employment, which is good news compared to a long-run trend that we've seen in this industry of employment declines averaging about a half percent a year over the last 10 years.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

So to look at this, I used that rate of 1 2 decline as kind of a status quo scenario and compared that to a current employment level scenario to assess 3 4 the operational impacts, and while the proposed project would have a useful life stretching out many decades and 5 6 would also position the Baton Rouge refinery, as we've heard, to be more competitive for future investments 7 8 that might bring with them potential growth, I tried to approach these scenarios in a conservative way and 9 10 looked out only to 10 years of operational impacts. So in terms of jobs saved, I estimate that the proposed 11 12 project would retain 84 direct jobs by the end of that 13 10-year horizon, which would mean a total of upwards of 400 jobs in Louisiana when we include those indirect and 14 15 induced jobs.

In terms of total sales, those operational impacts over 10 years will have benefitted the state to the tune of \$1.1-billion in additional sales, an additional \$191-million in earnings, as well as tax revenues, not just during the construction period, but thanks to that expended base of operations relative to what I think is a very plausible status quo scenario.

So in looking at those tax implications,
during the construction phase, I estimate the state
would benefit not just from some direct sales taxes, but



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 that broader boost to economic activity would generate 2 an estimated \$19.4-million in total taxes across many 3 other categories of revenue that should see a boost 4 thanks to this uptick in economic activity.

5 At a parish level, I think construction 6 alone will generate \$6.1-million in sales taxes, but 7 after that project is built, that operational scenario 8 that I examined implies an additional \$15.3-million in 9 state tax revenue over the first 10 years of operations, 10 and \$2.7-million in additional local sales taxes over 11 that 10-year horizon.

12 Finally, thinking about the property tax 13 effects of this, the construction of this project would 14 add about \$230-million to the tax rolls, which would, 15 even after accounting for the proposed ITEP incentive, 16 would generate an additional \$21.8-million when we look 17 out over, say, 20 years, but even more realistically, 18 when we think about useful life of a big investment like 19 this over a 40-year horizon would add \$43.4-million in 20 property tax revenue for local government. 21 MR. JONES:

MR. JONES: Thank you, Mr. Barnes.
Any questions from the Board for Mr. Barnes?
MR. MOLLER: I -- (internet disconnection.)
MR. JONES: Did I hear someone?
MS. VILLA: Mr. Moller has a question.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Great. Mr. Moller.			
2	MS. VILLA: He lost			
3	MR. JONES: I don't see oh, there you			
4	are. I'm sorry.			
5	Go right ahead, Mr. Moller.			
6	MS. VILLA: I think he's coming back. I			
7	think he's losing connection in and out, so I think he			
8	may be coming back on.			
9	MR. JONES: Okay. While we wait for			
10	Mr. Moller, any other questions from the Board for Mr.			
11	Barnes?			
12	MR. HOLLEY: Yes. This is Travis Holley. I			
13	have a question for Mr. Barnes.			
14	MR. JONES: Yes, sir, Mr. Holley.			
15	MR. HOLLEY: Mr. Barnes, is this report that			
16	you've prepared available to this Board or to LED or			
17	both?			
18	MR. BARNES: We can certainly make that			
19	available. I know that a summary, I think, had been			
20	pushed out and released publically by Exxon, but I know			
21	we'd be happy to provide additional detail and followup			
22	for you.			
23	MR. HOLLEY: Thank you. I'd appreciate			
24	that.			
25	That's all I have.			



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. JONES: Thank you, Mr. Holley.			
2	MR. JONES: I don't see Mr. Moller is back			
3	with us yet.			
4	Any other questions from the Board?			
5	(No response.)			
6	MR. JONES: Mr. Barnes, if you don't mind,			
7	if you could just stand by, Mr. Moller, when he can join			
8	back with us, he may have another question for you. Is			
9	that all right?			
10	MR. BARNES: That is not a problem at all.			
11	MR. JONES: Thank you very much. I			
12	appreciate you accommodating us.			
13	MS. VILLA: I'm sorry, Chairman Jones.			
14	Could you repeat what you just said? We missed that.			
15	MR. JONES: I'm sorry, Ms. Villa. I could			
16	not hear you.			
17	MS. VILLA: I'm sorry. We couldn't hear			
18	what you stated before you were looking for Mr. Moller.			
19	So he hasn't returned yet. We missed what you said you			
20	were going to do next.			
21	MR. JONES: Okay. What I was saying is if			
22	Mr. Barnes could just stand by, and then when Mr. Moller			
23	is able to return, then he may be able to ask his			
24	questions.			
25	I think Secretary Pierson wanted to speak.			

TRA

TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

MS. VILLA: It looks like he just -- Jan 1 2 just joined again, so --I apologize. I'm all having 3 MR. MOLLER: all kinds of internet problems today. 4 MR. JONES: No worries. Mr. Moller, I think 5 6 you had some questions for Mr. Barnes. Yeah. Mr. Barnes, I guess my 7 MR. MOLLER: 8 whole -- my main question is whether your analysis considered the idea of whether this investment would 9 10 happen but for the \$20-plus-million in tax forgiveness 11 that is the question for this Board? 12 MR. BARNES: Despite being asked by 13 ExxonMobil to do this study, you know, there's a lot of 14 private information about, you know, what are all of the 15 other investment decisions the company might be 16 weighing, so that is kind of an area that was beyond, 17 you know, the type of analysis that I was looking to 18 conduct, and I didn't have the type of information to 19 really offer any additional insight on that. So I 20 think, just to be clear, you know, what I really wanted to do is make sure that we could see what the broader 21 22 economic benefits would be, would that looks like in 23 terms of jobs should this go forward, and also to make 24 sure you-all had some insights in terms of what the net 25 tax revenues look like if this is approved and the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

project does, in fact, proceed. 1 2 MR. MOLLER: Okay. I mean, and I understand that may be an unanswerable question, but I want to, as 3 4 much as possible, understand what -- because I think everybody agrees that this is a -- you know, having 5 6 investment is better than not having investment, but the 7 question for us is whether this investment would happen 8 were it not for this incentive that we're asked to 9 approve. 10 MR. JONES: Thank you, Mr. Moller. 11 MR. MOLLER: That's my only question. 12 MR. JONES: Great. Thank you. Thank you 13 very much. 14 Mr. Barnes, thank you. Any other questions for Mr. Barnes before we 15 16 let him go? 17 (No response.) 18 Thank you, Mr. Barnes. MR. JONES: 19 Mr. Pierson, I think you wanted to speak. 20 SECRETARY PIERSON: Yes. Thank you, Mr. 21 Chairman, and thank you for the opportunity to address 22 the Board here today. I'll try not to replow the ground 23 that has very eloquently been put forward from Exxon and from Dr. Barnes. 24 25 A couple things that I would like to do, and

TORRES REPORTING & ASSOCIATES, INC.

TRA

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

number one would be to express our support from LED and 1 2 the support of Governor John Bel Edwards for this potential ExxonMobil investment here in Baton Rouge. 3 4 From the Governor's viewpoint, he'll state for the record that ExxonMobil has operated in Baton Rouge for 5 6 more an 110 years and has provided high-quality jobs for decades at their integrated refinery and chemical 7 8 complex. This project demonstrates that ExxonMobil has confidence in the future of Louisiana and in our 9 10 outstanding workforce here, and Louisiana is committed to working with ExxonMobil to make this investment 11 12 happen. So we are also as supportive as we can be from 13 and LED perspective and understanding the translation of 14 what Dr. Barnes has communicated.

15 The other point that I would simply like to 16 make is I hope the dialog that has happened here thus 17 far addresses some of the concerns expressed earlier in 18 this conversation by Mr. Bagert. Number one, and this 19 is also for Jan Moller as well, we believe this is a 20 competitive situation with Texas. We believe that Exxon 21 will shed jobs. We want them to shed jobs in Texas, not 22 in Louisiana. So we will, as part of this program, 23 given that it also receives support at the local level, 24 have contracts in place such that we will audit the jobs 25 to be sure that they are retained and if it felt like



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

there might be some question about accountability, but these contracts are monitored each year for these employment numbers, and that includes that these are Louisiana residents, and our Board of Communities sometimes will pick up workers from Arkansas, Texas or Mississippi don't qualify.

And, finally, you heard very specifically 7 8 that this project is much larger than the exemption being requested here. It was carefully considered that 9 10 this is not their annual maintenance budget. This is not even all the things that are going into supporting 11 12 the project, the BRRIC project that Adam Knapp outlined. 13 This is the part of that that would specifically meet 14 the qualifications necessary to be exempt on the tax 15 rolls.

So there's a lot of scrutiny here. We
welcome that because we're transparent with the process,
but we make a great case for something that's important
to the future economy of not only the capital region,
but of Louisiana as well.

Thank you, Mr. Chairman.

MR. JONES: Thank you, Mr. Pierson.
Do we have any other comments from the
public in favor of the project? Any participants on the
meeting that would like to speak in favor of the



21

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	project?			
2	MS. VILLA: We have a hand up no. It			
3	went down. Sorry. It came up again. I have a and			
4	it just went down again.			
5	Okay. No we don't. The number that the			
6	panelists may see, the Board members may see, the			
7	915-505 number, that's our pass code, so I'm not certain			
8	why that's showing up, but I'll try to allow it to talk,			
9	but I don't know that anyone's going to be there, but			
10	just so that we can show everyone that we've done that.			
11	MR. JONES: Then at this time, the Chair			
12	would entertain comments from the public in opposition			
13	to the application.			
14	MS. VILLA: We do have someone who just			
15	raised their hand, Joel Waltzer.			
16	MR. JONES: Okay.			
17	MR. WALTZER: Hello. Can you hear me?			
18	MR. JONES: Mr. Waltzer, yes, sir.			
19	MR. WALTZER: Hi. My name is Joel Waltzer.			
20	I'm in New Orleans, Louisiana. I've testified before			
21	you guys before or even shared my opinion with you			
22	before. I'm here today both individually and as			
23	representative for Together Louisiana.			
24	I wanted to share a few of the process			
25	concerns that I have that are continuing. I do note			
	Baton Rouge, LA			



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

that you have been given a much more comprehensive set of facts and much more testimony in this instance, but I wanted to share this with you, and hopefully, you know, you consider whether or not you're going to require more even or you're going to require at least this minimal showing every time moving forward when you're making these decisions.

8 The Constitution obviously authorizes you, 9 with the approval of the Governor, to enter into ITEP 10 contracts with manufacturers. It is not an unlimited authorization, and it comes with significant 11 12 constraints. You can only grant, as you know, 13 applications for new manufacturing facilities or 14 additions that meet the definition. You also -- the 15 ITEP application also has to meet the purpose of the 16 program and is on balancing the best interest of the state and will not be gratuitously undertaken. 17 Right?

So, you know, to properly discharge this, you've made regulations, and, you know, my concern continues to be that we're not following the procedural requirements that are required when you're approving and considering these and that basically LED isn't supporting views like they should in terms of creating a record.

25

So you have an independent duty as a



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 committee member to discharge your fiduciary duty to the 2 public, and you need to make sure that this application 3 and the application that follows, so my comments are 4 going to veer to both, if you don't mind, meet the 5 following conditions.

6 If the documents you are provided do not 7 demonstrate the proposed facility involves a 8 manufacturing operation, then the application must be 9 rejected. I don't think we have a problem in this 10 instance.

11 If the applicant does not demonstrate that 12 the project will create new, permanent jobs and the 13 documents you were given lack evidence of a, quote, 14 "compelling reason for the retention of existing jobs," 15 then approving the application would violate your 16 purpose of your own rules, and I do have a concern specifically as it relates to that, which is in your own 17 18 rules in Section 50 -- I'm sorry -- 503(F), you know, 19 basically your rules require that, you know, that a 20 company establish that it's going to create new, 21 permanent jobs. And it says in 503(F)(2) when you're 22 not creating new, permanent jobs, you need a, quote, 23 "compelling reason."

24 And the rule goes on to state a number of 25 factors that may be considered by you to determine



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

whether or not it's compelling. Factor (F) states "Upon the sharing of financial information as to the profit/loss of the facility accompanied by evidence that the exemption will prolong the life of, and employment at, the establishment."

6 We heard some testimony today from the Exxon 7 employees that that often doesn't happen in terms of 8 extending the life of the facility, but we have heard 9 nothing from LED to suggest that the financial 10 information, which would really go to Mr. Moller's concern, about whether this -- you know, there is a but 11 12 for relationship, whether the financial -- whether Exxon 13 has shared the financial information necessary with LED 14 for LED to analyze and then recommend to you that, yes, 15 indeed, this is not a gratuitous, they need the 16 exemption, it is part of a competitive package.

And so I have a concern that, while you have 17 18 been shared information, the rules require a specific 19 sharing of information between yourself and the 20 applicant, and because LED basically assists and administers the program, I would assume that would be 21 22 discharged through LED. I don't see that that's 23 happened. Maybe Mr. Pierson, Secretary Pierson can 24 answer that concern.

25

We also -- you know, they spoke to the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

environmental, the VOC emission reductions. 1 You know, 2 one of the requirements that you have is that you have evidence in the record that's going assure you that any 3 4 environmental upgrade was not done as required per the applicant to meet its legal obligation to regulators. 5 Ι 6 understood that it was voluntarily done, but I don't know that -- you know, I would be concerned that, you 7 8 know, LED or whomever, you know, is analyzing these and fact checking these, you know, that they would have 9 10 assured themselves maybe by contacting DEQ. And, again, I don't know if that was done. 11

If you cannot determine from the record 12 13 before you that the applicant is performing simply 14 ordinary maintenance or replacing existing machines or 15 undertaking a substantial renovation, then you must deny 16 the application. If there is no evidence for you to consider that an ITE was a material factor in the 17 18 decision to construct or expand, then granting the 19 exemption is a prohibited gift under the Constitution.

And in every case, LED -- and this is my biggest concern that I'm sharing with you today. LED is administering the ITEP. It is your supporting agency. You know, as your supporting agency, LED has to provide you with an evidentiary record for you to consider in advance of this decision. You know, what your own call,



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

which you're in, according to our own rules, LED has to
 provide you with the Secretary's statement of a return
 on investment document. Right? And I believe that the
 LED also has to provide you with independent proposed
 findings of fact and the reasons for decision.

6 So each of you are sitting on the Board as 7 fiduciaries with an obligation to the public. The 8 Constitution requires evidence to show that you 9 discharged your due diligence obligation in good faith 10 in each instance, and that includes adopting a written 11 findings of fact and the reasons for decision in each of 12 the applications before you.

13 This comment goes maybe -- it is 14 specifically given toward the Exxon application and then 15 the following application on the solar farm, but I have 16 a continuing objection regarding decisions that are made on an impartial record or an incomplete record, that LED 17 18 is not properly discharged being a support function to 19 you as fiduciaries, as Board members. Right? Just like 20 if you were a Board member on a private nonprofit, you 21 would be requiring the head of the private nonprofit to 22 provide you with financials to assure that you are 23 discharging your obligation as Board members. We 24 believe the same thing holds here as well, that LED has 25 to be providing you with a record of decision, with the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	information, with the documents that are independently				
2	verified by LED that support the application.				
3	We have heard a more robust discussion here				
4	than we hear on most, you know, but we believe that it				
5	is appropriate for the Board to ask that of LED, your				
6	supporting agency, and the public, simply put, deserves				
7	an explanation as to why the applicant's taxes should be				
8	excused while they are asked to pay, while the public				
9	still has to pay property taxes, even in such times as				
10	this.				
11	We believe the Constitution requires at				
12	least this minimum level of basic accountability and				
13	transparency, and we ask that your Board, in the				
14	decisionmaking process, and LED, in its role as your				
15	support, come under the compliance with the				
16	Constitution.				
17	Thank you.				
18	MR. JONES: Thank you, Mr. Waltzer.				
19	MR. WALTZER: Chairman, I have a letter that				
20	has basically what I've told you and it has legal				
21	citations in it, and I didn't want to bother you with				
22	reading the names of cases and provisions. If you don't				
23	mind, will you accept this letter into the record in				
24	supplement of my testimony?				
25	MR. JONES: Yes, we will. Will you submit				



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Γ

1	that to LED by e-mail?		
2	MR. WALTZER: Yes, sir.		
3	MR. JONES: If you would submit it to LED,		
4	and LED can turn around and get it to the Board members.		
5	MR. WALTZER: I would specifically ask		
6	Mr is it a Dr. Pierson or Mr.? I'm sorry to		
7	answer the concern that the documents, such as the		
8	economist's report and other things are not showing up		
9	in the record of the decision being put in front of the		
10	Board.		
11	MR. JONES: I'm sorry. I didn't understand		
12	what you're asking.		
13	MR. WALTZER: I'm sorry. I would ask that		
14	Dr. Pierson address, you know, basically what I and		
15	I'm not you know, I'm not being judgmental, but LED's		
16	failure to put in the return on investment document and		
17	the economist's support and other evidence showing that		
18	LED has essentially cut the cards and fact checked the		
19	applicant into the record that is under consideration by		
20	the Board.		
21	MR. JONES: I will leave that to		
22	Mr. Pierson.		
23	Thank you, Mr. Waltzer.		
24	MR. WALTZER: Thank you very much.		
25	MR. JONES: Any questions from the Board for		



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Mr. Waltzer?			
2	(No response.)			
3	MR. JONES: Seeing none, any other persons			
4	or participants speaking in opposition to the			
5	application?			
6	MS. VILLA: I do have another attendee who			
7	has their hand raised, so I will allow them to speak			
8	now, a Carl Spears.			
9	MR. JONES: Mr. Spears.			
10	MR. SPEARS: Yes. Good morning.			
11	MR. JONES: Good morning. Please state your			
12	name and direct your comments to the Board, please.			
13	Thank you.			
14	MR. SPEARS: Yes, sir, and thank you so very			
15	much to LED, Exxon, all of the players that's involved			
16	with this investment, Mayor Broome and the Governor's			
17	office.			
18	I'm Carl Spears with Upstream Petroleum			
19	located right on the river here in Baton Rouge. I am in			
20	support of that. The equipment was not working. I do			
21	apologize for that. I'm in support of this investment,			
22	but I do want to say that as fiduciaries of the			
23	information of LED, we ask that you please oversight			
24	what you are approving to make sure that we, as Baton			
25	Rougians and the State of Louisiana can compete on the			



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 global competitiveness. We ask that you please monitor 2 this investment, make sure that the tax dollars, the 3 educational dollars, all of the dollars that the Metro 4 board has asked to be approved. You are the leaders of 5 this in Baton Rouge, and we would like the make sure 6 that this is a grand benefit, a grand opportunity that 7 Louisiana has to do this.

8 And as an industry in the industry that I've been in, I did work for Turner, I worked for performance 9 10 as a fuel planner, I'm very well abreast of what goes on in the market, and we do not want to see just 11 12 maintenance on projects that's going on that's going to 13 be given over to the subcontractors and contractors. We 14 want the permanent jobs that this opportunity can bring 15 to so many people and for the disadvantage of Baton 16 Rouge and, of course, the HUD zone that we are in. And we would like to know that can -- what guarantee can 17 18 Exxon give us that the lower economic community to 19 actually benefit and actually can be seen, a visual area 20 of the community that Exxon has an obligation to know 21 and to present to the record on the record that this is 22 what we are doing, what we has (sic) done and what we 23 will continue to do, and we ask that LED make sure that 24 that happens.

25

MR. JONES: Thank you, Mr. Spears.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Any questions or comments for Mr. Spears 1 2 from the Board? MR. SPEARS: And the question I do have for 3 4 you, can you assure Baton Rougians and our State of Louisiana that you will monitor this and make sure that 5 6 Exxon is held to their higher standards that we all 7 recognize and we respect here in our state? 8 MR. JONES: Thank you, Mr. Spears. 9 Any questions or comments from the Board? 10 (No response.) 11 Seeing none, do we have another MR. JONES: 12 speaker? 13 MS. VILLA: Yes, we do. We have Helen 14 Godfrey-Smith. 15 MR. JONES: Good morning again, Ms. 16 Godfrey-Smith. Welcome. Would you please state your 17 name for the record and then direct your comments to the 18 Board? 19 Ms. GODFREY-SMITH: Yes. Helen 20 Godfrey-Smith. I reside in Gilliam, Louisiana in the 21 northern part of our beautiful state. It is, again, a 22 pleasure to come before you this morning. 23 I am not against this project. I am for the 24 project, but I would like to ask the Board, and I'm not 25 sure who would respond, if you have considered setting



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

some parameters for these sorts of forgiveness of taxes
 as an investment that the people of the State of
 Louisiana will make in a private industry, ExxonMobil,
 but what is the exchange for the people of the State of
 Louisiana other than jobs and things that are not
 concrete?

I am recommending that you as a body would 7 8 consider, along with the Louisiana Economic Development 9 Corporation, to require that when these tax forgiveness 10 issues come up, that you would also require that some specific amount, say, arbitrarily for now, for 11 12 consideration, a 10 percent amount of whatever is gained 13 by Exxon, a 10 percent of that amount that would go into 14 a fund governed, administered by LED to strengthen the small businesses in our state. 15

There are so many disparities, and that is just one of them, when I heard the proud speaker talk about the, I'll call it, the lower echelon of whether it's business, wherever it is.

Numbers, we have to see that something has to be done across the board to improve our state in so many places and areas. And I'm going to ask you to consider, if it's not possible with this, in the future, to set aside an amount from what they are gaining from off the backs of the citizens of the State of Louisiana.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Ten percent sounds very reasonable, \$230,000 that could 1 2 be granted to small businesses across our state to help them to survive during these tough economic times. 3 4 I yield the floor. Thank you, Ms. Godfrey-Smith. 5 MR. JONES: 6 Thank you for joining us. 7 Any questions or comments for Ms. Godfrey-Smith? 8 9 (No response.) 10 Seeing none, do we have another MR. JONES: 11 speaker? 12 MS. VILLA: No, we do not have any further 13 speakers that have raised their hands. We have not 14 received -- we have not received any e-mails from those 15 who have dialled in requesting to speak. 16 I do see that Mr. Carl Spears just raised 17 his hand again. 18 Mr. Spears has already spoken. MR. JONES: 19 Chairman will not recognize him again. 20 MS. VILLA: I have a Daniel Howard that 21 just spoke -- I'm sorry -- that just requested to speak. 22 Okay. Mr. Howard. MR. JONES: 23 Mr. Howard, please state your name and 24 direct your comments to the Board, please? 25 MR. HOWARD: My name is Daniel Howard. I'm



TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

a resident of Slidell, Louisiana. My most recent role
has been with the Naval Research Lab as a Computational
Scientist at Stennis Space Center. However, the views
and comments I speak now do not represent those of the
Department of Defense, the US Navy or the United States
Government as a direction under the Hawley Act. In this
case, I speak in opposition of the matter at hand.

8 My primary concerns are repeating the 9 necessary fiduciary responsibility towards calculating 10 and producing sufficient and complete reports on the 11 return on investment potentiality for the State of 12 Louisiana and Baton Rouge district.

13 My primary concerns are with the declining 14 opportunity and market saturation of fossil fuel and 15 refinery processes that are being proposed of the 16 refinery and the anticipating proposed suggested that the return on investment four-year timeline being a net 17 18 positive for that long-term duration when there are 19 significant movements at hand currently suggesting 20 various movements towards reduction in emissions that might require certain amounts of streaming assets within 21 the fossil fuel and oil refining industries. 22

And so in repeating of the earlier comments around the matter of the economic analysis required for passing of such motions, I suggest further checks and



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

balances on that report generation towards analyzing the
true economic impact that's possible for Louisiana under
investing in this particular opportunity. There's this
other alternative opportunities for investment that
Louisiana may be able to pursue that might provide a
greater return on investment than that within
ExxonMobil.

8 Some of my own understandings, though not 9 being an economist in this area, understands that 10 current matters, at least within stock indices and directions of valuations within the fossil fuel 11 12 industries, such as companies like ExxonMobil, are in 13 general and declined compared to the rest of the standard, say, S&P 500 entities, and definitely 14 15 renewable energy sectors that are instead making an 16 upward trend in potential opportunities for investment.

17 Thus, in repeating the same, I encourage a 18 review of that potential return on investment with that 19 particular opportunity in comparison to others to make 20 sure that we are providing the best economic opportunity for the residents of Louisiana rather than sticking with 21 22 the status quo that might, instead, when we're thinking 23 on four-year timelines, might end up actually being a not as effective use of hard-earned dollars. 24

25

I thank you for your time and yield the



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	floor.		
2	MR. JONES: Thank you, Mr. Howard.		
3	Any questions or comments for Mr. Howard		
4	from the Board?		
5	(No response.)		
6	MS. VILLA: No other speakers at this time.		
7	MR. JONES: Just for the record, I note that		
8	Mr. Havard has joined us. Thank you for being here,		
9	Mr. Havard. I just want to make sure we're clear before		
10	we have the rollcall vote that he is, in fact, present.		
11	MS. VILLA: Chairman Jones, just as a		
12	reminder of the written comments that you-all have		
13	received in that was presented to the you know, sent		
14	to the Board.		
15	MR. JONES: Thank you very much. That was		
16	next on my list.		
17	The Board has received a number of written		
18	comments prior to today's meeting. We want to make		
19	those they're both letters of support and letters of		
20	opposition. We want to make those part of the record.		
21	Is there any objection to making those		
22	letters of support and letters of opposition as part of		
23	the record, any objection from the Board?		
24	(No response.)		
25	MR. JONES: Seeing none, so let it be done.		
l			



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	All right. I think we're ready to vote.
2	Rollcall vote, please.
3	MS. SIMMONS: Don Briggs.
4	MR. JONES: Mr. Briggs, you need to unmute,
5	please, and vote on the motion.
6	MS. SIMMONS: Don Briggs.
7	MR. BRIGGS: Yes.
8	MS. SIMMONS: David Toups.
9	MR. TOUPS: Yes.
10	MS. SIMMONS: Yvette Cola.
11	MS. COLA: Yes.
12	MS. SIMMONS: Guy McInnis.
13	MR. MCINNIS: Yes.
14	MS. SIMMONS: Rickey Fabra.
15	MR. FABRA: Yes.
16	MS. SIMMONS: Manuel Fajardo.
17	MR. FAJARDO: Yes.
18	MS. SIMMONS: Stuart Moss.
19	MR. MOSS: Yes.
20	MS. SIMMONS: Representative Vincent St.
21	Blanc.
22	(No response.)
23	MS. SIMMONS: Senator Ronnie Johns.
24	MR. JONES: Yes.
25	MS. SIMMONS: Kenneth Havard.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. HAVARD: Yes.	
2	MS. SIMMONS: Jerald Jones.	
3	MR. JONES: Recused.	
4	MS. SIMMONS: Heather Malone.	
5	MS. MALONE: Yes.	
6	MS. SIMMONS: Senator Bret Allain.	
7	(No response.)	
8	MS. SIMMONS: Representative Les Farnum.	
9	MR. FARNUM: Yes.	
10	MS. SIMMONS: Jan Moller.	
11	MR. MOLLER: Yes.	
12	MS. SIMMONS: Secretary Don Pierson.	
13	SECRETARY PIERSON: Yes.	
14	MS. SIMMONS: George Nassar.	
15	MR. NASSAR: Yes.	
16	MS. SIMMONS: Daniel Shexnaydre.	
17	(No response.)	
18	MS. SIMMONS: Ronnie Slone.	
19	MR. SLONE: Yes.	
20	MS. SIMMONS: Dr. Shawn Wilson.	
21	DR. S. WILSON: Yes.	
22	MS. SIMMONS: Dr. Woodrow Wilson.	
23	DR. W. WILSON: Yes.	
24	MS. SIMMONS: Mr. Travis Holley.	
25	MR. HOLLEY: Yes.	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 MS. SIMMONS: Motion passes. 2 That sounds like a unanimous MR. JONES: 3 vote. 4 Thank you. Thank you for all of those who participated in that discussion and debate. 5 6 Now, just a matter of housekeeping, going 7 back to the -- I need a motion to defer approval of the 8 minutes from the November meeting. 9 We have a motion from Dr. Woody Wilson, a second from Mr. Slone. 10 11 Any questions or comments about the 12 deferment from the Board? 13 (No response.) 14 MR. JONES: Seeing none, any questions or 15 comments from the public? 16 (No response.) 17 Hearing none, all in favor of MR. JONES: 18 deferring approval of the minutes to the next meeting, say "aye." 19 20 (Several members respond "aye.") 21 MR. JONES: Rollcall vote. Forgive me. 22 I'll learn. 23 Chairman Jones, Mr. Spears MS. VILLA: 24 raised his hand. I don't know if it was for questions, 25 comments from the public on that deferment, so I'm going

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

to allow him to speak if that's -- in case that's what 1 2 he was referring the need to speak for. 3 MR. JONES: Mr. Spears, do you want to speak 4 on the issue of the motion to defer the approval of the minutes? 5 6 MR. SPEARS: At this time, I do not wish to 7 defer the minutes on the meeting of Upstream Petroleum 8 here been Baton Rouge. And, once again, I do commend 9 Exxon and the Board for having such a grand scale 10 opportunity, and I would --11 MR. JONES: Thank you, Mr. Spears. Thank 12 The issue now before the Board is the you, Mr. Spears. 13 motion on the minutes. 14 Any other comments from the public 15 concerning the motion to defer the minutes, approval of 16 the minutes? 17 (No response.) 18 Seeing none, all in favor, say MR. JONES: 19 "ave." 20 (Several members respond "aye.") 21 MR. JONES: Scratch it, y'all. Rollcall 22 vote. 23 MS. SIMMONS: Don Briggs. 24 MR. BRIGGS: Yes. 25 MS. SIMMONS: Mayor Toups.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR.	TOUPS: Yes.
2	MS.	SIMMONS: Yvette Cola.
3	MS.	COLA: Yes.
4	MS.	SIMMONS: Mr. McInnis.
5	MR.	MCINNIS: Yes.
6	MS.	SIMMONS: Mr. Fabra.
7	MR.	FABRA: Yes.
8	MS.	SIMMONS: Mr. Fajardo.
9	MR.	FAJARDO: Yes.
10	MS.	SIMMONS: Mr. Moss.
11	MR.	MOSS: Yes.
12	MS.	SIMMONS: Representative Vincent St.
13	Blanc.	
14	(No	response.)
15	MS.	SIMMONS: Senator Ronnie Johns.
16	MR.	JOHNS: Yes.
17	MS.	SIMMONS: Kenneth Havard.
18	MR.	HAVARD: Yes.
19	MS.	SIMMONS: Jerald Jones.
20	MR.	JONES: Yes.
21	MS.	SIMMONS: Heather Malone.
22	MS.	MALONE: Yes.
23	MS.	SIMMONS: Representative Les Farnum.
24	MR.	FARNUM: Yes.
25	MS.	SIMMONS: Jan Moller.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. MOLLER: Yes.
2	MS. SIMMONS: Secretary Pierson.
3	SECRETARY PIERSON: Yes.
4	MS. SIMMONS: George Nassar.
5	(No response.)
6	MS. SIMMONS: Ronnie Slone.
7	MR. SLONE: Yes.
8	MS. SIMMONS: Dr. Shawn Wilson.
9	DR. S. WILSON: Yes.
10	MS. SIMMONS: Dr. Woodrow Wilson.
11	DR. W. WILSON: Yes.
12	MS. SIMMONS: Mr. Travis Holley.
13	MR. HOLLEY: Yes.
14	MS. SIMMONS: Motion passes.
15	MR. JONES: Thank you.
16	Next item on the agenda, Mr. Usie.
17	MR. USIE: Next we have 20200421, Willis
18	Pond PV1, LLC, East Feliciana Parish.
19	MR. JONES: Great. Thank you.
20	For this application, the company expressed
21	that, quote, "Due to financial commitment deadlines
22	which are outside of the company's direct control, the
23	company must decide to proceed or not proceed with this
24	financial commitment project by the middle of March. A
25	February 24, 2021 Commerce & Industry Board meeting does

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	not support a 60-day local review and approval
2	timeline," closed quote.
3	This application is also before the Board
4	pursuant to Revised Statute 42.17.1(A)(2)(d), so this
5	also needs the Board's approval for consideration by a
6	two-thirds vote of the members present.
7	So at this time, I would entertain a motion
8	to consider the Willis Pond application.
9	Motion from Mr. Moller; second from Mr.
10	Slone.
11	Any questions or comments from the Board?
12	(No response.)
13	MR. JONES: Seeing none, any questions or
14	comments from the public?
15	MS. VILLA: None have raised their hand to
16	comment.
17	MR. JONES: Great.
18	So we have a motion to approve consideration
19	of the application. Rollcall vote, please.
20	MS. SIMMONS: Don Briggs.
21	MR. BRIGGS: Yes.
22	MS. SIMMONS: David Toups.
23	MR. TOUPS: Yes.
24	MS. SIMMONS: Yvette Cola.
25	MS. COLA: Yes.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS	. SIMMONS: Guy McInnis.
2	MR	. MCINNIS: Yes.
3	MS	. SIMMONS: Rickey Fabra.
4	MR	. FABRA: Yes.
5	MS	. SIMMONS: Manuel Fajardo.
6	MR	. FAJARDO: Yes.
7	MS	. SIMMONS: Stuart Moss.
8	MR	. MOSS: Yes.
9	MS	. SIMMONS: Representative Vincent St.
10	Blanc.	
11	MR	. ST. BLANC: Yes.
12	MS	. SIMMONS: Ronnie Johns.
13	MR	. JOHNS: Yes.
14	MS	. SIMMONS: Kenneth Havard.
15	MR	. HAVARD: Yes.
16	MS	. SIMMONS: Jerald Jones.
17	MR	. JONES: Yes.
18	MS	. SIMMONS: Heather Malone.
19	MS	. MALONE: Yes.
20	MS	. SIMMONS: Representative Les Farnum.
21	MR	. FARNUM: Yes.
22	MS	. SIMMONS: Jan Moller.
23	MR	. MOLLER: Yes.
24	MS	. SIMMONS: Secretary Don Pierson.
25	SE	CRETARY PIERSON: Yes.

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. SIMMONS: George Nassar.
2	MR. NASSAR: Yes.
3	MS. SIMMONS: Daniel Shexnaydre.
4	They're not here. I'm sorry.
5	Ronnie Slone.
6	MR. SLONE: Yes.
7	MS. SIMMONS: Dr. Shawn Wilson.
8	DR. S. WILSON: Yes.
9	MS. SIMMOND: Dr. Woodrow Wilson.
10	DR. W. WILSON: Yes.
11	MS. SIMMONS: Mr. Travis Holley.
12	MR. HOLLEY: Yes.
13	MR. JONES: Motion passes.
14	MR. JONES: Thank you very much.
15	All right. Do we have a representative from
16	Willis Pond to address the Board for the application?
17	SECRETARY PIERSON: I move that we favorably
18	consider this application.
19	MR. JONES: Thank you, Mr. Pierson.
20	We have a motion to approve. We have a
21	second from Mr. Fajardo.
22	Now, do we have now we are in proper
23	posture to hear the applicant, so do we have a
24	representative?
25	MS. VILLA: I have a hand raised by an Allen



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	B. I'm not certain if that is a company representative
2	or not. We weren't notified ahead of time. So
3	Chairman, I'll let you carry forth with that.
4	MR. JONES: I'm sorry. The only thing I
5	have on the screen is an "Allen B." Is that person
6	representing the company?
7	(No response.)
8	MR. JONES: No longer with us? Okay.
9	MS. VILLA: No he is here and he is
10	representing the company.
11	MR. JONES: Okay. Allen B., would you state
12	your full name for the record and direct your comments
13	to the board, please.
14	MR. BRISCH:
15	Yes. Hi. Thank you for this opportunity to
16	come before you today. My name is Allen Brisch. I'm
17	the Senior Director of Ecoplexus, and I lead development
18	of the \$300-plus-million Willis Pond solar project. I'm
19	here to answer any questions you have and request that
20	you approve the ITEP tax incentive.
21	Thank you.
22	MR. JONES: Okay. Are there any question or
23	comments from the Board?
24	(No response.)
25	MR. JONES: Seeing none



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 MR. MOLLER: Yes, I have a question. 2 I'm sorry, Mr. Moller. MR. JONES: Hi. I was wondering if you 3 MR. MOLLER: 4 could just walk me through the jobs created by this. It looks like there are no permanent jobs associated with 5 6 it and one \$50,000 contract employee will be required to oversee this once it's built. Am I reading that 7 8 correctly? 9 MR. BRISCH: That is how we filed the 10 application for a long-term contract position onsite at 11 the solar project. That could be a permanent job, but 12 we are proceeding under the assumption that it can be a 13 contractor at this point, in addition to all of the 14 construction jobs that we are creating. 15 MR. MOLLER: And so once it's built, you're 16 not going to need somebody there to kind of maintain it 17 and -- is there any ongoing maintenance associated with 18 this? I don't know much about how these projects work, 19 but... 20 MR. BRISCH: Yes. That would be a 21 responsibility for that long-term employee or 22 contractor, to be onsite at the facility to make sure it's running properly. There will also be incidental 23 24 benefits, commercial benefits at the solar project, 25 mowing the grass, maintaining fences, stuff like that.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	5
1	MR. MOLLER: Okay. All right. Thank you.
2	MR. JONES: Any other questions or comments
3	for the company representative from the Board?
4	MR. HOLLEY: Yes. This is Travis Holley. I
5	have a question, if I may ask it, please.
6	MR. JONES: Yes, sir, Mr. Holley. Please
7	do.
8	MR. HOLLEY: Well, it's as much a statement
9	as it is a question. I'm sure that the gentleman
10	understands that our primary purpose is to give tax
11	abatements to those manufacturing corporations that
12	actually create jobs, and as I understand it, there
13	is other than the construction jobs, there's no
14	permanent jobs that are going to be made as a result of
15	this plant being funded and manufacturer put in place.
16	Am I wrong on that?
17	MR. BRISCH: Yes. So there will be a
18	long-term position associated with this project as
19	identified on the application and materials in front of
20	you.
21	MR. HOLLEY: When you say a "long-term
22	position," is that one job?
23	MR. BRISCH: Yes. That will be at least one
24	job, yes. And solar projects don't require much
25	maintenance after they're up and in operation, so it's
	Baton Rouge, LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	very, very typical for a solar project. It's a large
2	tax base, produces a lot of tax revenue, but doesn't
3	have very much burden on local resources.
4	MR. HOLLEY: Okay. Thank you, sir.
5	MR. MOLLER: I have one more question
6	MR. JONES: Yes.
7	MR. MOLLE: Mr. Chairman, if you
8	MR. JONES: Go right ahead.
9	MR. MOLLER: Same question I asked of Exxon,
10	would this investment happen but for the tax forgiveness
11	that you're asking of this Board?
12	MR. BRISCH: Definitely not. So we produce
13	a commodity, electricity
14	MR. JONES: I'm sorry. Go right ahead.
15	Sorry for the interruption.
16	MR. BRISCH: That's okay.
17	We produce a commodity, electricity, and all
18	of the other traditional power generators in Louisiana,
19	whether it be CLECO, Entergy, or others who get the tax
20	incentive. In order to compete in a commodity-driven
21	business, it would be put at a substantial disadvantage
22	without the ITEP tax incentive, and we would not be able
23	to go forward without it.
24	MR. MOLLER: Thank you.
25	MS. COLA: Hi. This is Yvette Cola. I just



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	want to I understand what you said in terms of there
2	will be a job created. Am I correct there?
3	MR. BRISCH: Yes.
4	MS. COLA: Okay. Can you just, for my
5	curiosity, what type of job is being created?
6	MR. BRISCH: It is an onsite maintenance
7	position.
8	MS. COLA: Okay. Thank you.
9	MR. BRISCH: To make sure that the project
10	runs properly after the start of operation.
11	MS. COLA: Thank you.
12	MR. HAVARD: I have a question.
13	MR. JONES: Yes, Mr. Havard.
14	MR. HAVARD: What was the locals' opinion on
15	this, did the the school board's, et cetera, what did
16	they vote on this decision?
17	MR. BRISCH: They haven't taken a formal
18	vote on this per the ITEP rules yet, but we have been in
19	discussion with the local taxing authorities, and they
20	are supportive of the project.
21	MR. HAVARD: Okay.
22	MR. HOLLEY: Mr. Chairman, I have one other
23	question, if I may.
24	MR. JONES: Go right ahead.
25	MR. HOLLEY: Sir, would you tell me if you



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	are regulated by the Public Service Commission?
2	MR. BRISCH: The company is not, no, but
3	there may be certain regulations required of the PSC
4	later for the company just when it goes into operation.
5	But at this time, you know, the company is not itself
6	regulated by the PSC, but the PSC regulates the power
7	sector, and so when we go into operation, it will be
8	subject to rules and regulations associated with the
9	power sector.
10	MR. HOLLEY: Well, doesn't the PSC pretty
11	well guarantee you a rate of return on your capital
12	investment?
13	MR. BRISCH: Oh, no. Yeah, we're not
14	Entergy or CLECO. We're an independent power producer.
15	MR. HOLLEY: All right. Thank you.
16	MS. VILLA: Chairman Jones, I do want to
17	recognize that Advantous Consulting has their hand
18	raised, and I did unmute them because they work with the
19	company.
20	MR. JONES: I understand, but we'll get to
21	them as soon as these questions are answered.
22	MS. VILLA: Okay.
23	MR. JONES: Any other questions or comments
24	from the Board for Mr. Brisch?
25	MR. NASSAR: I have one question just for



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

clarification purposes. 1 2 MR. JONES: Yes, sir. 3 MR. NASSAR: Seems the tax exemption would 4 be \$17,574,000, and that would create one job; correct? The tax exemption is \$17,574,000 and will only create 5 6 one permanent job; correct? MR. BRISCH: I believe BRAC and Advantous 7 8 are here to speak on the economics of the tax incentive, but we are producing \$23.5-million in a 20-year local 9 10 tax revenue from the project. We are producing 10 yeas of local tax revenue in the amount of \$15.4-million. 11 We are producing \$12-million in sales tax in the first two 12 13 years of the project from this. 14 This is Jimmy Leonard with MR. LEONARD: 15 Advantous. Mr. Chairman, may I have an opportunity to 16 assist my client with some of these questions? MR. JONES: 17 Are you addressing questions 18 that have been asked of the Board already? 19 MR. LEONARD: I will be addressing some of 20 the questions regarding the job on the application as 21 well as the economics as Mr. Nassar has just recently 22 asked. 23 Okay. Go right ahead. MR. JONES: 24 MR. LEONARD: Sure. 25 Mr. Nassar, at this point in time, the

TORRES REPORTING & ASSOCIATES, INC.

1.866.982.6878 Toll Free

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

property taxes paid on the property on an annual basis are just under \$5,000. It's \$4,997. Absent this project, that property tax will continue for 10 years and likely net somewhere around \$50,000 in total. With this project moving forward, over that 10-year timeframe, there would be \$15-million in property taxes that would be paid.

8 So in terms of the highest and best use for 9 that property, a lot of the conversation locally has 10 been there's a very significant economic return on the 11 investment, and there will also, during operations, not 12 be a very significant public service commitment or 13 requirement in order to handle the operational needs of 14 that facility.

15 In terms of the jobs, there is one permanent 16 job that will be created to perform all of the activities that Board members have very appropriately 17 18 raised. There is going to be some daily operational, 19 some maintenance and some repair work. The way that 20 project structure is done is that that job will not 21 reside on the payroll of the Willis Pond entity. Τt 22 would be on the payroll of a third-party entity that 23 would meet the requirements of the ITEP rules and 24 regulations. So in terms of the format and presentation 25 to the Board, it appears as though there's a zero jobs



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

there, but there are three asterisks on the actual 1 2 agenda, and those three asterisks will note that there 3 is one permanent job, it will just not be in the project 4 entity payroll. MR. NASSAR: Thank you for the 5 6 clarification. 7 MR. LEONARD: Yes, sir. 8 MR. JONES: Any other questions or comments 9 from the Board to either of the company representatives? 10 (No response.) 11 Hearing none, any other comments MR. JONES: 12 from the company? 13 MR. BRISCH: No, sir. 14 MS. VILLA: I do have a representative from 15 BRAC, Russell Richardson, that is on the company's list 16 to speak. 17 MR. JONES: Okay. Mr. Richardson are you --18 let's give him the opportunity. 19 MR. RICHARDSON: Hey. Can everyone hear me? 20 Yes. Please state your name and MR. JONES: 21 your position and then direct your comments to the 22 Board, please. 23 MR. RICHARDSON: Yes. Thank you. It's Russell Richardson. I'm with the Baton Rouge Area 24 25 Chamber. We've been working with the company on this



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 The locals are supportive. It would certainly project. 2 be a significant windfall in terms of tax revenue to a rural community as well as building our regional 3 4 capacity towards renewable energy and those types of things. So we're supportive of the project in terms of 5 6 just, you know, where that tax bill is now with that property. It's around \$5,000. Should this locate 7 8 there, that increases that first year of property tax, which I think is on the application, to about \$400-plus-9 thousand. So I just want to point that out, but we are 10 11 supportive of the project.

12 MR. JONES: Mr. Richardson, I don't know if 13 this question is directed better to you or to the 14 company representatives, but we were throwing the word 15 around "locals" fairly loosely. Specifically what local 16 entities have you-all -- are you basing that?

17 MR. RICHARDSON: Yeah. So normally when we 18 work with companies on projects in the local parishes in 19 our non-parish region, we work with either the parish 20 council or the police jury, whatever is appropriate. We'll work with the school board and the sheriff, the 21 22 public officials, the taxing entities that we 23 communicate to in terms of the projects.

24 MR. JONES: And so can I interpret your 25 remarks then that you have spoken with those -- and what



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

I'm sorry. I should know that. 1 parish are we in? 2 MR. RICHARDSON: This is East Feliciana Parish. 3 4 MR. JONES: Okay. And you have spoken with those representatives from East Feliciana? 5 6 MR. RICHARDSON: Yes. Our point project 7 manager, Jayson Newell, he was unable to be here today, 8 so I'm filling in for him, but Jayson has been in touch 9 with the parish on the project, he has been 10 communicating, along with the company. 11 MR. JONES: Okay. The parish as well as the 12 sheriff and the school board? 13 MR. RICHARDSON: Yes. 14 Okay. MR. JONES: Thank you. 15 MR. RICHARDSON: Yes, sir. Thank you. 16 Any other questions or comments MR. JONES: 17 from the Board to any of the company representatives? 18 MS. COLA: Just a point of clarification. 19 I'm Yvette Cola, again. 20 MR. JONES: Yes, Ms. Cola. 21 MS. COLA: While you say that you've been in 22 contact with those individuals, that means that they 23 lend their support to this project? 24 MR. RICHARDSON: Yes. That's part of the 25 process when we work projects. We're generally kind of

тŖА

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	the go-between from the state to the local parishes
2	working through the taxing entities on the ITEPs.
3	MR. JONES: Any other questions or comments
4	from the Board?
5	MS. VILLA: Yes, we do have a Board member
6	who has a question. His hand raised. Les Farnum.
7	MR. JONES: Yes, sir, Mr. Farnum.
8	MR. FARNUM: Yes, sir. What is the life
9	expectancy of a solar panel in one of these fields?
10	MR. BRISCH: The module manufacturers
11	indicate a 40-year useful life for a solar panel. I,
12	however, may want to replace those before that time
13	period given technological advancements in solar
14	modules.
15	MR. FARNUM: So I guess my question is, is
16	at the end of the five or 10-year exemption period,
17	however that works out, would you be back at the table
18	trying to extend that in any way? Because it'd be a
19	very significant windfall for the local economy with
20	taxes for this exemption to run out and then you pay the
21	tax rate.
22	MR. BRISCH: Yes, we are planning to pay
23	the full tax rate at the end of the exemption period.
24	MR. FARNUM: So your business model reflects
25	that, and there wouldn't be any kind of extension
	Baton Rouge, LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 request? 2 MR. BRISCH: After the 10 years, no. 3 MR. FARNUM: Thank you. 4 MR. JONES: Any other questions or comments from the Board? 5 6 MR. HOLLEY: Mr. Chairman, I have a question 7 procedurally to ask of you. 8 MR. JONES: Yes, sir. 9 MR. HOLLEY: If now is the time, if you can 10 take it now. 11 MR. JONES: Go right ahead. 12 MR. HOLLEY: The word of the local governing 13 bodies being for this project makes me concerned as to whether or not I understand that if we act favorably on 14 15 this application today whether a formal presentation 16 will be made to the local governing authorities and 17 their input given back to us. 18 MR. JONES: Yes. Actually the process is 19 that once the Board of Commerce and Industry approves 20 this application, it has no meaning to the company 21 unless and until they go to the local parish 22 representatives and actually receive resolutions in 23 support. And so this today is an exercise to say that 24 they have met the state requirements for the ITEP 25 application, but, actually, it's implementation will be



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	dependent upon the approval from the locals.
2	MR. HOLLEY: That's what I thought, and I
3	thank you for the clarification.
4	MR. JONES: Sure.
5	Any other questions or comments from the
6	Board?
7	(No response.)
8	MR. JONES: Seeing none, are there any other
9	comments in favor of the application from the
10	participants?
11	MS. VILLA: Currently, no. Everyone that
12	was on their list has addressed the Board.
13	MR. JONES: Okay. Do we have any any who
14	wish to speak in opposition to the application?
15	MS. VILLA: I do have a hand raised well,
16	it just went down by Mr. Carl Spears, but his hand
17	just went down.
18	MR. JONES: Okay.
19	MS. VILLA: But as of right now, we have no
20	other hand raised from the attendees.
21	MR. JONES: All right. I will assume then
22	we are ready to vote. The motion is to approve the
23	application. Can we have a rollcall vote, please?
24	MS. SIMMONS: Don Briggs.
25	MR. JONES: Mr. Briggs, could you vote on



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the Willis Pond application, please?
2	MR. BRIGGS: I'm sorry. Yes.
3	MS. SIMMONS: Thank you.
4	MR. JONES: Thank you, sir.
5	MS. SIMMONS: Davis Toups.
6	MR. TOUPS: Yes.
7	MS. SIMMONS: Yvette Cola.
8	MS. COLA: Yes.
9	MS. SIMMONS: Guy McInnis.
10	MR. MCINNIS: Yes.
11	MS. SIMMONS: Rickey Fabra.
12	MR. FABRA: Yes.
13	MS. SIMMONS: Manuel Fajardo.
14	MR. FAJARDO: Yes.
15	MS. SIMMONS: Stuart Moss.
16	MR. MOSS: Yes.
17	MS. SIMMONS: Representative Vincent St.
18	Blanc.
19	MR. ST. BLANC: Yes.
20	MS. SIMMONS: Senator Ronnie Johns.
21	MR. JOHNS: Yes.
22	MS. SIMMONS: Kenneth Havard.
23	MR. HAVARD: Yes.
24	MS. SIMMONS: Jerald Jones.
25	MR. JONES: Yes.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. SIMMONS: Heather Malone.
2	MS. MALONE: Yes.
3	MS. SIMMONS: Representative Les Farnum.
4	MR. FARNUM: Yes.
5	MS. SIMMONS: Jan Moller.
6	MR. MOLLER: Yes.
7	MS. SIMMONS: Secretary Don Pierson.
8	SECRETARY PIERSON: Yes.
9	MS. SIMMONS: George Nassar.
10	MR. NASSAR: Yes.
11	MS. SIMMONS: Ronnie Slone.
12	MR. SLONE: Yes.
13	MS. SIMMONS: Dr. Shawn Wilson.
14	DR. S. WILSON: Yes.
15	MS. SIMMONS: Dr. Woodrow Wilson.
16	DR. W. WILSON: Yes.
17	MS. SIMMONS: Mr. Travis Holley.
18	MR. HOLLEY: Yes.
19	MS. SIMMONS: Motion passes.
20	MR. JONES: I'm sorry?
21	MS. SIMMONS: Motion passes.
22	MR. JONES: Thank you. Sounds like a
23	unanimous vote for that as well. Thank you very much.
24	Before we move to our last item on the
25	agenda, just, again, a matter of housekeeping, going

TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

1	back to the Exxon vote, it's my understanding that
2	Representative St. Blanc had some internet issues at the
3	time of the vote and that he wishes to record his vote
4	on that motion. Representative St. Blanc.
5	MR. ST. BLANC: Yes.
6	MR. JONES: Yes. And what was your vote on
7	the Exxon application?
8	MR. ST. BLANC: Thank you, Mr. Chairman. My
9	vote was yes.
10	MR. JONES: Okay. Thank you. If we could
11	amend the record accordingly to show that yes vote, I
12	think that's appropriate given our technology issues
13	here.
14	MR. ST. BLANC: Thank you very much.
15	MR. JONES: Yes, sir.
16	All right. The remaining three items of the
17	agenda are partial transfer of ownership that are
18	requested by the same company. Mr I'm not sure.
19	Hud, are you going to be
20	MR. USIE: Yes.
21	MR. JONES: to introduce the applications
22	into the record, please?
23	MR. USIE: There are three partial transfer
24	requests: ChampionX, LLC, 20160707, ChampionX is
25	retaining \$73,338 in assets, Nalco Production, LLC is



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	receiving \$4,453,676 in assets, and this is in St. John
2	the Baptist Parish.
3	ChampionX, LLC, 20160726, ChampionX is
4	retaining \$1,254,967, Nalco Production, LLC is receiving
5	\$3,323,535, and this is in St. John the Baptist Parish.
6	ChampionX, LLC 20160768, ChampionX, LLC is
7	retaining \$490,000, Nalco Production, LLC is receiving
8	\$2,683,574, and this is in St. John the Baptist Parish.
9	MR. JONES: Thank you, sir.
10	These three partial transfer of ownership
11	interest are being considered as matters critical to
12	continuation of the business of the Board and are not
13	able to be postponed due to a deadline that cannot be
14	postponed by the Board. And that's pursuant to the
15	provisions of Revised Statute 42.17.1(A)(2)(c). It,
16	therefore, does not require a two-thirds vote for
17	consideration. These three are pre-Executive Order
18	projects that are up for renewal that the company needs
19	to be considered before April the 1st, which is some tax
20	deadlines. It has to file its tax information with the
21	local assessor by that date.
22	However, the transfer of ownership needs to
23	occur before the renewal consideration, so we are doing

25 and then presumably we'll consider the renewal

24



TORRES REPORTING & ASSOCIATES, INC.

the transfer -- we're considering the transfers today,

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

r					
1	consideration at the February meeting. That's the				
2	reason we're the timing of this requires				
3	consideration at this meeting.				
4	So we've had the presentation from Mr. Usie.				
5	I would entertain a motion to approve these partial				
6	transfers of ownership.				
7	I have a motion from Ms. Malone; second from				
8	Mr. Nassar.				
9	Do we have anyone from the company present				
10	to speak?				
11	MS. VILLA: I have a hand raised by Richard				
12	Griffin.				
13	MR. JONES: Mr. Griffin.				
14	MR. GRIFFIN: Good morning. How are y'all?				
15	MR. JONES: Great, Mr. Griffin. Please				
16	state your name and address any comments to the Board,				
17	please.				
18	MR. GRIFFIN: Richard Griffin is my name,				
19	and I work for DMA. We work for Nalco and ChampionX,				
20	and we were tasked with getting these partial transfers				
21	completed. The companies have just had they went				
22	through, I guess a name change and then a transfer of				
23	ownership to spin off their some of their oil				
24	chemical processing away from their water treatment				
25	processing or water treatment chemical manufacturing,				



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

and so that's what we're doing here is we're separating 1 2 the water treatment chemical manufacturing company from the oil chemicals manufacturing company. 3 4 MR. JONES: Thank you. 5 MR. GRIFFIN: If you have any questions 6 about the... 7 MR. JONES: And you're needing to get these 8 matters in place prior to submitting applications to the 9 tax assessor on April 1st? 10 MR. GRIFFIN: Yes, sir. That way we can get 11 them in the right names and we can get the renewals done 12 for partial transfers. We filed for the renewals from the original account, but we can't file for the renewal 13 14 for the partial transfer until we have the partial 15 transfer account set up, if that makes sense. 16 MR. JONES: I understand. I understand. 17 All right. Any questions or comments from 18 the Board to Mr. Griffin? 19 (No response.) 20 MR. JONES: Seeing none, are there any 21 other -- any other those who want to speak in favor of 22 the application or applications? 23 There is no hands raised and MS. VILLA: 24 there have been no e-mail. 25 MR. JONES: All right. Does anyone want to



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	speak in opposition to the applications?		
2	MS. VILLA: There are no hands raised and we		
3	received no e-mails.		
4	MR. JONES: All right. So I presume we are		
5	ready to vote. The motion is to approve all three		
6	partial transfer of ownership. Rollcall vote, please.		
7	MS. SIMMONS: Don Briggs.		
8	MR. BRIGGS: Yes.		
9	MS. SIMMONS: Mayor Toups.		
10	MR. TOUPS: Yes.		
11	MS. SIMMONS: Yvette Cola.		
12	MS. COLA: Yes.		
13	MS. SIMMONS: Guy McInnis.		
14	MR. MCINNIS: Yes.		
15	MS. SIMMONS: Rickey Fabra.		
16	MR. FABRA: Yes.		
17	MS. SIMMONS: Manuel Fajardo.		
18	MR. FAJARDO: Yes.		
19	MS. SIMMONS: Stuart Moss.		
20	MR. MOSS: Yes.		
21	MS. SIMMONS: Representative Vincent St.		
22	Blanc.		
23	He dropped off.		
24	Senator Ronnie Johns.		
25	MR. JOHNS: Yes.		



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. SIMMONS: Kenneth Havard.
2	(No response.)
3	MS. SIMMONS: Jerry Jones.
4	MR. JONES: Yes.
5	MS. SIMMONS: Heather Malone.
6	MS. MALONE: Yes.
7	MS. SIMMONS: Representative Les Farnum.
8	MR. FARNUM: Yes.
9	MS. SIMMONS: Jan Moller.
10	MR. MOLLER: Yes.
11	MS. SIMMONS: Secretary Pierson.
12	SECRETARY PIERSON: Yes.
13	MS. SIMMONS: George Nassar.
14	MR. NASSAR: Yes.
15	MS. SIMMONS: Ronnie Slone.
16	MR. SLONE: Yes.
17	MS. SIMMONS: Dr. Shawn Wilson.
18	DR. S. WILSON: Yes.
19	MS. SIMMONS: Dr. Woodrow Wilson.
20	DR. W. WILSON: Yes.
21	MS. SIMMONS: Mr. Travis Holley.
22	(No response.)
23	MS. SIMMONS: Motion passes.
24	MR. JONES: Thank you very much.
25	Do we have any other matters from the Board



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

members for the good of the order today? 1 2 (No response.) Seeing none, Mr. Pierson, do you 3 MR. JONES: 4 have some remarks for us today? SECRETARY PIERSON: Thank you, Mr. Chairman, 5 6 and I'll be brief. Thank you to all of our Board members here 7 8 today for making the time, not just the time that has 9 been reflected on the screens, but also you've all 10 received comprehensive information in advance of the 11 Board meeting to help prepare you for those important 12 votes that you make. I was noting, and Mr. Joe Waltzer's 13 14 comments, and certainly appreciate his opinion and 15 concern. We look forward to receiving his letter, but 16 we also look forward to responding to his letter because a number of the comments that he made were incomplete, 17 18 just, for example, the notion that you cannot approve 19 for a no net new job application. The rules clearly 20 provide for retention, which is critically important to 21 us as these plant modernize and remain competitive. And 22 it's not just these plants. It's all types of industry 23 that are impacted by technology. I think Ms. Cola was

25

24

we'll address that and clean things up and help them

making that point at one point in our discussions.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

So

1 gain a better understanding.

2 I certainly know that the approach sometimes is you don't know what you don't know, and I think that 3 4 there's a lack of understanding of the depth that LED and how seriously we take our role in administering this 5 6 program for this Board, for our elected officials, for the Governor and that we're under the scrutiny of the 7 8 legislative auditor, and we strive very hard to do these 9 things correctly.

10 It's a very challenging time for us in As you know, our economy is under a great 11 Louisiana. 12 deal of stress. Certainly a large share of that 13 COVID-related, the pandemic, unprecedented times for all 14 of us, and then to layer on the very challenging storms that have impacted our state, the devastation in 15 16 Southwest Louisiana and the important rebuild that we're seeking to support there with the federal resources with 17 18 bringing the SBA opportunities to our small businesses 19 across the state and so many other things.

Despite that, I am pleased to report that we had an excellent 2020. Didn't get a lot of notice, we wouldn't expect that, but notice was appropriately on public health. And as the Governor stated, balancing this very large public health threat with still trying to maintain the economy and balance those critical



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

issues, and so that's where we have found ourselves. 1 2 But in that environment, we were still able to secure 58 project wins totaling more than 3 4 \$12.7-billion in committed investments for us, and I'm also pleased that that occurred across 28 parishes in 5 6 our state. Certainly a lot of focus on our small businesses and a lot of focus on our rural communities 7 8 is a big feature of what we do at Louisiana Economic 9 Development right now.

10 We also know that there's stress and concern 11 relative to our oil and gas industry. Hey, we are an 12 energy state, and we recognize that oil and gas 13 activities power our state's economy and they're going 14 to power America's recovery going forward. So we will 15 do all the things that we can to maintain our strength 16 and also begin that strength in the other sectors of 17 energy, such as wind power, such as solar power, as 18 you've seen here today, and the renewables that we're 19 also a significant player in. We grow more trees than 20 we harvest. We have a net positive gain in our state relative to wood fiber, and we're doing a lot of things 21 22 that are value add related to that.

23 So with that, with a new initiative in 24 carbon capture, we're going to be leaders not only in 25 energy, but also in contributing to a better environment



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

and activities going forward, and you'll see that 1 2 reflected. I don't want to take more of your time, 3 4 we've been afforded that today and greatly appreciate that. And those are the balance of my comments. 5 I11 6 yield now back to our Chairman. Thank you, Mr. Pierson, and 7 MR. JONES: 8 congratulations. I know you guys have been active in a year when it was difficult to be active due to the 9 10 constraints of the pandemic, but we thank you for your efforts and those of your staff and those that are 11 willing to invest in Louisiana. So those are exciting 12 13 things. 14 Anything else from the Board, anything else 15 for the good of the order? 16 (No response.) 17 If not, I entertain a motion to MR. JONES: 18 adjourn. We have a motion from Dr. Wilson; second 19 20 from Mr. Slone. All in favor, say "aye." 21 22 (Several members respond "aye.") 23 I'm not going to force a MR. JONES: rollcall vote on that. I look forward to seeing you-all 24 25 at the February meeting. Thank you so much.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 **REPORTER'S CERTIFICATE:** I, ELICIA H. WOODWORTH, Certified Court 2 3 Reporter in and for the State of Louisiana, as the officer before whom this meeting for the Louisiana Board 4 of Commerce and Industry, do hereby certify that this 5 meeting was reported by me in the stenotype reporting 6 7 method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and 8 9 correct transcript to the best of my ability and 10 understanding; 11 That the transcript has been prepared in compliance with transcript format required by statute or 12 13 by rules of the board, that I have acted in compliance 14 with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 15 16 1434 and in rules and advisory opinions of the board; 17 That I am not related to counsel or to the 18 parties herein, nor am I otherwise interested in the outcome of this matter. 19 20 Dated this 17th day of February, 2021. 21 22 23 ELICIA H. WOODWORTH, CCR 24 CERTIFIED COURT REPORTER 25



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

January 29, 2021 Index: \$1,254,967..addressed

\$	\$6.1-million 43:6	300-and-some-odd 39:16	abreast 59:10
•	\$73,338 91:25		Absent 82:2
\$1,254,967 92:4	\$740-million 41:1	4	absolutely 28:5
\$1.1-billion 42:18		40	accelerate 12:9 37:5
\$10-million 39:19	(40 25:9 28:24	accept 56:23
\$12-million 81:12 \$15-million 82:6	(F) 53:1	40-year 43:19 86:11 400 42:14	accommodating 45:12
\$15.3-million 43:8	1	42.17.1 3:13	accompanied 53:3
\$15.4-million 81:11		42.17.1(A)(2) 6:21	account 94:13,15
\$17,574,000 81:4,5	1,300 28:6,8	42.17.1(a)(2)(c) 92:15	accountability 49:1
519.4-million 43:2	10 25:1 38:9 41:25 42:10,17 43:9 61:12,13	42.17.1(a)(2)(d) 7:13	56:12
	81:10 82:3 87:2	72:4	accounting 43:15
5191-million 42:19	10-year 42:13 43:11	5	achieve 7:9
52,683,574 92:8	82:5 86:16	.	acronym 24:11 38:3
2.7-million 43:10	110 48:6	5-million 37:14	act 63:6 87:14
\$20-plus-million 46:10	1st 92:19 94:9	50 52:18	action 8:14,25
\$21.8-million 43:16	2	500 64:14	actively 25:9
\$23.5-million 81:9	E	503(F) 52:18	activities 11:1 27:15 82:17
\$230,000 62:1	2,290 41:9	503(F)(2) 52:21	-
\$230-million 43:14	20 13:25 27:25 38:8		activity 10:20 27:16 43:1,4
\$240-million 13:22	43:17	6	actual 10:21 25:15,19
14:1 25:15 27:11	20-year 81:9	6,000 12:4	40:4 83:1
\$240-million-ish	20160707 91:24	60-day 72:1	Adam 32:21 33:18
27:14	20160726 92:3	00-ddy 72.1	38:23 49:12
\$290-million 41:2	20160768 92:6	7	add 25:16 28:12 33:25 41:13 43:14,19
3,323,535 92:5	20200421 71:17	700 00.7 00.45	added 27:20 32:24
\$300-plus-million 75:18	20200425 7:4 23:9	700 36:7 39:15	adding 24:21 25:18
\$4,453,676 92:1	2021 3:5 12:10 37:7 71:25	8	addition 17:15 27:17
\$4,997 82:2	24 71:25	04 40 40	40:5 41:4 76:13
\$400-plus- 84:9	26 39:18	84 42:12	additional 34:13 39:15
\$43.4-million 43:19	270-million 13:25	9	41:5,7,8 42:18,19 43:8, 10,16 44:21 46:19
\$490,000 92:7	29 3:5		additions 51:14
5,000 82:2 84:7		915-505 16:5,16 50:7	address 16:8 22:7
\$50,000 76:6 82:4	3	Α	47:21 57:14 74:16 93:16 97:25
\$500-million 36:21	30 14:19	abatements 77:11	addressed 88:12



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

addresses 48:17	analyze 17:3 40:21 53:14
addressing 81:17,19	
administered 61:14	analyzing 15:10 54:8 64:1
administering 54:22	ancillary 12:6
administers 53:21	Anne 33:14
adopting 55:10	announced 24:8 35:1
advance 54:25 97:10	annual 49:10 82:1
advanced 29:21	Anticipates 7:5
advancements 86:13	anticipating 63:16
advantage 36:14	anymore 30:6
advantaged 32:5	anyone's 50:9
advantages 36:19 37:2	anytime 39:9
Advantous 80:17 81:7,	apologies 15:25
15	apologize 3:6 9:22
affected 10:13 39:24	11:12 15:20 38:25 46:3 58:21
afforded 25:12	appears 14:3 82:25
agency 54:22,23 56:6	applicant 33:6,21
agenda 3:10 4:4 6:17,	52:11 53:20 54:5,13
20,21,23 17:23 23:21 26:17 71:16 83:2 90:25	57:19 74:23
91:17	applicant's 56:7
agrees 47:5	application 7:3,4,12 11:7,10,23 15:17 16:3
ahead 3:6 23:1 44:5	18:2 19:3 22:5,12,20,2
75:2 78:8,14 79:24	23:4 25:13 27:24 28:2
81:23 87:11	32:6 33:4,7,9 34:13
alert 3:24	35:9 36:23 50:13 51:15 52:2,3,8,15 54:16
Allain 5:10 67:6	55:14,15 56:2 58:5
Allen 74:25 75:5,11,16	71:20 72:3,8,19 74:16, 18 76:10 77:19 81:20
allowing 35:4	84:9 87:15,20,25 88:9,
alternative 64:4	14,23 89:1 91:7 94:22 97:19
amend 91:11	applications 6:16
amount 61:11,12,13,24 81:11	51:13 55:12 91:21 94:8 22 95:1

amounts 63:21

analysis 10:18 13:18 14:12 32:7 46:8,17 63:24

ary 12:6 33:14 unced 24:8 35:13 al 49:10 82:1 ipates 7:5 pating 63:16 ore 30:6 ne's 50:9 **me** 39:9 gies 15:25 gize 3:6 9:22 2 15:20 38:25 46:3 ars 14:3 82:25 cant 33:6,21 1 53:20 54:5,13 9 74:23 cant's 56:7 cation 7:3,4,12 10,23 15:17 16:3 19:3 22:5,12,20,22 25:13 27:24 28:2 33:4,7,9 34:13 36:23 50:13 51:15 3,8,15 54:16 4,15 56:2 58:5 0 72:3,8,19 74:16, 6:10 77:19 81:20 87:15,20,25 88:9, 3 89:1 91:7 94:22 q cations 6:16 3 55:12 91:21 94:8,

approach 42:9

appropriately 82:17

approval 6:11 7:10 36:3 51:9 68:7,18 69:4, 15 72:1,5 88:1

approve 7:18 12:24 22:19,21,24 35:9 47:9 72:18 74:20 75:20 88:22 93:5 95:5 97:18 approved 12:19 46:25 59:4 approves 87:19 approving 51:21 52:15 58:24 April 92:19 94:9 arbitrarily 61:11 area 12:23 32:21 33:19 46:16 59:19 64:9 83:24

areas 61:22

argument 14:11

Arkansas 49:5

article 10:16

aspect 38:6

assess 42:3

assesses 31:16

assessment 15:11 40:20

assessor 92:21 94:9 assets 63:21 91:25 92:1

assist 81:16

assists 53:20 assume 53:21 88:21

assumption 76:12

assure 54:3 55:22 60:4

assured 54:10

asterisks 83:1,2

attendee 21:10 58:6

attendees 21:9 88:20

attention 9:14

attract 23:24 26:7 35:22

January 29, 2021 Index: addresses..Baton

attractive 31:19 audit 48:24 authorities 79:19 87:16 authorization 51:11 authorizes 51:8 autoimmune 17:14 average 13:24 averaging 41:24 aware 12:20 36:4,16 **aye** 19:4,5 68:19,20 69:19,20 В

back 8:18 29:14 30:15 44:6,8 45:2,8 68:7 86:17 87:17 91:1

backdrop 41:16

backs 61:25

badly-needed 17:16

Bagert 13:5,7,8 15:14, 20 27:10 48:18

balances 64:1

balancing 51:16

Baptist 92:2,5,8

Barnes 32:22 33:17 34:3,25 40:13,14,18 43:21,22 44:11,13,15, 18 45:6,10,22 46:6,7,12 47:14,15,18,24 48:14

base 25:22 27:18 31:23 36:25 42:21 78:2

basic 56:12

basically 10:24 17:18 51:22 52:19 53:20 56:20 57:14

basing 84:16

basis 82:1

Baton 11:25 12:2,14,23

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

13:23 23:10,16,24 25:3 26:14 28:1,25 29:7 31:18,25 32:21 33:18 35:6,8,18 36:12,14,18 37:21,22 38:8,12,14,15 40:3 42:6 48:3,5 58:19, 24 59:5,15 60:4 63:12 69:8 83:24

Bear 21:23

beautiful 60:21

begin 7:2 22:9

behalf 3:3 21:14 33:18 35:5

Bel 48:2

benefit 12:6 29:5 37:12 41:7 42:25 59:6,19

benefits 25:25 38:8 46:22 76:24

benefitted 42:17

big 43:18

biggest 54:21

bill 84:6

Bishop 5:13

bit 27:9,22 28:3

Blanc 4:25 19:23 22:1,3 66:21 70:13 73:10,11 89:18,19 91:2,4,5,8,14 95:22

blessed 18:7

block 26:10 37:19

board 3:3,4,5,12 4:7 7:1,8,10,13 8:2,8,25 9:11 10:6 13:10 15:8 17:20 19:2 21:9,12 22:7,12 23:20 26:23 29:15 30:20 32:10 33:10 34:19 39:1,13,17 43:22 44:10,16 45:4 46:11 47:22 49:4 50:6 55:6,19,20,23 56:5,13 57:4,10,20,25 58:12 59:4 60:2,9,18,24 61:21 62:24 65:4,14,17,23 68:12 69:9,12 71:25 72:3,11 74:16 75:13,23 77:3 78:11 80:24 81:18 82:17,25 83:9,22 84:21 85:12,17 86:4,5 87:5,19 88:6,12 92:12,14 93:16 94:18 96:25 97:7,11

board's 3:11,18 72:5 79:15

Board-ready 6:16

bodies 87:13

body 12:20 61:7

boost 37:7 38:13 43:1,3

bother 56:21

BRAC 38:14 81:7 83:15

Bret 5:10 67:6

brick 37:19

Briggs 4:10,11 7:21,22 18:3,4,5,15,22 19:10,11 66:3,4,6,7 69:23,24 72:20,21 88:24,25 89:2 95:7,8

bring 25:9 26:18 32:8 42:8 59:14

Brisch 75:14,16 76:9, 20 77:17,23 78:12,16 79:3,6,9,17 80:2,13,24 81:7 83:13 86:10,22 87:2

broader 43:1 46:21

Broderick 13:5

Broome 11:16,17,18, 21 23:22 32:20 33:23 34:4,7,18,20,24 58:16

BRRIC 23:25 24:3,11, 12 25:14 37:18 49:12

budget 39:19 49:10

build 26:2,9,14

building 24:18 26:10 37:19 40:4 84:3

built 24:25 43:7 76:7,15

burden 78:3

business 14:6 29:20 35:6 61:19 78:21 86:24 92:12

businesses 12:6 35:12 41:6 61:15 62:2

С

Calcasieu 36:9

calculating 63:9

call 3:4 16:13 18:18 19:9 54:25 61:18

called 4:1 9:24 18:24 21:21

cancers 17:14

capability 27:20 32:5 38:12

capacity 24:19 28:22 84:4

capital 12:15 13:20,22, 23 24:7,9 25:22 31:15, 16,20 49:19 80:11

capitalization 17:19

cards 57:18

careers 25:6

carefully 49:9

cargos 38:13

Carl 58:8,18 62:16 88:16

carry 75:3

case 15:1 49:18 54:20 63:7 69:1

cases 56:22

categories 43:3

Center 63:3

certification 3:16

certified 3:10

cetera 79:15

Chair 33:1 50:11

January 29, 2021 Index: Bear..Climate

Chairman 3:2 6:22 8:13 21:5 22:8 23:3 33:14 45:13 47:21 49:21 56:19 62:19 65:11 68:23 75:3 78:7 79:22 80:16 81:15 87:6 91:8 97:5

Chamber 12:23 32:21 33:19 83:25

Championx 91:24 92:3,6 93:19

change 93:22

characterize 14:20

Charles 10:4

cheaper 24:23

checked 57:18

checking 54:9

checks 63:25

chemical 24:13 26:5 38:5 39:10 48:7 93:24, 25 94:2

chemicals 94:3

CHENG 23:13

choose 30:5 37:3,15

Church 10:9

citations 56:21

cities 10:12

citizens 17:7 61:25

city 26:21

clarification 81:1 83:6 85:18 88:3

class 31:24

clean 97:25

clear 15:15 32:19 38:22 46:20 65:9

CLECO 78:19 80:14

clicking 4:2

client 81:16

Climate 17:2

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX



January 29, 2021 Index: close..COVID-19

contact 6:17 85:22

contacting 54:10

29:2 59:23 82:3

continuing 50:25

contract 76:6.10

55:16

76:13,22

49:2 51:10

control 71:22

39:11 41:20

48:18 82:9

35:8 61:9

79:2 81:4,6

30:3 36:18

77:11

corporate 10:20

continuation 92:12

continue 24:19 28:14

continues 39:11 51:20

contractor 12:5 25:11

contractors 59:13

contracts 41:7 48:24

Convent 28:17 36:7

conversation 39:12

corporation 23:9 32:8

corporations 10:25

correct 21:15 23:13

correctly 29:24 76:8

cost 14:6 17:4,16 26:2

cost-competitive 26:5

council 7:9 84:20

counter 37:22

country 15:6

county 17:9

couple 47:25

COVID-19 17:11

court 31:9

countries 31:14

close 9:14 closed 72:2

closer 36:17

closure 39:24

code 50:7

Cola 4:14,15 19:14,15 29:17 30:13,14 66:10, 11 70:2,3 72:24,25 78:25 79:4,8,11 85:18, 19,20,21 89:7,8 95:11, 12 97:23

colleges 12:12

commend 69:8

comment 18:16 32:25 39:6 55:13 72:16

comments 4:4 8:2.4.7 10:6 11:4,5,8 15:16 18:1 31:4,12 33:20 34:1,8,9 49:23 50:12 52:3 58:12 60:1,9,17 62:7,24 63:4,23 65:3, 12,18 68:11,15,25 69:14 72:11,14 75:12, 23 77:2 80:23 83:8,11, 21 85:16 86:3 87:4 88:5,9 93:16 94:17 97:14,17

Commerce 3:3,12 7:8 71:25 87:19

commercial 76:24

Commission 80:1

commitment 29:4,9 71:21,24 82:12

committed 26:19 48:10

committee 52:1

commodity 78:13,17

commodity-driven 78:20

communicate 84:23

communicated 48:14

communicating 85:10

Communities 49:4

community 12:9,12, 14,18 29:7 35:6,13,15, 21 37:9 39:21 59:18,20 84:3

companies 6:16 37:9 64:12 84:18 93:21

company 7:5 33:18 36:3,20 46:15 52:20 71:20,23 75:1,6,10 77:3 80:2,4,5,19 83:9,12,25 84:14 85:10,17 87:20 91:18 92:18 93:9 94:2,3

company's 71:22 83:15

comparable 36:12

compared 41:23 42:2 64:13

comparison 64:19

compelling 35:15 52:14,23 53:1

compete 38:17 58:25 78:20

competition 35:16

competitive 12:2 13:17,20 18:12 25:13 26:7 28:21 30:5 31:19 35:25 36:14 37:21,23 38:1,4 42:7 48:20 53:16 97:21

competitiveness 11:25 23:25 24:15,21 26:2 38:3 59:1

complete 63:10

completed 93:21

complex 36:13 48:8

compliance 56:15

compliant 3:8

component 41:16

compound 38:10

compounds 36:19

comprehensive 51:1

Computational 63:2

computer 10:22

con 33:4

97:10

concern 51:19 52:16 53:11,17,24 54:21 57:7 97:15

concerned 14:14 54:7 87:13

concerns 48:17 50:25 63:8.13

conclusion 10:23

concrete 61:6

condition 6:25

conditions 6:19.21.24 24:16 52:5

conduct 46:18

confidence 48:9

confused 15:21

connection 44:7

cons 40:1

conservative 42:9

consideration 6:18 7:1,18 15:9,18 32:1 40:23 57:19 61:12 72:5, 18 92:17,23 93:1,3

considered 7:8 15:18, 24 16:3 46:9 49:9 52:25 60:25 92:11,19

constitutes 10:20

Constitution 51:8 54:19 55:8 56:11,16

constraints 51:12

construct 54:18

construction 12:6,10 24:9 37:6,8 40:24 41:4, 9 42:20,24 43:5,13 76:14 77:13

Consulting 80:17

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

January 29, 2021

create 12:8 52:12,20	decisions 39:25 46:15	dialled 62:15	Don 4:10 5:17 19:10
77:12 81:4,5	51:7 55:16		23:22 66:3,6 67:12
created 41:9 76:4 79:2,	decline 41:17 42:2	dialog 48:16	69:23 72:20 73:24
5 82:16	declined 64:13	Digre 16:22,23 17:1,2	88:24 90:7 95:7
creates 18:12,13 36:18	declines 41:24	diligence 55:9	double 25:16
creating 27:25 51:23	declining 63:13	diligently 12:17 23:23	doubly 36:5
52:22 76:14	decrease 15:7	direct 25:4 41:10 42:12, 25 58:12 60:17 62:24	downturn 36:6
critical 7:7,14 92:11	deep 24:7	71:22 75:12 83:21	drastically 10:13
critically 26:1 97:20	Defense 63:5	directed 84:13	dropped 95:23
crude 24:23 31:24	defer 6:10 68:7 69:4,7,	direction 63:6	drops 41:18
crudes 32:5	15	directions 64:11	due 55:9 71:21 92:13
curiosity 79:5	deferment 68:12,25	directly 9:15	duration 63:18
current 24:7 41:22 42:3 64:10	deferring 68:18	Director 75:17	duty 51:25 52:1
cut 15:5 30:11 39:21,22	deficient 26:3	disadvantage 24:24	Ε
57:18	definition 51:14	59:15 78:21	
cuts 24:7	delayed 7:16	disapprove 22:20	e-mail 3:21 6:15 57:1
	Delek 36:8	discharge 51:18 52:1	94:24
D	deliberating 9:13	discharged 53:22	e-mails 62:14 95:3
daily 82:18	deliberations 9:16	55:9,18 discharging 55:23	earlier 28:8 32:4 48:17 63:23
Daniel 5:21 62:20,25	demonstrate 52:7,11	disconnection 43:23	early 7:11 34:9
67:16 74:3	demonstrates 48:8	discourse 14:22	earned 41:7
Darrel 5:19	deny 54:15	discovered 17:9	earnings 41:2 42:19
date 92:21	Department 63:5	discussion 4:5 20:8	East 23:10 36:17 40:3
David 4:12 66:8 72:22	dependent 88:1	22:15 41:11 56:3 68:5	71:18 85:2,5
Davis 4:25 21:15 89:5	DEQ 54:10	79:19	echelon 61:18
day 27:18	describing 15:1,3	discussions 97:24	economic 11:24 12:2
deadline 92:13	deserves 56:6	disparities 61:16	24:7,16 25:25 26:18 28:17,18 29:4 32:7
deadlines 71:21 92:20	desired 10:24	district 63:12	40:20 41:3 43:1,4 46:2
deaths 17:11	Desmarais 9:22,24	diverse 38:17	59:18 61:8 62:3 63:24 64:2,20 82:10
debate 68:5	10:3,5,8 11:3,4,7,12	DMA 93:19	economically 24:19
decades 42:5 48:7	detail 44:21	dock 38:12	40:2
decide 11:1 71:23	determination 7:16	document 55:3 57:16	economics 81:8,21
decision 7:6 24:3,5	determine 13:19 52:25	documents 52:6,13	economist 32:22 64:5
54:18,25 55:5,11,25 57:9 79:16	54:12	56:1 57:7	economist's 57:8,17
decisionmaking	development 12:13,22 61:8 75:17	dollars 59:2,3 64:24 domestic 32:5	economy 12:8 17:21 37:5 41:6 49:19 86:19
56:14			31.3 41.0 49.19 00.19



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

January 29, 2021 Index: Ecoplexus..favorable

THE BOARD OF COMME	RCE AND INDUSTRY	I	ndex: Ecoplexusfavorab
Ecoplexus 75:17	energy 17:22 64:15	exempt 49:14	32:14 33:6,16 35:7
educate 12:17	84:4	exemption 11:2,23	40:21 46:13 48:3,5,8,11 61:3 64:7,12
education 17:17 39:21	enforcement 17:17	49:8 53:4,16 54:19 81:3,5 86:16,20,23	Exxonmobil's 11:22
educational 59:3	enjoy 25:6	exemptions 10:10,16,	14:24 34:12
Edwards 23:22 48:2	ensure 3:22	19 13:14 15:12 39:25	
effect 10:20,24 25:24	enter 51:9	exercise 87:23	F
29:4 37:4	Entergy 78:19 80:14	existential 35:17	Fabra 4:18,19 8:9,11,
effective 64:24	entertain 7:19 21:4 50:12 72:7 93:5	existing 52:14 54:14	13,20 19:18,19 66:14,
effects 41:3,12 43:13		expand 54:18	15 70:6,7 73:3,4 89:11, 12 95:15,16
efficiency 26:3	entire 25:19	expands 38:11	facilities 13:24 24:14,
elaborate 27:9 31:12	entities 64:14 84:16,22 86:2	expect 41:8	21 26:5 27:19 28:19
elected 12:18	entity 82:21,22 83:4	expectancy 86:9	51:13
electricity 78:13,17	environment 24:7	expected 41:21	facility 13:21 18:11 25:24 29:23 31:21
element 14:4	environmental 54:1,4	expecting 36:20	39:14 52:7 53:3,8 76:22
eliminate 29:21	equipment 27:17	expended 42:21	82:14
eloquently 47:23	58:20	experience 24:24	fact 25:8,17 47:1 54:9 55:5,11 57:18 65:10
emission 54:1	essentially 57:18	experienced 41:17	factor 24:4 53:1 54:17
emissions 25:1 38:10	establish 52:20	explain 29:11 39:20	factors 52:25
63:20	establishment 53:5	explanation 29:18	facts 51:2
emits 17:5	estimate 42:11,24	56:7	failure 57:16
employ 32:2	estimated 40:25 43:2	exports 38:13	Fair 22:11
employee 12:5 25:11 76:6,21	et al 17:12	express 48:1	fairly 84:15
employees 14:18,19	event 10:23	expressed 7:5 48:17	faith 55:9
25:4 28:8 29:23 30:7	eventually 28:9	71:20	Fajardo 4:20 21:11,20
36:7 39:20 53:7	evidence 52:13 53:3	extend 32:3 86:18	66:16,17 70:8,9 73:5,6
employer 12:4	54:3,16 55:8 57:17	extending 53:8	74:21 89:13,14 95:17, 18
employment 14:24 15:7 41:12,18,22,24	evidentiary 54:24	extension 86:25	
42:3 49:3 53:4	exact 17:12	Exxon 12:3,17 17:5	family 39:23
enabled 3:23	examine 41:14	18:11 23:12 33:21 35:13 36:11 38:15,18	farm 55:15
enables 32:2	examined 43:8	44:20 47:23 48:20 53:6,	Farnum 5:12,14 20:11, 12 67:8,9 70:23,24
encourage 17:20	examples 29:1	12 55:14 58:15 59:18, 20 60:6 61:13 69:9 78:9	73:20,21 86:6,7,8,15,24
37:13 64:17	Excellent 23:11	91:1,7	87:3 90:3,4 96:7,8
encouraged 3:20	exchange 61:4	Exxon's 13:20 35:16	favor 19:4 33:7 49:24, 25 68:17 69:18 88:9
end 38:2 42:12 64:23	excited 38:18	Exxonmobil 7:4,20	94:21
	excused 56:8	11:7 12:13 15:17 19:3 22:5,7 23:2,9,16 24:2	favorable 6:25
onde 14.10		· · ·	

ends 14:19

TORRES REPORTING & ASSOCIATES, INC.

28:7 30:25 31:11,13

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

HE BOARD OF COMME			Index: favorablyhappening
favorably 74:17 87:14	formal 79:17 87:15	generate 40:25 43:1,6,	grant 11:2 51:12
February 6:12 7:10	format 82:24	16	granted 62:2
71:25 93:1	forward 8:15 15:9 32:8	generation 64:1	granting 54:18
feedstocks 26:6	34:15,16 37:16 46:23 47:23 51:6 78:23 82:5	generational 26:12	grass 76:25
feel 34:1	97:15,16	generators 78:18	gratuitous 53:15
Feliciana 71:18 85:2,5	fossil 63:14,22 64:11	gentleman 77:9	gratuitously 51:17
f elt 48:25	fought 26:17	genuinely 15:9,21	great 9:8,18 13:1 21:13
fences 76:25	found 6:23 10:16 21:25	George 6:6 20:17 67:14 71:4 74:1 90:9	23:14 27:13 34:6 40:2,6 44:1 47:12 49:18 71:19
fewer 14:19	foundation 12:1 26:10,	96:13	72:17 93:15
fiduciaries 55:7,19 58:22	13	Georgia-pacific 28:16	greater 64:6
fiduciary 52:1 63:9	foundational 24:11,12	gift 54:19	Griffin 93:12,13,14,15,
•	four-year 63:17 64:23	Gilliam 60:20	18 94:5,10,18
fields 86:9	free 34:1	give 15:8 16:25 29:13	ground 47:22
figurative 37:20	front 57:9 77:19	59:18 77:10 83:18	group 30:25 38:15
file 92:20 94:13	fruition 12:21	giveaways 10:25	grow 24:22
filed 76:9 94:12	fuel 59:10 63:14,22	global 31:15,19 36:6	growth 42:8
fill 28:11 29:2	64:11	59:1	guarantee 24:6 35:23
filling 85:8	Fuels 31:11	globally 31:14,16	59:17 80:11
final 7:5 24:2,5	full 24:19 25:16 28:21 36:25 38:24 75:12	Gloria 23:15 29:19 31:12	guess 46:7 86:15 93:22
finally 43:12 49:7	86:23	go-between 86:1	Guy 4:16 19:16 66:12 73:1 89:9 95:13
financial 53:2,9,12,13 71:21,24	full-time 14:16 15:7 27:25	go/no-go 24:2	guys 19:6 50:21
financials 55:22	function 3:23 55:18	Godfrey-smith 9:1,2,	
finding 11:15 21:23	fund 61:14	3,5,6,9,19 60:14,16,19,	Н
findings 55:5,11		20 62:5,8	half 7:6 36:22 41:25
fitting 26:16	funded 77:15	good 3:1 4:8,9 9:4,5,6 11:21 14:9 15:4 30:18,	hand 3:23 8:9 21:10
flexibility 24:22	future 9:11 12:2 17:20 24:13 26:7,14 37:21,23	19 40:14,15 41:22 55:9 58:10,11 60:15 93:14 97:1	27:4 32:16 34:4 50:2,15
floor 11:5 62:4 65:1	42:7 48:9 49:19 61:23		58:7 62:17 63:7,19 68:24 72:15 74:25
folks 32:24		governed 61:14	80:17 86:6 88:15,16,20
follow 25:11	G	governing 87:12,16	93:11
followup 44:21	gained 61:12	government 37:12	handle 82:13
forever 13:13	gaining 61:24	43:20 63:6	hands 62:13 94:23 95:2
	game 25:18	Governor 12:22 23:22	happen 14:23 46:10
Forgive 10:2 19:7 22:3 68:21	geared 13:10	35:11 48:2 51:9	47:7 48:12 53:7 78:10
	0	Governor's 48:4 58:16	happened 14:20 48:16 53:23
forgiveness 46:10	general 10:16 64:13		00.20



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

9

January 29, 2021 Index: happy..investment

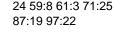
happy 44:21	hit 35:1
hard 39:23	holds t
hard-earned 64:24 Harvard 17:8	Holley 44:12,1 67:24,2
Havard 5:4 20:4 65:8,9 66:25 67:1 70:17,18 73:14,15 79:12,13,14, 21 89:22,23 96:1	74:11,1 78:4 79 87:6,9, 96:21
Hawley 63:6	hope 9
he'll 48:4	horizor
head 55:21	host 3:
health 17:6,16	housek 90:25
hear 20:1 22:14 31:6,7 43:24 45:16,17 50:17 56:4 74:23 83:19	Howard 65:2,3
heard 35:11,20 36:20	Hud 59
37:18 38:7 41:11,20 42:7 49:7 53:6,8 56:3	huge 1
61:17	hundre
hearing 16:20 68:17 83:11	hurt 14
Heather 5:8 20:9 67:4 70:21 73:18 90:1 96:5	
held 3:12 60:6	icon 4:
Helen 9:1 60:13,19	idea 37
helpful 11:8 16:9 27:8	identifi
helping 37:7	identify
helps 25:2	idle 28:
Hey 21:20,22 83:19	immedi 37:15 4
high 30:4 35:19	impact
high-quality 48:6	impact
higher 60:6	impacts
highest 82:8	41:15 4
highly 3:20	imparti
hire 25:7 28:11 29:9	imperat
hirees 29:1	implem
hiring 25:5,8 27:23 28:24	implica
20.27	implies

55:24 6:4,5 20:25 21:1 14,15,23 45:1 25 71:12,13 12 77:4,6,8,21 9:22,25 80:10,15 12 88:2 90:17,18 9:11 15:8 48:16 **n** 42:13 43:11,19 24 4:2 keeping 68:6 d 62:20,22,23,25 9:16 91:19 7:15 eds 25:3,4 1:22 Т :3 7:20 46:9 ed 77:19 6:19 3:19 iately 36:24 41:13 17:6 25:24 64:2 ed 97:23 **s** 10:15 40:20 42:4,10,17 i**al** 55:17 tive 24:14 nentation 87:25 ations 42:23

important 12:23 18:8 24:4 32:7 41:14 49:18 97:11.20 importantly 25:2 improve 61:21 incentive 14:10,13 24:4 31:17 35:24 43:15 47:8 75:20 78:20,22 81:8 incentivized 14:7 incentivizes 15:6 incidental 76:23 include 41:10 42:14 includes 49:3 55:10 including 41:2 **income** 10:14 incomplete 55:17 97:17 incorrectly 9:23 increase 17:10,11 increases 24:20 32:4 84:8 increasing 11:24 independent 40:20 51:25 55:4 80:14 independently 56:1 indices 64:10 indirect 41:3,10 42:14 individual 41:19 individually 50:22 individuals 8:23,24 85:22 induced 41:3,10 42:15 inducement 35:22 industrial 11:22 28:1. 25 29:8 34:12 37:8

industries 63:22 64:12 industry 3:3,12 7:8

17:18 24:8 31:24 41:17,



information 17:12 46:14,18 53:2,10,13,18, 19 56:1 58:23 92:20 97:10

infrastructure 17:17

infusion 40:2

initially 15:24

initiative 23:25 28:2 29:1,8 38:9

input 3:14 87:17

insight 46:19

insights 46:24

instance 51:2 52:10 55:10

Institute 10:17

integrated 23:25 24:13 26:4 38:1,3 48:7

intend 30:8

intent 13:9 35:14

intention 28:20

interest 51:16 92:11

interested 9:12,13

internet 22:12 30:11 43:23 46:4 91:2

interpret 84:24

interrupt 21:5

interruption 22:13 78:15

introduce 91:21

invest 11:1 26:9 36:21

investing 17:18 64:3

investment 7:6 12:7, 16,19,24 13:21 14:1,9, 10,12 24:3,5 25:12,15, 20,21,23 26:8,20 27:10, 19 29:5 34:15 35:7,16, 21,23 36:1 37:3,11,24 38:2,5,17 41:5 43:18



TORRES REPORTING & ASSOCIATES, INC.

implies 43:8

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

46:9,15 47:6,7 48:3,11 55:3 57:16 58:16,21 59:2 61:2 63:11,17 64:4,6,16,18 78:10 80:12 82:11

investments 11:24 12:2 26:11 31:22 37:21, 23 42:7

involved 12:13 58:15

involves 52:7

issue 10:10,11 11:9 16:2 18:2,17,18 69:4,12

issues 61:10 91:2,12

ITE 54:17

item 4:4 6:13,21 7:2 12:25 71:16 90:24

items 6:18,20,23 91:16

ITEP 7:3 24:4 31:17 32:6 36:23 37:1,13 43:15 51:9,15 54:22 75:20 78:22 79:18 82:23 87:24

ITEPS 86:2

James 39:13,17

Jan 5:15 20:13 27:4 46:1 48:19 67:10 70:25 73:22 90:5 96:9

J

January 3:5 6:18 7:8

Jayson 85:7,8

Jennifer 31:1,10

jeopardy 36:5

Jerald 5:6 20:6 67:2 70:19 73:16 89:24

Jerry 3:2 96:3

Jimmy 81:14

job 14:15 27:25 28:4,6, 11,12,13,20,22 29:2 76:11 77:22,24 79:2,5 81:4,6,20 82:16,20 83:3

97:19

jobs 12:5 15:5 18:12 24:9 25:3,4,11,24 27:23 28:3 29:21,22 35:18 37:8,23 38:8 39:15,16 40:7 41:4,8,10,13 42:11,12,14,15 46:23 48:6,21,24 52:12,14,21, 22 59:14 61:5 76:4,5,14 77:12,13,14 82:15,25

Joe 97:13

Joel 50:15,19

John 48:2 92:1,5,8

Johns 5:2,3 20:2,3 66:23 70:15,16 73:12, 13 89:20,21 95:24,25

join 9:11 12:21 45:7

joined 46:2 65:8

joining 34:23 35:2 62:6

Jones 3:1,2 4:9 5:6,7 6:97:22,248:2,4,11,17, 21 9:4,8,18,25 10:5 11:3,14,19 13:2,7 15:14,20 16:1,7,11,16, 20,24 17:25 18:4,15,21, 23 19:1,6 20:6,7 21:3,5, 7,13,17,23 22:2,11,19, 23 23:3,6,11,14,18 26:22 27:1,5 29:12 30:13,15,19,22 31:3,7 32:9,13,17 33:2,14,15, 22 34:6,18,22,25 35:2 38:21 39:1,3,4,8 40:9, 12,15 43:21,24 44:1,3, 9,14 45:1,2,6,11,13,15, 21 46:5 47:10,12,18 49:22 50:11,16,18 56:18,25 57:3,11,21,25 58:3,9,11 59:25 60:8, 11,15 62:5,10,18,22 65:2,7,11,15,25 66:4,24 67:2,3 68:2,14,17,21,23 69:3,11,18,21 70:19,20 71:15,19 72:13,17 73:16,17 74:13,14,19 75:4,8,11,22,25 76:2 77:2,6 78:6,8,14 79:13, 24 80:16,20,23 81:2,17, 23 83:8,11,17,20 84:12, 24 85:4,11,14,16,20 86:3,7 87:4,8,11,18 88:4,8,13,18,21,25 89:4,24,25 90:20,22 91:6,10,15,21 92:9 93:13,15 94:4,7,16,20, 25 95:4 96:3,4,24 97:3

judgmental 57:15

jury 84:20

ĸ

keeping 8:22

Kenneth 5:4 20:4 66:25 70:17 73:14 89:22 96:1

kind 17:4 36:10 42:2 46:16 76:16 85:25 86:25

kinds 46:4

Knapp 32:21 33:18 34:2,25 35:1,2,4 38:21, 23,25 39:2 40:10 49:12

L

Lab 63:2
lack 52:13
laid 12:1 36:7
Lake 10:4
large 12:7 35:12 78:1
larger 38:12 41:18 49:8
largest 12:3
late 24:3
law 17:17
lay 14:16,21 15:2 30:7
laying 14:25
lead 75:17
leaders 59:4
leads 17:10

January 29, 2021 Index: investments..local

learn 68:22

leave 57:21

Leblanc 21:14

LED 3:21 6:17 23:21 44:16 48:1,13 51:22 53:9,13,14,20,22 54:8, 20,21,23 55:1,4,17,24 56:2,5,14 57:1,3,4,18 58:15,23 59:23 61:14

LED's 57:15

legal 54:5 56:20

legislation 3:8

lend 85:23

Leonard 81:14,19,24 83:7

Lerch 10:17

Les 5:12 20:11 67:8 70:23 73:20 86:6 90:3 96:7

letter 15:19 56:19,23 97:15,16

letters 65:19,22

level 41:22 42:3 43:5 48:23 56:12

life 32:3 42:5 43:18 53:4,8 86:8,11

limit 11:5,9 15:16

limited 4:4,5 10:14 16:2 18:1

list 21:9 32:24 33:16 65:16 83:15 88:12

listen 9:16

literally 17:6

live 17:13

LLC 71:18 91:24,25 92:3,4,6,7

local 7:9 12:8,11,19 37:5 41:6 43:10,20 48:23 72:1 78:3 79:19 81:9,11 84:15,18 86:1, 19 87:12,16,21 92:21



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

locally 82:9

locals' 79:14

locate 84:7

located 58:19

location 14:3 24:23 29:3

log 5:1 29:14

logged 33:24

long 25:6

long-run 41:17,23

long-term 35:17 63:18 76:10,21 77:18,21

longer 30:4 75:8

looked 10:15 42:10

loosely 84:15

lose 39:18

losing 17:19 44:7

loss 29:22

lost 24:9 29:12 30:16 39:15.16 44:2

lot 14:5 37:1 46:13 49:16 78:2 82:9

Louisiana 3:11,13 6:20 12:4,22 13:6 17:22 18:7 24:1,24 31:18 36:19 40:6 41:1,8 42:14 48:9, 10,22 49:4,20 50:20,23 58:25 59:7 60:5,20 61:3,5,8,25 63:1,12 64:2,5,21 78:18

Louisiana's 38:13

lower 59:18 61:18

Lubricants 31:11

М

machines 54:14

made 3:16 15:15 26:6 34:8 36:13 51:19 55:16 main 46:8 maintain 41:22 76:16 maintaining 76:25 maintenance 27:12 49:10 54:14 59:12

77:14 87:16 97:17

76:17 77:25 79:6 82:19 major 25:21 27:16,18

28:16

make 10:6 12:1 16:17 22:16 24:2 26:12 28:13 29:5,18 30:3,6,8 31:18 34:9 36:11 37:3,20 39:6,8,9,25 44:18 46:21,23 48:11,16 49:18 52:2 58:24 59:2, 5,23 60:5 61:3 64:19 65:9,18,20 76:22 79:9 97:12

makes 26:10 27:10 38:4 87:13 94:15

making 12:21 26:20 29:3,8 30:5 51:6 64:15 65:21 97:8,24

Malone 5:8,9 20:9,10 67:4,5 70:21,22 73:18, 19 90:1,2 93:7 96:5,6

manager 23:16 85:7

manner 3:13

Manny 21:10,11,19

Manual 4:20

Manuel 66:16 73:5 89:13 95:17

manufacturer 77:15

manufacturers 51:10 86:10

manufacturing 12:3 13:21 51:13 52:8 77:11 93:25 94:2,3

March 7:7,11 24:3 71:24

marine 38:13

market 15:4 17:19 59:11 63:14

material 54:17

materials 77:19

matter 7:18,20 15:18 17:5,10 63:7,24 68:6 90:25

matters 7:14 64:10 92:11 94:8 96:25

Mayor 11:17,20 13:2 19:12 23:22 32:20 33:23,24 34:4,7,18,19, 22,24 58:16 69:25 95:9

Mayor-president 12:15 35:12

Mcinnis 4:16,17 19:16, 17 66:12,13 70:4,5 73:1,2 89:9,10 95:13,14

meaning 87:20

meaningful 37:19

meaningless 14:15

means 25:5 85:22

meet 6:24 9:10 49:13 51:14,15 52:4 54:5 82:23

meeting 3:4,11,15,17, 18,21 6:12,15 7:9,11 49:25 65:18 68:8,18 69:7 71:25 93:1,3 97:11

meetings 3:9,19

meets 11:10

mega 25:23

member 8:9 21:9 23:7 52:1 55:20 86:5

members 3:14 7:17 19:5 29:7 35:4 39:23 50:6 55:19,23 57:4 68:20 69:20 72:6 82:17 97:1,7

mentioned 27:23 28:8, 24 31:13 32:3

met 6:20 87:24

metro 7:9 59:3

Metromorphosis 38:14

microphone 4:2,3

middle 71:24

millage 36:25

mind 45:6 52:4 56:23

minimal 51:5

minimum 56:12

minute 21:6

minutes 6:11 8:15 68:8,18 69:5,7,13,15,16

missed 8:12 30:12 32:18 45:14,19

Mississippi 49:6

mistake 26:12

model 29:20 86:24

modernization 14:5 15:6 27:16 35:16 36:11 37:24 40:5

modernize 97:21

modernized 36:5

modernizing 27:20

module 86:10

modules 86:14

MOLLE 78:7

Moller 5:15,16 20:13,14 27:3,5,7,22 29:12,13 30:11,15,18 43:23,25 44:1,5,10 45:2,7,18,22 46:3,5,7 47:2,10,11 48:19 67:10,11 70:25 71:1 72:9 73:22,23 76:1,2,3,15 77:1 78:5,9, 24 90:5,6 96:9,10

Moller's 53:10

moment 29:13 36:20

Moncada 23:15,16,20 26:22,24 27:6,13 28:5 29:16,25 30:17,22



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

THE BOARD OF COMMER	
31:13 32:3 37:18	Naval 63:2
money 17:16 40:3	Navy 63:5
monitor 59:1 60:5	needed 6:18 8:14
monitored 49:2	needing 94:7
moral 10:11	net 28:3 29:22 46:2 63:17 82:4 97:19
morning 3:1,2 4:8,9 9:4,6 11:18,21 13:3	Newell 85:7
30:23 34:23 40:14,15 58:10,11 60:15,22	news 41:23
93:14	Nice 13:8
Moss 4:22,23 19:20,21	non-parish 84:19
66:18,19 70:10,11 73:7, 8 89:15,16 95:19,20	nonprofit 55:20,21
motion 7:19 8:15,19	nonprofits 12:11
11:5 18:17 19:1 21:2	normal 10:25
22:9,14,17,19,21,23 33:8,10 66:5 68:1,7,9 69:4,13,15 71:14 72:7,	North 28:1,25 29:7 38:8,12,14
9,18 74:13,20 88:22	northern 60:21
90:19,21 91:4 93:5,7 95:5 96:23	note 4:3 50:25 65:7 83:2
motions 63:25	notice 3:15,21
move 7:21 21:17 22:4 23:1 28:10 29:2 33:6,8	noticed 21:8
40:6 74:17 90:24	notified 75:2
moved 18:20	noting 97:13
movements 63:19,20	notion 97:18
moving 34:16 51:6 82:5	November 6:12 68
mowing 76:25	number 14:18 16:5 17 17:4 48:1,18 50 52:24 65:17 97:17
<u> </u>	numbers 49:3 61:2
Nalco 91:25 92:4,7 93:19	0
names 56:22 94:11	objection 18:19,23
Nassar 6:6,7 20:17,18	55:16 65:21,23
22:18,25 39:3,4,5,10 40:9 67:14,15 71:4	objections 33:13
74:1,2 80:25 81:3,21,25 83:5 90:9,10 93:8	obligation 54:5 55 23 59:20
96:13,14	observation 3:14
nationally 41:18	obsolete 29:20

occur 7:6 37:13 92:23 offer 24:4 46:19 18 8:14 offered 35:24 office 58:17 9:22 46:24 officer 6:23 officer's 7:15 officials 12:18 84:22 offsets 24:23 oil 39:11 63:22 93:23 **h** 84:19 94:3 ongoing 25:12 76:17 55:20,21 onsite 76:10,22 79:6 operate 12:5 24:19 31:13 1,25 29:7 operated 48:5 operating 39:19 operation 52:8 77:25 0:25 65:7 79:10 80:4,7 operational 41:15 42:4,10,16 43:7 82:13, 18 operations 31:14 42:21 43:9 82:11 operators 27:25 r 6:12 68:8 opinion 50:21 79:14 97:14 4:18 16:5,12, opinions 9:15 3:1,18 50:5,7 7 97:17 opponent 13:13 49:3 61:20 opportunities 27:25 28:10 64:4,16

- opportunity 9:10,15 12:24 17:4,15,24 18:10 34:16 38:16,19 40:22 47:21 59:6,14 63:14 64:3,19,20 69:10 75:15 81:15 83:18
- **opposition** 33:9,10 50:12 58:4 63:7 65:20, 22 88:14 95:1

order 3:5 7:9 8:16



Ρ

package 53:16

paid 82:1,7

pandemic 12:9 37:6

pandemic's 36:6

panel 86:9,11

panelists 21:12,17 39:12 50:6

parameters 61:1

parish 23:10 37:12,15 39:13,17 43:5 71:18 84:19 85:1,3,9,11 87:21 92:2,5,8

parishes 84:18 86:1

part 3:16 12:1 13:12 21:12 29:10 30:6,8,10 31:8,21 36:17,22,25 38:9,11 48:22 49:13 53:16 60:21 65:20.22 85:24

partial 91:17,23 92:10 93:5,20 94:12,14 95:6

participants 49:24 58:4 88:10

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

TORRES REPORTING & ASSOCIATES, INC.

18:19,23

54:5 55:7,9,

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

THE BOARD OF COMME	RCE AND INDUSTRY		Index: participatedprojec	
participated 68:5	phone 16:5,12	positive 14:2 63:18	procedurally 87:7	
particulate 17:5,10	pick 49:5	possibly 7:11	proceed 33:12 47:1	
partnership 38:16	piece 32:7	posted 3:10,18	71:23	
parts 29:20 38:4	Pierson 5:17,18 20:15,	postponed 92:13,14	proceeding 76:12	
pass 50:7	16 22:8,16,21 23:22 32:15,17,19 33:2 45:25	posture 74:23	process 24:22 25:9 27:24 28:24 31:24 36:3 49:17 50:24 56:14 85:25 87:18	
passes 21:2 68:1 71:14 74:13 90:19,21 96:23	47:19,20 49:22 53:23 57:6,14,22 67:12,13	potential 6:17 12:18 42:8 48:3 64:16,18		
passing 63:25	71:2,3 73:24,25 74:17, 19 90:7,8 96:11,12	potentiality 63:11	processes 63:15	
past 23:24	97:3,5	power 78:18 80:6,9,14	processing 93:24,25	
Paula 4:25	pipelines 36:16	practices 32:2	procurement 38:16	
pay 9:14 41:8 56:8,9	place 15:5 48:24 77:15	pre-executive 92:17	produce 78:12,17	
86:20,22	94:8	preparation 6:15	producer 80:14	
payroll 82:21,22 83:4	places 61:22	prepare 97:11	produces 78:2	
peak 41:9	planner 59:10	prepared 44:16	producing 63:10 81:9,	
pensions 25:7	planning 86:22	present 5:18,24 6:1,3	10,12	
people 14:21,25 15:2	plant 24:18,20 28:22	7:18 59:21 65:10 72:6	product 30:5,6	
17:12 25:6 28:10 29:2 33:3 59:15 61:2,4	32:3 38:5 77:15 97:21	93:9	production 28:16	
percent 25:2 38:10	plants 17:13 97:22	presentation 22:5 27:8 82:24 87:15 93:4	91:25 92:4,7	
41:25 61:12,13 62:1	plausible 42:22	presentations 22:10	products 30:3,4	
perform 82:16	players 58:15	presented 65:13	profit/loss 53:3	
performance 59:9	pleased 9:9 18:10 22:16	presenters 30:24	program 17:23 29:10 31:16,17,20 48:22	
performing 54:13	pleasure 60:22	president 9:16 32:21	51:16 53:21	
period 42:20 86:13,16,	point 26:18 32:25 37:17	presiding 6:22 7:15	programs 12:13 31:17	
23	39:7 48:15 76:13 81:25	press 13:11	39:22	
permanent 13:13 39:15 52:12,21,22	84:10 85:6,18 97:24	presume 95:4	prohibited 54:19	
59:14 76:5,11 77:14	points 35:19	pretend 30:2	project 7:7 11:25 12:7, 16,20,21 13:16,18 14:8,	
81:6 82:15 83:3	police 84:20	-	17 17:2 18:8 24:6,12,	
person 75:5	policy 10:18 14:11	pretty 80:10	20,25 25:2 26:3 28:12 29:10 31:18 35:17,24	
personally 17:13 26:19	pollution 17:5,10	primary 63:8,13 77:10	36:11 37:11,13,18	
	Pond 71:18 72:8 74:16	prior 65:18 94:8	38:11,19 40:21,24	
persons 58:3	75:18 82:21 89:1	private 46:14 55:20,21 61:3	41:12,13,16,21 42:4,12 43:7,13 47:1 48:8 49:8,	
perspective 37:2 48:13	portion 25:14 28:18	pro 33:3	12,24 50:1 52:12 60:23,	
Peter 17:1	position 30:9 34:10 40:16 42:6 76:10 77:18,	problem 45:10 52:9	24 71:24 75:18 76:11, 24 77:18 78:1 79:9,20	
Petroleum 58:18 69:7	22 79:7 83:21	problems 17:14 46:4	81:10,13 82:3,5,20 83:3	
positions 14:17 26:4 28:7,12,13,14,20,23 29:2		procedural 51:20	84:1,5,11 85:6,9,23 87:13	
	Amora in the	1.51.5	Baton Rouge, LA	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

projected 41:13

projects 13:22 18:6 25:14 26:13,18 31:16 38:18 59:12 76:18 77:24 84:18,23 85:25 92:18

prolong 53:4

promote 21:11

pronounce 9:22

pronunciation 10:1

proper 74:22

properly 51:18 55:18 76:23 79:10

property 11:22 34:12 36:25 37:11 43:12,20 56:9 82:1,3,6,9 84:7,8

proposed 40:24 41:5, 21 42:4,11 43:15 52:7 55:4 63:15,16

pros 40:1

proud 61:17

provide 12:4 35:22 44:21 54:23 55:2,4,22 64:5 97:20

provided 6:22 48:6 52:6

providing 55:25 64:20

provisions 56:22 92:15

proxy 4:25 5:13

PSC 80:3,6,10

public 3:15,21 8:5,7 10:12,17 14:11,22 17:16 49:24 50:12 52:2 55:7 56:6,8 68:15,25 69:14 72:14 80:1 82:12 84:22

publically 44:20

publicly 14:25

pull 26:10

pullbacks 36:8

Purpera 31:2,3,4,6,10 32:9,11,23

purpose 51:15 52:16 77:10

purposes 81:1

pursuant 3:12 7:13 72:4 92:14

pursue 64:5

pursuing 35:7

pushed 44:20

put 8:14 25:19,20 30:9 31:22 47:23 56:6 57:9, 16 77:15 78:21

puts 13:22 36:14

putting 23:21

PV1 71:18

Q

qualifications 11:10 49:14

qualified 25:21

qualifies 6:13

qualify 25:19 49:6

qualifying 25:14

question 8:10 13:16 14:8 18:18,23 22:11 27:3,13 32:23 43:25 44:13 45:8 46:8,11 47:3,7,11 49:1 60:3 75:22 76:1 77:5,9 78:5, 9 79:12,23 80:25 84:13 86:6,15 87:6

questions 8:4,6 26:23 29:15 30:13,16,20 32:10 34:14,19 39:1,5 40:10 43:22 44:10 45:4, 24 46:6 47:15 57:25 60:1,9 62:7 65:3 68:11, 14,24 72:11,13 75:19 77:2 80:21,23 81:16,17, 20 83:8 85:16 86:3 87:4 88:5 94:5,17 quo 42:2,22 64:22

quorum 6:8

quote 7:5,14 10:21 52:13,22 71:21 72:2

R

raise 3:23 34:4

raised 8:9 21:10 32:16 50:15 58:7 62:13,16 68:24 72:15 74:25 80:18 82:18 86:6 88:15, 20 93:11 94:23 95:2

rate 36:25 42:1 80:11 86:21,23

read 3:7 10:22 23:4

reading 6:10 56:22 76:7

reads 7:14

ready 23:12,17 66:1 88:22 95:5

realistically 43:17

Reality 17:2

reason 52:14,23 93:2

reasonable 62:1

reasons 15:5 55:5,11

receive 33:19 87:22

received 62:14 65:13, 17 95:3 97:10

receives 48:23

receiving 10:14 92:1,4, 7 97:15

recent 17:8 63:1 recently 81:21

recession 12:9 37:6

recognize 60:7 62:19

80:17

recognized 3:22

recommend 53:14

January 29, 2021 Index: projected..relationship

recommending 61:7

reconfiguring 27:19

record 3:7,16 16:9,25 23:4 31:8 34:11,14 38:24 40:16 48:5 51:24 54:3,12,24 55:17,25 56:23 57:9,19 59:21 60:17 65:7,20,23 75:12 91:3,11,22

record's 38:22

recorded 3:17 34:11

recuse 20:7

Recused 67:3

reduce 25:1

reduction 38:10 63:20

reductions 54:1

referring 69:2

refineries 36:4,8,12,18

refinery 23:16,24 24:13,15 25:5 26:4,6,7, 13,20 28:7 32:2 36:9 38:4,6 41:20 42:6 48:7 63:15,16

refining 41:17 63:22

reflected 97:9

reflects 86:24

regard 3:19

region 49:19 84:19

regional 84:3

regulated 80:1,6

regulates 80:6

regulations 51:19 80:3,8 82:24

regulators 54:5

reiterate 38:7

rejected 52:9

relates 52:17

relationship 53:12

Baton Rouge, LA

225.751.0732 225.752.7308 FAX

New Orleans, LA

504.392.4852 FAX

504.392.4791



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

January 29, 2021 Index: relative..saturation

relative 42:21 released 44:20

rely 26:5

remain 97:21

remainder 36:24

remaining 91:16

remarks 13:9 16:18,25 84:25 97:4

remember 26:2

reminder 65:12

renewable 17:22 64:15 84:4

renewal 92:18,23,25 94:13

renewals 94:11.12

renovation 54:15

rep 23:12

repair 82:19

repeat 45:14

repeating 63:8,23 64:17

replace 25:7 86:12

replacing 54:14

replow 47:22

report 44:15 57:8 64:1

reporter 31:9

reports 63:10

represent 41:15 63:4

representative 4:24, 25 5:12 19:22 20:11 21:14,15,25 22:2,6 23:2 50:23 66:20 67:8 70:12, 23 73:9,20 74:15,24 75:1 77:3 83:14 89:17 90:3 91:2,4 95:21 96:7

representatives 83:9 84:14 85:5,17 87:22

representing 17:2 40:19 75:6,10 request 75:19 87:1 requested 49:9 62:21 91:18 requesting 32:20 62:15 requests 6:21 91:24 require 51:4,5 52:19 53:18 61:9.10 63:21 77:24 92:16 required 31:21 51:21 54:4 63:24 76:6 80:3 requirement 82:13 requirements 51:21 54:2 82:23 87:24 requires 6:25 7:17 55:8 56:11 93:2 requiring 55:21 requisite 6:13

Research 63:2

reside 60:20 82:21

resident 63:1

residents 38:9 49:4 64:21

resiliency 24:18

resilient 26:6

resolutions 87:22

resources 78:3

respect 60:7

respond 19:5 60:25 68:20 69:20

responding 97:16

response 4:21 5:5,11, 20,22 8:3 16:10,19 18:25 19:24 20:5 26:25 30:21 32:12 34:21 40:11 45:5 47:17 58:2 60:10 62:9 65:5,24 66:22 67:7,17 68:13,16 69:17 70:14 71:5 72:12 75:7,24 83:10 88:7 94:19 96:2,22 97:2 responsibility 63:9 76:21

rest 64:13

result 77:14

results 10:19 15:7 40:22

retain 25:3,4 28:22 29:22 42:12

retained 14:20 48:25

retaining 15:2 91:25 92:4,7

retention 14:15 52:14 97:20

retire 25:6 29:2

retirement 28:9

retirements 25:8

return 45:23 55:2 57:16 63:11,17 64:6,18 80:11 82:10

returned 45:19

revenue 43:3,9,20 78:2 81:10,11 84:2

revenues 18:13 42:20 46:25

review 7:10 64:18 72:1

Revised 3:13 6:20 7:13 72:4 92:15

Richard 93:11,18

Richardson 83:15,17, 19,23,24 84:12,17 85:2, 6,13,15,24

Rickey 4:18 8:9 19:18 66:14 73:3 89:11 95:15

ripple 25:24 29:4

river 58:19

_

roads 10:12

Robert 9:21

robust 56:3

role 12:20 56:14 63:1

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

roll 19:9

rollcall 4:7 19:7 21:21 65:10 66:2 68:21 69:21 72:19 88:23 95:6

rolls 43:14 49:15

Ronnie 5:2,23 20:2,19 66:23 67:18 70:15 71:6 73:12 74:5 89:20 90:11 95:24 96:15

room 32:20

Rouge 11:25 12:2,14, 23 13:23 23:10,16,24 25:3 26:15 28:1,25 29:7 31:19,25 32:21 33:19 35:6,8,18 36:13,14,18 37:21,22 38:8,14,16 40:3 42:6 48:3,5 58:19 59:5,16 63:12 69:8 83:24

roughly 28:6

Rougians 58:25 60:4

rounds 41:6

routine 13:17,19 14:2 15:6,11 25:23 27:12,15

rule 52:24

rules 22:13 52:16,18,19 53:18 55:1 79:18 80:8 82:23 97:19

run 28:21 32:5 86:20

running 76:23

runs 79:10

S&p 64:14

10 81:12

Saizan 5:19

sales 37:10,14 40:4

saturation 63:14

41:1 42:16,18,25 43:6,

rural 84:3

Russell 83:15,24

S

January 29, 2021 Index: saved..spur

saved 42:11 scale 69:9 scenario 42:2,3,22 43:7 scenarios 42:9 schedules 7:11 school 7:10 39:17 79:15 84:21 85:12 schools 10:12 18:13 37:12 Scientist 63:3 scope 25:16 Scratch 69:21 **screen** 75:5 screens 97:9 scrutiny 49:16 **Secretary** 5:17,18 20:15,16 22:8,16,21 23:22 32:15,19 45:25 47:20 53:23 67:12,13 71:2,3 73:24,25 74:17 90:7,8 96:11,12 97:5 Secretary's 55:2 section 7:17 52:18 sector 80:7,9 **sectors** 64:15 secure 35:21,24 37:10, 24 secured 36:10 securing 40:6 sees 33:10 sell 30:2 Senator 5:2,10 20:2 66:23 67:6 70:15 89:20 95:24 Senior 75:17 sense 94:15 sensitive 7:15

separating 94:1 **service** 37:8 80:1 82:12 services 39:21 set 3:15 51:1 61:24 94:15 setting 60:25 **share** 9:15 35:5 40:22 50:24 51:3 shared 50:21 53:13,18 sharing 53:2,19 54:21 Sharon 11:17 32:20 **Shaw** 28:17 **Shawn** 5:25 18:20 20:21 67:20 71:8 74:7 90:13 96:17 shed 48:21 Shell 36:6 39:10 Shell's 41:20 sheriff 84:21 85:12 Shexnaydre 5:21 67:16 74:3 short 35:14 show 50:10 55:8 91:11 showing 50:8 51:6 57:8,17 shows 25:13 **shut** 28:16,17,19 30:6, 10 shuttered 41:19 shutting 39:14 **sic** 21:14 59:22 signed 13:13 21:9 significant 17:11 25:25 41:15 51:11 63:19 82:10.12 84:2 86:19 similarly 31:15 SIMMOND 74:9

Simmons 4:6.8.10.12. 14.16.18.20.22.24 5:4. 6,8,10,12,15,17,19,21, 23,25 6:2,4,6,8,9 19:8, 10,12,14,16,18,20,22, 25 20:4,6,9,11,13,15, 17,19,21,23,25 21:2,3, 16 66:3,6,8,10,12,14, 16,18,20,23,25 67:2,4, 6,8,10,12,14,16,18,20, 22,24 68:1 69:23,25 70:2,4,6,8,10,12,15,17, 19,21,23,25 71:2,4,6,8, 10,12,14 72:20,22,24 73:1,3,5,7,9,12,14,16, 18,20,22,24 74:1,3,7,11 88:24 89:3,5,7,9,11,13, 15,17,20,22,24 90:1,3, 5,7,9,11,13,15,17,19,21 95:7,9,11,13,15,17,19, 21 96:1,3,5,7,9,11,13, 15,17,19,21,23 simplified 30:1 **simply** 48:15 54:13 56:6 **single** 18:16 sir 8:20 17:25 18:4,21 39:4 44:14 50:18 57:2

58:14 77:6 78:4 79:25 81:2 83:7,13 85:15 86:7,8 87:8 89:4 91:15 92:9 94:10

site 28:18,21 38:12 41:5,14

sites 25:13 41:19

sitting 55:6

situation 48:20

slates 24:23

Slidell 63:1

Slone 5:23,24 20:19,20 67:18,19 68:10 71:6,7 72:10 74:5,6 90:11,12 96:15,16

small 10:20 35:12 38:16 61:15 62:2

solar 17:23 55:15 75:18

76:11.24 77:24 78:1 86:9.11.13 **solely** 18:1 solid 26:6 sorts 61:1 sounded 21:22

sounds 62:1 68:2 90:22

Space 63:3

speak 3:25 4:1 8:24 9:1 11:9 16:6,15 23:17 32:16,20 33:17,21,25 34:5 35:5 45:25 47:19 49:25 58:7 62:15,21 63:4,7 69:1,2,3 81:8 83:16 88:14 93:10 94:21 95:1

speaker 13:4 16:7,11, 16,21 40:12 60:12 61:17 62:11

speakers 16:2 32:14 33:5 62:13 65:6

speaking 3:19 4:3 33:7,9 58:4

Spears 58:8,9,10,14,18 59:25 60:1,3,8 62:16,18 68:23 69:3,6,11,12 88:16

specific 28:3 29:3,9 33:20 53:18 61:11

specifically 13:14 33:5 49:7,13 52:17 55:14 57:5 84:15

spend 24:10 25:6,22,23 27:12.14

spending 41:6

spent 13:23

spin 93:23

spoke 34:9 53:25 62:21

spoken 33:23 62:18 84:25 85:4

spur 41:5



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

HE BOARD OF COMME	RCE AND INDUSTRY		Index: St. Toups
St 4:24 19:22 22:1,2 39:13,17 66:20 70:12	straight 8:22	surely 8:18	things 3:7 13:15 18:9 25:18 47:25 49:11 57:8
73:9,11 89:17,19 91:2,	streaming 63:21	survive 62:3	61:5 84:5 97:25
4,5,8,14 92:1,5,8 95:21	strengthen 24:14 61:14	sustainability 35:17	thinking 43:12 64:22
stable 25:7	stretching 42:5	т	third-party 82:22
staff 19:8 23:5,6,8	strong 26:14 35:6	·	thought 8:14 11:12
stand 12:6 38:3 45:7,22	structure 82:20	table 22:14 86:17	15:22,23,24 21:20 41:14 88:2
standard 14:15,16 64:14		tabled 8:15	thoughts 22:10
standards 60:6	Stuart 4:22 5:13 19:20 66:18 73:7 89:15 95:19	taking 8:24 17:16	-
	studied 17:8	talk 27:22 50:8 61:17	thousand 84:10
start 4:3 15:10 37:7 79:10	study 17:8 46:13	talks 27:24 28:2	thousands 17:6 24:9
starting 12:10	stuff 76:25	tasked 93:20	throwing 84:14
starts 14:18	subcontractors 59:13	tax 10:10,15,19 11:22	time 3:6,22 4:5,6 6:14 7:15 15:16,23 16:4
state 10:13,14,17,18	subject 37:1 80:8	13:14 34:12 36:25 37:2,	22:4,6 28:9 50:11 51:6
16:8,17,24 18:13 26:21	submit 56:25 57:3	11 40:4 42:19,23 43:9, 12,14,20 46:10,25	64:25 65:6 69:6 72:7 75:2 80:5 81:25 86:12
31:8 35:21 36:9 37:15		49:14 59:2 61:9 75:20	87:9 91:3 97:8
38:23 40:6,16 42:17,24 43:9 48:4 51:17 52:24	submitting 94:8	77:10 78:2,10,19,22 81:3,5,8,10,11,12 82:3	timeframe 82:6
58:11,25 60:4,7,16,21	substantial 54:15 78:21	84:2,6,8 86:21,23	timeline 63:17 72:2
61:2,4,15,21,25 62:2,23 63:11 75:11 83:20 86:1	suffer 17:13	92:19,20 94:9	timelines 64:23
87:24 93:16	sufficient 63:10	taxes 37:14 42:25 43:2, 6,10 56:7,9 61:1 82:1,6	times 56:9 62:3
state's 18:6 24:4	suggest 53:9 63:25	86:20	timing 93:2
stated 45:18	suggested 63:16	taxing 79:19 84:22 86:2	tiny 17:9
statement 55:2 77:8	suggesting 63:19	technicians 25:10	today 9:13,17 26:17,19
states 17:9 28:10 53:1		27:24 28:25	27:21 28:7 35:9 36:4
63:5	suite 24:20 25:2,14,17 26:3,13 32:1	technological 86:13	46:4 47:22 50:22 53:6
status 42:2,22 64:22	summary 44:19	technology 24:21 25:1	54:21 75:16 85:7 87:15, 23 92:24 97:1,4,8
statute 3:13 6:13,20	supplement 56:24	27:17 29:22 32:4 91:12 97:23	today's 3:19 6:23
7:13 11:11 15:19 72:4 92:15	suppliers 38:17	Ten 62:1	65:18
Stennis 63:3	support 11:22 12:15,23	terms 42:11,16 46:23,	told 56:20
Stephen 32:22 33:17	30:7 34:12,15 35:6,10	24 51:23 53:7 79:1	top 25:21
40:18	38:20 48:1,2,23 55:18 56:2,15 57:17 58:20,21	82:8,15,24 84:2,5,23	total 25:15 40:25 41:8
Steve 10:17	65:19,22 72:1 85:23	testified 50:20	42:13,16 43:2 82:4
sticking 64:21	87:23	testimony 51:2 53:6	totals 28:4
stimulus 12:8 37:4	supporting 17:22	56:24	touch 85:8
stock 64:10	49:11 51:23 54:22,23 56:6	Texas 36:10,17,19 37:25 48:20,21 49:5	tough 24:16 62:3
store 30:2,7,8,10	supportive 48:12 79:20 84:1,5,11	thing 55:24 75:4	Toups 4:12,13 19:12, 13 66:8,9 69:25 70:1 72:22,23 89:5,6 95:9,10

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

January 29, 2021 Index: traditional..workforce

traditional 78:18	understanding 48:13	14 21:5,8,25 23:3,8	Washington 10:17
training 28:1 29:1,8	91:1	27:4 31:1 32:15 33:14,	water 93:24,25 94:2
38:9	understandings 64:8	16 34:4 35:1 43:25 44:2,6 45:13,15,17 46:1	website 3:11,18
transfer 91:17,23	understands 64:9	50:2,14 58:6 60:13	weekend 13:1
92:10,22,24 93:22 94:14,15 95:6	77:10	62:12,20 65:6,11 68:23 72:15 74:25 75:9 80:16,	weigh 24:5
transfers 92:24 93:6,	understood 54:6	22 83:14 86:5 88:11,15,	weighing 46:16
20 94:12	undertaken 51:17	19 93:11 94:23 95:2	Western 36:17
translation 48:13	undertaking 54:15	Vincent 4:24 19:22 66:20 70:12 73:9 89:17	Weston 11:18
ransparency 56:13	unit 14:4	95:21	whichever 34:3
ransparent 49:17	Unitarian 10:9	violate 52:15	
transportation 39:22	United 17:9 63:5	violence 14:21	whomever 54:8
Travis 6:4 20:25 44:12	Universalist 10:9	virtual 3:4,9,11	wider 24:22
67:24 71:12 74:11 77:4	universities 12:12	visual 59:19	Willis 71:17 72:8 74:16 75:18 82:21 89:1
90:17 96:21	unlimited 51:10	vital 11:24	Wilson 5:25 6:1,2,3
treatment 93:24,25 94:2	unmute 4:2 9:2 16:7 66:4 80:18	VOC 25:1 54:1	7:23,25 8:1 18:20 20:21,22,23,24 67:20,
trend 41:23 64:16	unmuted 16:14	volatile 38:10	21,22,23 68:9 71:8,9,
true 37:22 64:2	update 18:11	voluntarily 24:25 54:6	10,11 74:7,8,9,10 90:13,14,15,16 96:17,
truth 14:22	upgrade 54:4	vote 7:1,19 19:9 20:8	18,19,20
t une 42:18		35:9 65:10 66:1,2,5 68:3,21 69:22 72:6,19	win 26:20 37:7
t urn 39:16 57:4	upgrades 27:12	79:16,18 88:22,23,25	windfall 84:2 86:19
Turner 59:9	Upstream 58:18 69:7	90:23 91:1,3,6,9,11 92:16 95:5,6	wishes 11:9 22:7 91:3
two-thirds 7:1,19 72:6	uptick 43:4 upward 64:16	votes 97:12	withstand 24:16
92:16	•	voting 12:19	won 36:1
t ying 29:6	upwards 39:18 42:13	voting 12.13	wondering 27:7 76:3
type 46:17,18 79:5	urge 11:2	W	Woodrow 6:2 20:23
types 11:23 84:4 97:22	Usie 23:9 71:16,17 91:20,23 93:4		67:22 71:10 74:9 90:15
typical 78:1		wait 44:9	96:19
	V	waiting 15:22 32:20	Woody 8:1 68:9
U		walk 76:4	word 84:14 87:12
unable 85:7	valuations 64:11	Waltzer 50:15,17,18,19	work 9:10,12 25:5,12, 16 28:4 31:11 32:1 36:2
unanimous 68:2 90:23	variety 24:22	56:18,19 57:2,5,13,23, 24 58:1	59:9 76:18 80:18 82:19
unanswerable 47:3	veer 52:4	Waltzer's 97:13	84:18,19,21 85:25

Waltzer's 97:13

wanted 8:9 10:21 31:12 45:25 46:20 47:19 50:24 51:3

wanting 33:17

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

93:19

worked 59:9

workers 41:7 49:5

workforce 12:12 48:10

New Orleans, LA 504.392.4791 504.392.4852 FAX

	unable 85:7	7
	unanimous	68:2 90:23
	unanswera	ble 47:3
	underserve	ed 29:6
	understand 29:18,19,23 4 57:11 77: 80:20 87:14	30:14 47:2, 12 79:1
,	$\mathbf{r}^{\mathbf{R}}_{\mathbf{A}}$	Torres

ORRES REPORTING & ASSOCIATES, INC.

verified 56:2

viewpoint 48:4

views 35:15 51:23 63:3

Villa 8:6,8,23 9:21 16:5,

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

working 10:22 12:17 23:19,23 25:9 36:2 38:15 48:11 58:20 83:25 86:2

works 86:17

world 31:15

worries 11:14 16:1 46:5

writes 10:18

written 18:9 55:10 65:12,17

wrong 34:10 77:16

Y

y'all 9:11 69:21 93:14

- **year** 12:10 13:22,24 14:18,19,24 25:10,22 27:11,14 36:7 37:7 39:19 41:9,25 49:2 84:8
- years 13:25 23:24 26:17 36:24 39:18 40:25 41:19,25 42:10, 17 43:9,17 48:6 81:13 82:3 87:2
- yeas 81:10

yield 62:4 64:25

you-all 9:7,12 46:24 65:12 84:16

Yvette 4:14 19:14 29:17 66:10 70:2 72:24 78:25 85:19 89:7 95:11

Ζ

zone 59:16 **Zoom** 3:24 4:2



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX