1	
2	
3	
4	
5	
6	MEETING MINUTES FOR
7	THE BOARD OF COMMERCE AND INDUSTRY
8	OF THE
9	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
10	HELD AT
11	LASALLE BUILDING
12	617 NORTH 3RD STREET
13	BATON ROUGE, LOUISIANA
14	ON THE 26TH DAY OF APRIL, 2017
15	COMMENCING AT 9:37 A.M.
16	
<b>L7</b>	
18	
19	REPORTED BY: ELICIA H. WOODWORTH, CCR
20	
21	
22	
23	
24	
25	



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

#### **MEETING MINUTES**

1	Appearances of Board Members Present:
2	Robert Adley Millie Atkins
3	Robert Barham
4	Mayor Glenn Brasseaux Representative Thomas Carmody
_	Major Coleman
5	Ricky Fabra Manual "Manny" Fajardo
6	Heather Malone
7	Charles R. "Robby" Miller Jan K. Moller
	Don Pierson
8	Ronnie Slone Bobby Williams, Jr.
9	Dr. Woodrow Wilson, Junior
10	Steve Windham
	Staff members present:
11	Susan Bigner
12	Eric Burton
13	Kristen Cheng Danielle Clapinski
13	Frank Favaloro
14	Brenda Guess Richard House
15	Becky Lambert
16	Joyce Metoyer Anne Villa
10	Affile VIIIa
17	
18	
19	
20	
21	
22	
23	
24	
25	



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

All right. I call this meeting to order, the Board of Commerce and Industry meeting April the 26th, 2017. It's about 9:35.	
	for
4 April the 26th, 2017. It's about 9:35.	
5 Melissa I lost her.	
6 MR. FAVALORO:	
7 Frank here for her.	
8 MR. WINDHAM:	
9 I'm sorry. Frank/Melissa, please	call
10 the roll.	
MR. FAVALORO:	
12 Robert Adley, sitting in for	
MR. ADLEY:	
14 Here.	
MR. FAVALORO:	
Robert Barham, sitting in for Lie	utenant
17 Governor.	
18 MR. BARHAM:	
19 Here.	
20 MR. FAVALORO:	
21 Representative Neil Abramson.	
(No response.)	
MR. FAVALORO:	
24 Millie Atkins.	
MS. ATKINS:	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1		Here.
2	MR.	FAVALORO:
3		Mayor Glenn Brasseaux.
4	MAY	OR BRASSEAUX:
5		Here.
6	MR.	FAVALORO:
7		Representative Thomas Carmody.
8	(No	response.)
9	MR.	FAVALORO:
10		Yvette Cola.
11	(No	response.)
12	MR.	FAVALORO:
13		Major Coleman.
14	MR.	COLEMAN:
15		Here.
16	MR.	FAVALORO:
17		Ricky Fabra.
18	MR.	FABRA:
19		Here.
20	MR.	FAVALORO:
21		Manny Fajardo.
22	MR.	FAJARDO:
23		Here.
24	MR.	FAVALORO:
25		Jerald Jones.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

```
1
     (No response.)
 2
     MR. FAVALORO:
         Heather Malone.
 3
 4
     MS. MALONE:
 5
         Here.
 6
     MR. FAVALORO:
 7
          Senator Danny Martiny.
 8
     (No response.)
 9
     MR. FAVALORO:
         Charles "Robby" Miller.
10
     MR. MILLER:
11
12
         Here.
13
     MR. FAVALORO:
14
         Jan Moller.
15
     MR. MOLLER:
16
         Here.
17
     MR. FAVALORO:
18
          Senator Morrell.
19
     (No response.)
20
     MR. FAVALORO:
21
          Secretary Don Pierson.
22
     (No response.)
23
     MR. FAVALORO:
24
         Mr. Scott Richard.
25
     (No response.)
```



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

```
1
     MR. FAVALORO:
 2
         Darryl Saizan.
 3
     (No response.)
 4
     MR. FAVALORO:
 5
         Daniel Schexnaydre.
 6
     (No response.)
 7
     MR. FAVALORO:
 8
         Ronnie Slone.
 9
     MR. SLONE:
10
         Here.
     MR. FAVALORO:
11
12
         Bobby Williams.
13
     MR. WILLIAMS:
14
         Here.
     MR. FAVALORO:
15
16
          Steven Windham.
17
     MR. WINDHAM:
18
         Here.
19
     MR. FAVALORO:
20
         Dr. Wilson.
21
     DR. WILSON:
22
         Here.
23
     MR. FAVALORO:
24
         We have a quorum.
25
     MR. WINDHAM:
```



### Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Before we go forward, I'd like to thank
2	everybody for attending today's meeting, and I will
3	entertain a motion for the approval of last meeting's
4	minutes.
5	Motion made by Mr. Moller; seconded by
6	Dr. Wilson.
7	Any discussions? Any changes?
8	(No response.)
9	MR. WINDHAM:
10	All in favor, indicate with an "aye."
11	(Several members respond "aye.")
12	MR. WINDHAM:
13	All opposed with a "nay."
14	(No response.)
15	MR. WINDHAM:
16	Motion carries.
17	Mr. Burton, if you could do the Quality
18	Jobs Program, please.
19	MR. BURTON:
20	Good morning. I have two new
21	applications for Quality Jobs: 20151086, LACC, LLC US
22	in Calcasieu Parish; 20161392, Republic National
23	Distributing Company in Orleans Parish.
24	That concludes the applications.
25	MR. WINDHAM:



1	All right. Thank you, Mr. Burton.
2	Are there any questions concerning the
3	two new applications for Quality Jobs?
4	MR. ADLEY:
5	Yeah, just let me
6	MR. WINDHAM:
7	Mr. Barham (sic).
8	MR. ADLEY:
9	Just a general question that I was asked
10	to ask while I was here. It's my understanding that
11	under Quality Jobs, LED has no it's strictly
12	statutory and you're guided by what the statutes say; is
13	that correct?
14	MR. BURTON:
15	That is correct.
16	MR. ADLEY:
17	The question that is raised, the Quality
18	Jobs Program has grown from 70-million to 300-million.
19	Do you know the timeframe that occurred from the 70 to
20	300?
21	MR. BURTON:
22	The 70 to the 149, approximately I
23	don't have the numbers with me, but I know we've gone
24	from 70 to 149 last fiscal year. The projection of the
25	TEB, the Department of Revenue projected about



1	291-million.
2	MR. WINDHAM:
3	And that would be from fiscal year
4	MR. BURTON:
5	Fiscal '17, ending this June. However,
6	just as a little add along for the board, I did check
7	with the Department of Revenue, and so far, what's been
8	issued as of March 31st of 2017 was about \$75-million
9	for Quality Jobs, so that's going to be significantly
10	lower than the \$291-million projected by TEB Department
11	of Revenue.
12	MR. ADLEY:
13	What number would be a fair number to
<b>L4</b>	use?
15	MR. BURTON:
<b>L</b> 6	That's kind of hard to guess, but if I
<b>L7</b>	had to go an a ballpark, because it depends on when they
18	decide to actually submit their filings with Department
19	of Revenue, but a good estimate on time lag and how
20	revenue would have to submit it, I'd say between 90 and
21	100.
22	MR. ADLEY:
23	Thank you very much.
24	But that's in addition to the 70 that we
25	had?



1	MR.	BURTON:
2		That would just be a total of 90 to
3	100-million.	
4	MR.	ADLEY:
5		Thank you very much.
6	MR.	BURTON:
7		No problem.
8	MR.	WINDHAM:
9		Any other questions?
10	(No	response.)
11	MR.	WINDHAM:
12		Any comments from the public concerning
13	these new applic	cations for Quality Jobs?
14	(No	response.)
15	MR.	WINDHAM:
16		Any questions from the board members?
17	(No	response.)
18	MR.	WINDHAM:
19		Is there a motion for approval?
20	MR.	ADLEY:
21		So moved.
22	MR.	WINDHAM:
23		Mr. Adley made the motion; seconded by
24	Dr. Wilson.	
25		All in favor, indicate with an "aye."



1	(Several members respond "aye.")
2	MR. WINDHAM:
3	All opposed with a "nay."
4	(No response.)
5	MR. WINDHAM:
6	Motion carries.
7	Next I believe we have the renewals.
8	MR. BURTON:
9	We have five renewals for Quality Jobs:
10	20120993, Gremillion & Pou and Associates, Inc. in Caddo
11	Parish; 20121010, John H. Carter, Inc. AND ControlWorx,
12	LLC in East Baton Rouge Parish; 20120962, Mechanical
13	Equipment Company, Inc. in St. Tammany Parish; 20129999,
14	Sasol USA Corporation in Calcasieu Parish; 20121170, UPS
15	Midstream Services, Inc. in La Salle Parish.
16	This concludes the renewal summaries.
17	MR. WINDHAM:
18	Thank you, Mr. Burton.
19	Are there any comments from the public
20	concerning these five renewals?
21	(No response.)
22	MR. WINDHAM:
23	Any comments from the board members?
24	(No response.)
25	MR. WINDHAM:



1	Is there a motion to approve?
2	Made by Mr. Slone; seconded by Ms.
3	Malone.
4	All in favor, indicate with an "aye."
5	(Several members respond "aye.")
6	MR. WINDHAM:
7	All opposed with a "nay."
8	(No response.)
9	MR. WINDHAM:
10	Motion carries.
11	Next I believe we have one late renewal.
12	MR. BURTON:
13	That is correct. We have one late
<b>L4</b>	renewal. It's going to be 20080750, Blake International
15	USA Rigs, LLC in Terrebonne Parish. The contract
16	effective date for this contract was May 15th, 2008.
<b>L7</b>	Board approval date was 6/22/2010. The signed contract
18	was returned to Louisiana Economic Development on
19	10/14/2015. The contract was executed by the Governor
20	on 10/19 of 2015. The initial contract expiration date
21	for this contract is 5/14 of 2013, and the late renewal
22	request date made by the company is going to be
23	4/18/2016.
24	MR. WINDHAM:
25	Is there a representative from the



	MEETING MINUTES Page
1	company?
2	Please step forward and identify
3	yourself. I'm sure there are some questions related to
4	these time lags.
5	MR. ADLEY:
6	Before they get up, can we ask the
7	staff, is there no set guidelines in the rules how to
8	deal with the late renewals as there are with ITEP?
9	MR. BURTON:
10	We do have some language on the top, if
11	you'll see on your renewal, renewal documents, it says
12	in the rules that, "An application to renew a contract
13	shall be filed within 60 days of the initial contract
14	expiring. The Board may approve a request for renewal
15	filed more than 60 days, but less than five years after
16	expiration of the initial contract, and may impose a
17	penalty for the late filing of the renewal request,
18	including a reduction of the five-year renewal period."
19	That's verbatim from the Quality Jobs rules.
20	MR. ADLEY:

What we have done on the renewals of the ITEP, as I remember, we reduced the five years to four. Is that how we've been doing it?

#### MR. BURTON:

I think y'all went per rules on the



21

22

23

24

25

1	ITEP, which I think is it's per one year for every one
2	month late, which that's going to be set
3	MR. ADLEY:
4	I think the board's action when they
5	I see you nodding your head, because there's going to be
6	some more late renewals, so I'm just trying to get us to
7	be consistent if we can. It applied to ITEP; we had
8	these same guidelines. We, the Board, decided to make a
9	reduction by one year. That's what we have done in the
10	<pre>past; that's correct, is it not?</pre>
11	MR. BURTON:
12	Yes.
13	MR. ADLEY:
14	Okay. That's all I wanted to know.
15	Thank you.
16	MR. WINDHAM:
17	Yes, Mr. Miller.
18	MR. MILLER:
19	Eric, for the new members here, the
20	effective date was '08. The Governor didn't sign it
21	until '15; is that normal?
22	MR. BURTON:
23	No, this is not a normal occurrence.
24	MR. MILLER:
25	Do you have an explanation on why



1	this I mean, '08 and the Board approved it two years
2	later and then the contract was signed by LED in '15 and
3	the Governor in '15.
4	MR. BURTON:
5	The only lag that we mostly have, as you
6	can tell, in QJ contracts, there's going to be possibly
7	about a two-year lag from the advance date and the
8	application being due by rules, so you may see some
9	about two years later than the advance fee has.
10	However, this one does have some special occurrences
11	that happened that maybe the company would like to speak
12	on that lagged this further back to where we would have
13	a signed contract not received until almost after five
14	years from what the Board approval date is.
15	MR. MILLER:
16	Would you like to explain that?
17	MR. WINDHAM:
18	Yes. Please identify yourself.
19	MR. HENSON:
20	Thomas Henson, attorney for Blake
21	International
22	MR. ADLEY:
23	Can you get a little closer to that
24	thing?
25	MR. WINDHAM:



3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1 Is it working?

#### MR. HENSON:

Good morning, Board. Thomas Henson on behalf of Blake International. With me today is Jules Haydel, Human Resources Manager.

In this case, Blake International filed advanced notification in 2008, mid-2008. It was a new company. There was some disputes with LED as to coverage of some former Pride employees. This was an asset sale strictly in 2008, and there was some issues raised by LED as to whether certain of the jobs created qualified for Quality Jobs benefits. There was a formal application and an amended application, and there was also some litigation over not only the Pride issue, but over the wording of the contract.

Because of the Pride issue, there was some provisions in the contract that Blake was concerned might preclude it from Quality Jobs benefits, and so that was all hashed out. And it was not until that litigation was concluded that we actually had a contract form acceptable that was signed up, and that's the reason for the delay.

#### MR. ADLEY:

I see the staff shook their head behind

25 you.



### Torres Reporting & Associates, inc.

1	Do y'all disagree with that statement?
2	MS. CLAPINSKI:
3	Good morning. Danielle Clapinski, staff
4	attorney at LED.
5	I don't disagree that that was the point
6	in time that the contract was executed, that the
7	contract we offered back in 2010 and the one that was
8	signed were not substantially different. I mean, there
9	was litigation in between, but
10	MR. ADLEY:
11	Did they get credit for Quality Jobs
12	from 2010 forward?
13	MS. CLAPINSKI:
14	Yes. They have to date.
15	MR. ADLEY:
16	So they got credit for them?
17	MS. CLAPINSKI:
18	2008. So 2008, 2009, 2010, '11 and
19	whatever portion of '12, through 5/14 of '12, so the
20	renewal contract would pick back up on 5/15 of '12, if
21	it were approved, and whatever period of time.
22	MR. WINDHAM:
23	Secretary Pierson.
24	SECRETARY PIERSON:
25	Don Pierson has now arrived for the



4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

official minutes. Please reflect my appearance. Thank you.

Would you please illuminate that this was essentially a discussion relative to the Pride jobs were already in the state and the contract for Quality Jobs should award to Blake for net new jobs and that that was sort of the crux of that matter.

#### MS. CLAPINSKI:

That's correct. So there was a dispute over whether the jobs. I think about 243 of the 245 employees hired were former Pride employees, and so there were discussions of whether they were, in fact, net new jobs. The litigation concluded because the Court found that they hadn't signed the contract, that the litigation was premature. They had not yet signed their contract, and, therefore, they were not an employer under the Quality Jobs Program and were not eligible at that time to file suit.

#### MR. ADLEY:

I just want to make sure that we, regardless of all of the litigation, the litigation was finalized, the courts or whoever decided that they were to get the Quality Jobs or not?

#### MS. CLAPINSKI:

That was not -- no, sir. That was not



April 26, 2017 Page 19

#### MEETING MINUTES

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

what they decided. They decided that at that point in time, the litigation was premature. So that may still be an outstanding issue that LED and the company will have to deal with.

#### MR. ADLEY:

I got it. So the effective date for the Quality Jobs was not changed by the litigation?

#### MS. CLAPINSKI:

That is correct.

#### MR. ADLEY:

Okay. So I heard your statement, and I think I got it. For 2008 to 2015 or something. I think the fact of the matter is the effective date was the '08 date.

#### MR. HENSON:

That's correct, and, in fact, the company has been approved for substantial Quality Jobs benefits '08, '09 forward for those first five years. It was something over a million dollars. We still have the issue -- that's for the non-counted Pride hires. We still have the issue. Basically what the court said, until you sign a contract, we can't resolve the Pride issue, so go back and sign the contract, and then that's what we did. And that's the reason for the delay in execution of the contract.



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### MR. WINDHAM:

So let me ask this related to that. Why didn't you sign the contract?

#### MR. HENSON:

There was some provisions in the contract, there was a dispute as to which version of the Quality Jobs rules would apply to this contract. The rules were substantially revised effective 2011, as I recall, I think October, November of 2011, and the revision to the rules we believe was actually impacted by Blake's situation and so we had a dispute.

Originally the contract was going to attach the rules that were in effect when Blake filed its application in the '08/'09 time period. The rules were changed in '11, and then LED wanted to attach the new rules. Well, the new rules substantively would have affected the coverage of the Pride employees, and that was the crux of the dispute on signing the contract.

There still is a dispute as to whether the old rules or the new Quality Jobs rules should apply to this contract.

#### MR. WINDHAM:

I guess my confusion here is the contract is the contract and that's what dictates how the program or how benefits are received. So regardless



of what the rules would say, the contract's the contract, and if you wanted to get the benefits, the contract should have been signed. Then I look at this other piece in here that you didn't submit the renewal until just now. So the renewal was due. The contract wasn't in place; you hadn't signed it, you couldn't have renewed it, but you still should have done the paperwork. You should have signed the contract in order to get it renewed. So I'm having difficulty making that grasp of why the renew would be for the full five years today.

#### MR. HENSON:

We had -- it was an issue in the litigation as to which version of the contract should we sign, whether we should attach the old rules or the new rules, and that is an extremely important issue. And so to sign -- and Blake was willing to sign and actually signed at one point and sent to LED the contract with the old rules attached and LED said, "No. We're not" -- first of all, they prepared the contract and sent it to us with the old rules attached. And then later, after they amended the rules, they pushed for amendments of the Quality Jobs and rules, and then came back later and said, "No, we're not going to attach those rules because we want to take the position because the new rules apply



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

even though your application was in '08/'09."

So it wasn't a situation where, "Just sign here." It was a serious dispute. LED did not want to execute the contract with the original rules that were in place when Blake International filed the application, they didn't want to execute --

#### MR. WINDHAM:

I believe through --

#### MS. CLAPINSKI:

Well, what I would say is that the rules are not ever attached as an addendum to contracts. We may have agreed to send them a copy of the rules that were in place at the time, and the reason for that is there are some changes that are procedural and there are some changes that are substantive to the program. Some of those changes, if they change, they are our procedural ones about when things are due. If we change it, those are still applicable to those contracts in effect. So we don't ever say, "This is the set of rules. This is the only set of rules that are going to apply to that contract."

I think the why of the net new jobs is really probably not an issue right now for this Board to determine. That's going to have to go through the litigation process. I think for now the issue before



### TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	you is just based upon the fact that there was
2	litigation and that litigation was the holdup in the
3	company signing the contract, whether that has an affect
4	on the term of their renewal that you'd like to
5	MR. WINDHAM:
6	Mr. Slone.
7	MR. SLONE:
8	So I guess I'm asking, they got
9	benefits, but the contract wasn't signed?
10	MS. CLAPINSKI:
11	No. So what happened was, once we were
12	finished with that portion of the litigation, they
13	executed a contract. At the point that they executed
14	the contract, they then filed five years worth of annual
15	payroll rebates. They did not receive anything prior to
16	having a contract, but those have those five years
17	have been processed by LED and they have received some
18	payroll rebates based upon those filings.
19	MR. WINDHAM:
20	So that contract, the original contract,
21	would have expired in '13?
22	MS. CLAPINSKI:
23	Correct.
24	MR. WINDHAM:
25	Now, we're in the '16 or '17. I'm



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

sorry. Thank you. I was looking at this number here.

We're in '17. Now, we're in '17. I

mean, my tendency would be to say, okay, you can have
this last year, but you haven't been doing your

paperwork. These other four years, there was no
contract in effect. How can the state or how can we owe
you anything?

#### MR. HENSON:

As soon as the litigation was concluded and resolved, the contract form was issued with the corrected statement. The company was actually sent a draft of the contract with the original rules attached as an exhibit from Mr. Favaloro at LED at the Quality Jobs Program. As soon as the litigation was concluded, which was actually over the wording of the contract, it would have been a situation to request renewal of a contract that was never even placed. The contract was not in place until the court resolved the issues with respect to the language of the contract. Those were not resolved until after the litigation, and then immediately late filed those applications for those years and requested renewal.

#### MR. WINDHAM:

Yes, Mr. Miller.

MR. MILLER:



1	Since I'm the one who opened this can of
2	worms to go back and do this, I'll see if I can get us
3	back on track.
4	You're here for renewal that goes back
5	to '13. You didn't file for the renewal until '16,
6	three years after it expired. Is there a reason that
7	that happened? Because, if I'm not mistaken let me
8	make sure I'm understanding. Once you signed the
9	contract, you got credit or you got your rebate from '08
10	till '13 and you filed for it and received it; correct?
11	MR. HENSON:
12	We got partial approval. We didn't get
13	approval for the Pride employees.
14	MR. MILLER:
15	That's a legal matter that I don't think
16	we need to address here. But you took you went back
17	to '08 and asked for job credits through '13; is that
18	correct?
19	MR. HENSON:
20	Yes, we did.
21	MR. MILLER:
22	Okay. So you knew the contract was from
23	'08 to '13 and it needed to be renewed in '13; correct?
24	MR. HENSON:
25	We didn't have a contract in place.



1	MR. MILLER:
2	You had to have a contract to get the
3	rebates.
4	MS. CLAPINSKI:
5	The contract was not filed until October
6	of 2015.
7	MR. MILLER:
8	But you went back
9	MS. CLAPINSKI:
10	Yes.
11	MR. HENSON:
12	Immediately after.
13	MR. MILLER:
14	Why didn't you immediately do the
15	renewal in '15 instead of a year later? I guess what
16	I'm asking, the questions is, if it expired in '13,
17	signed the contract for the renewal, it was almost over
18	whenever you started, whenever you signed it final.
19	MR. HENSON:
20	We believe that the Court proceedings,
21	number one, would have interrupted any deadlines, and,
22	number two, once we were in a position where the Court
23	resolved the contract issue, immediately signed the
24	contract, sent the applications for benefits. And as
25	soon as Eric raised the renewal issue, we said we want



1	to be we want to seek renewal.
2	MR. MILLER:
3	Okay.
4	MR. ADLEY:
5	I think the normal practice would have
6	been if you were in litigation, surely your attorney
7	would have told you you have a contract, you renew the
8	contract. If you win the litigation, you will be due
9	something in addition to whatever is in this contract
10	that they interpret one way and you interpret another.
11	MR. HENSON:
12	No.
13	MR. ADLEY:
14	What's going through my mind now is if
15	they waited till 2015, two years after the fact, and you
16	file it as a renewal isn't that what you did?
17	MR. HENSON:
18	We signed the original contract,
19	submitted the actual applications for benefits for those
20	five years and then raised with Ms with Eric the
21	renewal issue.
22	MS. CLAPINSKI:
23	I think what happened
24	MR. ADLEY:
25	So it's your belief that the effective



1	date of this renewal is what, what year?
2	MR. HENSON:
3	If the effective dates, I don't know
4	whether it would be I'm assuming it would be
5	MR. ADLEY:
6	If you believe that you had a renewal
7	coming, you had to believe you had a contract of some
8	kind or you wouldn't have a renewal.
9	MS. CLAPINSKI:
10	I think, just to clarify what happened,
11	was the application came to the Board for approval in
12	2010. It was approved by the Board. At that point in
13	time, the contract went out to the company.
14	MR. ADLEY:
15	With what effective date?
16	MS. CLAPINSKI:
17	With the 5/15/2008 effective date. And
18	that's typical that there be a lag between the contract
19	effective date and when it's approved because they have
20	24 months after filing their advanced notification after
21	filing their application, so that is not abnormal for
22	the process. What happened
23	MR. ADLEY:
24	The effective date is important.
25	MS. CLAPINSKI:



1	
1	Yes, sir.
2	MR. ADLEY:
3	<pre>It's a five-year program; right?</pre>
4	MS. CLAPINSKI:
5	Yes, sir, five years with an opportunity
6	to
7	MR. ADLEY:
8	The effective date is 5/15?
9	MS. CLAPINSKI:
10	The effective date is 5/15/2008 with an
11	expiration of 5/14/2013.
12	MR. ADLEY:
13	So it expired in '13?
14	MS. CLAPINSKI:
15	That's correct.
16	MR. ADLEY:
17	And they didn't renew it then?
18	MS. CLAPINSKI:
19	Well, they didn't enter into the
20	original contract, the first five-year contract that
21	started in 5/15/2008, until 2015, after that original
22	five-year term had expired.
23	MR. MILLER:
24	'08 is when it got started.
25	MS. CLAPINSKI:



time, when they filed formally, I believe who is they filed even for a sixth year and we're say, "Look, we can only process five because renewal contract in place," and at that point they filed for renewal.  MR. MILLER:  I make a motion that we do to with the one-year penalty that we've done six ITEP.  MR. WINDHAM:  There's a motion on the floor with a one-year penalty.	e having to there is no t in time, he renewal milar to the
say, "Look, we can only process five because renewal contract in place," and at that point they filed for renewal.  MR. MILLER:  I make a motion that we do to with the one-year penalty that we've done six of the same that the	there is no the tin time,
renewal contract in place," and at that point they filed for renewal.  MR. MILLER:  I make a motion that we do to with the one-year penalty that we've done six of the six of th	t in time, he renewal milar to the
they filed for renewal.  MR. MILLER:  I make a motion that we do to with the one-year penalty that we've done six ITEP.  MR. WINDHAM: There's a motion on the floor	he renewal milar to the
7 MR. MILLER: 8 I make a motion that we do to 9 with the one-year penalty that we've done six 10 ITEP. 11 MR. WINDHAM: 12 There's a motion on the floor	milar to the
I make a motion that we do to with the one-year penalty that we've done single ITEP.  MR. WINDHAM:  There's a motion on the floor	milar to the
9 with the one-year penalty that we've done six 10 ITEP. 11 MR. WINDHAM: 12 There's a motion on the floor	milar to the
10 ITEP.  11 MR. WINDHAM:  12 There's a motion on the floor	
11 MR. WINDHAM: 12 There's a motion on the floor	r to renew
There's a motion on the floor	r to renew
	r to renew
with a one-year penalty.	ļ
14 MR. SLONE:	
15 I'll second.	
MR. WINDHAM:	
Seconded by Mr. Slone.	
18 Is there any other discussion	n related to
19 this?	
MR. BURTON:	
I do have one question on the	at.
MR. WINDHAM:	
Yes.	
24 MR. BURTON:	
25 If we can, let me know if y	ou or the



1	Board wants for that renewal considered for an
2	additional five years, do we want it at the beginning or
3	do we want it at the end of the contract?
4	MR. WINDHAM:
5	My thought
6	MR. BURTON:
7	If we have it.
8	MR. WINDHAM:
9	is the one year is taken off the back
10	end, so it would be from '13 until '17, so it would be
11	effectively
12	MR. BURTON:
13	Just reducing the last year of the
14	contract.
15	MR. WINDHAM:
16	I would say take it off of the last.
17	MR. ADLEY:
18	I mean, I think that's what ends up
19	happening when we do the ITEP. It ends up being a
20	reduction over the period of time they're going to get.
21	Whatever the Court says, y'all end up doing. At the end
22	of the day, we want it be reduced by at least one year.
23	That's what we've done with everybody else. The benefit
24	of Quality Jobs and everything else we do is for the
25	company. The company's got an obligation to get that



1	information in. Period.
2	MR. MILLER:
3	How many jobs are we talking about?
4	MR. HENSON:
5	Blake spent more than \$70-million and
6	created more than 175 new jobs. I mean, it's been a
7	substantial
8	MR. MILLER:
9	That's what the consensus is now?
10	MR. BURTON:
11	The last filing that came into our
12	department was for 2012, and we have 108 new direct
13	jobs. Obviously we have a different opinion of former
14	Pride employees, but we reduced those out, so if we
15	exclude those, we have 108 new direct jobs. The last
16	year, the actual gross payroll was about 10.3-million,
17	and they received a \$601,411 credit in 2012.
18	MR. MILLER:
19	How many people are working right now?
20	MR. HAYDEL:
21	Currently 64.
22	MR. MILLER:
23	Sixty-four.
24	MR. HENSON:
25	Sixty-four with the downturn.



1	MR. MILLER:
2	Total. Thank you.
3	MR. WINDHAM:
4	We do appreciate those jobs, don't get
5	us wrong. We just want to make sure that the program is
6	administered fairly for all of the applicants as well as
7	the state.
8	Are there any other questions, Board
9	members, related to this application?
10	(No response.)
11	MR. WINDHAM:
12	All right. There's a motion and a
13	second.
14	All in favor, indicate with an "aye."
15	(Several members respond "aye.")
16	MR. WINDHAM:
17	All opposed with a "nay."
18	(No response.)
19	MR. WINDHAM:
20	I'm sorry. Any other comments from the
21	public?
22	(No response.)
23	MR. WINDHAM:
24	Motion carries.
25	Thank you, Mr. Henson and Mr. Haydel.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Thank you, Mr. Burton.
2	MR. BURTON:
3	Next for Quality Jobs is going to be the
4	Quality Jobs specials. We have a request for change in
5	name only for the following contract: 20141102,
6	Sparkhound, Inc. to Sparkhound, LLC. That's in East
7	Baton Rouge Parish.
8	And then I have a request to cancel the
9	following contract: Contract Number 20141066,
10	Metalplate Galvanizing, LP. The company requested to
11	cancel the contract because they will not meet all
12	program requirements. No benefits have been received.
13	That is in Jefferson Parish.
14	This concludes the specials for Quality
15	Jobs.
16	MR. WINDHAM:
17	Any comments from the public concerning
18	these special considerations for the Quality Jobs
19	Program?
20	(No response.)
21	MR. WINDHAM:
22	Any questions from the Board?
23	(No response.)
24	MR. WINDHAM:
25	I'll entertain a motion.



1	Made by the Mayor; seconded by Major
2	Coleman.
3	All in favor, indicate with an "aye."
4	(Several members respond "aye.")
5	MR. WINDHAM:
6	All opposed with a "nay."
7	(No response.)
8	MR. WINDHAM:
9	Motion carries.
10	Thank you Mr. Burton.
11	Ms. Lambert, Restoration Tax Abatement
12	Program, please.
13	MS. LAMBERT:
14	Good morning. Restoration Tax Abatement
15	Program has six new applications. The first one is
16	20140791, 4141 Bienville, LLC in Orleans Parish;
17	20150238, 225 Chartres Owner, LLC in Orleans; 20161820,
18	Austin and Andrea Guntz, East Baton Rouge Parish;
19	20141431, John B. Smallpage and Rebecca G. Smallpage in
20	Orleans; 20151378, Lydia Cutrer in Orleans; and
21	20150416, Steven B. Jones in Orleans.
22	This concludes the six applications for
23	RTA.
24	MR. WINDHAM:
25	Any comments from the public concerning



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the Restoration Tax Abatement Program applications?
2	MR. ADLEY:
3	Yes.
4	MR. WINDHAM:
5	Mr. Adley.
6	MR. ADLEY:
7	Just a statement. As I understand it,
8	because they fall in this category, regardless of the
9	age, they get benefit of it. I'm sure everybody else
10	saw what I saw when you read through it, the dates on
11	those range from 1890 to 1908, 1914, 1930 and then 1954.
12	MS. LAMBERT:
13	That's absolutely correct. The ages
14	are, on some of them, there are two qualifiers for being
15	in a historic district. One is that you are listed on
16	the National Register of Historic Properties, and the
17	other is that you are so you can be anywhere. You
18	can be out on farmland in one house
19	MR. ADLEY:
20	2015 could be a historic structure if
21	you are were in a historic district; is that what you're
22	telling me?
23	MS. LAMBERT:
24	Yes, correct. You can be any age and
25	you can be in any qualified historic district



1	So you're saying Mr. Barham and I are
2	historic structures?
3	MS. LAMBERT:
4	Yes, sir, that's right.
5	MR. ADLEY:
6	It's just terrible. I don't know how we
7	missed that in the legislature. I'm sorry. I got it.
8	Because it's in a historic district, even though it's
9	1954, we have no choice.
10	MS. LAMBERT:
11	Correct.
12	MR. WINDHAM:
13	Motion by Mr. Williams; seconded by Ms.
14	Atkins.
15	Any comments from the Board?
16	(No response.)
17	MR. WINDHAM:
18	All in favor, indicate with an "aye."
19	(Several members respond "aye.")
20	MR. WINDHAM:
21	All opposed with a "nay."
22	(No response.)
23	MR. WINDHAM:
24	Motion carries.
25	Thank you, Ms. Lambert.



1 Ms. Metoyer, Enterprise Zone Program, 2 please. 3 MS. METOYER: 4 I have 14 new applications: 20141613, Apple Core Foods, LLC, doing business as L&A Quality 5 Foods, LLC, EBR Parish; 20160266, Beaed of Louisiana, 6 St. Charles Parish; 20150002, C&C Marine and Repair, 7 8 LLC, Plaquemines Parish; 20130117, Cajun Industrial 9 Design & Construction, LLC, East Baton Rouge Parish; 10 20150270, Community Care Center of Ville Platte, LLC, Evangeline Parish; 20151593, Delta Medical Group, 11 12 Terrebonne Parish; 20140456, Enlink Midstream Operating, 13 LP, Acadia Parish; 20120868, Exxon Mobil Corp Plastics, 14 East Baton Rouge Parish; 20151082, Five Star Industrial, 15 LLC, East Baton Rouge Parish; 20141154, Lake Area Hotel 16 Investments, LLC, Calcasieu Parish; 20150174, N&S Hospitality, LLC, Rapides Parish; 20141291, Performance 17 18 Contractors, Incorporated, West Baton Rouge Parish; 19 20140994, Shiv Shakti Lodging, LLC, Calcasieu Parish; 20 and 20131070, UniFirst Holding, Incorporated, East Baton 21 Rouge Parish. 22 MR. WINDHAM: 23 Thank you, Ms. Metoyer. 24 Mr. Adley, questions? 25 MR. ADLEY:



#### Torres Reporting & Associates, inc.

1	Just two quick questions. The first
2	one I went through this list and I saw, I think it
3	was, three hotels that received Enterprise Zone. Am I
4	reading that correct?
5	MS. METOYER:
6	Yes, sir. These advances were filed
7	prior to them being excluded. The hotels were excluded
8	either in July of '15 or the first session in '16.
9	MR. ADLEY:
10	Under today's rules, they wouldn't
11	qualify?
12	MS. METOYER:
13	They cannot apply. They can apply, but
14	they don't qualify.
15	MR. ADLEY:
16	Okay. I know there was a problem, I
17	just couldn't remember what it was. They got in before
18	the deadline; is that what you're telling me?
19	MS. METOYER:
20	I'd have to look at the paper to make
21	sure.
22	MR. ADLEY:
23	By any chance, do you know, of the four
24	manufacturing facilities that are identified there, if
25	they also get ITEP and/or inventory tax credits? Do you



y'all keep track of that at all? You would be able to 1 2 go back and see if they got ITEP, would you not? MS. METOYER: 3 4 Yes, sir. MR. ADLEY: 5 6 I'll just ask you at some point after 7 this meeting is over with y'all go back and see whether 8 the four manufacturing facilities, in addition to the 9 Enterprise, are they also getting ITEP and/or inventory 10 credit? 11 MS. METOYER: 12 Which four are you referring to? 13 MR. ADLEY: 14 I'm looking at C&C Marine. 15 MS. METOYER: 16 Oh, okay. MR. ADLEY: 17 18 Enlink, Exxon and Performance 19 Contractors. Clearly they look like manufacturers based 20 on their description of what you said, so I'm just 21 trying to find out if, in fact, they get the Enterprise 22 in addition to ITEP or inventory credit. I'd just like 23 to know that of these companies. 24 MR. WINDHAM: 25 Making a note that there's no preclusion



1	of that.
2	MR. ADLEY:
3	Yeah. I don't think you can prohibit
4	it. I just want to know if they are getting it.
5	MS. METOYER:
6	Yes, sir.
7	MR. WINDHAM:
8	Any comments from the public concerning
9	the Enterprise Zone application in front of this Board?
10	(No response.)
11	MR. WINDHAM:
12	Any questions or comments from the Board
13	members additional?
14	(No response.)
15	MR. WINDHAM:
16	Is there a motion?
17	Made by Mr. Fabra; seconded by
18	Mr. Fajardo.
19	All in favor, indicate with an "aye."
20	(Several members respond "aye.")
21	MR. WINDHAM:
22	All opposed with a "nay."
23	(No response.)
24	MR. WINDHAM:
25	Motion carries.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Mg Motovor
_	Ms. Metoyer.
2	MS. METOYER:
3	I have one request to change ownership.
4	It's Contract 20110248, current contract only. It is
5	RJQ Management, LLC. The new name request is Jamjomar
6	1314, LLC. This is Jefferson Parish. And based on the
7	consultant is that Jamjomar, LLC purchased the
8	restaurant that was owned by RJQ Management.
9	MR. WINDHAM:
10	Any comments from the public concerning
11	this name change?
12	(No response.)
13	MR. WINDHAM:
14	There's a motion by Mr. Fajardo;
15	seconded by Dr. Wilson.
16	All in favor, indicate with an "aye."
17	(Several members respond with "aye.)
18	MR. WINDHAM:
19	All opposed with a "nay."
20	(No response.)
21	MR. WINDHAM:
22	Motion carries.
23	Ms. Metoyer.
24	MS. METOYER:
25	The terminations are: 201208 I'm



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

20120867, Exxon Mobil Corp, East Baton Rouge 1 2 The requested term date is 2/28/2015. Parish. program requirements have been met, no additional jobs 3 4 are anticipated. 20121158, Enlink Midstream Operating, LP, East Baton Rouge Parish. The requested term date is 5 6 April 16th, 2015. Program requirements have been met, 7 no additional jobs are anticipated. 20120115, Axiall, 8 LLC, East Baton Rouge Parish. The requested term date 9 is 12/2/2013. The program requirements have been met, 10 no additional jobs are anticipated. 20140177, Lisa D. 11 Traina CPA, LLC, East Baton Rouge Parish. Requested 12 term date 12/1/2016. The program requirements have been 13 met, no additional jobs are anticipated. 20140184, B&G 14 Food Enterprises, LLC, Lafayette Parish. Requested term date August 9th, 2016. Program requirements have been 15 16 met, no additional jobs are anticipated. 20111025. 17 Enlink Midstream Operating, LP, Acadia Parish. 18 Requested term date 3/25/2014. Program requirements 19 have been met, no additional jobs are anticipated. 20 20120222, Tubreaux Aviation Maintenance, LLC, Caddo 21 Parish. Requested term date 2/26/2015. The program 22 requirements have been met, no additional jobs are 23 20120281, Tubreaux Aviation Services, LLC, anticipated. 24 Caddo Parish. Requested term date 3/7/2015. The 25 program requirements have been met, no additional jobs



#### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	are anticipated. Enlink Midstream Operating, 20120853,
2	Ascension Parish. Requested term date November 14,
3	2014. Program requirements have been met, no additional
4	jobs are anticipated. 20111255, Central Louisiana
5	Surgical Hospital, LLC, Rapides Parish. Requested term
6	date 12/31/2015. Program requirements have been met, no
7	additional jobs are anticipated. 20121197, Cheniere LNG
8	O&M Services, LLC, Beauregard Parish. Requested term
9	date 12/31/2015. Program requirements have been met, no
10	additional jobs are anticipated.
11	MR. WINDHAM:
12	Thank you, Ms. Metoyer.
13	Are there any comments from the public
14	concerning Enterprise Zone contract terminations?
15	(No response.)
16	MR. WINDHAM:
17	Any questions from the Board members on
18	those?
19	(No response.)
20	MR. WINDHAM:
21	Is there a motion?
22	Made by Robert Adley (sic); seconded by
23	Mr. Slone.
24	All in favor, indicate with an "aye."
25	(Several members respond "aye.")



1	MR. WINDHAM:
2	I'm sorry. That was not Robert Adley.
3	That is Robert Barham.
4	All in favor, indicate with an "aye."
5	(Several members respond "aye.")
6	MR. WINDHAM:
7	All opposed with a "nay."
8	(No response.)
9	MR. WINDHAM:
10	Motion carries.
11	Sorry about that, Mr. Barham.
12	MR. ADLEY:
13	I'm sure he's never going to forgive you
14	for that one.
15	MR. WINDHAM:
16	Ms. Metoyer, contract cancelations.
17	MS. METOYER:
18	I have three cancelations: 20100884,
19	Pre, Incorporated, doing business as Chateau De Bayou,
20	Lafourche Parish. The company did not meet the EZ
21	program hiring requirements and has been notified of
22	this cancelation. 20110870, Entergy, LA, LLC - Ninemile
23	Point. The company did not meet the EZ program
24	requirements and they had requested cancelation. And
25	20121301, Stuller, Incorporated, Lafayette Parish. The



1	company did not meet the hiring requirements and they
2	requested cancelation.
3	MR. WINDHAM:
4	Are there any representatives from Pre,
5	Inc., Chateau De Bayou?
6	(No response.)
7	MR. WINDHAM:
8	Any comment from the public concerning
9	these cancelations?
10	(No response.)
11	MR. WINDHAM:
12	Questions or comments from the Board
13	concerning the cancelations?
14	(No response.)
15	MR. WINDHAM:
16	Is there a motion?
17	Motion made by Mr. Miller; seconded by
18	Mr. Fajardo.
19	All in favor, indicate with an "aye."
20	(Several members respond "aye.")
21	MR. WINDHAM:
22	All opposed with a "nay."
23	(No response.)
24	MR. WINDHAM:
25	Thank you, Ms. Metoyer.



1	All right. Industrial Tax Exemption
2	Program, Ms. Cheng. I believe we're going to do these
3	individually for the new ones. There are a few
4	questions for them, a number of questions.
5	MS. CHENG:
6	Good morning. These are the Industrial
7	Tax Exemptions new applications, and there are 25 of
8	them.
9	MR. ADLEY:
10	Can you get a little closer to the
11	microphone, which will help me and Mr. Barham?
12	MS. CHENG:
13	These have advanced notifications that
14	were filed prior to the Executive Order on 6/24 of 2016.
15	20151311, Boise Packaging & Newsprint,
16	LLC, Beauregard Parish; 20130018, Bollinger Fourchon,
17	Lafourche Parish
18	MR. WINDHAM:
19	Ms. Cheng, I think we may have questions
20	on them, so we just want to do them one at a time.
21	Are there any questions on Boise
22	Packaging & Newsprint in Beauregard?
23	MR. ADLEY:
24	Discovery is the first one I have.
25	MR. WINDHAM:



r		
1		Is there a motion to approve Boise
2	MR.	ADLEY:
3		So moved.
4	MR.	WINDHAM:
5		Moved by Mr. Adley; seconded by Ms.
6	Atkins.	
7		All in favor any comments from the
8	public?	
9	(No	response.)
10	MR.	WINDHAM:
11		All in favor, indicate with an "aye."
12	(Ser	veral members respond "aye.")
13	MR.	WINDHAM:
14		Motion carries.
15		Please proceed.
16	MS.	CHENG:
17		20130018, Bollinger Fourchon in
18	Lafourche Parish	ı.
19	MR.	WINDHAM:
20		Any questions concerning the Bollinger
21	Fourchon applica	ation?
22	(No	response.)
23	MR.	WINDHAM:
24		Is there a motion to approve Bollinger
25	Fourchon?	



1		Made by Robert Barham; seconded by
2	Mr. Moller.	
3		All in favor indicate with an "aye."
4	(Ser	veral member respond "aye.")
5	MR.	WINDHAM:
6		All opposed with a "nay."
7	(No	response.)
8	MR.	WINDHAM:
9		Proceed.
10	MS.	CHENG:
11		20160038, Discovery Producer Services in
12	Lafourche Parish	ı.
13	MR.	ADLEY:
14		This is discovery.
15	MR.	WINDHAM:
16		Is there a question?
17	MR.	ADLEY:
18		Is there someone here from
19	MR.	WINDHAM:
20		Is there a representative from Discovery
21	here?	
22		Please step forward, state your name and
23	who you represed	nt.
24	MR.	PERILLOUX:
25		Yes, sir. My name is Brian Perilloux



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	with Williams Companies, the parent company of Discovery
2	Producer Services, LLC. Thank you.
3	MR. WINDHAM:
4	Mr. Adley.
5	MR. ADLEY:
6	My question is, albeit it was done prior
7	to the executive order, I am trying to determine that
8	this is actually part of a manufacturing process, what
9	you've done here. I'm not following you. You said,
10	"This project consists of two primary objectives. The
11	first objective is to install pipe segment to bypass
12	offshore gas around the Larose Gas Processing Plant.
13	This project allows offshore gas to bypass LGPP
14	downstream." I'm confused. Are you moving natural gas
15	around the manufacturing facility or into the facility?
16	That's what I couldn't figure out.
17	MR. PERILLOUX:
18	Yes, sir. It's to bypass the plant. So
19	they install the bypass at the LNG processing plant to
20	bypass the plant because they don't want to process that
21	particular gas.
22	MR. ADLEY:
23	And where does that gas go?
24	MR. PERILLOUX:
25	It goes up into another line, and I



1	apologize. I'm not familiar with the lot.
2	MR. ADLEY:
3	I'm trying to find out, to get to the
4	point, you're not moving any natural gas that ends up
5	getting re-marketed somewhere by Williams or anybody
6	else, are you? I mean, it all pertains to the
7	manufacturing in some way? That's what I need to know.
8	If you built a line to go remarket gas, that's not
9	manufacturing. That's something outside of what your
10	facility does. I just need to make sure we're not
11	creating an exemption here for something that's outside
12	the manufacturing that the facility does.
13	MR. PERILLOUX:
14	Sure, and I understand. I apologize. I
15	am not the project manager of the project, but the way
16	it was explained to me, it's to bypass the facility
17	MR. ADLEY:
18	Bypass the facility. Where does that
19	gas go?
20	MR. PERILLOUX:
21	I think it goes into a third-party line,
22	sir.
23	MR. ADLEY:
24	And from the third-party line, somebody



1	MR. PERILLOUX:
2	Yes, sir. We merely transport it.
3	MR. ADLEY:
4	My problem is you can't be getting
5	property tax exemption to build a pipeline to go market
6	natural gas, and I just need to know I mean, look,
7	I'm if it's used in the plant, I don't have a
8	problem, but if we're granting an exemption or property
9	tax to someone for building a pipeline to market natural
10	gas, not part of the manufacturing, but go around the
11	plant and into a third-party to be marketed, that is not
12	manufacturing.
13	MR. PERILLOUX:
14	We stand with whatever the decision is,
15	sir, but that is the process, to bypass the plant. It
16	originally went into the plant
17	MR. ADLEY:
18	Can you help him?
19	MR. PERILLOUX:
20	but the goal was to bypass the plant,
21	but it was built into the plant in order to bypass it.
22	MR. WINDHAM:
23	Mr. Adley, I think we are going to need
24	to defer this one to get a better explanation of what
25	happens. I mean, I don't see an alternative on this.



1	Rather than
2	MS. CHENG:
3	We can go do an inspection if you would
4	like.
5	MR. ADLEY:
6	Do what?
7	MS. CHENG:
8	We can go do an inspection if y'all
9	would like.
10	MR. ADLEY:
11	It would be helpful. I just need to
12	make sure you're not sitting out there getting an
13	exemption for a pipeline that's actually albeit, some
14	of the gas may go into facility, but if you're getting
15	an exemption for the entire cost and some of it's
16	getting marketed off, I think that's a problem. And,
17	yes, I would move that we direct LED to do get an
18	inspection before we make a final decision on this.
19	MR. WINDHAM:
20	Before they go and spend time to go do
21	an inspection, can we get a letter from the company
22	telling us what it's for? Because I hate to spend
23	manpower, time and effort to go do something
24	MR. ADLEY:
25	I think it's really important to have



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	LED to go do that. I think it would be very helpful for
2	that to get done.
3	MR. WINDHAM:
4	Is this pipeline above the ground or
5	below the ground?
6	MR. PERILLOUX:
7	Sir, I believe it's above ground.
8	MR. WINDHAM:
9	Above ground.
10	MR. PERILLOUX:
11	I would need to double check with the
12	project manager, but I think it is above ground. I
13	apologize.
14	MR. WINDHAM:
15	That's all right. The only reason I'm
16	saying that, Mr. Adley, is some of the inspections I've
17	done, you go out there and the pipe is underground. You
18	can see it go down, and you don't know where it goes.
19	MR. ADLEY:
20	Well, an inspection could clearly be a
21	visit by them to the home office or front office and
22	they can lay out for them the pipeline map and this is
23	how it works and you come away with an understanding.
24	You don't have to go out there with a shovel and dig up



25

#### Torres Reporting & Associates, inc.

pipe to go figure out where it goes, Mr. Chairman.

1	is not how it works. They are going to have pipeline
2	plans for them to look at and you will be able to
3	determine if this pipe is for marketing gas or it's used
4	in the manufacturing facility. That's what I mean by
5	inspection.
6	MR. WINDHAM:
7	Okay. So you mean more of an
8	investigation?
9	MR. ADLEY:
10	I don't mean a tractor and dig up pipe.
11	I don't mean that.
12	MR. WINDHAM:
13	They do perform inspections, physical on
14	site inspections to verify
15	MR. ADLEY:
16	I think if you go to heir office,
17	they're clearly going to have everything connection to
18	that facility and they're going to have plats and maps
19	for you to look at.
20	MR. WINDHAM:
21	All right. So we'll take that as a
22	motion to defer this one until LED investigates the
23	manufacturing the actual manufacturing at this
24	facility of that equipment.



25

# Torres Reporting & Associates, inc.

Is there a second to that deferral?

1	Seconded by Dr. Wilson.
2	All in favor, indicate with an "aye."
3	(Several members respond with "aye.")
4	MR. WINDHAM:
5	All opposed with a "nay."
6	(No response.)
7	MR. WINDHAM:
8	Motion carries.
9	MR. COLEMAN:
10	I have a question.
11	MR. WINDHAM:
12	Oh, I'm sorry. Major Coleman.
13	MR. COLEMAN:
14	I'm a little bit confused. So each one
15	of these applications, so we have not determined if it's
16	a manufacturing job or not before it gets to us?
17	MS. CHENG:
18	They have a manufacturing NAICS Code.
19	MR. ADLEY:
20	I will tell you where I'm coming from.
21	These came in prior to the executive order, so under the
22	old rules. The old rules required that be
23	manufacturing, but under a different definition than we
24	had. In any case, it's required to be manufacturing.
25	Any member of this board who determines that something



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

that they see before them is not manufacturing, you clearly have a right to distinguish between the two, and that's what I'm trying to do here. I need to know that this is part of whatever LED said the manufacturing process is.

#### MR. WINDHAM:

And I will point out, in some cases, there may be things where an entity will extract resources from the ground, so the extraction equipment is not part of the manufacturing process; but then once it gets above the ground on their site, then they start manufacturing it into another product or doing something to it to change its form, et cetera, et cetera, and that becomes what's eligible for manufacturing. So the overall entity may have an SIC or a NAICS Code that is manufacturing, but certain activity that go on may not be manufacturing, and that's how they know, because it has NAICS Code that indicates that they're manufacturing something. Does that help?

Mr. Slone.

#### MR. SLONE:

I'm sorry. So if it bypasses the process that you use, but is used to power the plant, then would be manufacturing?

MR. WINDHAM:



#### Torres Reporting & Associates, inc.

1	In my eyes, that would be considered
2	part of the manufacturing process.
3	MR. SLONE:
4	I didn't know if that would help.
5	MR. COLEMAN:
6	I was just trying to figure out whose
7	job it is to determine the eligibility of if they even
8	get to the application stage.
9	MR. WINDHAM:
LO	I believe that's the staff's
11	responsibility to determine it's manufacturing when they
<b>L2</b>	receive the application.
13	Any other questions before the deferral
14	vote is taken?
15	(No response.)
16	MR. WINDHAM:
<b>L7</b>	All in favor of deferring?
18	(Several members respond "aye.")
19	MR. WINDHAM:
20	All opposed say, "nay."
21	(No response.)
22	MR. WINDHAM:
23	Motion carries. This one is deferred
24	for investigation.
25	MS. CHENG:



1	20111182A, DOW Chemical Compan	y in	
2	Iberville Parish.		
3	MR. WINDHAM:		
4	Any comments from the Board co	ncerning	
5	the DOW Chemical application?		
6	(No response.)		
7	MR. WINDHAM:		
8	Any questions from the Board m	embers?	
9	Is there a motion for approval	?	
10	Made by Mr. Slone; seconded by	,	
11	Mr. Fajardo.		
12	All in favor, indicate with an	aye."	
13	(Several members respond "aye.")		
14	MR. WINDHAM:		
15	All opposed with a "nay."		
16	(No response.)		
17	MR. WINDHAM:		
18	Motion carries.		
19	MS. CHENG:		
20	20150280, Eagle US 2, LLC in C	alcasieu	
21	Parish.		
22	MR. WINDHAM:		
23	Mr. Adley, I believe you have	a question	
24	for this one.		
25	MR. ADLEY:		



1	Question for the staff. Understanding		
2	it's under the initial rules, when I look at these two		
3	applications, they have this one and I guess there is		
4	another. This one, they just said 2015 upgrades. The		
5	second one, they clearly mentioned an expansion. How do		
6	you know or do you know as a staff person that these		
7	were maintenance or not maintenance items? Is there any		
8	way for you to know that?		
9	MS. CHENG:		
10	No.		
11	MR. ADLEY:		
12	Under the old rules, they're clearly		
13	allowed regardless of what they put.		
14	MS. CHENG:		
15	Yes, sir.		
16	MR. ADLEY:		
17	Under the new rules, when they see		
18	something, they just simply		
19	MS. CHENG:		
20	We will have ask for an explanation of		
21	what the		
22	MR. ADLEY:		
23	Then this may no longer be allowed		
24	MS. CHENG:		
25	Correct.		



1	MR.	ADLEY:
2		if you find out it's for maintenance
3	purposes.	
4	MS.	CHENG:
5		Yes, sir.
6	MR.	ADLEY:
7		All right. That's what I needed to
8	know. Thank you	1.
9	MR.	WINDHAM:
10		Any other questions for the first Eagle
11	US 2 application	n?
12	(No	response.)
13	MR.	WINDHAM:
14		Any comments from the public?
15	(No	response.)
16	MR.	WINDHAM:
17		Motion to approve made by Major Coleman;
18	seconded by Ms.	Atkins.
19		All in favor, indicate with an "aye."
20	(Ser	veral members respond "aye.")
21	MR.	WINDHAM:
22		All opposed with a "nay."
23	(No	response.)
24	MR.	WINDHAM:
25		Motion carries.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1		MS.	CHENG:
2			20150880A, Eagle US 2 in Calcasieu
3	Parish.		
4		MR.	WINDHAM:
5			Any comments from the public concerning
6	this second	app]	lication by Eagle US 2?
7		(No	response.)
8		MR.	WINDHAM:
9			There is a motion on floor to approve
10	made by Rick	у.	
11			Is there a second?
12			By Mr. Williams.
13			All in favor, indicate with an "aye."
14		(Sev	veral members respond "aye.")
15		MR.	WINDHAM:
16			All opposed with a "nay."
17		(No	response.)
18		MR.	WINDHAM:
19			Motion carries.
20		MS.	CHENG:
21			Exxon Mobil Corporation has requested
22	that we defe	er 20	0152017.
23		MR.	WINDHAM:
24			You said defer?
25		MS.	CHENG:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Yes.
2	MR. ADLEY:
3	Which one.
4	MS. CHENG:
5	Exxon Mobil.
6	MR. WINDHAM:
7	Exxon Mobil.
8	MS. CHENG:
9	Company has requested that the
LO	application be deferred.
11	MR. WINDHAM:
12	All right.
13	MS. CHENG:
<b>L4</b>	20150997 FMT Shipyard & Repair, LLC in
15	Jefferson Parish.
16	MR. ADLEY:
<b>L7</b>	And the question on this one is they
18	state that they constructed new office buildings, am I
19	to understand that under the old rules, that was
20	allowed?
21	Ms. CHENG:
22	Correct.
23	MR. ADLEY:
24	And that is not allowed under the new
25	rules; is that correct? I'm trying to get some of these



1	things aired out before we start walking into these
2	meetings and people believe that the way they used to do
3	it's going to work.
4	Under the new rule, that would not be
5	allowed, the office building.
6	MS. CHENG:
7	Correct.
8	MR. ADLEY:
9	But under the old rule, y'all did allow
10	them and you allowed them for other companies; is that a
11	fair statement?
12	MS. CHENG:
13	Yes.
14	MR. ADLEY:
15	Okay. Thank you.
16	MR. WINDHAM:
17	Any comments from the public concerning
18	FMT Shipyard & Repair?
19	(No response.)
20	MR. WINDHAM:
21	Motion made by Mr. Slone; seconded by
22	Secretary Pierson.
23	All in favor, indicate with an "aye."
24	(Several members respond "aye.")
25	MR. WINDHAM:



1		All opposed with a "nay."
2	(No	response.)
3	MS.	CHENG:
4		20141329, G.E.O. Heat Exchangers, LLC in
5	Iberville Paris	h.
6	MR.	WINDHAM:
7		Any comments from the public concerning
8	G.E.O. Heat Exc	hangers?
9	(No	response.)
10	MR.	WINDHAM:
11		Is there a motion on the floor to
12	approve this on	e?
13		Made by Dr. Wilson; seconded by Ms.
14	Atkins.	
15		All in favor, indicate with an "aye."
16		(Several members respond "aye.")
17	MR.	WINDHAM:
18		All opposed with a "nay."
19	(No	response.)
20	MR.	WINDHAM:
21		Motion carries.
22	MS.	CHENG:
23		20160175, Hood Container of Louisiana,
24	LLC in West Fel	iciana Parish.
25	MR.	WINDHAM:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1		Any comments from the public concerning
2	Hood Container of	of Louisiana?
3	(No	response.)
4	MR.	WINDHAM:
5		Is there a motion to approve?
6		Made by Mr. Miller; seconded by
7	Mr. Williams.	
8		All in favor, indicate with an "aye."
9		(Several members respond "aye.")
10	MR.	WINDHAM:
11		All opposed with a "nay."
12	(No	response.)
13	MR.	WINDHAM:
14		Motion carries.
15	MS.	CHENG:
16		20141572, Intralox, LLC in Jefferson
17	Parish.	
18	MR.	WINDHAM:
19		Mr. Adley, I believe you have a question
20	for Intralox.	
21	MR.	ADLEY:
22		We do.
23	MR.	WINDHAM:
24		Is there a representative from Intralox?
25		Please step forward.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### 1 MR. ADLEY:

Under the old rules, they also allow -- go ahead and identify yourself. I'm sorry.

#### MS. RAYMOND:

Deanne Raymond. I'm the Director of Tax for Laitram, and Intralox is one of our group of companies.

#### MR. ADLEY:

Deanne, I don't think the application is at risk. I just want you to understand that, but under the old rules, they allow for software and hardware if it was in an office as part of a process to be included. Under the new rules, this has to be part of the process, something that's used into the manufacturing itself. My question to you is, the software and hardware that you have purchased here, what is that for?

#### MS. RAYMOND:

It's probably going to be difficult for me to look at this and say exactly what that's for. I would probably have to go back to our IT people. I mean, some of that is certainly used in the manufacturing because we have -- everything's robotic and computerized.

#### MR. ADLEY:

If you go to a Timber mill, for instance



#### Torres Reporting & Associates, inc.

they're going to sit there on the computer out on a line
and they're going to push a button to cut those logs a
certain way and they have a computer that's using
Windows 10 inside of the office, that would not be
allowed. It will be allowed in the old rules, but will
not be allowed under the new rules.
MS. RAYMOND:
Okay. I understand what you're saying.
MR. ADLEY:
You don't really know what
MS. RAYMOND:
Specifically what this one is, I would
have to go back and see, but certainly we use computers
in the whole manufacturing process, which all of the
injection and molding machines and the robotic equipment
that goes along with that.
MR. ADLEY:
And all of that certainly is approved
with the new rules and the old rules.
MS. RAYMOND:
Uh-huh. What specifically
MS. ADLEY:

I only raise this, ma'am, so the

committee can be, again, prepared when we get to this

point under the new rules, if you walk in here with



#### TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	software and hardware, you're going to have to know the
2	difference because if it's sitting over there at an
3	office somewhere, it clearly does not meet the new
4	definition of manufacturing.
5	MS. RAYMOND:
6	Okay.
7	MR. ADLEY:
8	That's it. Thank you, ma'am.
9	MS. RAYMOND:
10	Thank you.
11	MR. WINDHAM:
12	All right. Any comments from the public
13	concerning the Intralox application?
14	(No response.)
15	MR. WINDHAM:
16	Is there a motion on the floor?
17	Made by Mr. Slone; seconded by
18	Mr. Miller.
19	All in favor, indicate with an "aye."
20	(Several members respond "aye.")
21	MR. WINDHAM:
22	All opposed with a "nay."
23	(No response.)
24	MR. WINDHAM:
25	Motion carries.



[	
1	MS. CHENG:
2	20140198A, Lubrication Technologies,
3	Inc. in Caddo Parish.
4	MR. WINDHAM:
5	All right. Any comments from the public
6	concerning Lubrication Technologies?
7	(No response.)
8	MR. WINDHAM:
9	Is there a motion on the floor?
10	Motion made by Dr. Wilson; seconded by
11	Mayor Brasseaux.
12	All in favor oh, any comments from
13	the Board, questions?
14	(No response.)
15	MR. WINDHAM:
16	All in favor, indicate with an "aye."
17	(Several members respond "aye.")
18	MR. WINDHAM:
19	All opposed with a "nay."
20	(No response.)
21	MR. WINDHAM:
22	Motion carries.
23	MS. CHENG:
24	20140198B, Lubrication Technologies,
25	Inc. in Caddo Parish.



1	MR.	WINDHAM:
2		I will assume the same?
3		Motion made by Dr. Wilson and seconded
4	by Mayor Brassea	ux.
5		Questions from the public, comments?
6	(No	response.)
7	MR.	WINDHAM:
8		Any questions from the Board members?
9	(No	response.)
LO	MR.	WINDHAM:
11		All in favor, indicate with an "aye."
12		(Several members respond "aye.")
13	MR.	WINDHAM:
<b>L4</b>		All opposed with a "nay."
15	(No	response.)
<b>L</b> 6	MR.	WINDHAM:
<b>L7</b>		Motion carries.
18	MS.	CHENG:
19		Marathon Petroleum Company has requested
20	they we defer 20	131404.
21	MR.	ADLEY:
22		The only question, just if you I
23	think you can an	swer it without getting them up here.
24	When you see the	word "revamp" in an application and
25	there's no furth	er description in what they do, what



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	does that mean?
2	MS. CHENG:
3	Which application would this be?
4	MR. ADLEY:
5	On the Marathon. Says that FCC revamp.
6	Does that mean they're maintaining it? Does that mean
7	they're rebuilding it? What does that mean?
8	MS. CHENG:
9	I'm not sure, but I can ask them.
10	MR. ADLEY:
11	That's all right. Look, it's going to
12	be approved because it's under the old rules. I'm going
13	to suggest to you that when we start moving the others
14	through under the new rules, words like that, they're
15	not going to mean anything unless you have a
16	description. A lot of these just don't have the
17	description.
18	That's it, Mr. Chairman. Thank you.
19	MR. WINDHAM:
20	Thank you, Mr. Adley.
21	MS. CHENG:
22	20141452, Sasol Chemicals USA in
23	Calcasieu Parish.
24	MR. WINDHAM:
25	I believe Mr. Adley has a question for



1	Sasol.		
2	Is a there a representative for Sasol?		
3	MR. ADLEY:		
4	Is this the second Marathon?		
5	MS. CHENG:		
6	Marathon only has one.		
7	MR. WINDHAM:		
8	Sasol, please step forward and identify		
9	yourself.		
10	MR. HAYES:		
11	Michael Hayes, Manager of Government		
12	Relations for Sasol.		
13	MR. ADLEY:		
14	Thank you. Let me just ask the staff,		
15	in the past, under the old rules, you allowed R&D,		
16	research and development, to be part of the		
17	manufacturing process; is that right or wrong?		
18	MS. CHENG:		
19	I believe everything was included and		
20	allowed at the manufacturing site.		
21	MR. ADLEY:		
22	I didn't hear you, ma'am.		
23	MS. CHENG:		
24	Everything at the manufacturing site.		
25	MR. ADLEY:		



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Whatever it was?
2	MS. CHENG:
3	Yes.
4	MR. ADLEY:
5	So when they say "the expansion of R&D
6	building for research and development that may be
7	outside of the manufacturing plant itself," you always
8	allowed that in the past?
9	MS. CHENG:
10	Yes.
11	MR. ADLEY:
12	Okay. And we're allowing it now, but I
13	have to tell you, under the new rules, I don't think
14	it's going to fit, so that you know going forward.
15	MR. HAYES:
16	If I may, this particular R&D expansion
17	is not pie-in-the-sky R&D. This is very
18	customer-process-driven R&D because we have some
19	processes that can take alumina, for example, and change
20	the properties of that alumina to suit what the customer
21	needs. So these are in the chemistry, working with a
22	manufacturing process and the customers, to modify the
23	properties of those molecules they're making so that
24	they'll suit the process. And so, to me, this type of
25	R&D was one that we'd give serious consideration.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

An example, one of the products that we make, you know, if you remember, when photo paper for computers, laser paper, was so expensive because it had silver in it. We were able to work with those manufacturers of photo paper to modify the properties of our alumina to be able to replace the silver in photo So you went from something that you make jewelry out of to something that's the functional equivalent of dirt. You know, that's how the process --MR. ADLEY: I got that and it will certainly be approved today, but the truth of the matter is, you can be doing your R&D in London. MR. HAYES: Not this R&D. This R&D --MR. ADLEY: I think the way the law works now, anything associated with R&D can be there. Here's the best example I can give you: When you move natural gas into your plant, and you do that over there, I'm sure, before it's moved in there, they move water out of the gas. MR. HAYES: Right.



### Torres Reporting & Associates, inc.

MR. ADLEY:

1	Under what your theory is, all of that,
2	too, would be subject to manufacturing.
3	MR. HAYES:
4	No, sir. That would be quality
5	assurance and would be separate from the new rules.
6	MR. ADLEY:
7	I got you. Just from the Governor's
8	office, sir, whatever it's worth, certainly we're not
9	going to object to this one because it's under the old
10	rules and R&D was clearly left out when we did the new
11	rules. Just so you know, it won't be there, at least
12	from our office.
13	MR. HAYES:
14	Okay. I would like to be able to make
15	the argument, though, in the future, if it's possible.
16	MR. ADLEY:
17	We are right over there on the fourth
18	floor. Go over there and knock on his door. He's
19	looking for friends today.
20	MR. HAYES:
21	You have a great staff here and they
22	asked for those same details.
23	MR. WINDHAM:
24	So when you do this R&D, it is related
25	to



1 MR. HAYES:

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Manufacturing.

MR. WINDHAM:

-- manufacturing. I mean, getting the product to the customer specs, do you bill them for this or is this part billed to the cost of the production of the new material?

#### MR. HAYES:

That's part of the service that we provide because if we're able to create new products by changing the properties of our existing products that suit the customer's manufacturing need, then we've satisfied our manufacturing need and then we've satisfied their need as a customer, and that's what this is all about. So these R&D guys that are doing this work really are trying to modify the process to come up with a new brainstorm. They're trying to make what we have work in various and different circumstances.

Another example is we make surfactants and we're using those surfactants in the hydraulic fracturing process, but not every surfactant works, but we're able to treat the properties of surfactants so that they will run the hydraulic fracturing process better to keep those cracks open, deliver the material that keeps the cracks open because the surfactants are



### Torres Reporting & Associates, inc.

1	able to work better.		
2	MR. WINDHAM:		
3	So, in my eyes, this might be more of a		
4	customizing manufacturing		
5	MR. HAYES:		
6	Exactly. Exactly.		
7	MR. WINDHAM:		
8	as opposed to R&D, because I think of		
9	R&D, as you said, where the scientists are in there and		
10	they're trying to come up with a new widget, not taking		
11	an existing widget and making sure it works for the		
12	customer's needs.		
13	MR. HAYES:		
14	Right.		
15	MR. WINDHAM:		
16	So, Mr. Adley, it may be different than		
17	R&D in the sense that a lot of people think of R&D.		
18	This is fine tuning a product, just like making sure		
19	that they're mixing it right, and, to me, it's part of		
20	manufacturing because once you get the chemistry right,		
21	then it flows into making that customer's product.		
22	MR. ADLEY:		
23	I got it. My advice to you is, if you		
24	want to tell that to somebody, go tell it to him,		
25	because I'm relaying to you what he has told me. We do		



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

not believe that R&D, that a company goes and does on the side to go make their profit, make their money, is part of the manufacturing process. It's not part of the process of when you did your R&D and you said this is a product I want to make, there's a manufacturing process associated with that project, you go back and do some more R&D and you say you want to make something else, then you create another manufacturing facility, then there's a manufacturing process for that one.

#### MR. HAYES:

Thank you, sir.

#### MR. ADLEY:

I think that's going to be his position. Until he tells me otherwise, that's -- I just wanted you to know that's where we are, and the rules, clearly the issue of R&D issue came up and we very clearly kept them out of the rules for that reason.

#### MR. HAYES:

Understood. Thank you, sir.

#### MR. ADLEY:

Thank you for what you're doing in Lake Charles. It's pretty phenomenal what y'all are doing.

#### MR. HAYES:

We're pretty excited for Lake Charles and Louisiana.



1	MR. WINDHAM:	
2	Any other questions by the Bo	ard?
3	(No response.)	
4	MR. WINDHAM:	
5	Thank you, sir.	
6	Is there a motion on to the f	loor to
7	approve this application?	
8	SECRETARY PIERSON:	
9	So moved.	
10	MR. WINDHAM:	
11	Made by Secretary Pierson; se	conded by
12	Mr. Fajardo.	
13	All in favor, indicate with a	n "aye."
14	(Several members respond "aye.")	
15	MR. WINDHAM:	
16	All opposed with a "nay."	
17	(No response.)	
18	MR. WINDHAM:	
19	Motion carries.	
20	MS. CHENG:	
21	20121255, SE Tylose Louisiana	, LLC in
22	Iberville Parish.	
23	MR. WINDHAM:	
24	Any questions on this one?	
25	(No response.)	



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	Any comments from the public concerning
3	SE Tylose Louisiana?
4	(No response.)
5	MR. WINDHAM:
6	Is there a motion on the floor to
7	approve?
8	Made by Mr. Wilson; seconded by
9	Mr. Fabra.
LO	All in favor, indicate with an "aye."
11	(Several members respond "aye.")
12	MR. WINDHAM:
13	All opposed with a "nay."
14	(No response.)
15	MR. WINDHAM:
16	Motion carries.
<b>L</b> 7	MS. CHENG:
18	20141393, Shell Chemical
<b>L9</b>	Company-Ascension in Ascension Parish.
20	MR. WINDHAM:
21	All right. I'm going to let you go
22	ahead and read all of the Shells all at once. Mr. Adley
23	does have some questions for Shell.
24	MS. CHENG:
25	20141217, Shell Chemical Company in



1	Ascension Parish; 20131234, Shell Chemical Company in
2	Ascension Parish; 20130770, Shell Chemical Company, LP;
3	and 20141576, Shell Chemical Company, LP in St. Charles
4	Parish.
5	MR. WINDHAM:
6	Is there a representative from Shell
7	here?
8	Please step forward and identify
9	yourself.
10	MR. BAKER:
11	Good morning, Mr. Chairman. Joe Baker
12	with Shell Oil Company. I manage the property taxes for
13	Downstream assets in Louisiana.
14	MR. ADLEY:
15	Only two quick questions. In the first
16	request you've got facilities who export ID to a mobile
17	site and then to third properties, and then in another
18	one, you've got railcar maintenance activities. Are
19	these on the site of the manufacturing facility or are
20	they elsewhere?
21	MR. BAKER:
22	They're on the site of the manufacturing
23	facility, except your question regarding the mobile
24	site, I'm going to have to find out for sure on that



one.

25

# Torres Reporting & Associates, inc.

I can't answer that. But as far as the rail

1

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

facilities, yes, sir, they're on site.

2 MR. ADLEY:

We don't object to the approval of the current ones that you have. I would like to ask,
Mr. Chairman, that the staff to look at, insofar as under the new rules, I want to sure -- as I remember it, we made sure that anything dealing with further marketing of a product was not part of the ITEP, and so I'm trying to make sure that -- I think we used language to say that it had to be physically on the facility on that site. Just find out for me and let me know later on this application and if you can get with them so I can find out exactly how this one works so I'll know for the future.

#### MS. CHENG:

If it actually is mobile and does leave the facility, they'll have to take it off. It's not eligible under current rules and it will be amended in the affidavit of current loss.

#### MR. ADLEY:

If they're not mobile under the current law, it's not --

#### MS. CHENG:

I looked at the assets and I didn't see -- they didn't seem like assets that could leave the



### Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

facility, but we can check what this mobile site is. 1 2 MR. ADLEY: 3 Let me just make sure. You just said 4 something that I need to know. Under current rules, the old rules, mobile facilities are or are not allowed? 5 6 MS. CHENG: 7 Are not. 8 MR. ADLEY: 9 Well, on this application, you list a 10 mobile site, a mobile site that's being shipped to be 11 part of the investment dollars used in this application. 12 MS. CHENG: 13 I believe so. 14 MR. BAKER: 15 Mr. Adley, I can't answer that, but I 16 apologize for not knowing that answer, but your question 17 is valid. I'll get back with Kristin and let her know 18 if the application needs to be amended or what have you. 19 MR. ADLEY: 20 Let me do this if I can. Let me move 21 for approval, Mr. Chairman, subject to them clarifying 22 with staff that the mobile site is not included in the 23 numbers being applied for for the ITEP. 24 MS. CHENG: 25 If that is ineligible, it can be taken



1	off at the point of them filing their affidavit of final
2	cost.
3	MR. WINDHAM:
4	All of these are subject to
5	qualifications in the end. Even when you go out and do
6	an inspection, if you find out that something's mobile,
7	it gets removed from the contract and the assessors get
8	notified immediately that the assets did not qualify for
9	the program and everything needs to be adjusted. So
10	it's just part of the process.
11	MR. ADLEY:
12	I need you to get back to me and try to
13	clear it up if they're getting money for it.
14	Thank you.
15	MR. BAKER:
16	Thank you, Mr. Adley.
17	MR. WINDHAM:
18	Seconded by motion was made by
19	Mr. Adley to approve all of the Shell applications.
20	Are there any comments from the public?
21	Seconded was made by Dr. Wilson.
22	Any questions or further comments from
23	the Board members?
24	(No response.)
25	MR. WINDHAM:



1	All in favor, indicate with an "aye."
2	(Several members respond "aye.")
3	MR. WINDHAM:
4	All opposed with a "nay."
5	(No response.)
6	MR. WINDHAM:
7	Motion carries.
8	MR. ADLEY:
9	I would ask the staff, before you leave
10	Shell, the Shell application I'm looking for the
11	number. I've got this sheet in front of me. Let's see.
12	The 20130770-ITE.
13	MS. CHENG:
<b>L4</b>	Okay.
15	MR. ADLEY:
<b>L</b> 6	They make the statement that replacement
L7	costs have not been retired as part of Phase 1, and the
18	Chairman's done a really good job of training me over
19	time to know that whatever the initial ITEP was, when
20	you're going to replace something, that's removed from
21	what they're eligible for in the future, so what does it
22	mean when they say that replacement costs have not been
23	retired? What does that mean?
24	MS. CHENG:
25	So that asset is probably still on site,



1	so it has not been retired yet, but when they file their		
2	second phase of this application, they will reflect it		
3	on that		
4	MR. ADLEY:		
5	But you took in benefit the cost of that		
6	when you're granting this particular ITEP that they're		
7	working on? You're nodding your head. You've done		
8	that. Okay. Thank you.		
9	MS. CHENG:		
10	20151157, Surface Performance Group, LLC		
11	in Jefferson Parish.		
12	MR. WINDHAM:		
13	Are there any comments from the public		
14	concerning Surface Performance Group?		
15	MR. ADLEY:		
16	Which one is it?		
17	MR. WINDHAM:		
18	Surface Performance Group, LLC.		
19	MR. ADLEY:		
20	Is this the one that does the surface		
21	coating and repair?		
22	MS. CHENG:		
23	Yes, sir.		
24	MR. ADLEY:		
25	Yes.		



1	MR. WINDHAM:
2	Is there a representative
3	MR. ADLEY:
4	I need to know from the manufacturer.
5	MR. WINDHAM:
6	Is there a representative from
7	MR. ADLEY:
8	I knew I'd get you here sooner or later.
9	MR. WINDHAM:
LO	Please step forward and identify
11	yourself.
12	MR. ZATARAIN:
13	Chuck Zatarain. I represent Surface
<b>14</b>	Performance Group. Nice to see everybody again.
15	MR. ADLEY:
16	And you're the gentleman who pointed out
<b>L7</b>	to me that every meeting, you get called up here by me
18	at the start the meeting; is that right?
19	MR. ZATARAIN:
20	Yes, sir. You're very consistent with
21	that.
22	MR. ADLEY:
23	And I explained to you, without me, you
24	wouldn't have a job; is that
25	MR. ZATARAIN:



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 You sure did.

#### MR. ADLEY:

So the surface coating and repair, I'm trying to understand how that's part of the manufacturing process or is that in the building of the facility itself? What is it?

#### MR. ZATARAIN:

It is a repair service, coating, and they also put together small tools. It's a family-owned business, a husband and wife, at this operation in Jefferson Parish. They service the chemical plants up and down the river. They operate seven days a week. When somebody comes in with a piece of equipment that needs to be repaired quickly, they repair it. If they have to grind it down or change it up, make it surface to perform something else, they can do it on the spot. They also take broken down pieces of equipment and are asked to make them a new one. It's what they do. And it's there terrific operation.

They have about eight employees at the initial site. They are landlocked in Jefferson Parish, so they built a new manufacturing facility and building and also new equipment and doubled their payroll. So they're very essential to the chemical industry up and down the plant (sic).



1			So they manufacture by grinding,
2	coating, res	urfa	acing and also putting together new
3	pieces of eq	uipr	ment from the broken pieces of equipment.
4		MR.	ADLEY:
5			Thank you.
6		MR.	ZATARAIN:
7			Yes, sir.
8		MR.	WINDHAM:
9			Any other questions for Mr. Zatarain?
10		(No	response.)
11		MR.	WINDHAM:
12			The motion is made by Mr. Slone to
13	approve the	app]	lication; seconded by Ms. Malone.
14			All in favor, indicate with an "aye."
15			(Several members respond "aye.")
16		MR.	WINDHAM:
17			All opposed with a "nay."
18			(No response.)
19		MR.	WINDHAM:
20			Motion carries.
21			Thank you, Mr. Zatarain.
22		MS.	CHENG:
23			20140991, Union Carbide Corporation in
24	St. Charles	Pari	ish.
25		MR.	WINDHAM:



1	I believe we have a question for Union
2	Carbide. Is there a representative from Union Carbide?
3	Please step forward.
4	MR. ADLEY:
5	And you'll be glad to know it's the last
6	question I've got in this group of stuff. It makes be
7	happy and you happy, too.
8	MR. WINDHAM:
9	Please identify yourself.
10	MR. FAUCHEUX:
11	Tommy Faucheux, Government Affairs.
12	MS. DAIGLE:
13	Rona Daigle, Lead Tax Manager, DOW.
14	MR. WINDHAM:
15	Mr. Adley.
16	MR. ADLEY:
17	The installation of electrical
18	substation, have you created some kind of cogent or
19	something, is that what's going on out there? What is
20	this about?
21	MS. DAIGLE:
22	This is a substation, power-to-water
23	treatment plant.
24	MR. ADLEY:
25	Prior to doing this, where did you get



1	your power from?
2	MS.
3	We have other substations. This one's
4	for improvement and upgrade for future water treatment.
5	MR. ADLEY:
6	I got you. So it wasn't coming from a
7	private investor-owned facility from day one; you've
8	always created your own substations; is that what you're
9	telling me?
10	MS. DAIGLE:
11	This is our own substation, yes, and our
12	own
13	MR. ADLEY:
14	And so the only question I have for
15	staff, I need to better understand this. I noted since
16	we've been here, Entergy will always have many various
17	applications as they come in and they build power
18	facilities for the plants and they apply for ITEP. What
19	happens if you have one of those facilities where you
20	have the investor-owner comes in, provides the power and
21	then decides to build a substation and Entergy Group no
22	longer is providing the power and you're eight into the
23	ITEP or, say, six years, what happens?
24	MS. CHENG:
25	If it's not



1	MR. ADLEY:
2	Do they no longer continue the ITEP?
3	MS. CHENG:
4	If they're no longer if Entergy is
5	not being used, it would be
6	MR. ADLEY:
7	It would be disqualified?
8	MS. CHENG:
9	It would be canceled. The company would
10	come to us and say to cancel it.
11	MR. ADLEY:
12	That's what I want to know. Thank you.
13	MR. WINDHAM:
14	Any other questions for Union Carbide?
15	(No response.)
16	MR. WINDHAM:
17	Motion by Mr. Slone; seconded by Ms.
18	Atkins.
19	All in favor, indicate with an "aye."
20	(Several members respond "aye.")
21	MR. WINDHAM:
22	All opposed with a "nay."
23	(No response.)
24	MR. WINDHAM:
25	Motion carries.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	I believe you can read the last three
2	together.
3	MS. CHENG:
4	Okay. 20130801, Westlake Petrochemical,
5	LLC in Calcasieu Parish; 20131140, Westlake Polymers, LP
6	in Calcasieu Parish; and 20160037, Williams Olefins, LLC
7	in Ascension Parish.
8	MR. WINDHAM:
9	Any comments from the public concerning
10	these three applications?
11	(No response.)
12	MR. WINDHAM:
13	Is there a motion to approve these
14	three?
15	Made by Mr. Williams; seconded by Mr.
16	Fajardo.
17	All in favor, indicate with an "aye."
18	(Several members respond "aye.")
19	MR. WINDHAM:
20	All opposed with a "nay."
21	(No response.)
22	MR. WINDHAM:
23	Motion carries.
24	MS. CHENG:
25	Now we have the new applications that



1	were received prior to the executive order being issued
2	on 6/24/16, but they do not have an advanced
3	notification.
4	MR. WINDHAM:
5	So these are MCAs received prior to the
6	executive order issuance?
7	MS. CHENG:
8	Yes.
9	MR. WINDHAM:
10	All right.
11	MR. ADLEY:
12	So the work and receipt was all prior to
13	the executive order on these?
14	MS. CHENG:
15	Yes.
16	20161240, Bayou Companies, LLC in Iberia
17	parish.
18	MR. WINDHAM:
19	All right. Any comments from the public
20	concerning Bayou Companies, LLC?
21	(No response.)
22	MR. WINDHAM:
23	Comments from the Board?
24	(No response.)
25	MR. WINDHAM:



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

#### **MEETING MINUTES**

1	Is there a motion to approve these MCAs
2	that were filed prior to issuance of the executive
3	order?
4	Oh, I'm sorry, couple of comments from
5	the public. Well, kind of public. One from the public
6	and one from LED staff. We'll start with LED staff.
7	Please identify yourself.
8	MR. HOUSE:
9	Richard House, Counsel for Economic
10	Development.
11	These are MCAs prior to June 24th. The
12	issue is whether or not they have jobs. If they have
13	jobs, then they should be approved. If they don't have
14	jobs, then under the executive order, they should not be
15	approved.
16	MR. ADLEY:
17	Richard, clarify this for us. When I
18	came over today, I was told clearly by the fourth floor
19	that that is their position. I wanted to make sure
20	about that. There were a group of these that came in
21	prior to, but they weren't received till after 6/24.
22	MS. CHENG:
23	No. These
24	MR. ADLEY:
25	You're telling me it makes no different,



# Torres Reporting & Associates, inc.

1	makes no difference when they're received?
2	MR. HOUSE:
3	No. These are prior to June 24th. They
4	were received prior to the ones you're considering
5	now were received prior to June 24th.
6	MR. WINDHAM:
7	Of '16?
8	MR. HOUSE:
9	Of 2016.
10	Under the executive order, regarding
11	MCAs, Miscellaneous Capital Additions, if they have
12	jobs, then they're subject to our approval.
13	MR. ADLEY:
14	Regardless of whether they were before
15	or after 6/24 or not?
16	MR. HOUSE:
17	No, sir. They were before June 24th.
18	MR. ADLEY:
19	I'm sorry. You
20	MR. HOUSE:
21	These were all applications before June
22	24th, 2016.
23	MR. ADLEY:
24	So your position would be if they had
25	zero jobs, we would approve them?



1	MR. HOUSE:
2	No. My position would be if they have
3	zero jobs, you would not approve them under the
4	executive order. If they have jobs, you would approve
5	them under the executive order.
6	MR. ADLEY:
7	So it is your position that all of these
8	before us that have no jobs, whether they were received
9	before or after 6/24, would not be approved by the
10	executive order?
11	MR. HOUSE:
12	Correct. If they're Miscellaneous
13	Capital Additions, that's correct.
14	MR. WINDHAM:
15	Secretary Pierson.
16	SECRETARY PIERSON:
17	Just as a point of clarification, the
18	two gateways are approval by the Board and the
19	Governor's signature.
20	MR. HOUSE:
21	Correct.
22	SECRETARY PIERSON:
23	And so the executive order stating that
24	he would classify MCAs with zero jobs as ineligible is
25	going to be subject to his signature. Whether or not



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

the Board passes it, really it has to pass his desk, and his executive order says it will not pass his desk.

#### MR. HOUSE:

That's correct. So if you believe that he will not sign it and you want to follow that indication, as I think that's been done in the past on a number of different issues, then you should do that. We are having new rules that I hope will be promulgated today that will align these things.

#### SECRETARY PIERSON:

But it was prior to that point in time, so that's part of the difficulty we face that those applicants that had no knowledge of a pending EO.

#### MR. HOUSE:

Well, before June 24th, the applications you're considering in this part of the agenda were filed before June 24th. Some have jobs, and under the executive order, if you approve these, the Governor will sign those contracts.

Others do not have jobs, and the Governor has indicated in his executive order that he will not sign those contracts. We're not discussing after June 24th yet. We're just discussing before June 24th.

#### SECRETARY PIERSON:



### TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Understood.
2	MR. WINDHAM:
3	But this is all '16. Not this year's
4	MCAs.
5	MR. HOUSE:
6	Well, it's not June 24th, 2017 yet.
7	MR. WINDHAM:
8	Right. These are
9	MR. HOUSE:
LO	Under the executive order as of June
11	24th, 2016 is the issue. These were filed before June
<b>12</b>	24th, 2016. They have jobs. If these MCAs have jobs,
13	the Governor has indicated in his executive order that
<b>14</b>	he will sign those contracts. If they do not have jobs,
15	even if they're before June 24th, 2016, he's indicated
16	in his executive order that we will not sign them.
<b>L7</b>	MR. WINDHAM:
18	Thank you.
19	Mr. Bagert.
20	MR. BAGERT:
21	I'm in the rare and exciting position to
22	agree completely with Mr. House and underline the fact
23	of what he said. I would also just point out that this
24	Board has set the precedent of acting in accordance with
25	the executive order on precisely this point in the past



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

when MCAs are submitted prior to June 24th did not have jobs that are rejected. When they did have jobs, they were considered eligible, and that has been established as the precedence of the Board in previous meetings in October, December and January as well.

#### MR. ADLEY:

It's your view, based on our executive order, that between -- there are only two companies on this list; is that right? Right or wrong? How many?

#### MS. CHENG:

There are a few more. Flip to the next page. There are nine.

#### MR. BAGERT:

Nine total.

#### MR. ADLEY:

There are three, if I'm looking at this correctly, there are two on one page and -- excuse me.

No, it's not. One on one page and then three on the next page for a total of four that actually created jobs out of the group. So a total of four out of the group that have jobs.

It's your view, under the executive order, that we would only approve -- at least expect the Governor's signature, we would approve those four and none other?



### Torres Reporting & Associates, inc.

1	MR. HOUSE:
2	Correct.
3	MR. ADLEY:
4	Okay. I got it.
5	Somebody back there raised their hand,
6	Mr. Chairman.
7	MR. WINDHAM:
8	Please step forward.
9	MR.
10	Good morning. I'm Rhonda Boatner with
11	Didier Properties representing Great Raft Brewing.
12	At the time of the application, they had
13	six full-time employee. There was I've gotten an
14	e-mail from their CPA, which states that they're now up
15	to 13 full-time employees, so they either if I need
16	to get something from the company or this e-mail from
17	the CPA that says they now have an additional seven new,
18	full-time employees
19	MR. ADLEY:
20	I would assume, Mr. Chairman, that
21	albeit they may not be approved today, if they have
22	additional information for their MCA, that LED can
23	certainly take that up and bring it back to the next
24	meeting. Is that
25	MS. CHENG:



April 26, 2017 Page 103

We can week defer this one and update 1 2 the information on the application and bring it back. 3 MR. ADLEY: 4 I'm going move, then, because of some of that confusion, I'm going to move to -- it's not a 5 6 difference between rejecting and y'all deferring. y'all reject it, they can still bring it to you and you 7 8 can bring it back; is that right or wrong? 9 MS. CHENG: 10 If it's rejected, if it's denied, we have to come back. They would have to come appeal your 11 12 decision. 13 MR. WINDHAM: 14 Yeah. We don't want to do that. 15 MS. CHENG: 16 You want to defer it so they can amend their application. 17 18 MR. ADLEY: 19 I don't want to defer them all, and I 20 tell you why I say that, Robby, is that if someone has 21 risen and said I have a certain example, we're certainly 22 deferring. That one makes sense, but the others that 23 say nothing, I would rather reject them if they are 24 coming in here with zero, and those that say that



25

MEETING MINUTES

#### Torres Reporting & Associates, inc.

something has transpired that you don't know, then

1	that's a different issue.
2	MR. WINDHAM:
3	Mr. Miller.
4	MR. MILLER:
5	Mr. House, wasn't there something in the
6	language that says or a compelling reason for job
7	retention?
8	MR. HOUSE:
9	That's in the language that pertains to
10	advanced notifications going forward in the future.
11	With respect to advanced notifications going forward in
12	the future, you have new, direct jobs at a facility
13	caused by either new construction or an addition, or you
14	can have a compelling reason that capital improvements
15	will retain jobs at that facility. So that's a totally
16	different area.
17	MR. ADLEY:
18	Well, to make it simple, I'd like to
19	first move that we defer was it Great Raft Brewing
20	that had an issue?
21	MS. CHENG:
22	Yes, sir.
23	MR. ADLEY:
24	I'd like to move to defer.
25	MR. WINDHAM:



1	Motion made by Mr. Adley to defer Great
2	Raft; second by Mr. Williams.
3	Any further discussion on the deferral?
4	(No response.)
5	MR. WINDHAM:
6	All in favor, indicate with an "aye."
7	(Several members respond "aye.")
8	MR. WINDHAM:
9	All opposed with a "nay."
LO	MR. WINDHAM:
11	Motion carries. Great Raft is deferred.
12	MR. ADLEY:
13	I'd like to move for approval of the
14	four that have created the jobs, Bayou Companies,
15	Firestone Polymers, Laitram, LLC and Walle Corporation.
16	Move for approval of those.
<b>L7</b>	MR. WINDHAM:
18	Is there a second?
19	Seconded by Mr. Slone.
20	Any discussion from the public
21	concerning the approval of those MCAs filed prior to the
22	24th that we just read off?
23	(No response.)
24	MR. WINDHAM:
25	All in favor, indicate with an "aye."



1	(Several members respond "aye.")
2	MR. WINDHAM:
3	All opposed with a "nay."
4	(No response.)
5	MR. WINDHAM:
6	Motion carries.
7	MR. ADLEY:
8	And then, unless there are other
9	comments to be made, I hold that motion till we hear
10	those comments and see if there's a reason for deferral
11	or rejection of the others that created no jobs.
12	MR. WINDHAM:
13	All right. Ms. Cheng, do you need to
14	read all of those names and numbers?
15	MS. CHENG:
16	The ones that were approved?
17	MR. WINDHAM:
18	Yes.
19	MS. CHENG:
20	20161240, Bayou Companies, LLC in Iberia
21	Parish; 20161081, Firestone Polymers, LLC in Calcasieu
22	Parish; 20160770, Laitram, LLC in Jefferson Parish; and
23	20161111, Walle Corporation in Jefferson Parish.
24	MR. WINDHAM:
25	Those were all approved by the Board for



1	contract.
2	Mr. Allison, please identify yourself.
3	MR. ALLISON:
4	Thank you, Mr. Chairman and members of
5	the Board. I'm here to speak on behalf of one of other
6	ones that are in this section.
7	MR. WINDHAM:
8	All right. Ms. Cheng, if you'll
9	proceed.
LO	MS. CHENG:
11	We have 20160946, CertainTeed
12	Corporation in Calcasieu Parish.
13	MR. WINDHAM:
<b>14</b>	Is there someone here representing
15	CertainTeed Corporation?
<b>L</b> 6	(No response.)
L7	MR. WINDHAM:
18	All right. Any comments from the public
19	pertaining to CertainTeed?
20	Mr. Adley, do you have a question?
21	MR. ADLEY:
22	No. I would move for denying the
23	application as it creates no jobs and there's no one
24	here to explain otherwise.
25	MR. WINDHAM:



1	Any comments from the Board?
2	(No response.)
3	MR. WINDHAM:
4	Is there a second?
5	Seconded by Major Coleman.
6	Any questions or comments from the
7	Board?
8	Mr. Allison.
9	MR. ALLISON:
10	I'm not here to specifically speak on
11	that one, but the one that I am here to speak about is
12	in the very same situation, so maybe I don't want to
13	speak up too late. If I should speak up now, I want to
<b>L4</b>	do that, and so I'm looking for some guidance on whether
15	I should or not.
<b>L</b> 6	MR. WINDHAM:
<b>L7</b>	All right. Please.
18	MR. ALLISON:
19	Okay. I'm here to specifically speak on
20	behalf of the application from Southern Recycling, LLC
21	on this list, third from the bottom, Orleans Parish, a
22	little over a million-dollar investment.
23	I'm only going talk about the facts of
24	that one, and I think the facts of that one apply to
25	others. I guess there are five in total that show zero



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

for	the	number	of	new	jobs	created.

MR. WINDHAM:

Correct.

MR. ALLISON:

So let me -- I'm going to speak about Southern Recycling, but I think it applies to the rest.

advance notification was filed. It was filed in 2016, before June 24th. As you can tell, that means this is an investment that was made by this company in 2014, '15. That's how the MCA process worked when we had an MCA process. You did your miscellaneous capital additions during the calendar year, then, on one application, after the end of the year, early in the next year, you filed your application for those miscellaneous things you did in the previous year. So sometime between January 1st of '16 and June 24th of '16, this company filed their application for exemption for money they spent during the calendar year 2015.

Now, look, I've got the executive order memorized. I've got your new rules almost memorized. I understand what those things say. I just want to make sure everybody understands the facts of these situations and how harsh the treatment is that I'm afraid you're about to impose on companies in this situation.



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

These are people that made decisions in 2015 to do something, to spend some money to upgrade their plant to keep their plant modernized and sufficient to probably retain some jobs at their plant. This was -- okay. Pick a date in 2015, but it was a very good chance it was a year, give or take a couple months, prior to the executive order being issued, and so there was no intent or no indication whatsoever that there was some sort of requirement that all of the requirements of the executive order created on June 24th, 2016. Certainly no indication that the creation of jobs was a requirement, and now it appears that they might be, maybe in the next few minutes, you might penalize them for not creating jobs and for not meeting some requirements that didn't exist when they made the decision to spend this million dollars.

I'm just pointing that out to you, and I think I'm being real candid with you, but I think that's a very harsh treatment to tell somebody here in 2017 that something they did in 2015 under the rules that existed in 2015 now doesn't qualify them for what they really thought they qualified for and by all means should have qualified for based on what they did when they did it.

MR. WINDHAM:



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Page 111

l		
ı		

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Thank you.

Secretary Pierson.

### SECRETARY PIERSON:

Mr. Allison, I greatly appreciate you pointing that out, and we certainly do want certainty for our business community.

Where the Board could possibly take issue with you about saying following a rule that was not published or did not exist. Our constitution clearly sates that in order to allow a benefit to be received by a company, there must be a corresponding benefit afforded back to the public bodies, and when there's no job, it very is it makes it very, very difficult to forecast a pathway that would allocate a benefit back to a company having seen very little in terms of exchange for the public body.

Now, that was not the practice at the time. We all get that. But the executive order changed to provide accountability, and in this instance, it's that element that's lacking in the exchange -- of fair exchange between industry and the abatement that is being provided on behalf of local communities. So I think that's where our pathways diverge relative to this issue. It is complex. We do regret that there was an impression at the time that everything was right, but it



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

is now the viewpoint from this administration that we seek the public benefit, and it's oftentimes represented in terms of jobs. And if there's another way to represent that, then that's where I would encourage you to look at what you might be able to make as a case, but just to say that the rules then were the only rules and that was the only interpretation doesn't provide us the chance to right the situation.

### MR. ALLISON:

I understand. Look, you-all as a Board have done a really good job of making sure that you honored the decisions that were made by companies prior to the executive order, and I commend you for that. in keeping the State's word in making sure the companies make decisions based on the rules at the time they make the decisions were not damaged, again, I commend you for doing that. I think this is an example, this is a case where that just didn't happen. I know that's important I want to bring to your attention the facts of this situation because I think that's what's about to happen to these people if they get denied. They made a decision in '15 based on the facts at the time, and now they're being told something different and not being given what they really, you know, thought they were earning at the time.



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. WINDHAM:

Mr. Adley.

MR. ADLEY:

Don, you've made an excellent argument, and, as always, I've listened to it carefully and we're certainly going to deliver it back to the Governor's office, but to support what Secretary Pierson just said, it was a benefit that was supposed to come to the State. The existing rules at the time didn't have just one process. You make it almost sound like we only this one process to go through. If your client chose to go through an advanced notice wherein advance of doing all of this, they actually went to LED and said this is the benefit, this is what you're going to get, they would be on that list today for approval. What created a problem from the Governor's perspective is that we had a process where people can simply sit at their computer or go up on the internet, push a button and there it was. had it, you want and did whatever work you wanted to do and that's how the MCAs started. You didn't have to give any advance notice is what I'm telling you. had to give some number when you got the number and you went and did the work. That's what drove him to this point of saying what Mr. Pierson said. There has to be some benefit you're required to give some benefit and



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

the creation oaf jobs was the issue and that's how we 1 2 got to this point. I want the members of the community to 3 4 at least know that that's what his thought processes 5 were. 6 MR. ALLISON: I understand. 7 8 MR. ADLEY: 9 And the Board has been very careful of 10 all of those that had the advanced notices that turned 11 them in that, regardless of what the rules were at that 12 time. 13 MR. ALLISON: 14 The process they followed that you 15 described was a perfectly legitimate process at the 16 time. They followed the process that was in place, but 17 now it looks like they might be penalized for following 18 that process. 19 MR. WINDHAM: 20 Mr. Slone. 21 MR. SLONE: 22 So just for my clarification, I guess, 23 the process if they're denied is they have to file an 24 appeal?



25

## Torres Reporting & Associates, inc.

MS. CHENG:

1 If they want to appeal. 2 MR. SLONE: 3 If they want to appeal. 4 Also, so we're saying that Great Raft Brewing has an opportunity to come back to the table 5 since they were listed here as zero jobs to show where 6 us where their jobs are? 7 8 MR. ADLEY: 9 That's correct. 10 MR. SLONE: 11 So what's the harm maybe in the other 12 ones given the opportunity, they may or my not even be 13 here, to, you know, to state their case? Because a 14 project can, you know, be started and finished prior to 15 6/24, and, now, similar to what Mr. Allison is saying, 16 started and finished, and with the expectation that this 17 was happening, shouldn't we allow them an opportunity, 18 those other five, maybe, to -- five total, I guess, to 19 come back to the table instead of just denying and

### MR. WINDHAM:

starting the whole process over again?

I couldn't agree with you more because I'm a little concerned in the process. If these applications, which were MCAs, were received March 31st of last year and they were brought to the first Board



20

21

22

23

24

25

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

meeting of last year in 2016, this question wouldn't be coming up because they were filed in 2016, which is the reason I was pointing out the 2016 versus the 2017 point, that these were ones that were submitted timely for March 31st of 2016, if -- and I'm not bashing staff. You know that. But if staff had everything in order, they would have come before a year later.

### MS. CHENG:

These would have -- these applications may have had some issues with them. I may have asked the company a few questions, they hadn't gotten back to us at that point, so they were not.

### MR. WINDHAM:

So that's the reason, in my eyes, I'm thinking, well, maybe these should be approved under the previous MCA concept as if the executive order hadn't even existed.

### MR. HOUSE:

Let me address that because in formulating the executive order, we had to consider what the dates of effectiveness would be, and it wasn't pulled out of the sky, it wasn't not taking into account many of the things that are said. It was discussed back and forth, and you have to have a date, Mr. Windham. You know, you can make that date -- we could have made



April 26, 2017
MEETING MINUTES Page 117

the date August 24th instead of June 24th. In my experience, as a lawyer in public practice and in private practice, there would be people who would come in here in perfect good faith and tell you that August 24th is an unfair date. In fract, you heard this morning on the Blake Drilling question that there was litigation about when rules were effective and what they believed and everything else. And these are always legitimate issues. I'm not putting that aside.

The other issue that you have, if you put a date down as what I qualify as placeholders, people will come in and say, "Well, I might be doing something, I'm going to file something," that's not in bad faith, but that also opens up a whole bunch of issues that all of you have to decide as to whether or not, "Well, what were they thinking then? What was going on? How do we do this?"

In fact, right now, we have a case in the 19th Judicial District Court pertaining to the movie legislation that took effect December 31st, 2005 and certain people applied to be placeholders or whatever. They say they weren't really placeholders. And we're still litigating that issue. So it wasn't -- June 24th wasn't picked out of the air. There was consideration given to it, and I think -- and, again, this is --



you're the Board, but the new rules are going to pretty much follow the executive order in dealing with the old issues. All I would advise -- and I know everybody here is in good faith and everybody wants to do the right thing, but when you open that door, just make sure that when it closes behind you, you're in the room that you want to be in because, otherwise, this can go on and on and on.

and it's sort of the same principle we used with respect to renewals. We believe that there were contracts in place. We believe that they had renewal provisions in there that were enforceable going forward. It was believed that maybe there are 100 bad contracts or 10 bad contracts or whatever that maybe if you wouldn't have done in the first place if you were this Board and maybe we shouldn't renew them, but the provisions of the contract said one thing, and so to continue the litigation and relitigate the appropriateness of that as opposed to having business certainty, the Governor and the Board decided that we are going to go forward in what we've done. And that has a long-term impact in and of itself.

So everybody has a competing position here in terms of how you look at these, but the June 24th 2016 date was chosen. It was chosen in order to



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

try and be fair and to try and avoid many of these issues that go forward. It wasn't arbitrarily picked. It wasn't done with a lack of consideration for any of these factors that are going forward, and whatever date or however you may want to look at that, they're going to be further exceptions and other reasons and other parties -- and I'm not saying people are making things up. They're going to have their reasons for why they're telling you what they're telling you just as Mr. Allison does, so just keep that in mind.

### MR. WINDHAM:

Let me see ask one question in relation to that.

So these MCA applications were in prior to June 24th of 2016, they are subject to the executive order?

### MR. HOUSE:

The Governor -- they're subject to the executive order because the Governor has said as to what he's going to do, and he said if it's an MCA and it has jobs, I'm going to sign them. And, again, you can go back. There are a lot of reasons why the MCA process may not have been the most perfect process that we've had. Again, using it doesn't mean you're in bad faith or not using it or whatever. That's just a way of



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

looking at what has been around in economic development long before we got in these positions.

### MR. WINDHAM:

Thank you. Mr. Barham, you have a question?

#### MR. BARHAM:

In listening to the discussion, I understand your comments about the date and the order, but what I'm getting uneasy about is I think these cases are a case where the rules have changed and they came here under one set of rules or the applications were and the rules have changed. I don't think we can ever avoid situations where there will be exceptions or usual situations to consider. That's our job. They will continue to come in a host of situations.

I honestly would feel more comfortable if we reconsider the vote on CertainTeed Corporation.

Let them come in and explain to us what their decision was. And the other four. And let them come back.

We're here. That's what we do. I would feel a lot more comfortable to let them do that.

### MR. ADLEY:

And, Mr. Barham, I certainly don't object to a new motion to remove that and go through the deferral. The only reason I didn't move for deferral is



### Torres Reporting & Associates, inc.

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

we get back to where we've been in the past. Every time we get down to it, you've got to make a decision on the executive order and we defer them and they all keep coming back, but that's okay. We're here.

I do want to make one very important point. Everyone who filed an MCA or an ITEP did so under the rule and under the understanding that you don't get anything else until it's approved by this Board. Many people were doing the things that they did just believing that whatever they did is always going to be approved, but that's not what the rules said when you filed it. The rules were very clear and the law was very clear, whatever you did was always subject to what this Board wanted to do. So when you spent the money, you knew that. It's just that for so many years it's just how the way it works. It's just how it worked. Everybody walked in and everything got approved.

I've got one Board member here, I'll never forget, first meeting we had, I had walked in, Mayor, and you said to me, you said, "Wow. We've never been in one of these meetings over an hour." Because nobody ever said anything. It was just what the staff said and they filled it out. Then that's just the way it was done.

I just want to make it clear, no one



### TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

violated a rule here, Mr. Barham, because the rules were clear. When you submitted, you were subjecting yourself to approval or disapproval by this board.

But with that said, I personally won't clearly object to if you want to defer them and go back through them. Okay? And I'll spend time back with the Governor and ask him what he thinks. If he thinks it's a good idea, we can do that, but I don't think he does.

### MR. WINDHAM:

Mr. House.

### MR. HOUSE:

In prior meetings, similar applications have been rejected, so you are taking an action now that is inconsistent with what you did in a prior meeting or prior meetings. So, again, that's -- and we discussed this in connection with renewals of contracts. At some point in time, when you start acting inconsistently, you get into an area called arbitrary and capricious. I'm not saying you're there or whatever, but what I am saying is you need to -- again, like I say, about opening that door, that these things were given some They may not meet particular popular and thought. certain situations, and so, you know, and that's probably why I can tell you I wrote it because if it were popular, other people would say they wrote it.



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

at the end of the day, you've got to make these decisions and try to do these things, but I'm not trying to limit what the Board does, but you have prior acts you have taken to reject similar applications.

### MR. WINDHAM:

Thank you. And I do want to make sure that we stay consistent. That's part of the reason I'd like to defer them, that we're treating everyone the same across the board, all of the rules are applied the same.

Mr. Slone.

#### MR. SLONE:

That's what I was going to say, consistency, I think we all want that, but we should also maybe take a look and see if those that were rejected were done prior to 6/24. I mean, there's ways to look at this.

### MR. HOUSE:

They were. And you even had an issue with respect to Motiva in a prior meeting where they had new jobs, but they did not have new direct jobs within the meaning of the executive order. So then the representative said, "No, I can't say that these are direct jobs resulting from what was done with the MCA."

So, you know, I just -- we just wanted you to be aware



## Torres Reporting & Associates, inc.

1	of that.
2	MR. WINDHAM:
3	Thank you.
4	MR. ADLEY:
5	I would ask Mr. Barham, when you make
6	your motion, at least to protect me, if you will, if you
7	would make a motion, the lady that came up that said
8	clearly we added some jobs, but it was not on the
9	application and we gave them an opportunity to bring
10	that back, if you want to defer to give people an
11	opportunity to come show that they've created jobs,
12	that's one thing, but just to have a deferral is
13	another. At least I'm going to try to follow his
14	executive order.
15	MR. HOUSE:
16	The executive order also says new direct
17	jobs. That is the issue you had with Motive where you
18	rejected the application.
19	MR. WINDHAM:
20	Yeah. We've already had a motion made
21	and approved to defer and let her come back. And I
22	think Mr. Barham was talking about the other four.
23	So is that a substitute motion, I
24	believe?
25	MR. BARHAM:



1		
1		We have one we took action to reject
2	CertainTeed. I	would like to reconsider that to include
3	them.	
4	MS.	CHENG:
5		We didn't actually take a vote on that.
6	MR.	WINDHAM:
7		That's when Mr. Allison started talking
8	in general.	
9		So that's a substitute motion.
10	MR.	BARHAM:
11		The remaining four
12	MR.	WINDHAM:
13		Remaining four.
14	MR.	BARHAM:
15		that have the job creation at issue
16	and their circur	mstance and the application time, we
17	allow them to co	ome talk to us.
18	MR.	WINDHAM:
19		Seconded by Mr. Slone.
20		All in favor of that motion, indicate
21	with an "aye."	
22	(Ser	veral members respond "aye.")
23	MR.	WINDHAM:
24		All opposed with a "nay."
25	MR.	WINDHAM:
	I	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Nay.
2	MR. COLEMAN:
3	Nay.
4	MR. WINDHAM:
5	Make sure that the record is clear that
6	Major Coleman and Mr. Adley are nays.
7	MR. ADLEY:
8	I'm going to try my best to follow that
9	executive order, and y'all have to do whatever you deem
10	is appropriate. I get that. I don't have a problem
11	with that at all, but I do want to be recorded as no
12	because at some point I think you're right,
13	Mr. House. I mean, sooner or later, you can't just
<b>14</b>	we can't coming in here and just keep coming and keep
15	doing it, so I'm just going to vote not.
16	MR. WINDHAM:
L7	And, also, Mr. Coleman, Major Coleman,
18	voted no.
19	MR. COLEMAN:
20	Yes, I did.
21	MR. WINDHAM:
22	All right.
23	MR. FABRA:
24	Let thee record reflect that I voted no
25	as well.



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	I'm sorry. Mr. Fabra voted no also.
3	Anything else? I'm sorry. I guess we
4	should do a rollcall vote, please, Mr. Favaloro.
5	MR. FAVALORO:
6	Mr. Barham.
7	MR. BARHAM:
8	Yes.
9	MR. FAVALORO:
10	Millie Atkins.
11	MS. ATKINS:
12	Yes.
13	For clarification, are we voting on
14	deferment.
15	MR. WINDHAM:
16	Deferment.
17	MS. ATKINS:
18	I vote yes.
19	MR. FAVALORO:
20	I'm sorry?
21	MS. ATKINS:
22	Yes.
23	MR. FAVALORO:
24	Mayor Brasseaux.
25	MAYOR BRASSEAUX:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1		Yes.
2	MR.	FAVALORO:
3		Representative Carmody.
4	MR.	CARMODY:
5		Yes.
6	MR.	FAVALORO:
7		Major Coleman.
8	MR.	COLEMAN:
9		No.
10	MR.	FAVALORO:
11		Ricky Fabra.
12	MR.	FABRA:
13		No.
14	MR.	FAVALORO:
15		Mr. Fajardo.
16	MR.	FAJARDO:
17		No.
18	MR.	FAVALORO:
19		Heather Malone.
20	MS.	MALONE:
21		Yes.
22	MR.	FAVALORO:
23		Robby Miller.
24	MR.	MILLER:
25		Yes.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR.	FAVALORO:
2		Jan Moller.
3	MR.	MOLLER:
4		No.
5	MR.	FAVALORO:
6		Secretary Pierson.
7	SECI	RETARY PIERSON:
8		No.
9	MR.	FAVALORO:
10		Ronnie Slone.
11	MR.	SLONE:
12		Yes.
13	MR.	FAVALORO:
14		Bobby Williams.
15	MR.	WILLIAMS:
16		No.
17	MR.	FAVALORO:
18		Steven Windham.
19	MR.	WINDHAM:
20		Yes.
21	MR.	FAVALORO:
22		Dr. Wilson.
23	DR.	WILSON:
24		Yes.
25	MR.	FAVALORO:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Nine yes, six no.
2	MR. WINDHAM:
3	So the motion carries. So the ones with
4	zero jobs are deferred other than the CertainTeed
5	Corporation, which will come back with additional
6	information.
7	MS. CHENG:
8	That was the Great Raft Brewing Company.
9	MR. WINDHAM:
LO	Oh, I'm sorry. Great Raft Brewing.
11	All right. Please proceed with the ones
12	that have jobs.
13	MS. CHENG:
<b>L4</b>	We approved those already.
15	MR. WINDHAM:
16	We approved those.
<b>L7</b>	MR. ADLEY:
18	We approved those.
19	MS. CHENG:
20	We have 40 MCAs that were received after
21	the executive order issued on 6/24/2016.
22	ASH Industries does want to defer,
23	20170187.
24	MR. WINDHAM:
25	Okay. We are on the 40, and I know



Τ.	there are a number of comments to come from the public.
2	There's some questions and confusions about the timing
3	of some of the these.
4	And these are MCAs filed after June
5	24th, so they were filed between January and March 31st
6	of this year, the applications, the MCA applications?
7	MS. CHENG:
8	Yes, sir.
9	MR. WINDHAM:
10	Okay. So the ones that have zero jobs,
11	because this was after the June 24th, I would entertain
12	a motion to deny those.
13	MR. MOLLER:
14	Motion.
15	MR. WINDHAM:
16	Made by Mr. Moller; seconded by
17	Mr. Fajardo.
18	Is there any discussion I'll be very
19	clear on that these were MCAs, Miscellaneous Capital
20	Additions, that were received after June 24th, which
21	basically means that they were received between January
22	1st of this year and March 31st of this year, 2017, and
23	the motion is to deny them if they had zero jobs.
24	We have a motion and a second.
25	Any comments from the public on the ones



1	with zero jobs?
2	MR. BAGERT:
3	It would seem to us, Mr. Chairman, that
4	for these, the distinction between having or not having
5	jobs is not relevant because they were submitted after
6	the signing of the executive order, and in that
7	scenario, all MCAs are disallowed under the Governor's
8	executive order and the pending rules, so there wouldn't
9	be at least in terms of following the Governor's
10	executive order, the distinction between those that did
11	and did not create jobs, these are categorically not in
12	step with what's going to be approved.
13	MR. WINDHAM:
14	All right. Thank you.
15	Any other questions or comments on the
16	ones that have zero jobs?
17	MR. ADLEY:
18	Only one. I really got to ask this. I
19	just got to know.
20	Out of these that created zero jobs,
21	there's a company here, Dolese Bros., St. Helena,
22	whatever it is. It's a ready-mix concrete manufacturer.
23	MR. WINDHAM:
24	Is there a representative from Dolese
25	here?



1	(No response).
2	MR. ADLEY:
3	I just want to make I'm trying to
4	understand from the staff, we received this after 6/24?
5	MS. CHENG:
6	Yes, sir.
7	MR. ADLEY:
8	And this is creating a property tax
9	exemption if you run concrete trucks; is that right or
LO	wrong?
11	MS. CHENG:
<b>12</b>	They've, I believe
13	MR. ADLEY:
<b>14</b>	Are they manufacturing
15	MS. CHENG:
<b>L</b> 6	I believe they're
<b>L7</b>	MR. ADLEY:
18	the package that you buy in the
19	store? I need to know what's going on here.
20	MS. CHENG:
21	They do have a manufacturing NAICS Code.
22	It's not the trucks that are being exempted because they
23	leave the site.
24	MR. ADLEY:
25	That means that somebody who made a cup



1	of coffee in the cafe gets the same exemption as the guy
2	making concrete. I just don't believe we meant that to
3	be manufacturing. If they're manufacturing these little
4	bags that go to Home Depot or whatever, ready-mix
5	concrete, that's a different issue, but if you're
6	running a concrete truck, I need to know if this is
7	about mixing concrete and trucks that's just being
8	delivered to various different places.
9	MS. CHENG:
10	In the past, they've always been
11	allowed
12	MR. ADLEY:
13	I understand they have been in the past,
14	but these are after 6/24, aren't they? Did I hear that
15	right?
16	MS. CHENG:
17	Yeah, but they don't have advances
18	either.
19	MR. ADLEY:
20	They don't what?
21	MS. CHENG:
22	They don't have advanced notifications.
23	MR. ADLEY:
24	They don't have what?
25	MS. CHENG:



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Advanced notification.

### MR. ADLEY:

I got that, but this happened since the executive order. If this is mixing concrete and sending it out to a job somewhere that's being poured, I'm going to vote no against that one because I don't think that's manufacturing. If they're making those bags or ready-mix concrete that goes off somewhere to be sold, that's manufacturing. I get it. I just need to know which one it is.

### MS. CLAPINSKI:

I don't know that we're for sure whether it is the mixing to send out in trucks or it's the bags, but the definition under the current rules even for manufacturing is, "Working raw materials by means of mass or custom production, including fabrication, applying manual labor or machinery into wares suitable for use or which gives shape, quality or a combination to matter which already has gone through some artificial process. The resulting product must be," quote, "suitable for use as manufactured products that are placed into commerce for sale or sold for the use of a component of another product to be placed into commerce for sale."

And I believe that definition is based



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

upon established cases under the ITEP Program as well as 1 2 the constitutional definition of manufacturing. MR. ADLEY: 3 4 I got that. That's why we went through the rule change to try to implement at least what the 5 6 Governor thought, but, look --MS. CLAPINSKI: 7 8 Sure. I understand, but what I'm --9 MR. ADLEY: Let me say this to you: I know what the 10 11 current rules say. That's what got us in this mess, but 12 I've been directed and my concern is I do not believe 13 running concrete is -- that doesn't mean that everybody 14 else has to vote no, but I'm telling you, mixing 15 concrete in cement trucks is not what the people of 16 Louisiana believe we ought to be giving the ITEP exemption for. I just don't believe that. 17 18 MS. CLAPINSKI: I understand. And that definition is 19 20 from the current rules that we're following. This is not from the old rules. These are the ones that we're 21 22 currently --23 MR. WINDHAM: 24 These are the new rules. 25 MS. CLAPINSKI:



## Torres Reporting & Associates, inc.

#### MEETING MINUTES

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

And so what I'm saying is that with the manufacturing NAICS code, and -- that is a broad definition. That means they take an item, they add or remove something from it and it becomes a ware suitable for use.

Just from the department's perspective, we don't have that discretion to say --

### MR. ADLEY:

We do. That's why I'm sitting here and making the point. Bear with me. If you would let us argue among ourselves what we believe it to be, then we can make that discretion. That's all I'm asking.

If under the description of what you just described, if I own a restaurant and I make coffee or I make tea, I'm eligible for ITEP. We have to be, in my view, very -- under that description you just gave, that's what it does. It takes one thing and makes it into something else.

#### SECRETARY PIERSON:

I would offer that where is the representative of the company? The staff is here to answer the questions with regards to the rules that we are provided. The company would need to be the one that would respond to your specific questions, Senator Adley.

### MR. ADLEY:



April 26, 2017
MEETING MINUTES Page 138

I agree. Is the concrete company here?

MR. WINDHAM:

No. No one stepped forward, so we'll look more into that because there were, in the past, there was some discussions and decisions and processes that determined McDonalds would not qualify for an exemption because it was deemed not to be a manufacturer.

### SENATOR PIERSON:

And as a note to the consensus here in the room today how important it is to have your clients prepared to answer these questions to the Board, because, as you can see, the pathway that we've been on in the past is different than the pathway we're on today, and these members want to know specifics about the manufacturing operations.

### MR. MOLLER:

Could someone on the staff address

Mr. Bagert's questions about why we're even considering
these MCAs when they were filed after 6/24?

### MS. CHENG:

The final rules haven't been promulgated. It was stated in the February meeting they needed today come to the Board. The Board has to take action on them. They cannot just sit at LED.



3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1	MR. MOLLER:
2	Okay. But so
3	MS. CLAPINSKI:
4	Once the rules are final, the Board will
5	no longer see post-6/24 MCAs.
6	MR. MOLLER:
7	Okay.
8	MR. WINDHAM:
9	Sir, please identify yourself.
10	MR. DAVIS:
11	My name is William Davis. I'm the
12	controller of the Stupp Corporation. We have an
13	application that falls in this group. Respectfully I'd
14	like to request that application be deferred for further
15	review and submission by the Board, and it's Application
16	Number 20170150.
17	MR. ADLEY:
18	What's the name of the company?
19	MR. DAVIS:
20	Stupp Corporation.
21	MR. WINDHAM:
22	S-T-U-P-P.
23	Two of them?
24	MR. DAVIS:
25	We have two. One with jobs, one



1	without.
2	MR. WINDHAM:
3	One with jobs and one without?
4	MR. DAVIS:
5	Yes, sir.
6	MR. WINDHAM:
7	All right. You want to defer the 150,
8	the one that has zero jobs?
9	MR. DAVIS:
10	That's correct, sir.
11	MR. WINDHAM:
12	Both?
13	MR. DAVIS:
14	No, sir. Just the one without jobs,
15	150.
16	MR. WINDHAM:
17	All right. We can defer that.
18	Motion has been made by Representative
19	Carmody; seconded by Secretary Pierson.
20	Any further discussion on that deferral
21	of Stupp Corporation ending 150?
22	(No response.)
23	MR. WINDHAM:
24	All in favor, indicate with an "aye."
25	(Several members respond "aye.")



1	MR.	WINDHAM:
2		All opposed with a "nay."
3	(No	response.)
4	MR.	WINDHAM:
5		Motion carries.
6	MR.	WINDHAM:
7		I couldn't understand the name of the
8	company.	
9	MR.	WINDHAM:
10		Stupp.
11	MR.	ADLEY:
12		Bear with me, Mr. Chairman. For some
13	reason, I can't	hear you. You whisper.
14	MR.	WINDHAM:
15		Spell it out.
16	MR.	DAVIS:
17		Stupp, S-T-U-P-P.
18	MS.	CHENG:
19		It's on the second pages of the
20	applications, 20	0170150, Stupp, S-T-U-P-P, Corporation in
21	East Baton Rouge	e Parish.
22	MR.	WINDHAM:
23		All right. That one has been deferred.
24		Sir, please step forward and identify
25	yourself.	



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### MR. MILLS:

Good morning. My name is Robert Mills. I'm with Calumet Specialty Products in Shreveport, the parent company of Calumet Lubricants Company and Calumet Shreveport Lubricants & Waxes. We have several applications in front of you, one of which I found several clerical errors in, and I'd like to ask for deferral of Application 20101889, Calumet Lubricants Company in Bossier Parish. There were some numbers carried over from other applications that are incorrect. We'd like to bring that back to you, please.

### MR. ADLEY:

Mr. Mills, as I understand, I remember you had a couple applications. You had one that has some jobs and one that didn't.

### MR. MILLS:

It's Calumet Lubricant's application, which shows an error, 27 employees. That should be zero. And full-time employees in the plant, that number was carried over from another location as well. 275 is incorrect. It's going to be -- I don't have that exact number. It's going to be maybe 125. And construction jobs is in correct. That was carried over from a prior application.

### MR. ADLEY:



1	You've got four of them that you want to
2	defer?
3	MR. WINDHAM:
4	Do you want to defer all of them?
5	MR. MILLS:
6	No. This is incorrect. I'd like to go
7	ahead and go forward with Calumet Shreveport Lubricants
8	& Waxes that are correct.
9	MR. WINDHAM:
10	Okay. Because I do have questions about
11	those. All of those have the same number of jobs, 27.
12	MR. MILLS:
13	That's correct.
14	MR. WINDHAM:
15	So that's 114 new jobs?
<b>16</b>	MR. MILLS:
<b>L7</b>	No, sir. That's, as I understand, that
18	was ADP payroll information for the entire plant, 27
19	jobs.
20	MR. WINDHAM:
21	So that's for the entire plant?
22	MR. MILLS:
23	That's correct.
24	MR. WINDHAM:
25	So some of these four or three have zero



2 MR. MILLS:	
Z FIR. HILLS:	
I cannot answer that question.	
4 MR. WINDHAM:	
5 But do you want to defer them al	1?
6 MR. MILLS:	
7 We should defer them all because	there
8 were some jobs, but I could not give you that nu	mber
9 today.	
MR. WINDHAM:	
11 All right. So Calumet is reques	ting
that all of their applications be deferred.	
MR. MILLS:	
Yes, sir, please.	
MR. WINDHAM:	
Motion by Representative Carmody	;
17 seconded by Dr. Wilson.	
All in favor, indicate with an "a	aye" for
19 that deferral.	
20 (Several members respond "aye.")	
MR. WINDHAM:	
All opposed with a "nay."	
23 (No response.)	
MR. WINDHAM:	
Motion carries.	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR.	MILLS:
2		Thank you.
3	MR.	WINDHAM:
4		Calumet is deferred.
5		Now, we still have a motion on the floor
6	for the ones tha	at have zero jobs to be denied because
7	they were filed	after the date and had zero jobs.
8		Any further discussion from the public
9	concerning that	motion?
10	(No	response.)
11	MR.	ADLEY:
12		And all these were filed after June the
13	24th?	
14	MR.	WINDHAM:
15		These have all been filed between
16	MS.	CHENG:
17		Yes. These were all filed after June
18	the 24th. We ca	annot not accept them because the final
19	rules haven't be	een promulgated.
20	MR.	WINDHAM:
21		All in favor, indicate with an "aye."
22	(Sev	veral members respond "aye.")
23	MR.	WINDHAM:
24		All opposed with a "nay."
25	MR.	ADLEY:



1	No. This was a deferral; is that
2	correct?
3	MR. WINDHAM:
4	No. This was for denial.
5	MR. ADLEY:
6	Oh, no, if it's for denial, no. I'm for
7	that. Don't tell him I said that. I'm for that.
8	MR. WINDHAM:
9	For the record, Robert is not voting
LO	against denying. He is voting to deny the ones that had
11	zero jobs. Robert Adley.
12	Motion carries.
13	Now, we'll take up the ones that had
<b>14</b>	jobs that were Miscellaneous Capital Additions starting
15	with the, I guess, Bancroft, all of the ones Ms.
16	Cheng, all of the ones with zero jobs have been denied
<b>L7</b>	unless they were deferred.
18	MS. CHENG:
19	20170138, Bancroft Bag, Inc. in Ouachita
20	Parish.
21	MR. WINDHAM:
22	So it had six jobs.
23	Is there a representative from Bancroft
24	Bag?
25	Again, I'm going to point this out, this



1	was a Miscellaneous Capital Addition application that
2	was received after the executive order.
3	Is there a motion to deny?
4	Made by Mr. Moller.
5	Is there a second?
6	(No response.)
7	MR. WINDHAM:
8	It was made after the executive order.
9	MCAs are no more.
10	MR. BARHAM:
11	Okay. All right.
12	MR. WINDHAM:
13	Seconded by Mr. Fajardo.
14	Is there any comment from the public
15	concerning Bancroft Bag motion to deny?
16	(No response.)
17	MR. WINDHAM:
18	All in favor, indicate with an "aye."
19	(No response.)
20	MR. WINDHAM:
21	I think we'll have to do a rollcall
22	vote.
23	MR. FAVALORO:
24	Mr. Adley.
25	MR. WINDHAM:



1	I'm sorry. We have questions.
2	Yes, Dr. Wilson.
3	DR. WILSON:
4	Do the rules call for whether or
5	MR. WINDHAM:
6	That is my understanding of the new
7	rules.
8	MS. CHENG:
9	We have to take these up because the new
10	rules have not been promulgated and we cannot hold on to
11	them at LED. The Board has to take action on them.
12	MR. WINDHAM:
13	Ms. Malone.
14	MS. MALONE:
15	Do we have to take action individually?
16	MR. WINDHAM:
17	There are some I believe that would like
18	to have their voices heard.
19	SECRETARY PIERSON:
20	So would you take those that are present
21	and
22	MR. WINDHAM:
23	That will be fine. Good idea. All
24	right.
25	MR. FABRA:



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Just a question for clarity for me, Mr.
Chairman. If the new rules are not promulgated, does
the executive order take preference? I mean, I'm just,
you know.
MR. WINDHAM:
I'm going to let the attorneys
MR. ADLEY:
Just to make this clear, regardless of
whether the rules have been promulgated or not, when it
hits his desk, he's going to act according to these new
rules. We can dance around it all we want to, and if
you want to send it to him, that's fine, but he's going
to follow the rules and I'm going to vote with him.
MS. CLAPINSKI:
So the executive order right now is in
place governs what the Governor said his action will be
on these items. The rules were written to be in
compliance with the executive order, so right now, the
rules do not bind the Board to deny, but the intention
of the Governor, even if they hit his desk, is to deny
these applications.

MR. FABRA:

Thank you.

MR. WINDHAM:

All right. In this case, we're going to



1	divert from this. We are going to have the people that
2	would like to speak that are on this list for
3	Miscellaneous Capital Additions made during the year
4	2016, application submitted timely, to plead their case
5	specifically to their own applications.
6	MR. MANN:
7	Good morning. Melissa Mann with
8	CenturyLink.
9	CenturyLink made this investment
10	beginning in January of 2016
11	MR. WINDHAM:
12	Which one are we doing? Is this
13	Marketing?
14	MS. CHENG:
15	This is 20170114, Century Marketing
16	Solutions in Ouachita Parish.
17	MR. WINDHAM:
18	Please proceed, Ms. Mann.
19	MS. MANN:
20	As I said, this project was started
21	January of 2016. The installation was completed in May
22	of 2016, then the, you know, the executive order came
23	out in June 24th of 2016, so this project, the
24	investment was made in advance of the executive order,
25	but under the previous process with MCAs, when you made



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

your investment, you then applied by March 31st of the following year. So that's the reason that this application came after the executive order, although this investment was all made in advance. So that's why we're here today in this position.

This was a \$3.5-million investment that resulted in six direct new jobs. This was work that was being done in Texas. We brought work back to Louisiana through this under this Century Marketing Solutions.

### MR. ADLEY:

So, in essence, what has occurred with your application is no different than what had occurred with those that we took up earlier that were actually filed and completed prior to 24th where we said if they're tied to jobs, we accept it. If they don't have any jobs, we don't. It's my understanding that you have added new jobs.

MS. MANN:

Correct.

MR. ADLEY:

And so if you were in that rule, by our own action, we would have approved that.

MS. MANN:

Correct.

MR. ADLEY:



1	And I have to tell you, I don't think
2	that the Governor's office has any objection whatsoever
3	to doing that with your application simply because that
4	is what we had done with the others.
5	MR. WINDHAM:
6	All right. Thank you, Mr. Adley.
7	Representative Carmody.
8	MR. CARMODY:
9	Yes, sir. I'll go ahead and move in
10	favor of Century Marketing Solutions in that they
11	created jobs.
12	MR. WINDHAM:
13	All right. Seconded by Secretary
14	Pierson.
15	Any comments from the public?
16	Please step forward. Please identify
17	yourself.
18	MR. BAGERT:
19	Roderick Bagert with Together Louisiana.
20	There's a strange sensation of being in
21	this situation because at some point one starts to hope
22	that some things are settled, and the Governor's
23	executive order couldn't be more clear and explicit on
24	directly this point. Section 2 reads, "For all pending
25	contractural applications for which no advanced



notification is required under the rules of the Board of Commerce & Industry, except for such contracts that provide for new jobs at completed manufacturing plants or establishments. This order is effective immediately." And then further on, it explicitly says, "Any further applications submitted subsequent to June 24th, 2016 that are Miscellaneous Capital Additions that do not have advanced notices are no longer eligible."

On the day that the Governor announced and signed his executive order, he sat right there and he said, "We have scratched the constitutional definition of addition and expansion beyond all reasonable interpretation." Where routine replacements of machinery are being considered additions and expansions of new manufacturing, this entire category of Industrial Tax Exemption, one could argue is not acceptable under the constitution.

The Governor now has said, "We're setting the deadline. Any created jobs -- that created jobs before that we can consider." This is clearly not an in that category. This was not submitted at the time that the Governor signed his executive order, and to make this exception would be to do something that this Board has not yet done, which was to explicitly and directly counteract the intention of the Governor.



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. PIERSON:

You said she said January '16, not January '17.

#### MR. BAGERT:

When she made the investments. When they made the investment, not the submission of application. Most of the MCAs are retroactive in terms of when the actual investments were being made. This entire year we'll see MCAs or applications submitted in Calendar Year 2017 on investments made in the prior calendar year because that's how MCAs are structured. So to create this loophole would be to say, "We are going to have a different interpretation from what the Governor said and we're not going to make it not when they were submitted, but when the investments were made," which is categorically not what the Governor's executive order intended.

### MR. ADLEY:

I'm going to back up and make it very clear that the Governor felt very strongly that those that -- we never expected nor saw those that came in did the work before and then they filed at the end because that the process. When I discussed this issue with him, the language that you just read a minute ago about jobs, what he pointed to, he told me, if they create jobs,



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

yes. If they don't create jobs, no. I went to this application and looked to make sure jobs were being created here, and I see that they are. So is your objection to the fact that the jobs that they were lying on jobs or is it that you're saying this is not manufacturing?

### MR. BAGERT:

The standard of job creation or no job creation is in play in the executive order for Miscellaneous Capital Addition applications submitted prior to June 24th, 2016. That standard is not relevant to applications submitted subsequent to June 24th, 2016. This application was submitted subsequent to June 24th, 2016, therefore, the distinction between whether or not it created jobs isn't relative in the view of the Governor's executive order. It is a new application submitted after the Governor's executive order. The executive order applies Miscellaneous Capital Additions for when the initial exemption was submitted should not be eligible.

### MR. WINDHAM:

Secretary Pierson.

#### SECRETARY PIERSON:

I hear part of your argument as an interpretation of what the Governor seeks to address



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

here. The Governor will get that chance. This will pass across his desk. It's a motion and we're happy to receive the discussion today, but it's the Board that's taking that position as to their interpretation of this. We're seeing jobs come to Louisiana from Texas that are created by this investment that was money spent, the pathway forward prior to this executive order being at issue. So we recognize the difference of opinion, but we don't have the final say. This is part of the process.

### MR. BARHAM:

And in this case, all of the work was completed prior to the executive order being issued.

### MR. BAGERT:

Under that standard, Miscellaneous
Capital Additions would still apply for time in
mourning, but this is a very troubling precedent and
something this Board has not yet done.

#### SECRETARY PIERSON:

So they'll sign them in the future as projects because they'll know that they're projects, and that's the way that we'll want them packaged and they will file advanced notifications and they will come to us with more than five jobs and they'll qualify.

#### MR. WINDHAM:



1	Mr. Miller.
2	MR. MILLER:
3	My question is for Century Marketing.
4	This is a project. It wasn't
5	necessarily a Miscellaneous Capital Addition; is that
6	correct? It was going to be under \$5-million, so you
7	didn't have to do an advanced notification.
8	MS. MANN:
9	That is correct. This was a new
LO	investment, a new project that we felt was under the
11	\$5-million threshold, so we went through the MCA
12	process.
13	MR. MILLER:
<b>14</b>	Okay. If so, I think that answers my
15	question. It's a brand new project. It's not even a
16	Miscellaneous Capital Addition.
<b>L7</b>	MR. WINDHAM:
18	That's what I'm reading here.
19	MR. MILLER:
20	It was a small project and so
21	MR. WINDHAM:
22	It says, Century Marketing Solutions
23	placed in service two new pieces of equipment in 2016 to
24	further enhance their operations and allow them to make
25	consumer demand." This Board encourages that. I mean,



4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

that's what we're here for, to meet consumer demand,
create jobs.

#### MR. MILLER:

And I guess that's it.

Mr. Roderick, you're asking us -- in meetings previously you asked us to put it in front of the Governor and do something different, don't just follow rules. That's what we're doing. We're taking on our responsibility to the Board what we believe is beneficial to Louisiana, and I believe these people came in good faith, did everything they thought they were supposed to do. If they had done just an advance notification, even though it was under \$5-million, they'd be fine right now. There wouldn't be any question whatever. And there's a lot of these questions in meetings before that many of these Miscellaneous Capital Additions truly are projects, they just dont -they're going in underneath, so they just did it this way and they added them up. So I think this is one of those exceptions. You don't make rules for the exception. You have rules, then there are exceptions.

### MR. WINDHAM:

All right. Question's been called.

Any further discussion?

(No response.)



## Torres Reporting & Associates, inc.

1	All in favor of I'm sorry. Go back
2	to the motion. The motion was to approve all of the
3	ones with jobs.
4	Any further discussions?
5	(No response.)
6	MR. WINDHAM:
7	From the public?
8	Yes, one more gentleman that wants to
9	address the board.
10	I'm sorry. This one is Century
11	Marketing specific. Let's do Century Marketing
12	specifically.
13	Question has been called.
L <b>4</b>	All in favor of passing the request for
15	exemption for Century Marketing Solutions indicate with
L6	an "aye."
L7	(Several members respond "aye.")
18	MR. WINDHAM:
19	All opposed.
20	(No response.)
21	MR. WINDHAM:
22	Motion carries.
23	All right. So are there any other
24	members of the public that are here associated with
25	Miscellaneous Capital Additions that created jobs who



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

1	would like to address this situation? If so, please
2	come forward.
3	Sir.
4	MR. DAVIS:
5	My name is William Davis. I'm with the
6	Stupp Corporation. This is in regards to Application
7	20170149, what's called as a Miscellaneous Capital
8	Addition. This is new manufacturing capacity. It is
9	not replacement. It is not environmental requirements.
10	It does provide six new jobs, and production was
11	completed in 2016.
12	MR. WINDHAM:
13	And when was it completed?
14	MR. DAVIS:
15	In June of 2016, and I don't have the
16	exact date unfortunately. I know it falls within a very
17	time limited.
18	MR. ADLEY:
19	You're suggesting to us that you're
20	creating new jobs, but your application says zero; is
21	that correct?
22	MR. DAVIS:
23	No, sir. It says six. The application
24	says six.
25	MS. CHENG:



1	We deferred the one that had zero jobs,
2	and we left the one that
3	MR. ADLEY:
4	You created six jobs?
5	MR. DAVIS:
6	Yes, sir.
7	MR. ADLEY:
8	We're fixing to approve it.
9	MR. DAVIS:
10	Oh, I'm sorry. That wasn't my
11	understanding.
12	MR. WINDHAM:
13	But I think that's part of the
14	confusion, Robert. It still had to be completed before
15	June 24th. All of the rest of these had to be completed
16	before June 24th, also. Even though these created jobs,
17	June 24th is the drop dead date.
18	In the case of Century Marketing, their
19	project was initiated and completed prior to June 24th.
20	Yours is going to need to be evidenced that you were
21	completed before June 24th.
22	MR. DAVIS:
23	The project was initiated in 2015, but
24	it wasn't completed until June 2016.
25	MR. WINDHAM:



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

1	Before June 24th?
2	MR. DAVIS:
3	I can't confirm that date,
4	unfortunately.
5	MR. WINDHAM:
6	I think that's an important factor.
7	MR. DAVIS:
8	I understand. And it wasn't because
9	it was under \$5-million, it wasn't filed with an advance
10	notification attached. It was filed as an individual
11	project, but it is it's a standalone, new expansion
12	in a manufacturing capacity of the current existing one.
13	MR. WINDHAM:
<b>14</b>	So what's the pleasure of the Board?
15	The motion has been made to defer the
<b>L</b> 6	Stupp application until you can validate and verify the
L7	completion date.
18	MR. DAVIS:
19	Yes, sir.
20	MR. WINDHAM:
21	Second by Dr. Wilson. The motion was
22	made by Robert Barham, Mr. Barham.
23	Any further discussion?
24	(No response.)
25	MR. WINDHAM:



1	Any comments from the public?
2	I'm sorry.
3	MR. FAJARDO:
4	I want to make it clear. I know that we
5	have two applications, so we're going to defer the one
6	application, but we're denying the other?
7	MR. WINDHAM:
8	No. Ultimately both of them will be
9	deferred for no job creation.
10	MR. FAJARDO:
11	Okay. I'm just making sure.
12	MR. WINDHAM:
13	Correct.
14	All in favor, indicate with an "aye."
15	(Several members respond "aye.")
16	MR. WINDHAM:
17	All opposed with a "nay."
18	(No response.)
19	MR. WINDHAM:
20	Motion carries.
21	MR. DAVIS:
22	Thank you.
23	MR. WINDHAM:
24	Now, we have the ones I'm sorry.
25	Please step forward, identify yourself and your



3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

application.

2 MR. PATE:

Good morning, or good afternoon, I guess, now. My name is Bob Pate. I'm the Accounting Manager for FMT Shipyard & Repair.

MR. WINDHAM:

FMT. That's Application Number 20170084, FMT Shipyard & Repair.

MR. PATE:

That is correct. Thank you. Thank you for allowing me to speak today. I just want to point out a couple of things in our application. Yes, we did add jobs. We added a new division to our company. We added approximately 30 jobs with this new division of building 120-foot tow boats. These jobs were moved from Alabama to Louisiana. We do think that's important. The jobs -- excuse me. The process of making these asset acquisitions was begun approximately January 1st, There were numerous components to this. was equipment. There were land improvements that were Some of those improvements -- and there is a list made. that was attached to the application. Slabs that had to be constructed, electrical improvements that had to be made, gas line expansions. That, in total, took, that was approximately a million two of the 2.5-million just



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1	in	those	components
---	----	-------	------------

That's not something that I can go buy off the shelf. It takes a period of time, and I'm willing to -- I didn't look at the dates here, but they were begun in January, probably did not complete prior to June 24th. Okay?

And, in addition, the equipment that was purchased here, there was one item here, \$832,000 for a used crane. That was purchased in March of 2016. The application for Miscellaneous Capital Additions does not require a date or list a date. I'd be happy to go back and do that if that makes a difference in whether our application would be approved, denied or deferred.

As far as --

### MR. WINDHAM:

So let me ask you this related to the crane. Were you able to place the crane in service prior to the completion of the rest of the construction?

MR. PATE:

Yes, sir, we were.

MR. WINDHAM:

And did you?

MR. PATE:

Yes, we did. Yes. It was delivered early April 2016. We purchased it, it was purchased



## Torres Reporting & Associates, inc.

1	from an out-of-state company, so it would qualify for
2	Industrial Tax Exemption, and it was purchased prior to
3	April excuse me. Well, in March of 2016 and was
4	delivered April. It was on eight trucks that it had to
5	be delivered to our physical location.
6	So it, again, we were within the rules
7	at the time, and the rules say that if it's less than
8	\$5-millian, you accumulate all of the purchases and then
9	apply once after yearend and prior to March 31st of the
10	following year, which is what we did. So I would ask
11	your consideration that we were within the rules. We
12	had no prior knowledge of the Governor's decision to
13	change the rules after the fact. And, you know, I
14	understand why you're making these decisions, and God
15	bless the but we would appreciate your consideration
16	of this activity.
17	MR. WINDHAM:
18	Are there any questions by any Board
19	members of Mr. Pate?
20	Motion has been made to approve by
21	Mr. Fabra.
22	Is there a second?
23	Seconded by Mr. Williams.
24	And that's to approve it in its



entirety.

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 MS. CLAPINSKI:

Steve, we don't have a quorum.

MR. WINDHAM:

I don't think we have a quorum. They'll be back in a moment.

So a lot of our quorum, we were talking about FMT Shipyard & Repairs and a motion was made to approve it in its entirety and I would like to entertain a discussion on that concerning what was spent.

Mr. Pierson, you want to talk about it or you want me to -- okay.

So the motion has been made to approve it in its entirety, and it's been properly seconded to approve in its entirety. The question that I have for this Board is maybe a substitute motion. The dollars that were spent for assets that were received prior to the issuance of the executive order, that those be approved if it's not. Mr. Bank, if it's 90 percent, then it's 90 percent. If it's 20 percent, then it's 20 percent. But going back and forth in my head, I understand the executive order, but our industries and our companies who really do value spent money during that period of time, and if they had known that this executive order was coming, then the could have filed an advance or they would have filed an advance and then



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

everything would have been eligible because these were projects. So that's my thought.

Any discussion on that?

(No response.)

MR. WINDHAM:

I have to get a second. I don't know -- MR. FABRA:

Mr. Chairman, I just got this little point of information. I mean, if we are going to continue to look at each one of these applications on an individual basis, then we can't do a clean sweep. are going to have to look at each one and find out the exact completion date of each project. I mean, if we are going to go through that process, you know, if it's got to meet that certain deadline, then we have to give that consideration. I was under the impression that --I understand the fact that the MCAs in compliance with the executive order are they're gone after that said date, but I do understand that it was discussed that if the Governor looks at these applications and these are projects, not additions, and it creates jobs, then I don't think he's going to have any issues with action taken on job creation.

So I'm just kind of confused on back and forth, you know, first a clean sweep on a motion, if it



1	creates job now, there's some deadlines involved, and,
2	you know. So if we are going to do it, let's go
3	individually and look at the completion dates of each
4	project, or if the Governor's not going to have an issue
5	and it creates jobs, let's just do a clean sweep across
6	the board and move forward.
7	MR. WINDHAM:
8	All right. So as we pointed out, we do
9	have a motion and a second on FMT. There's no
10	substitute motions on it, so we'll call for the vote.
11	All in favor of approval for FMT
12	Shipyard & Repair, indicate with an "aye."
13	(Several members respond "aye.)
14	MR. WINDHAM:
15	All opposed with a "nay."
16	(No response.)
17	MR. WINDHAM:
18	Motion carries. FMT is approved.
19	I think that is what I was trying to do
20	is have the companies that were here come up and plead
21	their cases. The companies that are not here are
22	there any other companies that have not been heard. If
23	so, raise your hand.
24	One, two. Just two companies. So we're
25	kind of going along that line, and then we'll have to



1	decide what we'll do with the ones that are not here and
2	are not pleading their case.
3	Ma'am, if you'll please step forward,
4	and, sir, if you'll be on deck.
5	MS.
6	I'm Melinda Maxwell. I'm the Financial
7	Director with Shield Pack in West Monroe.
8	MR. WINDHAM:
9	I'm sorry. Which one?
10	MS. MAXWELL:
11	Shield Pack in West Monroe.
12	MS. CHENG:
13	That's 20170083, Shield Pack, LLC in
14	Ouachita Parish.
15	MR. ADLEY:
16	The name again, please.
17	MS. CHENG:
18	Shield Pack.
19	MS. MAXWELL:
20	Shield Pack, Shield, S-H-I-E-L-D.
21	MR. WINDHAM:
22	All right. Go ahead, ma'am. Don't wait
23	on me to be looking.
24	MS. MAXWELL:
25	Okay. We made several additions to



April 26, 2017 Page 171

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

position and strengthen our company growth in the IBC market. IBC is intermediate mediate bulk containers. We sell to chemical companies for hygroscopic resins.

We also are entering and growing into the market for aseptic and non-aseptic food products. This is not a market that we've served heavily in the past, but we've invested a lot into this market, and while we did create six jobs last year, we invested heavily in equipment. You have to understand the testing process in order to get into this market, because what you would do, you would probably most likely and what we have done is we will hand make five to 10 packages and send to a food company and they will test those. If we pass that test, then the next year -and we're talking about the harvest seasons of oranges or tomatoes or sweet potatoes and all kinds of fruits. And so then the next season, you may get to test 100 liners, and if you pass that, then you get maybe 10,000 And so it may be four years past your investment where we will receive job growth tied to our investment, so it's a lag there. This makes it very difficult for me to show these jobs that we are hoping to create because, right now, we're sold out on the first ship and we certainly hope and expect, you know, if our studies come through, that we will be able to



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

sell out the second and third shipment of those machines, and that's what our goal is.

#### MR. ADLEY:

Ma'am, I'm going to say this because I just think the committee needs to hear this. A moment ago when we had our vote, our 9/6 vote, since that time, I've just kind of sat here and just waited for things to play out and let the Board do whatever it's going to do, but I'm here to tell you that when it gets to the Governor's desk, there is no assurance that he's not going to expressly interpret his executive order. So, you know, you can do whatever you want to. It's still got to go to him, and I just didn't want to get your hopes that the Board's doing things with no assurance that it's going to the Governor's approval.

#### MS. MAXWELL:

You know, if I had a project that had started, and some of these things that are included here started early in last year, prior to the executive order, there was no opportunity for me to file an advanced notification because I was already into the project.

MR. ADLEY:

Right.

MS. MAXWELL:



1	So I did not have the opportunity to
2	file that.
3	MR. ADLEY:
4	Let me just when I read your
5	application, which there's not many of them I didn't
6	have questions on, I didn't have any on yours because it
7	clearly looked like you were doing the right thing, for
8	whatever it's worth.
9	MS. MAXWELL:
10	Thank you.
11	MR. WINDHAM:
12	Any other questions by any of the Board
13	members?
14	(No response.)
15	MR. WINDHAM:
16	Do you have your expenditures scheduled
17	in when you put that equipment into service? I'm going
18	to go back on that a bit because I do believe that's a
19	factor on how this is done for this Board.
20	MS. MAXWELL:
21	When it's completed, no. I don't have
22	the schedules with me, no, but it was completed, you
23	know, during this period.
24	MR. WINDHAM:
25	During the entire year?



3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 MS. MAXWELL:

Yeah.

MR. WINDHAM:

So I hate to say this, and being --

MS. MAXWELL:

I know one large piece of equipment was, I think it was, pretty early. We spend anywhere from probably 40 to \$120,000 on molds because every different customer that we go to has a different filling equipment and we have to make molds, and so those were investments that we're making throughout the year and had several of those injection molds, equipment.

#### MR. WINDHAM:

I guess without knowing that, I'm reluctant to approve these because these expenditures could have began, you know, July the 1st and been on the second half of year and people are just rolling the dice. I don't feel that that's fair to put the Governor in that position. I don't feel it's fair to this Board. So without knowing that information personally, I'm reluctant to vote for them.

### MS. MAXWELL:

I do think what we spent last year would have been budgeted in the previous year, so it would have been budgeted at the end of 2015 for the 2016



## Torres Reporting & Associates, inc.

application, so even though the money was spent in '16, 1 the process started in '15. 2 3 MR. WINDHAM: 4 But it still would have been, in my eyes, had to have been spent before the June 24th 5 6 deadline, which everyone knew. They knew after June 24th MCAs are ineligible. So if someone wanted to do 7 8 something in that period of time, they --9 MS. MAXWELL: 10 It's not like a down payment on a piece 11 of equipment in March and receive that piece of 12 equipment until December and it may not get installed, 13 so that, you know, I've got long time periods here that 14 I'm dealing with. 15 MR. WINDHAM: 16 Sure. I understand. 17 MS. MAXWELL: 18 But definitely, we are, you know, we 19 want to grow our business and we're investing a lot of 20 money. 21 MR. WINDHAM: 22 We want you to, too. Please don't take this --23 24 MS. MAXWELL: 25 We're really working on that one.



## Torres Reporting & Associates, inc.

1	MR. WINDHAM:
2	this line of questioning being
3	opposed. We want to support you.
4	So is there a motion or is there a
5	discussion on the remaining ones in addition to this
6	one?
7	(Inaudible.)
8	That's why we need verification that the
9	investments they made prior to the executive order,
10	which is
11	MS. MAXWELL:
12	Was it made or was it started prior to
13	that.
<b>14</b>	MR. BARHAM:
15	If you make a deposit, you said you made
<b>L</b> 6	a deposit.
L7	MS. MAXWELL:
18	I'm sorry. I can't understand you.
19	MR. BARHAM:
20	I'm sorry. You said you made a deposit.
21	You believe you made a deposit.
22	MS. MAXWELL:
23	We do that frequently.
24	MR. BARHAM:
25	You want to defer and come back and



1	warrant to us the time that you're looking at on your
2	investments?
3	MS. MAXWELL:
4	Yeah, we can give a time limit on, you
5	know, everything, definitely, you know, from the time
6	that, you know, that the plans were drawn for and then,
7	you know, the initial down payments to the delivery to
8	the final selection.
9	MR. WINDHAM:
10	We have a motion to defer made by
11	Mr. Barham; seconded by Representative Carmody.
12	Any further discussions on the deferral?
13	(No response.)
14	MR. WINDHAM:
15	All in favor of the deferral, indicate
16	with an "aye."
17	(Several members respond "aye.")
18	MR. WINDHAM:
19	All opposed with a "nay."
20	(No response.)
21	MR. WINDHAM:
22	Motion carries. We look forward to
23	seeing you back here in June.
24	All right. We have there's some
25	more? I'm sorry. One more person.



1	Oh, yes, sir. Please step forward.
2	MR.
3	Good afternoon.
4	MR. WINDHAM:
5	Please identify yourself and who you
6	represent.
7	MR.
8	My name is Bernie David. I represent
9	Compass Minerals Louisiana.
LO	MR. WINDHAM:
11	Compass, C-O-M-P-A-S-S?
12	MR. DAVID:
13	Yes, sir.
14	MR. WINDHAM:
15	All right. Bear with us.
16	MS. CHENG:
<b>L7</b>	20170169, Compass Minerals Louisiana,
18	Inc. in St. Mary Parish.
19	MR. WINDHAM:
20	All right. Go ahead.
21	MR. DAVID:
22	We just want to say couple things about
23	our application. We, as you'll see on our application,
24	we did not add any full-time jobs because of any these
25	capital improvements, but we did spend, you know,



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

upwards of 5-million bucks on some things that really
helped our manufacturing facility and helped out our
local economy. Again, going back to the lady who was
before me, you know, these projects were completed at
different times during 2016. They weren't all completed
before or after June. If that has any impact.

We also made a general rule of thumb where we could use local suppliers and local vendors to complete these projects. I have a listing of a lot of those that we used and I think we submitted on our application or some backup documentation. We just want you guys to consider us for acceptance of our application.

### MR. WINDHAM:

All right. Thank you.

Any questions by any of the Board

#### members?

### MR. ADLEY:

I show zero jobs; is that right?

### MR. DAVID:

That is correct, no additional jobs, but we do employ about 170 people. These were all capital projects to help us out in manufacturing, become more efficient, things like that, but, no, no direct hires because of this.



1	MR. ADLEY:
2	Add when you say you manufacturing salt,
3	just give me some example. I assume you you're not
4	making salt. What are you doing?
5	MR. DAVID:
6	We mine salt.
7	MR. ADLEY:
8	You mine salt?
9	MR. DAVID:
10	Yes, sir. We are a salt mine, so we are
11	a unique, I suppose, type of industry for Louisiana
12	because there's not a whole lot of salt mines, but part
13	of our operation, I suppose, could be considered mining
14	and some have, and the other part can be considered
15	manufacturing. We're underground and we're actually
16	drilling and blasting for salt. We run it through
17	different processes and then ship it out. That part I
18	think would be considered manufacturing.
19	MR. WINDHAM:
20	But if you look at the other
21	applications that the Board has decided to either defer
22	or grant, they were all tied to jobs. You're telling us
23	there are no jobs associated with this one?
24	MR. DAVID:



# Torres Reporting & Associates, inc.

No, sir. That is correct. Now, that

1	doesn't mean that potentially because of this in the
2	future, we may have some jobs because of this, but right
3	now, no.
4	MR. ADLEY:
5	I got it. Thank you. I appreciate your
6	honesty. Thank you very much.
7	MR. WINDHAM:
8	I believe we've already voted on the
9	ones that had zero jobs.
10	MS. CHENG:
11	That's correct.
12	MR. WINDHAM:
13	I thought so.
14	Is there any action to reconsider this
15	one?
16	(No response.)
17	MR. WINDHAM:
18	No.
19	Thank you for your comments.
20	MR. DAVID:
21	All right. Thank you.
22	MR. WINDHAM:
23	Anyone else from the public for any of
24	the jobs or any of the companies?
25	Please step forward. I know you're not



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

with a company. Please step forward, identify yourself.

MS. DUNN:

My name is Ann Dunn and I'm with
Together Louisiana and this is just a general comment on
all of these that have been received after June the
24th. To reiterate what the executive order says, the
Governor very specifically says the applications for
Miscellaneous Capital Additions will not be approved or
issued contracts by the Governor, and there's, of
course, an exception for those that were pending and
were filed before the June the 24th, but that does not
apply to these.

I also want to point out that the executive order also requires in Sections 5, 6 and 7 that the application include a cooperative endeavor agreement with the State on a part of the applicant and have an exhibit showing the approval of the local government, and I know the rules are not yet in effect, but the whole concept is a cooperative endeavor agreement.

As Secretary Pierson pointed out earlier, it's really related to constitutional provisions under the pledge of any kind of thing of valuable belonging to the State, and this certainly is, and so the whole idea of cooperative endeavor agreement



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

21

22

23

24

25

showing what the applicant will provide to the State as well as what the State is providing to the applicant is certainly something that ought to be very seriously considered by this Board. And since the executive order is in effect and the Governor's going to be look at those issues, I particularly think that's important, as well as, of course, which we've talked about a lot in consideration of the committee, the commission's, rules, the whole idea of what do the local governments have to say about this.

So I just wanted to say, the executive order is in effect. There's an exception because we know the ones here that were filed before June the 24th and that did provide for jobs. Aside from that, there's no exceptions, so that's what the Governor has said.

Thank you.

#### MR. WINDHAM:

Thank you very much, Ms. Dunn.

Are there any other questions at this

20 | time from the Board?

(No response.)

### MR. WINDHAM:

All right. At this time, we had a few of the outliers and ones that did not have representation here to address, so the Board now needs



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

to consider. We had a package of zero jobs that had been eliminated. We've had some deferrals. We've approved one or two or three, but now we have some companies that were not represented here today, they do have jobs that they indicate that they have, but we don't know about the timing. We don't have the ability to address the company specifically, so the Board is going to have to consider how they wish to proceed.

Representative Carmody.

### MR. CARMODY:

I would make a motion that these applicants did show that they did create jobs, but they're not here today, to go ahead and defer them to allow them to come back before the Board and explain.

#### MR. WINDHAM:

All right. And we'll notify them.

### MR. CARMODY:

Yes.

#### MR. WINDHAM:

Is there a second to that? Seconded by Dr. Wilson.

All in favor of the motion to defer the ones that were not discussed today, indicate with an "aye."

(Several members respond "aye.")



1	MD MINDIAM.	
_	MR. WINDHAM:	
2	All opposed with a "nay."	
3	(No response.)	
4	MR. WINDHAM:	
5	Motion carries.	
6	Please proceed.	
7	MS. CHENG:	
8	I have 98 renewals	
9	MR. ADLEY:	
10	Let me just ask a general question so we	
11	don't have to go through all 98 of these. These all	
12	fall within prior to June 24th, the agreement that we	
13	made on the five year and the five-year ITEP	
14	applications and y'all have reviewed every one of them	
15	and they meet all of the guidelines and requirements for	
16	renewal?	
<b>L</b> 7	MS. CHENG:	
18	Yes, sir.	
<b>L</b> 9	MR. ADLEY:	
20	And they were done prior to the	
21	executive order?	
22	MS. CHENG:	
23	Correct.	
24	MR. WINDHAM:	
25	Is there a motion to approve these in	



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	globo?
2	Motion made by Dr. Wilson; seconded by
3	Major Coleman.
4	Any discussion from the public
5	concerning the renewals?
6	(No response.)
7	MR. WINDHAM:
8	Any further discussion from the Board
9	members?
10	(No response.)
11	MR. WINDHAM:
12	All in favor, indicate with an "aye."
13	(Several members respond "aye.")
14	MR. WINDHAM:
15	All opposed with a "nay."
16	(No response.)
17	MR. WINDHAM:
18	Motion carries.
19	MS. CHENG:
20	I have 16 late renewals. I do want to
21	mention, I provided y'all with a revised late renewal
22	agenda because there was an issue with the spreadsheet
23	showing 32,943,947 as the ad valorem. That is
24	incorrect. It's been corrected, and it would only be
25	610,835.



1	MR. WINDHAM:
2	And do we have representatives from the
3	companies concerning their late renewals?
4	All right. Please proceed.
5	MS. CHENG:
6	We have 20100898, Blade Dynamics, LLC in
7	Orleans Parish. Their initial contract expired on 7/31
8	of '16. They requested their renewal on 9/21 of '16.
9	MR. WINDHAM:
LO	Is there a representative from Blade
11	Dynamics?
12	(No response.)
13	MR. WINDHAM:
<b>14</b>	No representative from Blade Dynamics,
15	and they were two months late. In the past, I believe
<b>L</b> 6	it's been one year when they're late, so is there a
L7	motion to reduce their exemption by one year?
18	Mr. ADLEY:
19	Now, wait a minute. I'm trying to find
20	out exactly how we've been handling this. When they
21	were late and they were here, we had penalized them by a
22	year?
23	MS. CHENG:
24	Yes, sir.
25	MR. ADLEY:



1	If they were not here at all	
_	<del>-</del>	
2	MS. CHENG:	
3	They were denied.	
4	MR. ADLEY:	
5	I believe we've been have we been	
6	denying them?	
7	MS. CHENG:	
8	Yes, sir.	
9	MR. ADLEY:	
10	That's what I thought. I think if we	
11	follow consistency, we need to make a motion to deny	
12	them because they have no representation here.	
13	MR. PIERSON:	
14	What I would like to let the record	
15	reflect, in terms of Blade Dynamics, they are located in	
16	NASA Michoud where the tornado impacted their operations	
<b>L7</b>	with significant damage. That is not a total excuse, I	
18	do understand, but certainly I think it's a contributing	
19	factor.	
20	MS. CHENG:	
21	This one was deferred at the last board	
22	meeting already.	
23	MR. WINDHAM:	
24	This one was deferred?	
25	MS. CHENG:	



1	At the last board meeting.	
2	MR. WINDHAM:	
3	Have we contacted them?	
4	MS. CHENG:	
5	Yes, sir.	
6	MR. WINDHAM:	
7	Is there a motion motion is to deny	
8	made by Mr. Fajardo; seconded by Dr. Wilson for denial	
9	of the renewal.	
10	Any discussion from the public?	
11	(No response.)	
12	MR. WINDHAM:	
13	Any discussion from the Board?	
<b>L4</b>	(No response.)	
15	MR. WINDHAM:	
16	All in favor, indicate with an "aye."	
<b>L7</b>	(Several members respond "aye.")	
18	MR. WINDHAM:	
19	Motion carries.	
20	MS. CHENG:	
21	20100221, Hydra Tech Systems, Inc. in	
22	Ouachita Parish. Their initial contract expired on	
23	12/31/15. Their late renewal was received 12/21 of '16.	
24	MR. WINDHAM:	
25	Is there a representative from Hydra	



1	Tech?	
2	Were they asked last time have they	
3	been deferred before?	
4	MS. CHENG:	
5	No, sir.	
6	MR. WINDHAM:	
7	Okay.	
8	MS. CHENG:	
9	I do want to mention that we do notify	
10	all applicants that their renewals and applications are	
11	coming before the Bard.	
12	MR. ADLEY:	
13	They have all been notified?	
14	MS. CHENG:	
15	Yes.	
16	MR. WINDHAM:	
17	What's the pleasure?	
18	Millie.	
19	MS. ATKINS:	
20	I'd like to make a motion to defer this	
21	one.	
22	MR. WINDHAM:	
23	Motion to defer?	
24	MS. ATKINS:	
25	Yes.	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:
2	Is there a second?
3	By Representative Carmody.
4	Any further discussion from the public
5	on this deferral for Hydra Tech Systems?
6	(No response.)
7	MR. WINDHAM:
8	Any further discussion from the Board
9	members?
10	(No response.)
11	MR. WINDHAM:
12	All in favor, indicate with an "aye."
13	(Several members respond "aye.")
14	MR. WINDHAM:
15	All opposed with a "nay."
16	(No response.)
17	MR. WINDHAM:
18	Motion carries.
19	MR. CARMODY:
20	Can I ask one question of the staff?
21	When y'all contact these applicants and
22	let them know that the Board has moved to defer and we
23	will be convening at our next meeting and you give them
24	that date?
25	MS. CHENG:



1	Yes, sir.	
2	MR. CARMODY:	
3	They were aware that these are follow-up	
4	questions, you have a representative that will be	
5	attending and	
6	MS. CHENG:	
7	We tell them to have a representative	
8	attending and then we tell them it's been deferred	
9	and that it will go to the next board meeting. And then	
10	once we create this agenda, once it's final for the next	
11	meeting, they're notified again.	
12	MR. CARMODY:	
13	Okay. That's proper notice, I would	
14	think, constructive notice that the only other thing you	
15	can tell them that the custom of the committee, that	
16	those who don't appear, have been denied. Just a	
17	little all right.	
18	Thank you, sir.	
19	MR. WINDHAM:	
20	Mr. Williams.	
21	MR. WILLIAMS:	
22	I just wanted to point out,	
23	Mr. Chairman, Blade Dynamics, we denied that one when	
24	they requested two months after the expiration date, and	
25	Hydra Tech was a full year after their expiration date	



1	and we deferred it. Just wanted to point that out.	
2	MR. WINDHAM:	
3	And I believe we had already deferred	
4	Blade once in a previous meeting.	
5	SECRETARY PIERSON:	
6	Once.	
7	MR. WINDHAM:	
8	They were given a chance.	
9	SECRETARY PIERSON:	
10	So we'll give Hydra Tech once.	
11	MR. WINDHAM:	
12	We'll give them one shot to be deferred,	
13	which is why I had asked them to be deferred before.	
14	MS. CHENG:	
15	We have 20110187, Ardagh Glass in	
16	Lincoln Parish. Initial contract expired 12/31 of '15.	
17	Late renewal was requested on 11/15 of '16.	
18	MR. WINDHAM:	
19	Is there a representative from Ardagh	
20	Glass here?	
21	Please step forward and identify	
22	yourself. Please identify yourself.	
23	MR. SHONKWILER:	
24	Jeff Shonkwiler. I'm the Tax Director	
25	for Ardagh Glass.	



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

MR. WINDHAM:

All right. Can you tell us why you were

late?

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

#### MR. SHONKWILER:

We've had several of these in the past that the process had been for years that Lori Weber with LED would just send us the renewal forms when one of these were coming up, and we didn't receive the renewal forms and realized the next year after we filed our property tax return that that one should have probably been renewed and that's why it's late. So we should have caught it, but I think it was just change in the process is why it slipped through the cracks.

### MR. ADLEY:

I just want to say that all of these prior to you that have come in like that that were depending upon them telling them, albeit, I don't know if they had or they hadn't, these exceptions are for the benefit of the company. And as we have always pointed out that it's critical that you file and that you file on time, and unlike what people seem to think, that it's just automatic, they send you a notice and everything gets renewed, I hope after sitting through five or six hours today, you recognize that that's not the case. Under the law, we are limited to certain things that we



1	can and cannot do, I guess, approve or deny or limit.			
2	Now, what the Board has done in the past on all late			
3	renewals is to remove one year of the exemption, which			
4	is a 20 percent reduction, and I would make that motion			
5	again today.			
6	MR. WINDHAM:			
7	Secretary Pierson.			
8	SECRETARY PIERSON:			
9	Mr. Shonkwiler, did Lori send those to			
10	Ardagh or did she send these documents to Saint-Gobain?			
11	MR. SHONKWILER:			
12	She sent them to both. Ardagh is			
13	nothing more than a name change to Saint-Gobain			
14	Containers.			
15	SECRETARY PIERSON:			
16	And how long has the name change been in			
17	effect?			
18	MR. SHONKWILER:			
19	2014.			
20	SECRETARY PIERSON:			
21	I'm just trying to look for we always			
22	working towards staff improvement and process			
23	improvement, so I'm trying to understand why anything			
24	would have changed. Of course, Lori Weber is no longer			
25	with the department due to retirement. Your company has			



2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

had a change of name. I don't know personally at Saint-Gobain or Ardagh, you know, whether there were any personnel changes there, but just trying to understand. We think the onus is on the company to follow through, but certainly as a staff courtesy and staff responsibility that I direct that we try to make the most supportive efforts that we can, but at the end of the day, I don't feel like we can manage in 64 parishes all of the companies and when their renewals aren't present. We have to allow the corporate folks to do that.

#### MS. CHENG:

Secretary Pierson, there was a process change internally. Prior to 2014, we did send all of the renewal documents to the company, but in 2014, we had the company start requesting renewals from the department.

#### MR. WINDHAM:

There's a motion on the floor.

### MR. SHONKWILER:

We always got them, so it was just there was no notice there was going to be a change in procedure. I think the 20 percent reduction is fair, but you asked me to explain, and that's our response.

#### MR. WINDHAM:



1		I do appreciate your explanation.
2		Motion has been made to reduce by one
3	year the Industr	rial Tax Program.
4		Representative Carmody has seconded the
5	motion.	
6		Is there any further discussion on the
7	motion?	
8	(No	response.)
9	MR.	WINDHAM:
10		All in favor, indicate with an "aye."
11	(Set	veral members respond "aye.")
12	MR.	WINDHAM:
13		All opposed with a "nay."
14	(No	response.)
15	MR.	WINDHAM:
16		Motion carries.
17		Thank you, sir.
18	MS.	CHENG:
19		20110384, Calumet Lubricants Company, LP
20	in Webster Paris	sh.
21	MR.	WINDHAM:
22		Are all of the Calumets represented by
23	the same individ	dual?
24	MS.	CHENG:
25		Yes, sir.



1	MR. WINDHAM:
2	Please step forward.
3	And you can finish reading.
4	MS. CHENG:
5	Calumet, 20110385, Calumet Lubricants
6	Company, LP in Bossier Parish; 20100329, Calumet
7	Packaging, LLC in Caddo Parish; 20110386, Calumet
8	Shreveport Lubricants & Waxes, LLC in Caddo Parish;
9	20110387, Calumet Shreveport Lubricants & Waxes, LLC in
10	Caddo Parish; 20110388, Calumet Shreveport Lubricants &
11	Waxes, LLC in Caddo Parish; 20110389, Calumet Shreveport
12	Lubricants & Waxes, LLC in Caddo Parish; and 20110392,
13	Calumet Shreveport Lubricants & Waxes, LLC in Caddo
<b>14</b>	Parish. The initial contracts expired on 12/31 of '15.
15	We received late renewal on 12/19 of '16.
16	MR. WINDHAM:
L7	Please identify yourself and tell us why
18	you're late.
19	MR. MILLS:
20	Robert Mills, Calumet Specialty Products
21	from Shreveport, and our tax director is in
22	Indianapolis, Indiana. And I have heard a story that
23	involves prior, previous staff, and I really hate to get
24	into that she-said type of issue. And if I can't, I
25	would respectfully ask to defer this, let my tax



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

director tell you that story. I don't want to interpret what she told me, and I'm sure there's clerical error and oversight, especially on both parties' sides. So, you know, if I can defer it and have her explain it, that's fine. If you want to make a decision today, just treat me as you do everybody else, and I certainly can't complain about that.

#### MR. ADLEY:

I want this committee to know something, Robert. I just told Mr. Carmody, you happen to be one of the closest friends I have in the world, as you know, and we've known each other for a long, long time and I have all of the respect in the world for you. And God knows I hate to be standing here to vote against you, but I have to tell you that it is the obligation of the companies to get it in, and we have only three choices by law. We can either reject it outright or reduce it or approve it, and we've not approved any that came in late. And early on, we decided that if it's a five-year renewal, we remove one year, it's a 20 percent reduction, meaning you'll get four years and not five.

And in fairness, regardless of what they would say, we really -- everybody's got a different story about why and how it happens, but to be consistent, I don't think we have any choice but to do



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	that.
2	MR. MILLS:
3	As I said, just fair and consistent, and
4	with 2,000 employees, I assure you, this is not my only
5	problem.
6	MR. WINDHAM:
7	I'll take that as a motion.
8	MR. CARMODY:
9	I'll second the motion.
10	MR. WINDHAM:
11	Representative Carmody seconds.
12	Any further discussion?
13	(No response.)
14	MR. WINDHAM:
15	All in favor, indicate with an "aye."
16	(Several members respond "aye.")
17	MR. WINDHAM:
18	Motion carries.
19	MR. ADLEY:
20	I am glad I told you to be sure and be
21	here today. I am glad. It would have been a denial
22	outright, so I'm glad you came.
23	MR. MOMS:
24	There's a new day.
25	MR. WINDHAM:



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Ms. Cheng.
2	MS. CHENG:
3	We have 20140960, CARBO Ceramics, Inc.
4	MR. WINDHAM:
5	Is there a representative for CARBO
6	Ceramics?
7	Please step forward and tell us why
8	you're late.
9	MS. TUCKER:
10	I'm Katie Tucker, CARBO Ceramics' tax
11	manager.
12	So we kind of sat here and explained why
13	we're late. We actually requested renewal back in
14	before, I think, June 8th, 2016, before all of this kind
15	of went a different direction, but same excuse as
16	everyone else. It just slipped through the cracks. We
17	had, you know, personnel changes, and, also,
18	historically, before all of the changes, when you did
19	have a late renewal, it was just kind of automatically
20	approved. It wasn't considered different, I think. So,
21	I mean, we don't really have a good reason, but I will
22	say it was before June 24th, 2015, and hopefully that
23	would be considered.
24	MR. WINDHAM:
25	Mr. Adley.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	I appreciate your honesty and it gains
3	you 80 percent being honest here today.
4	MS. TUCKER:
5	It's been deferred many times because
6	the first time that I did come and explain, you know,
7	you guys had asked us to get local support, which we
8	have done for the most part. We haven't really been
9	able to get in touch with the sheriff's office. I
10	believe they have kind of their hands full with some
11	legal matters.
12	Mr. Windham has kind of been helpful in
13	trying to help us contact them and get them, and it's
14	been unsuccessful, but I will say the parish council
15	approved the resolution to support all of our the
16	continuation of all of our contracts knowing that we are
17	in a downturn. We have had some layoffs unfortunately.
18	The school aboard also approved it at a 12-to-1 vote, so
19	we do have local support for the most part.
20	MR. WINDHAM:
21	All right. Thank you, Ms. Tucker.
22	Mr. Adley, I assume you are going to
23	make a motion?
24	MR. ADLEY:
25	Yes. I think to be consistent, we



1	reduce it by 20 percent, meaning one year, and receive
2	the ITEP for four.
3	MR. WINDHAM:
4	Seconded by Dr. Wilson.
5	Any further discussion?
6	(No response.)
7	MR. WINDHAM:
8	All in favor, please vote with an "aye."
9	(Several members respond "aye.")
10	MR. WINDHAM:
11	All opposed with a "nay."
12	(No response.)
13	MR. WINDHAM:
14	Motion carries.
15	MS. TUCKER:
16	While I'm up here, I just wanted to ask,
17	you know, again, months ago whenever we asked for just
18	our contract continuations
19	MR. WINDHAM:
20	We're going to do that all at once.
21	MS. TUCKER:
22	I'm not sure I'm on there.
23	MS. CHENG:
24	It's not on this one because they were
25	not in the group from December that were asked to come



1	back in April. So the CARBO Ceramics contracts are not
2	on this agenda.
3	MS. TUCKER:
4	Is that able to change or we're done
5	with CARBO for the day?
6	MS. CHENG:
7	We're done. We can add it to the June
8	agenda.
9	MR. WINDHAM:
10	Yeah, let's do it in June.
11	MS. TUCKER:
12	Okay. No problem. Thank you.
13	MR. WINDHAM:
14	Thank you.
15	Ms. Cheng.
16	MS. CHENG:
17	20110338, General Electric Company. The
18	initial contract expired on 12/31/15 and late renewals
19	requested on 8/25 of '16.
20	MR. WINDHAM:
21	Is there a representative from GE,
22	General Electric?
23	(No response.)
24	MR. ADLEY:
25	Holy moly.



1	MR. WINDHAM:
2	Wow. All right. Pleasure of the Board
3	is to defer?
4	MR. MILLER:
5	Is this their first time up or the
6	second?
7	MR. WINDHAM:
8	Is this their first time?
9	MS. CHENG:
10	I believe it was up one time and they
11	requested to defer it.
12	MR. ADLEY:
13	Did you say it's General Electric?
14	MS. CHENG:
15	Yes, sir.
16	MR. ADLEY:
17	Fellows, ladies, clearly there are
18	enough employees in that facility to have somebody here
19	if it was that important to them.
20	I'm going to move to deny. I mean,
21	sooner or later you have to do that.
22	MR. WINDHAM:
23	Is there a second?
24	Seconded by Dr. Wilson. Moved by
25	Mr. Adley.



1		Any discussion on the denial of General
2	Electric's renew	al?
3	(No	response.)
4	MR.	WINDHAM:
5		All in favor, indicate with an "aye."
6	(Sev	reral members respond "aye.)
7	MR.	WINDHAM:
8		All opposed with a "nay."
9	(No	response.)
10	MR.	WINDHAM:
11		Motion carries.
12	MS.	CHENG:
13		20110529, Southern Recycling in Orleans
L <b>4</b>	Parish. Initial	contract expired on 7/31 of '16. Late
15	renewal was requ	lested 12/29 of '16.
L6	MR.	WINDHAM:
L7		Representative yes. Please step
18	forward and iden	tify yourself.
19	MR.	LEONARD:
20		Jimmy Leonard with Advantous Consulting.
21	MR.	DIEFENTHAL:
22		Eddie Diefenthal with Southern
23	Recycling.	
24	MR.	LEONARD:
25		We had five locations approved many



1	years ago for the exemption. All five of those
2	locations got entered into the deadline. They were
3	faced with the same deadline of this coming up the last
4	December. It was not until we started processing those
5	locations that the erroneous deadline date for the
6	Orleans Parish application got entered in. Orleans
7	Parish is the one parish of the state that has a
8	different deadline from all of the exemption
9	applications, and as you can see, it was filed along
10	with all of the other renewals, so it was what
11	brought us here today was a misstep in our tax calendar.
12	MR. ADLEY:
13	So it's reduced, it will only be reduced
14	under the one parish?
15	MS. CHENG:
16	Yes.
17	MR. ADLEY:
18	All of the others will be at 100
19	percent?
20	MR. LEONARD:
21	Yes. All of the other locations were
22	filed timely in December.
23	MR. ADLEY:
24	Then I would make the same motion for
25	the one that was late.



1	MR. WINDHAM:
2	Motion made by Mr. Adley; seconded by
3	Major Coleman.
4	Any further discussion on Southern
5	Recycling?
6	(No response.)
7	MR. WINDHAM:
8	All in favor, indicate with an "aye."
9	(Several members respond "aye.")
LO	MR. WINDHAM:
11	All opposed with a "nay."
12	(No response.)
13	MR. WINDHAM:
<b>14</b>	Motion carries.
15	MS. CHENG:
16	I have 10 changes in name. This is for
<b>L7</b>	Hunt Forest Products, Inc. for contracts 20090342,
18	20100314, 20110273, 20120364, 20130873, 20140314 and
19	20150381. This is in Grant Parish. They're changing
20	their name to Hunt Forest Products, LLC.
21	MR. WINDHAM:
22	Is there a motion to approve the name
23	change?
24	Made by Representative Carmody; seconded
25	by Mr. Williams.



1	All in favor, indicate with an "aye."	
2	(Several members respond "aye.")	
3	MR. WINDHAM:	
4	All opposed with a "nay."	
5	(No response.)	
6	MR. WINDHAM:	
7	Motion carries.	
8	MS. CHENG:	
9	We have Hunt Forest Products, Inc.,	
10	Contracts 20100393, 20130874, 20150481 in LaSalle	
11	Parish. They're changing their name to Hunt Forest	
12	Products, LLC.	
13	MR. WINDHAM:	
14	Motion made by Representative Carmody;	
15	seconded by Mr. Miller.	
16	All in favor, indicate with an "aye."	
17	(Several members respond "aye.")	
18	MR. WINDHAM:	
19	All opposed with a "nay."	
20	(No response.)	
21	MR. WINDHAM:	
22	Motion carries.	
23	MS. CHENG:	
24	I have five transfers of Tax Exemption	
25	contracts: Nestle Health Sciences-Pamlab, Inc. in Caddo	)



1	Parish, 20120609, 20130503, 20140600, 20150395 and
2	20161224. They're being transferred to ALFASIGMA USA,
3	Inc.
4	MR. WINDHAM:
5	Motion made by Dr. Wilson; seconded by
6	Mr. Fajardo.
7	All in favor, indicate with an "aye."
8	(Several members respond "aye.")
9	MR. WINDHAM:
10	All opposed with a "nay."
11	(No response.)
12	MR. WINDHAM:
13	Motion carries.
14	MS. CHENG:
15	I have 15 contract cancelations. I have
16	a correction to make on this first one, Entergy New
17	Orleans, IncMichoud is not in Caddo Parish. It's in
18	Orleans Parish. And they're requesting to cancel all of
19	their active contracts because the facility is no longer
20	operational.
21	MR. WINDHAM:
22	So we'll take that motion in globo to
23	cancel all of their active contacts in the Orleans
24	facility.
25	Is there are a motion?



1	Motion made by Dr. Wilson; seconded by
2	Mayor Brasseaux.
3	All in favor, indicate with an "aye."
4	(Several members respond "aye.")
5	MR. WINDHAM:
6	All opposed with a "nay."
7	(No response.)
8	MR. WINDHAM:
9	Motion carries.
10	MS. CHENG:
11	Halliburton Energy Services, Inc.,
12	20080132 and 20080878 in Vermilion Parish. The facility
13	was closed. The company requests cancelation.
14	MR. WINDHAM:
15	Cancelation motion by Major Coleman;
16	seconded by Ms. Malone.
17	All in favor, indicate with an "aye."
18	(Several members respond "aye.")
19	MR. WINDHAM:
20	All oppose with a "nay."
21	(No response.)
22	MR. WINDHAM:
23	Motion carries.
24	MS. CHENG:
25	I have 14 special requests. These are



1	the contract continuations that were brought before
2	y'all in December and they were asked to go to their
3	local governing authorities to receive approval for
4	these contracts to be continued as they're currently
5	idle.
6	MR. WINDHAM:
7	And I believe we have representation for
8	Halliburton.
9	Please step forward.
10	As you guys will guys and ladies will
11	remember, this was the idle facility that needed to get
12	the local support from their local bodies being the
13	police jury, the sheriff's office or the school board so
14	that the continuation of exemption can exist during this
15	economic downturn that we have in these areas.
16	So please identify yourself.
17	MR. LEBLEU:
18	Mr. Chairman, members of the Board, my
19	name is Doug Lebleu. I'm representing Halliburton on
20	these idle facility requests. I think we should just

start with Bossier. I mean, I have three parishes.

We do not have today what you requested. You requested a letter from the sheriff's office supporting the continuation, a resolution from the school board and a resolution from the police jury.



21

22

23

24

25

April 26, 2017
MEETING MINUTES Page 213

We began discussions with these entities in January. I think we were on a pretty good track to the point where on April the 6th I traveled to Bossier from Baton Rouge to answer questions and concerns of the school board. They had a finance committee on April 6th followed by a board meeting where I believe they were going to vote an recommendation to the finance committee to approve of this continuation. About five minutes before the meeting started, the attorney for the school board came up, introduced himself to me and informed me that the agenda item was being pulled for consideration. And when I ask why, he told me there seemed to be confusion as to whether LED was actually -- or the Board of Commerce & Industry was actually requiring this particular resolution.

At that point, I didn't have a whole lot of credibility with them other than to simply say I'm here at the direction of the board. The folks at the department have a different interpretation of what I had, so that was their side of the story. And I'm glad Kristen's here because Kristen received a phone call right prior to that meeting from the local economic development official with a completely different question. It didn't have anything to do with the continuation.



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017
MEETING MINUTES Page 214

As you know, this request that you made was not in the rules. It was made to be in the support of what the Governor is attempting to accomplish here and that us get local involvement in the process.

Subsequent to that, we have not been rescheduled on the school board. At this point, I really have to thank Chairman Windham, who has been involved in this process, not as an advocate for Halliburton, but as one who has picked up the phone and called officials to explain to them what the intent of the Board is what can he do to move the process along. We have a deadline of April 26th. In fact, last week he had discussions with Mr. Bill Altimus, that's who the parish school board --

### MR. WINDHAM:

Let me interrupt you right there.

He's -- the police jury did send me a letter that I was unable to print out and it basically asks for a continuation. It says, "Dear, sir," per me. I called all of these parishes and all of these entities. "May 4th, '17, May 4, 2017 meeting, the Bossier Parish Police Jury will have an item on its agenda to discuss the continuation of Halliburton Industry Services Industrial Exemption Contracts Numbers 24 and 24A for one additional year. This date is the first available date



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	for the police jury to meet and take any official action
2	on this matter. I apologize for any inconvenience this
3	may cause. If you have any questions or need any
4	information, please let me know."
5	So we can defer again?
6	MR. LEBLEU:
7	Mr. Chairman, that's what we would like
8	to request, another deferment for two more months to see
9	if we can wrap this process up, and we would really
10	appreciate your consideration for this.
11	MR. WINDHAM:
12	And that's just the Bossier because the
13	other ones came through. I think we got something from
14	them.
15	MR. LEBLEU:
16	We have everything done with them.
17	MR. WINDHAM:
18	So there's been a motion by
19	Representative Carmody; seconded by Dr. Wilson to defer
20	that one till the next board meeting to get those
21	letters of support.
22	MR. LEBLEU:
23	Thank you very much.
24	MR. WINDHAM:
25	Is there any discussion?



1	(No response.)
2	MR. WINDHAM:
3	All in favor, indicate with an "aye."
4	(Several members respond "aye.")
5	MR. WINDHAM:
6	All opposed with a "nay."
7	(No response.)
8	MR. LEBLEU:
9	Cameron Parish, we have everything from
10	Cameron Parish that the Board required, and Ms. Cheng
11	has a copy of the resolutions and the letter from the
12	sheriff.
13	The third one, Plaquemines Parish
14	MR. WINDHAM:
15	All right. Let's take care of the
16	second one then.
17	MR. LEBLEU:
18	I'm sorry.
19	MR. WINDHAM:
20	For the second one, you have all of the
21	information, Ms. Cheng?
22	MS. CHENG:
23	I do have it.
24	MR. WINDHAM:
25	And it's all in support?



1	MS. CHENG:
2	Yes.
3	MR. WINDHAM:
4	Is there a motion to allow the
5	continuation for the Cameron Parish contracts?
6	Made by Ms. Millie; seconded by Mr.
7	Coleman.
8	All in favor any further
9	discussion on that one?
10	(No response.)
11	MR. WINDHAM:
12	All in favor, indicate with an "aye."
13	(Several members respond "aye.")
<b>L4</b>	MR. WINDHAM:
15	All opposed with a "nay."
<b>L</b> 6	(No response.)
L7	MR. WINDHAM:
18	That continuation is approved.
19	MR. LEBLEU:
20	Thank you very much.
21	Item number three for us is Plaquemines
22	Parish. Again, we began discussions with Plaquemines
23	Parish officials back in the middle of January. My
24	initial discussions were with the attorney for the
25	sheriff's office. He informed me that there was going



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

to be a meeting between the school board, the police jury and the sheriff's office to discuss this issue.

That meeting occurred. They had a second meeting where they asked a member of LED staff to come in and explain exactly what was being required and what the implications were. Then there was a third meeting on March 31st with that same group where I traveled to Belle Chasse, met with that group and answered their questions.

We have not heard anything from any of these entities since March 30th. I spoke with Representative Chris Leopold on Monday, and, again, I can't tell you Chris Leopold, Representative Leopold, is for this issue, but he's advocating the decision be made. So I know he's making the phone calls to try to move the process along. So we would request consideration as we did for Bossier on this one, also, for another two months to see if we can wrap the process up.

### MR. COLEMAN:

Make a motion.

### MR. WINDHAM:

Motion has been made by Mr. Coleman to defer for one more board meeting, two months; seconded by Dr. Wilson.



## TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Any further discussion on this one?
2	Representative Carmody.
3	MR. CARMODY:
4	Affirmation that Representative Leopold
5	approached me and said that there was an effort on his
6	part to try to get resolution for this, and he did ask
7	for consideration for deferment today.
8	MR. LEBLEU:
9	Thank you very much.
10	MR. WINDHAM:
11	All right. Thank you.
12	All in favor, indicate with an "aye."
13	(Several members respond "aye.")
<b>L4</b>	MR. WINDHAM:
15	All opposed with a "nay."
16	(No response.)
17	MR. WINDHAM:
18	Motion carries.
19	MR. LEBLEU:
20	Thank you very much.
21	MR. WINDHAM:
22	Thank you, Mr. Lebleu.
23	I think that's going to be one of the
24	changes these rules move forward is getting some of
25	these bodies because I know personally I called Altimus



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

one, two, three times and sent him three or four e-mails, you know, just describing it. I sent him copies of the minutes showing what we had asked so that, you know, as Doug said, what it required. Well, no. It was requested for one of your companies here, and if you want to support them, then we need something, and that's all we needed.

#### MR. LEBLEU:

You know, if I could make one comment.

I had a little discussion yesterday with Deputy Miller at the sheriff's office in Bossier, and everyone is taking this process very seriously because, you know, it's coming home to roost they may lose revenues here, so everyone's thinking very, very seriously. As he explained to me, he said, "Doug, you know, we don't have to think just about this issue and this project. We're setting a precedent here. We've got to ask the right questions. We've got to make the right decisions."

So, Secretary Pierson, as you had indicated, we are going through a learning curve here, and I know you're -- the problem is going to be providing direction and how the steps might go, the considerations that might be made, but it's been an interesting process. I've got to meet a lot of great people. I admire the locals and the incent and due



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	diligence they're doing on these. So thank you.			
2	MR. WINDHAM:			
3	Thank you, Mr. Lebleu.			
4	MS. CHENG:			
5	M-I SWACO, Contract 060022 in Cameron			
6	Parish.			
7	MR. WINDHAM:			
8	Please identify yourself.			
9	MR. MURPHY:			
10	Richard Murphy, Duff & Phelps,			
11	representing M-I SWACO.			
12	At the last April meeting, y'all asked			
13	for the three resolutions and the letter, and I do have			
14	those. I've asked for photocopies of each. We got that			
15	e-mail last night.			
16	MS. CHENG:			
17	If y'all want to see them, I can make			
18	copies.			
19	MR. MURPHY:			
20	We have the letters and the resolution.			
21	MR. WINDHAM:			
22	You'll verify them?			
23	MS. CHENG:			
24	I do have them.			
25	MR. WINDHAM:			



1		You do? They're all good?
2	MS.	CHENG:
3		Yes.
4	MR.	WINDHAM:
5		Is there a motion to approve the
6	continuation of	M-I SWACO?
7		Made by Mr. Miller; seconded by
8	Mr. Ricky.	
9		All in favor, indicate with an "aye."
10	(Se	veral members respond "aye.")
11	MR.	WINDHAM:
12		All opposed with a "nay."
13	(No	response.)
14	MR.	WINDHAM:
15		Motion carries.
<b>L</b> 6	MR.	MURPHY:
<b>L7</b>		Thank you.
18	MR.	WINDHAM:
19		Thank you, Richard.
20	MS.	CHENG:
21		Now, we have Quality Iron Fabricators,
22	Inc. in Livings	con Parish.
23	MR.	LEONARD:
24		Thanks to the help of David Bennett and
25	the Livingston 1	Economic Development Council, we also



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	appear before you today with the necessary resolutions				
2	and letter from the sheriff's office. We were able to				
3	get support from all of the requisite parts.				
4	MR. WINDHAM:				
5	Great job.				
6	Please identify yourself.				
7	MR. BENNETT:				
8	David Bennett, President of the				
9	Livingston Economic Development Council.				
10	MR. WINDHAM:				
11	All right. Is there a motion to approve				
12	for continuation?				
13	MR. COLEMAN:				
14	I so move, sir.				
15	MR. WINDHAM:				
16	Motion is made by Mr. Coleman; seconded				
17	by Millie Atkins.				
18	All in favor, indicate with an "aye."				
19	(Several members respond "aye.")				
20	MR. WINDHAM:				
21	All opposed with a "nay."				
22	(No response.)				
23	MR. WINDHAM:				
24	Motion carries. Thank you.				
25	MS. CHENG:				



This concludes the Industrial Tax 1 2 Exemption portion of the agenda. MR. WINDHAM: 3 4 All right. Next on the agenda is Consideration of Public Comments on ITEP Program Rules 5 6 from the March '17 Potpourri. MS. CLAPINSKI: 7 8 Good afternoon. MR. WINDHAM: 10 Please identify yourself. MS. CLAPINSKI: 11 12 Danielle Clapinski, Staff Attorney at 13 LED. 14 I'm sure all of you remember we met in 15 February and y'all approved some additional substantive 16 changes to the rules. Those substantive changes were 17 published as Potpourri in the March 2017 Edition of the 18 Louisiana Register. That also necessitated additional 19 public hearing and an additional public comment period. 20 That was public hearing was held last Thursday. I 21 believe y'all received an e-mail Monday afternoon with a 22 copy of the Potpourri with the -- I'm sorry -- the public comments received as well as LED's recommendation 23 24 to approve or not approve based upon the public 25 comments.



## Torres Reporting & Associates, inc.

April 26, 2017 Page 225

#### MEETING MINUTES

I don't know how in depth you guys want 1 me to go, comment by comment, or... 2 MR. ADLEY: 3 4 It would really just be helpful if we heard whatever you heard because I think there were like 5 6 three or four minor changes. MS. CLAPINSKI: 7 8 There were, I think, a total of five 9 specific concerns addressed, and of those five, LED 10 recommends making changes based upon two of those 11 comments. 12 MR. WINDHAM: 13 Secretary Pierson. 14 SECRETARY PIERSON: 15 Please outline, just so there's 16 understanding in the record, the difference between a 17 substantive change and these, well, non-substantive or 18 tweaks or whatever. I think it's important that 19 everyone understands that there's a boundary that we 20 can't change major things, but we can align better for 21 more efficiency. 22 MS. CLAPINSKI: 23 So I have spoken to the Louisiana 24 Register on a couple of the comments that we recommend



25

## Torres Reporting & Associates, inc.

changes on. They have deemed those changes

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

non-substantive. That's because those changes are clarify or they don't change the intent or the action or what anyone has to do.

suggested changes would be considered substantive changes. For purposes of rule promulgation purposes, a non-substantive change, the next step for us is they are approved and only non-substantive changes are approved, an oversight committee report would be sent to the House and Senate Commerce committees where they would have a 30-day period to call their own hearing on the rules, and at that point in time, they either approve or disapprove the rules. If they choose not to call a hearing during that 30-day period, we can pro/SWAED file promulgation.

If the Board decides to make any further substantive changes to the rules, that will require us to publish another Potpourri and have another public hearing period and another public comment and public hearing. So that's the different tracks that we would be on depending upon what you decide today.

### MR. WINDHAM:

All right. And can you give us, of those five, just a highlight of what those comments were?



#### MS. CLAPINSKI:

Sure. And I'll go through it. I think everyone received that document that lays out who attended the hearing and who submitted the written comments, and I don't think there are really any comments that were different than the written comments. They were just reiterated at the public hearing.

So the first set of written comments was from LIDEA. Their first comment was dealing with Section 501(a)(1) where there was a redundant use of the term "tax exemption" in a sentence. That has been there since the first version of the rules, however, the Register does deem it a non-substantive change. It doesn't hurt anything to remove that. It doesn't change to intent. So the Department has recommended adoption of that change.

The second is a concern by LIDEA that there is a potential conflict because we allow, you know -- we require now under these new rules new jobs or a compelling reason for the retention of jobs. However, under the disallowance of environmentally-required capital upgrades, we say that those are upgrades required to avoid filing closure of a company. I think the problem is we still don't believe we should be incentivising something the company has to do, and it's



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

a requirement. It's not -- you know, they may retain some jobs, but they're still not necessarily creating new jobs. So we do not recommend making that change.

The third comment from LIDEA is regarding posting -- I think at the last board meeting, one of the changes that was adopted was that LED and its website would be a central point for the publication of the written notices from the companies that they send out to the local governing authorities because we needed a time to start that 120-day period for them to make a decision. And it was decided that LED would publish those to be sort of a centralized location for those to our website.

There was a concern that LED being the body to do that would somehow misrepresent our role in that process and that we had some authority over the locals. I think, you know, LED's recommendation is to not -- they wanted to require the locals to post it on their website instead of LED. We don't recommend making that change. We do think there is benefit to a centralized location for all of these postings. We will place language that clearly states that this is for information purposes only. LED is not a part of the local approval process, but our rules also cannot bind a local governing authority on what they have to do. So



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

even if they wanted to change that, we can't tell
Cameron Parish Police Jury they have to publish it on
their website. So that was the reason we chose not
recommend that change.

We also received two comments from
Together Louisiana. The first was that same issue about
publication of a notice of the written request for
governmental approval. It doesn't proactively state on
the website. That was, I believe, the intent when we
discussed that. It just on the website, it just says we
will post. Where we will post did not get added. We
have talked to Louisiana Register. They've agreed that
on the website as a clarifying change to make the rule
clear where that's going to be published is
non-substantive. We don't see any harm since that was
the intent all along, so we recommend making that
change.

The last comment was that Together

Louisiana still believes that the part of the rules that
deals with compelling reason for the retention of jobs
is still very broad and allows for almost any situation
to potentially argue that there are compelling reason
for retention. And I think, one, that would be a
substantive change and it would change the process that
we're under, but, additionally, LED does not recommend



## Torres Reporting & Associates, inc.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

making that change because the constitution allows the Board and the Governor that discretion. And I think as you try to put very specific guidelines of "X" number of jobs or something like that to be retained, you limit that discretion. And, you know, 25 jobs in North Louisiana and 25 jobs in Baton Rouge may not mean the same thing, and we did not want to pigeonhole ourself or the Board or the Governor into having that strict of requirements, so that's why we did not recommend that change.

There was a general comment received from Mr. Patterson with LABI. Not written, but just verbal at the meeting. It was a general comment about the direction of the program, legislation that had been passed last year dealing with inventory tax and ITEP. I have a little write-up for you on that page, but as there were no specific requests to change language other than a general concern about the direction of program, he did not suggest any changes based upon that comment. And Mr. Allison spoke. He basically said echoes LIDEA's comments and had some concerns about Together Louisiana's comment wanting to more tightly define the retention issue.

MR. WINDHAM:

Are there any questions by any of the



COURT REPORTING & LITIGATION SERVICES
www.torresreporting.com
1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Board members of any of the comments concerning the 1 2 Potpourri rules? 3 (No response.) 4 MR. WINDHAM: Any comments from the public concerning 5 6 the comments? Kind of redundant itself. 7 8 Please step forward, Ms. Dunn, and identify yourself. 9 10 MS. DUNN: 11 I'm Anne Dunn with Together Louisiana. 12 I particularly want to comment on the 13 concern about posting on the website things that the 14 Board was indicating was their intent and follow that up with a statement and make sure that was a 15 16 non-substantiative change. What I want to says is that we do have 17 18 continuing concerns about how you go about determining 19 what a compelling reason is for retaining jobs, and I 20 think the discussion that we had at the rules meeting was basically that this is really a tough call. 21 22 they asked us to bring a recommendation, and we're not prepared to do that at this time, but we would like to 23 24 take the opportunity to see what's in the best practices 25 are around the country and see if we can come up with



1	something that would be helpful to the Board just to			
2	kind of, you know, give you a courage when you make the			
3	decisions.			
4	So thank you very much. We're pleased			
5	to see what's happening.			
6	MR. WINDHAM:			
7	Thank you, Ms. Dunn. Thank you,			
8	Together Louisiana for their input in this process,			
9	also.			
10	All right. With that, Mr. Adley, I believe			
11	it's appropriate for you to make a motion to move the			
12	rules to the next step.			
13	SM. CLAPINSKI:			
14	I think we need to approve or not			
15	approve any of the changes as recommended by the			
16	Department and then to move forward with the rules			
17	process.			
18	MR. ADLEY:			
19	Let me move that we accept the			
20	recommendations of the changes and get that done first.			
21	MR. WINDHAM:			
22	Is there a second?			
23	Seconded by Dr. Wilson.			
24	Is there any further discussion on the			
25	new rules, Potpourri rules or any other rules with this			



1	program?
2	(No response.)
3	MR. WINDHAM:
4	All in favor, indicate with an "aye."
5	(Several members respond "aye.")
6	MR. WINDHAM:
7	All opposed with a "nay."
8	(No response.)
9	MR. WINDHAM:
10	Motion carries.
11	MR. ADLEY:
12	I would now move that we move forward
13	with the proper notification, whatever we have to do to
14	get
15	MS. CLAPINSKI:
16	Oversight committee, yes, sir.
17	MR. ADLEY:
18	to move forward and follow the
19	Administrative Procedures Act.
20	MR. WINDHAM:
21	All right. So there's a motion and a
22	second made by Representative Carmody.
23	Any further discussion on moving forward
24	for promulgation of these rules from the public or the
25	Board?



1	(No response.)			
2	MR. WINDHAM:			
3	All in favor, indicate with an "aye."			
4	(Several members respond "aye.")			
5	MR. WINDHAM:			
6	All opposed with a "nay."			
7	(No response.)			
8	MR. WINDHAM:			
9	I want to thank all of the staff for			
10	their hard work with this, too.			
11	Now we're election of officers.			
12	Mr. Adley.			
13	MR. ADLEY:			
14	Can I just make a comment? What I've			
15	been told is normally what happens is the Chairman			
16	rules, the committee moves the chair and then we put			
17	somebody in there. I'm going to ask you, from the			
18	Governor's office, if you will, if you'll allow us to			
19	leave Steve in place until we finish this rules process.			
20	We thought it would already be done. We don't know when			
21	it is going to be done, but I'd like make a motion that			
22	we let him remain as chairman until the Board decides			
23	what they want to do from there if that's okay.			
24	MR. FABRA:			
25	So moved.			



1	1 MR. WINDHAM:	
2	Motion made and seconded.	
3	Does anybody else want to	run?
4	4 (No response.)	
5	5 MR. WINDHAM:	
6	I accept the nomination I	guess is the
7	7 proper procedure.	
8	8 All in favor, indicate wit	h an "aye."
9	9 (Several members respond "aye.	")
10	0 MR. WINDHAM:	
11	All opposed with a "nay."	
12	2 (No response.)	
13	MR. WINDHAM:	
14	4 Motion carries.	
15	5 All right. Secretary Pier	son, comments,
16	6 please.	
17	7 SECRETARY PIERSON:	
18	8 I know the hour grows late	, so I'll just
19	make these very brief remarks. I apologiz	e for my late
20	0 arrival this morning. We are multitasking	at the
21	Capital and other things going on.	
22	I want to echo Chairman Wi	.ndham's
23	3 remarks regarding the staff that continue	to operate on
24	4 two fronts. One is the proper and appropr	iate adoption
25	of all of the rules that are associated wi	th the



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

executive order and with the execution of all of the administrative elements with these very large numbers of contracts and notifications and all of the things that go into the day-to-day work that the staff has to do to cover 64 parishes. So thank to each and every one of you for those efforts.

I want to call a note to just say that I hope it is observed, but we took all of the comments that came to us from the public and the public groups out there very seriously. We spent time with them. We spent dialog, and we want to continue to do that. We think it's a very important part of the process.

I can recall times in the past where, you know, we'd just check the blocks and said, "Yep, we talked to them," and away we go. I think this has been a very engaged and active dialog that will continue, and so I thank the Board for that opportunity and the leadership that's been exhibited along the way. And certain what the board has stood for today, which is what we're trying to implement relative to accountability and bringing that statement from the corporations as to what they're going to provide and being sure that that has a return back to the public. So thank you for all of people that have been very active in that effort, certainly all of the members of



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

this Board.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Doug Lebleu, thanks for being the tip of the spear to go out there and begin the engagements with the communities, these political subdivisions. I know this is not new territory to you, that probably 25 years ago you were standing in front of those same bodies asking if they wanted to grant a resolution to participate in the Enterprise Zone Program or all of the other programs that we've had out there, but that local voice is back at the table. And we know it's a learning curve associated with it, as you noted, but that's important and we'll get that job done.

We are working internally at LED to conduct these regional workshops throughout the state, both with the economic development professionals and the political subdivisions. We've done some. We have a lot more to do, and as soon as we get everybody trained, a lot of them will leave office and new people will be training. So we know it's an ongoing effort and we'll be glad to have that. That's what it takes to get the program effectively working and we're pledged to that.

Thank you very much.

### MR. WINDHAM:

Thank you, Mr. Secretary.

Do we have a motion to adjourn?



1	Oh, I'm sorry. Don't adjourn. Don't				
2	leave.				
3	Ms. Clapinski.				
4	MS. CLAPINSKI:				
5	Just because the board rules do require				
6	annual election of officers, there was a motion made on				
7	the chair, but not the vice chair position, so is the				
8	intent to have both stay? I just need for a point of				
9	order just to have that clarified for us.				
10	MR. WINDHAM:				
11	Yes. Who's vice chair? You are? All				
12	right.				
13	So I guess the motion has been made by				
14	Representative Carmody; seconded by Dr. Wilson.				
15	All in favor of Robert Adley staying as				
16	vice chair, indicate with an "aye."				
17	(Several members respond "aye.")				
18	MR. WINDHAM:				
19	All opposed with a "nay."				
20	(No response.)				
21	MR. WINDHAM:				
22	Motion carries.				
23	Meeting's adjourned based upon the				
24	motion by Mr. Fajardo and seconded by Mr. Williams.				
25	(Meeting concludes at 1:22 p.m.)				



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

#### REPORTER'S CERTIFICATE:

I, ELICIA H. WOODWORTH, Certified Court
Reporter in and for the State of Louisiana, as the
officer before whom this meeting for the Board of
Commerce and Industry of the Louisiana Economic
Development Corporation, do hereby certify that this
meeting was reported by me in the stenotype reporting
method, was prepared and transcribed by me or under my
personal direction and supervision, and is a true and
correct transcript to the best of my ability and
understanding;

That the transcript has been prepared in compliance with transcript format required by statute or by rules of the board, that I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 13th day of May, 2017.

22

23

24

25

ELICIA H. WOODWORTH, CCR

CERTIFIED COURT REPORTER



Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: \$120,000..20130117

<b>\$</b>	<b>12</b> 17:19,20	<b>1930</b> 36:11	<b>20110338</b> 204:17
Ψ	<b>12-to-1</b> 202:18	<b>1954</b> 36:11 37:9	<b>20110384</b> 197:19
<b>\$120,000</b> 174:8	<b>12/1/2016</b> 43:12	<b>19th</b> 117:19	<b>20110385</b> 198:5
<b>\$291-million</b> 9:10	<b>12/19</b> 198:15	<b>1:22</b> 238:25	<b>20110386</b> 198:7
<b>\$3.5-million</b> 151:6	<b>12/2/2013</b> 43:9	<b>1st</b> 109:17 131:22	<b>20110387</b> 198:9
<b>\$5-millian</b> 166:8	<b>12/21</b> 189:23	164:18 174:16	<b>20110388</b> 198:10
<b>\$5-million</b> 157:6,11	<b>12/29</b> 206:15	2	<b>20110389</b> 198:11
158:13 162:9	<b>12/31</b> 193:16 198:14		<b>20110392</b> 198:12
<b>\$601,411</b> 32:17	<b>12/31/15</b> 189:23 204:18	<b>2</b> 59:20 61:11 62:2,6 152:24	<b>20110529</b> 206:13
<b>\$70-million</b> 32:5	<b>12/31/2015</b> 44:6,9	<b>2,000</b> 200:4	<b>20110870</b> 45:22
<b>\$75-million</b> 9:8	<b>120-day</b> 228:10	<b>2.5-million</b> 164:25	<b>20111025</b> 43:16
<b>\$832,000</b> 165:8	<b>120-foot</b> 164:15	<b>2/26/2015</b> 43:21	<b>20111182A</b> 59:1
0	<b>125</b> 142:22	<b>2/28/2015</b> 43:2	<b>20111255</b> 44:4
	<b>13</b> 23:21 25:5,10,17,23	<b>20</b> 167:19 195:4 196:23	<b>2012</b> 32:12,17
<b>060022</b> 221:5	26:16 29:13 31:10 102:15	199:20 203:1	<b>20120115</b> 43:7
<b>08</b> 14:20 15:1 19:13,18	<b>1314</b> 42:6	<b>2005</b> 117:20	<b>20120222</b> 43:20
25:9,17,23 29:24 30:1 <b>08/'09</b> 20:14	<b>14</b> 38:4 44:2 211:25	<b>2008</b> 12:16 16:7,10	<b>20120281</b> 43:23
	<b>149</b> 8:22,24	17:18 19:12	<b>20120364</b> 208:18
<b>08/'09."</b> 22:1	<b>15</b> 14:21 15:2,3 26:15	<b>20080132</b> 211:12	<b>20120609</b> 210:1
<b>09</b> 19:18	39:8 109:11 112:22	<b>20080750</b> 12:14	<b>201208</b> 42:25
1	175:2 193:16 198:14 210:15	<b>20080878</b> 211:12	<b>20120853</b> 44:1
	<b>150</b> 140:7,15,21	<b>2009</b> 17:18	<b>20120867</b> 43:1
<b>1</b> 86:17	<b>15th</b> 12:16	<b>20090342</b> 208:17	<b>20120868</b> 38:13
<b>10</b> 68:4 118:14 171:13 208:16	<b>16</b> 23:25 25:5 39:8 97:7	<b>2010</b> 17:7,12,18 28:12	<b>20120962</b> 11:12
<b>10,000</b> 171:18	100:3 109:17,18 154:2	<b>20100221</b> 189:21	<b>20120993</b> 11:10
<b>10.3-million</b> 32:16	175:1 186:20 187:8 189:23 193:17 198:15	<b>20100314</b> 208:18	<b>20121010</b> 11:11
<b>10/14/2015</b> 12:19	204:19 206:14,15	<b>20100329</b> 198:6	<b>20121158</b> 43:4
<b>10/19</b> 12:20	<b>16th</b> 43:6	<b>20100393</b> 209:10	<b>20121170</b> 11:14
<b>100</b> 9:21 118:13 171:17	<b>17</b> 9:5 23:25 24:2 31:10	<b>20100884</b> 45:18	<b>20121197</b> 44:7
207:18	154:3 214:21 224:6	<b>20100898</b> 187:6	<b>20121255</b> 80:21
<b>100-million</b> 10:3	<b>170</b> 179:22	<b>20101889</b> 142:8	<b>20121301</b> 45:25
<b>108</b> 32:12,15	<b>175</b> 32:6	<b>2011</b> 20:8,9	<b>20129999</b> 11:13
<b>11</b> 17:18 20:15	<b>1890</b> 36:11	<b>20110187</b> 193:15	<b>2013</b> 12:21
<b>11/15</b> 193:17	<b>1908</b> 36:11	<b>20110248</b> 42:4	<b>20130018</b> 47:16 48:17
	<b>1914</b> 36:11		



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017
MEETING MINUTES Index: 20130503..6/24

<b>20130503</b> 210:1	<b>2015</b> 12:20 19:12 26:6	<b>20161111</b> 106:23	
<b>20130770</b> 82:2	27:15 29:21 36:20 43:6 60:4 109:19 110:2,5,20,	<b>20161224</b> 210:2	3
<b>20130770-ITE</b> 86:12	21 161:23 174:25	<b>20161240</b> 95:16 106:20	<b>3/25/2014</b> 43:18
<b>20130801</b> 94:4	201:22	<b>20161392</b> 7:22	<b>3/7/2015</b> 43:24
<b>20130873</b> 208:18	<b>20150002</b> 38:7	<b>20161820</b> 35:17	<b>30</b> 164:14
<b>20130874</b> 209:10	<b>20150174</b> 38:16	<b>2017</b> 9:8 100:6 110:19	<b>30-day</b> 226:11,14
<b>20131070</b> 38:20	<b>20150238</b> 35:17	116:3 131:22 154:10 214:21 224:17	<b>300</b> 8:20
<b>20131140</b> 94:5	<b>20150270</b> 38:10	<b>20170083</b> 170:13	<b>300-million</b> 8:18
<b>20131234</b> 82:1	<b>20150280</b> 59:20	<b>20170084</b> 164:8	<b>30th</b> 218:11
<b>20131404</b> 71:20	<b>20150381</b> 208:19	<b>20170084</b> 164.8 <b>20170114</b> 150:15	<b>31st</b> 9:8 115:24 116:5
<b>2014</b> 44:3 109:10	<b>20150395</b> 210:1		117:20 131:5,22 151:1
195:19 196:14,15	<b>20150416</b> 35:21	<b>20170138</b> 146:19	166:9 218:7
<b>20140177</b> 43:10	<b>20150481</b> 209:10	<b>20170149</b> 160:7	<b>32,943,947</b> 186:23
<b>20140184</b> 43:13	<b>20150880A</b> 62:2	<b>20170150</b> 139:16 141:20	4
<b>20140198A</b> 70:2	<b>20150997</b> 63:14	<b>20170169</b> 178:17	
<b>20140198B</b> 70:24	<b>20151082</b> 38:14	<b>20170187</b> 130:23	<b>4</b> 214:21
<b>20140314</b> 208:18	<b>20151086</b> 7:21	<b>225</b> 35:17	<b>4/18/2016</b> 12:23
<b>20140456</b> 38:12	<b>20151157</b> 87:10	<b>24</b> 28:20 214:24	<b>40</b> 130:20,25 174:8
<b>20140600</b> 210:1	<b>20151311</b> 47:15	<b>243</b> 18:10	<b>4141</b> 35:16
<b>20140791</b> 35:16	<b>20151378</b> 35:20	<b>245</b> 18:10	<b>4th</b> 214:21
<b>20140960</b> 201:3	<b>20151593</b> 38:11	<b>24A</b> 214:24	
<b>20140991</b> 90:23	<b>20152017</b> 62:22	<b>24th</b> 96:11 97:3,5,17,22	5
<b>20140994</b> 38:19	<b>2016</b> 43:15 47:14 97:9,	99:15,17,23,24 100:6,	<b>5</b> 182:14
<b>20141066</b> 34:9	22 100:11,12,15 109:8 110:11 116:1,2,3,5	11,12,15 101:1 105:22 109:9,17 110:11 117:1,	<b>5-million</b> 179:1
<b>20141102</b> 34:5	118:25 119:15 150:4,	5,23 118:25 119:15	<b>5/14</b> 12:21 17:19
<b>20141154</b> 38:15	10,21,22,23 153:7 155:11,12,14 157:23	131:5,11,20 145:13,18 150:23 151:14 153:7	<b>5/14/2013</b> 29:11
<b>20141217</b> 81:25	160:11,15 161:24	155:11,12,13 161:15,	<b>5/15</b> 17:20 29:8
<b>20141291</b> 38:17	164:19 165:9,25 166:3 174:25 179:5 201:14	16,17,19,21 162:1 165:6 175:5,7 182:6,11	<b>5/15/2008</b> 28:17 29:10,
<b>20141329</b> 65:4	<b>20160037</b> 94:6	183:13 185:12 201:22	21
<b>20141393</b> 81:18	<b>20160037</b> 94.6 <b>20160038</b> 49:11	<b>25</b> 47:7 230:5,6 237:5	<b>501(a)(1)</b> 227:10
<b>20141431</b> 35:19		<b>26th</b> 214:12	
<b>20141452</b> 72:22	<b>20160175</b> 65:23	<b>27</b> 142:18 143:11,18	6
<b>20141572</b> 66:16	<b>20160266</b> 38:6	<b>275</b> 142:20	<b>6</b> 182:14
<b>20141576</b> 82:3	<b>20160770</b> 106:22	<b>291-million</b> 9:1	<b>6/22/2010</b> 12:17
<b>20141613</b> 38:4	<b>20160946</b> 107:11	-	<b>6/24</b> 47:14 96:21 97:15
20141013 30.4	<b>20161081</b> 106:21		98:9 115:15 123:16



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 **MEETING MINUTES** Index: 6/24/16..affected

133:4 134:14 138:20

**6/24/16** 95:2

**6/24/2016** 130:21

60 13:13,15

**610,835** 186:25

**64** 32:21 196:8 236:5

6th 213:3,5

7

7 182:14

**7/31** 187:7 206:14

70 8:19.22.24 9:24

**70-million** 8:18

8

**8/25** 204:19

80 202:3

8th 201:14

9

9/21 187:8

9/6 172:6

90 9:20 10:2 167:18,19

98 185:8.11

**9th** 43:15

Α

**abatement** 35:11,14 36:1 111:21

ability 184:6

abnormal 28:21

**aboard** 202:18

absolutely 36:13

Acadia 38:13 43:17

**accept** 145:18 151:15 232:19 235:6

acceptable 16:21 153:17

acceptance 179:12 accomplish 214:3

accordance 100:24

account 116:22

accountability 111:19 236:21

Accounting 164:4

accumulate 166:8

acquisitions 164:18

act 149:10 233:19

acting 100:24 122:17

action 14:4 122:13 125:1 138:25 148:11,15 149:16 151:22 168:22

181:14 215:1 226:2

active 210:19,23 236:16,25

activities 82:18

activity 57:16 166:16

acts 123:3

actual 27:19 32:16 55:23 154:8

ad 186:23

add 9:6 137:3 164:13 178:24 180:2 204:7

added 124:8 151:17 158:19 164:13.14 229:11

addendum 22:11

addition 9:24 27:9 40:8,22 104:13 147:1 153:12 155:10 157:5,16 160:8 165:7 176:5

**additional** 31:2 41:13 43:3,7,10,13,16,19,22, 25 44:3,7,10 102:17,22 130:5 179:21 214:25

224:15,18,19

additionally 229:25

additions 97:11 98:13 109:13 131:20 146:14 150:3 153:7,14 155:18 156:16 158:17 159:25 165:10 168:21 170:25

address 25:16 116:19 138:18 155:25 159:9 160:1 183:25 184:7

addressed 225:9

adjourn 237:25 238:1

adjourned 238:23

adjusted 85:9

**Adley** 8:4,8,16 9:12,22 10:4,20,23 13:5,20 14:3,13 15:22 16:23

27:4,13,24 28:5,14,23 29:2,7,12,16 31:17 36:2,5,6,19 37:5 38:24, 25 39:9,15,22 40:5,13, 17 41:2 44:22 45:2,12

17:10,15 18:19 19:5,10

47:9,23 48:2,5 49:13,17 50:4,5,22 51:2,17,23 52:3,17,23 53:5,10,24 54:16,19 55:9,15 56:19 59:23,25 60:11,16,22

61:1,6 63:2,16,23 64:8, 14 66:19,21 67:1,8,24 68:9,17,22 69:7 71:21 72:4,10,20,25 73:3,13,

21,25 74:4,11 75:10,16, 25 76:6,16 78:16,22 79:12,20 81:22 82:14 83:2,20 84:2,8,15,19

85:11,16,19 86:8,15 87:4,15,19,24 88:3,7, 15,22 89:2 90:4 91:4, 15,16,24 92:5,13 93:1, 6,11 95:11 96:16,24

97:13,18,23 98:6 101:6, 15 102:3,19 103:3,18 104:17,23 105:1,12

106:7 107:20,21 113:2, 3 114:8 115:8 120:22

124:4 126:6,7 130:17 132:17 133:2,7,13,17,

182:8

136:3.9 137:8.24.25 139:17 141:11 142:12, 25 145:11,25 146:5,11 147:24 149:7 151:10, 20,25 152:6 154:18 160:18 161:3,7 170:15 172:3,23 173:3 179:18 180:1,7 181:4 185:9,19 187:18,25 188:4,9 190:12 194:14 199:8 200:19 201:25 202:1, 22,24 204:24 205:12, 16,25 207:12,17,23 208:2 225:3 232:10,18 233:11,17 234:12,13 238:15

24 134:12.19.23 135:2

administered 33:6

administration 112:1

administrative 233:19 236:2

admire 220:25

adopted 228:6

adoption 227:15 235:24

**ADP** 143:18

**advance** 15:7,9 109:8 113:12,21 150:24 151:4 158:12 162:9 167:25

advanced 16:7 28:20 47:13 95:2 104:10.11 113:12 114:10 134:22 135:1 152:25 153:8 156:23 157:7 172:21

advances 39:6 134:17

Advantous 206:20

**advice** 78:23

advise 118:3

advocate 214:8

advocating 218:14

Affairs 91:11

affect 23:3

affected 20:17



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

affidavit 83:19 85:1

Affirmation 219:4

afforded 111:12

afraid 109:24

**afternoon** 164:3 178:3 224:8,21

age 36:9,24

**agenda** 99:16 186:22 192:10 204:2,8 213:11 214:22 224:2,4

ages 36:13

**agree** 100:22 115:22 138:1

agreed 22:12 229:12

**agreement** 182:16,20, 25 185:12

**ahead** 67:3 81:22 143:7 152:9 170:22 178:20 184:13

air 117:24

aired 64:1

**Alabama** 164:16

**albeit** 50:6 53:13 102:21 194:17

ALFASIGMA 210:2

align 99:9 225:20

**Allison** 107:2,3 108:8, 9,18 109:4 111:4 112:9 114:6,13 115:15 119:9 125:7 230:20

allocate 111:14

**allowed** 60:13,23 63:20,24 64:5,10 68:5,6 73:15,20 74:8 84:5 134:11

allowing 74:12 164:11

alternative 52:25

**Altimus** 214:13 219:25

alumina 74:19,20 75:6

amend 103:16

**amended** 16:13 21:22 83:18 84:18

amendments 21:22

and/or 39:25 40:9

Andrea 35:18

Ann 182:3

**Anne** 231:11

announced 153:9

annual 23:14 238:6

answers 157:14

anticipated 43:4,7,10, 13,16,19,23 44:1,4,7,10

**apologize** 51:1,14 54:13 84:16 215:2 235:19

**appeal** 103:11 114:24 115:1,3

appearance 18:1

**appears** 110:12

**Apple** 38:5

applicable 22:18

**applicant** 182:16 183:1,2

**applicants** 33:6 99:13 184:12 190:10 191:21

**application** 13:12 15:8 16:13 20:14 22:1,6 28:11,21 33:9 41:9 48:21 58:8,12 59:5 61:11 62:6 63:10 67:9 69:13 71:24 72:3 80:7 83:12 84:9,11,18 86:10 87:2 90:13 102:12 103:2,17 107:23 108:20 109:7,14,15,18 124:9, 18 125:16 139:13,14,15 142:8,17,24 147:1 150:4 151:3,12 152:3 154:7 155:2,13,16 160:6,20,23 162:16 163:6 164:1,7,12,22 165:10,13 173:5 175:1

178:23 179:11,13 182:15 207:6

applications 7:21,24
8:3 10:13 24:21 26:24
27:19 35:15,22 36:1
38:4 47:7 56:15 60:3
85:19 92:17 94:10,25
97:21 99:15 115:24
116:9 119:14 120:11
122:12 123:4 131:6
141:20 142:6,10,14
144:12 149:21 150:5
152:25 153:6 154:9
155:10,12 163:5
168:10,20 180:21 182:7
185:14 190:10 207:9

**applied** 14:7 84:23 117:21 123:9 151:1

applies 109:6 155:18

**apply** 20:7,20 21:25 22:21 39:13 92:18 108:24 156:16 166:9 182:12

applying 135:17

approached 219:5

appropriateness 118:19

**approval** 7:3 10:19 12:17 15:14 25:12,13 28:11 59:9 83:3 84:21 97:12 98:18 105:13,16, 21 113:15 122:3 169:11 172:15 182:17 212:3 228:24 229:8

**approve** 12:1 13:14 48:1,24 61:17 62:9 65:12 66:5 80:7 81:7 85:19 90:13 94:13 96:1 97:25 98:3,4 99:18 101:23,24 159:2 161:8 166:20,24 167:8,12,14 174:15 185:25 195:1 199:18 208:22 213:8 222:5 223:11 224:24 226:12 232:14,15

**approved** 15:1 17:21 19:17 28:12,19 68:18 72:12 75:12 96:13,15

98:9 102:21 106:16,25 116:15 121:8,11,17 124:21 130:14,16,18 132:12 151:22 165:13 167:18 169:18 182:8 184:3 199:18 201:20 202:15,18 206:25 217:18 224:15 226:8

approximately 8:22 164:14,18,25

**April** 43:6 165:25 166:3,4 204:1 213:3,5 214:12 221:12

arbitrarily 119:2

arbitrary 122:18

**Ardagh** 193:15,19,25 195:10,12 196:2

**area** 38:15 104:16 122:18

areas 212:15

**argue** 137:11 153:16 229:22

**argument** 76:15 113:4 155:24

arrival 235:20

arrived 17:25

artificial 135:19

**Ascension** 44:2 81:19 82:1,2 94:7

aseptic 171:5

**ASH** 130:22

asks 214:18

assessors 85:7

**asset** 16:10 86:25 164:18

**assets** 82:13 83:24,25 85:8 167:16

Associates 11:10

**assume** 71:2 102:20 180:3 202:22

assuming 28:4



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: assurance..board

#### MEETING MINUTES

**assurance** 76:5 172:10.14

assure 200:4

**Atkins** 37:14 48:6 61:18 65:14 93:18 127:10,11,17,21 190:19,24 223:17

**attach** 20:13,15 21:15, 24

**attached** 21:19,21 22:11 24:12 162:10 164:22

attempting 214:3

attended 227:4

attending 7:2 192:5,8

attention 112:19

**attorney** 15:20 17:4 27:6 213:9 217:24 224:12

attorneys 149:6

August 43:15 117:1,4

**Austin** 35:18

**authorities** 212:3 228:9

authority 228:16,25

automatic 194:22

automatically 201:19

**Aviation** 43:20,23

**avoid** 119:1 120:12 227:23

award 18:6

aware 123:25 192:3

Axiall 43:7

aye 7:10,11 10:25 11:1 12:4,5 33:14,15 35:3,4 37:18,19 41:19,20 42:16,17 44:24,25 45:4, 5 46:19,20 48:11,12 49:3,4 56:2,3 58:18 59:12,13 61:19,20 62:13,14 64:23,24

65:15.16 66:8.9 69:19. 20 70:16.17 71:11.12 80:13,14 81:10,11 86:1, 2 90:14,15 93:19,20 94:17,18 105:6,7,25 106:1 125:21,22 140:24,25 144:18,20 145:21,22 147:18 159:16,17 163:14,15 169:12,13 177:16,17 184:24,25 186:12,13 189:16,17 191:12,13 197:10,11 200:15,16 203:8,9 206:5,6 208:8,9 209:1,2,16,17 210:7,8 211:3,4,17,18 216:3,4 217:12,13 219:12,13 222:9,10 223:18,19 233:4,5 234:3,4 235:8,9 238:16,17

В

**B&g** 43:13

back 15:12 17:7,20 19:23 21:23 25:2,3,4,16 26:8 31:9 40:2,7 67:20 68:13 79:6 84:17 85:12 102:5,23 103:2,8,11 111:12,15 113:6 115:5, 19 116:11,23 119:22 120:19 121:1,4 122:5,6 124:10,21 130:5 142:11 151:8 154:19 159:1 165:11 167:5,20 168:24 173:18 176:25 177:23 179:3 184:14 201:13 204:1 217:23 236:23 237:10

**backup** 179:11

**bad** 117:14 118:13,14 119:24

Bag 146:19,24 147:15

**Bagert** 100:19,20 101:13 132:2 152:18,19 154:4 155:7 156:14

Bagert's 138:19

**bags** 134:4 135:7,13

**Baker** 82:10,11,21 84:14 85:15

ballpark 9:17

**Bancroft** 146:15,19,23 147:15

Bank 167:18

**Bard** 190:11

**Barham** 8:7 37:1 45:3, 11 47:11 49:1 120:4,6, 23 122:1 124:5,22,25 125:10,14 127:6,7 147:10 156:11 162:22 176:14,19,24 177:11

based 23:1,18 40:19 42:6 101:7 110:23 112:15,22 135:25 224:24 225:10 230:19 238:23

bashing 116:5

**basically** 19:21 131:21 214:18 230:20 231:21

**basis** 168:11

**Baton** 11:12 34:7 35:18 38:9,14,15,18,20 43:1, 5,8,11 141:21 213:4 230:6

**Bayou** 45:19 46:5 95:16,20 105:14 106:20

**Beaed** 38:6

**Bear** 137:10 141:12 178:15

**Beauregard** 44:8 47:16,22

**began** 174:16 213:1 217:22

**begin** 237:3

beginning 31:2 150:10

begun 164:18 165:5

**behalf** 16:4 107:5 108:20 111:22

**belief** 27:25

**believed** 117:8 118:13

**believes** 229:19

believing 121:10

**Belle** 218:8

belonging 182:24

beneficial 158:10

**benefit** 31:23 36:9 87:5 111:10,12,15 112:2 113:8,14,25 194:19 228:20

**benefits** 16:12,18 19:18 20:25 21:2 23:9 26:24 27:19 34:12

Bennett 222:24 223:7,8

**Bernie** 178:8

Bienville 35:16

bill 77:5 214:13

billed 77:6

bind 149:19 228:24

bit 56:14 173:18

**Blade** 187:6,10,14 188:15 192:23 193:4

**Blake** 12:14 15:20 16:4, 6,17 18:6 20:13 21:17 22:5 32:5 117:6

Blake's 20:11

blasting 180:16

bless 166:15

blocks 236:14

board 9:6 10:16 11:23 12:17 13:14 14:8 15:1, 14 16:3 22:23 28:11,12 31:1 33:8 34:22 37:15 41:9,12 44:17 46:12 56:25 59:4,8 70:13 71:8 80:2 85:23 95:23 98:18 99:1 100:24 101:4 106:25 107:5 108:1,7 111:7 112:10 114:9 115:25 118:1,16,20 121:9,14,18 122:3 123:3,9 138:12,24



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017
MEETING MINUTES Index: board's..central

139:4.15 148:11 149:19 153:1.24 156:3.18 157:25 158:9 159:9 162:14 166:18 167:15 169:6 172:8 173:12.19 174:19 179:16 180:21 183:4,20,25 184:7,14 186:8 188:21 189:1,13 191:8,22 192:9 195:2 205:2 212:13,18,25 213:5,6,10,13,18 214:6, 11,14 215:20 216:10 218:1,24 226:16 228:5 230:2,8 231:1,14 232:1 233:25 234:22 236:17, 19 237:1 238:5

board's 14:4 172:14

**Boatner** 102:10

**boats** 164:15

**Bob** 164:4

**Bobby** 129:14

**bodies** 111:12 212:12 219:25 237:6

**body** 111:16 228:15

Boise 47:15,21 48:1

**Bollinger** 47:16 48:17, 20,24

**Bossier** 142:9 198:6 212:21 213:3 214:21 215:12 218:17 220:11

**bottom** 108:21

boundary 225:19

brainstorm 77:17

**brand** 157:15

**Brasseaux** 70:11 71:4 127:24,25 211:2

**Brewing** 102:11 104:19 115:5 130:8,10

**Brian** 49:25

**bring** 102:23 103:2,7,8 112:19 124:9 142:11 231:22

**bringing** 236:21

broad 137:2 229:21

broken 89:17 90:3

**Bros** 132:21

**brought** 115:25 151:8 207:11 212:1

**bucks** 179:1

**budgeted** 174:24,25

build 52:5 92:17,21

**building** 52:9 64:5 74:6 89:5,22 164:15

buildings 63:18

built 51:8 52:21 89:22

**bulk** 171:2

**bunch** 117:14

**Burton** 7:17,19 8:1,14, 21 9:4,15 10:1,6 11:8, 18 12:12 13:9,24 14:11, 22 15:4 30:20,24 31:6, 12 32:10 34:1,2 35:10

**business** 38:5 45:19 89:10 111:6 118:19 175:19

**button** 68:2 113:18

buy 133:18 165:2

**bypass** 50:11,13,18,19, 20 51:16,18 52:15,20, 21

bypasses 57:22

C

**C&c** 38:7 40:14

**C-o-m-p-a-s-s** 178:11

**Caddo** 11:10 43:20,24 70:3,25 198:7,8,10,11, 12,13 209:25 210:17

cafe 134:1

Cajun 38:8

Calcasieu 7:22 11:14

38:16,19 59:20 62:2 72:23 94:5,6 106:21 107:12

**calendar** 109:13,19 154:10,11 207:11

**call** 148:4 169:10 213:21 226:11,13 231:21 236:7

**called** 88:17 122:18 158:23 159:13 160:7 214:10,19 219:25

calls 218:15

**Calumet** 142:3,4,8,17 143:7 144:11 145:4 197:19 198:5,6,7,9,10, 11,13,20

**Calumets** 197:22

**Cameron** 216:9,10 217:5 221:5 229:2

**cancel** 34:8,11 93:10 210:18,23

**cancelation** 45:22,24 46:2 211:13,15

**cancelations** 45:16,18 46:9,13 210:15

canceled 93:9

candid 110:18

capacity 160:8 162:12

**capital** 97:11 98:13 104:14 109:12 131:19 146:14 147:1 150:3 153:7 155:10,18 156:16 157:5,16 158:17 159:25 160:7 165:10 178:25 179:22 182:8 227:22 235:21

capricious 122:18

**Carbide** 90:23 91:2 93:14

**CARBO** 201:3,5,10 204:1,5

care 38:10 216:15

careful 114:9

carefully 113:5

Carmody 128:3,4 140:19 144:16 152:7,8 177:11 184:9,10,17 191:3,19 192:2,12 197:4 199:10 200:8,11 208:24 209:14 215:19 219:2,3 233:22 238:14

**carried** 142:10,20,23

carries 7:16 11:6 12:10 33:24 35:9 37:24 41:25 42:22 45:10 48:14 56:8 58:23 59:18 61:25 62:19 65:21 66:14 69:25 70:22 71:17 80:19 81:16 86:7 90:20 93:25 94:23 105:11 106:6 130:3 141:5 144:25 146:12 159:22 163:20 169:18 177:22 185:5 186:18 189:19 191:18 197:16 200:18 203:14 206:11 208:14 209:7,22 210:13 211:9, 23 219:18 222:15 223:24 233:10 235:14 238:22

**Carter** 11:11

**case** 16:6 56:24 112:5, 17 115:13 117:18 120:10 149:25 150:4 156:12 161:18 170:2 194:24

**cases** 57:7 120:9 136:1 169:21

categorically 132:11 154:16

**category** 36:8 153:15, 21

caught 194:12

caused 104:13

cement 136:15

**Center** 38:10

central 44:4 228:7



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

centralized 228:12,21

**Century** 150:15 151:9 152:10 157:3,22 159:10,11,15 161:18

Centurylink 150:8,9

**Ceramics** 201:3,6 204:1

**Ceramics'** 201:10

**Certainteed** 107:11, 15,19 120:17 125:2 130:4

certainty 111:5 118:20

**cetera** 57:13

**chair** 234:16 238:7,11, 16

**chairman** 54:25 72:18 82:11 83:5 84:21 102:6, 20 107:4 132:3 141:12 149:2 168:8 192:23 212:18 214:7 215:7 234:15,22 235:22

Chairman's 86:18

**chance** 39:23 110:6 112:8 156:1 193:8

**change** 22:16,17 34:4 42:3,11 57:13 74:19 89:15 136:5 166:13 194:12 195:13,16 196:1,14,22 204:4 208:23 225:17,20 226:2,7 227:13,14,16 228:3,20 229:1,4,13,17, 24 230:1,10,17 231:16

**changed** 19:7 20:15 111:18 120:10,12 195:24

**changing** 77:11 208:19 209:11

**Charles** 38:7 79:22,24 82:3 90:24

Chartres 35:17

**Chasse** 218:8

Chateau 45:19 46:5

**check** 9:6 54:11 84:1 236:14

**chemical** 59:1,5 81:18, 25 82:1,2,3 89:11,24 171:3

Chemicals 72:22

chemistry 74:21 78:20

Cheng 47:2,5,12,19 48:16 49:10 53:2,7 56:17 58:25 59:19 60:9, 14,19,24 61:4 62:1,20, 25 63:4,8,13,21 64:6,12 65:3,22 66:15 70:1,23 71:18 72:2,8,21 73:5, 18,23 74:2,9 80:20 81:17,24 83:15,23 84:6, 12,24 86:13,24 87:9,22 90:22 92:24 93:3,8 94:3,24 95:7,14 96:22 101:10 102:25 103:9,15 104:21 106:13,15,19 107:8,10 114:25 116:8 125:4 130:7,13,19 131:7 133:5,11,15,20 134:9,16,21,25 138:21 141:18 145:16 146:16, 18 148:8 150:14 160:25 170:12,17 178:16 181:10 185:7,17,22 186:19 187:5,23 188:2, 7,20,25 189:4,20 190:4, 8,14 191:25 192:6 193:14 196:12 197:18, 24 198:4 201:1,2 203:23 204:6,15,16 205:9,14 206:12 207:15 208:15 209:8,23 210:14 211:10,24 216:10,21,22 217:1 221:4,16,23 222:2,20 223:25

Cheniere 44:7

choice 37:9 199:25

**choices** 199:16

**choose** 226:13

**chose** 113:11 229:3

**chosen** 118:25

**Chris** 218:12,13

**Chuck** 88:13

circumstance 125:16

circumstances 77:18

Clapinski 17:2,3,13,17 18:8,24 19:8 22:9 23:10,22 26:4,9 27:22 28:9,16,25 29:4,9,14, 18,25 135:11 136:7,18, 25 139:3 149:14 167:1 224:7,11,12 225:7,22 227:1 232:13 233:15 238:3,4

**clarification** 98:17 114:22 127:13

clarified 238:9

**clarify** 28:10 96:17 226:2

clarifying 84:21 229:13

clarity 149:1

classify 98:24

clean 168:11,25 169:5

**clear** 85:13 121:12,13, 25 122:2 126:5 131:19 149:8 152:23 154:20 163:4 229:14

clerical 142:7 199:2

**client** 113:11

**clients** 138:11

**closed** 211:13

closer 15:23 47:10

**closes** 118:6

**closest** 199:11

**closure** 227:23

**coating** 87:21 89:3,8 90:2

**code** 56:18 57:15,18 133:21 137:2

**coffee** 134:1 137:14

**cogent** 91:18

Coleman 35:2 56:9,12,

13 58:5 61:17 108:5 126:2,6,17,19 128:7,8 186:3 208:3 211:15 217:7 218:20,23 223:13.16

combination 135:18

comfortable 120:16,21

commend 112:13,16

comment 46:8 147:14 182:4 220:9 224:19 225:2 226:19 227:9 228:4 229:18 230:11, 13,19,22 231:12 234:14

comments 10:12 11:19,23 33:20 34:17 35:25 37:15 41:8,12 42:10 44:13 46:12 48:7 59:4 61:14 62:5 64:17 65:7 66:1 69:12 70:5,12 71:5 81:2 85:20,22 87:13 94:9 95:19,23 96:4 106:9,10 107:18 108:1,6 120:8 131:1,25 132:15 152:15 163:1 181:19 224:5,23,25 225:11,24 226:4,24 227:5,6,8 229:5 230:21 231:1,5,6 235:15 236:8

**commerce** 135:22,23 153:2 213:14 226:10

commission's 183:8

committee 68:24 172:5 183:8 192:15 199:9 213:5,7 226:9 233:16 234:16

committees 226:10

**communities** 111:22 237:4

community 38:10 111:6 114:3

companies 40:23 50:1 64:10 67:7 95:16,20 101:8 105:14 106:20 109:25 112:12,14 167:22 169:20,21,22,24 171:3 181:24 184:4 187:3 196:9 199:16



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

220:5 228:8

company 7:23 11:13 12:22 13:1 15:11 16:8 19:3,17 23:3 24:11 28:13 31:25 34:10 45:20,23 46:1 50:1 53:21 59:1 63:9 71:19 79:1 81:25 82:1,2,3,12 93:9 102:16 109:10,18 111:11,15 116:11 130:8 132:21 137:21,23 138:1 139:18 141:8 142:4.9 164:13 166:1 171:1.13 182:1 184:7 194:19 195:25 196:4,15,16 197:19 198:6 204:17 211:13 227:23,25

company's 31:25

Company-ascension 81:19

Compass 178:9,11,17

**compelling** 104:6,14 227:20 229:20,22 231:19

competing 118:23

complain 199:7

complete 165:5 179:9

**completed** 150:21 151:14 153:3 156:13 160:11,13 161:14,15, 19,21,24 173:21,22 179:4,5

**completely** 100:22 213:23

**completion** 162:17 165:18 168:13 169:3

**complex** 111:24

**compliance** 149:18 168:17

component 135:23

**components** 164:19 165:1

**computer** 68:1,3 113:17

computerized 67:23

**computers** 68:13 75:3

concept 116:16 182:19

**concern** 136:12 227:17 228:14 230:18 231:13

**concerned** 16:17 115:23

**concerns** 213:4 225:9 230:21 231:18

**concluded** 16:20 18:13 24:9,14

**concludes** 7:24 11:16 34:14 35:22 224:1 238:25

**concrete** 132:22 133:9 134:2,5,6,7 135:4,8 136:13,15 138:1

conduct 237:14

**confirm** 162:3

conflict 227:18

**confused** 50:14 56:14 168:24

**confusion** 20:23 103:5 161:14 213:13

confusions 131:2

**connection** 55:17 122:16

**consensus** 32:9 138:10

**consideration** 74:25 117:24 119:3 166:11,15 168:16 183:8 213:11 215:10 218:17 219:7 224:5

considerations 34:18 220:23

**considered** 31:1 58:1 101:3 153:14 180:13, 14,18 183:4 201:20,23 226:5

**consistency** 123:14 188:11

**consistent** 14:7 88:20 123:7 199:25 200:3 202:25

consists 50:10

**constitution** 111:9 153:17 230:1

**constitutional** 136:2 153:11 182:22

**constructed** 63:18 164:23

**construction** 38:9 104:13 142:22 165:18

constructive 192:14

consultant 42:7

Consulting 206:20

**consumer** 157:25 158:1

contact 191:21 202:13

contacted 189:3

**contacts** 210:23

Container 65:23 66:2

**containers** 171:2 195:14

**continuation** 202:16 212:14,24 213:8,25 214:19,23 217:5,18 222:6 223:12

continuations 203:18 212:1

**continue** 93:2 118:18 120:15 168:10 235:23 236:11,16

continued 212:4

continuing 231:18

**contract** 12:15,16,17, 19,20,21 13:12,13,16 15:2,13 16:15,17,20 17:6,7,20 18:5,14,16 19:22,23,25 20:3,6,7, 12,18,21,24 21:2,3,5,8, 14,18,20 22:4,21 23:3, 9,13,14,16,20 24:6,10,

12,15,17,19 25:9,22,25 26:2,5,17,23,24 27:7,8, 9,18 28:7,13,18 29:20 30:5 31:3,14 34:5,9,11 42:4 44:14 45:16 85:7 107:1 118:17 187:7 189:22 193:16 203:18 204:18 206:14 210:15 212:1 221:5

contract's 21:1

**Contractors** 38:18 40:19

contracts 15:6 22:11, 18 99:19,22 100:14 118:11,14 122:16 153:2 182:9 198:14 202:16 204:1 208:17 209:10,25 210:19 212:4 214:24 217:5 236:3

contractural 152:25

contributing 188:18

controller 139:12

Controlworx 11:11

convening 191:23

**cooperative** 182:15, 19,25

**copies** 220:3 221:18

**copy** 22:12 216:11 224:22

**Core** 38:5

Corp 38:13 43:1

corporate 196:10

**Corporation** 11:14 62:21 90:23 105:15 106:23 107:12,15 120:17 130:5 139:12,20 140:21 141:20 160:6

corporations 236:22

**correct** 8:13,15 12:13 14:10 18:9 19:9,16 23:23 25:10,18,23 29:15 36:13,24 37:11 39:4 60:25 63:22,25 64:7 98:12,13,21 99:4



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: corrected..define

#### MEETING MINUTES

102:2 109:3 115:9 140:10 142:23 143:8, 13,23 146:2 151:19,24 157:6,9 160:21 163:13 164:10 179:21 180:25 181:11 185:23

**corrected** 24:11 186:24

correction 210:16

correctly 101:17

**cost** 53:15 77:6 85:2 87:5

costs 86:17,22

**council** 202:14 222:25 223:9

Counsel 96:9

counteract 153:25

**country** 231:25

**couple** 96:4 110:6 142:14 164:12 178:22 225:24

courage 232:2

**court** 18:14 19:21 24:18 26:20,22 31:21 117:19

courtesy 196:5

**courts** 18:22

cover 236:5

coverage 16:9 20:17

CPA 43:11 102:14,17

**cracks** 77:24,25 194:13 201:16

crane 165:9,17

**create** 77:10 79:8 132:11 154:12,25 155:1 158:2 171:8,23 184:12 192:10

**created** 16:11 32:6 91:18 92:8 101:19 105:14 106:11 109:1 110:10 113:15 124:11 132:20 152:11 153:19

155:3,15 156:6 159:25 161:4.16

**creates** 107:23 168:21 169:1,5

creating 51:11 110:14 133:8 160:20 228:2

**creation** 110:11 114:1 125:15 155:8,9 163:9 168:23

credibility 213:17

**credit** 17:11,16 25:9 32:17 40:10,22

credits 25:17 39:25

critical 194:20

crux 18:7 20:18

**cup** 133:25

**current** 42:4 83:4,18, 19,21 84:4 135:14 136:11,20 162:12

curve 220:20 237:11

custom 135:16 192:15

**customer** 74:20 77:5, 14 174:9

**customer's** 77:12 78:12,21

customer-processdriven 74:18

customers 74:22

customizing 78:4

cut 68:2

**Cutrer** 35:20

D

**Daigle** 91:12,13,21 92:10

damage 188:17

damaged 112:16

dance 149:11

**Danielle** 17:3 224:12

date 12:16,17,20,22 14:20 15:7,14 17:14 19:6,13,14 28:1,15,17, 19,24 29:8,10 43:2,5,8, 12,15,18,21,24 44:2,6,9 110:5 116:24,25 117:1, 5,11 118:25 119:4 120:8 145:7 160:16 161:17 162:3,17 165:11 168:13,19 191:24 192:24,25 207:5 214:25

**dates** 28:3 36:10 116:21 165:4 169:3

**David** 178:8,12,21 179:20 180:5,9,24 181:20 222:24 223:8

**Davis** 139:10,11,19,24 140:4,9,13 141:16 160:4,5,14,22 161:5,9, 22 162:2,7,18 163:21

**day** 31:22 92:7 123:1 153:9 196:8 200:24 204:5

day-to-day 236:4

days 13:13,15 89:12

**De** 45:19 46:5

**dead** 161:17

**deadline** 39:18 153:19 168:15 175:6 207:2,3,5, 8 214:12

deadlines 26:21 169:1

deal 13:8 19:4

**dealing** 83:7 118:2 175:14 227:9 230:15

deals 229:20

**Deanne** 67:5,9

**Dear** 214:19

**December** 101:5 117:20 175:12 203:25 207:4,22 212:2

**decide** 9:18 117:15 170:1 226:21

**decided** 14:8 18:22 19:1 118:20 180:21 199:19 228:11

**decides** 92:21 226:16 234:22

**decision** 52:14 53:18 103:12 110:16 112:22 120:18 121:2 166:12 199:5 218:14 228:11

**decisions** 110:1 112:12,15,16 123:2 138:5 166:14 220:18 232:3

deck 170:4

deem 126:9 227:13

deemed 138:7 225:25

defer 52:24 55:22 62:22,24 71:20 103:1, 16,19 104:19,24 105:1 121:3 122:5 123:8 124:10,21 130:22 140:7,17 143:2,4 144:5, 7 162:15 163:5 176:25 177:10 180:21 184:13, 22 190:20,23 191:22 198:25 199:4 205:3,11 215:5,19 218:24

**deferment** 127:14,16 215:8 219:7

**deferral** 55:25 58:13 105:3 106:10 120:25 124:12 140:20 142:8 144:19 146:1 177:12,15 191:5

deferrals 184:2

deferred 58:23 63:10 105:11 130:4 139:14 141:23 144:12 145:4 146:17 161:1 163:9 165:13 188:21,24 190:3 192:8 193:1,3,12,13 202:5

**deferring** 58:17 103:6, 22

define 230:22



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: definition..early

**definition** 56:23 69:4 135:14,25 136:2,19 137:3 153:12

delay 16:22 19:24

deliver 77:24 113:6

**delivered** 134:8 165:24 166:4,5

delivery 177:7

**Delta** 38:11

demand 157:25 158:1

**denial** 146:4,6 189:8 200:21 206:1

**denied** 103:10 112:21 114:23 145:6 146:16 165:13 188:3 192:16,23

**deny** 131:12,23 146:10 147:3,15 149:19,20 188:11 189:7 195:1 205:20

**denying** 107:22 115:19 146:10 163:6 188:6

**department** 8:25 9:7, 10,18 32:12 195:25 196:17 213:19 227:15 232:16

department's 137:6

**depending** 194:17 226:21

depends 9:17

**deposit** 176:15,16,20, 21

**Depot** 134:4

depth 225:1

**Deputy** 220:10

describing 220:2

**description** 40:20 71:25 72:16,17 137:13, 16

Design 38:9

**desk** 99:1,2 149:10,20 156:2 172:10

details 76:22

**determine** 22:24 50:7 55:3 58:7,11

**determined** 56:15 138:6

determines 56:25

determining 231:18

**development** 12:18 73:16 74:6 96:10 120:1 213:23 222:25 223:9 237:15

dialog 236:11,16

dice 174:18

dictates 20:24

**Didier** 102:11

**Diefenthal** 206:21,22

**difference** 69:2 97:1 103:6 156:8 165:12 225:16

**difficult** 67:18 111:14 171:22

difficulty 21:9 99:12

dig 54:24 55:10

diligence 221:1

**direct** 32:12,15 53:17 104:12 123:21,24 124:16 151:7 179:24 196:6

directed 136:12

**direction** 201:15 213:18 220:22 230:14, 18

directly 152:24 153:25

**director** 67:5 170:7 193:24 198:21 199:1

dirt 75:9

disagree 17:1,5

disallowance 227:21

disallowed 132:7

disapproval 122:3

disapprove 226:13

**discovery** 47:24 49:11, 14,20 50:1

**discretion** 137:7,12 230:2,5

discuss 214:22 218:2

**discussed** 116:23 122:15 154:23 168:19 184:23 229:10

**discussing** 99:22,23

discussion 18:4 30:18 105:3,20 120:7 131:18 140:20 145:8 156:3 158:24 162:23 167:9 168:3 176:5 186:4,8 189:10,13 191:4,8 197:6 200:12 203:5 206:1 208:4 215:25 217:9 219:1 220:10 231:20 232:24 233:23

**discussions** 7:7 18:12 138:5 159:4 177:12 213:1 214:13 217:22,24

**dispute** 18:9 20:6,11, 18,19 22:3

disputes 16:8

disqualified 93:7

**distinction** 132:4,10 155:14

distinguish 57:2

Distributing 7:23

**district** 36:15,21,25 37:8 117:19

diverge 111:23

**divert** 150:1

division 164:13,14

document 227:3

documentation

179:11

**documents** 13:11 195:10 196:15

**Dolese** 132:21,24

**dollars** 19:19 84:11 110:16 167:15

Don 17:25 113:4

dont 158:17

**door** 76:18 118:5 122:21

double 54:11

doubled 89:23

**Doug** 212:19 220:4,15 237:2

**DOW** 59:1,5 91:13

**downstream** 50:14 82:13

downturn 32:25 202:17 212:15

draft 24:12

drawn 177:6

drilling 117:6 180:16

**drop** 161:17

drove 113:23

**due** 15:8 21:5 22:17 27:8 195:25 220:25

**Duff** 221:10

**Dunn** 182:2,3 183:18 231:8,10,11 232:7

**Dynamics** 187:6,11,14 188:15 192:23

Ε

**e-mail** 102:14,16 221:15 224:21

**e-mails** 220:2

**Eagle** 59:20 61:10 62:2,

earlier 151:13 182:22

early 109:14 165:25 172:19 174:7 199:19



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

earning 112:25

**East** 11:12 34:6 35:18 38:9,14,15,20 43:1,5,8, 11 141:21

**EBR** 38:6

echo 235:22

echoes 230:20

**economic** 12:18 96:9 120:1 212:15 213:22 222:25 223:9 237:15

**economy** 179:3

**Eddie** 206:22

**Edition** 224:17

**effect** 20:13 22:19 24:6 117:20 182:18 183:5,12 195:17

**effective** 12:16 14:20 19:6,13 20:8 27:25 28:3,15,17,19,24 29:8, 10 117:7 153:4

**effectively** 31:11 237:21

effectiveness 116:21

efficiency 225:21

efficient 179:24

**effort** 53:23 219:5 236:25 237:19

efforts 196:7 236:6

election 234:11 238:6

**Electric** 204:17,22 205:13

Electric's 206:2

electrical 91:17 164:23

**element** 111:20

elements 236:2

eligibility 58:7

**eligible** 18:18 57:14 83:18 86:21 101:3 137:15 153:8 155:20 168:1

eliminated 184:2

**employ** 179:22

employee 102:13

**employees** 16:9 18:11 20:17 25:13 32:14 89:20 102:15,18 142:18,19 200:4 205:18

employer 18:17

encourage 112:4

encourages 157:25

end 31:3,10,21 85:5 109:14 123:1 154:22 174:25 196:7

endeavor 182:15,19,25

ending 9:5 140:21

**ends** 31:18,19 51:4

**Energy** 211:11

enforceable 118:12

engaged 236:16

engagements 237:3

**enhance** 157:24

**Enlink** 38:12 40:18 43:4,17 44:1

enter 29:19

entered 207:2,6

**Entergy** 45:22 92:16,21 93:4 210:16

entering 171:4

Enterprise 38:1 39:3 40:9,21 41:9 44:14 237:8

Enterprises 43:14

**entertain** 7:3 34:25 131:11 167:8

entire 53:15 143:18,21 153:15 154:9 173:25

**entirety** 166:25 167:8, 13,14

entities 213:1 214:20

218:11

**entity** 57:8,15

environmental 160:9

environmentallyrequired 227:21

**EO** 99:13

**equipment** 11:13 55:24 57:9 68:15 89:13, 17,23 90:3 157:23 164:20 165:7 171:9 173:17 174:6,9,12 175:11,12

equivalent 75:8

Eric 14:19 26:25 27:20

erroneous 207:5

error 142:18 199:2

**errors** 142:7

**essence** 151:11

essential 89:24

essentially 18:4

established 101:3

136:1

establishments 153:4

estimate 9:19

Evangeline 38:11

everybody's 199:23

everyone's 220:14

everything's 67:22

evidenced 161:20

exact 142:21 160:16

168:13

excellent 113:4

**exception** 153:23 158:21 182:10 183:12

**exceptions** 119:6 120:13 158:20,21 183:15 194:18

**exchange** 111:16,20,

21

Exchangers 65:4,8

excited 79:24

exciting 100:21

exclude 32:15

excluded 39:7

**excuse** 101:17 164:17 166:3 188:17 201:15

**execute** 22:4.6

**executed** 12:19 17:6 23:13

execution 19:25 236:1

**executive** 47:14 50:7 56:21 95:1,6,13 96:2,14 97:10 98:4,5,10,23 99:2,18,21 100:10,13, 16,25 101:7,22 109:20 110:7,10 111:18 112:13 116:16,20 118:2 119:15,19 121:3 123:22 124:14,16 126:9 130:21 132:6,8,10 135:4 147:2, 8 149:3,15,18 150:22, 24 151:3 152:23 153:10,22 154:17 155:9,16,17,18 156:7, 13 167:17,21,24 168:18 172:11,19 176:9 182:6, 14 183:4.11 185:21 236:1

exempted 133:22

exemption 47:1 51:11 52:5,8 53:13,15 109:18 133:9 134:1 136:17 138:7 153:16 155:19 159:15 166:2 187:17 195:3 207:1,8 209:24 212:14 214:24 224:2 227:11

Exemptions 47:7

exhibit 24:13 182:17

exhibited 236:18

**exist** 110:15 111:9 212:14

existed 110:21 116:17



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: existing..flows

**existing** 77:11 78:11 113:9 162:12

**expansion** 60:5 74:5, 16 153:12 162:11

**expansions** 153:15 164:24

expect 101:23 171:24

expectation 115:16

expected 154:21

**expenditures** 173:16 174:15

expensive 75:3

experience 117:2

**expiration** 12:20 13:16 29:11 192:24,25

**expired** 23:21 25:6 26:16 29:13,22 187:7 189:22 193:16 198:14 204:18 206:14

expiring 13:14

**explain** 15:16 107:24 120:18 184:14 196:24 199:4 202:6 214:10 218:4

**explained** 51:16 88:23 201:12 220:15

**explanation** 14:25 52:24 60:20 197:1

explicit 152:23

**explicitly** 153:5,24

**export** 82:16

expressly 172:11

extract 57:8

extraction 57:9

extremely 21:16

**Exxon** 38:13 40:18 43:1 62:21 63:5,7

**eyes** 58:1 78:3 116:14 175:5

**EZ** 45:20,23

F

Fabra 41:17 81:9 126:23 127:2 128:11,12 148:25 149:22 166:21 168:7 234:24

fabrication 135:16

Fabricators 222:21

face 99:12

faced 207:3

**facilities** 39:24 40:8 82:16 83:1 84:5 92:18, 19

facility 50:15 51:10,12, 16,18 53:14 55:4,18,24 79:8 82:19,23 83:10,17 84:1 89:6,22 92:7 104:12,15 179:2 205:18 210:19,24 211:12 212:11,20

fact 18:12 19:13,16 23:1 27:15 40:21 100:22 117:18 155:4 166:13 168:17 214:12

**factor** 162:6 173:19 188:19

factors 119:4

**facts** 108:23,24 109:23 112:19,22

**fair** 9:13 64:11 111:20 119:1 174:18,19 196:23 200:3

fairly 33:6

**fairness** 199:22

**faith** 117:4,14 118:4 119:24 158:11

Fajardo 41:18 42:14 46:18 59:11 80:12 94:16 128:15,16 131:17 147:13 163:3,10 189:8 210:6 238:24

fall 36:8 185:12

falls 139:13 160:16

familiar 51:1

family-owned 89:9

farmland 36:18

Faucheux 91:10,11

**Favaloro** 24:13 127:4, 5,9,19,23 128:2,6,10, 14,18,22 129:1,5,9,13, 17,21,25 147:23

**favor** 7:10 10:25 12:4 33:14 35:3 37:18 41:19 42:16 44:24 45:4 46:19 48:7,11 49:3 56:2 58:17 59:12 61:19 62:13 64:23 65:15 66:8 69:19 70:12,16 71:11 80:13 81:10 86:1 90:14 93:19 94:17 105:6,25 125:20 140:24 144:18 145:21 147:18 152:10 159:1.14 163:14 169:11 177:15 184:22 186:12 189:16 191:12 197:10 200:15 203:8 206:5 208:8 209:1,16 210:7 211:3, 17 216:3 217:8,12 219:12 222:9 223:18 233:4 234:3 235:8 238:15

FCC 72:5

**February** 138:23 224:15

fee 15:9

**feel** 120:16,20 174:18, 19 196:8

Feliciana 65:24

**Fellows** 205:17

felt 154:20 157:10

figure 50:16 54:25 58:6

**file** 18:18 25:5 27:16 87:1 114:23 117:13 156:23 172:20 173:2 194:20 226:14

**filed** 13:13,15 16:6

20:13 22:5 23:14 24:21 25:10 26:5 30:2,3,6 39:6 47:14 96:2 99:16 100:11 105:21 109:8, 15,18 116:2 121:6,12 131:4,5 138:20 145:7, 12,15,17 151:14 154:22 162:9,10 167:24,25 182:11 183:13 194:9 207:9,22

**filing** 13:17 28:20,21 32:11 85:1 227:23

filings 9:18 23:18

filled 121:23

**filling** 174:9

**final** 26:18 53:18 85:1 138:22 139:4 145:18 156:9 177:8 192:10

finalized 18:22

finance 213:5.7

Financial 170:6

**find** 40:21 51:3 61:2 82:24 83:11,13 85:6 168:12 187:19

**fine** 78:18 148:23 149:12 158:14 199:5

finish 198:3 234:19

**finished** 23:12 115:14, 16

Firestone 105:15 106:21

fiscal 8:24 9:3,5

fit 74:14

**five-year** 13:18 29:3, 20,22 185:13 199:19

**fixing** 161:8

**Flip** 101:11

**floor** 30:12 62:9 65:11 69:16 70:9 76:18 80:6 81:6 96:18 145:5 196:19

flows 78:21



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: FMT..happening

**FMT** 63:14 64:18 164:5, 7,8 167:7 169:9,11,18

folks 196:10 213:18

**follow** 99:5 118:2 124:13 126:8 149:13 158:8 188:11 196:4 231:14 233:18

**follow-up** 192:3

food 43:14 171:5.13

Foods 38:5.6

forecast 111:14

Forest 208:17,20 209:9,11

forget 121:19

forgive 45:13

form 16:21 24:10 57:13

formal 16:12

formally 30:2

forms 194:7,9

formulating 116:20

forward 7:1 13:2 17:12 19:18 49:22 66:25 73:8 74:14 82:8 88:10 91:3 102:8 104:10,11 118:13,21 119:2,4 138:3 141:24 143:7 152:16 156:7 160:2 163:25 169:6 170:3 177:22 178:1 181:25 182:1 193:21 198:2 201:7 206:18 212:9 219:24 231:8 232:16 233:12,18,23

found 18:14 142:6

**Fourchon** 47:16 48:17, 21.25

fourth 76:17 96:18

fract 117:5

**fracturing** 77:21,23

frequently 176:23

friends 76:19 199:11

**front** 41:9 54:21 86:11 142:6 158:6 237:6

fronts 235:24

fruits 171:16

**full** 21:10 192:25 202:10

full-time 102:13,15,18 142:19 178:24

functional 75:8

**future** 76:15 83:14 86:21 92:4 104:10,12 156:20 181:2

G

**G.E.O.** 65:4,8

gains 202:2

Galvanizing 34:10

**gas** 50:12,13,14,21,23 51:4,8,19 52:6,10 53:14 55:3 75:19.22 164:24

gateways 98:18

gave 124:9 137:16

GE 204:21

general 8:9 125:8 179:7 182:4 185:10 204:17,22 205:13 206:1 230:11,13,18

**gentleman** 88:16 159:8

**give** 74:25 75:19 110:6 113:21,22,25 124:10 144:8 168:15 177:4 180:3 191:23 193:10,12 226:23 232:2

giving 136:16

**glad** 91:5 200:20,21,22 213:20 237:20

**Glass** 193:15,20,25

globo 186:1 210:22

goal 52:20 172:2

God 166:14 199:13

good 7:20 9:19 16:3 17:3 35:14 47:6 82:11 86:18 102:10 110:6 112:11 117:4 118:4 122:8 142:2 148:23 150:7 158:11 164:3 178:3 201:21 213:2 222:1 224:8

**governing** 212:3 228:9,25

**government** 73:11 91:11 182:18

governmental 229:8

governments 183:9

Governor 12:19 14:20 15:3 99:18,21 100:13 118:20 119:18,19 122:7 136:6 149:16,20 153:9, 18,22,25 154:14,20 155:25 156:1 158:7 168:20 174:18 182:7,9 183:15 214:3 230:2,8

**Governor's** 76:7 98:19 101:24 113:6,16 132:7, 9 152:2,22 154:16 155:16,17 166:12 169:4 172:10,15 183:5 234:18

governs 149:16

grant 180:22 208:19 237:7

granting 52:8 87:6

grasp 21:10

**great** 76:21 102:11 104:19 105:1,11 115:4 130:8,10 220:24 223:5

greatly 111:4

Gremillion 11:10

grind 89:15

grinding 90:1

gross 32:16

**ground** 54:4,5,7,9,12 57:9,11

**group** 38:11 67:6 87:10,14,18 88:14 91:6 92:21 96:20 101:20 139:13 203:25 218:7,8

groups 236:9

grow 175:19

growing 171:4

grown 8:18

grows 235:18

growth 171:1,20

guess 9:16 20:23 23:8 26:15 60:3 108:25 114:22 115:18 127:3 146:15 158:4 164:4 174:14 195:1 235:6 238:13

guidance 108:14

quided 8:12

guidelines 13:7 14:8 185:15 230:3

**Guntz** 35:18

guy 134:1

**guys** 77:15 179:12 202:7 212:10 225:1

н

half 174:17

**Halliburton** 211:11 212:8,19 214:9,23

**hand** 102:5 169:23 171:12

handling 187:20

hands 202:10

**happen** 112:18,21 199:10

**happened** 15:11 23:11 25:7 27:23 28:10,22 30:2 135:3

happening 31:19 115:17 232:5



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

happy 91:7 156:2 165:11 hard 9:16 234:10 hardware 67:11,15 69:1 harm 115:11 229:15

harsh 109:24 110:19 harvest 171:15 hashed 16:19

**hate** 53:22 174:4 198:23 199:14

**Haydel** 16:5 32:20 33:25

**Hayes** 73:10,11 74:15 75:14,23 76:3,13,20 77:1,8 78:5,13 79:10, 18,23

**head** 14:5 16:24 87:7 167:20

Health 209:25

hear 73:22 106:9 134:14 141:13 155:24 172:5

**heard** 19:11 117:5 148:18 169:22 198:22 218:10 225:5

hearing 224:19,20 226:11,14,19,20 227:4, 7

Heat 65:4,8

**Heather** 128:19

heavily 171:6,9

heir 55:16

held 224:20

Helena 132:21

**helped** 179:2

**helpful** 53:11 54:1 202:12 225:4 232:1

**Henson** 15:19,20 16:2, 3 19:15 20:4 21:12 24:8 25:11,19,24 26:11,19

27:11,17 28:2 32:4,24 33:25

highlight 226:24

hired 18:11

hires 19:20 179:24

hiring 45:21 46:1

**historic** 36:15,16,20, 21,25 37:2,8

historically 201:18

hit 149:20 hits 149:10

hold 106:9 148:10

Holding 38:20

holdup 23:2

**Holy** 204:25

**home** 54:21 134:4 220:13

honest 202:3

honestly 120:16

honesty 181:6 202:2

honored 112:12

Hood 65:23 66:2

**hope** 99:8 152:21 171:24 194:23 236:8

hopes 172:14

hoping 171:22

Hospital 44:5

Hospitality 38:17

host 120:15

Hotel 38:15

**hotels** 39:3,7

hour 121:21 235:18

hours 194:24

house 36:18 96:8,9 97:2,8,16,20 98:1,11,20 99:3,14 100:5,9,22 102:1 104:5,8 116:18 119:17 122:10,11 123:18 124:15 126:13 226:9

**Human** 16:5

**Hunt** 208:17,20 209:9,

hurt 227:14

husband 89:10

**Hydra** 189:21,25 191:5 192:25 193:10

hydraulic 77:20,23 hygroscopic 171:3

ı

**IBC** 171:1,2

Iberia 95:16 106:20

**Iberville** 59:2 65:5 80:22

**ID** 82:16

**idea** 122:8 148:23 182:25 183:9

identified 39:24

identify 13:2 15:18 67:3 73:8 82:8 88:10 91:9 96:7 107:2 139:9 141:24 152:16 163:25 178:5 182:1 193:21,22 198:17 206:18 212:16 221:8 223:6 224:10 231:9

idle 212:5,11,20

illuminate 18:3

immediately 24:21 26:12,14,23 85:8 153:5

impact 118:22 179:6

impacted 20:10 188:16

**implement** 136:5 236:20

implications 218:6

**important** 21:16 28:24 53:25 112:18 121:5

138:11 162:6 164:16 183:6 205:19 225:18 236:12 237:12

impose 13:16 109:25

**impression** 111:25 168:16

**improvement** 92:4 195:22,23

**improvements** 104:14 164:20,21,23 178:25

Inaudible 176:7

Inc.-michoud 210:17

incent 220:25

incentivising 227:25

include 125:2 182:15

included 67:12 73:19 84:22 172:18

including 13:18 135:16

inconsistent 122:14

inconsistently 122:17

inconvenience 215:2

Incorporated 38:18,20 45:19.25

incorrect 142:10,21 143:6 186:24

**Indiana** 198:22

Indianapolis 198:22

indicating 231:14

indication 99:6 110:8,

individual 162:10 168:11 197:23

individually 47:3 148:15 169:3

Industrial 38:8,14 47:1,6 153:16 166:2 197:3 214:23 224:1

industries 130:22 167:21



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

industry 89:24 111:21 153:2 180:11 213:14 214:23

ineligible 84:25 98:24 175:7

information 32:1 102:22 103:2 130:6 143:18 168:9 174:20 215:4 216:21 228:23

informed 213:10 217:25

initial 12:20 13:13,16 60:2 86:19 89:21 155:19 177:7 187:7 189:22 193:16 198:14 204:18 206:14 217:24

initiated 161:19,23

injection 68:15 174:12

input 232:8

inside 68:4

**inspection** 53:3,8,18, 21 54:20 55:5 85:6

**inspections** 54:16 55:13,14

install 50:11,19

**installation** 91:17 150:21

installed 175:12

instance 67:25 111:19

intended 154:17

intent 110:8 214:10 226:2 227:15 229:9,16 231:14 238:8

intention 149:19 153:25

interesting 220:24

intermediate 171:2

internally 196:14 237:13

International 12:14 15:21 16:4,6 22:5 **internet** 113:18

interpret 27:10 172:11 199:1

interpretation 112:7 153:13 154:13 155:25 156:4 213:19

interrupt 214:16

interrupted 26:21

**Intralox** 66:16,20,24 67:6 69:13

introduced 213:10

**inventory** 39:25 40:9, 22 230:15

**invested** 171:7,8

investigates 55:22

investigation 55:8 58:24

investing 175:19

investment 84:11 108:22 109:10 150:9,24 151:1,4,6 154:6 156:6 157:10 171:20,21

**investments** 38:16 154:5,8,10,15 174:10 176:9 177:2

investor-owned 92:7

investor-owner 92:20

involved 169:1 214:8

involvement 214:4

**involves** 198:23

Iron 222:21

**issuance** 95:6 96:2 167:17

issue 16:14,16 19:3,20, 21,23 21:13,16 22:23, 25 26:23,25 27:21 79:16 96:12 100:11 104:1,20 111:8,24 114:1 117:10,23 123:19 124:17 125:15 134:5 154:23 156:8 169:4 186:22 198:24 218:2,14

220:16 229:6 230:23

**issued** 9:8 24:10 95:1 110:7 130:21 156:13 182:9

issues 16:10 24:18 99:7 116:10 117:9,15 118:3 119:2 168:22 183:6

item 137:3 165:8 213:11 214:22 217:21

items 60:7 149:17

ITEP 13:8,22 14:1,7 30:10 31:19 39:25 40:2, 9,22 83:8 84:23 86:19 87:6 92:18,23 93:2 121:6 136:1,16 137:15 185:13 203:2 224:5 230:15

J

Jamjomar 42:5,7

Jan 129:2

**January** 101:5 109:17 131:5,21 150:10,21 154:2,3 164:18 165:5 213:2 217:23

**Jeff** 193:24

**Jefferson** 34:13 42:6 63:15 66:16 87:11 89:11,21 106:22,23

jewelry 75:7

Jimmy 206:20

job 25:17 56:16 58:7 86:18 88:24 104:6 111:13 112:11 120:14 125:15 135:5 155:8 163:9 168:23 169:1 171:20 223:5 237:12

jobs 7:18,21 8:3,11,18 9:9 10:13 11:9 13:19 16:11,12,18 17:11 18:4, 6,10,13,17,23 19:7,17 20:7,20 21:23 22:22 24:14 31:24 32:3,6,13,

15 33:4 34:3,4,15,18 43:3,7,10,13,16,19,22, 25 44:4,7,10 96:12,13, 14 97:12,25 98:3,4,8,24 99:17,20 100:12,14 101:2,19,21 104:12,15 105:14 106:11 107:23 109:1 110:4,12,14 112:3 114:1 115:6,7 119:21 123:21,24 124:8,11,17 130:4,12 131:10,23 132:1,5,11, 16,20 139:25 140:3,8, 14 142:15,23 143:11, 15,19 144:1,8 145:6,7 146:11,14,16,22 151:7, 15,16,17 152:11 153:3, 19,20 154:24,25 155:1, 2,4,5,15 156:5,24 158:2 159:3,25 160:10,20 161:1,4,16 164:13,14, 15,17 168:21 169:5 171:8,22 178:24 179:19,21 180:22,23 181:2,9,24 183:14 184:1,5,12 227:19,20 228:2,3 229:20 230:4,5, 6 231:19

Joe 82:11

John 11:11 35:19

Jones 35:21

Judicial 117:19

Jules 16:4

July 39:8 174:16

June 9:5 96:11 97:3,5, 17,21 99:15,17,23 100:6,10,11,15 101:1 109:9,17 110:10 117:1, 23 118:24 119:15 131:4,11,20 145:12,17 150:23 153:6 155:11, 12,13 160:15 161:15, 16,17,19,21,24 162:1 165:6 175:5,6 177:23 179:6 182:5,11 183:13 185:12 201:14,22 204:7,10

**jury** 212:13,25 214:17, 22 215:1 218:2 229:2



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: Katie..Lori

#### Κ

Katie 201:10

**keeping** 112:14

**kind** 9:16 28:8 91:18 96:5 168:24 169:25 172:7 182:23 201:12, 14,19 202:10,12 231:7 232:2

kinds 171:16

**knew** 25:22 88:8 121:15 175:6

knock 76:18

**knowing** 84:16 174:14, 20 202:16

**knowledge** 99:13 166:12

Kristen 213:21

Kristen's 213:21

Kristin 84:17

#### L

**L&a** 38:5

**La** 11:15 45:22

**LABI** 230:12

labor 135:17

**LACC** 7:21

lack 119:3

**lacking** 111:20

ladies 205:17 212:10

**lady** 124:7 179:3

**Lafayette** 43:14 45:25

**Lafourche** 45:20 47:17 48:18 49:12

**lag** 9:19 15:5,7 28:18 171:21

**lagged** 15:12

lags 13:4

**Laitram** 67:6 105:15 106:22

Lake 38:15 79:21,24

**Lambert** 35:11,13 36:12,23 37:3,10,25

**land** 164:20

landlocked 89:21

**language** 13:10 24:19 83:9 104:6,9 154:24 228:22 230:17

large 174:6 236:2

Larose 50:12

Lasalle 209:10

laser 75:3

late 12:11,13,21 13:8,17 14:2,6 24:21 108:13 186:20,21 187:3,15,16, 21 189:23 193:17 194:3,11 195:2 198:15, 18 199:19 201:8,13,19 204:18 206:14 207:25 235:18,19

**law** 75:17 83:22 121:12 194:25 199:17

**lawyer** 117:2

lay 54:22

layoffs 202:17

lays 227:3

**Lead** 91:13

leadership 236:18

learning 220:20 237:10

**leave** 83:16,25 86:9 133:23 234:19 237:18 238:2

**Lebleu** 212:17,19 215:6,15,22 216:8,17 217:19 219:8,19,22 220:8 221:3 237:2

**LED** 8:11 15:2 16:8,11 17:4 19:3 20:15 21:18,

19 22:3 23:17 24:13 53:17 54:1 55:22 57:4 96:6 102:22 113:13 138:25 148:11 194:7 213:13 218:4 224:13 225:9 228:6,11,14,19, 23 229:25 237:13

**LED'S** 224:23 228:17

left 76:10 161:2

legal 25:15 202:11

legislation 117:20 230:14

legislature 37:7

**legitimate** 114:15 117:9

**Leonard** 206:19,20,24 207:20 222:23

**Leopold** 218:12,13 219:4

letter 53:21 212:23 214:17 216:11 221:13 223:2

letters 215:21 221:20

**LGPP** 50:13

**LIDEA** 227:9,17 228:4

**LIDEA'S** 230:20

**limit** 123:3 177:4 195:1 230:4

limited 160:17 194:25

Lincoln 193:16

liners 171:18.19

**Lisa** 43:10

**list** 39:2 84:9 101:9 108:21 113:15 150:2 164:21 165:11

listed 36:15 115:6

listened 113:5

listening 120:7

**listing** 179:9

litigating 117:23

litigation 16:14,20 17:9 18:13,15,21 19:2,7 21:14 22:25 23:2,12 24:9,14,20 27:6,8 117:7 118:18

**Livingston** 222:22,25 223:9

**LLC** 7:21 11:12 12:15 34:6 35:16,17 38:5,6,8, 9,10,15,16,17,19 42:5, 6,7 43:8,11,14,20,23 44:5,8 45:22 47:16 50:2 59:20 63:14 65:4,24 66:16 80:21 87:10,18 94:5,6 95:16,20 105:15 106:20,21,22 108:20 170:13 187:6 198:7,8,9, 11,12,13 208:20 209:12

**LNG** 44:7 50:19

local 111:22 179:3,8 182:17 183:9 202:7,19 212:3,12 213:22 214:4 228:9,24,25 237:9

**locals** 220:25 228:17,

located 188:15

**location** 142:20 166:5 228:12,21

**locations** 206:25 207:2,5,21

Lodging 38:19

logs 68:2

**London** 75:13

long 120:2 175:13 195:16 199:12

**long-term** 118:22

longer 60:23 92:22 93:2,4 139:5 153:8 195:24 210:19

looked 83:24 155:2 173:7

loophole 154:12

**Lori** 194:6 195:9,24



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

lose 220:13 loss 83:19

lot 51:1 72:16 78:17 119:22 120:20 158:15 167:6 171:7 175:19 179:9 180:12 183:7 213:16 220:24 237:16,

Louisiana 12:18 38:6 44:4 65:23 66:2 79:25 80:21 81:3 82:13 136:16 151:8 152:19 156:5 158:10 164:16 178:9,17 180:11 182:4 224:18 225:23 229:6, 12,19 230:6 231:11 232:8

Louisiana's 230:22

**lower** 9:10

**LP** 34:10 38:13 43:5,17 82:2,3 94:5 197:19 198:6

Lubricant's 142:17

**Lubricants** 142:4,5,8 143:7 197:19 198:5,8,9, 10,12,13

Lubrication 70:2,6,24

**Lydia** 35:20

lying 155:4

### M

**M-i** 221:5,11 222:6

**machinery** 135:17 153:14

machines 68:15 172:2

made 7:5 10:23 12:2,22 35:1 41:17 44:22 46:17 49:1 59:10 61:17 62:10 64:21 65:13 66:6 69:17 70:10 71:3 80:11 81:8 83:7 85:18,21 90:12 94:15 105:1 106:9 109:10 110:1,15 112:12,21 113:4 116:25

124:20 131:16 133:25 140:18 147:4,8 150:3,9, 24,25 151:4 154:5,6,8, 10,16 162:15,22 164:21,24 166:20 167:7,12 170:25 176:9, 12,15,20,21 177:10 179:7 185:13 186:2 189:8 197:2 208:2,24 209:14 210:5 211:1 214:1,2 217:6 218:15, 23 220:23 222:7 223:16 233:22 235:2 238:6,13

maintaining 72:6

maintenance 43:20 60:7 61:2 82:18

**major** 35:1 56:12 61:17 108:5 126:6,17 128:7 186:3 208:3 211:15 225:20

make 14:8 18:20 25:8 30:8 33:5 39:20 51:10 53:12,18 75:2,7 76:14 77:17,19 79:2,5,7 83:9 84:3 86:16 89:15,18 96:19 104:18 109:22 112:5,15 113:10 116:25 118:5 121:2,5,25 123:1, 6 124:5,7 126:5 133:3 137:12,14,15 149:8 153:23 154:14,19 155:2 157:24 158:20 163:4 171:12 174:10 176:15 184:11 188:11 190:20 195:4 196:6 199:5 202:23 207:24 210:16 218:21 220:9,18 221:17 226:16 228:10 229:13 231:15 232:2,11 234:14,21 235:19

**makes** 91:6 96:25 97:1 103:22 111:13 137:17 165:12 171:21

making 21:9 40:25 74:23 78:11,18,21 112:11,14 119:7 134:2 135:7 137:10 163:11 164:17 166:14 174:11 180:4 218:15 225:10 228:3,19 229:16 230:1 **Malone** 12:3 90:13 128:19,20 148:13,14 211:16

manage 82:12 196:8

Management 42:5,8

manager 16:5 51:15 54:12 73:11 91:13 164:5 201:11

**Mann** 150:6,7,18,19 151:18,23 157:8

manpower 53:23

manual 135:17

manufacture 90:1

manufactured 135:21

manufacturer 88:4 132:22 138:8

manufacturers 40:19 75:5

manufacturing 39:24 40:8 50:8,15 51:7,9,12 52:10,12 55:4,23 56:16, 18,23,24 57:1,4,10,12, 14,16,17,18,24 58:2,11 67:14,22 68:14 69:4 73:17,20,24 74:7,22 76:2 77:2,4,12,13 78:4, 20 79:3,5,8,9 82:19,22 89:5,22 133:14,21 134:3 135:7,9,15 136:2 137:2 138:16 153:3,15 155:6 160:8 162:12 179:2,23 180:2,15,18

map 54:22

maps 55:18

**Marathon** 71:19 72:5 73:4.6

**March** 9:8 115:24 116:5 131:5,22 151:1 165:9 166:3,9 175:11 218:7, 11 224:6,17

Marine 38:7 40:14

**market** 52:5,9 171:2,5, 6,7,10

marketed 52:11 53:16

marketing 55:3 83:8 150:13,15 151:9 152:10 157:3,22 159:11,15 161:18

**Mary** 178:18

mass 135:16

material 77:7,24

materials 135:15

matter 18:7 19:13 25:15 75:12 135:19 215:2

matters 202:11

**Maxwell** 170:6,10,19, 24 172:16,25 173:9,20 174:1,5,22 175:9,17,24 176:11,17,22 177:3

**Mayor** 35:1 70:11 71:4 121:20 127:24,25 211:2

**MCA** 102:22 109:7,11, 12 116:16 119:14,20,22 121:6 123:24 131:6 157:11

MCAS 95:5 96:1,11 97:11 98:24 100:4,12 101:1 105:21 113:20 115:24 130:20 131:4,19 132:7 138:20 139:5 147:9 150:25 154:7,9, 11 168:17 175:7

Mcdonalds 138:6

meaning 123:22 199:21 203:1

means 109:9 110:22 131:21 133:25 135:15 137:3

meant 134:2

Mechanical 11:12

mediate 171:2

Medical 38:11

**meet** 45:20,23 46:1 69:3 122:22 158:1 168:15 215:1 220:24



## Torres Reporting & Associates, inc.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017
MEETING MINUTES Index: meet all..move

meet all 34:11 185:15 meeting 7:2 40:7 88:17,18 102:24 110:14 116:1 121:19 122:14

116.1 121.19 122.14 123:20 138:23 188:22 189:1 191:23 192:9,11 193:4 213:6,9,22 214:21 215:20 218:1,3, 6,24 221:12 228:5 230:13 231:20 238:25

meeting's 7:3 238:23

meetings 64:2 101:4 121:21 122:12,15 158:6,16

Melinda 170:6

Melissa 150:7

**member** 49:4 56:25 121:18 218:4

members 7:11 10:16 11:1.23 12:5 14:19 33:9,15 35:4 37:19 41:13,20 42:17 44:17, 25 45:5 46:20 48:12 56:3 58:18 59:8,13 61:20 62:14 64:24 65:16 66:9 69:20 70:17 71:8,12 80:14 81:11 85:23 86:2 90:15 93:20 94:18 105:7 106:1 107:4 114:3 125:22 138:15 140:25 144:20 145:22 159:17.24 163:15 166:19 169:13 173:13 177:17 179:17 184:25 186:9.13 189:17 191:9,13 197:11 200:16 203:9 206:6 208:9 209:2,17 210:8 211:4, 18 212:18 216:4 217:13 219:13 222:10 223:19 231:1 233:5 234:4 235:9 236:25 238:17

memorized 109:21

mention 186:21 190:9

mentioned 60:5

mess 136:11

**met** 43:3,6,9,13,16,19, 22,25 44:3,6,9 218:8 224:14

Metalplate 34:10

**Metoyer** 38:1,3,23 39:5,12,19 40:3,11,15 41:5 42:1,2,23,24 44:12 45:16,17 46:25

Michael 73:11

Michoud 188:16

microphone 47:11

mid-2008 16:7

middle 217:23

**Midstream** 11:15 38:12 43:4,17 44:1

mill 67:25

Miller 14:17,18,24 15:15 24:24,25 25:14, 21 26:1,7,13 27:2 29:23 30:7 32:2,8,18,22 33:1 46:17 66:6 69:18 104:3, 4 128:23,24 157:1,2,13, 19 158:3 205:4 209:15 220:10 222:7

Millie 127:10 190:18 217:6 223:17

**million** 19:19 110:16 164:25

million-dollar 108:22

**Mills** 142:1,2,13,16 143:5,12,16,22 144:2,6, 13 145:1 198:19,20 200:2

mind 27:14 119:10

mine 180:6,8,10

**Minerals** 178:9,17

mines 180:12

mining 180:13

minor 225:6

minute 154:24 187:19

minutes 7:4 18:1

110:13 213:8 220:3

miscellaneous 97:11 98:12 109:12,16 131:19 146:14 147:1 150:3 153:7 155:10,18 156:15 157:5,16 158:16 159:25 160:7 165:10 182:8

misrepresent 228:15

missed 37:7

misstep 207:11

mistaken 25:7

**mixing** 78:19 134:7 135:4,13 136:14

**Mobil** 38:13 43:1 62:21 63:5,7

**mobile** 82:16,23 83:16, 21 84:1,5,10,22 85:6

modernized 110:3

**modify** 74:22 75:5 77:16

molding 68:15

molds 174:8,10,12

molecules 74:23

**Moller** 7:5 49:2 129:2,3 131:13,16 138:17 139:1,6 147:4

moly 204:25

moment 167:5 172:5

MOMS 200:23

Monday 218:12 224:21

**money** 79:2 85:13 109:19 110:2 121:14 156:6 167:22 175:1,20

Monroe 170:7,11

**month** 14:2

**months** 28:20 110:7 187:15 192:24 203:17 215:8 218:18,24

**morning** 7:20 16:3 17:3 35:14 47:6 82:11 102:10 117:6 142:2 150:7 164:3 235:20

**motion** 7:3,5,16 10:19, 23 11:6 12:1,10 30:8,12 33:12,24 34:25 35:9 37:13,24 41:16,25 42:14,22 44:21 45:10 46:16,17 48:1,14,24 55:22 56:8 58:23 59:9, 18 61:17,25 62:9,19 64:21 65:11,21 66:5,14 69:16,25 70:9,10,22 71:3,17 80:6,19 81:6,16 85:18 86:7 90:12.20 93:17,25 94:13,23 96:1 105:1,11 106:6,9 120:24 124:6,7,20,23 125:9,20 130:3 131:12, 14,23,24 140:18 141:5 144:16,25 145:5,9 146:12 147:3,15 156:2 159:2,22 162:15,21 163:20 166:20 167:7, 12,15 168:25 169:9,18 176:4 177:10,22 184:11,22 185:5,25 186:2,18 187:17 188:11 189:7,19 190:20,23 191:18 195:4 196:19 197:2,5,7,16 200:7,9,18 202:23 203:14 206:11 207:24 208:2,14,22 209:7,14,22 210:5,13, 22,25 211:1,9,15,23 215:18 217:4 218:21,23 219:18 222:5,15 223:11,16,24 232:11 233:10,21 234:21 235:2,14 237:25 238:6, 13.22.24

motions 169:10

Motiva 123:20

Motive 124:17

mourning 156:17

**move** 53:17 75:19,21 84:20 103:4,5 104:19, 24 105:13,16 107:22 120:25 152:9 169:6 205:20 214:11 218:16 219:24 223:14 232:11, 16,19 233:12,18



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**moved** 10:21 48:3,5 75:21 80:9 164:15 191:22 205:24 234:25

moves 234:16

movie 117:19

**moving** 50:14 51:4 72:13 233:23

multitasking 235:20

**Murphy** 221:9,10,19 222:16

Ν

N&s 38:16

**NAICS** 56:18 57:15,18 133:21 137:2

names 106:14

**NASA** 188:16

National 7:22 36:16

**natural** 50:14 51:4 52:6,9 75:19

**nay** 7:13 11:3 12:7 33:17 35:6 37:21 41:22 42:19 45:7 46:22 49:6 56:5 58:20 59:15 61:22 62:16 65:1,18 66:11 69:22 70:19 71:14 80:16 81:13 86:4 90:17 93:22 94:20 105:9 106:3 125:24 126:1,3 141:2 144:22 145:24 163:17 169:15 177:19 185:2 186:15 191:15 197:13 203:11 206:8 208:11 209:4,19 210:10 211:6,20 216:6 217:15 219:15 222:12 223:21 233:7 234:6 235:11 238:19

**nays** 126:6

necessarily 157:5 228:2

necessitated 224:18

needed 25:23 61:7

138:24 212:11 220:7 228:9

Nestle 209:25

net 18:6,13 22:22

**Newsprint** 47:15,22

Nice 88:14

night 221:15

Ninemile 45:22

nodding 14:5 87:7

nomination 235:6

non-aseptic 171:5

non-counted 19:20

non-substantiative 231:16

non-substantive

225:17 226:1,7,8 227:13 229:15

normal 14:21,23 27:5

North 230:5

**note** 40:25 138:10 236:7

noted 92:15 237:11

**notice** 113:12,21 192:13,14 194:22 196:22 229:7

**notices** 114:10 153:8 228:8

**notification** 16:7 28:20 95:3 109:8 135:1 153:1 157:7 158:13 162:10 172:21 233:13

**notifications** 47:13 104:10,11 134:22 156:23 236:3

**notified** 45:21 85:8 190:13 192:11

notify 184:16 190:9

November 20:9 44:2

**number** 9:13 24:1 26:21,22 34:9 47:4

86:11 99:7 109:1 113:22 131:1 139:16 142:19,22 143:11 144:8 164:7 217:21 230:3

**numbers** 8:23 84:23 106:14 142:9 214:24 236:2

**numerous** 164:19

0

**O&m** 44:8

oaf 114:1

**object** 76:9 83:3 120:24 122:5

**objection** 152:2 155:4

objective 50:11

objectives 50:10

**obligation** 31:25 199:15

observed 236:8

occurred 8:19 151:11, 12 218:3

occurrence 14:23

occurrences 15:10

October 20:9 26:5 101:5

offer 137:20

offered 17:7

**office** 54:21 55:16 63:18 64:5 67:12 68:4 69:3 76:8,12 113:7 152:2 202:9 212:13,23 217:25 218:2 220:11 223:2 234:18 237:18

officers 234:11 238:6

official 18:1 213:23 215:1

officials 214:10 217:23

**offshore** 50:12,13

oftentimes 112:2

Oil 82:12

Olefins 94:6

one's 92:3

one-year 30:9,13

ongoing 237:19

onus 196:4

open 77:24,25 118:5

opened 25:1

opening 122:21

opens 117:14

operate 89:12 235:23

Operating 38:12 43:4, 17 44:1

operation 89:10,19 180:13

operational 210:20

operations 138:16 157:24 188:16

opinion 32:13 156:8

opportunity 29:5 115:5,12,17 124:9,11 172:20 173:1 231:24 236:17

oppose 211:20

opposed 7:13 11:3 12:7 33:17 35:6 37:21 41:22 42:19 45:7 46:22 49:6 56:5 58:20 59:15 61:22 62:16 65:1,18 66:11 69:22 70:19 71:14 78:8 80:16 81:13 86:4 90:17 93:22 94:20 105:9 106:3 118:19 125:24 141:2 144:22 145:24 159:19 163:17 169:15 176:3 177:19 185:2 186:15 191:15 197:13 203:11 206:8 208:11 209:4,19 210:10 211:6 216:6 217:15 219:15 222:12 223:21 233:7 234:6 235:11 238:19



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**oranges** 171:15 order 21:8 47:14 50:7 52:21 56:21 95:1,6,13 96:3,14 97:10 98:4,5, 10,23 99:2,18,21 100:10,13,16,25 101:8, 23 109:20 110:7,10 111:10,18 112:13 116:6,16,20 118:2,25 119:16,19 120:8 121:3 123:22 124:14,16 126:9 130:21 132:6,8,10 135:4 147:2,8 149:3,15, 18 150:22,24 151:3 152:23 153:4,10,22 154:17 155:9,16,17,18 156:7,13 167:17,21,24 168:18 171:10 172:11, 20 176:9 182:6,14 183:4,12 185:21 236:1

original 22:4 23:20 24:12 27:18 29:20,21

238:9

originally 20:12 52:16

**Orleans** 7:23 35:16,17, 20,21 108:21 187:7 206:13 207:6 210:17, 18,23

Ouachita 146:19 150:16 170:14 189:22

ourself 230:7

out-of-state 166:1

outliers 183:24

outline 225:15

outright 199:17 200:22

outstanding 19:3

oversight 199:3 226:9 233:16

owe 24:6

**owned** 42:8

Owner 35:17

ownership 42:3

Ρ

**p.m.** 238:25

Pack 170:7,11,13,18,20

package 133:18 184:1

packaged 156:22

packages 171:13

**Packaging** 47:15,22 198:7

pages 141:19

paper 39:20 75:2,3,5,7

paperwork 21:8 24:5

parent 50:1 142:4

parish 7:22,23 11:11, 12,13,14,15 12:15 34:7, 13 35:16,18 38:6,7,8,9, 11,12,13,14,15,16,17, 18,19,21 42:6 43:2,5,8, 11,14,17,21,24 44:2,5,8 45:20,25 47:16,17 48:18 49:12 59:2,21 62:3 63:15 65:5,24 66:17 70:3,25 72:23 80:22 81:19 82:1,2,4 87:11 89:11,21 90:24 94:5,6,7 95:17 106:21, 22,23 107:12 108:21 141:21 142:9 146:20 150:16 170:14 178:18 187:7 189:22 193:16 197:20 198:6,7,8,10,11, 12,14 202:14 206:14 207:6,7,14 208:19 209:11 210:1,17,18 211:12 214:14,21 216:9,10,13 217:5,22, 23 221:6 222:22 229:2

**parishes** 196:8 212:21 214:20 236:5

part 50:8 52:10 57:4,10 58:2 67:12,13 73:16 77:6,9 78:19 79:3 83:8 84:11 85:10 86:17 89:4 99:12,16 123:7 155:24 156:9 161:13 180:12,

14,17 182:16 202:8,19 219:6 228:23 229:19 236:12

partial 25:12

participate 237:8

parties 119:7

**parties'** 199:3

parts 223:3

**pass** 99:1,2 156:2 171:14,18

passed 230:15

passes 99:1

passing 159:14

**past** 14:10 73:15 74:8 99:6 100:25 121:1 134:10,13 138:4,14 171:7,19 187:15 194:5 195:2 236:13

**Pate** 164:2,4,9 165:19, 23 166:19

pathway 111:14 138:13,14 156:7

**pathways** 111:23

Patterson 230:12

**payment** 175:10

payments 177:7

**payroll** 23:15,18 32:16 89:23 143:18

penalize 110:14

penalized 114:17 187:21

penalty 13:17 30:9,13

**pending** 99:13 132:8 152:24 182:10

**people** 32:19 64:2 67:20 78:17 110:1 112:21 113:17 117:3, 12,21 119:7 121:9 122:25 124:10 136:15 150:1 158:10 174:17 179:22 194:21 220:25 236:24 237:18

**percent** 167:18,19,20 195:4 196:23 199:20 202:3 203:1 207:19

perfect 117:4 119:23

perfectly 114:15

perform 55:13 89:16

Performance 38:17 40:18 87:10,14,18 88:14

**Perilloux** 49:24,25 50:17,24 51:13,20 52:1, 13,19 54:6,10

period 13:18 17:21 20:14 31:20 32:1 165:3 167:23 173:23 175:8 224:19 226:11,14,19 228:10

**periods** 175:13

person 60:6 177:25

personally 122:4 174:20 196:1 219:25

**personnel** 196:3 201:17

**perspective** 113:16 137:6

pertaining 107:19 117:19

**pertains** 51:6 104:9

Petrochemical 94:4

Petroleum 71:19

**phase** 86:17 87:2

**Phelps** 221:10

phenomenal 79:22

**phone** 213:21 214:9 218:15

**photo** 75:2,5,6

photocopies 221:14

**physical** 55:13 166:5

physically 83:10



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: pick..process

pick 17:20 110:5

**picked** 117:24 119:2 214:9

pie-in-the-sky 74:17

**piece** 21:4 89:13 174:6 175:10,11

**pieces** 89:17 90:3 157:23

Pierson 17:23,24,25 64:22 80:8,11 98:15,16, 22 99:10,25 111:2,3 113:7,24 129:6,7 137:19 138:9 140:19 148:19 152:14 154:1 155:22,23 156:19 167:10 182:21 188:13 193:5,9 195:7,8,15,20 196:13 220:19 225:13, 14 235:15,17

pigeonhole 230:7

**pipe** 50:11 54:17,25 55:3,10

**pipeline** 52:5,9 53:13 54:4,22 55:1

**place** 21:6 22:5,13 24:18 25:25 30:5 114:16 118:11,15 149:16 165:17 228:22 234:19

placeholders 117:11, 21,22

**places** 134:8

plans 55:2 177:6

plant 50:12,18,19,20 52:7,11,15,16,20,21 57:23 74:7 75:20 89:25 91:23 110:3,4 142:19 143:18,21

**plants** 89:11 92:18 153:3

**Plaquemines** 38:8 216:13 217:21,22

Plastics 38:13

**plats** 55:18

**Platte** 38:10

play 155:9 172:8

plead 150:4 169:20

pleading 170:2

pleased 232:4

**pleasure** 162:14 190:17 205:2

pledge 182:23

pledged 237:21

point 17:5 19:1 21:18
23:13 28:12 30:1,5 40:6
45:23 51:4 57:7 68:25
85:1 98:17 99:11
100:23,25 113:24 114:2
116:4,12 121:6 122:17
126:12 137:10 146:25
152:21,24 164:11 168:9
182:13 192:22 193:1
213:3,16 214:6 226:12
228:7 238:8

**pointed** 88:16 154:25 169:8 182:21 194:19

**pointing** 110:17 111:5 116:3

**police** 212:13,25 214:17,21 215:1 218:1 229:2

political 237:4,16

**Polymers** 94:5 105:15 106:21

popular 122:22,25

**portion** 17:19 23:12 224:2

**position** 21:25 26:22 79:13 96:19 97:24 98:2, 7 100:21 118:23 151:5 156:4 171:1 174:19 238:7

positions 120:2

possibly 15:6 111:7

post 228:18 229:11

post-6/24 139:5

posting 228:5 231:13

**postings** 228:21

potatoes 171:16

potential 227:18

potentially 181:1 229:22

Potpourri 224:6,17,22 226:18 231:2 232:25

**Pou** 11:10

**poured** 135:5

**power** 57:23 92:1,17, 20,22

power-to-water 91:22

**practice** 27:5 111:17 117:2.3

practices 231:24

Pre 45:19 46:4

precedence 101:4

precedent 100:24 156:17 220:17

precisely 100:25

preclude 16:18

preclusion 40:25

preference 149:3

premature 18:15 19:2

**prepared** 21:20 68:24 138:12 231:23

present 148:20 196:10

President 223:8

**pretty** 79:22,24 118:1 174:7 213:2

**previous** 101:4 109:16 116:16 150:25 174:24 193:4 198:23

previously 158:6

**Pride** 16:9,14,16 18:4, 11 19:20,22 20:17 25:13 32:14

primary 50:10

principle 118:9

print 214:18

prior 23:15 39:7 47:14 50:6 56:21 91:25 95:1, 5,12 96:2,11,21 97:3,4, 5 99:11 101:1 105:21 110:7 112:12 115:14 119:14 122:12,14,15 123:3,16,20 142:23 151:14 154:10 155:11 156:7,13 161:19 165:5, 18 166:2,9,12 167:16 172:19 176:9,12 185:12,20 194:16 196:14 198:23 213:22

private 92:7 117:3

pro/swaed 226:14

proactively 229:8

**problem** 10:7 39:16 52:4,8 53:16 113:15 126:10 200:5 204:12 220:21 227:24

procedural 22:14,17

**procedure** 196:23 235:7

Procedures 233:19

**proceed** 48:15 49:9 107:9 130:11 150:18 184:8 185:6 187:4

proceedings 26:20

process 22:25 28:22 30:4 50:8,20 52:15 57:5,10,23 58:2 67:12, 13 68:14 73:17 74:22, 24 75:9 77:16,21,23 79:3,4,5,9 85:10 89:5 109:11,12 113:10,11,16 114:14,15,16,18,23 115:20,23 119:22,23 135:20 150:25 154:23 156:10 157:12 164:17 168:14 171:10 175:2 194:6,13 195:22 196:13 214:4,8,11 215:9 218:16,18 220:12,24



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

228:16,24 229:24 232:8,17 234:19 236:12

processed 23:17

**processes** 74:19 114:4 138:5 180:17

**processing** 50:12,19 207:4

Producer 49:11 50:2

**product** 57:12 77:5 78:18,21 79:5 83:8 135:20,23

**production** 77:6 135:16 160:10

**products** 75:1 77:10, 11 135:21 142:3 171:5 198:20 208:17,20 209:9,12

professionals 237:15

profit 79:2

program 7:18 8:18 18:17 20:25 22:15 24:14 29:3 33:5 34:12, 19 35:12,15 36:1 38:1 43:3,6,9,12,15,18,21,25 44:3,6,9 45:21,23 47:2 85:9 136:1 197:3 224:5 230:14,18 233:1 237:8, 21

programs 237:9

prohibit 41:3

**project** 50:10,13 51:15 54:12 79:6 115:14 150:20,23 157:4,10,15, 20 161:19,23 162:11 168:13 169:4 172:17,22 220:16

projected 8:25 9:10

projection 8:24

**projects** 156:21 158:17 168:2,21 179:4,9,23

**promulgated** 99:8 138:23 145:19 148:10 149:2,9 **promulgation** 226:6, 15 233:24

**proper** 192:13 233:13 235:7,24

properly 167:13

**properties** 36:16 74:20,23 75:5 77:11,22 82:17 102:11

**property** 52:5,8 82:12 133:8 194:10

protect 124:6

**provide** 77:10 111:19 112:7 153:3 160:10 183:1,14 236:22

**provided** 111:22 137:23 186:21

**providing** 92:22 183:2 220:22

**provisions** 16:17 20:5 118:12,17 182:23

**pubic** 236:9

public 10:12 11:19
33:21 34:17 35:25 41:8
42:10 44:13 46:8 48:8
61:14 62:5 64:17 65:7
66:1 69:12 70:5 71:5
81:2 85:20 87:13 94:9
95:19 96:5 105:20
107:18 111:12,16 112:2
117:2 131:1,25 145:8
147:14 152:15 159:7,24
163:1 181:23 186:4
189:10 191:4 224:5,19,
20,23,24 226:18,19
227:7 231:5 233:24
236:9,23

publication 228:7 229:7

**publish** 226:18 228:11 229:2

**published** 111:9 224:17 229:14

pulled 116:22 213:11

purchased 42:7 67:16

165:8,9,25 166:2

purchases 166:8

**purposes** 61:3 226:6 228:23

push 68:2 113:18

pushed 21:22

**put** 60:13 89:9 117:11 158:6 173:17 174:18 230:3 234:16

putting 90:2 117:9

Q

**QJ** 15:6

qualifications 85:5

**qualified** 16:12 36:25 110:22,23

qualifiers 36:14

**qualify** 39:11,14 85:8 110:21 117:11 138:6 156:24 166:1

quality 7:17,21 8:3,11, 17 9:9 10:13 11:9 13:19 16:12,18 17:11 18:5,17, 23 19:7,17 20:7,20 21:23 24:13 31:24 34:3, 4,14,18 38:5 76:4 135:18 222:21

**question** 8:9,17 30:21 49:16 50:6 56:10 59:23 60:1 63:17 66:19 67:15 71:22 72:25 82:23 84:16 91:1,6 92:14 107:20 116:1 117:6 119:12 120:5 144:3 149:1 157:3,15 158:15 159:13 167:14 185:10 191:20 213:24

Question's 158:23

questioning 176:2

**questions** 8:2 10:9,16 13:3 26:16 33:8 34:22 38:24 39:1 41:12 44:17 46:12 47:4,19,21 48:20 58:13 59:8 61:10 70:13 71:5,8 80:2,24 81:23 82:15 85:22 90:9 93:14 108:6 116:11 131:2 132:15 137:22,24 138:12,19 143:10 148:1 158:15 166:18 173:6,12 179:16 183:19 192:4 213:4 215:3 218:9 220:18 230:25

quick 39:1 82:15

quickly 89:14

quorum 167:2,4,6

quote 135:20

R

**R&d** 73:15 74:5,16,17, 18,25 75:13,15,18 76:10,24 77:15 78:8,9, 17 79:1,4,7,16

**Raft** 102:11 104:19 105:2,11 115:4 130:8, 10

rail 82:25

railcar 82:18

raise 68:23 169:23

raised 8:17 16:11 26:25 27:20 102:5

range 36:11

**Rapides** 38:17 44:5

rare 100:21

raw 135:15

**Raymond** 67:4,5,17 68:7,11,20 69:5,9

re-marketed 51:5

read 36:10 81:22 94:1 105:22 106:14 154:24 173:4

reading 39:4 157:18 198:3

reads 152:24



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

ready-mix 132:22 134:4 135:8

**real** 110:18

realized 194:9

reason 16:22 19:24 22:13 25:6 54:15 79:17 104:6,14 106:10 116:3, 14 120:25 123:7 141:13 151:2 201:21 227:20 229:3,20,22 231:19

reasonable 153:13

reasons 119:6,8,22

rebate 25:9

rebates 23:15,18 26:3

Rebecca 35:19

rebuilding 72:7

recall 20:9 236:13

receipt 95:12

**receive** 23:15 58:12 156:3 171:20 175:11 194:8 203:1 212:3

received 15:13 20:25 23:17 25:10 32:17 34:12 39:3 95:1,5 96:21 97:1,4,5 98:8 111:11 115:24 130:20 131:20, 21 133:4 147:2 167:16 182:5 189:23 198:15 213:21 224:21,23 227:3 229:5 230:11

**recognize** 156:8 194:24

recommend 225:24 228:3,19 229:4,16,25 230:9

#### recommendation

213:7 224:23 228:17 231:22

recommendations 232:20

recommended 227:15 232:15

recommends 225:10

reconsider 120:17 125:2 181:14

record 126:5,24 146:9 188:14 225:16

recorded 126:11

**Recycling** 108:20 109:6 206:13,23 208:5

reduce 187:17 197:2 199:17 203:1

**reduced** 13:22 31:22 32:14 207:13

reducing 31:13

reduction 13:18 14:9 31:20 195:4 196:23 199:21

redundant 227:10 231:7

referring 40:12

reflect 18:1 87:2 126:24 188:15

regional 237:14

**Register** 36:16 224:18 225:24 227:13 229:12

regret 111:24

reiterate 182:6

reiterated 227:7

**reject** 103:7,23 123:4 125:1 199:17

rejected 101:2 103:10 122:13 123:16 124:18

rejecting 103:6

rejection 106:11

**related** 13:3 20:2 30:18 33:9 76:24 165:16 182:22

relation 119:12

Relations 73:12

relative 18:4 111:23 155:15 236:20 relaying 78:25

relevant 132:5 155:11

relitigate 118:18

reluctant 174:15,21

remain 234:22

remaining 125:11,13 176:5

remarket 51:8

remarks 235:19.23

remember 13:22 39:17 75:2 83:6 142:13 212:11 224:14

**remove** 120:24 137:4 195:3 199:20 227:14

removed 85:7 86:20

**renew** 13:12 21:10 27:7 29:17 30:12 118:16

renewal 11:16 12:11, 14,21 13:11,14,17,18 17:20 21:4,5 23:4 24:16,22 25:4,5 26:15, 17,25 27:1,16,21 28:1, 6,8 30:5,6,8 31:1 118:12 185:16 186:21 187:8 189:9,23 193:17 194:7,8 196:15 198:15 199:20 201:13,19 206:2,15

renewals 11:7,9,20 13:8,21 14:6 118:10 122:16 185:8 186:5,20 187:3 190:10 195:3 196:9,16 204:18 207:10

**renewed** 21:7,9 25:23 194:11.23

**repair** 38:7 63:14 64:18 87:21 89:3,8,14 164:5,8 169:12

repaired 89:14

Repairs 167:7

replace 75:6 86:20

replacement 86:16,22 160:9

replacements 153:13

report 226:9

represent 49:23 88:13 112:4 178:6,8

representation 183:25 188:12 212:7

representative 12:25 49:20 66:24 73:2 82:6 88:2,6 91:2 123:23 128:3 132:24 137:21 140:18 144:16 146:23 152:7 177:11 184:9 187:10,14 189:25 191:3 192:4,7 193:19 197:4 200:11 201:5 204:21 206:17 208:24 209:14 215:19 218:12,13 219:2,4 233:22 238:14

representatives 46:4 187:2

represented 112:2 184:4 197:22

representing 102:11 107:14 212:19 221:11

Republic 7:22

request 12:22 13:14,17 24:16 34:4,8 42:3,5 82:16 139:14 159:14 214:1 215:8 218:16 229:7

requested 24:22 34:10 43:2,5,8,11,14,18,21,24 44:2,5,8 45:24 46:2 62:21 63:9 71:19 187:8 192:24 193:17 201:13 204:19 205:11 206:15 212:22,23 220:5

requesting 144:11 196:16 210:18

requests 211:13,25 212:20 230:17

require 165:11 226:17 227:19 228:18 238:5

required 56:22,24 113:25 153:1 216:10 218:5 220:4 227:23



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: requirement..S-t-u-p-p

#### **MEETING MINUTES**

requirement 110:9,12 228:1

requirements 34:12 43:3,6,9,12,15,18,22,25 44:3,6,9 45:21,24 46:1 110:10,15 160:9 185:15 230:9

requires 182:14

requiring 213:14

requisite 223:3

rescheduled 214:6

research 73:16 74:6

resins 171:3

resolution 202:15 212:24,25 213:15 219:6 221:20 237:7

resolutions 216:11 221:13 223:1

resolve 19:22

**resolved** 24:10,18,20 26:23

resources 16:5 57:9

respect 24:19 104:11 118:10 123:20 199:13

**respectfully** 139:13 198:25

respond 7:11 11:1 12:5 33:15 35:4 37:19 41:20 42:17 44:25 45:5 46:20 48:12 49:4 56:3 58:18 59:13 61:20 62:14 64:24 65:16 66:9 69:20 70:17 71:12 80:14 81:11 86:2 90:15 93:20 94:18 105:7 106:1 125:22 137:24 140:25 144:20 145:22 159:17 163:15 169:13 177:17 184:25 186:13 189:17 191:13 197:11 200:16 203:9 206:6 208:9 209:2,17 210:8 211:4, 18 216:4 217:13 219:13 222:10 223:19 233:5 234:4 235:9 238:17

response 7:8,14 10:10, 14,17 11:4,21,24 12:8 33:10,18,22 34:20,23 35:7 37:16,22 41:10,14, 23 42:12,20 44:15,19 45:8 46:6,10,14,23 48:9,22 49:7 56:6 58:15,21 59:6,16 61:12, 15,23 62:7,17 64:19 65:2,9,19 66:3,12

65:2,9,19 66:3,12 69:14,23 70:7,14,20 71:6,9,15 80:3,17,25 81:4,14 85:24 86:5 90:10,18 93:15,23 94:11,21 95:21,24 105:4,23 106:4 107:16 108:2 133:1 140:22 141:3 144:23 145:10 147:6,16,19 158:25

168:4 169:16 173:14 177:13,20 181:16 183:21 185:3 186:6,10, 16 187:12 189:11,14 191:6,10,16 196:24

159:5,20 162:24 163:18

197:8,14 200:13 203:6, 12 204:23 206:3,9 208:6,12 209:5,20 210:11 211:7,21 216:1, 7 217:10,16 219:16

222:13 223:22 231:3 233:2,8 234:1,7 235:4, 12 238:20

responsibility 58:11 158:9 196:6

rest 109:6 161:15 165:18

restaurant 42:8 137:14

**Restoration** 35:11,14 36:1

resulted 151:7

resulting 123:24 135:20

resurfacing 90:2

retain 104:15 110:4 228:1

retained 230:4

retaining 231:19

**retention** 104:7 227:20 229:20,23 230:23

retired 86:17,23 87:1

retirement 195:25

retroactive 154:7

return 194:10 236:23

returned 12:18

revamp 71:24 72:5

**revenue** 8:25 9:7,11, 19,20

revenues 220:13

review 139:15

reviewed 185:14

revised 20:8 186:21

revision 20:10

Rhonda 102:10

**Richard** 96:9,17 221:10 222:19

**Ricky** 62:10 128:11 222:8

**Rigs** 12:15

risen 103:21

risk 67:10

**river** 89:12

**RJQ** 42:5,8

Robby 103:20 128:23

**Robert** 44:22 45:2,3 49:1 142:2 146:9,11 161:14 162:22 198:20 199:10 238:15

robotic 67:22 68:15

**Roderick** 152:19 158:5

**role** 228:15

rollcall 127:4 147:21

rolling 174:17

Rona 91:13

**Ronnie** 129:10

room 118:6 138:11

roost 220:13

**Rouge** 11:12 34:7 35:18 38:9,14,15,18,21 43:1,5,8,11 141:21 213:4 230:6

routine 153:13

**RTA** 35:23

**rule** 64:4,9 111:8 121:7 122:1 136:5 151:21 179:7 226:6 229:13

rules 13:7,12,19,25 15:8 20:7,8,10,13,14, 16,20 21:1,15,16,19,21, 22,23,24,25 22:4,10,12, 20 24:12 39:10 56:22 60:2,12,17 63:19,25 67:2,11,13 68:5,6,19,25 72:12.14 73:15 74:13 76:5,10,11 79:15,17 83:6,18 84:4,5 99:8 109:21 110:20 112:6,15 113:9 114:11 117:7 118:1 120:10,11,12 121:11,12 122:1 123:9 132:8 135:14 136:11, 20,21,24 137:22 138:22 139:4 145:19 148:4,7, 10 149:2,9,11,13,17,19 153:1 158:8,20,21 166:6,7,11,13 182:18 183:8 214:2 219:24 224:5,16 226:11,13,17 227:12,19 228:24 229:19 231:2,20 232:12,16,25 233:24 234:16,19 235:25 238:5

run 77:23 133:9 180:16 235:3

running 134:6 136:13

S

**S-h-i-e-l-d** 170:20

**S-t-u-p-p** 139:22 141:17,20



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**Saint-gobain** 195:10, 13 196:2

sale 16:10 135:22,24

**Salle** 11:15

**salt** 180:2,4,6,8,10,12, 16

**Sasol** 11:14 72:22 73:1, 2,8,12

sat 153:10 172:7 201:12

**sates** 111:10

**satisfied** 77:13,14

scenario 132:7

scheduled 173:16

schedules 173:22

**school** 202:18 212:13, 25 213:5,9 214:6,14 218:1

Sciences-pamlab 209:25

scientists 78:9

scratched 153:11

**season** 171:17

**seasons** 171:15

seconded 7:5 10:23 12:2 30:17 35:1 37:13 41:17 42:15 44:22 46:17 48:5 49:1 56:1 59:10 61:18 64:21 65:13 66:6 69:17 70:10 71:3 80:11 81:8 85:18, 21 90:13 93:17 94:15 105:19 108:5 125:19 131:16 140:19 144:17 147:13 152:13 166:23 167:13 177:11 184:21 186:2 189:8 197:4 203:4 205:24 208:2,24 209:15 210:5 211:1,16 215:19 217:6 218:24 222:7 223:16 232:23 235:2 238:14,24

**seconds** 200:11

Secretary 17:23,24 64:22 80:8,11 98:15,16, 22 99:10,25 111:2,3 113:7 129:6,7 137:19 140:19 148:19 152:13 155:22,23 156:19 182:21 193:5,9 195:7,8, 15,20 196:13 220:19 225:13,14 235:15,17 237:24

**section** 107:6 152:24 227:10

**Sections** 182:14

seek 27:1 112:2

seeks 155:25

segment 50:11

selection 177:8

sell 171:3 172:1

sells 51:25

**Senate** 226:10

Senator 137:24 138:9

**send** 22:12 135:13 149:12 171:13 194:7,22 195:9,10 196:14 214:17 228:8

sending 135:4

sensation 152:20

sense 78:17 103:22

sentence 227:11

separate 76:5

**served** 171:6

**service** 77:9 89:8,11 157:23 165:17 173:17

**Services** 11:15 43:23 44:8 49:11 50:2 211:11 214:23

session 39:8

**set** 13:7 14:2 22:19,20 100:24 120:11 227:8

**setting** 153:19 220:17

**settled** 152:22

**Shakti** 38:19

**shape** 135:18

she-said 198:24

**sheet** 86:11

**shelf** 165:3

**Shell** 81:18,23,25 82:1, 2,3,6,12 85:19 86:10

**Shells** 81:22

**sheriff** 216:12

**sheriff's** 202:9 212:13, 23 217:25 218:2 220:11 223:2

**Shield** 170:7,11,13,18,

**ship** 171:24 180:17

shipment 172:1

shipped 84:10

**Shipyard** 63:14 64:18 164:5,8 167:7 169:12

**Shiv** 38:19

**Shonkwiler** 193:23,24 194:4 195:9,11,18 196:20

shook 16:24

**shot** 193:12

shovel 54:24

**show** 108:25 115:6 124:11 171:22 179:19 184:12

**showing** 182:17 183:1 186:23 220:3

**shows** 142:18

**Shreveport** 142:3,5 143:7 198:8,9,10,11,13, 21

**sic** 8:7 44:22 57:15 89:25

**side** 79:2 213:20

sides 199:3

**sign** 14:20 19:22,23 20:3 21:15,17 22:3 99:5,19,22 100:14,16 119:21 156:20

**signature** 98:19,25 101:24

signed 12:17 15:2,13 16:21 17:8 18:14,15 21:3,6,8,18 23:9 25:8 26:17,18,23 27:18 153:10.22

significant 188:17

significantly 9:9

**signing** 20:18 23:3 132:6

silver 75:4,6

**similar** 30:9 115:15 122:12 123:4

simple 104:18

**simply** 60:18 113:17 152:3 213:17

sir 18:25 29:1,5 37:4 39:6 40:4 41:6 49:25 50:18 51:22 52:2,15 54:7 60:15 61:5 76:4,8 79:11,19 80:5 83:1 87:23 88:20 90:7 97:17 104:22 131:8 133:6 139:9 140:5,10,14 141:24 143:17 144:14 152:9 160:3,23 161:6 162:19 165:20 170:4 178:1,13 180:10,25 185:18 187:24 188:8 189:5 190:5 192:1,18 197:17,25 205:15 214:19 223:14 233:16

**sit** 68:1 113:17 138:25

**site** 55:14 57:11 73:20, 24 82:17,19,22,24 83:1, 11 84:1,10,22 86:25 89:21 133:23

**sitting** 53:12 69:2 137:9 194:23



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**situation** 20:11 22:2 24:16 108:12 109:25 112:8,20 152:21 160:1 229:21

**situations** 109:23 120:13,14,15 122:23

**sixth** 30:3

**Sixty-four** 32:23,25

**sky** 116:22

**Slabs** 164:22

slipped 194:13 201:16

**Slone** 12:2 23:6,7 30:14,17 44:23 57:20, 21 58:3 59:10 64:21 69:17 90:12 93:17 105:19 114:20,21 115:2,10 123:11,12 125:19 129:10,11

**SM** 232:13

small 89:9 157:20

Smallpage 35:19

software 67:11,15 69:1

**sold** 135:8,22 171:23

**Solutions** 150:16 151:9 152:10 157:22 159:15

something's 85:6

**sooner** 88:8 126:13 205:21

**sort** 18:7 110:9 118:9 228:12

**sound** 113:10

**Southern** 108:20 109:6 206:13,22 208:4

Sparkhound 34:6

**speak** 15:11 107:5 108:10,11,13,19 109:5 150:2 164:11

spear 237:3

**special** 15:10 34:18 211:25

**specials** 34:4,14

Specialty 142:3 198:20

**specific** 137:24 159:11 225:9 230:3,17

**specifically** 68:12,21 108:10,19 150:5 159:12 182:7 184:7

specifics 138:15

**specs** 77:5

**Spell** 141:15

**spend** 53:20,22 110:2, 16 122:6 174:7 178:25

**spent** 32:5 109:19 121:14 156:6 167:9,16, 22 174:23 175:1,5 236:10,11

**spoke** 218:11 230:20

**spoken** 225:23

**spot** 89:16

spreadsheet 186:22

**St** 11:13 38:7 82:3 90:24 132:21 178:18

staff 13:7 16:24 17:3 60:1,6 73:14 76:21 83:5 84:22 86:9 92:15 96:6 116:5,6 121:22 133:4 137:21 138:18 191:20 195:22 196:5 198:23 218:4 224:12 234:9 235:23 236:4

staff's 58:10

**stage** 58:8

**stand** 52:14

standalone 162:11

**standard** 155:8,11 156:15

standing 199:14 237:6

Star 38:14

**start** 57:11 64:1 72:13 88:18 96:6 122:17 196:16 212:21 228:10

**started** 26:18 29:21,24 113:20 115:14,16 125:7 150:20 172:18,19 175:2 176:12 207:4 213:9

starting 115:20 146:14

**starts** 152:21

**state** 18:5 24:6 33:7 49:22 63:18 113:8 115:13 182:16,24 183:1,2 207:7 229:8 237:14

**State's** 112:14

**stated** 138:23

**statement** 17:1 19:11 24:11 36:7 64:11 86:16 231:15 236:21

states 102:14 228:22

**stating** 98:23

statutes 8:12

statutory 8:12

stay 123:7 238:8

**staying** 238:15

**step** 13:2 49:22 66:25 73:8 82:8 88:10 91:3 102:8 132:12 141:24 152:16 163:25 170:3 178:1 181:25 182:1 193:21 198:2 201:7 206:17 212:9 226:7 231:8 232:12

stepped 138:3

steps 220:22

**Steve** 167:2 234:19

Steven 35:21 129:18

stood 236:19

**store** 133:19

**story** 198:22 199:1,24

213:20

**strange** 152:20

strengthen 171:1

**strict** 230:8

**strictly** 8:11 16:10

strongly 154:20

structure 36:20

structured 154:11

structures 37:2

**studies** 171:25

**stuff** 91:6

Stuller 45:25

**Stupp** 139:12,20 140:21 141:10,17,20 160:6 162:16

subdivisions 237:4,16

**subject** 76:2 84:21 85:4 97:12 98:25 119:15,18 121:13

subjecting 122:2

**submission** 139:15 154:6

submit 9:18,20 21:4

**submitted** 27:19 101:1 116:4 122:2 132:5 150:4 153:6,21 154:9, 15 155:10,12,13,17,19 179:10 227:4

**subsequent** 153:6 155:12,13 214:5

substantial 19:17 32:7

substantially 17:8 20:8

**substantive** 22:15 224:15,16 225:17 226:5,17 229:24

substantively 20:16

**substation** 91:18,22 92:11,21

substations 92:3,8

**substitute** 124:23 125:9 167:15 169:10

sufficient 110:4



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: suggest..trained

suggest 72:13 230:19

suggested 226:4,5

suggesting 160:19

**suit** 18:18 74:20,24 77:12

**suitable** 135:17,21 137:4

summaries 11:16

suppliers 179:8

**support** 113:7 176:3 202:7,15,19 212:12 214:2 215:21 216:25 220:6 223:3

supporting 212:24

supportive 196:7

**suppose** 180:11,13

**supposed** 113:8 158:12

surely 27:6

**surface** 87:10,14,18,20 88:13 89:3,15

surfactant 77:21

**surfactants** 77:19,20, 22,25

Surgical 44:5

**SWACO** 221:5,11 222:6

sweep 168:11,25 169:5

sweet 171:16

**Systems** 189:21 191:5

т

table 115:5.19 237:10

**takes** 137:17 165:3 237:20

**taking** 78:10 116:22 122:13 156:4 158:8 220:12

talk 108:23 125:17

167:10

**talked** 183:7 229:12 236:15

**talking** 32:3 124:22 125:7 167:6 171:15

**Tammany** 11:13

tax 35:11,14 36:1 39:25 47:1,7 52:5,9 67:5 91:13 133:8 153:16 166:2 193:24 194:10 197:3 198:21,25 201:10 207:11 209:24 224:1 227:11 230:15

taxes 82:12

tea 137:15

TEB 8:25 9:10

**Tech** 189:21 190:1 191:5 192:25 193:10

Technologies 70:2,6, 24

**telling** 36:22 39:18 53:22 92:9 96:25 113:21 119:9 136:14 180:22 194:17

tells 79:14

tendency 24:3

**term** 23:4 29:22 43:2,5, 8,12,14,18,21,24 44:2, 5,8 227:11

terminations 42:25 44:14

terms 111:16 112:3 118:24 132:9 154:7 188:15

**Terrebonne** 12:15 38:12

terrible 37:6

terrific 89:19

territory 237:5

test 171:14,17

**testing** 171:10

**Texas** 151:8 156:5

thee 126:24

**theory** 76:1

thing 15:24 118:5,17 124:12 137:17 173:7 182:23 192:14 230:7

things 22:17 57:8 64:1 99:9 109:16,22 116:23 119:7 121:9 122:21 123:2 152:22 164:12 172:7,14,18 178:22 179:1,24 194:25 225:20 231:13 235:21 236:3

**thinking** 116:15 117:16 220:14

thinks 122:7

**third-party** 51:21,24 52:11

**Thomas** 15:20 16:3

thought 31:5 110:22 112:24 114:4 122:22 136:6 158:11 168:2 181:13 188:10 234:20

threshold 157:11

**thumb** 179:7

Thursday 224:20

tied 151:15 171:20 180:22

tightly 230:22

**till** 25:10 27:15 96:21 106:9 215:20

**Timber** 67:25

time 9:19 13:4 17:6,21 18:18 19:2 20:14 22:13 28:13 30:2,5 31:20 47:20 53:20,23 86:19 99:11 102:12 111:18,25 112:15,22,25 113:9 114:12,16 121:1 122:6, 17 125:16 153:21 156:16 160:17 165:3 166:7 167:23 172:6 175:8,13 177:1,4,5 183:20,23 190:2 194:21

199:12 202:6 205:5,8, 10 226:12 228:10 231:23 236:10

timeframe 8:19

timely 116:4 150:4 207:22

**times** 179:5 202:5 220:1 236:13

timing 131:2 184:6

tip 237:2

today 16:4 21:11 75:12 76:19 96:18 99:9 102:21 113:15 138:11, 15,24 144:9 151:5 156:3 164:11 184:4,13, 23 194:24 195:5 199:5 200:21 202:3 207:11 212:22 219:7 223:1 226:21 236:19

today's 7:2 39:10

**told** 27:7 78:25 96:18 112:23 154:25 199:2,10 200:20 213:12 234:15

**tomatoes** 171:16

**Tommy** 91:11

tools 89:9

top 13:10

tornado 188:16

**total** 10:2 33:2 101:14, 19,20 108:25 115:18 164:24 188:17 225:8

**totally** 104:15

touch 202:9

tough 231:21

tow 164:15

track 25:3 40:1 213:2

tracks 226:20

tractor 55:10

**Traina** 43:11

trained 237:17



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

training 86:18 237:19
transferred 210:2
transfers 209:24
transpired 103:25
transport 52:2
traveled 213:3 218:7
treat 77:22 199:6
treating 123:8

treatment 91:23 92:4 109:24 110:19

troubling 156:17

truck 134:6

**trucks** 133:9,22 134:7 135:13 136:15 166:4

truth 75:12

**Tubreaux** 43:20,23

**Tucker** 201:9,10 202:4, 21 203:15,21 204:3,11

tuning 78:18

turned 114:10

tweaks 225:18

two-year 15:7

Tylose 80:21 81:3

**type** 74:24 180:11 198:24

typical 28:18

U

**Uh-huh** 68:21

Ultimately 163:8

**unable** 214:18

underground 54:17

180:15

underline 100:22

underneath 158:18

**understand** 36:7 51:14 63:19 67:10 68:8 89:4

92:15 109:22 112:10 114:7 120:8 133:4 134:13 136:8,19 141:7 142:13 143:17 162:8 166:14 167:21 168:17, 19 171:9 175:16 176:18 188:18 195:23 196:3

understanding 8:10 25:8 54:23 60:1 121:7 148:6 151:16 161:11 225:16

understands 109:23 225:19

**Understood** 79:19 100:1

**uneasy** 120:9

**unfair** 117:5

Unifirst 38:20

**Union** 90:23 91:1,2 93:14

unique 180:11

unlike 194:21

unsuccessful 202:14

**update** 103:1

**upgrade** 92:4 110:2

**upgrades** 60:4 227:22

**UPS** 11:14

upwards 179:1

**USA** 11:14 12:15 72:22 210:2

usual 120:13

V

valid 84:17

validate 162:16

**valorem** 186:23

valuable 182:24

vendors 179:8

verbal 230:13

verbatim 13:19

verification 176:8

verify 55:14 162:16

221:22

Vermilion 211:12

**version** 20:6 21:14 227:12

versus 116:3

vice 238:7.11.16

**view** 101:7,22 137:16 155:15

viewpoint 112:1

Ville 38:10

violated 122:1

visit 54:21

voice 237:10

voices 148:18

vote 58:14 120:17 125:5 126:15 127:4,18 135:6 136:14 147:22 149:13 169:10 172:6 174:21 199:14 202:18 203:8 213:7

**voted** 126:18,24 127:2 181:8

voting 127:13 146:9,10

W

wait 170:22 187:19

waited 27:15 172:7

walk 68:25

walked 121:17,19

walking 64:1

Walle 105:15 106:23

wanted 14:14 20:15 21:2 79:14 96:19 113:19 121:14 123:25 175:7 183:11 192:22

193:1 203:16 228:18 229:1 237:7 **wanting** 230:22

ware 137:4

wares 135:17

warrant 177:1

water 75:21 92:4

**Waxes** 142:5 143:8 198:8,9,11,12,13

ways 123:16

Weber 194:6 195:24

**website** 228:7,13,19 229:3,9,10,13 231:13

**Webster** 197:20

week 89:12 103:1

214:12

West 38:18 65:24

170:7,11

Westlake 94:4,5

whatsoever 110:8

152:2

**whisper** 141:13

widget 78:10,11

wife 89:10

William 139:11 160:5

Williams 37:13 50:1 51:5 62:12 66:7 94:6,15 105:2 129:14,15 166:23 192:20,21 208:25 238:24

Wilson 7:6 10:24 42:15 56:1 65:13 70:10 71:3 81:8 85:21 129:22,23 144:17 148:2,3 162:21 184:21 186:2 189:8 203:4 205:24 210:5 211:1 215:19 218:25 232:23 238:14

win 27:8

Windham 7:9,12,15,25 8:6 9:2 10:8,11,15,18, 22 11:2,5,17,22,25 12:6,9,24 14:16 15:17, 25 17:22 20:1,22 22:7



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

April 26, 2017 Index: Windham's..Zone

#### MEETING MINUTES

23:5,19,24 24:23 30:11, 16,22 31:4,8,15 33:3, 11,16,19,23 34:16,21, 24 35:5,8,24 36:4 37:12,17,20,23 38:22 40:24 41:7,11,15,21,24 42:9,13,18,21 44:11,16, 20 45:1,6,9,15 46:3,7, 11,15,21,24 47:18,25 48:4,10,13,19,23 49:5, 8,15,19 50:3 52:22 53:19 54:3,8,14 55:6, 12,20 56:4,7,11 57:6,25 58:9,16,19,22 59:3,7, 14,17,22 61:9,13,16,21, 24 62:4,8,15,18,23 63:6,11 64:16,20,25 65:6,10,17,20,25 66:4, 10,13,18,23 69:11,15, 21,24 70:4,8,15,18,21 71:1,7,10,13,16 72:19, 24 73:7 76:23 77:3 78:2,7,15 80:1,4,10,15, 18,23 81:1,5,12,15,20 82:5 85:3,17,25 86:3,6 87:12,17 88:1,5,9 90:8, 11,16,19,25 91:8,14 93:13,16,21,24 94:8,12, 19,22 95:4,9,18,22,25 97:6 98:14 100:2,7,17 102:7 103:13 104:2,25 105:5,8,10,17,24 106:2, 5,12,17,24 107:7,13,17, 25 108:3,16 109:2 110:25 113:1 114:19 115:21 116:13,24 119:11 120:3 122:9 123:5 124:2,19 125:6, 12,18,23,25 126:4,16, 21 127:1,15 129:18,19 130:2,9,15,24 131:9,15 132:13,23 136:23 138:2 139:8,21 140:2,6,11,16, 23 141:1,4,6,9,14,22 143:3,9,14,20,24 144:4, 10,15,21,24 145:3,14, 20,23 146:3,8,21 147:7, 12,17,20,25 148:5,12, 16,22 149:5,24 150:11, 17 152:5,12 155:21 156:25 157:17,21 158:22 159:6,18,21 160:12 161:12,25

162:5,13,20,25 163:7, 12.16.19.23 164:6 165:15,21 166:17 167:3 168:5 169:7,14,17 170:8,21 173:11,15,24 174:3,13 175:3,15,21 176:1 177:9,14,18,21 178:4,10,14,19 179:14 180:19 181:7,12,17,22 183:17,22 184:15,19 185:1,4,24 186:7,11,14, 17 187:1,9,13 188:23 189:2,6,12,15,18,24 190:6,16,22 191:1,7,11, 14,17 192:19 193:2,7, 11,18 194:1 195:6 196:18,25 197:9,12,15, 21 198:1,16 200:6,10, 14,17,25 201:4,24 202:12,20 203:3,7,10, 13,19 204:9,13,20 205:1,7,22 206:4,7,10, 16 208:1,7,10,13,21 209:3,6,13,18,21 210:4, 9,12,21 211:5,8,14,19, 22 212:6 214:7,15 215:11,17,24 216:2,5, 14,19,24 217:3,11,14, 17 218:22 219:10,14, 17,21 221:2,7,21,25 222:4,11,14,18 223:4, 10,15,20,23 224:3,9 225:12 226:22 230:24 231:4 232:6,21 233:3,6, 9,20 234:2,5,8 235:1,5, 10,13 237:23 238:10, 18,21

Windham's 235:22

Windows 68:4

word 71:24 112:14

wording 16:15 24:15

words 72:14

work 64:3 75:4 77:16, 18 78:1 95:12 113:19, 23 151:7,8 154:22 156:12 234:10 236:4

worked 109:11 121:16

**working** 16:1 32:19 74:21 87:7 135:15

175:25 195:22 237:13,

**works** 54:23 55:1 75:17 77:21 78:11 83:13 121:16

workshops 237:14

world 199:11,13

worms 25:2

worth 23:14 76:8 173:8

**Wow** 121:20 205:2

wrap 215:9 218:18

write-up 230:16

**written** 149:17 227:4,6, 8 228:8 229:7 230:12

**wrong** 33:5 73:17 101:9 103:8 133:10

wrote 122:24,25

Υ

y'all 13:25 17:1 31:21 40:1,7 53:8 64:9 79:22 103:6,7 126:9 185:14 186:21 191:21 212:2 221:12,17 224:15,21

year 8:24 9:3 14:1,9
24:4 26:15 28:1 30:3
31:9,13,22 32:16
109:13,14,15,16,19
110:6 115:25 116:1,7
131:6,22 150:3 151:2
154:9,10,11 166:10
171:8,14 172:19 173:25
174:11,17,23,24 185:13
187:16,17,22 192:25
194:9 195:3 197:3
199:20 203:1 214:25
230:15

year's 100:3

yearend 166:9

years 13:15,22 15:1,9, 14 19:18 21:10 23:14, 16 24:5,22 25:6 27:15, 20 29:5 31:2 92:23 121:15 171:19 194:6 199:21 207:1 237:5

yesterday 220:10 you-all 112:10

Ζ

**Zatarain** 88:12,13,19, 25 89:7 90:6,9,21

**Zone** 38:1 39:3 41:9 44:14 237:8



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX