REPORTED BY:
RACHEL TORRES-REGIS, CCR, RPR
CERTIFIED COURT REPORTER

APPEARANCES OF BOARD MEMBERS:

Robert Adley
Robert Barham
Millie Atkins
Glenn Brasseaux
Yvette Cola
Major Coleman
Ricky Fabra
Manuel Fajardo
Jerry Jones
Heather Malone
Senator Ward
Charles Miller
Jan Moller
Senator Chabert
Don Pierson
Scott Richard
Daniel Shexnaydre
Ronnie Slone
Bobby Williams
Steven Windham
Woodrow Wilson
Mike Huval

APPEARANCES OF STAFF MEMBERS:

Melissa Sorrell
Brenda Guess
Eric Burton
Becky Lambert
Joyce Metoyer
Kristin Cheng
Danielle Clapinski, Esq.

MR. WINDHAM:
Call the C\&I Board meeting to order. I would like to welcome all of the visitors that we have attending this meeting as well as the board members and thank the board members for their service.

With that, we'll ask Melissa to call the role.

MS . SORRELL:
Robert Adley for Governor
Edwards. Can you hear me? Can you hear me? Okay. Robert Adley for Governor Edwards.

MR. ADLEY:
Here.
MS . SORRELL:
Robert Barham for Lieutenant
Governor Nungesser.
MR. BARHAM:
Here.
MS . SORRELL:
Representative Abramson.
Millie Atkins.
MS . ATKINS:

Here.
MS. SORRELI:
Mayor Brasseaux.
MR. BRASSEAUX :
Here.
MS . SORRELL:
Representative Carmody.
Yvette Cola. Major Coleman.
MR. COLEMAN :
Here.
MS . SORRELL:
Ricky Fabra.
MR. FABRA:
Here.
MS . SORRELL:
Manuel "Manny" Fajardo.
MR. FAJARDO:
Here.
MS. SORRELL:
Jerry Jones.
MR. JONES :
Here.
MS . SORRELL:
Heather Malone.
MS . MALONE :

Here.
MS . SORRELL:
Senator Ward for Senator
Martiny.
MR. WARD :
Here.
MS . SORRELL:
Charles Miller.
MR. MILLER:
Here.
MS . SORRELL:
Jan Moller.
MR. MOLLER:
Here.
MS . SORRELL:
Senator Chabert for Senator
Morrell.
MR. CHABERT :
Here.
MS SORRELI:
Secretary Pierson.
MR. PIERSON:
Here.
MS. SORRELL:
Scott Richard.

MR. RICHARD :
Here.
MS . SORRELL:
Daniel Shexnaydre.
MR. SHEXNAYDRE:
Here.
MS . SORRELL:
Ronnie Slone.
MR. SLONE :
Here.
MS . SORRELL:
Bobby Williams.
MR. WILLIAMS:
Here.
MS . SORRELL:
Steven Windham.
MR. WINDHAM:
Here.
MS . SORRELL :
Dr. Wilson.
MR. WILSON :
Here.
MS . SORRELL:
We have a quorum.
MR. WINDHAM:

Thank you, Melissa. We're going to ask again this time as you make motions and seconds if you could just state your name for our court reporter to make it a lot easier on her, and I still don't quite have everyone's names down.

With that, I would like to get -- has everyone had a chance to read the minutes? Can $I$ get a motion to approve them. Mr. Slone. Seconded by Dr. Wilson.
Well, this is a very
momentous occasion for us here at the C\&I Board. We have never had a sitting Governor appear before us, so $I$ would like to give the Governor of Louisiana a welcome.
(Applause by all attendants.)
So, Governor, I would like to ask you to address the audience as well as the Board.

GOVERNOR EDWARDS:
Well, thank you, and part of
what I'm doing here today is precisely because no Governor has ever been here. I believe this program has been on auto pilot for too long and it's time to do something about it. The industrial tax exemption in the State of Louisiana is unusually generous, and that's a quote from the tax foundation, and it is a program that I believe has not been watched carefully over the years. It's been on autopilot and $I$ believe it's time that we -- we insist upon some changes, and so that's what I'm doing here today and I'm happy to be with the Board of Commerce and Industry to talk about this particular program, and I'm glad to see so much interest from the public as well. I suspect that's a first here, too.

Look, the fact of the matter is the aggregate value of ad
valorem taxes that are being
exempted because of the
Industrial Tax Exemption Program
is now greater than the homestead
exemption in the State of
Louisiana. You-all see these books in front of me. Those are

ITEP applications. There's only two pages per application, and those are all before you right now for approval. Louisiana is
the only state that controls
industrial tax exemptions at the
state level, but the taxes that are being foregone are the
locales and yet we do not have a procedure in front of us that requires the input of the locals before this Board Act.

Further, the industrial tax
exemption is not tied to job
creation. Now, it's justified
because you can allow us to make
this investment in our
manufacturing facility and you
can afford to forgo the ad
valorem taxes that we would otherwise pay because we are going to be creating jobs in your
local area and that's going to
benefit the economy and all of the sales tax collections and the people moving here, but the rationale for this program, absent job creation, really isn't there. So I have decided, based upon the constitution with vest with me the discretion to either approve ITEP exemptions or not to tie my approval to a few things
that $I$ believe will greatly
improve the program overall. It
will remain extremely generous but it will also be competitive, and we are going to make sure that we tie it to job creation and local governmental official input.

> I would also invite your
attention, and $I$ understand that
many of you are new and some of you are not, on occasion you just ought to open the constitution and read it and look at what the constitution says with respect to the industrial tax exemption. The State Board of Commerce and

Industry are a successor with the
approval of the Governor may
enter into contracts for the
exemption from ad valorem taxes
of a new manufacturing
establishment. A new
manufacturing establishment or an
addition to an existing
manufacturing establishment on
such terms and conditions as this
Board, with the approval of the
Governor, deems in the best
interest of the state. Now, we
all know what the new
manufacturing establishment is but the word "addition" has been stressed beyond any reasonable understanding of that term. There
are ITEP applications before you
that deal with maintenance simply
replacing a piece of worn out
equipment. And if you will look
at these applications, many of
them reveal zero temporary
construction jobs and zero
permanent jobs, but the
industrial tax exemption would
remove from them the burden of
paying hundreds of thousands of dollars in ad valorem taxes, so
it's just too generous and it's
time we bring it in, we can form
it with the constitution and we make sure we give locals some
input and we tie it to jobs, and
so I'm here to tell you that --
and, by the way, you may go up to
100 percent and you may do it for
as long as ten years. This
program has been autopilot, everything has been one hundred percent and everything has been ten years. We need to do better.

We need to be more competitive, and so I'm here to announce that

I will be signing an executive order to let everyone, including you-all know, the industry, especially you, but also manufacturers, the conditions upon which I will or will not consent to an industrial tax exemption going forward and when that will be in place, and so I wanted to come here and share my thoughts with you.

And just a couple of other items. This program has become an entitlement program, not an incentive. If we reduced the exemption by 30 percent, we would still be, in many categories, the most generous state in the nation with respect to the industrial tax exemption. These exemptions will cost local governments over
\$7 billion over the next five
years. So I've asked Richard

House, an attorney working with
the Department of Economic
Development, over the last several weeks to come up with an Executive Order, and they will do the things that $I$ mentioned. I believe Richard is with us today as well as Don, the executive -the Secretary of the Department of Economic Development, and so I wanted the announcement to come as to what is in the Executive Order, when it will trigger so
that we know which application it applies to, which it does not, and certainly while I'm here, Mr.

Chairman, if there are questions
from the members for me, I am
happy to answer those questions.
MR. WINDHAM:
Thank you, Governor. Does
anyone have any questions?
MR. ADLEY:
Governor, in talking with some of the members of the Board,
the only question that was asked
that $I$ would like to just make totally clear for them, the
effective date of the Executive
Order is going to be today at
this moment, is that -- am I
interpreting that correct?
GOVERNOR EDWARDS :
Well, I haven't signed it
yet. It can't be effective
before $I$ sign it, but it will be very, very soon.

MR. ADLEY:
Okay. So what we do today, we will be taking action that is vested in the Board knowing that at whatever action we take that's what your position is as we move forward. The only question --
the question people have asked is that these that have been placed before us, I think it is our obligation now to at least determine these applications what is attached to jobs, what is
constitutionally correct, but the
Board itself still has that
obligation to do their due
diligence. Is that what I --
would that be a fair statement?
GOVERNOR EDWARDS:
Yeah. I think the
constitution always requires that
we honor it and it's always this
Board's job to make sure that
these applications, if they are
going to be granted, are
consistent with the law and best
interest of the state, and so I
would -- $I$ would certainly --
because the Executive Order will
not affect the applications
before you with respect to those
that had advanced notification,
that doesn't mean that you're
obligated to approve them. You
do whatever you would normally
do. And this is a new Board, and
if this Board chooses to do
something that it hasn't normally
done in the past, so long as it's consistent with the constitution in what this Board believes is in the best interest of the state then you are not just permitted to do that, you are obligated to do that.

MR. WINDHAM:
All right. Thank you.
Representative Abramson, I
believe, No. 4.
MR. ABRAMSON :
I had a question that I
wanted to ask you. Thank you for answering.

MR. WINDHAM:
Governor, would it be
appropriate for Richard to read the Executive Order or --

GOVERNOR EDWARDS:
Well, either read it or I
suspect he could go through each section of it and explain what it means and then allow himself to answer any questions.

MR. HOUSE :
The Executive Order provides
that it sets forth the terms and conditions under which the

Governor determines the contracts with the industrial tax exemption program are in the best interest of the State of Louisiana in accordance with the Louisiana constitution. Now, for all pending contractual applications for which no advance notification is required presently under the rules of the Board of Commerce and Industry except for such contracts that may provide for new jobs with completed manufacturing plants or establishments, this order is effective immediately upon signature of the Governor. For all contracts for which advanced notifications is required under the rules of the Board of Commerce and Industry, this order
is effective for advanced
notifications filed after the
date of the issuance of this
order. In the future, only
contracts that are accompanied by
advanced notification will be
considered by the Governor.
Applications for miscellaneous
capital additions, applications
for tax exemption for maintenance
capital requires environmental
capital upgrade and new
replacements for existing
machinery will not be approved or
issued contracts by the Governor.
The Governor will not approve
contracts unless the Board of
Commerce and Industry
specifically determines that the
establishment meets the
constitutional definition of
manufacturing. Exemption
contracts for new manufacturing
plants or establishments are
favored by the Governor and this
is going forward, by the way, upon his signature, are favored
by the Governor and exemption contracts for additions to any existing plant or establishment are not favored by the Governor unless they provide for new jobs or present compelling reasons for the retention of existing jobs.

In the future, all contracts and
-- all contracts subject to this
order providing for the
industrial tax exemption shall
include Exhibit A, which will
consist of a cooperative endeavor
agreement between the State of
Louisiana, the Louisiana
Department of Economic
Development and the applicant providing for the creation or retention of jobs and provisions for the exercise of the option from the Louisiana constitution for the term or the percentage of the exemption granted in the
contract and for the reduction or
loss of the exemption based upon
the applicants compliance with
the contract. All contracts that
provide for the industrial tax
exemption shall include Exhibit
B, which will consist of
approvals of the relevant
governing parish council or
police jury by resolution, the
relevant municipal council by
resolution, the relevant School
Board by resolution, and the
sheriff of the parish by
resolution signifying whether
each of those authority is in
favor of the project. The
secretary of economic development
is to provide guidance to the
local parties to Exhibit B as to
the suggested alternatives for
their consideration including the
exarameters of job creation,
payroll, percentages of the
exion and the length of the
mer
exemption and the length of the
contract.
Now, only contracts --
subject to this order, only contracts, including Exhibit A and Exhibit B, as I've just described, will be approved by the Governor. Contracts for the industrial tax exemption that do not meet these conditions will not be approved by the Governor. In the future, the Board of

Commerce and Industry may address by rule any other contractual
arrangements that it deems necessary and submit these to the Governor for consideration as amendments to this Executive Order.

Going forward, the Department of Revenue shall, in coordination with the Louisiana Department of Economic Development implement procedures and shall annually
review all contracts subject to
this Executive Order to assure
compliance with existing law this
order and the terms of the
industrial tax exemption
contract.
Article 7, Section $21(F)$ of the state constitution provides for an initial term of the
contract of exemption to be no more than five years and that the
contract may be renewed for an
additional five years, and in
determining whether or not to
sign the initial contract or to
renew an existing contract, the
Board of Commerce and Industry
and the Governor will consider
the information collected in the provisions and conditions presented in Exhibits $A$ and B.

Finally, the terms of the
Governor's approval of the
contract of the industrial tax
exemption as provided for in this
-- in the Executive Order
represent the primary cause for
the Governor's execution of the contracts and any occurrence which operates to change or suspend the terms of any contract approved by the Board of Commerce and Industry and executed by the

Governor after the effective date of this Executive Order shall render the approval of the Governor of the affected contract void and of no force in effect. MR. WINDHAM:

Do any of the Board members have any questions of Richard? Thank you, Richard.

MR. SLONE :
Yeah, just a question. You read that, and I appreciate you sharing that information with us, but right now it's hard to grasp everything that you read in an
effort to ask appropriate questions or get clarification. So is there going to be an opportunity for us to do that?

MR. HOUSE :
Yes. Yes. We'll set that
time. We'll be available and this will be an ongoing process as we go forward. Don may want to address that now, but as we go forward, it's going to obviously require coordination with the Board, it's going to require
coordination with local
officials, and we'll move forward
in an collaborative effort.
MR. SLONE :
And I guess my next question was -- I want to make sure I understand when you talk about the current contracts that are out there, the advanced notifications that are out there, those will remain in effect if they create jobs, and let's see, here, you mention something about no -- pending with no advanced notification. I need a little clarity on that.

MR. HOUSE :
Yeah. You have two things;
you have advanced notification
and you have miscellaneous
capital additions. When the
Governor signs the miscellaneous
capital additions, unless the
miscellaneous capital additions
pending right now, may be
pending, not on your agenda today
but that are out there, when he
signs the Executive Order, unless
there is miscellaneous capital
additions provide for jobs, then
that's it, they will no longer be
operative. The application will
no longer be operative. When you
have advanced notifications, any
advanced notifications, any valid advanced notifications pending as of now, not on your docket for today, but pending as of now, will not be subject to the

Executive Order.
MR. SLONE :

Thank you.
MR. WINDHAM:
Any other questions from the Board?

MR. MILLER :
You talk about a compelling job retention. Are those details still have to be worked out or do we know what they are?

MR. HOUSE :
They are going to have to be worked out. That is part of the collaborative process.

MR. MILLER:
And when we use the word "jobs" are we talking about company jobs or contract jobs, i.e. has -- Turner Industries comes with a thousand jobs. Do those count? Not construction jobs, everyday jobs, but they are not BASF employees.

MR. HOUSE :
I'm sure that can be taken
into account and if you take a
look at the entire Executive
Order, that would be taken into account in terms of perhaps how much of an exemption a person would get or an applicant would get. Whether it be one hundred percent or whether it be 50 percent, it would depend on what the Department of Economic Development might recommend to the Board. It would also depend on what would be recommended to and agreed by the locals, so it could also be a contract that is automatically being for ten years would be for four years, six years, seven years. It's going to depend on the types of jobs, and you ask about a particular type of job. It's going to depend on the types of jobs. It can also take in other factors such as benefits, healthcare, 401(k), etc., and salaries that are available, and all of that
goes into the determination of whether or not you reach that one hundred percent and whether or not the locals might agree that to the extent of the exemption.

MR. MILLER:
And if I'm not mistaken, the staff might be able to help me, currently all of -- there is advanced notification, which gets approved, and then the project gets completely built and then it comes back for final approval? So the money is already spent and then they may or may not get it or is there a way to know that if I build it this way I'm going to get the --

MR. HOUSE :
Well, right now for advanced notification like that those are not subject to the order and you have advanced notifications on your agenda today applications that include that. Those are not
subject to the order.
MR. MILLER :
Moving forward, though.
MR. HOUSE :
Moving forward, you are going
to have to have an advanced
notification, you are going to
have to have job creation or
retention.
MR. MILLER:
I understand that. But
currently the way it works, and
if I'm wrong, I need to be
corrected. There's advanced
notification and it gets approved
-- no. Just an advanced
notification. Okay. The whole
project gets built, the money
gets invested, and then they come
here and then we'll determine
what they get or not and they
know that now that they might not get it.

MR. HOUSE:
Going forward they will know,
unless they're creating jobs,
they are not going to get it.
MR. MILLER:
Are we going to collect that
information upfront?
MR. HOUSE:
That we are going to have to revise applications, revise the type of information that we're going to be getting. We are well aware of all of these things that need to be done in order to
implement this and we're in the process of getting them underway. But, yes, that's the type of -precisely the type of
information.
MR. MILLER :
Lastly -- lastly, I think the majority of the manufacturers in here will tell you that I have got friends who are in this business that sell to the plants and they have projects in

Louisiana that are put on hold
out of uncertainty, not because
we are going to do something, not
that they are not going to do
something, they just don't know.
How long is it going to be before
the manufacturers know that,
industry knows what the -- what
is going to happen, where does
the process have to go through to
get it in front us for approval
or -- for approval or not?
MR. PIERSoN:
going don't see anything that is
down. What the Executive Order
does is it creates a new avenue
for governance, which means how
quickly can you, as Parish
President, get back to me
representing a project so that
together with your School Board
and your sheriff that we can say
you are going to go on this much
tat very quickly. The other
tomption.
do that very quickly. The other
thing it does is it creates this
document that call a cooperative
endeavor agreement, CEA, that
says the first time associated
with ITEP and I'm going to create
this many jobs and invest this
much money. In the past it's
been blank, it doesn't speak to
that, so they have one hundred
jobs this year and they have five
jobs next year, there was no way
to audit that. With this
cooperative endeavor agreement
they represent to you and your
colleagues in the governmental
entities on a local level they
will pledge $x$ and they will
continue to get the benefit that
you negotiated for as long as
they meet that obligation, and we
can pick that phone up and we can
talk to the Department of Revenue
and we can check with the ES
force that they've got the one
fod jobs that they pledged.
fore
hundred jobs that they pledged.

We don't have a way to do that typically today. So this is
simply a way to get to
accountability in this process.
You haven't changed my ability to
compete. The parish can still
stand up and say, we are going to
give you a ten year tax exemption
and we are going to do it at one
hundred percent, so I can still
compete against Texas,
Mississippi, Arkansas, whoever I need to compete against, but what will be different is that your voice at the local level will be heard and that there will be more accountability behind the programs that align it with what's constitutionally mandated.

MR. HOUSE :
And at each of those states, you are competing with individual counties and localities in each of those states, and they all
seem to do very well in terms of
competition, so we believe
competition that we're going to
have and the local elements that
are going to be involved are
going to enhance our ability to
compete. No longer is this -many times the people you are dealing with don't appreciate what they're getting.

MR. MILLER:
And also, as the -- our own
locals compete.
MR. HOUSE :
That's right.
MR. WINDHAM:
Anyone else? Governor.
GOVERNOR EDWARDS :
Mr. Chairman, thank you very much. And those were great questions and there's true to be many more. And any time that there is change there's always going to be some anxiety because we're asking people to do things they haven't done before, but
when you look at the generosity involved in these exemptions, making some course correction now, tying them to jobs, getting local input is incredibly
important, and here before this Board has operated basically in a ministerial capacity. You are called upon the constitution to do more than that, and so I'm asking you to exercise the discretion that's been vested in you by the constitution to make sure that these things are in the best interest of the state, and, as Governor, I'm going to do that as well. And so we are going to be competitive, we are going to remain very generous, and we're going to conform this program to the constitution but also to practices in other states where it works extremely well. Many of the manufacturers here in Louisiana who were going through
this process are doing it in
other states just as we are
proposing today, so it's -- I
think it's the right thing to do.
Obviously I wouldn't be here, and so I'm asking for your
cooperation and all of that and
trying to make sure that $I$
clearly communicate to you those
instances where I will consent
and those where $I$ won't because
my function will not be reduced
to merely ministerial in nature.
And, again, it will remain very generous. We are going to remain very, very competitive, but this correction is required, and I think -- and I'm not going to ask you to raise your hands if you read through this, but if you would just spend some time and look at some of these
applications and look at the manufacturers who may have ten or

```
twelve applications pending
```

before you all just below the \$5 million threshold so that they didn't have to give advanced notification, and then look over to the right, they are creating no permanent jobs. Many of them create no temporary jobs. We can do better than that. We have to do better than that. If we're not creating or retaining jobs then there is no rationale for this program. So we're going to move forward in a way that is deliberate. We are certainly open to suggestions for revisions if there are things that we
haven't taken into consideration, but we're going to move forward in this fashion because $I$ think the State of Louisiana will be much better served by this new approach, and so I want to thank you for the time here today, and obviously if $I$ or my staff can be of any help to you-all, don't
hesitate to let us know. You've got Robert here and you have got

Don and you have got Richard and others, and, again, thank you very much for your service on this Board. I really do
appreciate it.
MR. WINDHAM:
Thank you, Governor. If there aren't any other questions, we'll move on with the agenda. The
first item we have on here is the Quality Jobs Program presented by Mr. Eric Burton.

MR. BURTON :
For Quality Jobs under New
Applications, there are nine new
applications.
20140900, ControlWorx, LLC in East Baton Rouge Parish.

20140785, CSC Government
Solutions, LLC, a CSRA Company in
Bossier Parish.
20140931, Integrico
Composites of Louisiana LLC in

Webster Parish.
20140643, John H. Carter
Company, Inc., in East Baton
Rouge Parish.
20151124, Mosaic Fertilizer,
LLC in St. James Parish.
20151125, Mosaic Fertilizer,
LLC in St. James Parish.
20141339, Olympic Cranes \&
Fabrication, Inc. in Iberia
Parish.
20141305, Perficient, Inc.,
in Lafayette Parish.
And 20140903, Vantage Health
Plan, Inc. and Affinity Health
Group, LLC in Ouachita Parish.
This concludes the new
applications for Quality Jobs.
MR. WINDHAM:
Thank you. I would like to point out that this represents $\$ 297$ million in investments.

1122 new permanent jobs, and 580 construction jobs. Open to entering a motion.

MR. ADLEY:
Just more for the audiences benefit, I think, than the Board, the Quality Jobs Program is not part of the ITEP industrial tax exemption, it's a program -- in addition to that, it is a program, as I understand it, with specific guidelines, specific requirements. There is auditing, there is follow-up, so we do know, in essence, that these things do occur to get to whatever credit or exemption they get. Is that not correct?

MR. BURTON :
Yes, sir, that's correct.
MR. ADLEY:
I wanted to say that
particularly for some in the audience, I know they're waiting as we move through this agenda, but, yes, there are, there are fallbacks if you don't perform what you are told to do, is that
correct?
MR. BURTON:
All of our rebates are going to be based on an audit at the end, so it will be the payroll, for example, in 2015 is going to be audited in 2016 so those
moneys never go out for the
payroll portion of it until we audit that portion.

MR. ADLEY:
So we have a system in place to insure that there is a job, that they are being paid and receiving the benefits as required under the Quality Jobs Program?

MR. BURTON :
Yes, sir.
MR. ADLEY:
And you have already verified that on these applications?

MR. BURTON :
These applications which show
the requirements for the program
but is going to be audited on the
back end whenever they actually
file for those rebates where the
money is going out. These are
estimations, no money has been
sent out for any of these
applications as of yet.
MR. ADLEY:
And that only occurs after performance.

MR. BURTON :
Yes, sir.
MR. ADLEY:
Thank you very much. I move
for adoption of those.
MR. WINDHAM:
That's Robert Adley making a motion. Is there a second? Dr. Wilson makes a second. Any further discussion on this item? Everyone that is approving say aye.
(All members say aye.)
Opposed? And the motion passes. Mr. Burton.

MR. BURTON :
Next item is Quality Jobs
Renewals. I have one renewal.
20110902, Lewis Resource
Management LLC doing business as
Falcon Completion Services, LLC
in St. Helena Parish.
MR. WINDHAM:
Is there a motion to accept
the renewal motion? Motion by Ms.
Atkins. Is there a second? By
Mr. Miller. Any further
discussion? Please indicate your approval.
(All board members state
aye.)
Any objections? No objection.
Motion passes.
MR. BURTON :
Our next item is Request for
renewal after the original
contract expiration. We have
contract No. 20100836, Standard
Crane \& Hoist, LLC. The original
contract expiration date was 2-29
of 2016, and the late renewal
request date was 4-11 of 2016.
MR. ADLEY:
When you add it to the agenda
and you did your research, what
did you determine? Was there a
legitimate reason for the late
date?
MR. BURTON :
To my knowledge, the company
is here to speak on the behalf on
their reasons for the late
renewal. At this point it's
normally -- they are just going
to request for renewal and that
request was made in April, which
is going to be beyond the 60 day
allowance for our renewal
request, and so that is why it's going to be shown up in the late renewal request.

MR. WINDHAM:
Is there someone here from
Standard Crane \& Hoist? Would
you like to step forward,
identify yourself and explain why you're late.

MR. HADDEN :
Yes. My Mack Hadden. I'm the
President of Standard Crane \&
Hoist in Destrehan, Louisiana.
We did in fact file late. It's
my personal responsibility. That
should not have happened. The
reason is that this project is in
Terrebonne Parish. It's a
building that was built at the
time of the BP oil spill and the moratorium, so the contract --
the contract was delayed. The
contract was actually dated just
like Mr. Burton said, 2011. It
was actually signed by the
Governor in 2013 and so we
misread the renewal date. We did
contact the Department and they
told us to please file for the
extension, so it's accidental and
I apologize.
MR. ADLEY:

You are still following all
of the guidelines of the quality
jobs --
MR. HADDEN :
Absolutely. I'm happy to say
we increased our employment by 82
percent since this contract went
into effect and all of Louisiana
employees, and we're very proud
of our business.
MR. ADLEY:
Thank you.
MR. WINDHAM:
Are there any questions by
the Board members?
MR. MILLER :
Sir, you said that the
application was approved in '11
and the Governor didn't sign it until '13. So y'all used the '13 date.

MR. HADDEN :
Yes, sir. When we started
looking into it, we just realized
it was --

MR. BURTON :
The way the Quality Jobs is going to work is we are going to have applications come through the Board and then it's going to go through the Governor's signature. There is a little bit of a delay in that, but for this case the contract effective date was January 1 of 2011 , so that would put the five year term at 12-31 of '15, so, therefore, on the Quality Jobs rules you have to have your renewal request in from 60 days past that, so, therefore, that means the request needed to be in 2-29 of '16 and instead it was received on April 11. Just wanted to clarify that because I'm not sure if that is shown there on your agenda.

MR. HADDEN :
Thank you. That's correct.
MR. WINDHAM:
Mr. Chabert, I believe you
had a question.
MR. CHABERT:
No, sir. No.
MR. WINDHAM:
I have a motion for approval
by Secretary Barham. There is a second by Mr. Slone. And when we say approval, this is approval
for the full five years
regardless of it being late. All right. Any further discussion?

All in favor?
(All board members state
aye.)
Any opposed? Motion passes
for the full five years.
MR. BURTON :
Next item is going to be
Request for a Change in Ownership only of the following contracts. 20100085, NuStar Logistics, LP and NuStar GP, LLC, they are changing from that one to NuStar Logistics, LP and NuStar Services Company, LLC in St. James.

Contract No. 20131067 this
changing from LEEVAC
Shipbuilders, LLC to Gulf Island
Shipyards, LLC in Jefferson Davis
Parish. This concludes the
Request for a Change in
Ownership.
MR. ADLEY:
And that is resulted from a sale of the assets of the company? How did that occur?

MR. BURTON :
No. It's going to be -- they
are going to put in the
information for us. What exactly
the change is just going to put it in there, there could be an
ownership change from changing
from -- like, the first one here is going to be NuStar GP changed just to NuStar Services Company. Could have been just an ownership change due to whatever reason for the business, but the reason for that is Quality Jobs contract is
specific to that company, so any
changes that is going to affect
any kind of rebate so that needs
to be changed to the Board
because that was what was first
approved by the Board.
MR. ADLEY:
Where are you lost me was
that you made some statement
about you didn't have the
information about the actual
change. Hit that again for me,
please, sir.
MR. BURTON:
We receive a change in
ownership page and that's going
to be a one page, and in there
does not currently state the
reason for the change itself, it
just states they are changing
from one name to another and
possibly the effective date on that.

MR. ADLEY:
Does that change the length
of the program when you qualify?
MR. BURTON:
No, sir.
MR. ADLEY:
Or it remains the same?
MR. BURTON :
It remains the same. Ten
years it is an addition to. It's just a change in the contract
name from what was previously to whatever it is going to be
amended to. No additional
rebates or no additional time
period is going to be brought past the original ten years if it has already --

MR. ADLEY:
Mr. Chairman, I would like to move for approval pending that final bit of information in -within the Department so that you have it for your records and filed and reported back to the Board.

MR. WINDHAM:

Is there a second? Second by
Ms. Atkins. Any additional
discussion?
MR. WARD :
Mr. Chairman, correct me if
I'm wrong but LeEVAC -- I mean,
Gulf Island acquired LEEVAC and all of its assets. Are $y^{\prime}$ all
aware of that?
MR. BURTON :
Like I stated before, we do not get that information. It's very -- if you could get that very easy from the company, it will be something very simple to get to them, and I'm not sure even if they have the -- the company themselves here or the consultants here also.

MR. WARD :
I think that would be possibly something that we would want to have a stipulation in the contract, but if the recipients are acquired by another company,
that -- that they need to give
the Department notice.
MR. WINDHAM:
Is someone here from Gulf
Island Shipyards representing
them? Please step forward and let us know what happened. State your name.

MS . POWERS :
My name is Dare Powers and
I'm with Didier Consultants and we do work with LEEVAC and it was an acquisition and at the time we completed all of the information that was requested, but we can certainly give any additional information upon request.

MR. WINDHAM:
And that may be one of the things that we'll start doing in the future is finding out why, why companies are changing names.

MR. BURTON :
With the change, we can
definitely put it on the agenda
with no problem.
MR. MARTINY:
They are both great companies and obviously if they had to have this information provided to the Board they would have, but seeing how they did not have to have that that has to be built into some of the reform that is being put forward. Thank you. I move in favor.

MR. WINDHAM:
We already have a motion, and
I believe we already have a
second. Is there another
question, Mr. Slone?
MR. SLONE :
No. It was just about the fact if it's a one pager it's just another box on the page for someone to fill out and that would give us the information that we need.

MR. ADLEY:
I will tell you we agree to
bring those things up and I think it's right and certainly have to
be approved and I think we'll
clearly get the information. I
think as we move through this agenda you are going to find that there are a number of things particularly in the documentation that were required, not only on this program but from others, that is going to require changes in the future, and I'm trying, as we move through that, to try to identify anything that might need to be changed, and in this case I think this is one of them, but $I$ certainly don't think it should holdup your approval. They are telling us that are going to get it and it will get back to us and we will have all of the
documentation that we are
legitimately required to have.
MS . POWERS :
We can do that.

MR. WINDHAM:
Thank you, Ms. Powers.
Motion and a second on the floor.
Any further discussion? All in
favor.
(All Board members stated
aye.)
And I would also like to point out that Ms. Cola has arrived very briefly after the Governor got here, so if you could update the roll, Melissa.

Thank you.
MR. BURTON :
The last item for Quality
Jobs is going to be Request to
Cancel the following contract:
20111044, International Marine
Terminals Partnership in
Plaquemines Parish. The company
requested to cancel the contract
to change from Quality Jobs to
Enterprise Zone and no benefits
have been received for the
Quality Jobs Program. No
benefits have been received for the Quality Jobs Program.

MR. WINDHAM:
Is there a motion to accept
the recommendation of
cancellation by the staff?
Motion by Major Coleman.
Seconded by Dr. Wilson. Any
additional discussion? Hearing
none, any -- all in favor.
(All Board members stated
aye.)
All opposed? Thank you.
All right. One other note for the minutes, Representative Mike

Huval is in the seat for
Representative Neil Abramson.
MR. RICHARD:
Thank you. Scott Richard.
New member on the Board. Before we move into the next section or portion of the agenda, just a few procedural questions. I know there's other new members on the Board today.

In reviewing the very lengthy agenda items, and I'm assuming or will be led to believe that this entity is subject to open meetings?

MR. WINDHAM:
Correct.
MR. RICHARD:
Is there any protocol for
public input if a member of the public would like to come up and comment on an item before we actually vote on an item which is basic requirement of the open meetings law?

MR. WINDHAM:
There is, and I hope my
invitation for comment was
received by the public as also to you.

MR. RICHARD:
The other question is
obviously there's a great deal of
interest in this entity that
deals with several millions,
billions of dollars in access
transparency to the public. Are
these meetings video streamed for
-- as other governmental entities
video streamed their -- their
deliberations.
MR. WINDHAM:
Not to my knowledge.
MR. RICHARD:
And, finally, the issues that
come up with folks that have
incomplete of applications or
there's information that is
lacking to make a final decision
for this -- the members of the
Board to make an informed
decision, those folks are
notified accordingly, the
entities, the business entities are notified accordingly by the staff that they have an item on the agenda and that there is
lacking information or --
MR. WINDHAM:
Yes. Speaking of the
previous staff member, back in
1991, $I$ can't give more kudos for
the audience that may see this as
a rubber stamp that these
applications just come up here on this one or two page form, but the staff previously and today go through hours and through great lengths to make sure, $A$, that the company qualifies. If a company doesn't qualify for a program, we'll never see it. If they don't get their paperwork in, we'll never see it, so everything that we see has been vetted by the staff, by the administration of the staff. I can't speak more highly of Don's people and their attorneys, the whole team there that look at everything, so what you see in this meeting is not representative of the blood, sweat and tears that go into
reviewing these applications.
MR. RICHARD:

Yes, sir. And I certainly in
my questions mean no way, shape
or form to insinuate that the staff is not doing a yeoman's job in taking care of the business of the state. The questions were exactly for the benefit of the public and the benefit of those that are interested in doing business of this entity, and those are the reasons why I ask the questions, and I'm very impressed with the staff as well having gone through the orientation and have answered every question that I've ever asked about some of the documents that we receive. Just wanting to make sure that the public was aware that, you know, there is a process, there are open meetings law requirements. That if the public -- any member of the public have -- has a question or an opportunity to comment on an
agenda item before a vote is
taken that they certainly have
that opportunity to do so.
MR. WINDHAM:
Absolutely. I do appreciate
the question as well as the
opportunity to respond to it.
MR. RICHARD :
Thank you.
MR. MOLLER:
Are our agendas published online in advance of the meeting?

MR. WINDHAM:
I believe they are. I can confirm that with someone on staff.

MR. MOLLER :
Along with a backup. If not,
I would like to request that these agendas get published in advance so that the public gets a chance to see what's on the agenda and everything we'll be taking up.

MR. WINDHAM:

Ms. Guess, can you please respond to that.

MS . GUESS :
Certainly. The agendas that you receive, they are published online at the same time as they are transmitted to each of the Board members. What is published, however, is only the summary information because the actual applications they contain some sensitive information that may be subject to other entities and so that's not made available to the public at that time, but it's online for -- the agendas
are online.
MR. ADLEY:
If someone makes a public records request of the additional information, is it available or not available.

MS . GUESS :
It will be made available at that point with the redacted
information, yes.
MR. MOLLER:
If the public goes online and wants to read the agenda, can
they see all of the company -companies that are applying and the number of jobs and the total size of the investment?

MS . GUESS :
Yes. They can.
MR. WINDHAM:
Any other questions?
All right. Moving on to the next agenda item, we will start with Joyce Metoyer on the Enterprise Zone Program. I will give you a quick overview of the Enterprise Zone Program, it's a job creations program. It has a number of benefits having to do with job creation, tax credit, investment tax credit or a refund of sales taxes. I am sorry. We will go back to Becky Lambert who will do the Restoration Tax

Abatement Program, and this is a program that abates property
taxes at the local level but
there are local resolutions before it is done in all cases, I believe.

MS . LAMBERT :
That is absolutely correct. At a local level they provide resolutions in support of the project before we bring in the applications to the Board. It is
a locally incentivized program.
MR. WINDHAM:
All right. If you can
proceed, Ms. Lambert.
MS . LAMBERT :
Yes, sir. I have four new
applications. Investment total
of $\$ 23$ million.
The first one is 20150829,
150 Third Street, LLC in East

## Baton Rouge.

The second is 20141388,
Brennan Fournerat in Orleans.

20141314, DV Smith Holdings,
LLC in Orleans.
20151340, Jane Place, LLC,
Orleans. This concludes the new
applications.
MR. WINDHAM:
All right. Are there any comments from the public? Any would like to entertain a motion
from the Board for approval of
these? Made by Ms. Atkins and
seconded by Mr. Slone. Any
discussion on these new
applications?
I will point out that that
investment of $\$ 23$ million, and
114 permanent jobs and 217
construction jobs.
MR. ADLEY:
In there is the system of checks and balances that he is
able -- or will you follow up with or does local government follow up with this one?

MS . LAMBERT :

Both.
MR. ADLEY:
Both. Thank you.
MR. WINDHAM:
Any other questions or
comments? All in favor please indicate with aye.
(All Board members stated aye.)

Any opposed? Motion passes.
MS . LAMBERT :
Okay. We have one renewal to
be considered, and it's
application No. 070079, Project
King, LLC in East Baton Rouge
Parish and the total is $\$ 20$
million. That concludes the
renewals.
MR. WINDHAM:
Any questions? Comments from the public? Entertain a motion for acceptance. Mr. Adley. Ms.

Atkins. Any discussion? All in
favor?
(All Board members stated
aye.)
All opposed? Motion passes.
MS . LAMBERT :
And I have one more item, a special request, it is a name change for Contract No. 19980076, former name Galatoire's Restaurant, Inc. to Galatoire's

Restaurant, LLC in Orleans
Parish. This concludes the special requests in all applications.

MR. WINDHAM:
I would like to entertain a motion. Made by Mr. Richard. Seconded by Mr. Miller. Any questions or comments by the Board or public? All in favor?
(All Board members stated aye.)

All opposed? Motion passes.
Thank you, Ms. Lambert. On to the Enterprise Zone Program and it still operates as $I$ discussed earlier. Ms. Metoyer.

MS . METOYER:
We have 13 applications for approval. The first application is 20151297, Associated Business Printing. Ouachita Parish.

20131304, Axiall, LLC,
Iberville Parish.
20131216, Bent's RV
Rendezvous, LLC. St. Charles
Parish.
20130952, Bluebell Creamery
Incorporated, Lafayette Parish.
20140769, Cajun Vets, LLC, Jefferson Parish.

20131314, ESNOLA Julia Street
Hotel Owner, LLC, Orleans Parish.
20150214, Exxon Mobil
Corporation doing business as
Exxon Mobil Corporation, East
Baton Rouge Parish.
20140151, International
Paper, Washington Parish.
20100818, Louisiana Fish Fry
Products Limited, East Baton
Rouge Parish.

20130217, Ochsner Baptist
Medical Center, LLC, Orleans
Parish.
20121204, Progressive
Casualty Insurance Company, East
Baton Rouge Parish.
20130880, The Kroger Company,
Bossier Parish.
20140241, Timmons
International, LLC, East Baton
Rouge Parish.
MR. WINDHAM:
Thank you, Ms. Metoyer. Mr.
Adley has a question.
MR. ADLEY:
Kind of walk through the process of how this is monitored to insure that the permanent jobs, the 563 are created, and I am particularly interested just to know how you track the construction jobs.

MS . METOYER:
Everything is based on --
most of these are back end
contracts, so the work is done
and the application is due within
90 days of the project ending
date, but no benefits go out
until we see that they have
produced those jobs with the
employee certification reports,
so everything is back end and
nothing has been issued until we
see compliance.
MR. ADLEY:
And if somebody falsifies one of those reports, what happens?

MS . METOYER :
Their contract will be
canceled, and everything is due
back to the state.
MR. ADLEY:
Everything is due back.
MS . METOYER :
Absolutely.
MR. ADLEY:
Thank you, ma'am.
MR. WINDHAM:
I think yours is on.

MS. COLA:
Just for the sake of the
general public and for some of us new commissioners, can you just give a general explanation in terms of how the investment is calculated for our total of $\$ 793$ million.

MS . METOYER :
Okay. This is based on everything that was put on their application. These totals, that's all of the applications totaled up in each area. I could be building in material, engineering fees, construction cost, all of that is listed here.

MS . COLA:
Just for my sense of clarity, are these investments considered new investments for this particular project that they are reporting, correct?

MS . METOYER :
Yes. These are site specific
contracts.
MS . COLA:
So if you have affiliates
somewhere else --
MS . METOYER:
That is not listed here.
MS . COLA:
And just for, again, my sense of clarity, this is self reported and verified by the staff, correct.

MS . METOYER :
Yes. It is.
MR. WINDHAM:
Thank you. Mr. Slone.
MR. SLONE :
I just wanted to recuse
myself out of --
MR. WINDHAM:
Oh, okay. Which one is it?
MR. SLONE:
It's Exxon Mobil. 20150214.
MR. WINDHAM:
Please note that for our
records that Mr . Slone has
recused himself from Exxon Mobil
application for Enterprise Zone benefits.

Any comments from the public?
Entertain a motion for approval.
Dr. Wilson. Seconded by Ms.
Atkins. Any discussion? All in favor.
(All Board members stated
aye.)
Any opposed? Motion passes.
And that was for $793,972,842$ of
investments. 563 new permanent jobs with 344 construction jobs associated with that.

Ms. Metoyer.
MS . METOYER :
Okay. Next we're going to go through the contract termination.

20120998, Payless Supermarket
Incorporated, Ascension Parish.
The requested term date is
12-31-2015, and the hiring
requirements have been met and no
additional jobs are anticipated.

20121235, TigerBytes, IT
Solutions, LLC, East Baton Rouge
Parish. Requested term date,
November 30, 2015. Hiring
requirements have been met. No
additional jobs are anticipated.
20121347, RBP Baton Rouge,
LLC, East Baton Rouge Parish.
Requested term date, 12-31-2015.
Again, the hiring requirements
have been met.
20120897, B\&G Food
Enterprises, LLC, St. Tammany
Parish. May 29, 2015 is the
requested term date. Again, the
hiring requirements have been
met. No additional jobs are
anticipated.
20120898, B\&G Food
Enterprises, LLC. Orleans Parish.
Requested term date, May 29,
2015. Hiring requirements have
been met.
20120761, Rapides Lodging
Partners, LLC, Rapides Parish.

2012 -- I am sorry. 12-31-2014
is the requested term date. The
hiring requirements have been met.

20130037, Weiser Security
Services, Inc., Orleans Parish.
Requested term date, 12-31-2014.
Hiring requirements have been
met.
And I skipped 20120761,
Rapides Lodging Partners, LLC,
Rapides Parish. Requested term
date, 12-31-2014. Hiring
requirements have been met.
20111179, GMRI Incorporated,
Tangipahoa Parish. Requested term
date, 12-31-2014. The hiring
requirements have been met.
20110862, Payless Supermarket
Incorporated, East Baton Rouge
Parish. Requested term date,
12-31-2014. The hiring
requirements have been met.
20110638, Lamar Texas Limited
Partnership, East Baton Rouge

Parish. Requested term date,
December 31, 2014. The hiring requirements have been met.

20110224, James Construction
Group, LLC, East Baton Rouge
Parish. October 31, 2014 is the requested term date. The hiring requirements have been met.

20110142, Murray's
Incorporated, East Baton Rouge
Parish. Requested term date,
12-31-2014. The hiring
requirements have been met.
20100979, Spectra Energy
Operating Company, LLC, Acadia
Parish. Requested term date, June
11, 2014. The hiring requirements
have been met.
20081166, HRI Lodging
Incorporated, Orleans Parish.
Requested term date is December
31, 2014. The hiring
requirements have been met.
2011149, Bollinger Quick
Repair, LLC, Jefferson Parish.

The requested term date is
December 31, 2014. The hiring
requirements have been met.
That concludes the
terminations that are requested.
MR. WINDHAM:
Thank you, Ms. Metoyer. Are there any questions related to these terminations? Is there a motion for approval of the
terminations? Motion by Jerry
Jones. Is there a second? By
Mr. Fajardo. Any further
discussion? All in favor?
(All Board members stated
aye.)
Any opposed? Motion passes.
MS . METOYER :
Next I'm going to list off the Contracts Cancellations but I have three deferred to where they are stating that they are going to file their necessary documents, and if they don't they will be added back to the agenda.

So the ones that we're deferring
is 20110761, DOC Ready Mix, Caddo
Parish.
20120274, JP Thibodeaux
Incorporated, Iberia Parish.
And 20080948, JPS Equipment
LLC, Rapides Parish. All of
those will be deferred.
So the list of actual
Cancellations are 20121160, AFC
Enterprises Incorporated,
Jefferson Parish. The company
did not meet the EZ hiring
requirements.
20110074, Barber Brothers
Contracting Company, LLC,
Ascension Parish. The company did
not meet the EZ Program
requirements.
20110821, Bastrop
Rehabilitation Hospital, LLC,
Morehouse Parish. The company did not me the EZ Program
requirements.
20110070, Walgreen Louisiana

Company, Incorporated, Ascension
Parish. The company did not meet
the EZ Program requirements.
20120270, Ulta Salon,
Cosmetics \& Fragrance
Incorporated, Terrebonne Parish.
The company did not meet the EZ
Program requirements.
20120272, Ulta Salon,
Cosmetics \& Fragrance
Incorporated, Jefferson Parish.
The company did not meet the EZ
Program requirements.
20120649, Walgreen Louisiana
Company Incorporated, East Baton
Rouge Parish. The company did
not meet the EZ Program
requirements.
20130046, Vestew Enterprises,
LLC, Ascension Parish. The
company did not meet the EZ
Program requirements.
20110352, Chabill's Tire
Service, LLC, Lafayette Parish.
The company did not meet the EZ

Program requirements.
20130004, EcoUrban, LLC,
Orleans Parish. The company
requested cancellation.
20120535, Martin Specialty
Coatings, LLC, Caddo Parish. The company did not meet the EZ

Program requirements.
20110874, Cabot Corporate,
St. Mary Parish. The company did
not meet the EZ Program
requirements.
20120291, Charpentier Family
Dentistry, LLC, Iberia Parish.
The company did not meet the
hiring requirements.
20120031, Circle Bowl
Incorporated, Ascension Parish.
The company did not meet the EZ
Program requirements.
20120792, Commercial Capital
Bank, Richland Parish. The
company did not meet the EZ
Program requirements.
20110656, Computer Programs
and Systems, Inc., Ouachita
Parish. The company did not meet
the EZ Program requirements.
20130793, Crescent View
Surgery Center, LLC, Jefferson
Parish. The company did not meet
the EZ Program requirements.
20120418, Deep Hole Drilling,
LLC, St. Martin Parish. The
company did not meet the EZ
Program requirements.
20120984, Diversity One
Staffing, Ouachita Parish. The
company did not meet the program
requirements.
20110860, Doerie Food
Service, LLC, Lafayette. The
company did not meet the EZ
Program requirements.
20130408, Highland Road
Smoothie King, LLC, East Baton
Rouge Parish. The company did not meet the EZ Program requirements.

> 20120423, Service Machine \&

## Supply Incorporated, Lafayette

Parish. The company did not meet
the EZ Program requirements.
20111012, Knight Oil Tools
Incorporated, Lafayette Parish.
The company did not meet the EZ
Program requirements.
20130230, Louisiana Party
Company, LLC, Terrebonne Parish.
The company did not meet the EZ
Program requirements.
And the final cancellation is
20121138, Le Petit Restaurant,
LLC, Orleans Parish. The company
did not meet the program
requirements.
MR. WINDHAM:
So on these can you tell the public what happens when the contract is canceled.

MS . METOYER :
Sent a letter to the
Department of Revenue, the client, on goes in the file, and to the parish, and any benefits that have been received, they are
due back including penalty and
interest. And they are made
aware of this when $I$ continue to
request their documents.
MR. WINDHAM:
Okay. Is there a motion to accept the cancellations? Motion by Jerry Jones. Is there a second. Ms. --

MS . COLA:
Yvette Cola.
MR. WINDHAM:
Yvette Cola. I'm sorry. Any
discussion? Yes. Mr. Richard.
MR. RICHARD:
In regards to the three
entities that are requesting a
deferral of their cancellation --
proposed cancellation, just so I understand things correctly, the three entities are in the hopper for a benefit from the state, and I heard the staff mention that they hadn't filled out their paperwork. They just didn't fill
out their paperwork in time and
--
MS . METOYER :
Yes. It's been requested multiple times.

MR. RICHARD :
That's why I'm making the point today. It's been requested multiple times and they haven't
filled out the paperwork so we
are going to defer and give these
entities another opportunity,
another delay for a very sizable benefit.

MS . METOYER :
They have not received the benefit at all yet.

MR. RICHARD:
Right. To get a benefit.
MS . METOYER :
Yes.
MR. RICHARD:
And they have asked for more time.

MS . METOYER :
There is nothing in the rules
that state that we can't allow
time for them to file if we're in
communication, but they are aware
that if they don't do what they
are supposed to do, I'm going to
add them back to the agenda and
they will be cancelled. I am in
discussion with them now to get
this filled out.
MR. RICHARD:
Thank you. I just wanted to
make that clear that the burden
is on the business entity to get
their paperwork in and they've
asked for more time to fill out
paperwork.
MS. METOYER:
They have. Yes.
MR. RICHARD:
Man. Wou.
time certain of the Department
itself would have to publish some
sort of rule to deal with that.
MS . METOYER :
I would say yes.
MR. ADLEY:
Okay. Thank you. I am just making you aware.

MR. WINDHAM:
Thank you. Any additional
discussion?
MR. BRASSEAUX :
If they do not meet the
requirements, they owe the state some money, correct?

MS . METOYER :
Absolutely.
MR. BRASSEAUX :
What kind of response are they -- do we have trouble collecting or what happens if they procrastinate payments back?

MS . METOYER:
Well, this long list are
those that procrastinated, some
of them, and just not responded
at all to multiple requests in
writing or a phone call.
MR. BRASSEAUX :
No. What happens if they
don't pay?
MS . METOYER:
You mean if they don't pay
the state back?
MR. BRASSEAUX :
Yes, ma'am. What kind of
record do we have of collecting
those -- those benefits that have
been paid already?
MS . METOYER:
Revenue will recoup their
money, the Department of Revenue.
MR. BRASSEAUX :
At that point it goes to the
Department of Revenue.
MS . METOYER:
Absolutely. There is going
to be a list. Each one that gets
on here today is going to go to
the Department of Revenue and
they are going to send them a
letter, a very strong letter that
they want their money back.
MR. WINDHAM:
Thank you.
MR. RICHARD:
Mr. Chairman, does the Board ever get a record of collections in regards to those entities that
are owing money back to the
Department of Revenue? Does the
Board of Commerce and Industry
get any type of report?
MR. WINDHAM:
Not to our knowledge or not that I've ever seen. Would you like a list?

MR. RICHARD:
I didn't say that. I'm just asking. I'm just asking.

MR. WINDHAM:
They have a lot of documents over there. I've been there.

MR. RICHARD:
I'm sure they do.

MR. ADLEY:
Well, a small point -- I
think before we get to the next
item that everybody has generally
been waiting for, $I$ think it's
important to know that some
changes need to be made so that
you can -- this Board can
effectively operate and know
exactly what is going on and why
it's going on. I think it's a
very valid point if we are
looking at really making some
legitimate change, albeit it may be small, but $I$ can tell you it's
one that $I$ put on my list of
things that we obviously ought to
be looking at.
MS . METOYER:
If are owing the Department
of Revenue -- I worked there
before I came here, if you owe
them it's like owing the IRS,
they will get their money
everywhere.

MR. ADLEY:
Okay. Thank you.
MR. WINDHAM:
Any further discussion? I
believe it's been motioned and
seconded. Is there -- sorry.
All in favor.
(All Board members stated aye.)

Any opposed? Motion carries.
MR. RICHARD:
One more question, Mr .
Chairman. So with this action
that was just taken, the referrals were effectively
removed from the list?
MR. WINDHAM:
They were not considered at all.

MR. RICHARD:
Thank you.
MR. WINDHAM:
Anything else under the
Enterprise Zone?
MS . METOYER:

No, sir.
MR. WINDHAM:
All right. Ms. Kristin Cheng
will come up and we will go
through the Industrial Tax
Exemption program. And there are
12.275 billion in investments.

1,851 new reported jobs. 21,473
construction jobs. 558
applications. These applications have been grouped by parish, so as we get to each parish, $I$ would
invite anyone from the parish
level; local government, parish
government, school board, sheriff
association that would like to address us, please raise your hand and you will be recognized.

MR. RICHARD:
Mr. Chairman, before we jump into this exercise, how are local government -- local government entities that you just mentioned notified? How is the School Board or parish government or
sheriffs notified of a pending
application just for the sake of
clarity?
MS . CHENG :
We notify the parish assessor
when anything is submitted to us
from any company, be it an
advance in application, ANY of
the documents that are required
after contract is approved.
MR. RICHARD :
So, for the record, all
information regarding this
particular exemption program
flows through the local parish
assessor?
MS . CHENG:
Yes, sir.
MR. ADLEY:
Is that before or after the
approval.
MS . CHENG:
At all points when there is
an advance, we send it to the
parish assessor. When we receive
the application a copy goes to
the parish assessor.
MR. ADLEY:
So it's before approval?
MS CHENG:
And notified when it goes to the Board, the Board notification
goes to the parish assessor and
after it is approved we inform
the assessor and a copy of the contract is fully executed.

MR. ADLEY:
Is there any thought of what
-- that we might ought to copy
School Boards and jury's or some
direction through the assessor?
Has anything like that ever been
discussed?
MS . CHENG:
Not to my knowledge.
MR. ADLEY:
Okay. Thank you.
MR. RICHARD :
One more question. In that notification that goes to the
assessor, having just
participated in the longest
legislative session in the
history of our state, in those
notifications are there any type
of physical impact statements for
the governmental entities that
will be impacted in regards to
the application?
MS . CHENG:
Everything that is submitted
to us, so all of the investments, what the estimated tax benefits to the company would be, they receive all of it.

MR. RICHARD:
Is there a notification in
regards to the impact to the
local government entity as far as
revenue that would be not
received due to the benefit being granted?

MS . CHENG:
Not historically there hasn't been.

MR. WINDHAM:
I do believe, though, that is
the calculation when they are saying you get a ten year tax break of $\$ 2$ million, you know, $\$ 2$ million divided by 10 is $\$ 200,000$ a year.

MR. RICHARD:
But is it broken out by the various governmental bodies, the local governmental bodies that would be impacted?

MR. WINDHAM:
Not on a state level.
MR. RICHARD:
That would be in the
notification process to the local
government is what I'm asking just so I'm clear. I know I'm repeating myself, but directly when the assessor gets that notification.

MS . CHENG:
It has the full ten year
amount that they would be --

MR. WINDHAM:
In its entirety.
MR. RICHARD:
Okay. So it would be up to
the locals to figure that out by
a local governmental body. Got you.

MR. WINDHAM:
All right. So what we are going to do is go by parish.

MS . CHENG:
Okay. We have 558 new
applications. They are however split up into the 305 that were deferred from the previous meeting in May, so that is the first bunch.

MR. WINDHAM:
They are still broken up by parish.

MS. CHENG:
They are broken up by parish. Or do you want a parish --

MR. ADLEY:
Instead of -- we all have a
list, and I assume it's a public list, maybe at sometime -- now, I want to apologize to the Board when we get into this is to understand that this is a fairly new exercise that we're about to go through, and apologize for the time, but if we're going to actually get to the bottom of where we stand on these issues, we are going to have to -- and give local government an opportunity we need to do it parish by parish.

When I looked at the first parish, Ascension, I'm going to begin with that, that's for me before anyone else, if possible, I do have some questions, and this will be a BASF and CF Industries and Delta Terminal. The questions would be the same. If there are any representatives here, if they can come up -- you may be -- let me ask you first.

I see multiple contracts under --
I apologize. Acadia. I wouldn't
have any questions about Acadia.
I want to ask about Ascension. I
apologize. We have a ways until
we get there. Go ahead.
MR. WINDHAM:
Thank you, Robert.
MS . CHENG:
Do you want Acadia Parish to June or should we go through the May --

MR. WINDHAM:
No. We will just go through
the May ones first and then we
will come to the June ones.
MS . CHENG :
Okay. Company by company?
MR. WINDHAM:
Company by company.
MS CHENG:
Okay. Acadia Parish, we have 20160897, Bayou Cove Peaking

Power, LLC. $3,545,880$ in
investment, and an estimated

387,210 in estimated tax relief.
Two construction jobs. $\$ 238,260$
estimated in construction
payroll.
20160785, Capitol
Manufacturing Company, LLC.
Investment of $\$ 1,674,030$.
Estimated tax relief of $\$ 182,804$.
MR. WINDHAM:
Hold right there. We have a
question. Mr. Adley.
MR. ADLEY:
It did get my attention in
Acadia. There's no jobs
associated with this at all?
MS . CHENG :
These are self reported
numbers by a company. There may
have been jobs, there may not
have been jobs. This is what was reported to us.

MR. ADLEY:
Okay. So what we're about to vote on says there are no jobs associated with this?

MS . CHENG:
Correct.
MR. ADLEY:
I stress this to point out
that the Executive Order that the
Governor talked about, that
Executive Order is not going to apply to this group. He made that very clear. But my question to this group is those -- I guess those items that are below \$5 million, it did not require any advance notice, do we know what these projects were for, what they did, what the addition was or what the new construction was?

MS . CHENG :
They did provide a list of assets and vendors, but we aren't told what they are used for.

MR. ADLEY:
So we don't know what these projects were for?

MS . CHENG:
Through descriptions.

MR. ADLEY:
Is someone here from Bayou
Cove? Is someone here from
Capitol Manufacturing?
UNIDENTIFIED SPEAKER:
Yes, sir.
MR. ADLEY:
Can I ask you a question, please, sir.

MR. WINDHAM:
Please come forward and
identify yourself.
MR. ADLEY:
Sorry you are first.
MR. BUTLER:
My name is Jim Butler. I'm
with Capitol Manufacturing. I'm
the controller.
MR. ADLEY:
This project, you have two.
One for $\$ 1.6 \mathrm{million}$ and another
one for $\$ 3.7$. Are those two
separate projects.
MR. BUTLER:
Yes.

MR. ADLEY:
And they were for what?
MR. BUTLER:
New machinery that improves the process that we manufacture pipefittings and nibbles with.

MR. ADLEY:
Well, tell me how that is defined as an addition, is that the replacement of existing machinery.

MR. BUTLER:
It's -- it's -- no. We have the old machinery but it's just sitting in limbo. It's new machinery that is added to make us competitive with the lower cost overseas products that come on to the marketplace. We've got to increase our technology on a continual basis to be able to keep up with marketplace.

MR. ADLEY:
I got it. Let me ask the staff a question. This is very
important for us. If it's new machinery that's replacing old machinery, for whatever reason, by definition under the law is that an addition or not? I think the constitution says it's either new or an addition expansion, and in my mind I'm trying to get to how do we define just more
maintenance than it is an extension.

MS . CHENG:
It's an addition if the other pieces are there.

MR. BUTLER:
The machineries that are retired, you deduct the value of those machines when they are retired.

MR. ADLEY:
So the exemption that you get is the difference between the value of the old machine and the new machine?

MR. BUTLER:

Correct.
MR. ADLEY:
And how -- in the definition
-- is there a clear definition
law or not that this is an
addition or is it an
interpretation by the Department
and up to this point you've
interpreted all of those to be
additions; is that correct?
Okay. Thank you very much.
MR. MARTINY:
Mr. Controller, how many jobs
for your company are you
preserving? You aren't creating any jobs. You stated that this
incentive will allow you to
remain competitive in the market
doing the same thing that you are
doing. How many jobs do you
currently have or that you are
currently -- your company is
currently providing in your
parish and how many jobs -- you
ain't going to be exactly
precise, but in your perception this incentive will allow you to keep X amount of jobs.

MR. BUTLER:
We're in the oil field
industry, so, you know, we've had some dissemination over the past 6, 12 months.

MR. WARD:
I represent Terrebonne/
Lafourche Parish, nobody knows it better than me, sir.

MR. BUTLER:
I would say about ten or so, something like that.

MR. WARD :
I appreciate everything that
you do and your company's work.
MR. BUTLER:
Thank you.
MR. WINDHAM:
Any other questions?
MR. ADLEY:
The last question is when we get that information, whatever
those jobs are, it would be very helpful when we get this number if you break it out for us what cost is per job so that we can track that.

MR. WARD:
Mr. Chairman, I think if
there isn't any type of language
in the contract that states for a
scenario like this where the
incentive is actually saving jobs or sustaining jobs, I think that would be important documentation for this Board and this -- for LED to have, if it's competitive components, if you will.

MR. ADLEY:
The Executive Order itself talked about if you can give a really good argument for to -this is required to retain those jobs, and I think that's an excellent idea, and we really suggest that when we meet that you have that information so that
people have it.
MR. WINDHAM:
All right. Please proceed.
MS . CHENG:
20160786, Capitol
Manufacturing Company, LLC.
\$3,740,508 in new investment.
\$408, 463 in estimated tax relief.
20161024, Cleco Power, LLC.
\$4,453,745 in investment.
\$486, 349 in estimated tax relief.
24 construction jobs, 2,463,092
in construction salaries.
20141511, Entergy Louisiana,
LLC. \$117,182 in investment.
\$12,796 in estimated tax relief.
Six construction jobs. \$354,000
estimated construction payroll.
MR. WINDHAM:
Okay. So in Acadia Parish there are $\$ 13,531,345$ total dollars invested with tax relief of $\$ 1,477,622$ in relief. Robert.

MR. ADLEY:
Yes. Is there someone from

Cleco here?
MR. BENZEL (ph):
My name is Mike Benzel (ph). I'm the principal tax accountant with Cleco. My name is Stacy

Stubbs. I'm manager of taxes at Cleco.

MR. ADLEY:
In the project here for the $\$ 4.4$ million, what was that for?

MR. STUBBS :
That was for miscellaneous
capital additions to our plant.
MR. ADLEY:
For what?
MR. STUBBS :
For miscellaneous capital
additions to our plant.
MR. ADLEY:
What is that?
MR. STUBBS:
It's kind of a combination of repairs to serve the equipment, improvement to different things. It's -- it's not purely just
repairs because those would be
expense. These are things that
are actually capitalized in our
plant accounting system.
MR. ADLEY:
The way that you are
describing it is it's not new and
it's not an addition.
MR. STUBBS :
Yes. This will be new
equipment that is either
repaired --
MR. ADLEY:
To your old equipment again.
MR. STUBBS:
But the retires are not
exempted.
MR. ADLEY :
I have to say, honestly, it
got my attention about Cleco. I
love you guys, think you are
great, but I know you have 164 of
these things. Does that mean
every time you replace something,
repair something, maintain
something you file for one of
these ITEP's.
MR. STUBBS :
Yes, sir. If it is a capital
addition we would file for the exemption.

MR. ADLEY:
Okay. I'm just -- I will give it to you. When it comes to you you don't have this information. That's what you're telling us?

MS . CHENG :
They do provide all of the part -- the new assets that they purchase to perform these capital additions with vendor and cost.

MR. ADLEY:
Sure sounds like your entire maintenance is in the ITEP Program.

MR. STUBBS:
Well, it's only those items at the power plants, which are the manufacturing facilities, that are capitalized according to
the FERC capitalization rules
that --
MR. ADLEY:
Whose rule?
MR. STUBBS :
FERC.
MR. ADLEY:
That has nothing to do with
Louisiana, that's Washington, is
it not?
MR. STUBBS :
Yes, sir. The utilities are -- our capitalization rules are generally governed by the FERC.

MR. ADLEY:
The capitalization rules are what you use in creating your cost for your charge, too; is that correct?

MR. STUBBS :
Yes, sir.
MR. ADLEY:
So if you are putting this
item into your -- into the process to create cost and then
when you get the ITEP exemption, does that come out of the cost?

MR. STUBBS :
The property tax exemption
is, of course, figured into our overall cost of service, which is approved by the LPSC.

MR. ADLEY:
Which is outside of FERC.
MR. STUBBS :
Yes, sir.
MR. ADLEY:
The time me how to get to
FERC. I guess you get interstate at some point.

MR. STUBBS :
Well, the FERC generally sets up the capitalization rule versus the maintenance you are asking about the repairs and maintenance, anything under the accounting rules as repairs and maintenance has to be expensed, not capitalized.

MR. ADLEY:

If over the years has Cleco
ever had one of these deferred or
rejected.
MR. STUBBS:
Not that I'm aware of, sir.
MR. ADLEY:
Okay. First time for
everything, I guess.
MR. WINDHAM:
Mr. Miller.
MR. MILLER :
You have indicated to staff
to that you remove -- if you are
replacing a piece of equipment
the old equipment comes off or if
the value of that is deducted
from --
MS . CHENG :
The value of the --
MR. MILLER :
Is it the five year, the five year renewal, does that restart the clock at five years or does it go back to the first time of the original equipment, which, A,
that's being serviced for three years; which, $B$, gets put in.

Does $B$ have two years left or
does it have a new five years?
MS . CHENG:
The new five years because it could have been on a separate contract, like $B$, which is on a separate contract from C, so --

MR. MILLER:
I was just wondering if you took -- if you reduce the cost of the new one by the value of the old one, $I$ was wondering if you also reduce the time that was available. That's all.

MS. CHENG:
No.
MR. WINDHAM:
The time.
MR. ADLEY:
There are no jobs with these either, right? No jobs created with these either?

MR. STUBBS :

Construction job.
MR. WINDHAM:
Mr. Miller, time is
effectively reduced. If the
second item is reduced by the amount of its contract that item that is replacing could have been on a previous contract. It only had two years left in its amount.

When it comes to off of that
contract then it goes on to the
tax roll assuming it's at the end
of the second year period, so
200,000 would come off in two
years and would go on to the tax
roll. The other 300,000 in your
example would still have a life
of five years but it would be
three years from the time that
the 200,000 went under that tax roll, so it's not a continuation of perpetuation of exemptions, so I just want to make sure that was real clear, and Kristin's answer for all of the Board members. The
contracts don't perpetuate.
All right. Any other
questions for those in Acadia
Parish? All right. Next we'll
move on to Allen Parish.
MS . CHENG:
Allen Parish. 20160941, Boise
Cascade Wood Products, LLC.
\$1,441,772 in investment.
332,473 in estimated tax relief.
MR. WINDHAM:
Is there anyone here from

## Allen Parish?

MR. ADLEY:
And do we know what this was
for?
MS . CHENG :
I can't tell you without
looking at the actual
application.
MR. ADLEY:
I'm sorry?
MS . CHENG:
I couldn't tell you without
looking at the actual
application.
MR. ADLEY:
Me, no. Do you have it?
MS . CHENG :
No.
MR. ADLEY:
Is there anyone here from
Boise? No jobs?
MS . CHENG:
No jobs listed.
MR. ADLEY:
Don't know what the project
is. Thank you.
MR. WINDHAM:
Mr. Jones.
MR. JONES :
Mr. Chairman, are we going to
vote at the end or -- by the time
we get to the end I may forget what we talked about with Acadia Parish. I may be the only one, but I might. I might suggest if it's for the good of the order we might vote at least by parish or something like that.

MR. ADLEY:
I would like to make a comment, Jerry. I had asked him, if he would and it's up to the Board, however $y^{\prime}$ all want to handle it, clearly, I had only suggested to him it might be wise to work your way through your
list so that instead of doing
this in-globo that you can
actually make a motion that you
may defer some, but you may find
out as you move through the list
it's very difficult to find out
at this point what the real
definition is and I'm hoping
before we have to make that
decision we work through a few
more of these and try to figure
out what that is. I just know
based on what I -- me,
personally, what $I$ heard thus far
I would say I wouldn't vote for
anything from Boise Cascade. We
don't know what it is. There is
nobody here. She don't know what
it is. I wouldn't vote for.
That's not the Governor, now,
that's me.
When I saw Cleco, and what
I've heard thus far, to me that
looks more like maintenance than
it does something that would
qualify in the constitution, but before I cast that vote, I would really like to hear, me, a few more of these. I know I see some of these guys, I know they got their lawyers with them, and hopefully I'm going to get better clarification as we move forward, but if you want to do it parish by parish, that's okay with me. That was the only reason I ask that we might consider doing it that way. This is so different.

MR. WINDHAM:
Kristin.
MS . CHENG:
More information is in the
packet about what each project is, but it's not specific. I
don't have that by memory, no, exactly what they are applying
for on each one of these
applications, but there should be
a description in your binders.
MR. ADLEY:
In these?
MS . CHENG:
Yes.
MR. ADLEY:
In the 1,400 pages?
MS . CHENG :
Yes.
MR. ADLEY:
That we've all read.
MS . CHENG:
Yes.
MR. WINDHAM:
Is there a motion for the
first parish?
MR. JONES :
Mr. Chairman, I think Mr.
Adley's comments a good one.

Let's work through a few of
these. We may decide there may be a way to do it midstream.

MR. WINDHAM:
All right. So now we'll move to Ascension Parish. No. Wait.

I am sorry. Let me summarize
Allen. Allen Parish has \$1.44
million investments. 323,000 in
ad valorem tax relief. Ms.
Kristin.
MS. CHENG:
Ascension Parish.
20160906, ABB Incorporated.
$\$ 145,026$ in investment. $\$ 23,697$
in estimated tax relief.
20160748, BASF Corporation.
\$4,418,966 in investment. 722,059
in estimated tax relief.
20160749, BASF Corporation.
MR. ADLEY:
Ma'am, I don't think we need to read them all. We have a list in front of us. That might speed things up, but this was the first
parish that I looked at and I was
really interested in BASF CF
Industries and Delta, especially
that all of them fell just below
this $\$ 5$ million limit to have to
give the advanced notification.
And is there someone from those
companies here that -- I want to
find out -- I see BASF has 14 --
13 just below the $\$ 5$ million
limit. I assume the one for $\mathbf{\$ 6 . 9}$
you got advanced notice on?
MS . CHENG:
Yes.
MR. ADLEY:
I would like to know from
them what these projects were in
this one parish, these 13
projects or were they part of one?

MR. WINDHAM:
Do we have a representative from BASF here? State your name.

MR. BAILEY:
John Bailey. I'm controller.

So all of these projects were
filed out of our tax department in New Jersey. I do not do any of that in our department. I can assure you that all of the projects were new capital
additions. There were
construction jobs involved.
Probably none -- -
MR. ADLEY:
Explain to me -- I'm trying
to understand this new
capitalization. Tell me what
that means.
MR. BAILEY:
That would mean that we
either replaced a piece of
equipment with a new piece of
technology to get more
susceptibility or better process with new product or we completely added a new piece of equipment. None of this would have been for maintenance repairs.

MR. ADLEY:

And why is that not
considered maintenance and
repair.
MR. BAILEY:
Because by our definition of capitalization, we do not allow capitalization if we are replacing in kind or just getting a piece of equipment back up into operated order. It has to be a new piece of technology or get us something in advance of what we currently had.

MR. ADLEY:
I got you. And the separate projects is the reason you didn't do the advanced notification?

These are all separate? Every one of them is separate? None of these are together?

MR. BAILEY:
Yes, sir. They are all separate. Keep in mind we have 30 plants on our site.

MR. ADLEY:

Okay. I am going to ask the
staff. The language about the
capitalization that he is
referring to, the legal
justification for that insuring
us that this is not some
maintenance. I want to get a
clear definition of that. If you
have that, $I$ would love to get it
from you, but whoever has it, I
think it is going to be really
important for you through all of
this. How do you get to that
determination. Does the
Department have anything that
defines that.
MS . CLAPINSKI :
Good afternoon. Danielle
Clapinski, attorney at LED. In
order to be a capital addition, it has to have a useful life,
according to the IRS, in excess of one year, and there are
different schedules for those
depending on the type of --

MR. ADLEY:
Tell me what that means, it's got to have what for one year?

MS . CLAPINSKI :
A useful life in excess of one year.

MR. ADLEY:
A life in excess of a year?
MS. CLAPINSKI:
Yes, sir.
MR. ADLEY:
I thought you said less than a year. Okay.

MS . CLAPINSKI :
No, sir. That means it's capitalized on a tax return.

MR. ADLEY:
So how does that relate to whether or not it's maintenance or it's an addition?

MS. CLAPINSKI:
For tax purposes, like they said previously, maintenance and repairs is expensed, meaning the full value or the full cost of
that is taken as an expense on
that current years tax return.
If it's a capital cost and it has
a useful life more than one year
it has to be capitalized, so it
will be taken and depreciated
over time according to different
depreciation schedules depending
on the type of equipment or
property that it is.
MR. ADLEY:
And so how does that relate
back to our law that has to be new or an addition? You interpret if it's capitalization it's an
addition; is that correct? Is
there something that we fall back on and say, yep, that's what that is.

MS. CLAPINSKI:
I think over time as the program has evolved either a new establishment or an addition
to --
MR. ADLEY:

That's the problem of how
it's evolved. I'm looking for
some guys -- do you have the answer?

MR. MILLER :
I have a question that seems like it might. What you said is -- as I understand it, maintenance is an expense item. Why would you capitalize it and put on the books for any reason?

MS . CLAPINSKI :
You wouldn't.
MR. MILLER :
Because it would be --
property tax would be available on it -- you get the expense and reduce your income, it never shows up on the books ever, so why would you want to put something on the property tax roll under any -- or on the program that is going to come on the property tax roll which that should never be there.

MS . CLAPINSKI :
You wouldn't.
MR. MILLER:
From a good business sense,
it doesn't make sense for you to
try and scam the system. Thank you.

MR. JONES :
Ms. Clapinski, and I don't understand what I know everything about this stuff, but it's my vague understanding that the categorizations you have are largely determined by the rules of the Internal Revenue Service; is that fair?

MS . CLAPINSKI :
Yes, sir. That's correct.
MR. JONES :
So if it's capitalized under
IRS rules, it's capitalized under
LED rules. Is that fair?
MS. CLAPINSKI :
Yes, sir.
MR. JONES :

So I guess what I'm trying to understand there is someone --
someone has set an objective standard. It may be the IRS or --

MS. CLAPINSKI :
I think it's -- with respect,
I think it's two different
questions. He is talking about
whether it falls -- Mr. Adley, whether it's an addition or manufacturing, new manufacturing establishment. That's a little bit different than why it's capitalized or --

MR. JONES :
I understand, and I think Mr. Adley's question is a real good question is when do we decide that capitalization meant -means retention and that's a fair question, but before $I$ even get there I need to understand what falls into capitalization. I think there's no point -- point
is really well taken. You have no incentive to capitalize it at all.

MS. CLAPINSKI :
That's correct. And I can tell you from a historical perspective, $I$ have been at the Department for about five years now and the entirety of my time here is the -- new equipment has been considered an addition. I don't know how long before that it began.

MR. JONES :
Thank you.
MR. WARD:
Mr. Chairman. You made a comment, sir, about technology upgrades would be part of the costs?

MR. BAILEY:
If we were to replace a piece of equipment with a new piece of technology that gets us more volume or a better quality then
we would take off the old piece of equipment and put on the new, yes, we capitalize that.

MR. WARD:
Hypothetically that could
include decreasing of your labor
force, hypothetically?
MR. BAILEY:
Hypothetically it could, but that's not usually the case. Our head count has remained pretty steady at our site.

MR. WARD :
You guys represent a great company. I am a big fan.

In terms of the technology upgrades, I know you said that must be in excess of one year lifetime, but, I mean, do you have certain assets onsite that may incur, you know, couple of years go by and you need to upgrade that technology?

MR. BAILEY:
No. Most of our equipment is
going to be on a ten year life.
It's just rare that we have a major piece of equipment that we
capitalize would be below ten
years.
MR. WARD :
Thank you.
MR. ADLEY:
I guess when you capitalize
it you obviously don't depreciate
it on top of that. There is no
depreciation involved in that; is
that right or wrong?
MR. BAILEY:
No. That would be incorrect.
Any time you capitalize the IRS
allows you to spread that
appreciation over the life of that asset.

MR. ADLEY:
You become exempt from the property tax and then through the depreciation you would see
further deduction on the income tax, is that --

MR. BAILEY:
Due to the expense, yes.
MR. ADLEY:
Okay. Thank you.
MR. WINDHAM:
All right. Is there anyone -thank you, sir. Is there someone here from CF Industries?

MS . POWERS :
Dare Powers with Didier
Consultants, and we work with CF
Industries in doing not only the quality jobs, but we do support them in their industrial tax exemptions.

MR. ADLEY:
Ma'am, you defer the
questions, and yours is the same,
all of these are under that \$5
million threshold, so are you telling us these are all different projects?

MS . POWERS :
Well, yes, sir. And may $I$
also just state the point, these
are additions that are taking place what we call the legacy
facility. There is a very large
expansion that is taking place,
and to the Governor's point,
there is the CEA involved, but
those assets have not been placed
in service, so these are the
additions that is taking place in
2015, and, yes, sir, they would
have been capitalized and they would have been separate project.

And you can note, there were jobs, additional jobs that were created at the facility.

MR. ADLEY:
There's 15.
MS . POWERS :
And because of the way the reporting is done, you know, we can clarify that to make sure that is the extent, but there were at a minimum of 15 jobs outside of the jobs that are being created at the new -- the
larger expansion that is taking place.

MR. ADLEY:
I couldn't help and notice
the construction jobs. Every
project you did took 25 people.
If they are all different, $I$ am
just curious, is it always the
same, just 25 people always
needed on every one or is that
y'all kind of saying, I think
this is 25. What is that?
MS . POWERS :
I'm sure what was done was
look and taken an average based on the value of that, but I'm
sure it can be clarified. They
know how many construction and
maintenance -- no, not
maintenance, $I$ apologize, they
know how many construction people
are out there because, as we all
know, some of the same companies
are performing services with all
of the different projects.

Sometimes it's difficult to, you know, separate those, but if you need to --

MR. ADLEY:
I get that. I understand.
But when we are creating a tax exemption and we're all sitting here struggling with how many jobs have you created, how many jobs did we lose, whatever it was, what I'm hearing from you, if that were true for every one on my list, this would not be a very accurate statement of what happened job wise throughout; is that correct?

MS . POWERS :
Excuse me. I think it's an
accurate statement overall as far as the contractors were out there from what they were doing during that period of time, you know, for the period of that year and for those projects. I think they -- we can -- if we need to go
back and break them out more
distinctly by each project.
MR. ADLEY:
I don't think that you need to do that at this point, but I will tell you that what I heard roaming around one of those halls
you better start probably
tracking that a little closer
because my guess is somebody in
the near future is going to be
knocking on your door to verify
what you put on these pieces of paper. So all of these are
separate and all capitalized and
they are all depreciated.
MS . POWERS :
Yes, sir.
MR. ADLEY:
They come off the tax roll
for property taxes and then they
come off the income tax roll.
Any of these things considered
inventory in any fashion?
MS . POWERS :

No, sir. That would be
reported completely separate. I
mean, not in the exemption -- not
through this program.
MR. ADLEY:
Ma'am?
MS . POWERS :
Correct. Not through this program, yes, sir.

MR. ADLEY:
Does your company report any of these things as inventory?

MS . POWERS :
No. These are capitalized assets.

MR. ADLEY:
That are depreciated?
MS . POWERS :
Correct.
MR. ADLEY:
And no further gain. You get two tax breaks on the piece of equipment. You get deferred property tax for five to ten years, whatever that number is,
and you depreciate it back to the
Department of Revenue.
MS . POWERS :
Yes, sir. To the IRS.
MR. ADLEY:
Credit or exemptions or
anything? Is there any others
that you receive on this piece of
equipment?
MS . POWERS:
Only that they can also
participate in a Quality Jobs
Program --
MR. ADLEY:
I got you.
MS . POWERS :
-- at the same time, and that
is completely different because of the jobs that are created.

MR. ADLEY:
That was only the 15 jobs?
MS . POWERS:
That's correct. Eventually
there will be more jobs because
of the larger expansion that is
taking place.
MR. ADLEY:
Thank you.
MR. WINDHAM:
Any other questions?
MR. ADLEY:
Delta Terminal, are they
here?
MR. LEONARD:
Yes, sir. I am Jim Leonard
with Stanford Consulting
representing Delta Terminal.
MR. ADLEY:
Who are you? I apologize.
Only because you have four of them, tell me what these four projects are.

MR. LEONARD :
Yes, sir. These projects were related to a project that was actually performed by Methanex. Methanex built a multi-billion dollar Methanol
facility in Ascension Parish.
MR. ADLEY:

Okay. Let me ask you this.
All of these -- is this one --
one job? What I'm trying to get
to is is that when you receive $\$ 5$
million you have to give advance
notice. I'm getting the
impression from you this is
really just one big job that
didn't get the advanced notice
and it was split up into four pieces. Is that right or wrong?

MR. LEONARD :
No, sir. This was one
project that was changed during the advanced notification filed.

That changed during --
MR. ADLEY:
You did file an advanced notification?

MR. LEONARD :
Methanex filed an advanced notification, yes, sir, for the entire project.

MR. ADLEY:
On the first?

MR. LEONARD:
The first, correct.
MR. ADLEY:
And then what happens

## thereafter?

MR. LEONARD :
And then Methanex carved out
the logistics piece of its project and decided to outsource that part of the project to

Kinder Morgan and that involved
the dock system, the tanks, some piping and some rail assets.

MR. ADLEY:
You said this was part of a bigger job for someone else, for who?

MR. LEONARD :
For Methanex, yes, sir.
MR. ADLEY:
That is not part of Delta?
MR. LEONARD:
That is not an affiliate.
Those are two independent
entities business operations,
yes, sir.
MR. ADLEY:
All right. So this company
you did the work for, when they
paid you for, it did they get the
ITEP, too?
MR. LEONARD :
I am sorry, which, Methanex?
MR. ADLEY:
I'm getting the impression
that you did work for a very
large company.
MR. LEONARD :
Yes, sir.
MR. ADLEY:
And does it -- this project
and company remain with you or
remain with them?
MR. LEONARD :
It remains with Kinder
Morgan. Kinder Morgan. There's two Kinder Morgan companies.

MR. ALLISON:
No. Kinder Morgan owns Delta Terminals, and Kinder Morgan and

Delta Terminals contracted with
Methanex to provide the logistic services at the Methanex
facility, so Methanex constructed
a very, very large project in Ascension Parish. By the way, my name is Don Allison. I didn't introduce myself earlier. We're with Advantage Consultants. So Methanex is going to build and is still building a very, very large project in Ascension Parish. They've contracted out to Kinder Morgan some logistic services for that site, and Kinder Morgan owns Delta Terminal Services.

MR. ADLEY:
Got that now. Does Methanex, do they apply for ITEP based upon what they pay for these services or not?

MS. CHENG:
No. The owner of the assets files for the ITEP.

MR. ADLEY:

So it remains yours while
they are using it for this
logistics? I'm missing something
here, Don.
MR. ALILISON:
All right. Delta Terminal
build these assets that are on
this application and leasing to
Methanex, Methanex is, you know,
they apply their service to
Methanex and Methanex is paying
for, but Delta owns these assets
and continues to own the assets.
They are located on Methanex's
site and they are providing a
service to Methanex.
MR. ADLEY:
Then how -- I am trying to
figure out how to tie that into an addition to some facility; the agreement between two companies.

MR. ALLISON:
No. This is part of the large
facility that Methanex is
building and Delta Terminal spent
a total here of $\$ 16, \$ 17$ million, whatever these four add up to for these particular assets. This is
a cost of the assets that Delta
Terminal owns at Methanex's
facility in Ascension Parish.
MR. ADLEY:
Did I hear you say that it
leases it to them?
MR. ALLISON:
They provide a service to
them.
MR. ADLEY:
But you said you built it and you leased it to them.

MR. ALLISON:
You leased -- you are leasing
the services to them. The assets
here are storage services, dock
services, things like that, so
Methanex is paying for the
services that Kinder Morgan is providing to Methanex for these assets on Methanex's site.

Instead of Methanex owning these
assets themselves, they are doing
it through Kinder Morgan.
MR. ADLEY:
How is Delta a manufacturing
facility?
MR. LEONARD :
These assets were originally
owned and operated by Methanex.
There is a sole sourced agreement
between Delta Terminals/Kinder
Morgan and Methanex. These
assets reside on the Methanex
site inside their fence line.
The only difference here is ownership of the actual assets that are being exempted.

MR. ADLEY:
I got that, but ITEP applies
to manufacturing facilities. I
get it how Methanex is as a big
company. I get that. Where I am getting confused it doesn't appear to me, $I$ don't think, that this is manufacturing. You are creating some equipment that is
leased to the manufacturer. Is
that a fair statement or not?
MR. LEONARD :
That is a fair statement.
MR. ADLEY:
Then you are not the
manufacturer.
MR. LEONARD:
We are the sole source
provider to --
MR. ADLEY:
You are not the manufacturer.
MR. LEONARD :
We are supporting their
operations solely and wholly.
MR. ALLISON:
Methanex has a manufacturing
facility and these assets are on
that facility and part of that
facility within the Methanex
fence line. The whole thing is a manufacturing establishment. These particular assets is part of the Methanex facility and the manufacturing establishment that
is located on that site.
MR. ADLEY:
I get it, Don, and I don't
want to belabor it, but I'm
trying to figure out by
definition how you are a
manufacturer creating a new
entity or an addition to your
existing entity.
MR. ALLISON:
Well, the inclusions for a
manufacturing establishment are an addition to a manufacturing establishment, and the Methanex site is a manufacturing establishment. If Methanex owned these assets on that site there would be no question about it, so just because someone else owns it it doesn't change -- but it doesn't change the nature of what these assets are doing and what is happening at that site.

MR. ADLEY:
Don, it doesn't change the
constitution of Louisiana that says you, to get ITEP, have to be a manufacturer. Now, I'm going to ask the staff, but clearly I must be missing something here, and I heard your statement, you are not the manufacturer. The constitution says you have to be.

MR. ALLISON:
Because the exemption is for the manufacturing establishment, not manufacturer, manufacturing establishment is the term in the constitution, I believe.

MR. ADLEY:
Staff, do agree with that?
MS . CLAPINSKI :
I believe that is correct.
I'm trying to pull up the provision on my phone right now to make sure.

MR. JONES :
Again, Mr. Chairman, and I'm not -- I'm digging way back in my memory bank, but hasn't this
issue been litigated?
MR. LEONARD :
Not aware that it has been
litigated but it has been
presented to the Board in the past on more than one occasion with the Board for approval.

MR. WINDHAM:
I can't respond that it's definitely been litigated, but I know this Board has -- have exempted property that was owned by another and the manufacturing was going on in the case of somebody owning the property, you know, owning the building. Within that building manufacturing would go on but it was under a lease because the owner is the one that is liable for the property tax, so it has to be the owner that gets the contract.

MR. JONES:
That's right.
MR. WINDHAM:

So the lease is not the
problem.
MR. ADLEY:
I don't know. I'm not
worried about that. I'm worried about what the constitution says. That's all I'm worried about.

Because I see Methanex is, what, three projects down and they are also getting an ITEP, much smaller, obviously doesn't relate to this and I'm not saying that it does, but I'm trying to figure out -- it would be helpful at whatever court case or whatever you have to prove that would be really beneficial. As one sitting here hearing it it sounds like someone leasing something to a manufacturer and getting ITEP for that when I think by definition it's got to be the manufacturer. That's just my thought. I don't know that. I'm no lawyer but I would ask for
your help.
MS. CLAPINSKI :
Sure. The constitution
provision says that notwithstanding any other provisions of this section State Board of Commerce and Industry or its successor with the approval of the Governor may enter into contract for the exemption from ad valorem taxes of a new manufacturing establishment or an addition to an existing manufacturing establishment on such terms and conditions as the Board's approval of the Governor deems in the best interest of the state. It goes on, but it only defines the term "manufacturing establishment" and "addition" as used in here -- herein as a new plant or establishment or addition or additions to any existing plant or establishment which engages in the business of
working raw materials into wear
suitable for use or which gives
new shapes, qualities or
combinations to matter which
already has gone through some
artificial process, so there is not a mention of a manufacturer,
it's mentioned of a manufacturing
establishment or addition to the
establishment that would be
eligible.
MR. ADLEY:
I apologize. I assume the
manufacturing establishment was a
manufacturer. I assume that
that's what they do. So a
manufacturing establishment, and
what you are saying is is that
it's your belief that if I lease something to them and it's part of what they use to manufacture then it complies for ITEP; is that the Department's position?

MS. CLAPINSKI :
I would say that that has
been the way it has been
administered in the past, yes, sir.

MR. ADLEY:
That is the way it's been
done in the past?
MS. CLAPINSKI :
Yes, sir.
MR. ADLEY:
I'm just going to ask you
without belaboring this, I would
like to get more information from
you, your backup of how you get
to that. I think -- I'm telling
you, Don, I truly believe this needs to be cleared up somehow, at least for me. Thank you.

MR. ALLISON :
Mr. Adley, I think it's an analogy here that $I$ know through my 30 years of experience with the program and this Board, that in the past banks that owned assets that were leased to a manufacturer in a leasing
arrangement, in a true leasing
arrangement the bank would own
the assets and lease them --
might be a capital lease, but
they are leasing them to the
manufacturer, those are assets
owned by the bank but used in the
manufacturing operation as the
manufacturing establishment. The
bank was the applicant in that
case many, many times in the past
years but it was still
manufacturing assets at a
manufacturing establishment;
although, they were owned by the
bank. This is an arrangement --
MR. ADLEY:
You do know based on that
Executive Order, not this one,
because he said it wasn't going
to take effect on what we are
looking at here, but we were
sitting here at our next meeting
because there are zero jobs there
and there was no advanced
notification, regardless of what we do when it hits this desk,
it's gone.
MR. ALLISON:
I understand. I'm not sure why it says zero jobs here. I am going to look into that. I am not sure that's correct.

MR. ADLEY:
I wish it didn't.
MR. ALLISON:
I wish it didn't, too.
MR. ADLEY:
That's not right. This is --
this is serious. I mean, I'm
telling you, it's serious, and
it's not a matter that $I$ don't
think it's right, $I$ don't think
it is. You went and got a tax exemption and the law says you have to do certain things and you've listed here that there's no jobs.

MR. ALLISON:
And I believe there are jobs
at this site and I am going to
find out why these applications
say zero.
MR. ADLEY:
Thank you.
MR. WINDHAM:
All right. Any other
questions related to these?
Moving on, Kristin.
MS CHENG:
Ascension Parish had
209,950,673 in investment.
34,305,938 in estimated tax
relief. Assumption Parish.
MR. ADLEY:
Wait a minute. Was there
anybody from Ascension that had
anything to say? Okay. Thank
you, ma'am.
MS . CHENG:
Assumption Parish. Two projects. $\$ 5,765,879$ in
investment. \$869,494 in
estimated tax relief. Fourteen
construction jobs. $\$ 450,000$ in
construction salary.
MR. ADLEY:
Anybody from K/D/S here?
Anybody from K/D/S? I am just curious what this one was for and was there any advanced
notification. I see it's \$4.9
million, and I assume it wasn't, but a minute ago $I$ was surprised to find out there was.

UNIDENTIFIED SPEAKER:
I'm Charles (sic) and I represent $K / D / S$ Promix and maybe 20 other companies as a consultant, and these were miscellaneous capital additions, small capital purchases. Not all advanced notice because it was never intended to have a large project. The advanced notice is filed when a company anticipates spending more than $\$ 5$ million on one project, but all of these 500 and something applications, many of those are just small
additional capital purchases made
every year. As you discussed
earlier, some of these things are
replacements and if you do your
application properly, you deduct
the original cost of the item
that is replaced from the new
one. For example, if you spent
\$4 million on equipment, it
replaced equipment for a \$1
million, you will only get an
exemption for the $\$ 3 \mathrm{million}$ not
the entire purchase.
MR. ADLEY:
I think we covered all of
that. I need to know you use the word "purchases" for the \$4.9
million.
MR. CHARLES:
Yes, sir. It could have even been more and if there was a
description --
MR. ADLEY:
Were they purchases or were
they additions?

MR. CHARLES :
They were capital pieces of equipment. Not a billion or anything like that.

MR. ADLEY:
So some piece of equipment you capitalize and depreciated.

MR. CHARLES:
And often pieces from desk, computers, many -- some of them have ten thousand items on a large application, but these would have been small. Pumps and --

MR. ADLEY:
I got that. Now I'm trying to figure out how the purchase of a desk is a legitimate addition to a manufacturing facility.

MR. CHARLES :
Well, all of the capital
equipment that a manufacturer purchases that stays on the site is eligible under the statutes and the rules and regulations of
the Board of Commerce and
Industry. Air condition units,
any kind of a capital purchase
on --
MR. ADLEY:
I think what we're running
into that when you say they fit
the rules and I am having a hard
time getting from them where they
have this provision in the rules.
Now, can you show me in the rules where a desk is --

MS . CLAPINSKI :
I can look for that one in
just a minute, but I had found
what Mr. Allison and Mr. Leonard
were speaking to earlier as it
related I believe, to Delta
Terminals. And the rules says
that the Board shall consider for tax exemption building facilities using the operation of new manufacturing establishments located within the state, in
addition to an existing
manufacturing establishments within the state. Exemptions are granted to the owners of the building that house a manufacturing operation and
facilities that are operated specifically in the manufacturing of a product. The Board recognizes two categories of ownership. One, owners who engage in manufacturing at said facility; and, two, owners who are not engaged in manufacturing at said manufacturing establishment but who had provided either or both of the following for a predetermined manufacturing establishment. A, buildings to house a manufacturing establishment, or, B, facilities that consist of manufacturing equipment operated specifically in the manufacturing process.

So what this says, I think,
goes back to Mr. Allison and Mr.
Leonard's point was that Methanex owned the site, Delta Terminal
was operating a portion of that
site and they were not engaged in manufacturing at that themselves but they have provided buildings or facilities that consist of manufacturing equipment operated specifically for the manufacturing process.

MR. ADLEY:
And I got that. I got it. I
don't know if that's, in my mind,
the intent of ITEP.
MS . CLAPINSKI :
$I$ understand.
MR. ADLEY:
I clearly don't believe the intent of ITEP was let you buy paperclips and desks, and I heard that -- I appreciate your honesty about it, $I$ do, but what he just said to us is that everybody goes out and buys whatever they buy
they capitalize it and it goes in ITEP, and I don't think that is the intent or it may be. It may be in your rules.

MS. CLAPINSKI :
Section 509 of the rules does
state -- I am sorry, paragraph A, office furniture and fixtures are eligible for tax exemption only when they are an integral part of the manufacturing operation and permanently located at the manufacturing establishment, so
there are some parameters in regard to that.

MR. ADLEY:
I thank you for that. And,
sir, $I$ will tell you that $I$ think
if you went around, not this
room, obviously, but I think if you went around the state and asked people if they thought that were the case, $I$ think most of them would probably say, no, that's not what that is about,
but it -- that requires a change
in the rules.
MS. CLAPINSKI:
Yes, sir. That would require
an amendment to the rule. The
Board is charged with the
Industrial Tax Exemption rules.
MR. ADLEY:
Now, would the change in
rules necessary not at the
Executive Order basically takes
the MCA away, would this be gone?
MS . CLAPINSKI :
I think if the Governor
decides that's in the best
interest of the state.
MR. ADLEY:
No. If he said he is not
taking any MCA, I assume this
would be gone and would require no rule change.

MS . CLAPINSKI:
Correct.
MR. ADLEY:
Would you agree with that,
sir, that the Governor has final
say on what's in or out.
MR. CHARLES:
Absolutely.
MR. ADLEY:
Thank you.
MR. WINDHAM:
Mr. Richard.
MR. RICHARD:
One more question just to
kind of bring it full circle, so
based on the Executive Order, we do anticipate some rule changes?

MR. WINDHAM:
I would say yes. I mean, there will have to be some rule changes.

MR. RICHARD:
Thanks.
MR. WINDHAM:
At the conclusion of this
meeting, I would love to put together a rules committee, so if there are any people that would consider volunteering.

All right. That concludes
Assumption Parish. Beauregard
Parish.
MS . CHENG:
Beauregard Parish. 15
projects. $48,268,434$ in
investment. 8,253,902 in
estimated tax relief. 590
construction jobs. 6,990,269
estimated construction salaries.
MR. WINDHAM:
Is anyone from Beauregard
Parish here that would like to speak in support of our position?

MR. ADLEY :
Boise is not the same list.
Nobody from Boise. Anybody here
from Boise? I see they've got 14
all below the $\$ 5$ million that
doesn't require any kind of
advanced notice. And, ma'am, just for your information, Mr.

Pierson was kind enough to give me the stuff from -- which one
was this one. Back in Allen

Parish we were asking Boise
Cascade, what the project was.
Some of it made a lot of sense to me and some of it didn't, but I get it. Masks, light pole, log stacker, forklift. I get it.

I'm sure it's used, but I just don't think that's what people thought was happening with their
industrial tax exemption. They thought they were expanding these facilities for what it's worth.

Anyway, it is in your package, you are right. But there is no one here from Boise.

Let me ask this real quick question. Is this typical for somebody to walk in and ask for a \$50 million investment, create no jobs and ask for a tax exemption and not show up? That happens often around here?

MS . CHENG :
We recommend that they be here.

MR. ADLEY:
Okay. Thank you.
MR. WINDHAM:
Bienville Parish. Anyone
from Bienville here?
MS . CHENG :
One project for $\$ 620,477$.
\$98,470 in estimated tax relief.
MR. WINDHAM:
Anyone from Mondi? Bossier
Parish. Is there any
representatives from Bossier
Parish here?
MR. ADLEY:
And I got to tell you I'm
hoping there is. That is my
hometown, so my parish. I happen
to know all three of these, so
I'm hoping somebody might be
here. Do you encourage them to
come too, ma'am.
MS . CHENG:
Yes.
MR. ADLEY:
You might tell Robert Mill of

Calumet he missed a great
opportunity.
MS . CHENG:
Three projects in Bossier
Parish for $\$ 6,376,209$ in
investment. $\$ 1,022,744,35$ new
jobs. 175 in salary. 25
construction jobs. $\$ 1,933,174$ in
construction salary.
MR. WINDHAM:
Are there any representatives
from these three companies here?
Yes. Sir, can you please step
forward.
MR. ADLEY:
While he is coming forward, I will tell the Board so that they know that one of these companies back in Bossier actually wrote me a letter two weeks ago and told me how critical and important this was to his company.

MR. JIM WESLEY:
That was me.
MR. ADLEY:

That's you? Thank you. Glad to see you made it here.

MR. WESLEY:
Jim Wesley, President of Wintech.

MR. ADLEY:
Back in Bossier. Okay. So
kind of tell me what the project
was. I know you wrote me a
letter, but if you share with
these folks what it was.
MR. WESLEY:
We built a new facility in
Bossier.
MR. ADLEY:
You built a building?
MR. WESLEY:
Uh-huh (affirmative response).

MR. ADLEY:
Did you write off the desk and paperclips, too?

MR. WARD:
Sir, if you could kind of --
MR. WESLEY:

They are not included in this
amount. Bought new machinery.
MR. ADLEY:
New machinery. New building.
MR. WESLEY:
Yes, sir.
MR. ADLEY:
New facility.
MR. WESLEY:
Yes, sir.
MR. ADLEY:
Expansion. No desk.
MR. WESLEY:
We have desk, but a desk is
not a capital item but --
MR. ADLEY:
A desk is what?
MR. WESLEY:
A desk would be an expense if it's less than a certain amount.

MR. ADLEY:
I see. It's got to be an expensive desk.

MR. WESLEY:
It would have to be.

MR. ADLEY:
Thank you. I do appreciate
your letter. I'm sorry, we've
been busy. I haven't been able to respond to it, but thank you.

MR. WESLEY:
We are a small manufacturer.
We did file an advanced
notification.
MR. ADLEY:
You did?
MR. WESLEY:
Yes, sir.
MR. ADLEY:
Then why did you file it on \$2 million? You didn't have to file it on $\$ 2$ million.

MR. WESLEY:
At the time I was told that we had to file an advanced notification but I may have been mistaken on that. We went ahead and did that.

MR. ADLEY:
Honestly, it's probably a
good thing that you did. My
guess is a lot of people will be
filing them in the future. Thank you.

MR. WINDHAM:
Any other questions for the gentleman? Kristin. Caddo Parish.

MS . CHENG:
Caddo Parish, I do need to
let you know that 20161166, the
company has requested to withdraw
and cancel that application
because the catalyst that was
applied for, they don't own it,
so they're canceling that
application.
MR. WINDHAM:
That was 1166?
MS . CHENG:
20161166.

MR. ADLEY:
Give me the name of the
company.
MS . CHENG:

Calumet Shreveport Lubricants
\& Waxes, LLC.
MR. ADLEY:
Which one? I couldn't hear
that.
MS . CHENG :
20161166.

MR. ADLEY:
It helps me a whole lot if you call out the company name. I got it, though. I'm looking at it.

MR. ADLEY:
That's Calumet?
MS . CHENG:
Yes, sir.
MR. ADLEY:
That's the same Calumet that was over in Bossier. Two of them, one in Shreveport, one in Bossier. They cancelled?

MS . CHENG:
They are cancelling that one application because they don't actually own those assets.

MR. ADLEY:
And nobody from Calumet here?
MR. WINDHAM:
Is there anyone from Caddo
Parish. Caddo, please. State
your name for us.
MR. ORGANIC:
Allen Organic. I am with
Inferno Manufacturing in
Shreveport.
MR. ADLEY:
Which one? For 148,000.
MR. ORGANIC:
Yes. 148,000.
MR. ADLEY:
I am going to tell you
something, it's really nice that you would drive all the way down here from Shreveport, at least be here, for 148,000 and we got people sitting up here that are getting $\$ 50$ million and didn't want to show up. I want to say we do appreciate that.

MR. ORGANIC:

Well, we applied two years
ago for a plant expansion and $I$ came for that, too.

MR. ADLEY:
What was the 148.
MR. ORGANIC:
Half of it was a new machine to make a new product for us.
It's a rolling machine to roll a guard for the site glass that we make, and --

MR. ADLEY:
How many jobs do you have now.

MR. ORGANIC:
We have 20 people.
MR. ADLEY:
And this addition, did it preserve any jobs? Was there just new modernization? What was it?

MR. ORGANIC:
Hard to say. We're
declining. We laid off, last year, four people and we just modernizing and making new
products to try to get ahead.
MR. ADLEY:
This is a really important
question. I know you are very
small, so $I$ apologize. Very
important question. When you modernize, is that costing us jobs?

MR. ORGANIC:
No. We're making things better for the workers. Some of the expenses were torquing, tightening, automatic wrenches to make the work go easier for people and give us more quality and consistency.

MR. ADLEY:
The layoffs of the four were prior to this.

MR. ORGANIC:
That's right.
MR. ADLEY:
Thank you.
MS . CHENG:
Caddo Parish, 19 projects
because one was withdrawn and
canceled. $\$ 21,786,435$ in
investment. \$4,493,370 in
estimated tax relief. 123 new
jobs. \$4,603,332 in salary, and
163 construction jobs.
$\$ 6,390,207$ in construction
salary.
MR. WINDHAM:
Thank you, Kristin. We are
on to Calcasieu Parish.
MR. ADLEY:
And CITGO.
MS . CHENG :
CITGO actually e-mailed me
and said they ran into
transportation issues and asked
if they could defer these to the next meeting if you had questions for them.

MR. ADLEY:
Mr. Rainwater.
MR. RAINWATER:
Yes, sir. My name is Paul
Rainwater. I am representing

CITGO Petroleum. The person that actually filed the applications and does the tax information got stuck in Houston, but $I$ am familiar with this project and I am familiar with the application. This was part of a modernization program that the refinery took place and actually they
consolidated a flair, and actually been to the refinery and had gone to some tours, taken delegation through and the

Governor's chief of staff. They explained what they were doing.

CITGO Petroleum was established
in 1944. The flair was an old flair, so they consolidated. They went through and put in some catalytic hydroheaters. They did a dock expansion and some other things. Job retention. It was a modernization project so they could expand their ability to take crew, so that's -- there's,

I think, seven different projects associated with the applications if $I$ am not mistaken.

MR. ADLEY:
The total of the tax relief
of these -- I was trying to total
them, one and a half million, 800,000, 800,000, do you know what that total is.

MR. ORGANIC:
I think it's $\$ 33$ million
total.
MR. ADLEY:
$\$ 33$ million. And they were six new jobs.

MR. ORGANIC:
No. There were 3,000
construction jobs associated with the project and six new permanent jobs, but there were 3,000 construction jobs for about almost 18 months.

MR. ADLEY:
The report we're looking at says there's six new jobs. Which
one -- I see this list of CITGO.
There's no job. You should have
let me keep talking, I was
giving you six jobs.
MR. ORGANIC:
Well, there were 3,000
construction jobs and retention on the -- on those specific jobs.

MR. ADLEY:
So the 3,000 totals up to 24,
19, 20, 33, 19, 38.
MR. ORGANIC:
Well, according to the plant manager and the discussions we had, there were 3,000 total.

MR. ADLEY:
That's not what you have
listed here. You might want to go back and talk to him. It's pretty dramatically different to that.

MR. ORGANIC:
What was the number you
stated? I'm sorry.
MR. ADLEY:

It looks like to me he is
showing -- and I guess I am
looking at CITGO, and I
appreciate that, but it looks
like, to me, you've got -- if you add up 20, 45, 38, 19, 33, 20 and 19.

MR. ORGANIC:
Yes, sir. I would have to go
back and look. There was a
briefing that we received and it
was over a period of time. I
don't know if all of those jobs
are associated with this
particular application, but --
MR. ADLEY:
Again, I heard your
statement, but the staff, your --
what they filed with you is
dramatically less, so the total
tax exemption was how much?
MR. ORGANIC:
I think it's $\$ 33$ million.
MR. ADLEY:
\$33 million.

MR. ORGANIC:
I am sorry. Investment value.
MR. ADLEY:
How many construction jobs,
staff? There is no permanent jobs.

MR. ORGANIC:
Not that $I$ know of, no, sir.
MR. ADLEY:
I did enjoy the visit with
you and the CEO of CITGO in
Houston. Yes, ma'am, how many?
MS . CHENG :
194 construction jobs.
MR ADLEY:
Now, why would I not save $\$ 33$
million for 140 something
construction jobs.
MR. ORGANIC:
It's a modernization project.
MR. ADLEY:
Thank you.
MR. ORGANIC:
It retains 1900 jobs in the
facility. Competitive
environment. And, you know, huge
support and local government.
I'm from Calcasieu. Very
familiar with the refinery. Been
to the refinery a number of
times. Actually ran an economic
develop program in Calcasieu
Paris. Understand very well how
the tax exemption program works.
In Calcasieu we are pretty
sophisticated. You go to the
School Board, you go to the
sheriff's department, and you go
to the parish government, you go
to city council. Everybody is
briefed. Everybody understands
the cause, and they understand
what is associated with the ten
year tax exemption, the ad
valorem tax, what it means to the
community. So -- and I may be
mixing numbers. Again, we
received a number of briefings
about, you know, turnarounds and
procts that occur in the
fore
projects that occur in the
refinery, so that is probably where that larger number came from.

MR. WINDHAM:
Thank you. Any other
questions?
MR. ADLEY:
Is Entergy here?
UNIDENTIFIED SPEAKER (FROM
AUDIENCE) :
If we have a clarification,
do you want us to come and talk about it or do you want to call
the company, you know, if you have specific questions.

MR. ADLEY:
What I'm doing is I'm really
interested in those that didn't get advanced notification. If you
are one of the larger companies
that gave the advanced
notification, $I$ 'm not as
interested it that because they
have much more information on
that already, and for purposes of
just time for all of these poor folks having to sit here and go through this. I tried to narrow it down to just them because we are all very interested in companies that have a list of 10 , 12, 15 projects under $\$ 5$ million to figure out why that's
happening and what it's for. I don't know if that helps you or not.

UNIDENTIFIED SPEAKER:
I'm here. I'm ready to answer any questions. I just want to make sure I'm not missing the opportunity if I'm supposed to --

MR. ADLEY:
He opened the floor to anybody who wants to speak. If you want to talk, you can do that.

UNIDENTIFIED SPEAKER:
I don't really want to.
(Laughter from audience.)

I can tell you who I'm
representing today. Halliburton,
CB\&I Energy and --
MR. ADLEY:
Well, why don't you come up
here. Entergy's got one in
Calcasieu.
UNIDENTIFIED SPEAKER (FROM
AUDIENCE) :
I am sorry, not Entergy.
CB\&I.
MR. ADLEY:
I thought you said Entergy.
Okay.
MS. CLAPINSKI :
Mr. Adley, based on the
investment analysis for Entergy,
it would appear that they did in
fact file advanced notification.
One is $\$ 16$ million, one is $\$ 8.8$
million and there's a smaller one
for $\$ 936,000$.
MR. ADLEY:
The only question that $I$
really wanted to ask them, I knew
when I looked at -- I said Cleco had 164 a minute ago and I am not real sure that I made the mistake and it wasn't Entergy that had the 164 and I wanted to clarify
that if $I$ could. Is there
somebody here from Entergy?
MR. WINDHAM:
Is there someone here from

## Entergy.

MS . GALLERY:
Hi. I'm Patricia Gallery,
managing tax director for
Entergy.
MR. DOSS:
Gene Doss, tax manager for
Entergy.
MR. ADLEY:
So the only question that $I$ have to you, earlier about two or three months ago $I$ saw a report, I think it was -- I first thought it was Cleco, but $I$ think it's Entergy. It said 164 ITEPs. How many total does the company have?

Not in money but in different projects. How many exemptions, how many different projects does Entergy have in the State of Louisiana?

MS. GALLERY:
Off the top of my head -- are
you talking about for approval
today or projects --
MR. ADLEY:
No. Total.
MS . GALLERY:
Off the top of my head I
don't know how many different projects we have going on. We have several generation facilities throughout the state, though.

MR. ADLEY:
And these three are for what?
MS . GALLERY:
The one for Calcasieu Parish, they are annual capital upgrades. They are upgrading some of the capital.

MR. ADLEY:
All three projects and they
are three separate projects?
MS . GALLERY:
They are three separate
projects, yes.
MR. ADLEY:
Thank you, ma'am. Any
individuals of Calcasieu have
anything to say? Any public officials? Okay.

MS . CHENG:
Calcasieu Parish has 24
projects. $\$ 130,643,836$
investment. $\$ 21,691,182$ in
estimated tax benefit. 18 new
jobs. $13,556,400$ in salary. 942
in construction jobs. 58, 868,457
in construction payroll.
MR. WINDHAM:
All right. Now we move on to
Cameron Parish.
MS . CHENG:
Cameron Parish has one
project for $\$ 225,972$. $\$ 54,979$ in
tax relief. Three construction
jobs. \$90,000 in construction
payroll.
MR. ADLEY:
And just for the record it
looks like Entergy has got 17 of
them for this meeting. I don't
have any questions for Cameron.
MR. WINDHAM:
Does anyone have any
questions for Cameron Parish?
All right. Let's move on to
Concordia.
MS . CHENG:
Concordia Parish. Two
projects. 2,783,592 in
investment. $\$ 440,921$ in estimate
tax relief. 37 construction
jobs. And 1, 110, 000 in
construction salary.
MR. WINDHAM:
Any representatives from
Concordia?
MR. ADLEY:
No questions.

MR. WINDHAM:
DeSoto Parish.
MS . CHENG:
DeSoto Parish. Three projects
for $\$ 11,387,064$. $\$ 1,919,859$ in
tax relief.
MR. ADLEY:
If I remember from earlier,
these are the similar things that
Cleco had applied for before and
back up in Acadia, it's different
for similar stuff?
MS . CHENG:
I believe so.
MR. ADLEY :
Okay.
MS . CHENG:
62 construction jobs.
6,448,593 in construction payroll.

MR. ADLEY:
There's no jobs?
MS . CHENG :
No jobs reported.
MR. ADLEY:

No new jobs.
MR. WINDHAM:
Any questions related to
DeSoto Parish.
MR. MILLER :
I have a question. The
absence of retained jobs is just
because we don't ask?
MS . CHENG:
They do provide an existing job -- there is an area to --
that is provided and we just
don't put it on here. They may
be in your detailed -- should be in your detailed application summaries.

MR. WINDHAM:
All right. East Baton Rouge Parish. Is there anyone here from East Baton Rouge Parish? No. Parish, local government representing the people that would be impacted as a result of the Governor's Executive Order.

MS . CHENG :

East Baton Rouge Parish. 12
projects. $\$ 49,391,180$ in
investment. $8,386,624$ in tax
relief. 27 new jobs with
\$13, 863,720 in salaries. 283
construction jobs. \$8,759,712 in
construction salaries.
MR. ADLEY:
I don't have any questions.
MS . CHENG:
East Feliciana. One project.
\$1, 365,264 in investment.
103,077 in estimated tax relief.
Evangeline Parish, two
projects. 7,029,229 in
investment. $\$ 771,809$ in estimated
tax relief. 18 construction
jobs. 1,915,902 in construction
salary.
MR. WINDHAM:
Anyone from Evangeline? All
right. Grant Parish.
MS . CHENG:
Grant Parish. One project
for $\$ 533,789$ in investment.
\$137, 824 in estimated tax relief.
15 construction jobs. $\$ 59,801$ in construction salary.

MR. WINDHAM:
Anyone from Iberia Parish? A
representative from Iberia
Parish. Please state your name.
MS . BROUSSARD :
Denise Broussard. I am with
Aviation Exteriors. I am the CFO.
MR. ADLEY:
I apologize to you, ma'am. I
don't have any questions about it on here.

MS . CHENG:
Six projects. $19,988,959$ in
investment. $\$ 2,096,841$ in
estimated tax relief. 81
construction jobs. \$2,739,979 in
construction payroll.
MR. WINDHAM:
All right. Iberville Parish. Anyone here from Iberville Parish?

MR. ADLEY:

Is somebody from Shintech
here? Is this more desk and paperclips or something else.

This time it's $\$ 59, \mathbf{\$ 6}$ million.
MR. CHUCK :
Yes, sir. This is Chuck again. Shintech is one of my clients. Secretary Pierson knows
in with all of the recruiting
here in Louisiana, so they spent
a little over $\$ 2$ billion so far,
I think, in Iberville parish.
MR. ADLEY:
I got that. What is this for?

MR. CHUCK :
Additional capital equipment.
They spent so much money. They
capitalize things throughout the
year, they don't just wait until
March 31st to file their
extension.
MR. ADLEY:
Tell us what this is.
MR. CHUCK :

Yes, sir. As portions come on we have 90 days from the time that the assets are completed to
file an exemption, so some of
them may be $\$ 200$ billion, some of
them $\$ 50 \mathrm{million}$.
MR. ADLEY:
I got it. Can you tell me what this is.

MR. CHUCK :
No. I can't tell you each individual item that is in there.

MR. ADLEY:
Give me a general idea. This is more desk and stuff?

MR. CHUCK :
No. I can't tell you exactly what is in there but there is a lot of a little over $\$ 1$ billion in chemical equipment mix up, the vast majority of it.

MR. ADLEY:
How old is Shintech over there?

MR. CHUCK :

Let's see. They came to West
Baton Rouge Parish initially in
Addis and then they built a much
larger plant in Plaquemine, and
it's maybe eight years or so have
been in Plaquemine and --
MR. ADLEY:
This is Iberville.
MR. CHUCK :
Iberville. I am sorry. The City of Plaquemine in Iberville Parish. I am sorry. We have two plants. What we call Addis we call Plaquemine, but this is in

Iberville Parish.
MR. ADLEY:
Thank you.
MR. CHUCK :
Yes, sir.
MR. WINDHAM:
Any other questions for this parish? All right. Jackson

Parish. Any representatives from
Jackson Parish?
MS . CHENG:

I didn't read Iberville
Parish. 15 projects.
$\$ 175,511,796$ in investment.
\$27,379,843 in estimated tax
relief. 101 new jobs with
\$86,187,400 in salary. 1149
construction jobs with
\$36,519,972 in construction
salaries.
MR. WINDHAM:
Jackson Parish.
MS . CHENG:
Jackson Parish. Three
projects. Investment of
6,094,717. \$914,207 estimated
tax relief.
MR. ADLEY:
Is West Rock here.
MR. TODD PILES:
Yes, sir. I am Todd Piles
(ph). I am the engineering manager at the WestRock facility
in Hodge, Louisiana.
MR. ADLEY:
I'm trying to find out that
the three projects -- and none of
these advanced notice was given
on, I assume, they all below --
MR. PILES :
That $I$ can't answer. These
are filed from our corporate tax
office. No is the answer.
MR. ADLEY:
No. Okay. What were the three, is it one project or three separate projects?

MR. PILES:
Three separate projects. One was the west storage yard with the new expansion. The other project was a new HD storage tank for our pulp facility, and the other is a new chiller unit for our machine.

MR. ADLEY:
So when you built them out there there were no new jobs created with that. It's just an expansion on what you currently have and did you lose any jobs
when you created them at all.
MR. PILES:
No, sir. There was one job
created with the west yard
storage. Initially it was going
to be subcontracted, and since
then the mill has staffed that
facility, so it wasn't in the
report.
MR. ADLEY:
Okay. No jobs. $\$ 6$ million.
Thank you.
MR. WINDHAM:
All right. Jefferson Parish.
Any representatives from
Jefferson Parish?
MS . KAISER :
Good afternoon. I'm Donna
Kaiser with New NGC doing
business as National Gypsum.
MS . CHENG:
I believe their application
is on with the set for the June meeting. Hers was not rolled over from the May meeting.

MR. WINDHAM:
Is that New NGC. Is that $\$ 1$,
059 million.
MS . KAISER:
That's correct.
MR. ADLEY:
Name your company again, ma'am. I couldn't understand you.

I am sorry.
MS . KAISER:
New NGC, Inc. dba National
Gypsum.
MR. ADLEY:
What was your project?
MS . KAISER:
We had several things, there were several small projects. We make wallboards and the industry is changing. People wanting light weight boards, so we're having to change our process, and while this was process equipment changing the way we do things where we put raw materials together. It preserved jobs,
basically, because we have some plants that are not up to par like this one is and they are offline now. It was preservation of jobs, basically.

MR. ADLEY:
Thank you.
MS . KAISER:
Thank you.
MR. ADLEY:
The Entergy for the \$21 million, I notice they keep popping up parish by parish. I remember previously modernization. Whoever is from Entergy, is this another one of your modernization? What is this one?

MS. GALLERY:
I guess we didn't refer to it as modernization previously, but it is the same in that it is additional capital put into the facility to keep it functioning.

MR. ADLEY:

So is it maintenance or is
this another one of those
capitalization things.
MS. GALLERY:
Well, no, this is not a
capitalization notification and,
you know, a large dollar amount
of capital upgrades, it's not
what we would consider
maintenance.
MR. ADLEY:
Your explanation was keep to it functioning. I just -- in my mind that sounds like maintenance.

MS. GALLERY:
Well, make it more efficient.
You know, with projects this size
or facilities of this type in
order for them to continue to
function efficiently and
effectively we do have to put in new equipment and do those kinds of things.

MR. ADLEY:

I'm just curious, as a
business person, when you put in
new equipment, I assume you
anticipate you increase your
bottom line by doing that. Is
that a fair statement?
MS . GALLERY:
Well, we're cost based
regulated.
MR. ADLEY:
I know what you are.
MS . GALLERY:
Right, so, yes, we recover
our cost and do get a return on
our investment.
MR. ADLEY:
Okay. And Cornerstone is the
only other one that I had in
Jefferson had multiple
projects --
MR. WINDHAM:
Thank you.
MR. ADLEY:
-- falling under the $\$ 5$
million. Anyone here from

Cornerstone? I see Cornerstone
had four all falling under the \$5
million and no jobs. Anybody
here with Cornerstone?
Staff, do you know what these projects were? I know you have it in this -- these books
somewhere. That's all right.
It's just amazing you've got five
different projects, it looks
like, around, $I$ don't know, $\$ 20$ million.

MS . CHENG:
Their description is various capital additions is what it says on their application.

MR. ADLEY:
Various --
MS . CHENG:
Capital additions.
MR. ADLEY:
You don't know what it is?
MS . CHENG :
The list of assets would be
with the entire application in
its file at LED.
MR. ADLEY:
I can't even pronounce this
word. It's normal practice that
people come, in the past, these
things just get approved and even
if people aren't here to answer
questions?
MS . CHENG:
They've met the requirements
that are in the rules.
MS. CLAPINSKI:
Yes, sir.
MR. ADLEY:
They take the position
because of what has occurred, that's the way it works.

MS. CLAPINSKI:
Yes, sir. That's correct.
MR. ADLEY:
I got you. Thank you.
MS . CHENG:
Jefferson Parish. 15
projects. $\$ 59,661,690$ in
investment. \$9,199,833 in
estimated tax relief. 57 new
jobs with $\$ 2,183,791$ in salaries.
124 construction jobs with
\$7,670,000 in construction
salaries.
MR. WINDHAM:
All right. We have LaSalle Parish. Any representatives from LaSalle government? Any
representatives from the company
Hunt Forest Products?
MS . CHENG:
LaSalle Parish. One project.
\$117,590 in investment. \$28,386
in estimated tax relief. Six
construction jobs with the
\$72,961 in construction salaries.
MR. WINDHAM:
All right. Lafayette Parish.
Representatives from Lafayette Parish please step forward.

UNIDENTIFIED SPEAKER:
Good afternoon. I'm with
Stuller Incorporated. We're in
Lafayette Parish. We're a jewelry
manufacturer. We had filed this
application. It's mainly for our increase. Our capacity level to support the increase and volume that we have with our sales, so we've increased our sales by ten percent between the two years, and this equipment was actually manufacturing equipment in order to help support the increased capacity. Our head count was not as we would like because it was unfortunate because our sales
force has decreased but it's mainly because people have began ordering from solely the internet
and our call center didn't
require the volume of calls --
employees to handle the calls
that were coming through. Our
manufacturing employees did
increase but it was all set by
the decrease in the sales force.
MR. ADLEY:
So $I$ didn't really see
anything wrong with the
application for new equipment,
but there is nothing here that
says anything about new jobs or
loss of jobs, what you just
described.
UNIDENTIFIED SPEAKER:
When you filed your
application for previous year employment and this year's employment, the net was still flat, but so, no, we have not increased our employment but we have increased our manufacturing employment. Our sales employment has decreased.

MR. ADLEY:
Well, then, staff why would
you not have something here?
MS . CHENG :
It wasn't provided. They provided us the existing number of employees, and that's not on this sheet, but there were no new jobs reported.

UNIDENTIFIED SPEAKER:
It was not in my narrative
but I'm explaining the reason
behind no new jobs on the
application.
MR. ADLEY:
Is there a place to put new jobs, old jobs, whatever happens so you can figure it out once he sends it in without having to wait for him to get here on the form? How does that work?

MS. CLAPINSKI:
At this point there is not, but we will certainly look to amend that form so that we can provide you that information going forward. What we capture
is the current workforce size and
any additions that will be
created due to the project that they are proposing.

MR. ADLEY:
Thank you, sir.
MS . CHENG:

Lafayette Parish had 11
projects with \$8,973,533 in
investment. $\$ 1,151,305$ in
estimated tax relief. Seven new
jobs with $\$ 2,121,880$ in salaries.
60 construction jobs. \$1,839,203
in construction salaries.
MR. WINDHAM:
I believe you are from
Lafayette Parish, too. State
your name.
MR. ROMERO:
Cambry Romero with C.D.R.S.
Properties, LLC.
MR. ADLEY:
Which one? I don't have any
questions.
MR. WINDHAM:
Any questions from any
members?
MR. ADLEY:
You just didn't create any jobs. It's not a big item, but there were no new jobs with this one?

MR. ROMERO :
No, sir. This was a building
being built for a manufacturing
facility, which is mine as well,
and $I$ am up for a renewal request
from a delinquent renewal.
Sorry. But they tie in together.
MR. ADLEY:
Thank you.
MR. WINDHAM:
Lafourche Parish. Any
representatives from Lafourche?
MS . CHENG :
Lafourche Parish. Two
projects. $\$ 55,136,620$ in
investment. $\$ 10,332,603$ in
estimated tax relief. Five new
jobs. \$4,875 in salary. Five
construction jobs. $\$ 147,721$ in
construction salary.
Livingston Parish. Five
projects. $\$ 4,893,016$ in
investment. \$902,762 in
estimated tax relief. 22 new
jobs with $\$ 3,157,240$ in salary.

33 construction jobs. 1,458,200
in construction salary.
MR. WINDHAM:
Natchitoches Parish. Are
there any representatives from
Natchitoches Parish? Please step
forward.
MS . PERSON :
My name is Ann Marie Person.
I am tax manager with
International Paper Company.
MR. WINDHAM:
I am sorry.
MS . PERSON :
Ann Marie Person with
International Paper Company.
MR. WINDHAM:
Does anyone have any
questions for International Paper
Company.
MR. ADLEY:
I have to ask you. Two
projects, \$4,996,784. The other, \$4, 991, 781 .

MS . PERSON:

Right. Those actually aren't
one project of $\$ 4.9$ million.
Those are actually smaller
projects that get grouped
together. They all fall under
the miscellaneous amount. Some of
them are --
MR. ADLEY:
Can you tell me the type
project we're looking at. What
is that?
MS . PERSON :
Sure. From what I recall when
I did those, most of those projects are going to be things like upgrading the air handling in the control rooms so that they handle the fire protection properly for the people who are in the control rooms. We did a lot of things around safety.

MR. ADLEY:
Why is that not maintenance?
You capitalize that?
MS. PERSON:

Yes. We do. Yes. No, those
were upgrades. I echo what the
gentleman from BASF said which is
that neither of those projects,
there is no maintenance there.
They don't get funds for that
under a capital job. You have to
actually improve what you've got
in order to get capital dollars.
MR. ADLEY:
Thank you.
MR. WINDHAM:
Mr. Huval.
MR. HUVAL:
Continuing with what Mr.
Adley said earlier, you said it's an accumulation of the smaller jobs?

MS . PERSON :
Right.
MR. HUVAL :
What did they --
MS . PERSON :
They fall within the calendar year.

MR. HUVAL:
Mr. Adley continues to ask
about the $\$ 5$ million. Seems like
this is a continuation. I'm just
wondering if this -- it just
seems odd that they are just
under the $\$ 5 \mathrm{million} .\mathrm{Is} \mathrm{it} \mathrm{--}$
MS. PERSON :
It's just how they hold up.
MR. HUVAL:
One question: Do you just maybe stop and do this much work this year so we don't get over $\$ 5$ million.

MS. PERSON:
No. No. They are going to have their capital projects and some of them will be very small jobs. As a matter of fact, most of them are very small jobs, and then when it comes time to file because these are miscellaneous things that they do throughout the year, and -- I mean, we do file. I have several advances
out there for other parishes.
When we do big jobs we do file
for the advances but --
MR. HUVAL :
Okay. Thank you.
MR. WINDHAM:
On to the next parish.
MS . CHENG:
Natchitoches Parish has five
projects. $\$ 31,283,580$ in
investment. $\$ 4,238,925$ in
estimated tax relief. Ten new
jobs with $\$ 200,000$ in salary. 102
construction jobs. 2,555 --
MR. WINDHAM:
Wait. I lost you.
MS . CHENG:
$\$ 2,554,270$ in construction
payroll.
Orleans Parish. Two
projects. $\$ 711,112$ in
investment. $\$ 158,649$ in
estimated tax relief. 12 new
jobs with $\$ 5,116,800$ in salaries.
12 construction jobs. \$200,291
in construction payroll.
MR. WINDHAM:
Any questions for those
located in Orleans Parish? On to
Ouachita Parish.
MS . CHENG :
Ouachita Parish. 17 projects.
\$29,457,670 in investment.
\$4, 185,936 in estimated tax
relief. 27 new jobs with
\$23,757,360 in salaries. 297
construction jobs. $\$ 5,593,586$ in
construction payroll.
MR. ADLEY:
I don't have any questions.
I just, again, point out just for
the record that we've got one
company with eight projects all
under $\$ 5$ million, no jobs.
MR. WINDHAM:
Does anyone else have any
questions or comments on Ouachita
Parish? All right. Plaquemines
Parish.
MS . CHENG:

Plaquemines Parish. Three
projects. $\$ 3,117,438$ in
investment. $\$ 306,443$ in
estimated tax relief. 11 new jobs for $\$ 213,981$ in salaries.

MR. WINDHAM:
Are there any questions for companies in Plaquemine Parish?

Pointe Coupee Parish.
MS . CHENG:
Pointe Coupee Parish. Three projects. $\$ 13,783,919$ in
investment. $\$ 1,127,525$ in
estimated tax relief. One new job
with \$39,430 in salary. 137
construction jobs. $\$ 2,061,595$ in
construction payroll.
MR. WINDHAM:
Are there any questions
related to Pointe Coupee Parish?
Next parish.
MS . CHENG:
Rapides Parish. 10 projects.
\$19,071,925 in investment.
\$3,328,049 in estimated tax
relief. 61 construction jobs.
\$5,974,056 in construction
payroll.
MR. WINDHAM:
Any questions for those
companies located in Rapides
Parish? No. Red River Parish.
MS . CHENG:
Red River Parish. One
project. 4290,727 in investment.
\$40,905 in estimated tax relief.
MR. WINDHAM:
Any questions for those in
Red River?
MS . CHENG:
Richland Parish. One
project. $\$ 2,154,779$ in
investment. $\$ 226,036$ in
estimated tax relief.
MR. WINDHAM:
Questions of those located in
Richland?
MS . CHENG :
Sabine Parish. Two projects, \$1,281,218 in investment.
\$177,449 estimated tax relief.
One new job with 30,000 in
salary.
St. Bernard Parish. One
project. $\$ 214,554$ in investment.
\$45,292 in estimated tax relief.
One construction job. $\$ 30,000$ in
construction salary.
MR. WINDHAM:
Questions for those? Move on.
MS . CHENG:
St. Charles Parish. 17
projects. $\$ 187,524,615$ in
investment. $\$ 31,788,417$ in
estimated tax relief. Two new
jobs. 158,000 in salary. 1600
construction jobs. $\$ 85,134,387$
in construction payroll.
MR. WINDHAM:
Any questions for those companies in St. Charles Parish?

St. Helena Parish.
MS . CHENG:
St. Helena Parish. One
project. \$29,719 in investment.
\$6,577 in estimated tax relief.
One construction job. \$10,037 in
construction salary.
MR. WINDHAM:
Any questions for those in
St. Helena. St. James Parish.
MS . CHENG:
St. James Parish. Two projects. $\$ 1,438,891$ in total
investment. $\$ 230,942$ in
estimated tax relief. 11 new jobs with $\$ 719,200$ in salaries.
100 construction jobs. \$4 million in construction payroll.

MR. WINDHAM:
Any questions for those in St. James Parish?

MR. ADLEY:
I will say for the Board's benefit when we went out and tried to find out how much the local governments know about these exemptions, the one that seemed to have been able to put together a program was -- to stay
on top of them was St. James
Parish. They apparently gather up their local entities and they decide as a group things that they think are good for their parish. It might be a good
example for some people to look at, that's the only reason that $I$ mentioned that to you. They tell
me it took a whole lot of courage for one man to stand up down there and do that, but they've been fairly successful in getting their parish together to be on top of these exemptions.

MS . CHENG:
St. John the Baptist Parish.
10 projects. $\$ 55,609,333$ in total
investment. $\$ 9,820,609$ in
estimated tax relief. 1,000
construction jobs with
\$25,924,505 in construction payroll.

MR. WINDHAM:
Any questions related to St.

John the Baptist Parish? St.
Landry.
MS . CHENG:
St. Landry Parish. Four
projects. $\$ 2,583,979$ in
investment. $\$ 231,008$ in
estimated tax relief. Two new jobs with $\$ 989,920$ in salaries.

57 construction jobs. 480,682 in
construction payroll.
St. Martin Parish. Four
projects. \$2,392,551 in
investment. $\$ 363,337$ in
estimated tax relief. 101 new
jobs with $\$ 4,223,362$ in salaries.
15 construction jobs. $\$ 1,160,090$
in construction payroll.
MR. WINDHAM:
Any questions for St. Martin
Parish? St. Mary Parish.
MS . CHENG:
St. Mary Parish. 13 projects.
31,204,618 in investment.
4,621,404 in estimated tax
relief. Three new jobs.
\$1,772,160 in salaries. 162
construction jobs. \$7,202,787 in
construction payroll.
MR. ADLEY:
I want you to know that in
St. Mary Parish that the creation
of three jobs that just cost a
little over $\$ 1$ million a job.
MS . CHENG:
St. Tammany Parish. One
project. $\$ 497,583$ in investment.
\$112, 653 estimated tax relief.
MR. WINDHAM:
Any questions for St. Tammany
Parish? Tangipahoa.
MS . CHENG :
Tangipahoa Parish. Four
projects. \$6,193,488 in
investment. \$792,766 in
estimated tax relief. Three new
jobs. \$210,000 in salary. Ten
construction jobs. 500,000 in
construction payroll.
Terrebonne Parish.
MR. WARD :

Favorable. I'm sorry. Just
a condition response.
MR. WINDHAM:
You have been waiting all day
to do that, right?
MS . CHENG:
Three projects. $\$ 3,353,791$ in
investment. $\$ 486,635$ in
estimated tax relief. Five new jobs with $\$ 2,802,800$ in salary.

MR. WINDHAM:
Any questions for Terrebonne Parish? Washington.

MS . CHENG:
Washington parish. One project. $\$ 322,192$ in investment. \$54,708 in estimated tax relief.

MR. WINDHAM:
Any questions for Washington?
Webster.
MS . CHENG:
Webster. One project.
\$1,455,804 in investment.
\$208, 326 estimated tax relief.
18 construction jobs with
\$1,494,099 in construction payroll.

MR. WINDHAM:
Any questions for Webster?
West Baton Rouge Parish.
MS . CHENG :
West Baton Rouge Parish. 13
projects. $\$ 33,996,703$ in
investment. $\$ 4,310,780$ in
estimated tax relief. Two new
jobs with $\$ 96,600$ in salaries.
172 construction jobs.
\$11,859,092 in construction
payroll.
MR. WINDHAM:
Any questions for the companies located in West Baton

Rouge Parish?
MR. ADLEY:
One more.
MR. WINDHAM:
West Feliciana.
MS . CHENG:
West Feliciana. Two
projects. $\$ 40,508,842$ in
investment. \$4,844,508 -- sorry.
\$4, 844,858 in estimated tax
relief. 306 construction jobs.
\$19,098 in construction payroll.
MR. WINDHAM:
Any questions for those
located in West Feliciana Parish?
MR. ADLEY:
Before she reads the total, I
want to ask the staff to -- if
you could, because my phone
doesn't handle it, I want you to
divide 208, 074, 234 by 655. I
want to know what that number is.
MS . CHENG :
377, 670 .
MR. ADLEY:
These are all approved for
the cost of $\$ 370,000$ per job.
MS . CHENG:
That's over ten years.
MR. ADLEY:
Huh?
MS . CHENG:
That should be over ten
years. That should be divided by ten.

MR. ADLEY:
That can be --
MS . CLAPINSKI :
The total tax relief --
MR. ADLEY:
Over the ten-year period. So it will cost them will be $\$ 30,000$ per job, roughly.

MS . CHENG:
Roughly, yes.
MS . CLAPINSKI:
Assuming the jobs as
submitted by the company --
MR. ADLEY:
Assuming the jobs stay there.
MR. WINDHAM:
And assuming the jobs.
MS. CLAPINSKI :
Accurately reported new jobs.
MR. ADLEY:
Excuse me, Mr. Chairman.
There is no requirement in the
law. Everyone on these permanent
jobs, if it goes away the exemption remains. That's if they stay there, you pay 30,000 . If they go away, the exemption remains.

MS. CLAPINSKI:
Yes, sir.
MR. MILLER :
I believe what that they were saying that through our patient process here that we've established that reporting is probably not as accurate as it should be, and that we are not also reflecting -- maintain jobs within the plant and so forth with the work that they are doing, so $I$ would venture to say because of this exercise, which was very noteworthy to do is that our applicants will do a better job reporting jobs. We will have rule changes to help us do a better job of collecting what the job should be and the retain
jobs, the new jobs and so forth, and we will be able to have a better indication of internal investment. Thank you.

MR. WINDHAM:
So I believe that these are just the 314 that were deferred.

MS . CHENG:
These are the 305 minus the one that was withdrawn that were deferred at the May meeting.

MR. WINDHAM:
So can I get a motion to
accept these.
MR. ADLEY:
I'm going to make a motion, but I'm going to make a statement because after long meetings with Don and with the Governor's office, $I$ understand it's traditional of what has happened here, he is not opposed to processing these applications.

However, I will tell you -- you made an excellent point about the
data and statistics and
information that we're getting is
clearly not very reliable. I do agree with that. Also, I have to tell you, just me, I wouldn't be going for an exemption for anybody buying desks and paperclips, but you read the rule and I get it, but I got to tell you that $I$ personally don't think that's what -- that's what this thing is supposed to be about, and all of these applications with no jobs, that's not what this -- I don't think that's what the Governor thinks it ought to be about. But with those qualifying remarks, certainly not going to object to the approval of these. But it also -- I have to say that this concerns me very, very much that we have people receiving huge tax exemptions that don't show up for one of these meetings. I walked
into this room to -- someone said to me why doesn't the public show up. They got a chance to come, they can be here. Someone kind of chastised the public. They are not here. Well, the people
receiving the exemptions
certainly ought to be here.
That's my opinion and that I
respect Paul very much and few other people do, but that's what I think.

MR. WINDHAM:
So your motion is to accept
all 314 less the one that --
MS . CHENG :
305.

MR. WINDHAM:
Sorry. 305. So it's 304 less
the Calumet one that you
withdrew. Motion. Yes. Is
there a second?
MR. ADLEY:
And I hate to do it.
MS . ATKINS:

The two that I would like to
be recused from voting on are
Century Marketing Solution in
Caddo Parish, 20161004. And the
other one is in Ouachita Parish,
Century Marketing Solution, 20160968 .

MR. WINDHAM:
So noted. I believe $y^{\prime}$ all have a recusal for Mr. Slone.

MR. SLONE :
Yes. In Calcasieu Parish
there's a couple of entities
there, 1507, 1506. East Baton
Rouge Parish, Exxon Mobil,
Polyethylene, 1497 -- sorry.
Jefferson Parish, Entergy
Louisiana, 1513; and Orleans
Parish, Entergy New Orleans, Michoud, 1059.

MR. WINDHAM:
So I have a second from Mr.
Jones, I believe. Second from
Mr. Jones. Any discussion on any
of the applications before us?

MR. ADLEY:
With the next group?
MR. WINDHAM:
No. This group. All in favor
please indicate by saying aye.
(All Board members stated
aye.)
Any opposed?
MR. RICHARD:
Abstain on this vote.
MR. WINDHAM:
Mr. Richard abstains.
MR. RICHARD:
Not enough information.
Thank you.
MR. WINDHAM:
All right. Thank you. We have another set to go through, but we're going to do this if there are members of the public that would like to speak as it relates to the Industrial Tax Exemption Program, please raise your hand and come forward.

MR. ADLEY:
We know there were some
people here all the way from
DeSoto, Louisiana. We're sorry
for whatever reason they had to
leave. If they were here we
wanted to give them an
opportunity before we tackle the next bunch.

MR. CHABERT :
Mr. Chairman, if I may be
allowed, I think it's important given the thoroughness that we've
gone through all of this and I agree with my colleague, Mr .

Adley, on many of the points that he brought up, but I think it's also important to note that, you know, just about every case the companies that are applying there's stuff to do and the stuff that they are told to do, and they are working in our state and they are providing the jobs and paying the taxes they need to pay, and rightfully applying for
exemptions that the law says they
can apply for, but $I$ think it's
imperative to know that the
Governor's position is to go
forward and take a closer look at
those rules that those companies are using, and, again, rightfully so, but we do need to make sure that the companies that are doing
business in the state know that this is not a witch hunt at them or their employees or any further expansions of their business in our state, but I think it's been shown over the last few months that the legislature certainly has the intent to go through a lot of things to right our state, and $I$ just want to make that clear. MR. WINDHAM: Thank you, Representative Chabert. Well put. All right. Move on to the next set. There are a total of.

MS . CHENG:
253.

MR. WINDHAM:
253.

MS . CHENG:
Acadia Parish. One project.
\$314, 229 in investment. $\$ 314,229$
in investment. $\$ 34,314$ in
estimated tax relief.
Allen Parish. One project.
3,576,676 in investment. 824,781
in estimated tax relief. Two
construction jobs with $\$ 196,965$
in salaries.
Ascension Parish. 19
projects. $\$ 475,142,112$ in
investment. $\$ 77,638,221$ in
estimated tax relief. 214 jobs.
\$193, 897,080 in salareis. 1928
construction jobs. $\$ 237,565,177$
in construction payroll.
MR. WINDHAM:
Any questions for anyone in
Ascension Parish? No.
MS. CHENG:

Assumption Parish. Two
projects. $\$ 2,400,090$ in
investment. $\$ 361,933$ in
estimated tax relief. 30 new
jobs. $\$ 16,816,800$ in salaries.
13 construction jobs. $\$ 171,358$ in
construction pay roll.
Beauregard Parish. One
project. \$2,977,232 in
investment. \$509,107 in estimated
tax relief.
Bienville Parish. One
project. $\$ 23,884,860$ investment.
\$3,790,527 in estimated tax
relief. 239 construction jobs.
$\$ 3,500,000$ in constructio
payroll.
Bossier Parish. Seven
projects. $\$ 17,862,928$ in
investment. $\$ 2,865,214$ in
estimated tax relief. Five new
jobs with $\$ 400,00$ in salaries.
Caddo Parish. Eight
projects. \$6,537,916 in
investment. $\$ 1,347,465$ in
estimated tax relief. 48 new
jobs. \$38,499,760 salaries. 256
construction jobs. $\$ 1,036,553$ in
construction payroll.
Calcasieu Parish. 44
projects.
MR. ADLEY:
Are you on Calcasieu now?
MS CHENG:
Yes. I'm on Calcasieu now.
\$9,038,697,072 in investment.
\$1,502,231,449 in estimated tax
relief. 374 new jobs with
\$298,070,982 in salaries. 523
construction jobs. $\$ 21,897,737$
in construction payroll.
MR. ADLEY:
Ask one question. All of the work that is going to Sasol, who is here from Sasol? Can you come up here. I really -- I need to understand this one.

MS . CHENG:
The $\$ 8$ billion, the front end contract that is in --

MS . COURTNEY:
Courtney -- we represent
Sasol. And it was --
MR. ADLEY:
Which one are you talking
about?
MS . COURTNEY :
The \$8 billion one.
MS . CHENG:
Sasol USA Corporation.
MR. ADLEY:
Yes. I got it. But my
question -- we don't worry about
the name. It was all of the
below the $\$ 5$ million by Sasol. I
know it's a plant. I know a
whole lot of stuff is going on
over there. And I'm trying to
figure out why -- why the need
for these small ones without the advanced notification. That's what I'm trying to find out.

MS . COURTNEY:
That's through the current existing plants. Not for the one
that has the advance on it.
MR. ADLEY:
I got you.
MS . COURTNEY:
So it's kind of -- everybody
else keeps the plant efficient,
keeps it running.
MR. ADLEY:
And the small ones at your existing plant, those projects, they are not desks and paperclips, are they?

MS . COURTNEY:
I mean, it's everything at the plant that is used to keep it running.

MR. ADLEY:
Thank you.
MR. WINDHAM:
Any other questions? Thank you, ma'am. Finished with Calcasieu? Any other questions for Calcasieu Parish companies? No. All right. Let's go on to Cameron.

MS . CHENG:
Cameron Parish. Two projects.
105, 607,676 in investment.
\$25, 694, 347 in estimated tax
relief. 280 construction jobs.
$\$ 15,500,000$ in construction
payroll.
MR. WINDHAM:
Any questions for Cameron
Parish. DeSoto.
MS . CHENG:
DeSoto Parish. Seven
projects. $\$ 26,781,833$ in
investment. \$4,515,417 estimated
tax relief. 217 construction
jobs with $\$ 9,033,113$ in
construction payroll.
MR. WINDHAM:
Any questions for DeSoto?
MS . CHENG:
East Baton Rouge Parish. 25
projects. $\$ 419,950,329$ in
investment. $\$ 71,307,563$ in
estimated tax relief. 98 new
jobs with $\$ 66,560,063$ in
salaries. 5,771 construction
jobs with $\$ 284,069,801$ in
construction payroll.
Evangeline Parish. One
project. \$2,372,707 in
investment. $\$ 260,523$ in
estimated tax relief. 68
construction jobs. 2,040,000 in
construction payroll.
Iberia Parish. Five projects.
10,395,857 in investment.
\$1,090,526 in estimated tax
relief. 10 new jobs. $\$ 1,494,591$
in salaries.
MR. WINDHAM:
Any questions for Iberia
Parish? Iberville Parish.
MS . CHENG:
Iberville Parish. Four
projects. $\$ 56,381,114$ in
investment. \$8,795,454 in
estimated tax relief. 578
construction jobs. \$18,092,000
in construction payroll.
MR. WINDHAM:

Questions for Iberville.
Jefferson Parish.
MS . CHENG:
Jefferson Parish. Six
projects. $\$ 10,880,660$ in
investment. $\$ 1,677,797$ in
estimated tax relief. Five new
jobs. \$1,500,000 in salaries.
Three construction jobs. 11,071
in construction payroll.
MR. WINDHAM:
Any questions for Jefferson
Parish?
MS . CHENG:
Jefferson Davis Parish. Four
projects. 8, 685,499 in
investment. $1,356,676$ in
estimated tax relief. 90 new
jobs. $\$ 50,450,400$ in salaries.
50 construction jobs. $\$ 644,157$ in
construction payroll.
MR. WINDHAM:
Any questions for Jefferson Davis Parish companies? LaSalle.

MS . CHENG :

LaSalle Parish. One project.
\$1,572,216 in investment.
$\$ 379,533$ in estimated tax relief.
MR. WINDHAM:
Questions for LaSalle?
Lafayette Parish.
MS . CHENG :
Lafayette Parish. Eight
projects. $\$ 6,248,895$ in
investment. $\$ 801,733$ in
estimated tax relief.
MR. WINDHAM:
Questions for those in
Lafayette Parish. Lafourche.
MS . CHENG:
Lafourche Parish. Three
projects. $\$ 2,269,618$ in
investment. $\$ 425,326$ in
estimated tax relief. Ten
construction jobs with $\$ 300,000$
in construction payroll.
MR. WINDHAM:
Questions for those companies
in Lafourche. Lincoln.
MS . CHENG :

Lincoln Parish. Two
projects. $\$ 13,976,869$ in
investment. \$1,789,039 in
estimated tax relief. 19 new
jobs. $\$ 1,500,000$ in salaries.
MR. WINDHAM:
Any questions for those?
Livingston.
MS . CHENG:
Livingston Parish. One project. \$232,922 in investment.
\$42,974 in estimated tax relief.
MR. WINDHAM:
Natchitoches Parish.
MS CHENG:
Natchitoches Parish. Two
projects. $\$ 9,368,969$ in
investment. \$1,269,495 in
estimated tax relief. 27
construction jobs. $\$ 2,543,890$ in
construction payroll.
MR. WINDHAM:
Questions.
MR. ADLEY:
I just want to point out the
only reason we're not asking
questions, $I$ think we got deep
enough into them last time
around. We found ourselves in
this catch 22, we kind of stuck
where we're stuck, but I'm going
to repeat again, this issue of
capitalization depreciation desk
and paperclips and no jobs and
bad data, $I$ assume is probably
all in here, too.
MR. WINDHAM:
Can we take that as a motion
to approve in-globo?
MR. ADLEY:
No, not until you take that
total number and divide that by
the job.
MR. WINDHAM:
Kristin, please.
MS . CHENG:
I can do that.
MR. ADLEY:
This one may look better.
MR. WINDHAM:

About 924, 000 .
MR. ADLEY:
Per job divided by ten. How
much is that?
MR. WINDHAM:
192,000 .
MR. ADLEY:
Per job?
MR. WINDHAM:
I'm breaking it down and
dropping some thousands. I could
be wrong, though.
MR. ADLEY:
Let's get that total so we have it on the record. That's all.

MS . CHENG :
152,000 a year per job.
MR. ADLEY:
152,000 per job.
MS. CHENG:
Per year, per job.
MR. ADLEY:
So just so everyone knows
this one didn't get -- it got
worse from the last meeting we got, and I will tell all of you so that you know, $I$ have been notified to tell you that when
this discussion about this
Executive Order began from the time we deferred the projects to just review all of this stuff
last month, these applications
are flying in the door, so the
reason $I$ 'm saying that to you is
is that I know what the
Governor's intention is with his
Executive Order, but we've given notice now twice that we've got some serious problems here, and the Board -- some of them may very well have taken some action because the way it works is is that when tax laws change things fly in before it goes into effect and the Board needs to know that they are coming in like that, for what it's worth.

MR. WINDHAM:
I have a motion on the floor,
I believe, to accept these
in-globo. I have a second by Mr.
Slone. Are there any recusal's
on these? Any additional
discussion -- I am sorry. To
recuse?
MR. RICHARD:
abstention and I would like to
make a quick comment that the
abstention votes today are in no
way shape or form or any manner
or signal or message that this is
an effort to impair economic
development in our state. Local
governments want to work with
Business and Industry. We're
excited and anticipating a very
fruitful relationship and
positive relationship with
Business and Industry. Based on
the new Executive Order that's
mut out today, it provides
mentability, more legal
men
more accountability, more legal

```
oversight and more local
stakeholder input, the recipe for
```

any initiative to succeed, and I
want to make sure that my
comments today as a new member of
this Board and the abstention
votes are not in any way
misinterpreted that Louisiana is
open for business, even more so
now that we're changing the way
we do business based on this
Executive Order. Thank you.
MR. WINDHAM:
Thank you.
MS. CLAPINSKI:
I believe the motion was made
to accept and I think that the
motion needs to be to approve.
And I'm not sure how the last one
was done if it was in that same manner, but you may want to, just in case, correct that one as well.

MR. WINDHAM:
All right. Thank you.

MR. ADLEY:
It's amazing to me we could cover that technicality. If we were that careful with the rest of it, we might all be better off. Just a thought. I'm just saying.

MR. WINDHAM:
So in order to make sure that we're doing everything according to the technicality, I will accept the motion to approve these 205 as presented and seconded by Mr. Slone.

MS . CHENG:
253.

MR. WINDHAM:
253.

MR. MOLLER:
Just a point of clarification, I have the Executive Order right in front of me and it says the Governor is not going to consider any more applications for miscellaneous
capital additions. Does that
apply to this patch or anything we consider after this meeting?

MR. ADLEY:
No. It does not. I think
that he made that clear. It will
go from the day of his Executive
Order, from my perspective,
that's today. The problem that
he ran into and the fact that
these things had all been working
for several years working their
way to this point, albeit we
disagree we very much with this
process to avoid lawsuits and all
of the other things that seem to
follow these things, the decision
was to made -- he said leave to
us as to what you want to do. As
much as $I$ hate to say it, when
you read that language in there
about those desk and paperclip
things, I cannot imagine the
people have been filing under,
and I get it, and I know I'm
stuck, but hopefully we're going to get unstuck.

And, listen, $I$ want to follow
up on what Richard said, this
state is clearly open for
business but I think people
really need to remember this,
this is very important:
Louisiana ranks No. 1 in America
as the most beneficial place to
invest your money as a business
by a long shot because of the
ratio of state and local taxes to
investment. That number is 0.1
percent, and those Quality Jobs
that you added in the inventory
credits and all of that takes
that into a minus category, so
we're No. 1 by a long shot, and
we are going to stay No. 1 but we
make some dramatic changes and
stay No. 1. And, at least in my
view, and I think in the
Governor's view, things need to
change, but does it change right
here. I think you have some
legal issues, according to the
Department that shared with us we're kind of stuck. You vote any way you want to, you can.

MR. MOLLER:
So the expectations going
forward is any of these miscellaneous capital additions unless they come with jobs or some other compelling reason will be rejected even if we approve it and send it on to the Governor?

MR. ADLEY:
That's what he said.
MR. WINDHAM:
Any other questions on the motion? So right now we're moving to approve the 253 applications that are before us. Any further -- I am sorry. Any further discussion?

MS . COLA:
Just one comment. A few comments that $I$ want to make. $I$
want to make it clear as a new
Board member I'm learning the process as I go along, and I do appreciate the businesses that were in attendance here to give account of why their applications were deemed important to them. One of the things that we'll ask is that as we go forward, I'm assuming that we'll move forward with businesses still being able to present their views and their perspective as to why their applications are important. I just found that $I$ thought it was a little lacking in information in terms of what was being presented and why as Senator Adley was asking questions, and I know that probably were not as prepared as you would be the next time around because the process is evolving and changing, but my expectation would be that there is maybe a little deeper side in
terms of what the projects were to be used for. I know that he went out of his way to make a point that the intention probably would not be for desks and paperclips, and I'm pretty sure that was not the intent when the applications were being put together, but having a thoughtful
response and sometimes even on the fly would be helpful for me to understand their importance of
a project to you because I know that it is and how it would be to the community as well.

MR. WINDHAM:
Thank you. Any further
discussion? All right. So what we're going to do is vote on the second batch and redo the first batch just in case we're not technically correct. All right.

All in favor of accepting -approving these 253, please indicate by aye.
(All Board members stated
aye.)
MR. RICHARD :
Abstention.
MR. WINDHAM:
One abstention. Any opposed?
All right. Thank you. And then we'll go back to the other --

MS . CHENG:
304.

MR. WINDHAM:
304.

MS . CHENG:
305 minus one.
MR. WINDHAM:
305 minus one, and make sure
that the motion was to approve
the applications as accepted with
the same person who made the motion and the same person that made the second, which was Mr . Adley and Mr. Jones, and in case I didn't phrase it right, discussion -- I am sorry, the same abstention, too.

MR. RICHARD :
Thank you.
MR. WINDHAM:
And the recusal's on the
approval motion. All in favor say aye.
(All Board members stated aye.)

Any opposed? Mr. Richard abstains.

All right. Now we will have comments --

MS . CHENG :
We're not done. I have one renewal.

20111048, Brookfield District Energy USA in Orleans Parish. This was a timely renewal.

MR. RICHARD:
Motion to approve.
MR. WINDHAM:
Any further discussion? I am sorry. Motion by Mr. Richard and
a second by Mr. Miller. Any
discussion? All in favor?
(All Board members stated
aye.)
Any opposed? Motion passes.
MS . CHENG:
Now we have 16 late renewal
requests. Ten of them were
deferred from the May meeting, and we have six for this meeting.

MR. WINDHAM:
If I remember correctly we invited those that were late from the May meeting to come and explain to the Board why they were late and why they should be considered.

MS . CHENG:
First one is BP Lubricant USA, Inc. Contract No. 20100518 in West Baton Rouge Parish. The initial contract expired on 12-31 of '15. They requested their renewal on the 2-26 of '15.

MR. WINDHAM:
Is someone here from BP
Lubricants? Just to make sure
everyone knows what we are doing,
these were late renewals that
have the -- the Board has the
option of taking action with them of restricting the amount of their exemption four different ways, three different ways?

MS . CHENG:
You can approve for the
entire five years. You can
approve with a penalty, whatever
the penalty may be, or deny the
request for renewal.
MR. ADLEY:
Where are the specifics on
these?
MR. MILLER:
There is no specific
reduction or penalty in the
rules.
MS . CHENG:
The rules say you may reduce
by one year for each calendar
month or a portion thereof that
the renewal is filed late or
y'all can come up with your own.
MR. MILLER:
That was in May.
MS . CHENG :
May. Or the Board may impose
any other penalties for late
renewal that it deems
appropriate.
MR. ADLEY:
Can these be reduced from 100
percent down to some level?
MR. WINDHAM:
Generally it's contract period is short --

MR. ADLEY:
I am not worried about generally. I need to know under the rules can it be reduced.

MS . CLAPINSKI:
The only reduction allowed for in the rule is a time reduction or it does say any other --

MR. ADLEY:
If I wanted to reduce and say
that 80 percent or something like
that, it's a five year --
MS . CHENG:
You are saying you want to
renew it for the five years but
only at 80 percent?
MR. ADLEY:
No. If $I$ wanted to get down to say around 75,80 percent $I$ could reduce one year. Would that not be the same thing.

MS. CLAPINSKI:
Yes, sir. It would.
MR. ADLEY:
That would comply with the rule.

MS . CLAPINSKI :
Yes, sir. It would.
MR. ADLEY:
I could either reject it all together, I can reduce the time or implement a penalty.

MS . CLAPINSKI :
Yes, sir. Or approve.
MR. WINDHAM:

Kristin, can you re-read the rule again.

MS . CHENG:
The rule. The term of the renewal contract may be reduced by one year for each calendar month or a portion thereof that the renewal application is filed
late. The Board may impose any
other penalty for late renewals
submission that it deems
appropriate. This one was filed two months late. So that would reduce the renewal period if you follow that rule by two years.

MR. ADLEY:
For me, before considering a reduction in time, you, as the staff, that have reviewed these, do you know what these specific projects what the money was spent on?

MS . CHENG:
We have it in the file at LED with details.

MR. ADLEY:
The reason I'm asking the question, for me it's a matter of either rejection or reduction in time. The rejection would only be based if the information is sent to us looked like it was for more desk and paperclips and that kind of stuff.

MS . CHENG:
They do have to provide a copy of their Affidavit of final cost with the renewal which list out everything that was --

MR. ADLEY:
Is it possible to defer these renewals so we see that information.

MS. CLAPINSKI:
Yes, sir. That's in the Board's discretion if the company is not here to speak to it.

MR. MILLER:
Is there a possibility that
the assessor has put this on the
rolls already? Has the assessor
been notified that the renewal
didn't happen and been put on the
rolls?
MS . CHENG:
We expire the initial
contract -- I think it's up to
the assessor to --
MS . CLAPINSKI :
What we have found generally
that the assessor also assumes
that it's a ten year contract, so
generally speaking if it's a --
the first five years have expired
they are assuming there is a
renewal. We do expire the
contract and they do get notice
of the renewal. I can't speak to
what 64 different assessors do
with what they do when they get
them.
MR. FAJARDO:
I just have a question here.
I wanted to know that these late
renewals will they be subjected
to the new rule with the new jobs
that the Governor is passing? I
just want to make sure.
MR. WINDHAM:
These are contracts that are
already in effect.
MR. FAJARDO:
They are. Okay.
MR. WINDHAM:
They were in effect. They
expired. This is a renewal. As
I understand the Governor's
Executive Order it only applied
to new things.
MR. FAJARDO:
Not renewals. Okay.
MR. ADLEY:
I don't think I would
interpret it that way.
MR. FAJARDO:
Okay. That's why I am asking.
MR. ADLEY:
I'm looking at the three
things that you can do. We can
deal with the time, we can put a
penalty, and I'm not interested in a penalty, but $I$ am interested
in a little bit more about
exactly what these are because
there may be one or two, I don't know, that, for me personally, $I$
may not want to renew. I may
want to implement a time change.
MR. WINDHAM:
Are any of these companies here? Any of the representatives come?

MR. ADLEY:
Would y'all come up here and tell us what they are. BP

Lubricants. Start out with BP
there at the top?
MR. WINDHAM:
Well, BP didn't respond
initially. Come forward and each one will have their turn.

MR. MOVANT :
I'm Ben Movant and I was here
last month and I provided this
explanation, but I represent

Wetland Equipment Company as well as D\&C Industries, and what we did with our exemption we built a 16,0000 square foot manufacturing
facility and implemented two
brand new cranes, basically
doubled our capacity.
MR. ADLEY:
Is that the original
exemption or this the one we're
talking about now?
MR. MOVANT:
This is the original
exemption. We're just filing for
the renewal. There is a change of management. I came on board two months ago. We're a small company and -- not two months ago. Two years ago. My dad has since -- he was the one that originally did the exemption and he is now retired, so --

MR. ADLEY:
Got you. Were you the young
fellow that was here before we
asked that he visit with local
government.
MR. MOVANT :
I'm not sure if they did
originally five years ago.
MR. ADLEY:
One of the biggest problems
that we have it just assumes this
automatic rollover to five years
and getting us to ten. That's
why everybody always thinks it's
ten. Based on what $I$ heard is
this just a rollover of the
original building into cranes.
MR. MOVANT :
Correct.
MR. ADLEY:
And it was late why?
MR. MOVANT :
Because of the changeover in management.

MR. ADLEY:
Okay. I personally believe
that you ought to reduce it in
time. I think that's a
reasonable thing to do. You would
be the first. That's terrible.
But that's what I think. At 20
percent reduction your exemption
is still greater than any
exemption you can receive
anywhere in America. Where are
you from?
MR. MOVANT :
Thibodaux, Louisiana.
MR. ADLEY:
Y'all local?
MR. MOVANT :
Yes, sir.
MR. ADLEY:
Makes it really hard.
MR. MOVANT :
Yes.
MR. ADLEY:
I don't want to deliver a penalty, personally. I don't want to do that. I don't see how that accomplishes anything. I don't.

MR. WINDHAM:

All right. So we can take
one at a time. D\&C Industries
first. Your motion is what?
MR. ADLEY:
Well, we haven't heard from
them, Mr. Chairman.
MR. MOVANT :
I represent D\&C Industries and Wetland Equipment Company.

D\&C is a holding company for
Wetland. They are basically the same company.

MR. ADLEY:
So you are D\&C and Wetland.
MR. MOVANT :
Yes, sir.
MR. WINDHAM:
They were three months late.
MR. ADLEY:
Wait now, it's not about
being three months late, Mr.
Chairman. We have a five year
industrial tax exemption in this state, that's what we have, with
the availability of going to
another. Not a guarantee of ten
when you apply for these things.
It's not.
MR. WINDHAM:
Correct. But my
understanding of what the rules
says, if you will, Kristin, read
the rules.
MS . CHENG :
The term of the renewal
contract may be reduced by one
year for each calendar month or a
portion thereof that the renewal
application is filed late. The
Board may oppose any other
penalty for late renewal
submission that it deems
appropriate.
MR. ADLEY:
Well, it could be reduced by three years because you said it was three months late; is that correct?

MS . CHENG:
Yes.

MR. ADLEY:
If you reduced it by two
years, you would be leaving it
basically at 80 percent of the
exemption and not nearly -- not
at 70 percent where you could put them if you do the full three years, is that -- is that correct or not?

MS . CLAPINSKI:
You mean 80 percent of the
ten years.
MR. ADLEY:
No. I don't. He is renewing
for five, and she just read that
for each month that you are late
for the renewal you can reduce it by one year. That would mean you can reduce it by three out of the remaining five.

MS. CLAPINSKI:
Yes, sir.
MR. ADLEY:
If you reduced it by two you are not doing as much as you
could do under the rule.
MS . CLAPINSKI :
That's correct. That would be 40 percent of the renewal and 20 percent --

MR. ADLEY:
That basically equates to an
80 percent, not one hundred percent industrial tax exemption.

Is that a fair statement?
MS . CHENG:
Yes. Over ten years.
MR. WINDHAM:
So is that the motion?
MR. ADLEY:
You know as much as I hate to
say it, you have to start
somewhere. You have to start
somewhere, and at 80 percent you
are still better off than any
other place in America.
MR. WINDHAM:
All right. We have a motion on the floor. Is there a second?

A second by Mr. Moller. Is there
discussion?
MR. MILLER:
I guess I find it a little
tough that we're changing rules and this has always been there.

I guess the accepted practice has
always been to do it, and, you are right, it was kind of given, but they do have to do paperwork and have to do it on time. I guess since this process has been done and I think the staff will say that we've never penalized anybody in any form or fashion, and I don't know that this --
there needs to be a line in the sand, in my opinion, from, okay, new game in town, if you are late next year, you are done. You are going to lose a year for every month. I just find it hard to do it for folks who year after year has been going on and on and on. If we want to retrain our children it takes time, so I
think there should be a line in
the sand that maybe these go
through and then the next ones
that are late do a better job at
it just like our better job at
reporting and everything else.
I'm not sure they should be
punished because our process has not been right, and I'm brand new to this Board, too. And, quite
frankly, I think there's several of us on here that aren't -- that have never been elected in the state legislature either that had an opportunity to fix this a long time ago, so we're here to try to fix it now from here forward, and, again, $I$ don't know that these companies need to be punished because we're brand new and we are trying to figure it out and they don't know the rules changed. Just a point. MR. ADLEY: I do appreciate your point
and $I$ don't want to debate with
you at all over the issue. I've only said it because she read the
rules. I sat here a minute ago
and I voted for a lot of stuff I
didn't like because of the
current rules let them do it.
Now we have a current rule -MR. MILLER: I don't disagree, but it's in
the rules for the last 30 years too and it's been never been
done. And I'm willing to do it.
MR. ADLEY:
I will tell you what I am
going to do. I'm going to
withdraw my motion. You can make
whatever motion you want. I'm just going to vote not to renew it at all. Just me. Because sooner or later this Board has got to show, I think, as much courage as the Governor has shown, and it's hard. I'm
looking at this fellow from

Thibodaux, it's killing me.
Sitting here looking at all of
these corporate guys from around
the world in alligator shoes. He
ain't got them. I got it. It's
hard. In my view --
MR. MILLER:
I believe I'm in the same view for the moving forward part.

If this were -- after we
reestablished our new rules, I would take the year off each month, no -- in the third month.

Not just two, I would take all
three because he is into the
third month.
MR. ADLEY:
Wait a minute now. Look, I get that but this ain't got to do with new rules. Is this the rule today?

MR. MILLER :
It's a may. It says may.
MR. ADLEY:
Yeah, but everything she read
earlier is it a may, may this, may that.

MR. MILLER:
I didn't create the
legislation.
MR. ADLEY:
Huh?
MR. MILLER :
I did not create the
legislation.
MR. ADLEY:
Well, neither did I. I hate
to tell you this but this was
created in 1936. I didn't get
here until 1940, so I missed
this.
MR. WINDHAM:
So if I may, Robert, you are withdrawing your motion?

MR. ADLEY:
I withdraw my motion and let the Board take whatever action they want to take. It's certainly within your purview to do that. I don't want you to get the
impression that because I make a motion you can't do what you want to just because I'm sitting here as the Governor's representative. You need to do what you think is right in your mind. I don't have
a problem with that, but I'm going to vote no on the renewal because I think at some point you got to start. That's what I'm going to do. But $I$ am just one out of all of y'all. I thought the better approach was to give him an exemption at 80 percent, which is better than anything you can get in America. That's what I thought, but you want to give him one hundred percent that's clearly your prerogative.

MR. WINDHAM:
Mr. Richard.
MR. RICHARD :
Scott Richard. Thank you. So it's my understanding the Board has never imposed a penalty in
recent history.
MS. CLAPINSKI :
On renewals, no. There is a
provision for miscellaneous
capital additions when you file
that says the Board shall reduce
one month -- I am sorry, one year
for every month or a portion
there of late, so in that there
is not the discretion and we
bring those to the Board with the reduced terms.

MR. RICHARD:
Let me rephrase my question.
On the late renewal request the Board has discretion, the Board may impose any other penalty for late renewal submission that it deems appropriate. I'm reading off of your document.

MS . CLAPINSKI:
That's correct.
MR. RICHARD:
And to date, there is no process, there is no precedent.

There is no matrix. There are no
formula for a business entity
that, you know, I think there's
some factors that have to be
taken into consideration, and this is just Scott talking this time. When we have entities that are late renewals and have been notified and are asking the Board to renew and don't show up, to me that brings in a whole another level of dialog, and then we have
folks like this young man who
shows up not once but twice and presents his case. I think that
sets another level of dialog, and
I would hope that as a Board we
would consider some type of -- we
certainly have -- it says the
Board may impose any other
penalty for late renewal
submission that it deems
appropriate. Perhaps it's time
in this process where we are now, given the circumstances that
occurred today, for the Board to come up with some type of working with staff so it's not arbitrary when a penalty is imposed, and at the same time it puts folks on notice that there's penalties involved and things are changing. That's just my thoughts at this point, and I think it would --
you know, it would be wise for the Board to set up some type -and I know we can't anticipate every situation that will occur and I know we do have some discretion, but the dialog that's occurring on a Friday afternoon today, and I know it's late, but the other thing is the dollar amounts that are involved, again, these late renewals. You know, those are just three simple
factors that come off the top of my head when we are going to
seriously consider taking a hard
look of a deeper dive into these
issues, and, you know, late
renewal requests are what they
are for whatever reason, but $I$
think the process is set up to
where these folks should be
coming to the table and
explaining the reasons why and
asking for or making their case to not be penalized, and I know
it's a big shift in the way
business is done, but, you know,
it really puts this Board, if we
take our role seriously, in a
very precarious position.
Penalize, don't penalize, and I'm
going to stop there. I think I
made my point.
I think $I$ would suggest to
the Board whether we penalize
today or not that regardless of
what action we take, we strongly
suggest that we form some type of
sub many working group or
committee of the Board to start
ironing out how we're going to
penalize if we are going to start penalizing based on the discretion that we have. Thank you.

MR. WINDHAM:
Thank you. Sorry.
MR. JONES :
I agree with Mr. Miller and
Mr. Richard. I think that the other thing that we have to bring -- take into account should we be doing penalties or sending a message that you better -- you better file on time, absolutely we should. We haven't done a good job of it, we need to do better. But I'm not sure that we let that hammer fall today, and the reason is is that $I$ don't know -- I think you are fortunate enough, young man, to perhaps be your own boss or at least have a pretty good relationship with whoever the boss is, but I don't know who else is going to come up
to the table that they may have actually screwed up, and when they go back to the boss and say,

I just lost two years of tax exemptions, this is going to have a significant impact on not just
a business but perhaps on
somebody's job, and I think the message needs to be sent -- if the votes are turning and the attitude is changing, that's the way it is, and I think the message needs to be sent to the industry timely renewals are timely renewals and if you are not going to make a timely renewal you better have a real good excuse or real good reason, but $I$ don't think that message needs to be sent today by penalizing the folks who have been working under a system that perhaps has not worked as well as it should have, but $I$ don't think today is the day to send that
message. I move that the renewal be granted.

MR. WINDHAM:
Is that for all of them?
MR. JONES :
I know we are taking them one
at a time. I don't know the rest of the stories. I may change my mind for the rest of them.

MR. WINDHAM:
All right. So that's for D\&C
Industries. We have motion by
Mr. Jones and a second by Mr.
Slone.
MR. MOVANT :
And Wetland Equipment.
MR. WINDHAM:
We are going to do them one at a time. All right. Any
further discussion related to D\&C Industries?

MR. ADLEY:
I don't have any more
discussion on this. I'm going to vote no on this motion. I happen
to believe that there's never a good time for this. Never. I do
believe that reduction of one
year made sense to me. You make your own choice here. Y'all do that, and I'm going to vote no because I want the world to know that this Governor is going to change things and when he gets them over there in his shop and he's got to turn away one, $I$ just want everybody else to remember what kind of courage he's got to put on the table to do that. And you are the first one -- you are
the second line. You are the
first and we're the second. It
is what it is. Hate it. It is
what it is. And by your own rules, current rules, you can do that. You don't want to do that, fine.

MR. WINDHAM:
Any further discussion? Any comments from the public?

All right. So we're voting on D\&C Industries Inc. to approve
a five year renewal for them. If
you are in favor of the motion
just acknowledge by saying aye.
(Not all Board members stated aye.)

If you are opposed, please acknowledge by saying nay.

MR. ADLEY:
Nay.
MR. WINDHAM:
All right. We are going to move to Wetland's one, too.

Wetland Equipment Company.
Represented by the same company.
Assuming it's the same motion,
Mr. Jones.
MR. JONES :
Yes. So move.
MR. WINDHAM:
The same second. Do we
approve that one in its entirety?
Any further discussion? Any
comments from the public? All in
favor please acknowledge.
(Not all Board members stated aye.)

All opposed?
MR. ADLEY :
Nay .
MR. WINDHAM:
All right. Those two pass.
MS . CHENG :
Starting back to the top of the list. BP Lubricants USA, Contract No. 20100518 in West Baton Rouge. Original contract expiration date 12-31-15. Late renewal, 2-26-16.

MR. WINDHAM:
Is there anyone here from BP Lubricants USA?

MR. JONES :
I move to deny the renewal.
MR. RICHARD:
Second.
MR. WINDHAM:
Mr. Richard seconded. Mr.
Jones makes the motion to deny
the renewal. Is there any
discussion?
MR. FABRA:
I just have a question. So
staff has notified the applicants
for the renewal, correct?
MS . CHENG :
Yes.
MR. FABRA:
And I guess that's going back
to Mr. Richard and what he was
discussing about on a case by
case basis taking the individual
applications and consideration, you know, the previous motion
that was approved for the two companies, the young man showed up for both meetings, and this particular case BP was notified but they didn't show up.

MR. WINDHAM:
So noted. Any other
discussion?
MR. COLEMAN :
What is the hardship of the
staff when an applicant is late?
I'm trying to understand why the penalty. I mean, is it causing a hardship on staff with the
paperwork or anything? I'm just asking the question.

MR. ADLEY:
It's the law.
MR. WINDHAM:
Kristin, give him the process of what you do.

MS . CHENG:
The first -- the initial
contract is for five years. They
renew after -- they renew six
months prior to the -- you can
start renewing six months prior
to the expiration of the initial
contract but not after. If it's
after the expiration of the
initial contract it comes to you
as a late renewal. They are supposed to have filed affidavit of final cost, the completion of the report, an annual report to
show compliance with the program.
And, otherwise, it's considered
late.
MR. COLEMAN :
So they are still getting the
benefit even though they didn't file? So they are not getting any benefit.

MS . CHENG:
They got the first five years.

MR. ADLEY:
They got the first five years.

MR. COLEMAN :
Stops in five whether they renew.

MR. WINDHAM:
So they get the first five
years and for some reason they don't renew, they don't renew and they don't get the second five years of benefits.

MR. ADLEY:
All right. We're having this
discussion because it's the law.
It's got nothing to do about your convenience. It's got to do everything with the law.

MR. WINDHAM:
All right. So there is a motion on the floor with a proper second. Any further discussion? All in favor of denying the late renewal request significant by saying aye.
(All Board members stated aye.)

All opposed to denying, please say nay. Motion passes.

MS . CHENG:
Cameron International
Corporation in Evangeline Parish.
Contract No. 20080969A. The
initial contract expired December
31st of 2015. They requested
renewal on February 11th of 2016.
MR. WINDHAM:
Is someone here from Cameron
International, please step
forward.
MS . ROKER:
Hi. I am Lynn Roker. I am with the group out of Tennessee and we work with Cameron.

MR. WINDHAM:
All right. Can you describe the reason behind the lateness.

MS . ROKER:
I am going to be brutally
honest with you, in the past we've done some of these renewals, we -- my director usually gets some sort of automated e-mails. Whether it went to her spam, whether or not she didn't see it, $I$ don't know, but it was brought to our attention in January. We immediately reached out to the office, and -- so our discussions were with them in January and began the paperwork with Cameron to get the renewal request in, and got it to you February 11th.

We immediately jumped on it and got the paperwork done. We've been ongoing communication with
the office in the last four or five months. I wish I had a better story but it's just being honest.

MR. ADLEY:
You did get your initial five and there was no guarantee of the other five when you got the five.

MS . ROKER :
Correct.
MR. ADLEY:
So this is over and above you knew what you would get.

MS . ROKER:
Yes.
MR. WINDHAM:
You represent both Cameron

## International?

MS . CHENG:
Yes. We received the Cameron
International Corporation in St.
Mary Contract 2010277 and
20110507.

MS . ROKER:
We have three renewals.
MR. ADLEY:
So you are late in three
different parishes?
MS . ROKER:
Correct.
MR. RICHARD:
Mr. Chairman. Question. How are you doing? Could you give me a ballpark figure of the dollar amount involved?

MS . ROKER:
Let me see if I can. Let me give you some of the information. Some of -- this is five years ago and it wasn't inherited, but $I$ can tell you like in -- this is Ville Platte.

MR. RICHARD:
Just a number about what is
in place here if it's not renewed.

MS . ROKER :

The investment amount is
19.9.

MR. RICHARD:
$\$ 19.9$ million.
MS . ROKER:
Yes.
MR. RICHARD:
And that's just for one project or two projects.

MS . ROKER:
That was for 2010, one project.

MR. RICHARD:
How about the second? That's
for Evangeline or St. Mary?
MS . CHENG :
This is for Evangeline.
MR. RICHARD:
How about a dollar amount for
St. Mary?
MS . ROKER:
St. Mary we had two different ones. One of them was $\$ 549,524$.

MR. RICHARD:
Half a million?

MS . ROKER:
Half a million, correct. And
the second one was $\$ 17,289,339$,
and I do have some of the
description, the investments.
MR. RICHARD :
So Evangeline we are looking at about $\$ 19$ million, and please correct me if $I$ am wrong, and -\$19 million for St. Mary -- I am sorry -- for Evangeline, and for St. Mary a half a million and a second project at $\$ 17$ million.

MS . ROKER:
Yes. That was the investment. Correct.

MR. RICHARD :
And we're two months late on -- okay. Thank you.

MR. WINDHAM:
Mr. Chairman.
MR. JONES :
I feel like I'm channeling
Robert Adley, a little scary, but question -- and this is -- I know

I've had this conversation from
this Board with other people sitting in your chair. What I don't understand, and I know that

LED is really good to notify
you-all about renewals, what $I$
don't understand is why the
renewal time is not calendared.
I don't know why that falls on
LED's responsibility to notify
the applicants when the
applicants ought to be bearing
the responsibility to know that
the contract period is up.
UNIDENTIFIED SPEAKER (FROM
AUDIENCE) :
I would like to make a point
of clarification. The Louisiana
Economic Development no longer
notifies the company of renewals.
It's their responsibility and
that is new.
MR. RICHARD:
If this gentleman can come to
the table and identify himself
and follow the Board's protocol
instead of hollering out from the audience. This is the second time he does it. Thank you.

MR. LEBLEU (PH):
My name is Doug LeBleu.
Starting I believe last year, and maybe staff can correct me, it became the responsibility of the company to file the renewal.

Prior to that, and I've never had
this process since 1982,
contracts were sent at the time of the renewal was to take place.

The Department would send the contracts, companies would
execute the contracts with the
data and it would come back for
approval. That is not the
procedure anymore. When she
indicated they didn't get the
contracts like they've always
done, that's the reason.
MR. ADLEY:
And that's the way it ought
to be. That is the way it's supposed to be. That is why it was changed because in the past it was just automatic. The
constitution gives five years.
That's all the Industrial Tax
Exemption is good for. The next five is not automatic. It's not. And so -- sir, it was. It was changed for a reason so that you would have to bring it to peoples attention and make an effort to explain why you thought you ought to have lagniappe on top of the first five.

I just want the Board to understand that this is not a case where the State of Louisiana has faulted and not notified somebody. That is not what this is about. It's your Christmas, not ours. I'm just telling you that's not fair for you to start hollering like this is a bad thing happened here. It hadn't.

It really hadn't. I'm telling
y'all the Governor was right when he was telling it, people believe
they coming to get five years and
just automatically get ten more.
This is about three and a half million dollars out of your
schools and those parishes, school and local government, that's what this is. That one is
not automatic. Have y'all told
those locals down there right now
that you are up here trying to
get an extension on that five
years.
MS . ROKER:
The Cameron facilities?
MR. ADLEY:
Yes. I guess it's the St.
Mary and Evangeline.
MS . ROKER:
Cameron is very aware that we are here. We're before this office.

MR. JONES :

The parish officials aware.
MR. WINDHAM:
The locals.
MR. JONES :
The local government.
MR. WINDHAM:
Officials. The government
guys.
MS . ROKER:
I have not made them aware,
no, sir.
MR. ADLEY:
I'm telling y'all that is the problem. That's what he was talking about is that you come here, we supersede anything the locals think about and what they want. Now, this is really important and I am not chastising you. Please believe me, I'm not.

In this state that started out three months ago \$2 billion in the hole. You think about these numbers as you are thinking about your business. The state
general fund in Louisiana is \$9
billion. That's what we are
supposed to run the state with.
The problem is over 50 percent
goes to local government to
replace the taxes we do not allow
them to collect rightfully from
you. They have no say so. We
take away their tax base. That's
what we do, and it's a five year
exemption. That's all it is.
There is no automatic on the
other five. It's something that
you got to go try and get. That's
why I disagree with you on just
giving these things away,
particularly when they don't make the effort and come in late, and,
you know, look it is what it is.
I get it. I'm not -- but you got
what the State of Louisiana
promised you, didn't you. You
did. You are not in here getting
something we promised you we are
taking back, are we. This is a
new one. Exemption is five
years. It's not ten. And you have the right to decide whether or not it's another five or
whether it's three or two or one
depending on how you want to
handle it. I am just telling
y'all you are never going to get
away from -- we on this Board if
we -- seeing how critical this
Board is, if this Board doesn't
take really some strong
initiative over the next couple
of years this centralized
government we live in where the
State of Louisiana has got
everybody under their thumb is
never going to change, and when
we renew this -- I hate to give a speech, but when we renew this this is what's happening. I'm taking your tax money, I'm giving it to her. Hopefully she is going to hire him, and at the end of the day $I$ can't give him a
road, $I$ can't give him a school,
I can't do anything for him, but
I did honor my commitment, five
years. I did do that. So I
don't want you to be misled. The
State of Louisiana honored every
bit of its commitment and offers
as an opportunity another five
but that responsibility is on
you.
MS . ROKER :
Thank you, sir, and I
understand that. I appreciate
your consideration for this next
five.
MS . CLAPINSKI:
Can I make a point of
clarification earlier about the
renewal contracts and when they
were sent. There was a policy
change a few years ago at the
Department because at that time we were sending out contracts for
renewal. The Department, I
think, reached the decision that
you shouldn't be sending
contracts out for a company to sign for renewal when they had not yet been approved by the Board, and those contracts coming back where there's request for renewals. At that time we did send an e-mail to all companies, all consultants, everyone that worked in this program that we had contact information on to let them know that the Department would no longer be issuing those contracts as their notice of renewal and that it was incumbent upon the company.

So I just wanted to -- not
for this particular company, just
as a general comment as we go
through these.
MR. JONES:
Somehow I didn't get to
finish my thought, and this is, I
think, part of the message, and I
think that that was the reason
previous Board actually requested the Department to change the policy because I think it we -industry -- if the exemption is important, which I think it is, I
think the industry bears the
responsibility of filing for the renewal so, again, the thing that I wrestle with here is, as I said earlier on the last motion, $I$ don't know if today is the right day to send the message that, you know, there's a new sheriff in
town, but on this particular issue the message has been sent by LED over a year ago that you
are responsible to file your renewal. And so as I say, I feel
like I'm channeling Robert but it is important and it is critical, but with that -- having said all of that, but based on my last discussion, I'm going to move to grant the renewal.

MR. WINDHAM:

All right. There's a motion on the floor to grant the renewal in its entirety?

MR. JONES :
Yes.
MR. WINDHAM:
In its entirety. Is there --
MR. ADLEY:
I'm just going to object
because the State gave you what they promised and you didn't follow up on your end.

MR. WINDHAM:
There's a second by Mr. Slone.

MR. HUVAL:
How many months were they
late?
MR. WINDHAM:
Two years for each one of them.

MR. HUVAL:
They were late for one month or six weeks? Two months. That's all I needed to know.

Thank you.
MS . CHENG :
And this is for all three of
them?
MR. WINDHAM:
For all three. For all three
of their contracts.
MR. JONES :
Yes. Yes. Is there any
discussion? Sorry.
MR. SLONE :
I only see two.
MR. WINDHAM:
There's three contracts. Two
of them on the second -- two
contracts on the second one.
MS . CHENG :
There's Cameron St. Mary's, 20100277 and 20110507.

MR. SLONE :
Yeah. I got it. Thank you.
MR. WINDHAM:
Any additional discussion?
All in favor please indicate with an aye.
(Not all Board members stated aye.)

All opposed?
MR. ADLEY:
Nay. Let's do a roll call.
MR. WINDHAM:
Yeah. Let's do a roll call. I
do need to point out that Bobby
Williams is here, I believe.
MS . SORRELL:
Robert Adley.
MR. ADLEY:
No.
MS . SORRELL:
Robert Barham.
MR. BARHAM :
Yes.
MS . SORRELL:
Representative Abramson.
Millie Atkins.
MS . ATKINS:
Yes.
MR. HUVAL:
This is to Grant? Yes.
MS . SORRELL:

Mayor Brasseaux.
MR. BRASSEAUX :
Yes.
MS . SORRELL :
Representative Carmody.
Yvette Cola.
MS. COLA:
Yes.
MS . SORRELL:
Major Coleman.
MR. COLEMAN :
No.
MS. SORRELL:
Ricky Fabra.
MR. FABRA:
Yes.
MS. SORRELI:
Manny Fajardo.
MR. FAJARDO:
No.
MS . SORRELL:
Jerry Jones.
MR. JONES :
Yes.
MS. SORRELL:

Heather Malone.
MS . MALONE :
Yes.
MS . SORRELL :
Senator Martiny or his
representative, Senator Ward for
Senator Martiny. Robbie Miller.
MR. MILLER :
Yes.
MS . SORRELL:
Jan Moller.
MR. MOLLER:
No.
MS . SORRELL:
Senator Chabert. Secretary
Pierson.
MR. PIERSON:
No.
MS . SORRELL:
Scott Richard.
MR. RICHARD:
Nay.
MS . SORRELL:
Danny Shexnaydre.
MR. SHEXNAYDRE:

Yes.
MS . SORRELL:
Ronnie Slone.
MR. SLONE :
Yes.
MS . SORRELL:
Bobby Williams.
MR. WILLIAMS :
No.
MS . SORRELL:
Steve Windham.
MR. WINDHAM:
No.
MS. SORRELI:
Dr. Wilson.
MR. WILSON :
No.
MS. SORRELL:
We have nine no's, and 11
yes's.
MR. WINDHAM:
So the motion carries. All
right. Thank you, ma'am.
MS . CHENG :
Crescent Decal Specialist

Incorporated. Contract No.
20110170 in Jefferson Parish.
Initial contract expired December
31st of 2015. Requested late
renewal on February 11 of 2016.
MR. ADLEY:
Which one is this?
MS . CHENG:
Crescent Decal Specialist
Incorporated in Jefferson.
MR. WINDHAM:
Is there someone here from
Crescent?
MR. JONES :
Move to deny.
MR. WINDHAM:
Second by Mr. Richard.
Motion by Jerry Jones. Please
proceed. Sorry. Any discussion?
MR. ADLEY:
What's the motion?
MR. WINDHAM:
To deny. Any discussion? Any
public comment? All in favor
please indicate by aye.
(All Board members stated
aye.)
All opposed? Denied. Motion
carries.
MS . CHENG:
Major Manufacturing and
Supply, LLC. Contract No.
20130896 in Lafayette Parish.
Original initial contract expired
12-31 of 2015. They requested
late renewal on April 4th of 2016.

MR. ROMERO :
Cambry Romero, President of
Major Manufacturing and Supply, LLC. I'm sorry.

MR. WINDHAM:
Why were you late?
MR. ROMERO :
The reason $I$ was late is, as y'all know, $I$ was up here earlier
for CDRS Properties. I had
actually purchased land to build
a building for my manufacturing
facility and through that
process, as $I$ found myself, $I$ guess there is new chapter starting with Governor Edwards displayed today, and I found myself at the end of a law fazing out where I had to go through a rezoning process for this property. I had to wait months and months after countless -countless council meetings, the agenda being moved, and whatnot, planning the phase of the building and just going through the process. We're a small business. With the downturn in the oil field actually had me burning the candles from both ends again, not just to get a new facility up but just kind of going back and forth with the bank trying to figure out, you
know, was this good timing for it, so in the midst of that applying for the building exemption, $I$ had learned that I
had missed the deadline for a piece of equipment, my first piece of equipment. And -- but since then I've taken advantage of the fast track -- fast lane, I believe, access point and I've learned how to operate a little better. Again, I'm a small business, I'm not -- I don't have alligator boots but hopefully I'll get there one day. And that's the reason I'm late.

MR. JONES :
How much money are we
talking? What's the amount of his renewals?

MR. ROMERO:
That first contract was somewhere around maybe 63,000 for a piece of equipment, machinery for manufacturing.

MR. ADLEY:
What was it, 3,000 ?
MR. ROMERO:
\$63, 000 .

MR. JONES:
Move to approve.
MR. WINDHAM:
Seconded by Manny. Motion by
Mr. Jones to approve in its
entirety?
MR. JONES :
Yes.
MR. WINDHAM:
Any discussion? All in favor indicated by saying aye.
(All Board members stated
aye.)
All owe opposed? Motion
carries.
MR. ROMERO :
Thank you.
MR. RICHARD:
Mr. Chairman. I want to
commend you for being here today and I want to commend you for the sincerity that you displayed to this Board and I want to wish you the best of luck. Thank you.

MR. ROMERO :

I appreciate it. Thank
$y^{\prime}$ all.
MS . CHENG:
Next one is Hauser Printing
Company, Incorporated. Contract
No. 20110172 in Jefferson Parish.
Initial contract expired December
31st of 2015. Late request was
received February 18th of 2016.
MR. WINDHAM:
Is there someone from Hauser
here? Motion by Mr. Slone and seconded by Dr. Wilson to deny.

Any discussion? All in favor indicate with an aye.
(All Board members stated aye.)

All opposed? Motion carries.
MS . CHENG:
Quik Print of New Orleans
Incorporated doing business as
Documart. Contract 20110403 in
Jefferson Parish. Initial
contract expired December 31st of
2015. Late renewal was requested

March 15th of 2016.
MR. WINDHAM:
Is there a representative
from Quik Print of New Orleans in
the audience? Motion to deny by
Manny. Seconded by Mr. Fabra.
Any discussion?
MR. RICHARD:
Just a question, and this may
be out of order, but the one
thing that we didn't get on the record for these denials for the companies that are not present was the dollar amounts involved, and I think it's important that we get that on the record of the amount of investment that the State of Louisiana is making or made and folks are late in requesting renewals.

MR. WINDHAM:
I believe, Mr. Richard, in order to do that we will have to do it at the next meeting because we don't have it available today.

MR. RICHARD:
That's fine. That's fine.
MR. WINDHAM:
You can bring the list next time just in total or you want them individual?

MR. RICHARD:
We can deal with this at the next meeting. I just think as we evolve in this new process that those dollar amounts be put on the record, so the point is made about the level of seriousness that we're dealing with when we make these votes and that they are not easy votes and we are taking a lot of things into consideration when we cast these decisions. Thank you.

MR. WINDHAM:
Thank you. All in favor of the motion of denying Quik Print, please indicate with an aye.
(All Board members stated aye.).

## All opposed?

MS . CHENG :
CARBO Ceramics Incorporated.
Contract 20110334 and 20110335 in
Iberia Parish. Initial contract
expired December 31st of '15.
Late renewal was requested June
1st of 2016.
MR. WINDHAM:
Is there someone here from
CARBO Ceramics? Mr. Jones motion
to deny and seconded by Dr.
Wilson. Any discussion? All in
favor?
MR. RICHARD :
Do we know the dollar amount
involved?
MR. WINDHAM:
We don't know the dollar
amount on any of these.
MR. RICHARD:
Okay. Thank you.
MS COLA:
I have a staff question.
Have any of the companies that we
have on these lists proactively
contacted you to indicate that
they would be late or no.
MS . CHENG :
Some of them are just
submitted late. Some of them $I$,
in doing paperwork, discovered
that they are late and tell them
that they are late and that they
should file.
MS . COLA:
But none of them have
discovered on their own that they
are late.
MS . CHENG:
Some have and they file them
late. Yeah.
MR. WINDHAM:
All right. All in favor?
(All Board members stated
aye.)
All opposed? Denied. Motion carries. That is for two applications.

MS . CHENG:

Frymaster, LLC. Contract
20110345 and 20110346 in Caddo
Parish. Initial contract expired
12-31 of '15. Late renewal was
requested for 7 of ' 16 .
MR. WINDHAM:
Is there anyone from
Frymaster, LLC in the audience?
Someone representing Frymaster?
MS . CHENG:
I think I might have read the
late renewal request date wrong.
It was 4-7 of '16.
MR. WINDHAM:
Motion by Mr. Jones to deny.
Seconded by Mr. Moller. Any
discussion? All in favor
indicate with an aye.
(All Board members stated
aye.)
All opposed? Motion carries.
MS . CHENG:
Halimar Shipyard, LLC.
Contract 050877 in St. Mary
Parish. Initial contract expired

12-31 of 2012. Late renewal was requested February 17 of 2016.

MR. WINDHAM:
Is there a representative
from Halimar Shipyard? Step
forward.
MR. HALIMAR:
My name is Bill Halimar. I am the owner of Halimar Shipyard and I also don't wear alligator boots. It's between me and my part-time CPA and I can't pass the buck to him so it's my fault.

We were late and we -- I'll tell
you the contract amount, it was \$684,000 plus some and it was for addition to a building and it was for some bulkhead and it was for also a transformer for a service out in the yard. It allowed us to have people to our shop.

There were no desks or
paperclips, and it was -- it was a total, $I$ think, effort by us to increase the capacity of our
shop, our shipyard and to try to
stay competitive, okay. And I
think today in the market that is
available to us staying
competitive, we'll make a big
difference if -- if $I$ have to pay
taxes on this it's going to
probably impact my overhead which
will make me less competitive
with the states like Mississippi
who are given some pretty nice
incentives right now to
shipyards, and so I'm here to
answer any questions. This is my
business and $I$ employ, right now,
55 people. We also employ
subcontractors and we could have
maybe 125, 130 people in the
yard.
MR. WINDHAM:
Is this 2012?
MS . CHENG:
The initial contract expired
in 2012. The -- you would really
only be renewing it for -- until
the end of 2017. That's when the
renewal would end.
MR. WINDHAM:
So no taxes have been paid on
this during that time period?
MS . CHENG :
I don't believe so.
MR. HALIMAR:
I talked to the assessor. I talked to Mr. Mike Tamporello at the assessor's office, at Jarrod Longman's office. I asked if all of our paperwork was there and intact and he said yes, okay, so I did contact the assessor's office, you know, before I came.

MR. ADLEY:
So did the assessor indicate that for those years coming up until now that he would exempt you.

MR. HALIMAR:
I did not ask him that
question. I just asked him if
everything was in order and if
they were anything that we had to do.

MR. ADLEY:
I'm curious about one thing
and you have one year left on
this. That's it. In your
business, do you pay an inventory
tax down there.
MR. HALIMAR:
No, sir. We don't. And
there's a reason why. We order
for the job and do not carry any
inventory.
MR. ADLEY:
Thank you.
MR. HALIMAR:
And let me tell you
something. This is important.
This is important to the state.
And I think changing anything
right now if it makes the
shipyards or the industry or the
fabricators in our state less competitive, I'm going to ask you to think about that. Okay. I'm
not saying, you know, I'm here knowing what the dates are and what they are, but $I$ think -- I
think I needed to represent my
company just like everybody else
should have been here to
represent their companies, okay,
and I came here for the original
contract and was available for
discussion, and I would be here
again if we do it again.
MR. WINDHAM:
Any questions for the
gentleman?
MR. HALIMAR:
And you can extend it for another five years. I'm good with that.

MR. ADLEY:
I don't think that's going to happen.

MR. JONES :
I do want to be sure $I$
understand. So a motion to
approve the renewal would have
the net effect of really extended
for one more year.
MS . CLAPINSKI :
Correct. So the renewal
period would actually be 2013,
'14, '15, '16 and '17.
MR. ADLEY:
So he would get the exemption all of the way back, the conversation with the assessor?

MS. CLAPINSKI:
Assuming that no property taxes have been paid, and it appears that they had not.

MR. HALIMAR:
My property taxes have increased in the last couple of years, so I probably haven't been paying property taxes, increased property taxes, but you would have to check.

MS . CLAPINSKI:
I think the rules of the program do not allow us to continue to exempt property upon
which taxes have been paid, so we may, I don't want to tell the Board what to do, make a motion to defer and give us time to make sure that no taxes have in fact been paid on that property.

MR. JONES:
The taxes have been paid, I think that changes things a bit under the rules, so $I$ would ask that we defer this and ask y'all to work with this gentleman and find out what the facts are and find out what we can do for him.

MS . CLAPINSKI :
Yes, sir. We'll be happy to do that.

MR. WINDHAM:
Is there a second to that motion? Ms. Atkins. Discussion?

MR. RICHARD :
Just want to commend him for being here. Mr. Halimar?

MR. HALIMAR:
Yes, sir.

MR. RICHARD :
I just want to commend you
for being here today and know
that we appreciate your
sincerity, and hopefully y'all
can work things with of this
motion that is on the table.
MR. HALIMAR:
You know, the buck does stop
here. If we didn't file it it was really my fault. I can't
blame it on my CPA. Thank you.
MR. WINDHAM:
All right. Thank you for your
candor. Motion on the floor.
Second. Any further discussion?
All in favor indicate with an
aye.
(All Board members stated
aye.).
All opposed? Motion carries.
MS . CHENG:
Stupp Corporation. Contract
201103189 in East Baton Rouge
Parish. Initial contract expired

December 31 of 2015. Late renewal was requested 4-22 of ' 16.

MR. DAVIS :
My name is William Davis I'm here on behalf of Stupp Corporation. We were late due to -- it's ultimately my fault, but there was -- my predecessor was responsible for all of the tax exemptions, and when that position was unexpectedly vacated it left a traceability gap where we had to go back through and manually start listing, so we unfortunately miscoded this one in that effort along with the programs we were involved in, and resource responsibilities, so this is completely falling on my shoulders.

MR. ADLEY:
What was the project?
MR. DAVIS:
It was a total of 793,000.

It is -- 75 percent of it was --
597,000 of it was for building --
sorry. Maintenance -- not
maintenance, machinery and
equipment. Machinery and
equipment, and then the Delta was
building related. It was for new
safety overhead devices and
building improvements for OSHA
requirements and getting things
for --
MR. ADLEY:
There are no desks and
paperclips in yours?
MR. DAVIS:
There are no desks and
paperclips, no, sir. It is one
hundred percent manufacturing
equipment and building.
MR. WINDHAM:
Any other questions?
MR. ADLEY:
How late?
MS . CHENG:
Four months.

MR. WINDHAM:
Further discussion?
MR. JONES :
Motion to approve.
MR. WINDHAM:
Is there a second? Second by
Mr. Barham. Any further
discussion? All in favor, please
indicate by saying aye.
(All Board members stated
aye.)
All opposed? Motion Carries.
MR. DAVIS:
Thank you.
MS . CHENG:
I have one change in name
only request from Ervin Leasing
Company. Contract 20120748 . The
are changing their name to
Industrial Metal Fabricators
Incorporated in Ouachita Parish.
MR. WINDHAM:
Motion to accept the name
change.
MR. WILSON :

So move.
MR. WINDHAM:
Who did the motion? Mr.
Wilson. Seconded by Mr. Fajardo.
Any discussion? All in favor indicate with an aye.
(All Board members stated aye.)

Motion passes. All opposed?
Motion passes.
MS . CHENG:
I have 11 changes in
location. ABB Incorporated.
Contract No. 070564, 20080598,
20090497, 20100437, 20120747,
20130728, 20140773, 20150813 and
20160906. Their previous
location was located at 18321
Swamp Road in Prairieville,
Louisiana 70769 in Ascension
Parish. They've moved to 17100
Manchac Park Lane in Baton Rouge,
Louisiana 70817 in East Baton
Rouge Parish.
Major Manufacturing \& Supply,

LLC. Contract 20130896 and
20140680 was previously located
at 124 Tideland Road in
Broussard, Louisiana 70518, and
is now located at 119 Exploration
Road, Broussard, Louisiana 70518.
Both in Lafayette Parish.
MR. BRASSEAUX :
I so move.
MR. WINDHAM:
Hold on.
MR. ADLEY:
The company started out in Prairieville and moved to Baton Rouge?

MS . CHENG :
Yes, sir.
MR. ADLEY:
So the original ITEP was in what parish and ends up in what parish? How do you handle that?

MS . CLAPINSKI :
Contracts are site specific and therefore when a company moves or their assets move we
have to do a change to the contract and move those assets to the proper location. It does not extend the term of the contract.

It's simply, I hate to say ministerial, but it just moves those assets to the right parish and the proper assessor.

MR. ADLEY:
Is this within the original
five years or is this one of the extensions?

MS. CLAPINSKI:
I think you've got a
combination of some that are probably in their renewal period based on the contract number and some that are in the initial five years.

MR. ADLEY:
And when they move to another parish, are there any requirements to notify the parish that they have this exemption?

MS . CHENG:

When we get the change in
location documentation, we do --
we supply it to the assessor.
MR. ADLEY:
You notify them but they
don't notify them?
MS . CHENG:
I'm not sure if they do or not.

MR. WINDHAM:
I believe, Robert, there is documentation that they have to file with the assessor. I don't know the form number but I'm sure somebody out there does. L5 or

L5A or L5TA.
MR. ADLEY:
I'm not so concerned about
what you end up doing with this.
What I'm trying to figure out is
as a state moving forward and
someone goes and there's this
local involvement now, let's just
say the world has kind of changed
and you have this local
involvement and the locals in one parish where Prairieville is they say, you know, we think this is a good thing, and then somebody -that's why I'm asking the question. Now you find yourself with another group. I just want to know how that works.

MS . CLAPINSKI:
Because of the new world,
like you said, that will be
something we have to discuss going forward and see how we address that if the parishes change.

MR. ADLEY:
Okay.
MR. WINDHAM:
There a motion on the floor by Mayor Brasseaux and seconded by Jerry Jones to approve the changes of location only. Is there any further discussion? All in favor please say aye.
(All Board members stated
aye.)
All opposed? Motion passes.
MS . CHENG:
I have seven Transfers of Tax
Exemption Contract. Bollinger
Fourchon, LLC. 062446, 20071380
and 20130016. They are being
transferred to Bollinger Fourchon
in Lafourche Parish. I believe they have -- they are different sites but they are both Bollinger Fourchon in Lafourche Parish.

LEEVAC Shipyards Houma, LLC.
Contract No. 20161262 is being
transferred to Gulf Island
Shipyards, LLC in Terrebonne
Parish.
LEEVAC Shipyards Jennings,
LLC. Contract No. 20140599,
20150396 and 20161265 is being
transferred to Gulf Island
Shipyards, LLC in Jefferson Davis Parish.

MR. WINDHAM:
There's a transfer exemption
contract from one entity or one location to another, depending on the situation. Is there a motion to approve these? Motion by Ms.

Atkins. Seconded by President Miller.

MR. ADLEY:
They, too, are in their second five or do you know?

MS . CHENG :
It's a mixture.
MR. WINDHAM:
Any further discussion? All
in favor please indicate by saying.
(All Board members stated aye.)

All opposed? Motion passes.
MS . CHENG:
I have five Partial
Transfers. Bollinger Fourchon,
LLC. Contract 062436. Bollinger
Fourchon, LLC had retained
\$3,795,945 in Lafourche Parish and Bollinger Fourchon, LLC in

Lafourche Parish is receiving
\$32, 000 .
Bollinger Fourchon, LLC.
Contract 20101128. Bollinger
Fourchon has retained $\$ 53,121$ in
Lafourche and Bollinger Fourchon
is receiving $\$ 78,384$ in
Lafourche.
Bollinger Fourchon, LLC.
Contract No. 20110288. Bollinger
Fourchon, LLC has retained
\$941,504 in Lafourche. Bollinger
Fourchon, LLC is receiving
$\$ 228,821$ in Lafourche.
LEEVAC Shipyards Houma, LLC.
Contract 20140598. LEEVAC
Shipyards Houma, LLC is retaining
$\$ 533,820$ in Terrebonne. Gulf
Island Shipyards, LLC is
receiving $\$ 217,767$ in Terrebonne.
LEEVAC Shipyards Houma, LLC.
Contract 20150397. LEEVAC
Shipyards Houma, LLC retained
\$876,441 in Terrebonne. Gulf
Island Shipyards, LLC is
receiving \$511,629 in Terrebonne.
MR. WINDHAM:
So these are basically moving property from one site to another all within the same parish and in some cases it's one site to the one that has a name change.

MS . CHENG:
Yes. Parts of contracts are being moved to other locations.

MR. WINDHAM:
Is there a motion to accept
these -- to approve these?
Motion by Major. Seconded by
Bobby Williams. Discussion on
these partial transfers? All in
favor indicate with an aye.
(All Board members stated aye.)

All opposed? Motion carries.
MS . CHENG:
I have 23 contract
cancellations. AA Sulfuric
Corporation. Contracts 070442,
20080322, 20090407, 20100291,

20110412, 20120334, 20130515 and
20140373.

MR. RICHARD:
Mr. Chairman, can we move to
have these in-globo?
MR. JONES :
Unless there's a reason not to.

MR. WINDHAM:
I will take a motion to put
these in-globo.
MR. ADLEY:
It's fair to do that, but is
there anything -- would these
cancellations -- is there
anything that we need to know?
Are they penalties, fines, or
anything we need to know or people just cancelling.

MS . CHENG:
Most of them are company requesting cancellation. One of them we found out that they were no longer manufacturing so staff

```
is requesting cancellation.
```

MR. ADLEY:
How did you find that out?
MS . CHENG:
That one, I believe, we found
out from the assessor.
MR. ADLEY:
I will tell y'all so you also know, the legislative auditor has chastised the state greatly for not monitoring these things once they've done them. That's why I am asking. I'm tickled to death you found it. Okay. I think it's okay to do them in-globo.

MR. JONES :
I move we take them in-globo.
MR. RICHARD :
Second.
MR. WINDHAM:
Second by Mr. Richard and a motion made by Mr. Jones. Is there any discussion? All in favor please indicate with an aye.
(All Board members stated
aye.)
Any opposed? Motion carries.
MS . CHENG:
Okay. And I have one Special
Request from Houston Plating \&
Coatings. Contract 20111111,
20150319 and 20160819. They
receive -- we received a request for continuation of the contracts while they are idle. They are temporarily shut down due to the decline in the energy industry, and they want to continue the contract until the market conditions approve. They will maintain the site and let LED
know of any changes, and we have requested an annual status report from the company until they either reopen or they sell the facility.

MR. RICHARD:
Mr. Chairman.
MR. WINDHAM:
Question by Mr. Richard.

MR. RICHARD :
Is this the normal protocol an annual update or is there more outreach that can be done from LED to the company and vice versa to make sure there is more dialog or --

MS . CLAPINSKI:
Generally this has been the practice, but obviously the Board would like us to contact them more frequently or give you an update more frequently and we can work on getting that accomplished.

MR. RICHARD :
Or request that they contact
you more frequently with some documentation. I'm just asking
about protocol.
MS. CLAPINSKI:
Sure. I appreciate that.
MR. RICHARD :
When it's the appropriate
time, I move favorable on this
request.
MR. WINDHAM:
Motion on the floor by Mr.
Richard. Move favorable on these
special request for this Houston
Plating \& Coatings, three
contracts.
MR. JONES :
I'm going to second, but I have a question, and I haven't had a chance, obviously, to see the Executive Order, but it seems to me that the way I thought I heard Mr. House describe it this kind of thing will probably be precluded from this point forward because if they are not -- if they are not -- if they had jobs and now no longer having jobs they would lose the basis upon which the exemption is being granted. Am I understanding correctly or am I --

MS. CLAPINSKI :
I believe that was never
discussed as far as I'm
concerned, but my understanding
this advance was filed prior to
the filing of the Executive
Order, if you will, and we don't know that --

MR. JONES :
I know this is not under the
Executive Order. I'm talking
about moving forward. This kind of thing would not be allowed.

As I understood, you know, I
haven't read it, but as I
understand it basically the cause
for granting the exemption goes
away, the exemption goes away.
MS . CLAPINSKI :
And I don't think we're
certain that just because they
are not manufacturing and laid
everyone off and that is
certainly something that we can
find out.
MR. JONES :
I'm just trying to
understand.
MR. ADLEY:
I think his main attention with the Executive Order is truly directed at applications now.

Some of these special request and
whatnot I'm sure he will deal
with those accordingly as he
moves through the process, but I
think his real intent was dealing
with the applications and how we,
as a state, have been dealing
with that.
MR. RICHARD:
Mr. Chairman.
MR. WINDHAM:
Mr. Richard.
MR. RICHARD:
Just another question or
concern or reiteration, the folks
that are -- making the special
request, they knew this was
coming before the Board today?
MS . CLAPINSKI :
Yes.

MR. RICHARD :
I would strongly urge that
they be present.
MS . CLAPINSKI :
I think they are here.
MR. WINDHAM:
Would you like to come up and address the Board.

MR. TURNER:
Eric Turner. COO of Houston
Plating \& Coatings.
MR. WINDHAM:
Tell us the situation.
MR. TURNER:
So we are a company that
started in '88. We were centered in Houston. We provide corrosion protection services to fill components. We grew so big that we had to move out of Houston due to some environmental BOC issues, so our next step was to come over here to Louisiana. When we located some property in Scott, Louisiana that -- built the
plant. It's about 80,000 square
feet, $\$ 16$ million project. As
soon as we got it open the oil
market tanked. There was no iron
coming into our plants. We just
could just not pay to have people
standing around to do nothing.
It was a very hard decision. We
brought a lot of people from
Texas to Louisiana. They moved.
We had to lay them off as well
because we had no positions in
Houston to bring them back to.
MR. ADLEY:
You were manufacturing --
tell me what you were
manufacturing.
MR. TURNER:
We don't manufacture
anything. We actually take a
component that's been
manufactured by the machine shop
and then we take that and we
apply a coating to that and give it back to them. So we're
technically a service industry.
MR. ADLEY:
The best example that I can
give, $I$ think, based on the
discussion that will help the
Board, the definition of
manufacturing is something that
the Board will have to address.
If you make tea because you
change the makeup in the water in
the glass some people believe
that's a manufacturing. That's
basically what you are doing but
with different things. Just so
you know. I don't know how long
that's going to hold up anymore.
MR. TURNER:
We are altering.
MR. ADLEY:
I know. I made tea. I'm
altering the water.
MS . POWERS:
The next code that was
related to the industry based on working with Louisiana Work Force

Commission did indicate a 30, 31
or 32 or 33 .
MR. ADLEY:
I got it. I know. They have, and I think -- all I'm saying to you is that definition has gotten very broad based on what we've heard in all of our discussions.

MR. RICHARD:
Do you see any uptick in things? I mean, what's your best guess as far as how things are looking.

MR. TURNER:
Nobody has a crystal ball.
We don't know. Our best hope is end of the year this year and first quarter of '17 we have some very good indicators that things are going to be rocking and rolling again and we are going to get that plant back open.

MR. RICHARD:
Thank you for being present today.

MR. TURNER:
You're welcome.
MR. WINDHAM:
Any other questions? There's a motion on the floor with a second. Any further discussion?

All in favor of the motion of granting the special request of Houston Plating \& Coatings, three contracts, indicated by saying aye.
(All Board members stated aye.)

All opposed? Motion Carries.
MS . CHENG:
This concludes the Industrial
Tax Exemption Program of the agenda.

MR. WINDHAM:
Thank you, Kristin. That will
take us on to our next item
finally. Comments from the
Secretary.
MR. PIERSON:
Certainly I will be very
brief. I know the hour is very
late. First $I$ want to thank the
staff for the outstanding job
that they've done not only today
in preparing for this meeting,
but weeks and weeks of effort go
into compiling all of the data, making sure all of the background checks have taken place and being able to come here and serve the public in this very important endeavor, so my specific thanks to the staff for their excellent work on this.

Also to this Board, this new
Board, thank you for the
extensive amount of time that you
are taking. This is an unpaid
position. It's a volunteer
position, but incredible
importance to the state and our
efforts, so thanks to each of you
for volunteering of your service
and your time.
You heard me say early on in
the meeting but today did not
change our ability to complete and win projects in 64 parishes.

It's an important message to me and my colleagues and to the people professionally
representing across our state and in the competition for these projects. What it did do is bring an important local voice of governance to the table as it relates to these exemptions and it brings this new concept of CEA which defines what the accountability measures are for these companies to continue to perform in order to continue to enjoy this abatement of their taxes, and I think that's a very important part of a public partnership or a public/private partnership, so we look forward to working through this. We know there are a lot of seminars, a lot workshops that we'll be doing
within the municipalities, within
the School Board systems all
across the Board for all of those
impacted and affected, but I
think we can do that very quickly
and efficiently and continue to
move things forward, but we're
going to do so in a manner that
bring some great accountability
to the state.
Finally $I$ want to comment
that this is in no way related to
these recent sessions. Since
early January the Governor has
asked us to look at all of our
programs and numerous times in
our last 180 days we've been back
and forth across the street at
the legislature in front of the
senate, in front of the house, in
front of this tax policy
structure committee talking about
all of our programs and
demonstrating the accountability
that is associated with each one
of them, and it was with this
program that we saw that there
were new measures called for in
terms of accountability. And
this is not new as well. All of
our tool boxes -- all of our
tools and tool box have been
under scrutiny -- and our
program. We want to sunset our
programs so that we look at them
and if they are serving the
public and they are a good return
on our investment we want to
continue to do them. But last
year we modified the Enterprise
Zone Program. We modified the
film tax credit program, so this
is the latest program to be
subject to a modification and we
think that in the long term this
is going to strengthen all of our
communities. Thank you for your
time today.

MR. WINDHAM:
Thank you, Mr. Secretary.

Under Other Business we now have
Enterprise Zone Appeals. Who is presenting those.

MS . CLAPINSKI :
I can speak on behalf of the Department, but there were two companies that are making their appeals, so they requested that --

MR. WINDHAM:
Are they here? Are the two companies asking for Enterprise Zone Appeal in the audience? If not --

MR. RICHARD :
Motion to defer to the next meeting.

MR. WINDHAM:
Motion to defer made by Mr. Richard. Seconded by Mr. Slone. Any discussion on the deferral?

MR. JONES :
Do we know why they're not here?

MS. CLAPINSKI:

No, sir. I do not. They
were given notice. That would be on this next agenda.

MR. WINDHAM:
Do we know they were here in
the beginning of this meeting?
MS. CLAPINSKI :
I do not, but $I$ guess we can check the sign-in sheet to see if they signed in.

MR. WINDHAM:
I think we would like to know that for the next meeting. Not necessarily for now, but for the next meeting for sure.

All in favor?
(Not all Board members stated aye.)

All opposed? Mr. Jones indicates nay.

Election of Officers now.
MR. BARHAM:
Before we get to the officers, this is a request, I guess. It's clear from the

Governor's Executive Order that we are going to have a whole lot more scrutiny of everything that comes before us, and it's obvious we are going to have a whole lot more discussion especially since Mr. Adley is representing the Governor. My request is that whatever day we have this meeting let's start early in the morning so that we tend to business.

MR. WINDHAM:
I couldn't agree more,
secretary Barham. The issue that
we have that I'm aware of right now has to do with the scheduling of this building, and they are working on it is my understanding.

MR. BARHAM:
For the record, if anybody thinks I'm disparaging my friend, we sat for years side by side in the senate, so this isn't the first day.

MR. ADLEY:
It was much worse then.
MR. WINDHAM:
All right. On to the Election
of Officers.
MR. ADLEY:
Mr. Chairman, $I$ am going to nominate -- we lost our chairman.

The senate chose not to approve our chairman, so he is not with us. I think Mr. Windham, who is vice chairman, nominate for him to be chair.

MR. WINDHAM:
Thank you. Any other
nomination for chair?
MR. RICHARD:
Move to close nomination.
MR. WINDHAM:
Thank you, Mr. Richard. I
guess that means $I$ am in. I
would like to have the -- I don't think you need to vote for that. For vice chair, are there any nominations?

MR. SLONE :
I would like to nominate
Bobby Miller.
MR. HUVAL:
I would like to nominate Mr.
Robert Adley.
MS. ATKINS :
I would like to nominate Mr.
Jerry Jones.
MR. RICHARD:
Move to close nominations.
MR. WINDHAM:
Well, first of all, nominations are closed. Do all of these parties realize that once they become -- once they become the vice chair then they are in line to be the chair next year. Make sure that people know that's the obligation and that's the process. So if anyone doesn't want to be the chair next year, now would be a good time to step back.

MR. MILLER:

I greatly appreciate the
nomination, but being a new
parish President and I am sure
that being the chair next year of
this committee is going to be more time consuming and maybe to pass it. I greatly appreciate the nomination, but I will like to withdraw.

MR. WINDHAM:
All right. The other thing
that $I$ do know also, too, is that the vice chair is the chairman of the rules committee, if I'm correct.

MS . CLAPINSKI :
That is generally correct, yes, sir.

MR. WINDHAM:
And from what we had today, my thoughts are a long time ago we had a thing called a screening committee that met between meetings so that all of these answers -- questions could be
posed and those meetings lasted as long as these two. I mean, as long as this one today. I'm sure
some of you may remember those, especially Chuck, so --

MR. ADLEY:
I would like to make this
very easy for us, but I'm afraid that we are so involved in trying to get to the end of this, the rules committee and what we do there $I$ think is very important, and, Jerry, that's the only reason $I$ stay for that reason.

MR. JONES :
I will let you have it, Mr.
Adley. I'm not looking for
something else to do.
MR. ADLEY:
I'm not either but I'm stuck here, I'm afraid.

MR. MILLER:
Is that a nomination for Mr.
Adley to be the vice chair?
MR. JONES :

I will remove my name. Let
Mr. Adley have the glory.
MR. BRASSEAUX :
I want to make a comment.
First of all, $I$ want praise Mr.
Windham on conducting the meeting on this trying times, and for Mr .

Adley and Mr. Jones and Mr.
Miller to step up to the plate
and accept the responsibilities
or anyway, it's -- I have been on
this Board for two and a half
years and I got to admit that
this is the most productive
meeting that I've been to, so I
appreciate everybody on this
Board and the staff especially.
MR. WINDHAM:
Thank you very much. And I
second that on the staff. If
there is only one nomination for
vice chair, the nomination is
closed. I believe, Mr. Richard
closed them. All in favor
indicate with an aye.
(All Board members stated
aye.)
All opposed? Motion carries.
So the next chair for the year
will be me and vice chair will be
Robert Adley.
Any other business to come
before the Board?
MR. MILLER:
Are we creating a rules
committee?
MR. WINDHAM:
Are we creating today -- who would like to volunteer for the rules committee? If you would like to volunteer for the rules committee please raise your hand.

MS. CLAPINSKI :
Can you call care their
names.
MR. WINDHAM:
Manny, Mr. Fabra, Mr. Moller, Mr. Slone, Mr. Miller, Major,

Yvette Cola and Daniel
Shexnaydre. And obviously Mr.

Adley.
MS . CLAPINSKI :
So we have an even or odd
number?
MR. ADLEY:
All of those that raised
their hands, when we adjourn, it
would be really helpful if we stay back for five minutes and that will be helpful and try to get started.

MR. WINDHAM:
Any other business to come
before the Board?
MR. RICHARD:
Mr. Chairman, I hate to
belabor the point. Just a quick question. Would the rules committee consider -- will they be addressing some of the issues that we dealt with today in regards to the discretion of the Board to levy penalties, is that something that the rules committee would take up? So we
have some type of matrix or menu of penalties with infraction?

MR. WINDHAM:
I am sure that can be worked out with staff.

MR. RICHARD:
I come from the world of education and we have handbooks and guidelines and guidebooks for everything.

MS . CLAPINSKI :
And just as a reference these are rules that have to be published under the administrative procedures act process, so it won't be necessarily a separate handbook, those types of things can be incorporated into the rules.

MR. RICHARD :
I understand. That's why I'm asking. Thank you.

MR. WINDHAM:
Any other business?
MR. MILLER:

Motion we adjourn.
MR. WINDHAM:
Motion to adjourn and a second.
(Whereupon the meeting was adjourned at 7:00 p.m.)

## REPORTER'S CERTIFICATE

## I, RACHEL TORRES-REGIS, Certified

 Court Reporter in and for the State of Louisiana, as the officer before whom this meeting was taken, do hereby certify that this meeting was reported by me in the stenotype reporting method, was prepared and transcribed by me or under my personal direction and supervision, and is a true and correct transcript to the best of my ability and understanding;That the transcript has been prepared in compliance with transcript format guidelines required by statute or by rules of the board, and that I am informed about the complete arrangement, financial or otherwise, with the person or entity making arrangements for deposition services;

That I have acted in compliance with the prohibition on contractual relationships, as defined by Louisiana Code of Civil Procedure Article 1434 and in rules and advisory opinions of the board;

That I have no actual knowledge of any prohibited employment or contractual
relationship, direct or indirect, between a court reporting firm and any party litigant in this matter nor is there any such relationship between myself and a party litigant in this matter. I am not related to counsel or to the parties herein, nor am I otherwise interested in the outcome of this matter.

Dated this 15th day of July, 2016.

RACHEL TORRES-REGIS, CCR, RPR
CERTIFIED COURT REPORTER

|  | \$10,880,660 252:5 | 202:11 313:22 | \$23,757,360 225:11 |
| :---: | :---: | :---: | :---: |
| \$ | \$11,387,064 198:5 | \$2,061,595 226:16 | \$23,884,860 246:13 |
| $\begin{aligned} & \text { \$1 164:10 203:19 208:2 } \\ & \text { 232:8 } \end{aligned}$ | \$11,859,092 234:13 | \$2,096,841 201:17 | \$230,942 229:10 |
|  | \$112,653 232:12 | \$2,121,880 218:5 | \$231,008 231:6 |
| \$1,022,744 175:6 | \$117,182 110:15 | \$2,154,779 227:17 | \$232,922 254:11 |
| \$1,036,553 247:3 | \$117,590 214:14 | \$2,183,791 214:2 | \$237,565,177 245:20 |
| \$1,090,526 251:12 | \$12,796 110:16 | \$2,269,618 253:17 | \$238,260 102:2 |
| \$1,127,525 226:13 | \$13,531,345 110:21 | \$2,372,707 251:5 | \$25,694,347 250:4 |
| \$1,151,305 218:3 | \$13,783,919 226:12 | \$2,392,551 231:12 | \$25,924,505 230:22 |
| \$1,160,090 231:16 | \$13,863,720 200:5 | \$2,400,090 246:2 | \$26,781,833 250:13 |
| \$1,269,495 254:18 | \$13,976,869 254:2 | \$2,543,890 254:20 | \$260,523 251:6 |
| \$1,281,218 227:25 | \$130,643,836 196:14 | \$2,554,270 224:18 | \$27,379,843 205:4 |
| \$1,347,465 246:25 | \$137,824 201:1 | \$2,583,979 231:5 | \$28,386 214:14 |
| \$1,365,264 200:12 | \$145,026 124:15 | \$2,739,979 201:19 | \$284,069,801 251:2 |
| \$1,438,891 $229: 9$ | \$147,721 219:19 | \$2,802,800 233:10 | \$29,457,670 225:8 |
| \$1,441,772 119:9 | \$15,500,000 250:6 | \$2,865,214 246:20 | \$29,719 228:25 |
| \$1,455,804 233:23 | \$158,649 224:22 | \$2,977,232 246:9 | \$297 41:22 |
| \$1,477,622 110:23 | \$16 150:1 193:20 364:2 | \$20 69:16 212:11 | \$298,070,982 247:14 |
| \$1,494,099 234:1 | \$16,816,800 246:5 | \$200 203:5 | \$3 164:12 |
| \$1,494,591 251:13 | \$17 150:1 308:13 | \$200,000 98:6 224:13 | \$3,117,438 226:2 |
| $\begin{aligned} & \text { \$1,500,000 252:8 } \\ & 254: 5 \end{aligned}$ | \$17,289,339 308:3 | \$200,291 224:25 | \$3,157,240 219:25 |
|  | \$17,862,928 246:19 | \$208,326 233:24 | \$3,328,049 226:25 |
| \$1,572,216 253:2 | \$171,358 246:6 | \$21 209:11 | \$3,353,791 233:7 |
|  | \$175,511,796 205:3 | \$21,691,182 196:15 | \$3,500,000 246:16 |
| \$1,674,030 102:7 | \$177,449 228:1 | \$21,786,435 184:2 | \$3,740,508 110:7 |
| \$1,677,797 252:6 | \$18,092,000 251:23 | \$21,897,737 247:15 | \$3,790,527 246:14 |
| \$1,772,160 232:1 | \$182,804 102:8 | \$210,000 232:21 | \$3,795,945 353:24 |
| \$1,789,039 254:3 | \$187,524,615 228:13 | \$213,981 226:5 | \$3.7 104:22 |
| \$1,919,859 198:5 | \$19 308:8,10 | \$214,554 228:5 | \$30,000 228:7 236:9 |
|  | \$19,071,925 226:24 | \$217,767 354:20 | \$300,000 253:20 |
| \$1,933,174 175:8 | \$19,098 235:4 | \$225,972 196:25 | \$306,443 226:3 |
| \$1.44 124:8 | \$19.9 307:4 | \$226,036 227:18 | \$31,283,580 224:10 |
| \$10,037 229:2 | \$193,897,080 245:19 | \$228,821 354:14 | \$31,788,417 228:14 |
|  | \$196,965 245:13 | \$23 67:20 68:16 | \$314,229 245:7 |
| \$10,332,603 219:16 | \$2 98:5 178:16,17 | \$23,697 124:15 | \$32,000 354:2 |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |


| \$322,192 233:16 | \$419,950,329 250:22 | \$59,801 201:2 | \$869,494 162:23 |
| :---: | :---: | :---: | :---: |
| \$33 186:11,14 188:23, | \$42,974 254:12 | \$6 207:11 | \$876,441 354:24 |
| 25 189:16 | \$425,326 253:18 | \$6,193,488 232:18 | \$9 314:1 |
| \$33,996,703 $234: 8$ | \$440,921 197:17 | \$6,248,895 253:9 | \$9,033,113 250:16 |
| \$34,314 245:8 | \$45,292 228:6 | \$6,376,209 175:5 | \$9,038,697,072 247:11 |
| \$354,000 110:17 | \$450,000 162:25 | \$6,390,207 184:7 | \$9,199,833 213:25 |
| \$36,519,972 205:8 | \$475,142,112 245:16 | \$6,537,916 246:24 | \$9,368,969 254:17 |
| \$361,933 246:3 | \$486,349 110:11 | \$6,577 229:1 | \$9,820,609 230:19 |
| \$363,337 231:13 | \$486,635 233:8 | \$6.9 125:11 | \$90,000 197:2 |
| \$370,000 235:19 | \$49,391,180 200:2 | \$60 202:4 | \$902,762 219:23 |
| \$379,533 253:3 | \$497,583 232:11 | \$620,477 174:7 | \$914,207 205:15 |
| \$38,499,760 247:2 | \$5 39:1 103:11 125:5,10 | \$63,000 328:25 | \$936,000 193:22 |
| \$39,430 226:15 | $137: 19145: 4163: 22$ 172.19192 .7211 .24 | \$644,157 252:20 | \$941,504 354:12 |
| \$4 164:9 229:13 | $\begin{aligned} & 172: 19 \text { 192:7 211:24 } \\ & 212: 2223: 3,7,13 \end{aligned}$ | \$66,560,063 250:25 | \$96,600 234:11 |
| \$4,185,936 225:9 | 225:19 248:15 | \$684,000 336:16 | \$98,470 174:8 |
| \$4,223,362 231:15 | \$5,116,800 224:24 | \$7 14:24 | \$989,920 231:8 |
| \$4,238,925 224:11 | \$5,593,586 225:12 | \$7,202,787 232:2 |  |
| \$4,310,780 234:9 | \$5,765,879 162:22 | \$7,670,000 214:4 | 0 |
| \$4,418,966 124:18 | \$5,974,056 227:2 | \$71,307,563 250:23 | 0.1 262:14 |
| \$4,453,745 110:10 | $\$ 50$ 173:19 181:22 203:6 | \$711,112 224:21 | 050877 335:24 |
| \$4,493,370 <br> $\mathbf{\$ 4} 5184: 3$ <br> 1517 | \$50,450,400 252:19 | \$719,200 229:12 | 059 208:3 |
| $\mathbf{\$ 4 , 5 1 5 , 4 1 7} 250: 14$ $\mathbf{\$ 4 , 6 0 3 , 3 3 2}$ 184 | \$509,107 246:10 | \$72,961 214:17 | 062436 353:22 |
| \$4,603,332 184:5 | \$511,629 355:1 | \$77,638,221 245:17 | 062446 352:6 |
| \$4,844,508 235:1 | \$53,121 354:5 | \$771,809 200:16 | 070079 69:14 |
| \$4,875 210:18 | \$533,789 200:25 | \$78,384 354:7 | 070442 355:24 |
| \$4,893,016 219:22 | \$533,820 354:18 | \$792,766 232:19 | 070564 347:14 |
| \$4,991,781 220:24 | \$54,708 233:17 | \$8 247:24 248:8 | 1 |
| \$4,996,784 220:23 <br> \$4.4 111:10 | \$54,979 196:25 $\mathbf{\$ 5 4 9 , 5 2 4} 307: 23$ | \$8,759,712 200:6 | 1 49:10 262:9,19,20,22 |
| $\$ 4.9$ | \$55,136,620 219:15 | \$8,795,454 251:21 | 1,000 230:20 |
| $\$ 40,508,842$ | \$55,609,333 230:18 | \$8,973,533 218:2 | 1,110,000 197:19 |
| \$40,905 | \$56,381,114 251:20 | \$8.8 193:20 | 1,356,676 252:17 |
|  | \$59 202:4 | \$801,733 253:10 | 1,400 123:13 |
| $\$ 408,463 \quad 110: 8$ | \$59,661,690 213:24 | $\begin{array}{ll} \$ 85,134,387 & 228: 17 \\ \$ 86,187,400 & 205: 6 \end{array}$ |  |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

BOARD OF COMMERCE AND INDUSTRY MEETING

| 1,851 94:8 | 130 337:18 | 19,988,959 201:16 | 20100085 50:21 |
| :---: | :---: | :---: | :---: |
| 1,915,902 200:18 | 137 226:15 | 19.9 307:2 | 20100277 320:19 |
| 10 98:6 192:6 226:23 | 14 125:9 172:18 341:6 | 1900 189:24 | 20100291 355:25 |
| 230:18 251:13 | 140 189:17 | 192,000 256:6 | 20100437 347:15 |
| 10,395,857 251:11 | 148 182:5 | 1928 245:19 | 20100518 268:18 |
| 100 13:20 229:13 $270 \cdot 10$ | 148,000 181:12,14,20 | 1936 288:14 | 299:12 |
| 270:10 | 1497 241:16 | 194 189:14 | 20100818 71:23 |
| 101 205:5 231:14 |  |  | 20100836 45:23 |
| 102 224:13 | $\begin{array}{r} 15 \text { 49:12 138:17,23 } \\ 143: 21 \text { 172:5 192:7 } \end{array}$ | 1940 288:15 | 20100979 79:14 |
| 103,077 200:13 | 201:2 205:2 213:23 | 1944 185:17 | $20101128354 \cdot 4$ |
| 105,607,676 250:3 | $\begin{aligned} & \text { 231:16 268:21,22 333:6 } \\ & 335: 4341: 6 \end{aligned}$ | 1982 310:12 | 20101128 2010277 305.25 |
| 1059 241:20 | 335:4 341:6 | 1991 62:2 | 2010277 305:25 |
| 1059241.20 11 | 150 67:22 | 19980076 70:7 | 2011 47:17 49:10 |
| 218:1 226:4 229:11 | 1506 241:14 | 1st 333:8 | 20110070 81:25 |
| 324:19 325:5 347:12 | 1507 241:14 |  | 20110074 81:15 |
| 11,071 252:9 | 1513 241:18 | 2 | 20110142 79:9 |
| 1122 41:23 | 152,000 256:18,20 |  | 20110170 325:2 |
| 114 68:17 | 158,000 228:16 | 2,040,000 251.8 | 20110172 330:6 |
| 1149 205:6 | 15th 331:1 | 2,463,092 110 | 20110224 79:4 |
| 1166 179:19 | 16 49:17 268:5 335:5,13 | 2,555 224:14 | 2011028835 |
| 119 348:5 | 341:6 344:3 | 2,783,592 197:16 | 201103189343 |
|  | 16,0000 277:4 | 2-26 268:22 | 201103189343 |
| 11th 303:22 304:25 | 1600 228:16 | 2-26-16 299:15 | 20110334 333:4 |
| 12 108:8 192:7 200:1 | 1600228.16 |  | 20110335 333:4 |
| 224:23,25 | 162 232:1 | 2-29 45:25 49:17 |  |
| 12-31 49:12 268:20 | 163 184:6 | 20 163:14 182:16 |  |
| 326:10 335:4 336:1 | 164 | 187:11 188:6 279:3 | 20110346 335:2 |
| 12-31-15 299:14 |  | 283:5 | 20110352 82:23 |
| 12-31-2014 78:1, | 17 197:6 225:7 228:12 $336: 2341: 6366: 18$ | 200,000 118:14,20 | 20110403 330:22 |
| 17,22 79:12 |  | 20071380 352:6 | 20110412 356:1 |
| 12-31-2015 76:23 77:9 | $17223$ | 20080322 355:25 | 20110507 306:1 320:19 |
| 12.275 94:7 | 175 175:7 | 20080598 347:14 | 20110638 78:24 |
| 123 184:4 | 18 186:22 196:16 | 20080948 81:6 | 20110656 83:25 |
| 124 214:3 348:3 | 200:17 233:25 | 20080969A 303:19 | 20110761 81:2 |
| 125 337:18 | 180 370:17 | 20081166 79:19 | 20110821 81:20 |
| 13 48:20 71:2 125:10,18 | 18321 347:18 | 20090407 355:25 | 20110860 84:16 |
| 231:22 234:7 246:6 | 18th 330:9 | 20090497 347:15 | 20110862 78:19 |
| 13,556,400 196:17 | $\begin{aligned} & 19 \text { 183:25 187:11 188:6, } \\ & 7 \text { 245:15 254:4 } \end{aligned}$ | 2010 307:11 | 20110874 83:9 |
| Torre | Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA 504.392.4791 504.392.4852 FAX |

BOARD OF COMMERCE AND INDUSTRY MEETING

| 20110902 45:4 | 20130037 78:5 | 138:10 303:21 325:4 | 21,473 94:8 |
| :---: | :---: | :---: | :---: |
| 20111012 85:3 | 20130046 82:19 | 326:10 330:8,25 344:1 | 214 245:18 |
| 20111044 58:18 | 20130217 72:1 | 20150214 71:17 75:22 | 217 68:17 250:15 |
| 20111048 267:16 | 20130230 85:7 | 20150319 358:7 | 22 219:24 255:5 |
| 20111111 358:6 | 20130408 84:20 | 20150396 352:20 | 23 355:22 |
| 20111179 78:15 | 20130515 356:1 | 20150397 354:22 | 239 246:15 |
| 2011149 79:24 | 20130728 347:16 | 20150813 347:16 | 24 110:12 187:10 |
| 2012 78:1 336:1 337:21, | 20130793 84:4 | 20150829 67:21 | 196:13 |
| 24 | 20130880 72:7 | 20151124 41:5 | $25 \text { 139:6,9,12 175:7 }$ |
| 20120031 83:17 | 20130896 326.8348.1 | 20151125 41:7 |  |
| 20120270 82:4 | 20130896 326:8 24881 | 20151297 71:4 | $\begin{aligned} & 253 \text { 245:2,4 260:16,18 } \\ & 263: 19 \text { 265:24 } \end{aligned}$ |
| 20120272 82:9 | 20131067 51:1 | 20151340 68:3 | 256 247:2 |
| 20120274 81:4 | 20131216 71:8 | 2016 43:7 46:1,2 303:22 | 27 200:4 225:10 254:19 |
| 20120291 83:13 | 20131304 71:6 | 331:1 333:8 336:2 | 280 250:5 |
| 20120334 356:1 | 20131314 71:15 | 20160748 124:17 | 283 200:5 |
| 20120418 84:8 | 2014 79:2,6,17,22 80:2 | 20160749 124:20 | 29 77:14,21 |
| 20120423 84:24 | 20140151 71:21 | 20160785 102:5 | 297 225:11 |
| 20120535 83:5 | 20140241 72:9 | 20160786 110:5 |  |
| 20120649 82:14 | 20140373 356:2 | 20160819 358:7 | 3 |
| 20120747 347:15 | 20140598 354:16 | 20160897 101:23 | 3,000 186:17,20 187:6, |
| 20120748 346:18 | 20140599 352:19 | 20160906 124:14 | 10,15 328:23 |
| 20120761 77:24 78:10 | 20140643 41:2 | 347:17 | 3,545,880 101:24 |
| 20120792 83:21 | 20140680 348:2 | 20160941 119:7 | 3,576,676 245:11 |
| 20120897 77:12 | 20140769 71:13 | 20160968 241:7 | 30 14:18 77:4 127:24 |
| 20120898 77:19 | 20140773 347:16 | 20161004 241:4 | $\begin{aligned} & \text { 159:21 246:4 286:11 } \\ & 366: 1 \end{aligned}$ |
| 20120984 84:12 | 20140785 40:21 | 20161024 110:9 | 30,000 228:2 237:3 |
| 20120998 76:20 | 20140900 40:19 | $\begin{aligned} & 20161166 \text { 179:11,21 } \\ & 180: 7 \end{aligned}$ | 300,000 118:16 |
| 20121138 85:12 | 20140903 41:14 | $20161262352: 14$ | 304 240:19 266:10,12 |
| 20121160 81:10 | 20140931 40:24 | 20161265 352:20 | 305 99:14 238:9 240:17, |
| 20121204 72:4 | 20141305 41:12 | $2017 \text { 338:1 }$ | 19 266:14,16 |
| 20121235 77:1 | 20141314 68:1 | $205 \text { 260:13 }$ | 306 235:3 |
| 20121347 77:7 $201347 \cdot 19341.5$ | 20141339 41:9 | $208,074,234235: 13$ | $\begin{aligned} & 31 \text { 79:2,6,22 80:2 344:1 } \\ & 366: 1 \end{aligned}$ |
| 2013000483.2 | 20141388 67:24 | 209,950,673 162:12 | 31,204,618 231:23 |
| $20130016 \text { 352:7 }$ | 20141511 110:14 <br> 2015 43:6 77:4,14,22 | 21(F) 24:5 | 314 238:7 240:15 |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |


| 31st 202:21 303:21 | 500 163:23 | 722,059 124:18 | absent 11:10 |
| :---: | :---: | :---: | :---: |
| 325:4 330:8,24 333:6 | 500,000 232:22 | 75 271:9 345:1 | absolutely 48:5 64:5 |
| 32 366:2 | 509 169:6 | 793,000 344:25 | 67:8 73:21 89:17 90:22 |
| 323,000 124:9 | 523 247:14 | 793,972,842 76:12 |  |
| $\begin{aligned} & 33 \text { 187:11 188:6 220:1 } \\ & 366: 2 \end{aligned}$ | 55 337:16 | 7:00 383:6 | abstains 242:12 |
| 332,473 119:10 | 558 94:9 99:12 |  | 267:10 |
| 34,305,938 162: | 563 72:19 76:13 | 8 | abstention 258:10,12 |
| 344 76:14 | 57 214:1 231:9 | 8,253,902 172:7 | 259:6 266:4,6,25 |
| 35 175:6 | 578 251:22 | 8,386,624 200:3 | Acadia 79:15 101:2,3, 10,22 102:14 110:20 |
| 37 197:18 | 58,868,457 196:18 | 8,685,499 252:16 | 119:3 120:20 198:11 |
| 374 247:13 | 580 41:23 | 80 271:1,6,9 282:4,11 |  |
| 377,670 235:16 | 590 172:8 | 283:8,19 289:14 | accept 45:9 59:4 86:7 238:14 240:14 258:2 |
| 38 187:11 188:6 | 597,000 345:2 | 80,000 364:1 | 259:17 260:12 346:23 |
| 38187.11188 .6 |  | 800,000 186:8 | 355:12 379:10 |
| 387,210 102:1 | 6 | 81 201:18 | acceptance 69:22 |
| 4 | 6 108:8 | 82 48:6 | accepted 266:18 284:6 |
|  | 6,094,717 205:15 | 824,781 245:11 | accepting 265:23 |
| $4.621 .404$ | 6,448,593 198:19 | 88 363:16 | access 61:1 328:6 |
| 4-11 46:2 | 6,990,269 172:9 | 9 | accompanied 20:5 |
| 4-22 344:2 | 60 46:17 49:15 218:6 |  | accomplished 359:15 |
| 4-7 335:13 | 61 227:1 | 73:3 203:2 252 | accomplishes 279:23 |
| 40 283:4 | 62 198:18 | 924,000 256:1 | accordance 19.9 |
| 401 | 63,000 328:19 | 942 196:17 |  |
| 4290,727 227:10 | 64 274:19 369:3 | 98 250:24 | 264:6 294:11 |
| 44 247:5 | 655 235:13 | A | accountability 35:4,17 |
| 45 188:6 | 68 251:7 |  | $\begin{aligned} & \text { 258:25 369:15 370:9,24 } \\ & 371: 4 \end{aligned}$ |
| 48 247:1 | 7 | AA 355:23 | accountant 111:4 |
| 48,268,434 172:6 |  | 369:18 | accounting 112:4 |
| 480,682 231:9 | 7 24:5 335:5 | abates 67:2 | 115:22 |
| 4th 326:11 | 7,029,229 200:15 | ABB 124:14 347:13 | accumulation 222:17 |
| 5 | $70518 \text { 348:4,6 }$ | $\begin{aligned} & \text { ability } 35: 536: 5185: 24 \\ & 369: 2 \end{aligned}$ | 237:13 |
| $\begin{aligned} & \text { 5,771 } 251: 1 \\ & 50 \quad 29: 7 \text { 252:20 314:4 } \end{aligned}$ | $\begin{array}{lll} 70769 & 347: 20 \\ 70817 & 347: 23 \end{array}$ | ```Abramson 4:23 18:10, 12 59:17 321:19 absence 199:7``` | Accurately 236:21 <br> acknowledge 298:5,9 <br> 299:1 |
| Torr | Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA 504.392.4791 504.392.4852 FAX |

## acquired 54:7,25

acquisition 55:13
act 10:19 382:15
action 16:15,17 93:13 257:18 269:4 288:22 293:21
actual 52:11 65:11 81:9 119:19,25 151:15
ad 9:25 11:1 12:11 13:12 124:10 157:11 190:19
add 46:4 88:7 150:2 188:6
added 80:25 105:16 126:22 262:16

Addis 204:3,13
addition 12:15,23 42:7 53:8 103:15 105:9 106:5,7,13 107:6 112:8 113:5 128:20 129:20 130:14,16,23 133:11 134:11 149:20 153:8,13 157:13,20,23 158:9 165:18 166:25 182:18 336:17
additional 24:1153:12, 13 54:2 55:16 59:9 65:20 76:25 77:6,17 89:10 138:14 164:1 202:17 209:23 258:5 320:23
additions 20:9 21:4 27:5,7,8,14 107:10 111:13,18 113:16 126:7 138:1,9 157:23 163:16 164:25 212:15,20 217:20 261:1 263:9 290:5
address 8:22 23:12 26:6 94:17 351:14 363:8 365:8
addressing 381:20 adjourn 381:7 383:1,3 adjourned 383:6

Adley 4:11,13,15 15:23 16:13 42:1,18 43:11,20 44:8,13,17 46:3 47:25 48:11 51:8 52:7,24 53:4,17 56:24 65:18 68:19 69:2,22 72:14,15 73:11,18,22 88:24 89:6 92:1 93:1 95:19 96:3, 12,21 99:24 102:11,12, 22 103:3,21 104:1,7,13, 19 105:1,7,23 106:20 107:2 108:23 109:17 110:24 111:8,14,19 112:5,13,18 113:7,17 114:3,7,15,22 115:8,12, 25 116:6 117:21 119:14,21 120:2,6,11 121:1 123:8,12,16 124:21 125:15 126:10, 25 127:14,25 129:1,7, 11,17 130:11,25 133:10 136:8,20 137:3,16 138:16 139:3 140:4 141:3,19 142:5,10,16, 20 143:5,14,20 144:2,6, 13,25 145:17,24 146:3, 14,20 147:2,9,15 148:17,25 149:17 150:7,13 151:3,17 152:5,11 153:2,24 154:15 156:3 158:12 159:4,9,19 160:17 161:9,13 162:4,15 163:2 164:14,23 165:5, 15 166:5 168:12,18 169:16 170:8,17,24 171:5 172:15 174:1,14, 24 175:15,25 176:6,15, 20 177:3,7,11,16,21 178:1,10,14,24 179:22 180:3,8,13,17 181:1,11, 15 182:4,12,17 183:2, 17,22 184:12,21 186:4, 13,23 187:9,16,25 188:16,24 189:3,9,15, 21 191:7,16 192:18 193:4,12,16,23 194:18 195:10,19 196:1,7 197:4,24 198:7,15,21, 25 200:8 201:11,25 202:13,23 203:7,13,22 204:7,16 205:17,24 206:8,20 207:10 208:6,

13 209:6,10,25 210:11, 25 211:10,16,23 212:17,21 213:2,14,20 215:24 216:17 217:6,23 218:15,21 219:8 220:21 221:8,22 222:10,16 223:2 225:14 229:18 232:4 234:19 235:8,17, 22 236:3,7,16,22 238:15 240:23 242:1,25 243:15 247:7,17 248:4, 11 249:2,8,17 254:24 255:15,23 256:2,7,13, 19,23 260:1 261:4 263:14 264:19 266:22 269:14 270:9,15,24 271:7,14,19 272:16 273:1,15 275:17,22 276:13 277:8,23 278:6, 17,22 279:11,15,19 280:4,13,19 281:19 282:1,13,23 283:6,15 285:24 286:14 287:17, 24 288:6,11,20 296:22 298:10 299:5 301:7 302:12,24 305:8,14 306:4 308:24 310:24 312:18 313:12 319:8 321:4,11,12 325:6,20 328:22 338:17 339:3,14 340:19 341:7 344:22 345:12,22 348:12,18 349:9,20 350:4,17 351:16 353:7 356:12 357:1,6 362:2 364:14 365:2,19 366:3 374:7 375:1,6 376:6 378:6,17, 19,24 379:2,8 380:6 381:1,5

Adley's 123:25 133:18 administered 159:2 administration 62:16 administrative 382:15 admit 379:13 adoption 44:15 advance 19:12 64:12, 21 95:8,24 103:13 127:12 145:5 249:1 361:3
advanced 17:19 19:22 20:1,6 26:18,23 27:3, 18,19,20 30:10,20,23 31:6,14,16 39:3 125:6, 12 127:17 145:9,15,18, 21 160:25 163:6,18,20 172:21 178:8,20 191:19,21 193:19 206:2 248:21
advances 223:25 224:3
advantage 148:9 328:4
AFC 81:10
affect 17:1752:2
affected 25:10 370:4
affidavit 273:12 301:23
affiliate 146:23
affiliates 75:3
Affinity 41:15
affirmative 176:18
afford 11:1
afraid 378:8,21
afternoon 128:18 207:18 214:23 292:16
agenda 27:10 30:24 40:11 42:22 46:4 49:21 55:25 57:6 59:22 60:2 61:22 64:1,23 66:4,14 80:25 88:7 327:11 367:18 373:3
agendas 64:11,20 65:4,16
aggregate 9:25
agree 30:4 56:25 154:16 170:25 239:4 243:14 294:8 374:13
agreed 29:13
agreement 21:16 34:3, 13 149:21 151:9
ahead 101:6 178:22 183:1
air 166:2 221:16
albeit 92:14 261:13
align 35:18
Allen 119:5,7,13 124:8 172:25 181:8 245:10
alligator 287:4 328:10 336:10

Allison 147:23 148:7 149:5,22 150:10,16 152:16 153:10 154:9 159:18 161:4,11,24 166:16 168:1
allowance 46:18
allowed 243:11 270:20 336:20 361:11
altering 365:18,21
alternatives 22:21
amazing 212:9 260:2
amend 217:16
amended 53:12
amendment 170:5
amendments 23:17
America 262:9 279:7 283:21 289:16
amount 98:25 108:3 118:6,9 177:2,20 210:7 221:6 269:5 306:13 307:1,19 328:15 331:17 333:16,20 336:15
368:17
amounts 292:19 331:14 332:11
analogy 159:20
analysis 193:17
Ann 220:9,15
announce 14:2
announcement 15:11
annual 195:23 301:25 358:18 359:3
annually 23:23
answering 18:15
answers 377:25
anticipate 171:13
211:4 292:12
anticipated 76:25 77:6,18
anticipates 163:21
anticipating 258:19
anxiety 36:23
anymore 310:20 365:16
apologize 47:24 100:3, 7 101:2,5 139:20 144:14 158:13 183:5 201:12
apparently 230:2
Appeal 372:13
appeals 372:2,8
appears $341: 14$
applause 8:20
applicant 21:19 29:5 160:10 301:1
applicants 22:3 237:21 300:5 309:11,12
application 10:9 15:14 27:16 48:18 69:14 71:3 73:2 74:12 76:2 95:2,8 96:1 97:9 119:20 120:1 149:8 164:5 165:12 179:13,17 180:24 185:6 188:15 199:15 207:22 212:16,25 215:2 216:2, 9 217:5 272:8 281:14
applications 10:8 13:1,5 16:24 17:11,17 19:11 20:8,9 30:24 32:8 38:23,25 40:17,18 41:18 43:22,24 44:7 49:4 61:12 62:5,24 65:11 67:12,19 68:5,14 70:12 71:2 74:13 94:10 99:13 123:6 162:2 163:24 185:2 186:2 238:23 239:13 241:25
$257: 9260: 25263: 19$
$264: 6,14265: 8$ 266:18
$300: 14$ 334:24 362:5,11
applied 179:15 182:1 198:10 275:13
applies 15:15 151:18
apply 103:8 148:19 149:10 244:2 261:2 281:2 364:24
applying 66:6 123:4 243:19,25 327:24
appreciation 136:18
approach 39:22 289:13
approval 10:11 11:15 12:9,18 24:21 25:9 30:13 33:10,11 45:14 50:5,8 53:19 57:18 68:10 71:3 76:5 80:10 95:21 96:4 155:7 157:8, 16 195:8 239:19 267:5 310:19
approvals 22:8
approve 8:12 11:14 17:21 20:16 255:14 259:18 260:12 263:12, 19 266:17 267:20 269:9,11 271:24 298:2, 23 329:2,5 340:25 346:4 351:21 353:4 355:13 358:15 375:9
approved 20:14 23:6, 10 25:5 30:11 31:15 48:18 52:6 57:3 95:10 96:9 115:7 213:6 235:18 300:16 317:4
approving 44:21 265:24

April 46:16 49:18 326:11
arbitrary 292:3
area 11:5 74:14 199:11
argument 109:20
Arkansas 35:12
arrangement 160:1,2, 16
arrangements 23:14
arrived 58:10
Article 24:5
artificial 158:6
Ascension 76:21 81:17 82:1,20 83:18 100:16 101:4 124:6,13 144:24 148:6, 12 150:6 162:11,17 245:15,24 347:20
assessor 95:5,16,25
96:2,8,10,16 97:1 98:21
273:25 274:1,8,11
338:9,18 341:10 349:8 350:3,13 357:5
assessor's 338:11,15
assessors 274:19
asset 136:19
assets 51:10 54:8
103:19 113:14 135:20
138:7 142:15 146:13
148:23 149:7,12,13
150:3,4,18,24 151:1,7, 12,15 152:18,23
153:17,22 159:24
160:3,6,13 180:25
203:3 212:24 348:25 349:2,7
association 94:16
assume 100:1 125:11
158:13,15 163:8 170:19 206:3 211:3 255:10
assumes 274:11 278:8
assuming 60:2 118:12
236:14,17,19 264:10
274:15 298:17 341:12
Assumption 162:14, 21 172:2 246:1
assure 23:25 126:5
Atkins 4:24,25 45:11 54:2 68:11 69:23 76:7 240:25 321:20,21

| $\begin{aligned} & \text { 342:20 353:5 376:7 } \\ & \text { attached 16:25 } \end{aligned}$ | Axiall 71:6 aye 44:22,23 45 | Baptist 72:1 230:17 231:1 | beginning 373:6 <br> behalf 46:11 $344: 6$ |
| :---: | :---: | :---: | :---: |
| attendance 264:5 | 50:14 58:7 59:12 69:7,9 | Barber 81:15 | 5 |
| attendants 8.20 | 70:1,20 76:10 80:16 | Barham 4:18,20 50:6 | belabor 153:4 381:17 |
|  | 266:2 267:6,8 268:2 | 321:15,16 346:7 373:22 | belaboring 159:11 |
| attending 4 | 298:5,7 299:3 303:11 | 374 |  |
| attention 11:25 102 | 321:2 32 | base 314:9 |  |
| 112:20 304:19 311:12 362:3 | $\begin{aligned} & 326: 2 \text { 329:11,13 } \\ & 330: 15,17332: 23,25 \end{aligned}$ | based 11:11 22:2 43:4 | elieves 18:3 |
| 3 | 334:21 335:18,20 | 10 121:21 | Ben 276:2 |
| attitude 295:1 | 343:18,20 346:9,1 | 139:15 148:19 160:18 | beneficial 156:17 |
| attorney 15:1 128:19 | 347:6,8 351:24 352:1 | 258:22 259:11 273 | 262:10 |
| attorneys | 357:24 358:1 367:11, | 278:12 294:2 318:2 | benefit 11:6 34:18 42:3 |
| $\begin{gathered} \text { audience } 8: 22 \text { 42:21 } \\ \text { 62:3 191:10 192:25 } \end{gathered}$ | 373:18 379:25 380:2 | 349:17 365:4,24 366 BASF 28:22 100:20 | $\begin{aligned} & \text { 63:7,8 86:22 87:14,17, } \\ & 1997: 21 \text { 196:16 229:20 } \end{aligned}$ 302:6,8 |
| 193:9 309:16 310:3 | B | 124:17,20 125:2,9,23 222:3 |  |
| audiences 42:2 | B8 | basic 60:14 | $\begin{aligned} & 9: 166: 2073: 4 \\ & \text { 24 90:13 97:13 } \end{aligned}$ |
| audit 34:12 43:4,1 | back 30:13 33:19 | basically 37:7 170:11 | 2:2 |
| audited | 53:23 57:20 62:1 66:24 72:25 73:8, 17,19 80:25 | $\begin{aligned} & \text { 209:1,5 277:6 280: } \\ & \text { 282:4 283:7 355:3 } \end{aligned}$ | Bent's 71:8 |
| aud | 86:1 88:7 89:22 90:9 | :14 365:13 | Benzel 111:2,3 |
| auditor 357:8 | 91:3,10 116:24 127:9 130:13,17 141:1 143:1 | basis 105:21 300:13 360:20 | Bernard 228:4 |
| authority 22:16 | $\begin{aligned} & 154: 24 \text { 168:1 172:25 } \\ & \text { 175:19 176:7 187:19 } \end{aligned}$ | Bastro | $\begin{aligned} & \text { Bienville 174:4,5 } \\ & 246: 12 \end{aligned}$ |
| automated 304:15 | 188:10 198:11 266:8 295:3 299:10 300:10 | batch 265:20,21 | big 135:15 145:8 |
| automated 304.15 | 310:18 314:25 317:6 | Baton 40:20 41:3 67:23 | 151:20 218:23 224:2 293:10 337:5 363:19 |
| $\begin{aligned} & \text { automatic 183:13 } \\ & \text { 278:9 311:4,8 312:11 } \\ & \text { 314:12 } \end{aligned}$ | 327:20 341:9 344:14 <br> 364:13,25 366:22 <br> 370:17 376:24 381:9 | 69:15 71:20,24 72:6,10 77:2,7,8 78:20,25 79:5, 10 82:15 84:21 199:18, | bigger 146:16 |
| automatically 29:15 312:5 | background 368:8 | $\begin{aligned} & 20 \text { 200:1 204:2 234:5,7, } \\ & 17 \text { 241:14 250:21 } \end{aligned}$ | biggest 278 Bill $336: 8$ |
| autopilot 9:13 13:22 | backup 64:18 159:13 bad 255:10 311:24 | $\begin{aligned} & \text { 268:19 } 299: 13 \text { 343:2 } \\ & 347: 22,23348: 14 \end{aligned}$ | billion 14:24 94:7 165:3 202:11 203:5,19 247:24 |
| avenue 33:16 average 139:15 | $\begin{aligned} & \text { Bailey } 125: 24,25 \\ & \text { 126:15 127:4,21 134:21 } \\ & \text { 135:8,24 136:14 137:1 } \end{aligned}$ | Bayou 101:23 104:2 <br> bearing 309:12 <br> bears 318:6 | $\begin{aligned} & \text { 248:8 } 313: 22314: 2 \\ & \text { billions } 61: 1 \end{aligned}$ |
| Aviation 201:10 avoid 261:15 | balances 68:21 <br> ball 366:15 | $\begin{aligned} & \text { Beauregard 172:2,5, } \\ & 12 \text { 246:8 } \end{aligned}$ | bit 49:7 53:20 133:14 276:3 316:7 342:9 |
| aware 32:11 54:9 63:20 | ballpark 306:12 | Becky 66:24 | blame 343:12 |
| 8:4 | 3:22 154:25 | began 134:13 215:15 | ank 34:8 |
|  | 160:2,7,10,16 327:21 <br> banks 159:23 | 257:6 304:23 <br> begin 100:17 | blood 62:22 |

Bluebell $71: 11$
board 4:2,6,7 8:16,23 9:18 10:19 12:7,18 15:25 16:16 17:2,23,24 18:3 19:14,24 20:17 22:13 23:11 24:15 25:5, 13 26:9 28:4 29:11 33:21 37:7 40:6 42:3 45:15 48:15 49:5 50:13 52:4,6 53:24 56:6 58:6 59:11,20,25 61:16 65:8 67:12 68:10 69:8,25 70:18,19 76:9 80:15 91:7,12 92:8 93:8 94:15,25 96:7 100:3 109:14 118:25 121:5 155:5,7,11 157:7 159:22 166:1,20 167:8 170:6 175:17 190:12 242:6 257:17,22 259:6 264:2 266:1 267:7 268:1,13 269:3 270:5 272:9 277:16 281:15 285:10 286:21 288:22 289:24 290:6,11,16 291:9,17,20 292:1,11 293:12,19,24 298:6 299:2 303:12 309:2 311:16 315:9,11 317:5 318:1 321:1 326:1 329:12,23 330:16 332:24 334:20 335:19 342:3 343:19 346:10 347:7 351:25 353:16 355:18 357:25 359:10 362:23 363:8 365:6,8 367:12 368:15,16 370:2,3 373:17 379:12, 17 380:1,8 381:14,23

Board's 17:10 157:16 229:19 273:21 310:1
boards 96:15 208:20
Bobby 7:12 $321: 8$ 324:7 355:15 376:3

BOC 363:21
bodies 98:10,11
body 99:6
Boise 119:7 120:8 121:24 172:16,17,18

173:1,15
Bollinger 79:24 352:5, 8,11 353:21,22,25 354:3,4,6,9,10,12
books 10:7 131:11,19 212:7
boots 328:10 336:11
boss 294:22,24 295:3
Bossier 40:23 72:8 174:10,12 175:4,19 176:7,14 180:19,21 246:18
bottom 100:9 211:5
Bought 177:2
Bowl 83:17
box 56:20 371:7
boxes 371:6
BP 47:13 268:17,24 276:15,16,19 299:11,17 300:19
brand 277:6 285:9,20
Brasseaux 5:3,4 89:12,18 90:4,10,18 322:1,2 348:8 351:20 379:3
break 98:5 109:3 141:1
breaking 256:10
breaks 142:22
Brennan 67:25
briefed 190:16
briefing 188:11
briefings 190:23
briefly 58:10
bring 13:14 57:1 67:11 171:11 290:11 294:10 311:11 332:4 364:13 369:10 370:9
brings 291:11 369:13
broad 366:7
broken 98:9 99:19,22
Brookfield 267:16 Brothers 81:15
brought 53:14 243:16 304:18 364:9

Broussard 201:8,9 348:4,6
brutally 304:10
buck 336:13 343:9
build 30:17 148:10 149:7 326:23
building 47:12 74:15 148:11 149:25 155:16, 17 166:21 167:4 176:16 177:4 219:2 278:14 326:24 327:13,24 336:17 345:2,7,9,19 374:17
buildings 167:19 168:7
built 30:12 31:18 47:12 56:8 144:22 150:14 176:13,16 204:3 206:21 219:3 277:3 363:25
bulkhead 336:18
bunch 99:17 243:8
burden 13:10 88:13
burning 327:17
Burton 40:14,15 42:16 43:2,18,23 44:11,25 45:1,19 46:9 47:17 49:1 50:17 51:12 52:14 53:2, 6 54:10 55:23 58:14
business 32:23 45:5 48:10 51:24 61:19 63:5, 10 71:4,18 88:14 132:4 146:25 157:25 207:20 211:2 244:10,13 258:18,22 259:9,11 262:6,11 291:2 293:11 295:7 313:25 327:15 328:9 330:21 337:15 339:7 372:1 374:11 380:7 381:13 382:24
businesses 264:4,11
busy 178:4
Butler 104:15,16,24 105:3,12 106:15,25 108:4,13,19
buy 168:20,25
buying 239:7
buys 168:25

| C |
| :---: |

C\&i 4:2 8:16
C.D.R.S. 218:13

Cabot 83:9
Caddo 81:2 83:6 179:7, 10 181:4,5 183:25 241:4 246:23 335:2

Cajun 71:13
Calcasieu 184:11 190:3,7,10 193:7 195:22 196:9,13 241:12 247:5,8,10 249:22,23
calculated 74:7
calculation 98:3
calendar 222:24 269:23 272:6 281:12
calendared 309:8
call 4:2,9 34:2 90:3
138:2 180:10 191:13 204:13,14 215:17 321:5,7 380:19
called 37:9 371:3 377:22
calls 215:18,19
Calumet 175:1 180:1, 14,18 181:2 240:20
Cambry 218:13 326:14
Cameron 196:22,24 197:8,11 249:25 250:2, 9 303:17,24 304:5,23 305:20,23 312:17,22 320:18
cancel 58:17,21 179:13
canceled 73:16 85:19 184:2
canceling 179:16
cancellation 59:6 83:4 85:11 86:18,19 356:22, 25
cancellations 80:20 81:10 86:7 355:23 356:15
cancelled 88:8 180:21
cancelling 180:23 356:19
candles 327:17
candor 343:15
capacity $37: 8$ 215:3,11 277:7 336:25
capital 20:9,11,12 27:5, 7,8,13 83:21 111:13,17 113:4,15 126:6 128:20 130:3 160:4 163:16,17 164:1 165:2,21 166:3 177:15 195:23,25 202:17 209:23 210:8 212:15,20 222:7,9 223:17 261:1 263:9 290:5
capitalization 114:1, 13,16 115:18 126:13 127:6,7 128:3 130:15 133:20,24 210:3,6 255:8
capitalize 131:10 134:2 135:3 136:4,9,16 165:7 169:1 202:19 221:24
capitalized 112:3 113:25 115:24 129:16 130:5 132:20,21 133:15 138:11 141:15 142:14

Capitol 102:5 104:4,17 110:5
capture 217:18
CARBO 333:3,11
care 63:5 380:19
careful 260:4
carefully 9:12
Carmody 5:7 322:5
carries 93:10 324:22
326:4 329:15 330:18 334:23 335:21 343:21 346:12 355:20 358:2 367:14 380:3
carry 339:12
Carter 41:2
carved 146:7
Cascade 119:8 121:24 173:2
case 49:9 57:15 135:10 155:14 156:15 160:11 169:23 243:18 259:22 265:21 266:22 291:15 293:8 300:12,13,19 311:18
cases 67:5 355:6
cast 122:10 332:18
Casualty 72:5
catalyst 179:14
catalytic 185:20
catch 255:5
categories 14:19 167:9
categorizations 132:13
category 262:18
causing 301:3
CB\&I 193:3,11
CDRS 326:22
CEA 34:3 138:6 369:13
center 72:2 84:5 215:17
centered 363:16
centralized 315:14

Century 241:3,6
CEO 189:11
Ceramics 333:3,11
certification 73:7
CF 100:20 125:2 137:8, 11

CFO 201:10
Chabert 6:16,18 49:25
50:2 243:9 244:23 323:15

Chabill's 82:23
chair 309:3 375:13,16, 24 376:17,18,22 377:4, 13 378:24 379:22 380:4,5
chairman 15:17 36:18 53:18 54:5 91:7 93:13 94:20 109:7 120:17 123:24 134:17 154:23 236:23 243:10 280:6,22 306:10 308:21 329:19 356:4 358:23 362:15 375:7,8,10,12 377:13 381:16
chance 8:10 64:22 240:3 360:11
change 25:3 36:22
50:19 51:6,16,18,23
52:12,15,19,25 53:9 55:24 58:22 70:6 92:14 153:20,21,25 170:1,9, 21 208:21 257:20 262:25 276:8 277:15 296:8 297:9 315:18 316:21 318:2 346:16,24 349:1 350:1 351:15 355:7 365:10 369:2
changed 35:5 51:20 52:4 57:15 145:14,16 285:23 311:3,10 350:24
changeover 278:20
changing 50:23 51:2, 18 52:20 55:22 208:19, 23 259:10 264:23 284:4 292:7 295:11 339:20 346:19
channeling 308:23 318:19
chapter 327:2
charge 114:18
charged 170:6
Charles 6:871:9 163:12 164:19 165:1,8, 20 171:3 228:12,21

Charpentier 83:13
chastised 240:5 357:9
chastising 313:19
check 34:23 341:21 373:9
checks 68:21 368:9
chemical 203:20
Cheng 94:3 95:4,17,22 96:5,19 97:10,23 98:23 99:11,21 101:9,17,21 102:16 103:1,17,24 106:12 110:4 113:12 116:18 117:5,17 119:6, 17,23 120:4,9 122:24 123:10,14,18 124:12 125:13 148:22 162:10, 20 172:4 173:23 174:6, 22 175:3 179:9,20,25 180:6,15,22 183:24 184:14 189:13 196:12, 23 197:14 198:3,13,17, 23 199:9,25 200:10,23
201:15 204:25 205:12 207:21 212:13,19,23 213:9,22 214:12 216:20 217:25 219:13 224:8,17 225:6,25 226:10,22 227:8,15,23 228:11,23 229:7 230:16 231:3,21 232:9,16 233:6,14,21 234:6,23 235:15,20,24 236:11 238:8 240:16 245:1,5,25 247:9,23 248:9 250:1,11,20 251:18 252:3,14,25 253:7,15,25 254:9,15 255:21 256:17,21 260:15 266:9,13 267:13 268:4,16 269:8,21


| 344:20 | consist 21:15 22:7 <br> 167:21 168:8 |
| :--- | :--- |
| completion 45:6 | consistency 183:16 |
| 301:24 | consistent 17:13 18:2 |
| compliance 22:3 24:1 | consolidated 185:10, |
| 73:10 302:1 | 18 |
| complies 158:22 | constitution 11:12 |
| comply 271:15 | $12: 3,513: 1517: 818: 2$ |
| component 364:21 | $19: 1021: 2324: 637: 9$, |
| components 109:16 | $13,21106: 6122: 9$ |
| 363:19 | $154: 1,8,14156: 6157: 3$ |
| Composites $40: 25$ | $311: 5$ |

Computer 83:25
computers 165:10
concept 369:13
concern 362:20
concerned 350:18 361:2
concerns 239:21
concludes 41:17 51:5 68:4 69:17 70:10 80:4 172:1 367:16
conclusion 171:21
Concordia 197:13,15, 23
condition 166:2 233:2 conditions 12:17 14:7 19:4 23:9 24:18 157:15 358:15
conducting 379:6 confirm 64:15
conform 37:20
confused 151:22
consent 14:9 38:10
consideration 22:22
23:16 39:17 $291: 5$ 300:14 316:14 332:18
considered 20:7 69:13 74:20 93:18 127:2 134:11 141:23 268:15 302:2

Consulting 144:11
consuming 377:6
contact 47:21 317:11
338:15 359:11,17
contacted 334:2
continual 105:21
continuation 118:21 223:4 358:9
continue 34:18 86:3 210:20 $341: 25$ 358:13 369:16,17 370:6 371:14
continues 149:13 223:2

Continuing 222:15
contract 22:1,4 23:1
24:4,8,10,13,14,22 25:4,10 28:17 29:14 45:22,23,25 47:14,15, 16 48:7 49:9 51:1,25 53:9 54:24 58:17,21 70:6 73:15 76:19 85:19 95:10 96:11 109:9 117:8,9 118:6,8,11 155:22 157:10 247:25 268:18,20 270:13 272:5 274:7,12,17 281:11 299:12,13 301:14,19,21 303:19,20 305:25 309:14 325:1,3 326:7,9 328:18 330:5,7,22,24 333:4,5 335:1,3,24,25 336:15 337:23 340:9 343:23,25 346:18 347:14 348:1 349:2,4, 17 352:5,14,19 353:1, 22 354:4,10,16,22 355:22 358:6,14
contracted 148:1,13
Contracting 81:16
contractors 140:20
contracts 12:10 19:5, 16,22 20:5,15,17,23 21:4,10,11 22:4 23:2,4, 7,24 25:2 26:17 50:20 73:1 75:1 80:20 101:1 119:1 275:5 310:13,16,

17,22 316:19,23 317:2, 5,14 320:7,14,16 348:23 355:9,24 358:9 360:7 367:10
contractual 19:11 23:13
control 221:17,20
controller 104:18 107:13 125:25
controls 10:12
Controlworx 40:19
convenience 303:3
conversation 309:1 341:10

COO 363:10
cooperation 38:7
cooperative 21:15 34:2,13
coordination 23:20 26:8,10
copy 96:1,10,14 273:12
Cornerstone 211:17 212:1,4
corporate 83:9 206:6 287:3

Corporation 71:18,19
124:17,20 248:10 303:18 305:24 343:23 344:7 355:24
correct 16:7 17:1 42:15,17 43:1 49:23 54:5 60:7 67:8 74:23 75:11 89:15 103:2 107:1,10 114:19 130:16 132:18 134:5 140:16 142:8,19 143:23 146:2 154:18 161:8 170:23 208:5 213:19 259:22 265:22 278:16 281:5,23 282:8 283:3 290:22 300:6 305:13 306:8 308:2,9,16 310:8 341:4 377:15,17


BOARD OF COMMERCE AND INDUSTRY MEETING Index: demonstrating..early


| easier 8:6 183:14 | 215:19,21 216:23 | entirety 99:2 134:9 | estimated 97:13 |
| :---: | :---: | :---: | :---: |
| East 40:20 41:3 67:22 | 244:12 | 298:23 319:3,7 329:6 | $101: 25 \text { 102:1,3,8 110:8, }$ |
| 69:15 71:19,24 72:5,10 | employment 48:6 | entities 34:16 61:4,19 | 124:16,19 162:13,24 |
| 77:2,8 78:20,25 79:5,10 | 216:10,11,13,15 | 65:13 86:17,21 87:12 | 172:8,10 174:8 184:4 |
| 82:15 84:21 199:18,20 | encourage 174:20 | 91:9 94:23 97:7 146:25 | 196:16 200:13,16 |
| $\begin{aligned} & \text { 200:1,11 } 241: 14 \text { 250:21 } \\ & 343: 24347: 23 \end{aligned}$ | end 43:5 44:2 72:25 | 230:3 241:13 291:7 | 201:1,18 205:4,15 |
| easy $54: 14332: 16$ | 73:8 118:12 120:18,19 | entitlement 14:16 | $\begin{aligned} & 214: 1,15218: 4 \text { 219:17, } \\ & 24 \text { 224:12,23 225:9 } \end{aligned}$ |
| 378:8 | $\begin{aligned} & 247: 24315: 24319: 12 \\ & 327: 5338: 1,2350: 19 \end{aligned}$ | $\begin{array}{r} \text { entity } 60: 4,2463: 10 \\ 88: 1497: 19153: 8,9 \end{array}$ | 226:4,14,25 227:11,19 |
| echo 222:2 | 366:17 378:10 | $291: 2353: 1$ | $\begin{aligned} & 228: 1,6,15229: 1,11 \\ & 230: 20231: 7,14,24 \end{aligned}$ |
| economic 15:2,10 | endeavor 21:15 34:3, | environment 190:1 | 232:12,20 233:9,17,24 |
| $\begin{aligned} & 21: 18 \text { 22:18 23:22 29:9 } \\ & \text { 190:6 258:15 309:19 } \end{aligned}$ | 13 368:12 | environmental 20:11 | $\begin{aligned} & 234: 10 \text { 235:2 245:9,12, } \\ & 18 \text { 246:4,10,14,21 } \end{aligned}$ |
|  | ending 73:3 | 363:21 | 247:1,12 250:4,14,24 |
| economy 11:6 | ends 327:18 348:20 | equates 283:7 | 251:7,12,22 252:7,18 |
| Ecourban 83:2 <br> education 382:8 | $\begin{aligned} & \text { energy 79:14 193:3 } \\ & 267: 17358: 12 \end{aligned}$ | $\begin{aligned} & \text { equipment 13:4 } 81: 6 \\ & 111: 23 \text { 112:11,14 } \end{aligned}$ | $\begin{aligned} & 253: 3,11,19 \text { 254:4,12, } \\ & 19 \end{aligned}$ |
| Edwards 4:12,14 8:24 | engage 167:11 | 116:14,15,25 126:18,22 | estimations 44:5 |
| $\begin{aligned} & \text { 16:8 17:6 18:20 } 36: 17 \\ & 327: 3 \\ & \text { effect } 25: 1126: 2048: 8 \end{aligned}$ | engaged 167:13 168:5 <br> engages 157:25 | $\begin{aligned} & 135: 2,25 \text { 136:3 142:23 } \\ & \text { 143:9 151:25 164:9,10 } \\ & 165: 3,6,22 \text { 167:22 } \end{aligned}$ | Evangeline 200:14,21 251:4 303:18 307:15,17 308:7,11 312:20 |
| $\begin{aligned} & 160: 21 \text { 257:21 275:6,10 } \\ & 341: 1 \end{aligned}$ | $\begin{aligned} & \text { engineering 74:15 } \\ & \text { 205:21 } \end{aligned}$ | $\begin{aligned} & \text { 168:9 202:17 203:20 } \\ & \text { 208:22 210:23 211:3 } \end{aligned}$ | Eventually 143:23 everyday 28.21 |
| $\begin{aligned} & \text { effective 16:4,10 19:20 } \\ & 20: 1 \text { 25:7 49:9 52:22 } \end{aligned}$ | enhance 36:5 enjoy 189:10 369:18 | $\begin{aligned} & 215: 8,9 \text { 216:2 277:1 } \\ & 280: 9 \text { 296:16 298:15 } \\ & 328: 2,3,20345: 5,6,19 \end{aligned}$ | everyone's 8:7 |
| effectively 92:9 93:15 118:4 210:22 | enter 12:10 157:9 | Eric 40:14 363:10 | evolved 130:22 131:2 |
| efficient 210:17 249:6 | Entergy 110:14 191:8 <br> 193:10,13,17 194:4,7 | Ervin 346:17 | evolving 264:23 |
| efficiently 210:21 | 10,14,17,24 195:4 | ES 34:23 | excellent 109:23 |
| 370:6 | 197:6 209:11,16 | ESNOLA 71:15 | 238:25 368:13 |
| effort 25:22 26:12 | 241:17,19 | essence 42:12 | excess 128:22 129:5,8 |
| $\begin{aligned} & \text { 258:15 311:12 314:18 } \\ & 336: 24 ~ 344: 17 ~ 368: 6 \end{aligned}$ | Entergy's 193:6 entering 41:25 | $\begin{aligned} & \text { established 185:16 } \\ & 237: 12 \end{aligned}$ | $\begin{aligned} & \text { 135:18 } \\ & \text { excited 258:19 } \end{aligned}$ |
| efforts 368:22 <br> elected 285:13 | Enterprise 58:23 66:16,18 70:23 76:2 | $\begin{gathered} \text { establishment 12:13, } \\ 14,16,2220: 2021: 5 \end{gathered}$ | $\begin{aligned} & \text { excuse 140:18 236:23 } \\ & \text { 295:18 } \end{aligned}$ |
| Election 373:21 375:4 | 93:24 371:15 372:2,12 | $\begin{aligned} & 130: 23 \text { 133:13 152:22, } \\ & 25 \text { 153:12,14,16 } \end{aligned}$ | execute 310:17 |
| elements 36:3 | $\begin{aligned} & \text { Enterprises 77:13,20 } \\ & \text { 81:11 82:19 } \end{aligned}$ | $\begin{aligned} & 154: 11,13 \text { 157:12,14, } \\ & 20,22,24 \text { 158:9,10,14 } \end{aligned}$ | executed 25:6 96:11 |
| $\begin{aligned} & \text { eligible 158:11 165:24 } \\ & \text { 169:9 } \end{aligned}$ | $\begin{aligned} & \text { entertain 68:9 69:21 } \\ & 70: 1476: 5 \end{aligned}$ | $\begin{aligned} & 17 \text { 160:9,14 167:15,18, } \\ & 20 \text { 169:13 } \end{aligned}$ | execution $25: 1$ <br> executive 14:3 15:5,8, |
| employ 337:15,16 <br> employee 73:7 <br> employees 28:22 48:9 | $\begin{aligned} & \text { entire } 29: 1 \text { 113:18 } \\ & \text { 145:23 164:13 212:25 } \\ & \text { 269:10 } \end{aligned}$ | ```establishments 19:19 20:24 166:23 167:1 estimate 197:17``` | $\begin{aligned} & 1216: 417: 1618: 19 \\ & 19: 2 \text { 23:17,25 24:24 } \\ & 25: 827: 12,2429: 1 \\ & 33: 15103: 5,7109: 18 \end{aligned}$ |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |


figure 99:5 121:19
149:19 153:5 156:13
165:17 192:8 217:9
248:19 285:21 306:12
327:21 350:20
figured 115:5
file 44:3 47:7,22 80:23 85:23 88:3 113:1,5 145:18 178:8,15,17,20 193:19 202:21 203:4 213:1 223:21,25 224:2 272:24 290:5 294:14 302:7 310:10 318:17 334:10,16 343:10 350:13
filed 20:2 53:23 126:2 145:15,21 163:21 185:2 188:19 206:6 215:1 216:8 269:25 272:8,12 281:14 301:23 361:3
files 148:24
filing 179:3 261:24 277:14 318:7 361:4
fill 56:21 86:25 88:16 363:18
filled 86:24 87:10 88:10
film 371:17
final 30:13 53:20 61:14 85:11 171:1 273:12 301:24
finally $24: 2061: 10$ 367:22 370:11
find 57:6 121:12,14 125:9 162:2 163:10 205:25 229:21 248:22 284:3,21 342:13,14 351:6 357:2 361:23
finding 55:21
fine 297:22 332:2
fines 356:17
finish 317:23
Finished 249:21
fire 221:18

Fish 71:23
fit 166:7
fix $285: 15,17$
fixtures 169:8
flair 185:10,17,18
flat 216:12
floor 58:3 192:19 258:1 283:24 303:7 319:2 343:15 351:19 360:3 367:5
flows 95:15
fly 257:21 265:11
flying 257:10
folks 61:11,17 176:11 192:2 284:22 291:13 292:5 293:5 295:21 331:19 362:20
follow 68:22,24 261:17 262:3 272:15 310:1 319:12
follow-up 42:11
Food 77:12,19 84:16
foot 277:4
force 25:11 34:24 135:7 215:14,23 365:25
foregone 10:15
Forest 214:11
forget 120:19
forgo 11:1
forklift 173:6
form 13:14 62:6 63:3 217:12,16 258:13 284:14 293:22 350:14
formula 291:2
fortunate 294:20
forward 14:10 16:19 21:1 23:19 26:5,7,11 31:3,5,25 39:13,18 46:25 55:6 56:10 104:11 122:16 175:14,

16 214:21 217:18 220:7 242:24 244:5 263:8 264:9,10 276:20 285:17 287:9 304:1 336:6 350:21 351:13 360:16 361:10 369:22 370:7
found 166:15 255:4 264:15 274:10 327:1,4 356:23 357:4,13
foundation 9:10
Fourchon 352:6,8,12 353:21,23,25 354:3,5,6, 9,11,13

Fournerat 67:25
Fourteen 162:24
Fragrance 82:5,10
frankly 285:11
frequently 359:12,13, 18

Friday 292:16
friend 374:22
friends 32:22
front 10:7,17 33:10 124:24 247:24 260:22 370:19,20,21
fruitful 258:20
Fry 71:23
Frymaster 335:1,8,9
full 50:9,16 98:24 129:25 171:11 282:7
fully 96:11
function 38:12 210:21
functioning 209:24 210:13
fund $314: 1$
funds 222:6
furniture 169:8
future 20:4 21:10 23:11 55:21 57:12 141:11 179:3

| G |
| :--- |
| gain 142:21 |
| Galatoire's $70: 7,8$ |
| Gallery 194:11,12 |
| 195:6,12,21 196:4 |
| 209:19 210:4,16 211:7, |
| 12 |

game 284:18
gap 344:13
gather 230:2
gave 191:21 319:10
Gene 194:16
general 74:3,5 203:14 314:1 317:19
generally 92:4 114:14 115:17 270:13,17 274:10,13 359:9 377:17
generation 195:16
generosity 37:1
generous 9:9 11:18 13:13 14:20 37:19 38:15
gentleman 179:7 222:3 309:24 340:14 342:12
give 8:18 13:16 35:8 39:3 55:1,16 56:22 62:2 66:17 74:5 87:11 100:12 109:19 113:8 125:6 145:5 172:23 179:23 183:15 203:14 243:6 264:5 289:13,17 301:10 306:11,16 315:19,25 316:1 342:4 359:12 364:24 365:4
giving 187:4 314:16 315:22
glad 9:20 176:1
glass 182:10 365:11
glory 379:2

| GMRI 78:15 | 360:22 | H | eard 35 |
| :---: | :---: | :---: | :---: |
| good 109:20 120:23 | granting 361:15 367:8 | 7,8,9 338:8,22 339:9,16 | 121:22 122:6 141:6 |
| 123:25 128:18 132:4 | granting 361:15 367:8 | 340:15 341:15 342:23, | 154:6 168:21 188:17 |
| 133:18 179:1 207:18 | grasp 25:20 | 24 343:8 | 278:12 280:5 360:14 |
| 214:23 230:5,6 294:16, | great 36:19 56:3 60:23 | Halliburton 193:2 | 66:8 368:25 |
| 23 295:18 297:2 309:5 | 62:8 112:22 135:14 | halls 141:7 | hearing 59:9 140:11 |
| 311:7 327:22 340:17 | 175:1 370:9 | halls 141.7 | 156:18 |
| 351:4 366:19 371:12 | greater 10:4 279:5 | hammer 294:18 | Heather 5:24 323:1 |
| governance 33:17 | greatly 11:16 357:9 | ```hand 94:18 242:24 380:17``` | Helena 45:7 228:22,24 |
| 369:11 | 377:1,7 |  | 229:6 |
| governed 114:14 | grew 363:19 | handbook 382:17 <br> handbooks 382:8 | $\begin{aligned} & \text { helpful 109:2 156:14 } \\ & \text { 265:11 381:8,10 } \end{aligned}$ |
| governing 22:9 | $\begin{aligned} & \text { group 41:16 79:5 } \\ & \text { 103:8,10 230:4 242:2, } \end{aligned}$ | handle 121:6 215:19 | helps 180:9 192:10 |
| government 40:21 | 293:23 304:4 351:7 | 221:18 235:12 315:7 | hesitate 40:1 |
| $\begin{aligned} & \text { 68:23 94:14,15,22,25 } \\ & 97: 19 \text { 98:18 100:12 } \end{aligned}$ | grouped 94:11 221:4 | 348:21 | Highland 84:20 |
| $\begin{aligned} & 190: 2,14199: 21214: 9 \\ & 278: 2312: 9313: 5,7 \end{aligned}$ | $\text { guarantee } 281: 1$ | handling 221:16 <br> hands 38:19 381:7 | highly 62:18 |
| 314:5 315:15 | guard 182:10 | happen 33:8 174:17 | hire 315:24 |
| $\begin{aligned} & \text { governmental 11:22 } \\ & 34: 1561: 4 \text { 97:7 98:10, } \\ & 1199: 6 \end{aligned}$ | $\begin{gathered} \text { guess } 26: 14 \text { 65:1,3,23 } \\ 66: 9103: 10115: 14 \\ 116: 8 \text { 133:1 136:9 } \end{gathered}$ | $\begin{array}{r} 274: 3296: 25340: 21 \\ \text { happened 47:9 55:7 } \\ 140: 15238: 21311: 25 \end{array}$ | $\begin{gathered} \text { hiring } 76: 23 \text { 77:4,10, } \\ \text { 16,22 78:3,8,13,17,22 } \\ 79: 2,7,12,17,22 ~ 80: 2 \end{gathered}$ |
| $\begin{aligned} & \text { governments 14:23 } \\ & 229: 22 \text { 258:17 } \end{aligned}$ | 141:10 179:2 188:2 209:20 284:3,6,11 | $\begin{array}{r} \text { happening } \\ \text { 173:9 192:23 } \\ 315: 21 \end{array}$ | historical 134:6 |
| Governor 4:11,14,19 | $\begin{aligned} & 300: 10312: 19327: 2 \\ & 366: 12373: 8,25 \text { 375:21 } \end{aligned}$ | happy 9:17 15:19 48:5 | historically 97:24 |
| 19 15:21,24 16:8 17:6 | guidance 22:19 | 342:16 | history 97:4 290:1 |
| $\begin{aligned} & \text { 18:17,20 19:5,21 20:7, } \\ & \text { 15,16,25 21:3,6 23:7, } \end{aligned}$ | guidebooks 382:9 | $\begin{aligned} & \text { hard } 25: 20 \text { 166:8 } \\ & \text { 182:22 279:16 284:21 } \end{aligned}$ | Hit 52:12 |
| 10,16 24:16 25:7,10 | guidelines 42:9 48:2 | 286:24 287:6 292:24 | hits 161:2 |
| 27:6 36:16,17 37:16 | 382:9 | 364:8 | Hodge 205:23 |
| $\begin{aligned} & 40: 947: 1948: 1958: 11 \\ & 103: 6 \text { 122:3 157:9,16 } \\ & 170: 14 \text { 171:1 239:16 } \end{aligned}$ | $\begin{aligned} & \text { Gulf 51:3 } 54: 755: 4 \\ & 352: 15,21354: 18,24 \end{aligned}$ | hardship 300:25 301:4 hate 240:24 261:20 | Hoist 45:24 46:24 47:6 hold 32:25 102:10 |
| 260:23 263:13 275:2 | guys 112:21 122:13 | 283:16 288:12 297:18 | 223:9 348:11 365:16 |
| $\begin{aligned} & 286: 23 \text { 297:8 312:2 } \\ & 327: 3 \text { 370:14 374:8 } \end{aligned}$ | $\begin{aligned} & 131: 3135: 14 \text { 287:3 } \\ & 313: 8 \end{aligned}$ | 315:19 349:5 381:16 | holding 280:10 |
| $\begin{aligned} & \text { Governor's } 24: 2125: 1 \\ & \text { 49:6 138:5 185:14 } \\ & \text { 199:24 238:19 244:4 } \\ & \text { 257:13 262:24 275:12 } \\ & \text { 289:4 374:1 } \end{aligned}$ | $\begin{aligned} & \text { Gypsum 207:20 } \\ & \text { 208:12 } \end{aligned}$ | $\begin{aligned} & \text { HD 206:16 } \\ & \text { head 135:11 195:7,13 } \\ & 215: 11292: 23 \end{aligned}$ | Holdings 68:1 <br> holdup 57:18 <br> hole 84:8 313:23 <br> hollering 310:2 311:24 |
| $\begin{aligned} & \text { GP } 50: 22 \text { 51:20 } \\ & \text { grant 200:22,24 318:24 } \\ & 319: 2 \text { 321:24 } \\ & \text { granted 17:12 } 21: 25 \\ & \text { 97:22 167:3 296:2 } \end{aligned}$ | $\begin{aligned} & \text { Hadden 47:3,4 48:4,22 } \\ & \text { 49:22 } \\ & \text { half } 182: 7 \text { 186:7 307:25 } \\ & 308: 2,12312: 6379: 12 \end{aligned}$ | $\begin{aligned} & \text { healthcare 29:23 } \\ & \text { hear 4:12,13 122:11 } \\ & 150: 8 \text { 180:4 } \end{aligned}$ | homestead 10:4 hometown 174:17 honest 304:11 305:7 |
|  | Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

honestly $112: 19$
178:25
honesty 168:22
honor 17:9 316:3
honored 316:6
hope 60:17 291:17
366:16
hoping 121:16 174:16, 19
hopper 86:21
Hospital 81:21
Hotel 71:16
Houma 352:13 354:15, 17,21,23
hour 368:1
hours 62:8
house 15:1 19:1 26:1 27:1 28:10,23 30:19 31:4,24 32:6 35:20 36:13 167:4,19 360:14 370:20

Houston 185:4 189:12 358:5 360:5 363:10,17, 20 364:13 367:9

HRI 79:19
huge 190:1 239:23
hundred 13:23 29:6 30:3 34:9,25 35:10 283:8 289:18 345:18
hundreds 13:11
hunt 214:11 244:11
Huval 59:16 222:13,14, 21 223:1,10 224:4 319:16,22 $321: 23$ 376:4
hydroheaters 185:20
hypothetically 135:5, 7,9
1
i.e. $28: 18$

Iberia 41:10 81:5 83:14 201:5,6 251:10,16 333:5

Iberville 71:7 201:22,
23 202:12 204:8,10,11, 15 205:1 251:17,19 252:1
idea 109:23 203:14
identify 47:1 57:14 104:12 309:25
idle 358:10
imagine 261:23
immediately 19:20 304:20 305:1
impact 97:6,18 295:6 337:8
impacted 97:8 98:12 199:23 370:4
impair 258:15
imperative 244:3
implement 23:22
32:13 271:22 276:8
implemented 277:5
importance 265:12 368:21
important 37:6 92:6 106:1 109:13 128:12 175:21 183:3,6 243:11, 17 262:8 264:7,14 313:19 318:5,20 331:15 339:18,19 368:11 369:4,10,20 378:12
impose 270:5 272:9 290:17 291:20
imposed 289:25 292:4 impressed 63:13 impression 145:7 147:10 289:1
improve 11:17 222:8 improvement 111:24 improvements 345:9
improves 105:4
in-globo 121:10 255:14 258:3 356:5,11 357:14, 16
incentive 14:17 107:17 108:2 109:11 134:2
incentives 337:12
incentivized 67:13
include 21:14 22:6 30:25 135:6
included 177:1
including 14:4 22:22 23:4 86:1
inclusions 153:11
income 131:18 136:24 141:22
incomplete 61:12
incorporated 71:12 76:21 78:15,20 79:10, 20 81:5,11 82:1,6,11,15 83:18 84:25 85:4 124:14 214:24 325:1,10 330:5,21 333:3 346:21 347:13 382:19
incorrect 136:15
increase 105:20 211:4 215:3,4,22 336:25
increased 48:6 215:6, 10 216:13,14 341:17,19 incredible 368:20 incredibly 37:5 incumbent 317:15
incur 135:21
independent 146:24
indication 238:3
indicators 366:19
individual 35:22
203:12 300:13 332:6
individuals 196:9 industrial 9:7 10:3,13,

20 12:6 13:9 14:9,21
19:6 21:13 22:5 23:8 24:3,22 42:5 94:5
137:14 170:7 173:10 242:22 280:23 283:9
311:6 346:20 367:16
Industries 28:18 100:21 125:3 137:8,12 277:2 280:2,8 296:12, 21 298:2
industry 9:19 12:8 14:5 19:15,25 20:18 23:12 24:15 25:6 33:7 91:12 108:6 157:7 166:2 208:18 258:18,22 295:14 318:4,6 339:22 358:12 365:1,24

Inferno 181:9
inform 96:9
information 24:17
25:19 32:5,9,17 51:15
52:11 53:20 54:12
55:14,17 56:5,22 57:4
61:13,23 65:10,12,21
66:1 95:13 108:25
109:25 113:10 122:25
159:12 172:22 185:3
191:24 217:17 239:2
242:14 264:16 273:6,18
306:16 317:11
informed 61:16
infraction 382:2
inherited 306:18
initial 24:7,13 268:20
274:6 301:13,18,21
303:20 305:9 325:3
326:9 330:7,23 333:5
335:3,25 337:23 343:25
349:18
initially 204:2 207:5 276:20
initiative 259:3 315:13
input 10:18 11:23 13:17 37:5 60:10 259:2
inside 151:13
insinuate 63:3
insist 9:15
instances 38:10
Insurance 72:5
insure 43:13 72:18
insuring 128:5
intact 338:14
integral 169:10
Integrico 40:24
intended 163:19
intent 168:15,20 169:3 244:17 265:7 362:10
intention 257:13 265:4
interest 9:21 12:20 17:14 18:4 19:7 37:15 60:24 86:2 157:17 170:16
interested 63:9 72:20 125:2 191:18,23 192:5 276:1,2
internal 132:15 238:3
International 58:18 71:21 72:10 220:11,16, 19 303:17,25 305:21,24
internet 215:16
interpret 130:14 275:19
interpretation 107:7
interpreted 107:9
interpreting 16:7
interstate 115:14
introduce 148:8
inventory 141:24 142:12 262:16 339:7,13
invest 34:6 262:11
invested 31:19 110:22
investment 10:24
66:8,22 67:19 68:16 74:6 101:25 102:7

110:7,10,15 119:9
124:15,18 162:12,23 172:7 173:19 175:6 184:3 189:2 193:17 196:15 197:17 200:3, 12,16,25 201:17 205:3, 14 211:15 213:25 214:14 218:3 219:16,23 224:11,22 225:8 226:3, 13,24 227:10,18,25 228:5,14,25 229:10 230:19 231:6,13,23 232:11,19 233:8,16,23 234:9 235:1 238:4 245:7,8,11,17 246:3,10, 13,20,25 247:11 250:3, 14,23 251:6,11,21 252:6,17 253:2,10,18 254:3,11,18 262:14 307:1 308:16 331:17 371:13
investments 41:22 74:20,21 76:13 94:7 97:12 124:9 308:5
invitation 60:18
invite 11:24 94:13 invited 268:11
involved 36:4 37:2 126:8 136:12 138:6 146:11 292:7,19 306:13 331:14 333:17 344:18 378:9
involvement 350:23 351:1
iron 364:4
ironing 293:25
IRS 92:23 128:22 132:21 133:4 136:16 143:4

Island 51:354:755:5 352:15,21 354:19,25
issuance 20:3
issue 155:1 255:7 286:2 318:15 374:14
issued 20:15 73:9
issues 61:10 100:10 184:17 263:2 293:1 363:21 381:20
issuing 317:13
item 40:12 44:20 45:2, 20 50:18 58:15 60:12, 13 61:21 64:1 66:14 70:4 92:4 114:24 118:5, 6 131:9 164:6 177:15 203:12 218:23 367:21
items 14:15 60:2 103:11 113:22 165:11

ITEP 10:8 11:14 13:1 34:5 42:5 113:19 115:1 147:6 148:19,24 151:18 154:2 156:10,20 158:22 168:15,20 169:2 348:19

ITEP'S 113:2
ITEPS 194:24
J

Jackson 204:22,24 205:11,13

James 41:6,8 50:25 79:4 229:6,8,17 230:1
Jan 6:12 323:11
Jane 68:3
January 49:10 304:19, 22 370:14

Jarrod 338:11
Jefferson 51:4 71:14 79:25 81:12 82:11 84:5 207:14,16 211:19 213:23 241:17 252:2,4, 12,15,23 325:2,10 330:6,23 352:22
Jennings 352:18
Jerry 5:20 80:11 86:8 121:3 322:22 325:18 351:21 376:9 378:13

Jersey 126:3
jewelry 214:25

Jim 104:16 144:10 175:23 176:4
job 10:21 11:10,21 17:10 22:23 28:7 29:20 31:8 43:13 63:4 66:19, 21 109:4 118:1 140:15 145:3,8 146:16 185:22 187:2 199:11 207:3 222:7 226:14 228:2,7 229:2 232:8 235:19 236:10 237:22,24,25 255:18 256:3,8,18,20, 22 285:4,5 294:16 295:8 339:12 368:3
jobs 11:4 13:7,8,17 16:25 19:17 21:7,9,21 26:21 27:14 28:16,17, 19,21 29:18,21 32:1 34:6,10,11,25 37:4 39:6,7,10 40:13,16 41:18,23,24 42:4 43:16 45:2 48:3 49:2,13 51:25 58:16,22,25 59:2 66:7 68:17,18 72:19,22 73:6 76:14,25 77:6,17 94:8,9 102:2,14,19,20,24
107:13,16,20,24 108:3 109:1,11,12,22 110:12, 17 117:22,23 120:8,10 126:8 137:13 138:14, 23,24 139:5 140:9,10 143:12,19,21,24 160:24 161:6,23,25 162:25 172:9 173:20 175:7,8 182:13,19 183:8 184:5, 6 186:15,18,20,21,25 187:4,7,8 188:13 189:4, 6,14,18,24 196:17,18 197:2,19 198:18,22,24 199:1,7 200:4,6,18 201:2,19 205:5,7 206:22,25 207:11 208:25 209:5 212:3 214:2,3,16 216:4,5,25 217:4,8 218:5,6,23,24 219:18,19,25 220:1 222:18 223:19,20 224:2,13,14,24,25 225:10,12,19 226:5,16 227:1 228:16,17 229:12,13 230:21
231:8,9,15,16,25 232:2,

BOARD OF COMMERCE AND INDUSTRY MEETING

| 7,21,22 233:10,25 | Kaiser 207:17,19 | 253:6,8,14 326:8 348 | laughter 192:25 |
| :---: | :---: | :---: | :---: |
| 234:11,12 235:3 | 208:4,10,15 209:8 | Lafou |  |
| $\begin{aligned} & 236: 14,17,19,21237: 1, \\ & 15,22238: 1239: 14 \end{aligned}$ | killing 287: | 219:11,12,14 253:14, | 63:22 106:4 107:5 |
| 243:23 245:13,18,20 | kind 52:3 72:16 89:19 | $16,24352: 9,12353: 24$ | 130:13 161:20 236:25 |
| 246:5,6,15,22 247:2,3, | 90:11 111:22 127:8 |  | 244:1 301:8 303:1,4 |
| 13,15 250:5,16,25 | 139:11 166:3 171:11 | lagniappe 311:14 |  |
| 251:2,8,13,23 252:8,9 | 172:20,23 176:8,24 |  | laws 257:20 |
| 19,20 253:20 254:5,20 | 240:4 249:5 255:5 |  | lawsuits $261 \cdot 15$ |
| 255:9 262:15 263:10 | 263:4 273:9 284:8 | Lamar 78:24 | lawsuits 261: |
| 275:1 360:18,19 | 297:13 327:19 350:24 | Lambert 66:24 67:7,16, | lawyer 156:25 |
| John 41:2 125:25 |  | 17 68:25 69:11 70:3,2 | lawyers 122:14 |
| 230:17 231:1 Jones 5:20,2 | $\begin{aligned} & \text { Kinder 146:11 147:20, } \\ & 21,22,24,25148: 13,15 \\ & 150: 22151: 2 \end{aligned}$ | land 326:23 | lay 364:11 |
| 86:8 120:15,16 123:23 |  | Landry 231:2, | layoffs 183:18 |
| 132:8,19,25 133:16 | kinds 210:23 | lane 328:5 347:22 | Le 85:12 |
| 134:14 154:22 155:23 241:23,24 266:22 294:7 | King 69:15 84:21 | language 109:8 128:2 | learned 327:25 328:7 |
| 296:5,13 298:18,19 | knew 193:25 305:16 | 261:2 | learning 264:2 |
| 299:19,25 308:22 | 362:22 | $\begin{aligned} & \text { large 138:3 147:12 } \\ & \text { 148:5,11 149:23 163:19 } \\ & \text { 165:12 210:7 } \end{aligned}$ | $\begin{aligned} & \text { lease 155:18 156:1 } \\ & \text { 158:19 160:3,4 } \end{aligned}$ |
| $312: 25$ 313:4 317:21 319:4 320:8 322:22,23 | Knight 85:3 |  |  |
| 325:14,18 328:13 | knocking 141:1 | largely | $\begin{aligned} & \text { leased 150:15,17 152:1 } \\ & 159: 24 \end{aligned}$ |
| $\begin{aligned} & 329: 1,5,7 \text { 333:11 } \\ & 335: 15 \text { 340:22 342:7 } \end{aligned}$ | knowing 16:16 340:2 |  |  |
| 346:3 351:21 356:6 | $\begin{aligned} & \text { knowledge 46:10 61:8 } \\ & \text { 91:15 96:20 } \end{aligned}$ | 191:2,20 204:4 | eases 150:9 |
| 357:15,21 360:8 361:7, <br> 24 372:22 373:19 376:9 <br> 378:15,25 379:8 |  | $\begin{gathered} \text { Lasalle } 214: 7,9,13 \\ 252: 24253: 1,5 \end{gathered}$ | $\begin{aligned} & \text { leasing 149:8 150:17 } \\ & \text { 156:19 159:25 160:1,5 } \\ & \text { 346:17 } \end{aligned}$ |
| Joyce 66:15 | 184:10 255:20 272:1 | lasted 378:1 | leave 243:5 261:18 |
| JP 81:4 | 281:7 301:10 367:20 | lastly 32:1 | leaving 282:3 |
| JPS 81:6 | Kristin's 118:24 | late 46:1,7,12,20 47:2,7 | Lebleu 310:5,6 |
| Julia 71:15 | Kroger 72:7 | $\begin{aligned} & 50: 10268: 5,11,14 \\ & \text { 269:2,25 270:6 272:9 } \end{aligned}$ | led 60:3 109:15 128:19 |
| jump 94:20 | kudos 62:2 | 10,13 274:24 278:18 | 132:22 213:1 272:24 |
| jumped 305 |  | 280:18,21 281:14,16,22 | 309:5 318:16 358:16 |
| jumped 305.1 | L | $\text { 90:9,15,18 } 291: 8,21$ |  |
| $\begin{aligned} & \text { June 79:16 101:11,16 } \\ & \text { 207:23 333:7 } \end{aligned}$ | L5 350:15 | $\begin{aligned} & \text { 292:17,20 293:1 299:14 } \\ & \text { 301:1,22 302:3 303:9 } \end{aligned}$ | LED'S 309:10 LEEVAC 51:2 54:6,7 |
| jury 2 | L5a 350:16 | 306:5 308:18 314:18 | LEEVAC 51:2 54:6,7 <br> 55:12 352:13,18 |
| jury's 96:15 | L5ta 350:16 | 319:18,23 325:4 |  |
| justification 128:5 | labor 135:6 | $\begin{aligned} & 330: 8,25 \text { 331:19 333:7 } \\ & 334: 3,6,8,9,14,17 \end{aligned}$ | left 117:3 118:9 339:5 344:13 |
| justifed | $\begin{aligned} & \text { lacking } 61: 14,23 \\ & 264: 16 \end{aligned}$ | $\begin{aligned} & 335: 4,12336: 1,14 \\ & 344: 1,7345: 23 \text { 368:2 } \end{aligned}$ | ```legacy 138:2 legal 128:4 258:25 263.2``` |
| K | $\begin{gathered} \text { Lafayette } 41: 1371: 12 \\ 82: 2484: 17,2585: 4 \\ 214: 19,20,25218: 1,10 \end{gathered}$ | lateness 304:8 <br> latest 371:18 |  |
| K/d/s 163:3,4,13 |  |  | legislation 288:5,10 |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

legislative $97: 3$ 357:8
legislature 244:16
$285: 14370: 19$
legitimate 46:7 92:14 165:18
legitimately 57:23
length 22:25 52:25
lengths 62:9
lengthy 60:1
Leonard 144:9,10,18 145:12,20 146:1,6,18, 22 147:7,13,19 151:6 152:3,8,13 155:2 166:16

Leonard's 168:2
letter 85:21 91:2 175:20 176:10 178:3
level 10:14 34:16 35:15 67:3,9 94:14 98:14 215:3 270:11 291:12,16 332:13
levy 381:23
Lewis 45:4
liable 155:20
Lieutenant 4:18
life 118:17 128:21 129:5,8 130:4 136:1,18
lifetime 135:19
light 173:5 208:20
limbo 105:15
limit 125:5,11
Limited 71:24 78:24
Lincoln 253:24 254:1
list 80:19 $81: 989: 24$ 90:23 91:17 92:16 93:16 100:1,2 103:18 121:9,13 124:23 140:13 172:16 187:1 192:6 212:24 273:13 299:11 332:4
listed 74:17 75:6 120:10 161:22 187:18
listen 262:3
listing 344:15
lists 334:1
litigated 155:1,4,10
live 315:15
Livingston 219:21 254:8,10

LLC 40:19,22,25 41:6,8, 16 45:5,6,24 50:22,25 51:3,4 67:22 68:2,3 69:15 70:9 71:6,9,13,16 72:2,10 77:2,8,13,20,25 78:11 79:5,15,25 81:7, 16,21 82:20,24 83:2,6, 14 84:5,9,17,21 85:8,13 101:24 102:6 110:6,9, 15 119:8 180:2 218:14 326:7,16 335:1,8,23 348:1 352:6,13,16,19, 22 353:22,23,25 354:3, 9,11,13,15,17,19,21,23, 25
local 11:5,22 14:23 22:20 26:10 34:16 35:15 36:3 37:5 67:3,4, 9 68:23 94:14,21,22 95:15 97:19 98:11,17 99:6 100:12 190:2 199:21 229:22 230:3 258:16 259:1 262:13 278:1 279:12 312:9 313:5 314:5 350:23,25 369:10
locales 10:16
localities 35:23
locally 67:13
locals 10:18 13:16 29:13 30:4 36:12 99:5 312:12 313:3,17 351:1
located 149:14 153:1 166:24 169:12 225:4 227:6,21 234:17 235:7 347:18 348:2,5 363:24

Iocation 347:13,18 349:3 350:2 351:22 353:2
locations 355:10
Lodging 77:24 78:11 79:19
$\log 173: 5$
logistic 148:2,14
logistics 50:21,24 146:8 149:3
long 9:5 13:21 18:1 33:5 34:19 89:24 134:12 238:18 262:12, 19 285:15 365:15
371:20 377:21 378:2,3
longer 27:15,17 36:6
309:19 317:13 356:24 360:19
longest 97:2
Longman's 338:12
looked 100:15 125:1 194:1 273:7
lose 140:10 206:25 284:20 360:20
loss 22:2 216:5
lost 52:8 224:16 295:4 375:8

Iot 8:6 91:22 173:3 179:2 180:9 203:19 221:21 230:10 244:18 248:17 286:5 332:17 364:9 369:24,25 374:2, 5

Louisiana 8:19 9:8
10:6,11 19:8,9 21:17,23 23:21 32:25 37:25 39:20 40:25 47:6 48:8 71:23 81:25 82:14 85:7 110:14 114:9 154:1 195:5 202:10 205:23 241:18 243:3 259:8 262:9 279:10 309:18 311:18 314:1,21 315:16 316:6 331:18 347:20,23 348:4,6 363:23,25

364:10 365:25
love 112:21 128:9 171:22
lower 105:17
LP 50:21,24
LPSC 115:7
Lubricant 268:17
Lubricants 180:1 268:25 276:16 299:11, 18
luck 329:24
Lynn 304:3

## M

machine 84:24 106:23, 24 182:7,9 206:19 364:22
machineries 106:16
machinery 20:14 105:4,11,14,16 106:2,3 177:2,4 328:20 345:4,5
machines 106:18
Mack 47:4
made 46:16 52:9 65:14, 24 68:11 70:15 86:2 92:7 103:8 134:17 164:1 173:3 176:2 194:3 238:25 259:16 261:6,18 266:19,21 293:17 297:4 313:10 331:19 332:12 357:21 365:20 372:19
main 362:3
maintain 112:25
237:15 358:16
maintenance 13:2
20:10 106:10 113:19 115:19,21,23 122:7 126:24 127:2 128:7 129:19,23 131:9 139:19,20 210:1,10,15 221:23 222:5 345:3,4
major 5:8 59:7 136:3
322:10 326:6,15 347:25
355:14 380:23
majority 32:20 203:21
make 8:3,5 10:23 11:20 13:16 16:2 17:10 26:15 37:13 38:8 61:14,16 62:9 63:19 88:13 105:16 118:23 121:2, 11,17 132:5 138:21 154:21 182:8,11 183:14 192:15 208:18 210:17 238:16,17 244:8,19 258:11 259:4 260:9 262:21 263:25 264:1 265:3 266:16 268:25 275:3 286:17 289:1 295:16 297:4 309:17 311:12 314:17 316:17 332:15 337:5,9 342:3,4 359:6 365:9 376:19 378:7 379:4
makes 44:19 65:19 279:16 299:25 339:21
makeup 365:10
making 37:3 44:17 87:7 89:8 92:13 182:25 183:10 293:8 331:18 362:21 368:8 372:7

Malone 5:24,25 323:1,2
man 230:11 291:13 294:21 300:17
management 45:5 277:16 278:21
manager 111:6 187:14 194:16 205:22 220:10
managing 194:13
Manchac 347:22
mandated 35:19
manner 258:13 259:21 370:8
Manny 5:16 322:18 329:4 331:6 380:22
manually 344:15

Manuel 5:16
manufacture 105:5 158:21 364:19
manufactured 364:22
manufacturer 152:1,7, 12 153:7 154:3,7,12 156:20,23 158:7,15 159:25 160:6 165:22 178:7 215:1
manufacturers 14:7 32:20 33:6 37:24 38:24
manufacturing 10:25 12:12,14,16,22 19:18 20:22,23 102:6 104:4, 17 110:6 113:24 133:12 151:4,19,24 152:17,22, 25 153:12,13,15 154:11,12 155:13,17 157:12,14,19 158:8,14, 17 160:8,9,13,14 165:19 166:23 167:1,5, 7,11,13,14,18,20,22,23 168:6,9,11 169:11,13 181:9 215:9,21 216:14 219:3 277:4 326:6,15, 24 328:21 345:18 347:25 356:24 361:20 364:15,17 365:7,12

March 202:21 331:1
Marie 220:9,15
Marine 58:18
market 107:18 337:3 358:14 364:4

Marketing 241:3,6
marketplace 105:19, 22

Martin 83:5 84:9 231:11,19

Martiny 6:4 56:2 107:12 323:5,7
Mary 83:10 231:20,22 232:6 305:25 307:15, 20,22 308:10,12 312:20 335:24

Mary's 320:18

Masks 173:5
material 74:15
materially 33:14
materials 158:1 208:24
matrix 291:1 382:1
matter 9:24 158:4
161:17 223:19 273:3
Mayor 5:3 322:1 351:20
MCA 170:12,19
meaning 129:24
means 18:24 33:17
49:16 126:14 129:2,15 133:21 190:20 375:21
meant 133:20
measures 369:15 371:3
Medical 72:2
meet 23:9 34:20 81:13, 18 82:2,7,12,17,21,25 83:7,11,15,19,23 84:2, 6,10,14,18,23 85:1,5,9, 14 89:13 109:24
meeting 4:2,5 62:21 64:12 99:16 160:23 171:22 184:19 197:7 207:24,25 238:11 257:1 261:3 268:7,8,12 331:24 332:9 368:5 369:1 372:17 373:6,13, 15 374:9 379:6,15 383:6
meetings 60:5,15 61:3 63:21 238:18 239:25 300:18 327:10 377:24 378:1
meets 20:20
Melissa 4:8 8:1 58:12
member 59:20 60:10 62:1 63:23 259:5 264:2
members 4:6,7 15:18, 25 25:13 44:23 45:15 48:15 50:13 58:6 59:11, 24 61:15 65:8 69:8,25

```
70:19 76:9 80:15 93:8 118:25 218:20 242:6,20 266:1 267:7 268:1 298:6 299:2 303:12 321:1 326:1 329:12 330:16 332:24 334:20 335:19 343:19 346:10 347:7 351:25 353:16 355:18 357:25 367:12 373:17 380:1
```

memory 123:3 154:25
mention 26:22 86:23 158:7
mentioned 15:6 94:23 158:8 230:9
menu 382:1
message 258:14 294:13 295:9,13,19 296:1 317:24 318:12,15 369:4
met 76:24 77:5,11,17, 23 78:4,9,14,18,23 79:3,8,13,18,23 80:3 213:10 377:23
Metal 346:20
Methanex 144:22 145:21 146:7,19 147:8 148:2,3,4,10,18 149:9, 11,16,24 150:21,23,25 151:8,11,12,20 152:17, 20,24 153:14,16 156:8 168:2

Methanex's 149:14
150:5,24
Methanol 144:23
Metoyer 66:15 70:25
71:1 72:13,23 73:14,20 74:9,24 75:5,12 76:16, 17 80:7,18 85:20 87:3, 15,20,25 88:18 89:4,16, 23 90:7,15,21 92:19 93:25
Michoud 241:20
midst 327:23
midstream 124:3

Mike 59:15 111:3 338:10
mill 174:25 207:7
Miller 6:8,9 28:5,14 30:6 31:2,10 32:3,18 36:10 45:12 48:16 70:16 116:10,11,20 117:10 118:3 131:5,14 132:3 199:5 237:8 267:24 269:17 270:2 273:23 284:2 286:9 287:7,22 288:3,8 294:8 323:7,8 353:6 376:3,25 378:22 379:9 380:9,23 382:25

Millie 4:24 321:20
million 39:2 41:22 67:20 68:16 69:17 74:8 98:5,6 103:12 104:21 111:10 124:9 125:5,10 137:20 145:5 150:1 163:8,22 164:9,11,12, 18 172:19 173:19 178:16,17 181:22 186:7,11,14 188:23,25 189:17 192:7 193:20,21 202:4 203:6 207:11 208:3 209:12 211:25 212:3,12 $221: 2$ 223:3,7, 14 225:19 229:14 232:8 248:15 307:4,25 308:2, 8,10,12,13 312:7 364:2
millions 60:25
mind 106:8 127:23 168:14 210:14 289:6 296:9
mine 219:4
minimum 138:23
ministerial 37:8 38:13 349:6
minus 238:9 262:18 266:14,16
minute 162:16 163:9 166:15 194:2 286:4 287:18
minutes 8:11 59:15 381:9
miscellaneous 20:8 27:4,6,8,13 111:12,17 163:16 $221: 6$ 223:22 260:25 263:9 290:4
miscoded 344:16 misinterpreted 259:8
misled 316:5
misread 47:20
missed 175:1 288:15 328:1
missing 149:3 154:5 192:15

Mississippi 35:12 337:10
mistake 194:3
mistaken 30:7 178:22 186:3
mix 81:2 203:20
mixing 190:22
mixture 353:11
Mobil 71:17,19 75:22 76:1 241:15
modernization 182:20 185:7,23 189:20 209:15,17,21
modernize 183:7
modernizing 182:25
modification 371:19
modified 371:15,16
Moller 6:12,13 64:10,17
66:2 260:19 263:6 283:25 323:11,12 335:16 380:22
moment 16:6
momentous 8:15
Mondi 174:10
money 30:14 31:18 34:7 44:4,5 89:15 90:17 91:3,10 92:24 195:1 202:18 262:11 272:21 315:22 328:14
moneys 43:8
monitored 72:17
monitoring 357:10
month 257:9 269:24 272:7 276:24 281:12 282:16 284:21 287:13, 16 290:7,8 319:23
months 108:8 186:22
194:21 244:15 272:13 277:17,18 280:18,21 281:22 301:16,17 305:5 308:18 313:22 319:17, 24 327:8,9 345:25
moratorium 47:14
Morehouse 81:22
Morgan 146:11 147:21, 22,24,25 148:14,15 150:22 151:2,11
morning 374:10
Morrell 6:17
Mosaic 41:5,7
motion 8:12 41:25 44:18,24 45:9,10,18 50:5,15 56:13 58:3 59:4,7 68:9 69:10,21 70:2,15,21 76:5,11 80:10,11,17 86:6,7 93:10 121:11 123:21 238:13,16 240:14,21 255:13 258:1 259:16,18 260:12 263:18 266:17, 20 267:5,20,23 268:3 280:3 283:14,23 286:17,18 288:19,21 289:2 296:12,25 298:4, 17 299:25 300:15 303:7,15 318:10 319:1 324:22 325:18,21 326:3 329:4,14 330:12,18 331:5 332:22 333:11 334:22 335:15,21 340:24 342:3,20 343:7, 15,21 346:4,12,23 347:3,9,10 351:19 352:2 353:3,4,18 355:12,14,20 356:10 357:21 358:2 360:3

367:5,7,14 372:16,19 380:3 383:1,3
motioned 93:5
motions 8:3
Movant 276:22,23
277:12 278:3,15,19 279:9,13,17 280:7,15 296:15
move 16:18 26:11 39:13,18 40:11 42:22 44:14 53:19 56:10 57:5, 13 59:21 119:5 121:13 122:16 124:5 196:21 197:12 228:10 244:24 264:10 296:1 298:14,20 299:20 318:23 325:15 329:2 347:1 348:9,25 349:2,21 356:4 357:16 359:25 360:4 363:20 370:7 375:18 376:11
moved 327:11 347:21 348:14 355:10 364:10
moves 348:25 349:6 362:9
moving 11:8 31:3,5 66:13 162:9 263:18 287:9 350:21 355:3 361:10
multi-billion 144:23
multiple 87:5,9 90:2 101:1 211:19
municipal 22:11
municipalities 370:1
Murray's 79:9

## N

names 8:7 55:22 380:20
narrative 217:2
narrow 192:3
Natchitoches 220:4,6 224:9 254:14,16
nation 14:20
National 207:20 208:11
nature 38:13 153:21
nay 298:9,11 299:6
303:15 321:5 323:22 373:20
necessarily 373:14 382:17
needed 49:17 139:10 319:25 340:4
negotiated 34:19
Neil 59:17
net 216:11 341:1
NGC 207:19 208:2,11
nibbles 105:6
nice 181:17 337:11
no's 324:19
nominate $375: 8,12$ 376:2,5,8
nomination 375:16,18 377:2,8 378:23 379:21, 22
nominations 375:25 376:11,14
normal 213:4 359:2
note 59:14 75:24 138:13 243:17
noted 241:9 300:22
noteworthy 237:20
notice 55:2 103:13 125:12 139:4 145:6,9 163:18,20 172:21 206:2 209:12 257:15 274:17 292:6 317:14 373:2
notification 17:19 19:12 20:6 26:24 27:3 30:10,21 31:7,15,17 39:4 96:7,25 97:17 98:17,22 125:6 127:17 145:15,19,22 161:1 163:7 178:9,21 191:19, 22 193:19 210:6 248:21
notifications 19:23
20:2 26:19 27:18,19,20 30:23 97:5
notified 61:18,20 94:24 95:1 96:6 257:4 274:2 291:9 300:5,19 311:19
notifies 309:20
notify 95:5 309:5,10 349:23 350:5,6
notwithstanding 157:5

November 77:4
number 57:7 66:7,20 109:2 142:25 187:23 190:5,23 191:2 216:22 235:14 255:17 262:14 306:22 349:17 350:14 381:4
numbers 102:18 190:22 313:24
numerous 370:16
Nungesser 4:19
Nustar 50:21,22,23,24 51:20,21
0
object 239:19 319:9
objection 45:17
objections 45:17
objective 133:3
obligated 17:21 18:6
obligation 16:23 17:3
34:20 376:20
obvious 374:4
occasion 8:15 12:2 155:6
occur 42:13 51:11 190:25 292:13
occurred 213:16 292:1
occurrence 25:2

Occurring 292:16
occurs 44:9
Ochsner 72:1
October 79:6
odd 223:6 381:3
offers 316:7
office 169:8 206:7
238:20 304:21 305:4
312:24 338:11,12,16
officers 373:21,24 375:5
official 11:22
officials 26:11 196:11
313:1,7
offline 209:4
oil 47:13 85:3 108:5 327:16 364:3

Olympic 41:9
ongoing 26:4 305:3
online 64:12 65:6,16,17 66:3
onsite 135:20
open 12:3 39:15 41:24 60:4,14 63:21 259:9
262:5 364:3 366:22
opened 192:19
operate $92: 9328: 7$
operated 37:7 127:10 151:8 167:6,22 168:9
operates 25:3 70:24
operating 79:15 168:4
operation 160:8 166:22 167:5 169:11
operations 146:25 152:15
operative 27:16,17
opinion 240:9 284:17
opportunity 25:25
63:25 64:3,7 87:12

100:13 175:2 192:16 243:7 285:15 316:8
oppose 281:15
opposed 44:24 50:15
59:13 69:10 70:2,21
76:11 80:17 93:10
238:22 242:8 266:6
267:9 268:3 298:8
299:4 303:14 321:3
326:3 329:14 330:18
333:1 334:22 335:21
343:21 346:12 347:9
352:2 353:18 355:20
358:2 367:14 373:19
380:3
option 21:22 269:4
order 4:3 14:4 15:5,13
16:5 17:16 18:19 19:2, 19,25 20:4 21:12 23:3, 18,25 24:2,24 25:8
27:12,24 29:2 30:22
31:1 32:12 33:15 103:5, 7 109:18 120:23 127:10 128:20 160:19 170:11 171:12 199:24 210:20 215:9 222:9 257:6,14 258:23 259:12 260:9,22 261:8 275:13 331:10,23 338:25 339:11 360:12 361:5,9 362:4 369:17 374:1
ordering 215:16
Organic 181:7,8,13,25 182:6,15,21 183:9,20 186:10,16 187:5,12,22 188:8,22 189:1,7,19,23
orientation 63:15
original 45:21,24 53:15 116:25 164:6 277:9,13 278:14 299:13 326:9 340:8 348:19 349:10
originally 151:7 277:21 278:5

Orleans 67:25 68:2,4 70:9 71:16 72:2 77:20 78:6 79:20 83:3 85:13 224:20 225:4 241:18,19 267:17 330:20 331:4
OSHA 345:9
Ouachita $41: 1671.5$

Ouachita 41.1671 .5 241:5 346:21
outreach 359:4
outsource 146:9
outstanding 368:3
overhead 337:8 345:8
overseas 105:18
oversight 259:1
overview 66:17
owe 89:14 92:22 329:14
owing 91:10 92:20,23
owned 151:8 153:16 155:12 159:23 160:7,15 168:3
owner 71:16 148:23 155:19,21 336:9
owners 167:3,10,12
ownership 50:19 51:7, 18,22 52:16 151:15 167:10
owning 150:25 155:15, 16
owns 147:24 148:15 149:12 150:5 153:19

## P

p.m. 383:7
package 173:13
packet 123:1
pager 56:19
pages 10:9 123:13
paid 43:14 90:14 147:5 338:4 341:13 342:1,6,8
paper 71:22 141:14 220:11,16,19
paperclip 261:22
paperclips 168:21 176:22 202:3 239:8 249:12 255:9 265:6 273:8 336:23 345:14,17
paperwork 62:13
86:25 87:1,10 88:15,17
284:9 301:5 304:23
305:2 334:7 338:13
par 209:2
paragraph 169:7
parameters 22:23
169:14
Paris 190:8
parish 22:9,14 33:18 35:6 40:20,23 41:1,4,6, 8,11,13,16 45:7 47:11 51:5 58:20 69:16 70:10 71:5,7,10,12,14,16,20, 22,25 72:3,6,8,11 76:21 77:3,8,14,20,25 78:6, 12,16,21 79:1,6,11,16, 20,25 81:3,5,7,12,17,22 82:2,6,11,16,20,24 83:3,6,10,14,18,22 84:2,6,9,13,22 85:1,4,8, 13,24 94:11,12,13,14, 25 95:5,15,25 96:2,8 99:10,20,22,23 100:14, 16 101:10,22 107:24 108:11 110:20 119:4,5, 7,13 120:21,24 122:17, 18 123:22 124:6,8,13 125:1,18 144:24 148:6, 12 150:6 162:11,14,21 172:2,3,5,13 173:1 174:4,11,13,17 175:5 179:8,10 181:5 183:25 184:11 190:14 195:22 196:13,22,24 197:11,15 198:2,4 199:4,19,20,21 200:1,14,22,24 201:5,7, 22,24 202:12 204:2,12, 15,22,23,24 205:2,11, 13 207:14,16 209:13 213:23 214:8,13,19,21, 25 218:1,10 219:11,14, 21 220:4,6 224:7,9,20 225:4,5,7,23,24 226:1, 8,9,11,20,21,23 227:7, 9,16,24 228:4,12,21,22,

24 229:6,8,17 230:2,6, 14,17 231:1,4,11,20,22 232:6,10,15,17,24 233:13,15 234:5,7,18 235:7 241:4,5,12,15,17, 19 245:6,10,15,24 246:1,8,12,18,23 247:5 249:23 250:2,10,12,21 251:4,10,17,19 252:2,4, 13,15,24 253:1,6,8,14, 16 254:1,10,14,16 267:17 268:19 303:18 313:1 325:2 326:8 330:6,23 333:5 335:3, 25 343:25 346:21 347:21,24 348:7,20,21 349:7,22,23 351:2 352:9,12,17,23 353:24 354:1 355:5 377:3
parishes 224:1 306:6 312:8 351:14 369:3

Park 347:22
part 8:25 28:12 42:5 113:14 125:19 134:19 146:10,15,21 149:23 152:19,23 158:20 169:10 185:7 287:9 317:24 369:20
part-time 336:12
partial 353:20 355:16
participate 143:12
participated 97:2
parties 22:20 376:15
Partners 77:25 78:11
partnership 58:19 78:25 369:21,22
Parts 355:9
Party 85:7
pass 299:8 336:12 377:7
passes 44:25 45:18 50:15 69:10 70:2,21 76:11 80:17 268:3 303:15 347:9,10 352:2 353:18
passing 275:2
past 18:1 34:7 49:15 53:15 108:7 155:6 159:2,6,23 160:11 213:5 304:11 311:3
patch 261:2
patient 237:10
Patricia 194:12
Paul 184:24 240:10
pay 11:3 90:6,8 148:20 237:3 243:25 246:7 337:6 339:7 364:6
paying 13:11 149:11 150:21 243:24 341:19

Payless 76:20 78:19
payments 89:22
payroll 22:24 43:5,9 102:4 110:18 196:19 197:3 198:20 201:20 224:19 225:1,13 226:17 227:3 228:18 229:14 230:23 231:10,17 232:3,23 234:2,14 235:4 245:21 246:17 247:4,16 250:7,17 251:3,9,24 252:10,21 253:21 254:21

Peaking 101:23
penalize 293:15,19 294:1
penalized 284:13 293:9
penalizing 294:2 295:21
penalties 270:6 292:6 294:12 356:17 381:23 382:2
penalty 86:1 269:11, 12,19 271:22 272:10 276:1,2 279:21 281:16 289:25 290:17 291:21 292:4 301:3
pending 19:11 26:23 27:9,10,20,22 38:25

| 53:19 95:1 | 211:2 220:8,9,14,15,25 | 112:4 157:22,24 182:2 | ortions 203:1 |
| :---: | :---: | :---: | :---: |
| people 11:8 16:20 36:7, | 221:12,25 222:19,23 | 187:13 204:4 237:16 | osed 378:1 |
| $24 \text { 62:18 110:1 139:6,9, }$ | 223:8,15 266:19,20 | $\begin{aligned} & 248: 16 \text { 249:6,10,15 } \\ & 364: 1 \text { 366:22 } \end{aligned}$ | posed 378. |
| 21 169:22 171:24 173:8 | personal 47:8 |  | 16:18 158: |
| 179:2 181:21 182:16,24 | personally 121:22 | plants 19:18 20:24 | 293:14 344:12 368:19, |
| 183:15 199:22 208:19 | 239:10 276:6 278:23 | $\begin{aligned} & 32: 23 \text { 113:23 127:24 } 248: 25 \\ & \text { 204:13 209:2 } \end{aligned}$ | $20$ |
| 230:7 239:23 240:6,11 |  | 364:5 | positions 364:12 |
| $\begin{aligned} & \text { 243:2 } 261: 24 \text { 262:6 } \\ & \text { 309:2 312:3 336:21 } \end{aligned}$ | perspective 134:7 261:8 264:13 | Plaquemine 204:4, | positive 258:21 |
| 337:16,18 356:19 |  | ,14 | possibility 273:24 |
| $\begin{aligned} & 364: 6,9365: 11369: 6 \\ & 376: 19 \end{aligned}$ | Petit 85:12 Petroleum | Plaquemines 58:20 225:23 226:1 | possibly 52:22 54:22 |
| peoples 311:11 | ph 111:2,3 205:21 310:5 | plate 379:9 | $\begin{aligned} & \text { power 101:24 110:9 } \\ & \text { 113:23 } \end{aligned}$ |
| ```percent 13:20,24 14:18 29:7,8 30:3 35:10 48:7 215:7 262:15 270:11 271:1,6,9 279:4 282:4, 6,11 283:4,5,8,9,19 289:14,18 314:4 345:1, 18``` | phase 327:12 | $\begin{aligned} & \text { Plating 358:5 360:6 } \\ & \text { 363:11 367:9 } \end{aligned}$ | $\begin{aligned} & \text { Powers } 55: 9,1057: 24 \\ & 58: 2 \text { 137:9,10,23 } \\ & 138: 18 \text { 139:13 140:17 } \\ & \text { 141:17,25 142:7,13,18 } \\ & \text { 143:3,10,16,22 } 365: 22 \\ & \text { practice } 213: 4284: 6 \\ & 359: 10 \end{aligned}$ |
|  | phone 34:21 90:3 |  |  |
|  | 154:20 235:1 | Platte 306: |  |
|  | phrase 266:23 | pledge 34:1 |  |
|  | physical 97:6 | pledged 34:25 |  |
| percentage 21:24 | pick 34:21 | point 41:21 46:13 58:9 |  |
| percentages 22:24 | piece 13:3 116:14 | $\begin{aligned} & \text { 65:25 68:15 87:8 90:19 } \\ & 92: 2,12 \text { 103:4 107:8 } \end{aligned}$ | practices 37:22 |
| perception 108:1 | $126: 17,18,22 ~ 127: 9,11$ $134: 22,23135: 1136: 3$ | $\begin{aligned} & \text { 115:15 121:15 133:2 } \\ & \text { 137:25 138:5 141:5 } \end{aligned}$ | Prairieville 347:19 348:14 351:2 |
| ```Perficient 41:12 perform 42:24 113:15 369:17``` | $\begin{aligned} & 142: 22 \text { 143:8 146:8 } \\ & 165: 6 \text { 328:2,3,20 } \end{aligned}$ | $\begin{aligned} & 168: 2217: 14225: 16 \\ & 238: 25254: 25 \text { 260:20 } \end{aligned}$ | praise 379:5 |
|  | $\begin{aligned} & \text { pieces 106:14 141:13 } \\ & \text { 145:11 165:2,9 } \end{aligned}$ | $\begin{aligned} & \text { 261:13 265:4 285:23,25 } \\ & \text { 289:9 292:9 293:17 } \end{aligned}$ | precarious 293:14 |
| performance 44:10 | Pierson 6:21,22 33:12 | $\begin{aligned} & 309: 17316: 17321: 8 \\ & 328: 6332: 12360: 16 \end{aligned}$ | precedent 290:25 precise 108:1 |
| performed 144:21 | $\begin{aligned} & 172: 23 \text { 202:8 323:16,17 } \\ & 367: 24 \end{aligned}$ | $381: 17$ | precise 108:1 precisely 9:2 32:16 |
|  | Piles 205:19,20 206:4, | Pointe 226:9,11,20 | precluded 360:1 |
| 140:22,23 188:12 236:8 | 12 207:2 | points 95:23 243:15 | predecessor 344:9 |
| 270:14 272:14 309:14 | pilot 9 | pole 173:5 | edetermined 167:17 |
| permanent 13.839 :6 | pipefittings 105:6 | police 22:10 | prepared 264:2 |
| permanent 13:8 39:6 41:23 68:17 72:18 | piping 146:13 | policy 316:20 318:3 <br> 370:21 | preparing 368:5 |
| $\begin{aligned} & \text { 76:13 186:19 189:5 } \\ & 236: 25 \end{aligned}$ | $\begin{gathered} \text { place } 14: 1143: 1268: 3 \\ 138: 2,4,9139: 2144: 1 \end{gathered}$ | Polyethylene 241:16 | prerogative 289:19 |
| permanently 169:12 | $\begin{aligned} & 185: 9217: 7 \text { 262:10 } \\ & \text { 283:21 306:23 310:14 } \end{aligned}$ | poor 192:1 | $\begin{array}{r} \text { present } 21: 8 \text { 264:12 } \\ 331: 13363: 3366: 24 \end{array}$ |
| permitted 18:5 | 368:9 | popping 209:13 | resented 24:19 40:13 |
| perpetuate 119: | Plan 41:15 | portion 43:9,10 59:22 | 155:5 260:13 264:18 |
| perpetuation 118:22 | planning 327:12 | $\begin{aligned} & 168: 4 \text { 269:24 } \\ & \text { 281:13 290:8 } \end{aligned}$ | presenting 372:3 |
| person 29:4 185:1 | plant 21:5 111:13,18 |  | presently 19:13 |
|  | Torres Reporting \& Associates, inc. |  | Baton Rouge, LA <br> 225.751.0732 <br> 225.752.7308 FAX |
|  | REPORTING \& LITIGATI www.torresreporting 1.866.982.6878 Toll | SERVICES <br> m <br> ee | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

presents 291:15
preservation 209:4 preserve 182:19 preserved 208:25 preserving 107:15

President 33:19 47:5 176:4 326:14 353:5 377:3
pretty 135:11 187:20 190:10 265:6 294:23 337:11
previous 62:1 99:15 118:8 216:9 300:15 318:1 347:17
previously 53:10 62:7 129:23 209:14,21 348:2
primary 24:25
principal 111:4
Print 330:20 331:4 332:22

Printing 71:5 330:4
prior 183:19 301:16,17 310:11 361:3
proactively 334:1
problem 56:1 131:1 156:2 261:9 289:7 313:14 314:4
problems 257:16 278:7
procedural 59:23 procedure 10:17 310:20
procedures 23:23 382:15
proceed 67:16 110:3 325:19
process 26:4 28:13 32:14 33:9 35:4 38:1 63:21 72:17 98:17 105:5 114:25 126:20 158:6 167:24 168:11 208:21,22 237:11

261:15 264:3,22 284:11 285:8 290:25 291:24
293:4 301:10 310:12
327:1,7,14 332:10
362:9 376:21 382:16
processing 238:23
procrastinate 89:22
procrastinated 89:25
produced 73:6
product 126:21 167:8 182:8
productive 379:14
products 71:24 105:18 119:8 183:1 214:11
professionally 369:6
program 9:4,11,20
10:3 11:9,17 13:22 14:15,16 19:7 37:20 39:12 40:13 42:4,6,8 43:17,25 53:1 57:10 58:25 59:2 62:11 66:16, 18,19 67:1,2,13 70:23 81:18,23 82:3,8,13,17, 22 83:1,8,11,20,24 84:3,7,11,14,19,23 85:2,6,10,14 94:6 95:14 113:20 130:22 131:23 142:4,9 143:13 159:22 185:8 190:7,9 229:25 242:23 302:1 317:10 341:24 367:17 371:2,9, 16,17,18
programs 35:18 83:25 344:18 370:16,23 371:10

Progressive 72:4
project 22:17 30:11 31:18 33:20 47:10 67:11 69:14 73:3 74:22 104:20 111:9 120:12 123:1 138:12 139:6 141:2 144:20 145:14,23 146:9,10 147:16 148:5, 12 163:20,23 173:2 174:7 176:8 185:5,23 186:19 189:20 196:25 200:11,24 206:10,16

208:14 214:13 217:21
221:2,10 227:10,17
228:5,25 232:11
233:16,22 245:6,10 246:9,13 251:5 253:1 254:11 265:13 307:9,12 308:13 344:23 364:2
projects 32:24 103:14, 23 104:23 125:17,19 126:1,6 127:16 137:22 139:25 140:24 144:17, 19 156:9 162:22 172:6 175:4 183:25 186:1 190:25 192:7 195:2,3,9, 15 196:2,3,6,14 197:16 198:4 200:2,15 201:16 205:2,14 206:1,11,13 208:17 210:18 211:20 212:6,10 213:24 218:2 219:15,22 220:23 221:4,15 222:4 223:17 224:10,21 225:7,18 226:2,12,23 227:24 228:13 229:9 230:18 231:5,12,22 232:18 233:7 234:8,25 245:16 246:2,19,24 247:6 249:10 250:2,13,22 251:10,20 252:5,16 253:9,17 254:2,17 257:7 265:1 272:21 307:9 369:3,9
promised 314:22,24 319:11

Promix 163:13
pronounce 213:3
proper 303:7 349:3,8
properly 164:5 221:19
Properties 218:14 326:22
property 67:2 115:4 130:10 131:16,21,24 136:22 141:21 142:24 155:12,15,20 327:8 341:12,16,19,20,25
342:6 355:4 363:24
proposed 86:19
proposing 38:3 217:22
protection 221:18 363:18
protocol 60:9 310:1 359:2,20
proud 48:9
prove 156:16
provide 19:16 21:7 22:5,19 27:14 67:9 103:18 113:13 148:2 150:11 199:10 217:17 273:11 363:17
provided 24:23 56:5 167:16 168:7 199:12 216:21,22 276:24
provider 152:10
providing 21:12,20 107:23 149:15 150:23 243:23
provision 154:20 157:4 166:10 290:4
provisions 21:21 24:18 157:6
public 9:22 60:10,11,19 61:2 63:8,19,23,24 64:21 65:15,19 66:3 68:8 69:21 70:18 74:3 76:4 85:18 100:1 196:10 240:2,5 242:20 297:25 298:25 325:24 368:11 369:20 371:12
public/private 369:21
publish 89:2
published 64:11,20 65:5,9 382:14
pull 154:19
pulp 206:17
Pumps 165:13
punished 285:8,20
purchase 113:15 164:13 165:17 166:3
purchased 326:23

| purchases 163:17 |
| :--- |
| 164:1,17,24 165:23 |
| purely 111:25 |
| purposes 129:22 |
| 191:25 |
| purview 288:24 |
| put 32:25 49:11 51:14, |
| 1655:25 56:10 74:11 |
| 92:16 117:2 131:11,20 |
| 135:2 141:13 171:22 |
| 185:19 199:13 208:24 |
| 209:23 210:22 211:2 |
| $217: 7229: 24244: 23$ |
| $258: 24265: 8273: 25$ |
| $274: 3275: 25282: 6$ |
| 297:14 332:11 356:10 |
| puts $292: 5293: 12$ |
| putting $114: 23$ |

qualifies 62:10
qualify $53: 1$ 62:11 122:9
qualifying 239:18
qualities 158:3
quality $40: 13,1641: 18$ 42:4 43:16 45:2 48:2 49:2,13 51:25 58:15,22, 25 59:2 134:25 137:13 143:12 183:15 262:15
quarter 366:18
question 16:1,19,20 18:13 25:17 26:14 50:1 56:16 60:22 63:16,24 64:6 72:14 93:12 96:24 102:11 103:9 104:8 105:25 108:24 131:6 133:18,19,22 153:18 171:10 173:17 183:4,6 193:24 194:19 199:6 223:11 247:18 248:13 273:3 274:23 290:14 300:4 301:6 306:10 308:25 $331: 9$ 333:24 338:24 351:6 358:25

360:10 362:19 381:18
questions 15:17,19,22 18:25 25:14,23 28:3 36:20 40:10 48:14
59:23 63:2,6,12 66:12 69:5,20 70:17 80:8 100:19,22 101:3 108:22 119:3 133:9 137:18 144:5 162:8 179:6 184:19 191:6,15 192:14 197:8,11,25 199:3 200:9 201:13 204:21 213:8 218:17,19 220:19 225:3,15,22 226:7,19
227:5,13,21 228:10,20
229:5,16 230:25 231:19
232:14 233:12,19
234:4,16 235:6 245:23
249:20,22 250:9,19
251:16 252:1,12,23
253:5,13,23 254:7,23
255:2 263:17 264:19 337:14 340:13 345:21
367:4 377:25
quick 66:17 79:24 173:16 258:11 381:17
quickly 33:18,25 370:5
Quik 330:20 331:4 332:22
quorum 7:24
quote 9:9

## R

rail 146:13
Rainwater 184:22,23, 25
raise 38:19 94:17 242:23 380:17
raised 381:6
ran 184:16 190:6 261:10
ranks 262:9
Rapides 77:24,25 78:11,12 81:7 226:23 227:6
rare 136:2
ratio 262:13
rationale 11:9 39:11
raw 158:1 208:24
RBP 77:7
re-read 272:1
reach 30:2
reached 304:20 316:25
read 8:11 12:4 18:18,21 25:18,21 38:20 66:4 123:17 124:23 205:1 239:8 261:21 281:7 282:15 286:3 287:25 335:11 361:13
reading 290:19
reads 235:9
ready 81:2 192:13
real 118:24 121:15 133:18 173:16 194:3 295:17,18 362:10
realize 376:15
realized 48:24
reason 46:7 47:10 51:23,24 52:19 106:3 122:19 127:16 131:11 217:3 230:8 243:4 255:1 257:11 263:11 273:2 293:3 294:19 295:18 302:20 304:8 310:23 311:10 317:25 326:20 328:12 339:11
356:7 378:14
reasonable 12:24
279:1
reasons 21:8 46:12 63:11 293:7
rebate 52:3
rebates 43:3 44:3 53:13
recall 221:13
receive 52:15 63:18 65:5 95:25 97:15 143:8

145:4 279:6 358:8
received 49:18 58:24 59:1 60:19 85:25 87:16 97:21 188:11 190:23 305:23 330:9 358:8
receiving 43:15 239:23 240:7 354:1,7,13,20 355:1
recent 290:1 370:13
recipe 259:2
recipients 54:24
recognized 94:18
recognizes 167:9
recommend 29:10 173:24
recommendation 59:5
recommended 29:12
record 90:12 91:8 95:12 197:5 225:17 256:15 331:12,16 332:12 374:21
records 53:22 65:20 75:25
recoup 90:16
recover 211:13
recruiting 202:9
recusal 241:10 258:9
recusal's 258:4 267:4
recuse 75:17 258:7
recused 76:1 241:2
Red 227:7,9,14
redacted 65:25
redo 265:20
reduce 117:12,15
131:18 269:22 270:25
271:10,21 272:14
278:24 282:17,19 290:6
reduced 14:17 38:12
118:4,5 270:10,18

BOARD OF COMMERCE AND INDUSTRY MEETING Index: reduction..require

| 272:5 281:11,20 282:2, | $205: 5,16214: 1,15$ | $316: 19,24317: 3,15$ | reports 73:7,13 |
| :---: | :---: | :---: | :---: |
| 24 290:12 | 218:4 219:17,24 | 318:8,18,24 319:2 |  |
| $\begin{aligned} & \text { reduction 22:1 } 269: 19 \\ & 270: 20,22 \text { 272:18 } 273: 4 \\ & 279: 4 \text { 297:3 } \end{aligned}$ | 224:12,23 225:10 | 325:5 326:11 330:25 | 108:10 135:14 163:1 |
|  | 226:4,14 227:1,11,19 | 333:7 335:4,12 336:1 | 48:2 |
|  | 228:1,6,15 229:1, | 338:2 340:25 341 | 305:20 340: |
| reestablished 287:11 refer 209:20 | 232:12,20 233:9,17,24 |  | representative 4:2 |
|  | 234:10 235:3 236:6 |  | 5:7 18:10 59:15,1 |
|  | 245:9,12,18 246:4,11 | 274:25 275:16 290:3 | 62:22 125:22 201 |
| reference 382:12 | 15,21 247:1,13 250:5 | 291:8 292:20 295:14,15 | 44:22 289:4 321:19 |
| referrals 93:15 | $252: 7,18 \text { 253:3,11,1! }$ | 304:13 306:3 309:6,20 | $\begin{aligned} & 322: 5 \text { 323:6 331:3 } \\ & 336: 4 \end{aligned}$ |
|  | 254:4,12,19 | 317:7 328:16 331:20 |  |
| refinery 185:8,11 | remain 11:18 26:20 | renewed 24:10 306:24 | representatives 100:23 174:12 175:11 |
| 190:4,5 191:1 | 37:19 38:14,15 107:18 | renewing 282:1 | 197:22 204:23 207:15 |
| reflecting 237:15 reform 56:9 | 147:17,18 | 301:17 337:25 | $214: 8,10,20219: 12$ |
|  | remained 135:1 | reopen 358:20 | Represented 298: |
| re | remaining 282:20 | $\begin{aligned} & \text { repair 79:25 112:25 } \\ & \text { 127:3 } \end{aligned}$ | representing 33:20 |
| regulated 211:9 | $\begin{aligned} & \text { remains } 53: 5,7 \text { 147:20 } \\ & \text { 149:1 237:2,5 } \end{aligned}$ | 127:3 | 55:5 144:12 184:25 <br> 193:2 199:22 335:9 |
|  | remarks 239:18 | repairs 111:23112 | 369:7 374:7 |
| regulations 165:2 | remember 198:8 | 115:20,22 126:24 | represents 41:21 |
| Rehabilitation 81:21 reiteration 362:20 | $\begin{aligned} & \text { 209:14 262:7 268:10 } \\ & \text { 297:12 378:4 } \end{aligned}$ | re | $\begin{gathered} \text { request 45:20 46:2,15, } \\ 16,19,2149: 14,16 \end{gathered}$ |
| reject 271:20 <br> rejected 116:3 263:12 | remove 13:10 116:13 | repeating 98:20 | 50:19 51:6 55:17 58:16 |
|  |  | rephrase 290:1 | 219:5 269:13 290:15 |
| rejection 273:4,5 | removed 93:16 | replace 112:24 134:22 | 303:10 304:24 317:6 |
|  | render | 314:6 | 330:8 335:12 346:17 |
| $\begin{aligned} & \text { relate 129:18 130:12 } \\ & 156: 11 \end{aligned}$ | Rendezvous 71:9 | replaced 126:17 164 | $358: 5,8359: 17360: 1,5$ $362: 6,22367: 873: 24$ |
| $\begin{aligned} & \text { related 80:8 144:20 } \\ & \text { 162:8 166:18 199:3 } \\ & \text { 226:20 230:25 296:20 } \\ & \text { 345:7 365:24 370:12 } \end{aligned}$ | $\begin{aligned} & \text { lew 24:14 } 271 \text { : } \\ & 76: 7 \text { 286:19 } 291 \end{aligned}$ |  | 374:8 |
|  | 301:15 302:17,21 | replacements 20:13 | $\begin{aligned} & \text { requested } 55: 15 \text { 58:21 } \\ & 76: 2277: 3,9,15,21 \end{aligned}$ |
|  | 315:19,20 | replacements 20:13 164:4 | 78:2,7,12,16,21 79:1,7, |
| relates 242:22 369:12 <br> relationship 258:20,21 | $\begin{gathered} \text { renewal } 45: 3,10,21 \\ 46: 1,13,15,18,2147: 20 \\ 49: 1469: 12116: 22 \end{gathered}$ | $\begin{gathered} \text { replacing 13:3 106:2 } \\ \text { 116:14 118:7 127:8 } \end{gathered}$ | 11,16,21 80:1,5 83:4 87:4,8 179:12 268:21 303:21 318:1 325:4 |
| 294:23 | 219:5,6 267:15,18 | report 91:13 142:11 | 326:10 330:25 333:7 |
|  | 268:5,22 269:13,25 | 186:24 194:21 207:9 | 335:5 336:2 344:2 |
| relevant 22:8,11,12 reliable 239:3 | 270:7 272:5,8,14 | 301:25 358:18 | 358:18 372:8 |
|  | $73: 13 \text { 274:2,16,18 }$ | reported 53:23 75:9 | requesting 86:17 |
| $\begin{gathered} \text { relief 102:1,8 110:8,11, } \\ 16,22,23119: 10 \end{gathered}$ | $\begin{aligned} & 275: 11277: 15 \text { 281:10 } \\ & 13,16282: 17283: 4 \end{aligned}$ | $94: 8 \text { 102:17,21 142:2 }$ | 331:20 356:22,2 |
|  | 289:8 290:15,18 291:21 | 198:24 216:25 236:21 | requests 70:1190:2 |
| $\begin{aligned} & 124: 10,16,19162: 14,24 \\ & 172: 8174: 8184: 4 \\ & 186: 5 \text { 197:1,18 198:6 } \\ & 200: 4,13,17201: 1,18 \end{aligned}$ | 293:2 295:17 296:1 | reporter 8:5 | 268:6 293:2 |
|  | 298:3 299:15,20 300:1, | reporting 74:23 138:20 |  |
|  | $\begin{aligned} & 6 \text { 301:22 303:10,22 } \\ & 304: 24 \text { 309:8 310:10,14 } \end{aligned}$ | $237: 12,22 \text { 285:6 }$ | 103:12 170:4,20 172:20 |
|  | Torres Reporting \% Associates, inc. |  | Baton Rouge, LA <br> 225.751.0732 <br> 225.752.7308 FAX |
| COUR | REPORTING \& LITIGAT www.torresreporting 1.866.982.6878 Toll | SERVICES <br> om <br> ree | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |


| 215:18 | restricting 269:5 | 24 308:6,17 309:23 | Ronnie 7:8 324:3 |
| :---: | :---: | :---: | :---: |
| required 19:13,23 | result 199:23 | $\begin{aligned} & 323: 20,21325: 17 \\ & 329: 18 \text { 331:8,22 332:1, } \end{aligned}$ | room 169:20 240:1 |
| $38: 17$ 43:16 57:9,23 95.9109 .21 | resulted 51:9 | $7 \text { 333:15,21 342:21 }$ | rooms 221:17,20 |
| 95:9 109:21 | retain 109:21 237:25 | $343: 1 \text { 356:3 357:17,20 }$ |  |
| requirement 60:14 | retain 109.21237 .25 | 358:22,25 359:1,16,23 | 67:23 69:15 71:20,25 |
| 236:24 | retained 199:7 353:23 | 360:4 362:14,17,18 | 72:6,11 77:2,7,8 78:20, |
|  | 354:5,11,23 | 363:1 366:9,23 372:15, | $25 \text { 79:5,10 82:16 84:22 }$ |
| 43:25 63:22 76:24 77:5, | retaining 39:10 354:17 | 379:23 381:15 382:6,20 | 199:18,20 200:1 204:2 |
| 10,16,22 78:3,8,14,18, |  |  | 234:5,7,18 241:15 |
| 23 79:3,8,13,17,23 80:3 | re | Richland 83:22 227:16, | 250:21 268:19 299:13 |
| 81:14,19,24 82:3,8,13, | retention 21:9,21 28:7 | 22 | 343:24 347:22,24 |
| $\begin{aligned} & 18,2283: 1,8,12,16,20 \\ & 2484: 3,7,11,15,19,23 \end{aligned}$ | $31: 9 \text { 133:21 185:22 }$ | Ricky 5:12 322:14 | 348:15 |
| 85:2,6,10,15 89:14 |  | rightfully 243:25 244:7 | roughly 236:10,12 |
| 213:10 345:10 349:23 | $\begin{aligned} & \text { retired 106:17,19 } \\ & 277: 22 \end{aligned}$ | 314:7 | rubber 62:4 |
| $\begin{aligned} & \text { requires 10:18 17:8 } \\ & \text { 20:11 170:1 } \end{aligned}$ | retires 112:16 | River 227:7,9,14 | $\begin{gathered} \text { rule } 23: 13 \text { 89:3 114:4 } \\ 115: 18 \text { 170:5,21 } \end{gathered}$ |
| research 46:5 | retrain 284:24 | 347:19 348:3,6 | 171:13,16 237:23 239:8 |
| reside 151:12 | return 129:16 130:2 | roaming 141:7 | 15 275:1 283:1 286:8 |
| $\begin{aligned} & \text { resolution 22:10,12, } \\ & 13,15 \end{aligned}$ |  | Robbie 323:7 | 287:20 |
|  | reveal 13:6 | $\mathbf{R}$ | rules 19:14,24 49:13 |
| resolutions 67:4,10 resource 45:4 344:19 | revenue 23:20 34:22 | $44: 17 \text { 101:8 110:23 }$ | 88:1 114:1,13,16 |
|  | 85:22 90:16,17,20,2 | 174:25 288:18 308:24 |  |
|  | 91:11 92:21 97:20 | 318:19 321:11,15 | 165:25 166:8,10,11,19 |
| $\begin{array}{r} \text { respect 12:5 14:21 } \\ \text { 17:18 133:7 240:10 } \end{array}$ | 132:15 143:2 | 350:11 376:6 380:6 | $\begin{aligned} & 169: 4,6 \text { 170:2,7,10 } \\ & 171: 23213: 11244: 6 \end{aligned}$ |
|  | review 23:24 257:8 | Rock 205:18 | 269:20,22 270:18 |
| $\begin{array}{r} \text { respond 64:7 65:2 } \\ 155: 9 \text { 178:5 276:19 } \end{array}$ | reviewed 272:19 | rocking 366-20 | 281:6,8 284:4 285:22 |
|  |  | rocking 366:20 | 286:4,7,11 287:11,20 |
| responded 90:1 | reviewing 60:1 62:24 | Roker 304:2,3,9 | $\text { 297:20 } 341: 23 \text { 342:10 }$ |
| $\begin{aligned} & \text { response 89:19 176:19 } \\ & \text { 233:2 265:10 } \end{aligned}$ |  | $25 \text { 307:5,10,21 308:1, }$ | 15,16 381:18,24 |
|  | revisions 39:15 | 14 312:16,21 313:9 | 382:13,19 |
| responsibilities 344:19 379:10 | rezoning 327:7 | 316:11 | run 314:3 |
|  | Richard 6:25 7:1 14:25 | role 4:9 293:13 | running 166:6 249:7,16 |
| $\begin{aligned} & \text { responsibility } 47: 8 \\ & 309: 10,13,21310: 9 \\ & 316: 9318: 7 \end{aligned}$ | 15:7 18:18 25:14,15 <br> 40:3 59:18,19 60:8,21 <br> 61:9 62:25 64:8 70:15 | $\begin{gathered} \text { roll } 58: 12 \text { 118:12,16,21 } \\ 131: 22,24141: 20,22 \\ 182: 9246: 7 ~ 321: 5,7 \end{gathered}$ | RV 71:8 |
|  | $: 14,15 \text { 87:6,18,22 }$ | rolled 207:24 | S |
| rest 260:4 296:7,9 | 93:11,20 94:19 95:11 | rolling 182:9 366:21 | Sabine 227:24 |
|  | $\begin{aligned} & 96: 23 \text { 97:16 98:8,15 } \\ & 99: 3171: 8,9,18242: 5 \end{aligned}$ | rollover 278:9,13 | safety 221:21 345:8 |
| restart 116:22 | 12,13 258:8 262:4 |  |  |
| Restaurant 70:8,985:12 | 266:3 267:1,9,19,23 |  |  |
|  | 289:21,22,23 290:13,23 | Romero 218:12,13 | salareis 245:19 |
|  | 4:9 299:21,24 300:11 | 9:1 326:13,14,19 | salaries 29:24 110:13 |
| Restoration 66:25 | 306:9,21 307:3,7,13,18 | 328:17,24 329:16,25 | 172:10 200:5,7 205:9 |
|  | Torres Reporting \& AsSOCIATES, inc. |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
| COUR | 1.866.982.6878 Toll Free |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

BOARD OF COMMERCE AND INDUSTRY MEETING Index: salary..sir


| 164:20 169:18 170:4 | Smith 68:1 | 167:7,23 168:10 | standing 364:7 |
| :---: | :---: | :---: | :---: |
| $\begin{aligned} & 171: 1175: 13176: 24 \\ & \text { 177:6,10 178:13 180:16 } \end{aligned}$ | Smoothie 84:21 | specifics 269:15 | Stanford 144:11 |
| 184:24 188:9 189:8 | sole 151:9 152:9 | Spectra 79:14 | start 55:20 66:14 141:8 |
| 202:6 203:1 204:19 | solely 152:15 215:16 | speech 315:20 | 276:16 283:17,18 |
| $\begin{aligned} & \text { 205:20 207:3 213:13 } \\ & \text { 217:24 219:2 237:7 } \end{aligned}$ | Solution 241:3 |  | $\begin{aligned} & \text { 289:10 293:24 294:1 } \\ & 301: 17 \text { 311:23 344:15 } \end{aligned}$ |
| 271:13,18,24 273:20 |  | spend 38 | 374:10 |
| 279:14 280:16 282:22 | Solutions 40:22 7 | spend 38 | started 48:23 313:21 |
| $\begin{aligned} & 311: 9313: 11 \text { 316:12 } \\ & 339: 10342: 16,25 \end{aligned}$ | somebody's 295:8 | spending 163:2 | $348: 13 \text { 363:16 381:11 }$ |
| $\begin{aligned} & 345: 17 \text { 348:17 } 373: 1 \\ & 377: 18 \end{aligned}$ | sooner 286:21 | $\begin{aligned} & \text { spent } 30: 14149: 25 \\ & 164: 8 \text { 202:10,18 } 272: 21 \end{aligned}$ | starting 299:10 310:7 |
| $\begin{gathered} 377: 18 \\ \text { sit } 192: 2 \end{gathered}$ | sophisticated 190:11 SORRELL 4:10,17,22 | spill 47:13 | $\begin{aligned} & 327: 3 \\ & \text { state } 8: 4 \text { 9:8 10:5,12,14 } \end{aligned}$ |
| site 74:25 127:24 | 5:2,6,11,15,19,23 6:2,7, | split 99:14 145:10 | 12:7,20 14:20 17:14 |
| 135:12 148:15 149:15 | $\begin{aligned} & \text { 11,15,20,24 7:3,7,11, } \\ & \text { 15,19,23 321:10,14,18 } \end{aligned}$ | spread 136:17 | 18:4 19:8 21:16 24:6 <br> 37:15 39:20 45:15 |
| $\begin{aligned} & \text { 150:24 151:13 153:1, } \\ & \text { 15,17,23 162:1 165:23 } \end{aligned}$ | 25 322:4,9,13,17,21,25 | square 277:4 364:1 | 50:13 52:18 55:7 63:6 |
| 168:3,5 182:10 348:23 | $323: 4,10,14,19,23$ $324: 2,6,10,14,18$ | St 41:6,8 45:7 50:25 | $\begin{aligned} & \text { 73:17 86:22 88:2 89:14 } \\ & 90: 997: 498: 14125: 23 \end{aligned}$ |
| 355:4,6 358:16 | 324.2,6,10,14,18 | 71:9 77:13 83:10 84:9 | 137:25 157:6,18 166:24 |
| sites 352 | sort 89:3 304:1 | 228:4,12,21,22,24 | 167:2 169:7,21 170:16 |
| sitting 8:17 105:15 | sounds 113:18 156:18 | 229:6,8,17 230:1,17,25 | 181:5 195:4,17 201:7 |
| 140:7 156:18 160:23 | 210:14 | 232:6,10,14 305:24 | $\begin{aligned} & \text { 18:10 243:22 244:10, } \\ & 4,18 \text { 258:16 262:5,13 } \end{aligned}$ |
| $\begin{aligned} & 181: 21 \text { 287:2 } 289: 3 \\ & 309: 3 \end{aligned}$ | source 152:9 | $307: 15,20,22308: 10,12$ $312: 19320: 18335: 24$ | 280:24 285:14 311:18 |
| situation 292:13 | sourced 151:9 | 312:19 320:18 335:24 | 313:21,25 314:3,21 <br> 315:16 316:6 319:10 |
| 363:13 | spam 304:16 |  | 331:18 339:19,23 |
| sizable 87:13 | speak 34:8 46:11 62:17 | Stacy 111:5 | 350:21 357:9 362:12 |
| $\text { size } 66: 8 \text { 210:18 217:19 }$ | $\begin{aligned} & \text { 172:14 192:20 242:21 } \\ & 273: 22 \text { 274:18 } 372: 5 \end{aligned}$ | staff 30:8 39:24 59:6 | 368:21 369:7 370:10 |
| skipped 78:10 | SPEAKER 104:5 | 63:4,13 64:16 75:10 | 69:8,25 70:19 76:9 |
| Slone 7:8,9 8:13 25:16 | 163:11 191:9 192:12,23 | 8: | 80:15 93:8 107:16 |
| 26:13 27:25 50:7 56:16, | 193:8 214:22 216:7 | 188:18 189:5 212:5 | 267:7 268:1 298:6 |
| 17 68:12 75:15,16,21, | 217:1 309:15 | 216:18 235:10 272:19 | 299:2 303:12 321:1 |
| 25 241:10,11 258:4 | speaking 61:25 166:17 | 284:12 292:3 300:5 | 326:1 329:12 330:16 |
| 260:14 296:14 319:15 | 274:13 | 301:1,4 310:8 333:24 | 332:24 334:20 335:19 |
| 320:11,20 324:3,4 | special 70:5,11 358:4 | 356:24 368:3,13 | 343:19 346:10 347:7 |
| $\begin{aligned} & 330: 12 \text { 372:20 376:1 } \\ & 380: 23 \end{aligned}$ | $360: 5 \text { 362:6,21 367:8 }$ | 379:17,20 382:5 | 351:25 353:16 355:18 |
| slow 33:14 | Specialist 324:25 | staffed 207:7 | $\begin{aligned} & 357: 25 \text { 367:12 373:17 } \\ & 380: 1 \end{aligned}$ |
| small | 325:9 | Staffing 84:13 | statement 17:5 52:9 |
| 25 165:13 178:7 183:5 | Specialty 83:5 | stakeholder 259:2 | 140:14,19 152:2,4 |
| 208:17 223:18,20 | specific 42:9 52:1 | stamp 62:4 | 154:6 188:18 211:6 |
| 248:20 249:9 277:17 | 74:25 123:2 187:8 |  | 238:17 283:10 |
| 327:14 328:8 | 191:15 269:18 272:20 | $230: 11$ | statements 97:6 |
| $\begin{aligned} & \text { smaller 156:11 193:21 } \\ & \text { 221:3 222:17 } \end{aligned}$ | specifically 20:19 | $\begin{aligned} & \text { standard } 45: 23 \text { 46:24 } \\ & \text { 47:5 133:4 } \end{aligned}$ | $\begin{aligned} & \text { states 35:21,24 37:22 } \\ & 38: 2 \text { 52:20 109:9 } \end{aligned}$ |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392 .4791 <br> 504.392.4852 FAX |



| 111:6 141:21 157:11 | termination 76:19 | thoroughness 243:12 | 15,16 |
| :---: | :---: | :---: | :---: |
| $\begin{aligned} & 243: 24262: 13314: 6 \\ & 337: 7338: 4341: 13,16, \\ & 19,20342: 1,5,8369: 19 \end{aligned}$ | ```terminations 80:5,9, 1 1``` | $\begin{aligned} & \text { thought 96:13 129:12 } \\ & \text { 156:24 169:22 173:9,11 } \\ & \text { 193:13 194:22 260:6 } \end{aligned}$ | ```times 36:7 87:5,9 160:11 190:6 370:16 379:7``` |
| tea 365:9,20 | $\begin{aligned} & \text { terms 12:17 19:3 24:2, } \\ & 2025: 4 \text { 29:3 35:25 74:6 } \end{aligned}$ | $264: 15 \text { 289:12,17 }$ $311: 13 \text { 317:23 360:1 }$ | timing 327:22 |
| team 62:19 <br> tears 62:23 | $\begin{aligned} & \text { 135:16 157:15 264:17 } \\ & 265: 1 ~ 290: 12 ~ 371: 4 ~ \end{aligned}$ | thoughtful 265:9 | Timmons 72:9 |
| technicality 260:3,11 | $\begin{aligned} & \text { Terrebonne 47:11 } \\ & \text { 82:6 85:8 108:10 } \end{aligned}$ | thoughts 14:13 292:8 377:21 | Tire 82:23 today 9:1,17 15:7 16:5, |
| technically 265:22 365:1 | $\begin{aligned} & 232: 24 \text { 233:12 352:16 } \\ & 354: 18,20,24355: 1 \end{aligned}$ | thousand 28:19 165:11 | $\begin{aligned} & 14 \text { 27:10,22 30:24 35:2 } \\ & 38: 3 \text { 39:23 59:25 62:7 } \end{aligned}$ |
| technology 105:20 | terrible 279:2 | thousands 13:11 | $\begin{aligned} & \text { 87:8 90:24 193:2 195:9 } \\ & \text { 258:12,24 } 259: 5 \text { 261:9 } \end{aligned}$ |
| $24 \text { 135:16,23 }$ | $\begin{aligned} & \text { Texas } 35: 1178: 24 \\ & 364: 10 \end{aligned}$ | 256:11 | $\begin{aligned} & \text { 287:21 292:1,17 } 293: 20 \\ & 294: 18 \text { 295:20,25 } \end{aligned}$ |
| telling 57:19 113:11 | thereof 269:24 272:7 |  | 318:11 327:4 329:20 |
| 137:21 159:14 161:16 311:22 312:1,3 313:13 | 281:13 | thumb 315:17 | $\begin{aligned} & 331: 25 \text { 337:3 343:3 } \\ & 362: 23 \text { 366:25 368:4 } \end{aligned}$ |
| 315:7 | Thibodaux 279:10 | tickied 357:12 | 369:1 371:23 377:20 |
| temporarily 358:11 | 287:1 | Tideland 348:3 | 378:3 380:13 381:21 |
| temporary $13: 6$ 39:7 | Thibodeaux 81:4 thing 34:1 38:4 107:19 | $\begin{gathered} \text { tie } 11: 15,2113: 17 \\ 149: 19219: 7 \end{gathered}$ | Todd 205:19,20 told 42:25 47:22 103:20 |
| $\begin{gathered} \text { ten 13:21,25 29:15 35:8 } \\ 38: 2453: 7,1598: 4,24 \end{gathered}$ | 152:21 179:1 239:12 | tied 10:21 | 175:20 178:19 243:21 |
| 108:14 136:1,4 142:24 | $\begin{aligned} & 271: 11279: 1292: 18 \\ & \text { 294:10 311:25 318:8 } \end{aligned}$ | Tigerbytes 77:1 | $312: 11$ tool $371 \cdot 67$ |
| 165:11 190:18 215:6 | 331:11 339:4 351:4 | tightening 183:13 | tool 371:6,7 |
| $25 \text { 236:2 253:19 256:3 }$ | 360:15 361:11 377:11, | time 8:2 9:5,14 13:14 | tools 85:3 371:7 |
| 268:6 274:12 278:10,12 |  | 26:3 34:4 36:21 38:21 | top 136:11 195:7,13 |
| 281:1 282:12 283:12 | things 11:15 15:6 27:2 | 39:23 47:13 53:13 | 230:1,15 276:17 292:22 |
| 312:5 315:2 | 32:11 36:24 37:14 | 55:13 65:6,15 87:1,24 | 299:10 311:14 |
| ten-year 236:8 | $\begin{aligned} & \text { 39:16 } 42: 13 \text { 55:20 57:1, } \\ & 7 \text { 86:20 92:17 111:24 } \end{aligned}$ | $\begin{aligned} & 88: 3,16 \text { 89:1 100:8 } \\ & 112: 24115: 13 \text { 116:7,24 } \end{aligned}$ | torquing 183:12 |
| tend 374:11 | 112:2,23 124:25 141:23 | 117:15,20 118:3,19 | total 66:7 67:19 69:16 |
| Tennessee | 142:12 150:20 161:21 | 120:18 130:7,21 134:9 | 74:7 110:21 150:1 |
|  | 164:3 183:10 185:22 | 136:16 140:22 143:17 | 186:5,6,9,12 187:15 |
| term 12:25 21:24 24:7 | 198:9 202:19 208:16,23 | 166:9 178:19 188:12 | 188:20 194:25 195:11 |
| 49:11 76:22 77:3,9,15, | 210:3,24 213:6 221:15, | 192:1 202:4 203:2 | 229:9 230:18 235:9 |
| 21 78:2,7,12,16,21 | 21 223:23 230:4 244:18 | 223:21 255:3 257:7 | 236:6 244:25 255:17 |
| 79:1,7,11,16,21 80:1 | 257:20 261:11,16,17,23 | 264:22 270:21 271:21 | 256:14 332:5 336:24 |
| 154:13 157:19 272:4 | 262:24 264:8 275:14,24 | 272:18 273:5 275:25 | 344:25 |
| 281:10 349:4 371:20 | 281:2 292:7 297:9 | 276:8 278:25 280:2 | totaled 74:13 |
| ```Terminal 100:21 144:7, 12 148:16 149:6,25 150:5 168:3``` | $\begin{aligned} & 314: 16332: 17342: 9 \\ & 343: 6345: 10357: 10 \\ & 365: 14 \text { 366:11,12,19 } \\ & 370: 7 \text { 382:18 } \end{aligned}$ | $\begin{aligned} & \text { 284:10,25 285:16 } \\ & \text { 291:7,23 292:5 294:14 } \\ & \text { 296:7,19 297:2 309:8 } \\ & 310: 4,13 \text { 316:22 317:7 } \end{aligned}$ | totally 16:3 <br> totals 74:12 187:10 |
| Terminals 58:19 147:25 148:1 166:19 <br> Terminals/kinder 151:10 | ```thinking 313:24 thinks 239:16 278:11 374:22``` | $\begin{aligned} & \text { 332:5 } 338: 5342: 4 \\ & 359: 25368: 17,24 \\ & 371: 23 \text { 376:23 377:6,21 } \\ & \text { timely } 267: 18 \text { 295:14, } \end{aligned}$ | tough 284:4 <br> tours 185:12 <br> town 284:18 318:14 |
| Torres Reporting \& Associates, inc. <br> COURT REPORTING \& LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free |  |  | Baton Rouge, LA 225.751.0732 <br> 225.752.7308 FAX |
|  |  |  | New Orleans, LA <br> 504.392.4791 <br> 504.392.4852 FAX |

traceability 344:13
track 72:21 109:5 328:5
tracking 141:9
traditional 238:21
transfer 352:25
transferred 352:8,15, 21
transfers 352:4 353:21 355:16
transformer 336:19
transmitted 65:7
transparency 61:2
transportation 184:17
trigger 15:13
trouble 89:20
true 36:20 140:12 160:1
turn 276:21 297:11
turnarounds 190:24
Turner 28:18 363:9,10, 14 364:18 365:17 366:14 367:1
turning 295:10
twelve 38:25
tying 37:4
type 29:20 32:9,15,16 91:13 97:5 109:8 128:25 130:9 210:19 221:9 291:18 292:2,11 293:22 382:1
types 29:18,21 382:18
typical 173:17
typically $35: 2$

|  |
| :--- |
| $\mathbf{U}$ |

Uh-huh 176:18
Ulta 82:4,9
ultimately 344:8
uncertainty 33:1
understand 11:25
26:16 31:11 42:8 86:20 100:5 126:12 131:8 132:10 133:2,17,23 140:5 161:5 168:17 190:8,17 208:8 238:20 247:22 265:12 275:12 301:2 309:4,7 311:17 316:13 340:24 361:14 362:1 382:21
understanding 12:25 132:12 281:6 289:24 360:22 361:2 374:19
understands 190:16 understood 361:12 underway 32:14 unexpectedly 344:12
unfortunate 215:13
UNIDENTIFIED 104:5 163:11 191:9 192:12,23 193:8 214:22 216:7 217:1 309:15
unit 206:18
units 166:2
unpaid 368:18
unstuck 262:2
unusually 9:8
update 58:12 359:3,13
upfront 32:5
upgrade 20:12 135:23
upgrades 134:19
135:17 195:23 210:8 222:2
upgrading 195:24
221:16
uptick 366:10
urge 363:2
USA 248:10 267:17 268:18 299:11,18
utilities 114:12
volunteer 368:19 380:14,16
volunteering 171:25 368:23
vote 60:13 64:1 102:24
120:18,24 121:23 122:2,10 242:10 263:4 265:19 286:19 289:8 296:25 297:6 375:23
voted 286:5
votes 258:12 259:7 295:10 332:15,16
voting 241:2 298:1
vendors 103:19
venture 237:18
verified 43:21 75:10
verify 141:12
versa 359:5
versus 115:18
vest 11:12
vested 16:16 37:12
Vestew 82:19
Vets 71:13
vetted 62:15
vice 359:5 375:12,24 376:17 377:13 378:24 379:22 380:5
video 61:3,5
view 84:4 262:23,24 287:6,9
views 264:12
Ville 306:20
visit 189:10 278:1
visitors 4:4
voice 35:15 369:10
void 25:11
volume 134:25 215:4, 18

Baton Rouge, LA
225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

Webster 41:1 233:20, 22 234:4
weeks 15:4 175:20 319:24 368:6
weight 208:20
Weiser 78:5
Wesley 175:23 176:3,4, 12,17,25 177:5,9,13,18, 24 178:6,12,18
west 204:1 205:18 206:14 207:4 234:5,7, 17,22,24 235:7 268:19 299:12
Westrock 205:22
Wetland 277:1 280:9, 11,14 296:16 298:15

Wetland's 298:14
whatnot 327:11 362:7
wholly 152:15
William 344:5
Williams 7:12,13 321:9 324:7,8 355:15
Wilson 7:20,21 8:13 44:19 59:8 76:6 324:15, 16 330:13 333:13 346:25 347:4
win 369:3
Windham 4:17:16,17, 25 15:20 18:8,16 25:12 28:2 36:15 40:8 41:19 44:16 45:8 46:22 48:13 49:24 50:4 53:25 55:3, 18 56:12 58:1 59:3 60:6,16 61:7,24 64:4, 13,25 66:11 67:14 68:6 69:4,19 70:13 72:12 73:24 75:14,19,23 80:6 85:16 86:5,12 88:22 89:9 91:4,14,21 93:3, 17,22 94:2 98:1,13 99:1,8,18 101:7,13,19 102:9 104:10 108:21 110:2,19 116:9 117:19 118:2 119:11 120:14 122:22 123:20 124:4

125:21 137:5 144:4 155:8,25 162:6 171:7, 14,20 172:11 174:3,9 175:10 179:5,18 181:3 184:9 191:4 194:8 196:20 197:9,21 198:1 199:2,17 200:20 201:4, 21 204:20 205:10 207:13 208:1 211:21 214:6,18 218:8,18 219:10 220:3,12,17 222:12 224:6,15 225:2, 20 226:6,18 227:4,12, 20 228:9,19 229:4,15 230:24 231:18 232:13 233:3,11,18 234:3,15, 21 235:5 236:18 238:5, 12 240:13,18 241:8,21 242:3,11,16 244:21 245:3,22 249:19 250:8, 18 251:15,25 252:11,22 253:4,12,22 254:6,13, 22 255:12,19,25 256:5, 9 257:25 259:13,24 260:8,17 263:16 265:16 266:5,11,15 267:3,21 268:9,23 270:12 271:25 275:4,9 276:9,18 279:25 280:17 281:4 283:13,22 288:17 289:20 294:5 296:3,10, 17 297:23 298:12,21 299:7,16,23 300:21 301:9 302:18 303:5,23 304:6 305:19 308:20 313:2,6 318:25 319:6, 13,19 320:5,13,22 321:6 324:11,12,21 325:11,16,22 326:17 329:3,9 330:10 331:2, 21 332:3,20 333:9,18 334:18 335:6,14 336:3 337:20 338:3 340:12 342:18 343:13 345:20 346:1,5,22 347:2 348:10 350:10 351:18 352:24 353:12 355:2,11 356:9 357:19 358:24 360:2 362:16 363:6,12 367:3,19 371:24 372:10,18 373:4,11 374:12 375:3,11,14,19 376:12 377:10,19

379:6,18 380:12,21 381:12 382:3,23 383:2
Wintech 176:5
wise 121:7 140:15 292:10
witch 244:11
withdraw 179:12 286:17 288:21 377:9
withdrawing 288:19 withdrawn 184:1 238:10
withdrew 240:21
wondering 117:11,14 223:5

Wood 119:8
word 12:23 28:15 164:17 213:4
work 49:3 55:12 73:1 108:18 121:8,18 124:1 137:11 147:4,11 183:14 217:12 223:12 237:17 247:19 258:17 304:5 342:12 343:6 359:14 365:25 368:14
worked 28:8,12 92:21 295:23 317:10 382:4
workers 183:11
workforce 217:19
working 15:1 158:1 243:22 261:11,12 292:2 293:23 295:22 365:25 369:23 374:18
works 31:12 37:23
190:9 213:17 257:19 351:8
workshops 369:25
world 287:4 297:7
350:24 351:10 382:7
worn 13:3
worried 156:5,7 270:16
worry 248:13
worse 257:1 375:2
worth 173:12 257:24
wrenches 183:13
wrestle 318:9
write 176:21
writing 90:3
wrong 31:13 54:6 136:13 145:11 216:1 256:12 308:9 335:12
wrote 175:19 176:9

## Y

y'all 48:20 54:8 121:5 139:11 241:9 270:1 276:14 279:12 289:12 297:5 312:2,11 313:13 315:8 326:21 330:2 342:11 343:5 357:7
yard 206:14 207:4 336:20 337:19
year 34:10,11 35:8 49:11 98:4,7,24 116:21, 22 118:13 128:23 129:3,6,8,13 130:4 135:18 136:1 140:23 164:2 182:24 190:19 202:20 216:9 222:25 223:13,24 256:18,22 269:23 271:2,10 272:6 274:12 280:22 281:12 282:18 284:19,20,22 287:12 290:7 297:4 298:3 310:7 314:10 318:16 339:5 341:2 366:17 371:15 376:19, 23 377:4 380:4
year's 216:10
years 9:13 13:21,25 14:25 24:9,11 29:15,16, 17 50:9,16 53:8,15 116:1,23 117:2,3,4,6 118:9,15,18,19 130:2 134:8 135:22 136:5 142:25 159:21 160:12 182:1 204:5 215:7

```
235:21 236:1 261:12
269:10 271:5 272:15
274:14 277:19 278:5,9
281:21 282:3,8,12
283:12 286:11 295:4
301:14 302:11,14,20,23
306:17 311:5 312:4,15
315:2,14 316:4,21
319:20 338:19 340:17
341:18 349:11,19
374:23 379:13
yeoman's 63:4
yes's 324:20
you-all 10:6 14:5 39:25
    309:6
young 277:24 291:13
    294:21 300:17
Yvette 5:8 86:11,13
    322:6 380:24
    Z
```

Zone 58:23 66:16,18
70:23 76:2 93:24
371:16 372:2,13

