1	
2	
3	
4	
5	MEETING MINUTES FOR
6	THE BOARD OF COMMERCE AND INDUSTRY
7	OF THE
8	LOUISIANA ECONOMIC DEVELOPMENT CORPORATION
9	HELD AT
10	CAPITOL ANNEX BUILDING
11	1051 NORTH 3RD STREET
12	BATON ROUGE, LOUISIANA
13	ON THE 21ST DAY OF SEPTEMBER, 2016
14	COMMENCING AT 2:04 P.M.
15	
16	
17	
18	REPORTED BY: ELICIA H. WOODWORTH, CCR
19	
20	
21	
22	
23	
24	
25	
,	TORRESREPORTING & ASSOCIATES, INC.Baton Rouge, LA 225.751.0732 225.752.7308 FAXCOURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll FreeNew Orleans, LA 504.392.4791 504.392.4852 FAX

Appearances of Board Members Present:	
Robert Adley	
Charles R. "Robby" Miller	
Steve Windham	
Staff members present:	
Eric Burton Kristen Cheng	
Danielle Clapinski	
Brenda Guess	
Mandi Mitchell	
Melibba bolleli	
	Baton Rouge, LA
	Robert Adley Manual"Manny" Fajardo Charles R. "Robby" Miller Daniel J. Shexnaydre, Jr. Steve Windham Staff members present: Eric Burton Kristen Cheng Danielle Clapinski Frank Favaloro Brenda Guess Richard House



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Γ

1	MR. ADLEY:
2	All right. Members, let me call this
3	meeting. I recognize we do not have a quorum. We're
4	not taking any action today, but we are going to have
5	discussion, so with that, let's call roll and find out
6	who we have.
7	MS. SORRELL:
8	Robert Adley.
9	MR. ADLEY:
10	Here.
11	MS. SORRELL:
12	Yvette Cola.
13	(No response.)
14	MS. SORRELL:
15	Major Coleman.
16	(No response.)
17	MS. SORRELL:
18	Ricky Fabra.
19	(No response.)
20	MS. SORRELL:
21	Manny Fajardo.
22	MR. FAJARDO:
23	Here.
24	MS. SORRELL:
25	Robby Miller.



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. MILLER:
2	Here.
3	MS. SORRELL:
4	Jan Moller.
5	(No response.)
6	MS. SORRELL:
7	Daniel Shexnaydre.
8	MR. SHEXNAYDRE:
9	Here.
10	MS. SORRELL:
11	Ronnie Slone.
12	(No response.)
13	MS. ROBBINS:
14	We have four. We do not have a quorum.
15	MR. ADLEY:
16	Members, as I stated, we do not have a
17	quorum, so, therefore, we cannot approve the minutes
18	that are before us, but we do want to take one more step
19	and one more stab at this as we're trying to rewrite the
20	rules and have discussion. I know there are some
21	members that need to be out of here hopefully no later
22	than 4 o'clock, and hopefully we're out of here long
23	before that.
24	My goal today is just to do several
25	things. One, get the staff, just, I'd like you to take



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 the rules we had from the last meeting and just go
2 through the changes that you've made from the last set
3 of rules instead of going through each and every one of
4 them. And then we'll have some questions, I'm sure,
5 regarding the whole set of rules.

6 I do want to say to the committee, if you write these down, I'll give you the dates of our 7 8 next two meetings so that you will have that. So I'm making an effort to hopefully get us to the pint of 9 10 voting on some of this stuff in October get it to the full board as quickly as we can. So the next meeting 11 12 will be on September 30th. Mr. Patterson, that's a 13 Friday, for a particular reason. And the next one will 14 be on October the 21st. Those are the two days we'll 15 have them. I think 10 o'clock works for most of you. 16 We'll have it at 10 o'clock in the morning and hopefully 17 get us out of here by noon, so let's try to do that.

18 When we go through it today, there's an 19 assignment for the committee, which I'm going to ask all 20 of you to take home with you, and that is I want you to 21 work very carefully on looking at two words,

22 "manufacturing" and "maintenance," and spend some time
23 looking at if you had to define those words, what would
24 your definition be. I know I've spent some time doing
25 that because the Governor's office has asked us to. The



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	
1	current definition is extremely broad and we'd like to
2	get your ideas on what you think it ought to look like.
3	So with that, let me just identify
4	yourself and then let's just kind of walk through what
5	changes you've made.
6	Did I miss something?
7	Don, push your button for me so I can
8	turn you on. There you go.
9	SECRETARY PIERSON:
10	Mr. Chairman, at some point in the
11	meeting, I would like to provide a short overview of our
12	offer letters and I think it relates to some of the
13	uncertainty that caused the Board to defer a number of
14	applications at the last meeting and I just think it
15	would be helpful and instructive to the members.
16	MR. ADLEY:
17	Is that something you think you need to
18	do at the beginning or the end?
19	SECRETARY PIERSON:
20	It's certainly your choice, sir. Three
21	to five minutes
22	MR. ADLEY:
23	Let's get it at the end once we get
24	through this part. How about that?
25	SECRETARY PIERSON:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 Great. 2 MS. CLAPINSKI: Yes, sir. Good afternoon. Danielle 3 4 Clapinski, attorney for LED. MR. HOUSE: 5 6 And I'm Richard House, attorney. MS. CLAPINSKI: 7 8 Okay. I'll start on the rules. The 9 first major change that we did to this draft of rules 10 from the previous draft is to create a new Section 501, 11 which is the Statement of Purpose to explain I think 12 what we're attempting to do with these rules, and I'll 13 let Richard address that portion if there are any 14 questions. MR. ADLEY: 15 16 There will be a couple. I know I have a 17 couple, and the other members might, also. 18 Richard, is there anything that you'd 19 like to add to that? 20 MR. HOUSE: 21 No, sir. I'll be glad to address those 22 questions whenever you have them. I thought we'd go 23 through what the changes were first, but if you want to 24 ask them now, ask them now. However you want to do it. 25 MR. ADLEY:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 Why don't we just get some of that, the 2 Preamble, that's brand new to us. It's the first time 3 for us to see it.

4 I sent this onward to the Governor's office to have legal counsel look at it to get their 5 thoughts, and I think their reaction is similar to mine 6 in that the way it is written, rather -- I thought when 7 8 we started it was a great idea because it would pinpoint 9 exactly where we wanted to head, but the language in it, 10 in many cases, are just getting really ambiguous 11 sounding to me. Particularly in the second paragraph 12 where it talks about "genuine commitment" for the 13 program's future, we don't we really don't understand 14 why that language would be there at all. We recognize 15 everything we do is competitive, so I'm just saying to 16 you that that's the thought. That's the feedback that I 17 got.

18

## MR. HOUSE:

19 Well, let me give you my feedback to 20 The purpose of this, as I explained to your feedback. you at the last meeting, was to set forth a Preamble or 21 22 a Statement of Purpose. If you don't want to put this 23 in here, you're on the Board and let's strike it out of 24 there. But, you know, we can go back and forth as to 25 what's ambiguous, but saying that something is ambiguous



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	is also ambiguous in and of itself. This is a plain
2	Statement of Purpose for the Board. It says what the
3	Board wants to do and wants to accomplish under the new
4	rules going forward as well as going as well as
5	looking back in what the commitments are. And this is,
6	in fact, the recommendation of the Department of
7	Economic Development to the Governor in terms of how to
8	go forward with this program. So and you'll recall,
9	too, that at the last meeting, I certainly welcomed any
10	comments that anyone had, but you can go from not having
11	it in here, you can go to putting your own unambiguous
12	language in here if you want to or you can do whatever
13	you want. I invite the committee to do that. Telling
14	me something is ambiguous doesn't really get me
15	anywhere.
16	MR. ADLEY:
17	I clearly felt from the last meeting
18	that my thought process was like yours, that it might
19	add more clarity to what we were doing. I'm not so for
20	sure I share that view today, and I would ask the
21	committee what I'm going to ask them to do with the

21 committee -- what I'm going to ask them to do with the 22 Preamble is something else you take home, let you go 23 through it thoroughly yourself. But the Paragraph B, 24 now, gets to the heart of the discussions we've been 25 having at the Board meetings about dates, times and when



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Γ

1	does things kick in. That, too, seems to be creating
2	some concern when we start relating back to renewals and
3	those things basically saying everything that's been up
4	to this date is done.
5	MR. HOUSE:
6	So that's not ambiguous.
7	MR. ADLEY:
8	So I'm not sure that we share that same
9	view.
10	MR. HOUSE.
11	Okay. So that does very clearly set
12	forth what our position is that these are rules that are
13	going forward with respect to what has occurred in the
14	past; the old rules apply, so there's nothing ambiguous
15	about that. And that's the position of the Department
16	of Economic Development.
17	MR. ADLEY:
18	I think it gets to the issue of when do
19	we think it actually begins. There seems to be some
20	difference of opinion to that as we know from when we
21	heard from the public and what they had to say and, of
22	course, what the department had to say.
23	So I'm going to just ask the committee
24	members, if you will, this is a new piece for us, if
25	you'll take those items, A and B, spend some time



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	looking at those. We will do the same thing. And I'm
2	going to ask before our next meeting that what you would
3	do is once with we get through these today, what you
4	bring back to us next time, just get rid of all of the
5	red line, all of the formatting, give us what the rules
6	would look like.
7	MS. CLAPINSKI:
8	Okay.
9	MR. ADLEY:
10	And we will ask the staff, if you can,
11	spit those out to us a little sooner than we've been
12	getting them, two or three days before the meeting. It
13	would be better if we can get them four or five days
14	before the meeting so people have time working their way
15	through.
16	Okay. So that's the Preamble. What's
17	next?
18	MS. CLAPINSKI:
19	Okay. There is a change to the
20	definition of "Addition to a manufacturing
21	establishment" to clearly because one of your
22	concerns last time was how are we any better off than we
23	were prior to clearly show that.
24	MR. ADLEY:
25	Give us the number of where you are.

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	MS. CLAPINSKI:
2	It's in Section 502, but the definitions
3	are not numbered. Definitions and rules aren't
4	numbered, so it's just italicized
5	MR. ADLEY:
6	I see definitions 1, 2, 3, 4, 5. Where
7	do I get where you are?
8	MS. CLAPINSKI:
9	Well, Section 502 is definitions. The
10	1, 2, 3, 4, I don't think the definitions themselves, my
11	version is not numbered.
12	MR. ADLEY:
13	I'm counting them here. It's 1, 2, 3,
14	4, 5, and then I drop down to "Beginning of
15	construction," "Board," "Capital expenditure."
16	MS. CLAPINSKI:
17	Yes, sir. Well, directly under 502 is
18	"Addition to a manufacturing establishment"
19	MR. ADLEY:
20	Got you.
21	MS. CLAPINSKI:
22	And underneath there are different
23	criteria for that one definition, those five points.
24	MR. ADLEY:
25	Got you. Okay.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. CLAPINSKI:
2	So I made it clear there that
3	"Maintenance capital, environmentally required capital
4	upgrades and replacement parts, except those
5	replacements required in the rehabilitation or
6	restoration of an establishment" are not qualified as an
7	addition to manufacturing establishment. So the first
8	step in getting this exemption is you have to be a new
9	establishment or an addition to. So by clearly putting
10	in here that those types of things are not eligible as
11	an addition, I think it takes away your concern that you
12	had in other parts of the rules that we're no better off
13	than desks and paperclips and all of that stuff would we
14	excluded. So specifically excluding that definition, I
15	think it takes it out of the realm of the program
16	entirely.
17	MR. ADLEY:
18	Okay.
19	MS. CLAPINSKI:
20	Okay. There's a small change in the
21	definition of "Beginning of construction" to take out
22	the term "facility" to use the term "manufacturing
23	establishment." So that that definition, as it's
24	defined earlier, can carry through the rules. So you'll
25	see that a bunch of different places where "facility" is

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

changed to "manufacturing establishment." 1 2 MR. ADLEY: Now, let me ask you, the word 3 4 "establishment" has been in the rules before, has it That's not a new word. 5 not? 6 MS. CLAPINSKI: No, sir. It's in the -- well, it's been 7 in the rules, but it's also in the constitution, the 8 9 term is there. 10 MR. ADLEY: I need to ask this question. I asked it 11 12 at the last meeting. When you have something like we 13 had at the last meeting where we had an applicant 14 applying for ITEP and the manufacture was occurring in a 15 truck, how do we get that back to establishment? 16 MS. CLAPINSKI: 17 I'm sorry. What do you mean that 18 happening in a truck? 19 MR. ADLEY: 20 In a truck. Baker Oilfield, I remember 21 they had one at their frack trucks where they mix sand 22 and chemicals together and they go frack wells and the manufacturing was all inside a truck. And so I noticed 23 the word "establishment" this week when I was reading 24 25 it. It caught my attention for that reason, and I'm

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

trying to figure out how we got beyond "establishment" 1 2 to allow that. That's what I'm trying to figure out. MS. CLAPINSKI: 3 4 I think it's all of the assets on a site, and there's a definition for site that is part of 5 6 the manufacturing process, so it's on the site. I think that would be --7 8 MR. WINDHAM: 9 Mr. Adley? 10 MR. ADLEY: 11 I'm sorry. Go ahead. Push you button, 12 Steve. 13 MR. WINDHAM: 14 I think there's some confusion in what 15 occurs at that facility. They make the product at the 16 facility, then they put them on the truck and provide a service out in the field. 17 18 MR. ADLEY: 19 The manufacturing is in the truck No. 20 It's not manufacturing in the facility. and tanks. The 21 way it works is you carry various pieces of chemical, 22 sand so forth and it's either put in trucks or tanks on 23 site, mixed on the well site, injected into the well. 24 MR. WINDHAM: 25 I don't think that's qualified for

RA TORRES R

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

manufacturing exemptions. 1 2 MR. ADLEY: Well, it was on my list this last week. 3 4 I'm just curious how we get there. MS. CLAPINSKI: 5 6 He represents -- would you like Jessie, who represents Baker Hughes, I'll let him explain. 7 8 MR. ADLEY: 9 Yeah, please. 10 MR. BRODERICK: 11 Yeah. I didn't do a very good job of 12 explaining previously. 13 The rules that's currently in place do 14 not allow any items that leave the site as eligible for 15 the exemption, so there are no trucks, there are no 16 tanks included in the exemption that leave the site. The manufacturing that occurs at this site is they're 17 18 manufacturing liquid mud and certain cements, and it's 19 not like you think where they just mix water and you mix 20 a chemical. That's not what's happening. There are 100 different chemicals on site and they actually have to 21 22 take these chemicals and they make batch of mud on site using the tanks that are there and don't leave the site. 23 Once that chemical goes into a truck and 24 25 leaves the site, those items that leave the site are not



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	included. It's only the equipment that's used to
2	manufacture the mud at the site that is included in the
3	exemption.
4	MR. ADLEY:
5	I got that.
6	MR. BRODERICK:
7	So that was just a misunderstanding.
8	MR. ADLEY:
9	So does that apply to the cement
10	company, too?
11	MR. BRODERICK:
12	Cement's different. I can't speak to
13	cement, but in their case, they are making a batch of
14	mud and cement specific to the want. Depends on the
15	temperature, the pressure, the formation of the well.
16	If the engineer says, "Hey, this is the specifics for
17	this mud we need," they call it into the site and
18	this site could be located in Texas. Doesn't have to be
19	in Louisiana. They call it into the site; they
20	manufacture mud; put it in the trucks and then ship it
21	to the well.
22	MR. ADLEY:
23	I got it.
24	MR. BRODERICK:
25	So sorry for any misunderstanding.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	MR. ADLEY:
2	Just so you know that I've drilled over
3	100 wells for myself. I've hired you guys before, and
4	I've got a pretty good idea of what does go on. I do
5	know it's not an ad valorem exemption for everything
6	that's on site. I just never viewed that as
7	manufacturing. That's all. I just never thought that
8	was manufacturing.
9	MR. BRODERICK:
10	I can appreciate that, but and
11	blending has been considering manufacturing by the
12	department in the past, and this is more than blending,
13	but blending has been considered.
14	MR. ADLEY:
15	But the word that applies to you then is
16	"blending," the key word?
17	MR. BRODERICK:
18	Not necessarily. The key word, I would
19	think, would be manufacturing mud product, manufacturing
20	a product.
21	MR. ADLEY:
22	Okay.
23	MR. BRODERICK:
24	Because it's not just taking two
25	chemicals and mixing them. There are multiple chemicals

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	involved and each batch is different.
2	MR. ADLEY:
3	Thank you.
4	MR. HOUSE:
5	Senator Adley, under the definition that
6	we have in here, which comes from the latest
7	jurisprudence on this matter and historic jurisprudence,
8	the last sentence provides "The resulting products must
9	be suitable for use as manufactured products that are
10	placed in commerce for sale or sold for use as a
11	component for other product to be placed and placed
12	into commerce for sale." So you'll have to consider
13	that aspect as well in connection with any of those
14	matters.
15	And I would also add that there's still
16	some room for the judgment of the members of the Board
17	as to whether or not something does or does not fall
18	within the definition of manufacturing. That's why we
19	have a Board.
20	MR. ADLEY:
21	Okay. Thank you.
22	MS. CLAPINSKI:
23	Okay. The next change is to the
24	definition of "capital expenditure," where I, again,
25	clarified "the cost associated with a mew manufacturing

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	
1	establishment or an addition to an existing
2	manufacturing establishment," again, to tie back to that
3	definition of "addition to a manufacturing
4	establishment" to exclude those items that there was a
5	concern with already.
6	There have been a small change to the
7	definition of "integral" where I've added "essentially
8	or fundamentally required" because you wanted that
9	definition to have a little more teeth.
10	There's a definition added for "jobs"
11	since there will be a job requirement, and that
12	definition, for the most part, follows the definition
13	the department uses for other programs or CEAs. And
14	MR. WINDHAM:
15	Can I ask a question in here, Mr. Adley?
16	In here where you've got "capital
17	expenditures," it says "including the purchasing or
18	improving real property." Real property is never
19	availed the opportunity for exemption because it's not
20	capitalized?
21	MS. CLAPINSKI:
22	No. Then it would be improvement.
23	MR. WINDHAM:
24	An improvement. Should we take out "the
25	purchasing"?



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	MS. CLAPINSKI:
2	Sure.
3	MR. WINDHAM:
4	Thank you.
5	MR. ADLEY:
6	Okay. Like I said tell me, before we
7	move, tell me what you mean when you say "real
8	property."
9	MS. CLAPINSKI:
10	Land.
11	MR. ADLEY:
12	Oh, just raw land?
13	MR. WINDHAM:
14	Land or building. As I appreciate it,
15	when you buy a building, the building is real property,
16	and if you make some improvements on it, if you put in a
17	new air conditioning system, you may capitalize the new
18	air conditioning system, but you're not going to
19	capitalize the building.
20	MR. ADLEY:
21	Okay thanks.
22	MS. CLAPINSKI:
23	Okay. As I mentioned before, there's a
24	definition of job, and that's been added.
25	MR. WINDHAM:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	С	an I do one more thing, one more
2	question?	
3	MS. C	LAPINSKI:
4	s	ure.
5	MR. W	INDHAM:
6	W	hen you have in here "other tangible
7	property," should	it be "tangible personal property."
8	MS. C	LAPINSKI:
9	I	t can be. Sure.
10	MR. W	INDHAM:
11	W	ould that clarify it?
12	MR. A	DLEY:
13	S	o tell me exactly what you think we're
14	doing with this c	onversation. I want to make sure where
15	we're headed at t	he time. Are we making are you
16	proposing changes	here or are you just asking questions?
17	MR. W	INDHAM:
18	I	guess on the piece the two comments
19	that I had in the	re, the purchasing of real property is
20	never available f	or exemption, so is should either be
21	excluded or not i	ncluded in this definition.
22	MS. C	LAPINSKI:
23	Т	hat can be reflected in another
24	MR. A	DLEY:
25	I	nclude it. It's not included today; is
		Baton Rouge, LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

that my understanding? 1 2 MS. CLAPINSKI: I think today it is included and that 3 4 would -- I'm sorry. Purchasing is included, which he's saying it needs to come out, and right now it says 5 6 "tangible property," and the recommendation is to say "tangible personal property"; correct? 7 8 MR. WINDHAM: I don't know if there's a 9 Correct. 10 difference. Tangible property/tangible personal 11 property. When I was tax auditor, there was. 12 MR. ADLEY: 13 It was. 14 MS. CLAPINSKI: I will look into it and have an answer 15 16 for next time. 17 MR. WINDHAM: 18 It's just suggestion on that. 19 MR. ADLEY: 20 I know. I agree with him that one might 21 I'm confused between tangible and personal or come out. 22 I'm not quite sure I'm following that, but... not. 23 MR. WINDHAM: 24 I think it's something Mrs. Clapinski 25 can look into.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. CLAPINSKI:
2	Absolutely.
3	MR. WINDHAM:
4	Tangible personal property versus
5	tangible property, are they the same?
6	MR. HOUSE:
7	And what is originally in the tax rules.
8	MS. CLAPINSKI:
9	Sure.
10	MR. WINDHAM:
11	Thank you.
12	MS. CLAPINSKI:
13	Let's see. So there's the definition of
14	"jobs." And "liquids," that was added. There's a
15	definition of "wage" that's added, which basically
16	reflects that it's income as reported on Box 1.
17	MR. ADLEY:
18	Hold on one minute. Robby Miller will
19	want to clarify something on the jobs.
20	MS. CLAPINSKI:
21	Sure.
22	MR. MILLER:
23	You have on Number 4, "Employed directly
24	through contract laborer." Is that where the
25	manufacturer, ABC Company, has 300 ABC employees and

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	1,500 contractors that go to work every day all day.
2	MS. CLAPINSKI:
3	Absolutely. There's a long-term
4	contractor laborer that, you know, basically they're
5	permanent job
6	MR. MILLER:
7	Are those currently, whenever someone
8	talks about a job, are those counted?
9	MS. CLAPINSKI:
10	Currently there is no job requirement.
11	MR. MILLER:
12	In ITEP, yeah.
13	MS. CLAPINSKI:
14	In our CEAs, we do allow for contract
15	labor to be included. This is long-term contract labor
16	at the facility, yes. So this would just be mirroring
17	that same eligibility.
18	MR. MILLER:
19	So that we can evaluate the number of
20	jobs this project creates?
21	MS. CLAPINSKI:
22	That's correct. And we'll be able to
23	break down the things your asking, contract labor, if
24	that's needed at the time.
25	MR. ADLEY:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Let me ask you, on the jobs, is there a
2	reason for the 30 hours? What is that?
3	MS. CLAPINSKI:
4	That's full time.
5	MR. ADLEY:
6	That's full time, the 30?
7	MS. CLAPINSKI:
8	Yes, sir. So they have to, you know,
9	provide benefits, potentially, and other things if
10	you're a full-time employee.
11	MR. ADLEY:
12	Once you hit 30 is what you're saying?
13	I guess this is a good place to ask,
14	does anywhere in the rules or in the department, how do
15	you do the ROI? How you do the return on investment
16	when you're analyzing someone that's, say, coming into
17	the state? Is there a guideline on that or is there
18	something?
19	MR. PIERSON:
20	I'll be happy to address that.
21	Essentially we do a very careful
22	evaluation using software and we will take the number of
23	jobs and the term that the applicant wishes us to
24	consider; they're going to maintain 100 jobs for a year,
25	three years, five years, the capital investment to be

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	made, the wage associated with that job with all
2	benefits removed, no 401, no health, what I call the
3	naked wage for those employees. Then we will also
4	utilize where that facility will be located by parish.
5	We also utilize the National Industrial Code System as
6	to what type of jobs so that we may cross reference that
7	indeed it is manufacturing classification, and with
8	that, there's an associated multiplier that varies by
9	industry that is also considered in the model.
10	MR. ADLEY:
11	I assume all of that is when you're
12	looking at new facility that's looking to locate here in
13	Louisiana?
14	SECRETARY PIERSON:
15	That's correct.
16	MR. ADLEY:
17	And I assume that it would be easy
18	enough to apply that back to anyone applying for ITEP.
19	And the reason I ask the question, there's been nothing
20	in the rules to require jobs before, so I assume that
21	really hasn't helped, and if we're going to tie it back
22	to jobs, it appears to me you can take that model and
23	use it inside the ITEP rules to at least give some ROI
24	report to the Board whenever these things come up. Is
25	that possible?



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	SECRETARY PIERSON:
2	Possible given all of the resources
3	needed against maybe 800 or more contracts per year. I
4	don't know that we have that many that are actually
5	ITEPs, so the word's "possible." It's done for our
6	major projects today, but if it's a project that's got
7	five jobs and a \$20,000 investment, typically we don't
8	run an ROI of that nature.
9	MR. ADLEY:
10	No. I got it. It just threw me off
11	when you said it was a software, I just figured it was a
12	matter of sticking in the numbers and the software would
13	spit it out for you and it will give you the result.
14	I bring this up because at our last
15	meeting we had, it was one application I remember that
16	was \$12-million and 12 jobs. That's a million dollars a
17	job, and I can quickly sit down and try to calculate how
18	long it takes to break even in that employee, those
19	employees spending the million dollars per job, and I
20	would ask you if you would apply to that moving back
21	around through the economy to try to find some ROI. So
22	I'm just trying to figure out if you had something in
23	place and if it was purely software, could we use it?
24	SECRETARY PIERSON:

Well, we're doing that today and we'll



25

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	be happy to walk you through the model. We've done that
2	recently for Dr. Richardson and Dr. Auld, who's on our
3	agenda. But what I would say, when you say 12 jobs and
4	\$12-million, that \$12-million investment is likely a
5	30-year investment, and when you're talking about a
6	\$12-million exemption over 10 years, you've only
7	captured a portion of the time that those jobs will be
8	available in the community. And, perhaps, with a strong
9	multiplier, it's far more than 12 jobs. Perhaps that's
10	36 or 50 jobs. Who knows. It would go by industry.
11	MR. ADLEY:
12	I'm going to be Devil's advocate for a
13	minute and tell you that I can easily calculate it. As
14	I said, it's a million dollars per job and apply a six
15	percent income tax rate or six percent sales tax rate,
16	knowing that money's going to be spent, how much money
17	does that employee have to make to recover the
18	investment of the 12-million, and each one of those
19	employees would have to earn \$16-million.
20	SECRETARY PIERSON:
21	No. That would be on a 10-year term,
22	but that investment is not designed to be there for 10
23	years. That's the onsite and payroll coming in for 30
24	years.
25	MR. ADLEY:

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	I got that. I'm not trying to argue
2	with you, Mr. Secretary. I'm telling you, in a
3	lifetime, not 10 years, you're going to get back
4	\$16-million dollars.
5	SECRETARY PIERSON:
6	I'll invite you to an opportunity to see
7	our calculations.
8	MR. ADLEY:
9	I'd like to see that because I think at
10	some point you probably ought to address that. If we're
11	going to legitimately start looking at the job, one of
12	the things that would be helpful, if we can get to some
13	rate of return and be able to establish that, I think it
14	would help you and I think it would help everybody else.
15	SECRETARY PIERSON:
16	I'll be glad to do that.
17	MR. ADLEY:
18	Before we leave the definition here,
19	when you get to "maintenance capital," we had no
20	definition for maintenance. We had maintenance capital.
21	Is that maintenance capital designed to be your
22	definition of maintenance?
23	MS. CLAPINSKI:
24	Yes, sir. It's designed to carve out
25	what would not be eligible, which would be the cost

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	incurred, as it's defined here, to bring an asset back
2	to an earlier condition or keep an asset operating at
3	its present condition. So if it required a motor and
4	that motor broke and you put in a new motor, that cost
5	keeps it operating at its current capacity, that would
6	be ineligible for the ITEP program.
7	MR. ADLEY:
8	Okay. Thank you. We can pick it up,
9	then, back on your jobs. I'm sorry.
10	MS. CLAPINSKI:
11	That's okay.
12	So there's a definition of "jobs."
13	There's a definition of "wage," as I mentioned before.
14	There's some minor changes, just wording changes, in
15	other places.
16	If you look under 503, "Advanced
17	Notification Application," D(1)(i), there was a
18	discussion of the term "clawback provisions" for the
19	Exhibit A, so that was changed to "penalty provisions
20	for failure to create the requisite number of jobs or
21	payroll," and we added, "including, but not limited to,
22	a reduction in term, a reduction in percentage of
23	exemption, or termination of the exemption" as examples
24	of types of penalty provisions that may include.
25	MR. ADLEY:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

r	
1	Tell me exactly where you are now.
2	MS. CLAPINSKI:
3	I'm in 503(D)(1)(a) four little i's or
4	4.
5	MR. HOUSE:
6	(iv).
7	MS. CLAPINSKI:
8	(iv). Sorry.
9	MR. ADLEY:
10	Say it again. 503.
11	MS. CLAPINSKI:
12	503(D)(1)(a)(iv).
13	MR. MILLER:
14	Roman numeral.
15	MR. ADLEY:
16	Number of jobs, payroll?
17	MS. CLAPINSKI:
18	Yes.
19	In 503(D)(2)(a), there was a request at
20	the last meeting to change that "may" to "shall," so
21	that's been done.
22	MR. ADLEY:
23	Let me ask you, at the very beginning of
24	D
25	MS. CLAPINSKI:
Γ	TORRES REPORTING & ASSOCIATES, INC. Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

225.752.7308 FAX

Г

1	Yes, sir.
2	MR. ADLEY:
3	This gets back to the issue that we ran
4	into at the last meeting. "In order to receive the
5	Board and Governor's approval," I think the Governor's
6	office probably believes that this is the Board and not
7	the Governor.
8	MS. CLAPINSKI:
9	That's fine. I'll take that.
10	MR. ADLEY:
11	As I suggested last meeting.
12	MS. CLAPINSKI:
13	Okay.
14	MR. WINDHAM:
15	And applications with advanced notices
16	filed after June 24, '16, the question keeps coming up,
17	these rules aren't going to be adopted until sometime in
18	2017, so, at that point, we should expect to still be
19	seeing applications that came in prior to the 24th?
20	MS. CLAPINSKI:
21	Well, you know, your project periods
22	could be a lengthy period of time and they file an
23	advance prior to the beginning of that project, so if
24	they filed an advance in January of 2016 and it's got a
25	two-year build time, we won't see that advance until

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

sometime in 2018. 1 2 MR. HOUSE: Application. 3 4 MS. CLAPINSKI: The application. I'm sorry. We won't 5 6 see the application until sometime in 2018. So there is, yes, absolutely, the possibility of that when using 7 8 that advanced date as your starting point, there will be some that needs to be on --9 MR. ADLEY: 10 But it's an advanced notice. You would 11 12 have seen it; you know what's going on. This is not an 13 MCA. It's a --14 MS. CLAPINSKI: 15 Correct. Yes, sir. The department is 16 aware of it. It's the Board's first opportunity to act 17 on it in the application stage, and that could be 18 further to the future beyond the final rule effective 19 date. 20 MR. ADLEY: 21 Okay. Thank you. 22 Now, the discussion that came up here --23 we're in the Exhibit A and B? MS. CLAPINSKI: 24 25 Yes, sir.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	MR. ADLEY:
2	As I remember from our last meeting, the
3	question that came up, shouldn't these two exhibits be
4	reversed? In other words, the local approval being
5	first and B being second. I'm not for sure whether what
6	difference it makes, but I know there was a lot of
7	discussion at our last meeting about doing that.
8	MS. CLAPINSKI:
9	I think that as it's listed in the
10	executive order it's just that there must be an Exhibit
11	A and an Exhibit B attached. That doesn't necessarily
12	mean that A has to come before B or B has to come before
13	A.
14	MR. ADLEY:
15	They both just have to be there?
16	MS. CLAPINSKI:
17	They just both have to be there, yes,
18	sir.
19	SECRETARY PIERSON:
20	Mr. Chairman, to speak to that point,
21	you would want A to be first because you would want to
22	identify the terms. Then you would go to the local
23	governing authorities for ratification of those terms.
24	You couldn't go to the governing authorities first and
25	ask for a blank check. They would question you as to

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	what are the exact terms that you're asking us to agree
2	to, and you need those specified per Exhibit A.
3	MR. ADLEY:
4	Okay.
5	MS. CLAPINSKI:
6	Okay. As I mentioned earlier, in
7	(D)(2)(a), there was a suggestion to change the "may" to
8	"shall." That's been done.
9	In (D)(4), there was some discussion
10	about what happens when Exhibit A and Exhibit B are not
11	in agreement. Hopefully, like Secretary Pierson said,
12	that doesn't happen because the terms will be set out,
13	but it was discussed that perhaps we needed some
14	language to say that if A and B were inconsistent, B was
15	controlling.
16	MR. ADLEY:
17	Let's before you move from that. I
18	got that. I think that's an excellent change.
19	Right above that under, it would be
20	(2)(a)(iii)(c), I guess.
21	MS. CLAPINSKI:
22	Yes, sir.
23	MR. ADLEY:
24	Just looking over my notes, there's a
25	possibility that when we do all of this that the local

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**MEETING MINUTES** 

1	governments can enter into the PILOT program, a payment	
2	in lieu of taxes. Do the rules make any reference to	
3	the PILOT programs at all?	
4	MS. CLAPINSKI:	
5	No, sir, because PILOT programs would	
6	never make it to the Board as part of this process.	
7	MR. ADLEY:	
8	Okay.	
9	MR. HOUSE:	
10	With respect to 4, unless what I	
11	would ask each member of the Board to consider, because	
12	I go back and forth on whether this is a good idea or	
13	not, the Governor's executive order seeks and the Board	
14	seeks local participation, and you're getting that in	
15	Exhibit B. What you're doing in 4 is that if local	
16	participation decides that the terms and conditions of	
17	an agreement should provide, for example, for more of an	
18	exemption than the Board may be willing to grant, then	
19	the local would, in fact, that would prevail, that	
20	determination would prevail, so you are ceding your	
21	jurisdiction. Whether or not in a particular instance	
22	you would be ceding, unlawfully ceding, your	
23	constitutional authority, I can't tell you. I think	
24	that is an issue, but on a practical matter	
25	MR. ADLEY:	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Say that again. I want to follow that. 1 2 MR. HOUSE: Well, under the constitution, you're 3 4 charged with determining whether or not an exemption is or is not granted under the ITEP program, so if you are 5 6 letting the local determination, in other words, a difference in Exhibit B from Exhibit A, if you're 7 8 letting that prevail, if you're saying right now that's 9 going to prevail in every instance and you're saying 10 that in your rules, then there could be an argument made 11 that you have ceded your constitutional authority. 12 You're not just getting input from the locals and going 13 forward or getting their approval to go forward. You're 14 actually letting them set, perhaps, a higher exemption. They could come back -- Exhibit A could have 80 percent 15 16 in it, Exhibit B could say 100 percent, and if you adopt 17 this, then you would be adopting the 100 percent. So 18 you would, in those instances, be ceding your authority 19 to a local jurisdiction. That may or may not be 20 permitted by the constitution. It's just something you 21 have to consider in that regard. You also have to 22 consider it with respect to whether or not you want to 23 do that as a Board and leave that determination, under certain circumstances, that determination would go to 24 25 the locals. You wouldn't have it anymore because it's



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

in your rules and you've ceded that authority. 1 2 So the latter thing that I'm talking about I think is more of your concern as a matter of 3 4 policy, and as members of the Board. The former thing, which means -- which is a potential legal challenge is 5 6 there. I can't tell you whether it would win or not. I'd give it less than a 50 percent chance. 7 8 MR. ADLEY: 9 There's no such thing as a good lawsuit 10 I don't care what you got. ever. 11 MR. HOUSE: 12 I agree with you. 13 MR. ADLEY: 14 Let me ask you this question: Under the 15 constitution, how does this Board -- what does it say 16 granting to the Board the right to set up the rules and so forth? What does the constitution say? I know what 17 18 it says about manufacturing. What does it say about the 19 Board and its authority? 20 MR. HOUSE: 21 Well, the Board and Governor. The Board 22 grants the exemptions with the approval of the Governor 23 in the best interest of the people of Louisiana, and so, 24 again, like I said, I think your primary concern is 25 whether or not you want to cede in, maybe in a very rare

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

#### MEETING MINUTES

4	f you think it's the right thing to do and want to do			
5	, do it. I'm just telling you what the consequences			
6	are because			
7	MR. ADLEY:			
8	No. I hear what you're saying about			
9	giving up your authority, but based on what you just			
10	said the constitution says, I think the Board has got a			
11	latitude of doing pretty much what they want to do, it			
12	sounds like. Am I wrong about that?			
13	MS. CLAPINSKI:			
14	And the constitution does grand the			
15	Board the authority to promulgate rules per this			
16	program.			
17	MR. HOUSE:			
18	Yes. Like I said, the challenge to it,			
19	to me, whether there's a legal challenge to it is			
20	irrelevant. I think you've got to whether it's good			
21	policy or not. If you do that's fine; that's good. If			
22	you don't or whatever, that would be your primary			
23	concern.			
24	MR. ADLEY:			
25	Mr. Windham.			

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. WINDHAM:	
2	One question that I have in my mind is,	
3	even though it says in here who the local authorities	
4	are, is there a point person with the local that would	
5	be point of contact? Should there be? If there's going	
6	to be a rule that says that the parish president is the	
7	one who will give or provide or	
8	MS. CLAPINSKI:	
9	I think it requires the approval of all	
10	five. At this point, there's	
11	MR. ADLEY:	
12	I think it requires a resolution of	
13	all	
14	MS. CLAPINSKI:	
15	Or four.	
16	MR. WINDHAM:	
17	So they would all be separate	
18	resolutions?	
19	MR. HOUSE:	
20	Yeah, and I think each of those	
21	resolutions would have to say we want to give them 100	
22	percent exemption and you may be in a situation where	
23	there's a contract that only says 80 percent exemption	
24	and then under this language, you'd be adopting the 100	
25	percent, but they may be very rare.	

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1		
1	MR. WINDHAM:	
2	Right.	
3	MR. HOUSE:	
4	But you are asking, you're asking for	
5	disagreement by putting in this there. Asking for a	
6	disagreement generally isn't a wise thing to do.	
7	MR. WINDHAM:	
8	So I guess exhibit-wise, those three	
9	documents would make up Exhibit B.	
10	MS. CLAPINSKI:	
11	Correct.	
12	MR. HOUSE:	
13	You would have	
14	MS. CLAPINSKI:	
15	Four.	
16	MR. HOUSE:	
17	And a letter from the sheriff.	
18	MR. ADLEY:	
19	It's amazing that when I read the	
20	Preamble, it says there are two things we wanted to do.	
21	We want to create jobs and we want the local	
22	involvement, and as we move back to the back, now we're	
23	in conflict with our Preamble. I think we'll take it,	
24	Richard, keep studying it and try to figure out, but I	
25	think the Board can do with the rules as it likes.	

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. MILLER:	
2	Thank you.	
3	MS. CLAPINSKI:	
4	In 503(E)(2)(a), there was discussion to	
5	take out "keep manufacturing establishment or unit in	
6	the state" and just change it, "to prevent relocation to	
7	another state or country." That change was made.	
8	There was some concern in (E)(2)(c)	
9	about using the term "cutting edge." It's been replaced	
10	with "innovative and state of the art." I don't know if	
11	that's any better.	
12	MR. ADLEY:	
13	Tell me exactly where you are again.	
14	I'm trying to see where you are. You're on little e	
15	where you're at?	
16	MS. CLAPINSKI:	
17	I'm 503(E)(2)(c).	
18	MR. ADLEY:	
19	Yep. Little c. I don't know what that	
20	means.	
21	MS. CLAPINSKI:	
22	I think it's, you know, new to the	
23	industry and that type of thing, I think is generally	
24	what state of the art	
25	MR. ADLEY:	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Did we recommend that being put in?	
2	Where did that come from?	
3	MS. CLAPINSKI:	
4	Just tried to find what I thought was	
5	just a little more clarifying. Maybe it's not. We can	
6	back and add some other language in there. If anyone	
7	has any suggestions on what to put there, I'll be happy	
8	take it.	
9	MR. HOUSE:	
10	There may be some similar language or	
11	some similar in the retention and	
12	MR. ADLEY:	
13	I'll ask you to look very carefully at	
14	that one. I mean, that's I don't have a clue what	
15	that means.	
16	MR. WINDHAM:	
17	Mr. Adley?	
18	MR. ADLEY:	
19	Mr. Windham.	
20	MR. WINDHAM:	
21	Would that be moving from an analog	
22	world to a digital world, state-of-the-art digital world	
23	versus analog where you, you know, you got to go out and	
24	turn dials in order to have something occur?	
25	MR. HOUSE:	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Yes. Those are ultimate goals of	
2	economic development in an investment. And, like I say,	
3	I think this comes from language that we've used often	
4	in connection with retention and modernization with	
5	projects over the years.	
6	MR. WINDHAM:	
7	Thank you.	
8	MR. ADLEY:	
9	I hate to sound old. When you went from	
10	rough paper to slick paper was enough for me. I didn't	
11	need the rest of it. The fax machine was the greatest	
12	thing ever came along. We certainly didn't need anymore	
13	than that.	
14	I think that's the point that what one	
15	of us view as one thing, another does not necessarily	
16	view it that way, and when you're not very clear about	
17	it, that's when you create a problem.	
18	MS. CLAPINSKI:	
19	Sure. I will point out, too, that all	
20	of that under 2 are factors that may be considered when	
21	determining if there's a compelling reason for the	
22	retention of jobs. So this in and of itself in the	
23	language as used here does not require the Board to do	
24	anything. It's just, I think, I'm giving parameters	
25	under which you may consider whether it's a compelling	



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 reason. 2 MR. ADLEY: Mr. Miller. 3 4 MR. MILLER: Or examples of what would be considered 5 6 upgrades or to retain those jobs. But, I'm sorry, I can't go along with 7 8 you being a computer science grad and an IT guy. Ι 9 think e-mail and whatever is coming next is going to be 10 even better. 11 MR. HOUSE: 12 And I would say that the rules in 13 general have their -- you may view them as ambiguous or 14 whatever you want to, but there's a reason to do that. 15 If you want to tie your hands in connection with making 16 decisions, then add more rules. If you -- and it seems 17 to me like that may not be what you want to do, but if 18 you do want to do that, add more rules, let's make them 19 a lot or specific. Then you won't have any judgment at 20 Although, sooner or later, you'll find that there all. 21 are enough lawyers around, you'll have some judgment 22 anyway. But I do think that you're trying to lay out 23 some general principles here on which this Board can 24 operate with goals to the future as to what we want to 25 do in what is a major reform of state government that



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the Board is the Governor and the Board and the	
2	Department of Economic Development are undertaking.	
3	MS. CLAPINSKI:	
4	Okay. And 503(H), I believe, there was	
5	the rule of the 10-year language in reference to the	
6	term.	
7	MR. ADLEY:	
8	And I just guess there's a reason for	
9	that, that now we put no term. Should five be there, or	
10	is there a reason why we just leave no term?	
11	MS. CLAPINSKI:	
12	I think I don't think necessarily	
13	five should be there. It just says the term of the	
14	exemption available under the the constitution	
15	MR. ADLEY:	
16	The reason I'm asking is for many years,	
17	y'all had the 10.	
18	MS. CLAPINSKI:	
19	Right.	
20	MR. ADLEY:	
21	And so why would there even be 10?	
22	MR. PIERSON:	
23	Mr. Chairman?	
24	MR. ADLEY:	
25	Why would you have it there to begin	

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

with? That's what I'm trying to figure out. 1 2 You have to push your button now. You can't raise hands. You've got to push your button, Mr. 3 4 Pierson. SECRETARY PIERSON: 5 6 So by not being specific here, we can back into and be in conformance with Exhibit A. 7 The 8 term will be negotiated as part of the cooperative 9 endeavor agreement with the community. So to maybe to 10 say not to exceed 10 is a possibility. 11 MR. ADLEY: 12 I got that. 13 SECRETARY PIERSON: 14 But I don't think we need to say it's 15 one or four. 16 MR. ADLEY: 17 That makes sense. I get that. I do. 18 Thank you. 19 Yes, ma'am. 20 MS. CLAPINSKI: 21 Okay. In 505(A), there were some 22 concerns about --23 MR. ADLEY: 24 Wait a minute. Now, you just -- H. 25 MS. CLAPINSKI:

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Oh, I'm sorry. J is just some changes,
2	and actually there should be a change that's not on
3	here. We took out whether the applicant meets. It's
4	really whether the activities meet, the activities at
5	the site, meet the constitutional definition of, it
6	should be, manufacturing, not of manufacturing
7	establishment. So I'll make that change, but that's
8	just to clarify
9	MR. ADLEY:
10	So you take out the constitutional
11	definition and use the definitions in these rules?
12	MS. CLAPINSKI:
13	No, sir. I'm not taking out anything
14	about the constitutional defini well
15	MR. MILLER:
16	Just establishment?
17	MS. CLAPINSKI:
18	Just the manufacturing
19	MR. ADLEY:
20	I'm at J. Are you in J?
21	MS. CLAPINSKI:
22	Yes, sir.
23	MR. ADLEY:
24	Okay. "Including whether the activities
25	at the site meet the constitutional definition of

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

manufacturing establishment." 1 2 MS. CLAPINSKI: Well, the activities aren't a 3 4 manufacturing establishment, so it either has to be whether the site --5 6 MR. ADLEY: Here's where I'm coming from. 7 8 MS. CLAPINSKI: 9 Yes, sir. 10 MR. ADLEY: 11 Early on in the definition, you define 12 manufacturing. 13 MS. CLAPINSKI: 14 Correct. 15 MR. ADLEY: 16 There are two different definitions between this definition and what's in the constitution. 17 18 MS. CLAPINSKI: The constitution defines the term 19 20 "manufacturing establishment," so the facility itself. The definition in our rules defines "manufacturing" as 21 22 an activity. That definition is based almost entirely on the constitutional definition of "manufacturing 23 24 establishment" as it was interpreted by a court case. I 25 think really the only thing that it tweaks is it talks

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

-			
1	about where's the sale?		
2	MR. HOUSE:		
3	Has to be for sale.		
4	MS. CLAPINSKI:		
5	I'm sorry. "For sale or uses another		
6	component for products placed for sale."		
7	MR. ADLEY:		
8	So I fully understand the constitution		
9	deals with establishment.		
10	MS. CLAPINSKI:		
11	Manufacturing establishment.		
12	MR. ADLEY:		
13	Not definition of establishment, so any		
14	definition we want to apply for manufacturing is		
15	possible?		
16	MS. CLAPINSKI:		
17	Yes, sir, that's correct.		
18	MR. ADLEY:		
19	All right. Thank you.		
20	MS. CLAPINSKI:		
21	And, like I said, from a court case that		
22	interpreted that constitution as well, the definition of		
23	manufacturing.		
24	MR. ADLEY:		
25	Okay.		
Г	TORRES REPORTING & ASSOCIATES, INC. Baton Rouge, LA 225.751.0732 225.752.7308 FAX		

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free 225.751.0732 225.752.7308 FAX

1	MS. CLAPINSKI:	
2	Okay. Right. And that's a key element	
3	to me in order to get the exemption under this program.	
4	And 505 deals with miscellaneous capital	
5	additions. Because of some of the language in the	
6	Preamble or the Statement of Purpose, whatever we want	
7	to call that, A was taken out because it dealt with	
8	things prior to the executive order and they is had some	
9	similar language in the 501 Statement of Purpose, so	
10	that was removed.	
11	And then we left what was the B and C as	
12	A and B that talks about, you know, B basically says it	
13	tracks the language of the executive order, which says	
14	that MCAs with pending contractural applications on June	
15	24, 2016 and which provide for new jobs shall be	
16	considered by the Board, which I think is pretty much	
17	entirely from the executive order. And then B just	
18	states that if they did not have a pending contractural	
19	application as of that date and didn't I'm sorry. If	
20	they had one, but did not provide for job, they're not	
21	eligible for the exemption, which I think is, again,	
22	tracking the language the executive order, but just	
23	giving some clarity to the MCA category of applications.	
24	MR. ADLEY:	
<b>~</b> -		

Now you're at 507?



25

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

	[	
1	MS.	CLAPINSKI:
2		Yes, sir.
3	MR.	WINDHAM:
4		Mr. Adley?
5	MR.	ADLEY:
6		I'm sorry.
7	MR.	WINDHAM:
8		So if there were MCAs that were
9	submitted prior	to that date and they created jobs,
10	they're able to	
11	MS.	CLAPINSKI:
12		They're able to be considered by the
13	Board.	
14	MR.	WINDHAM:
15		be considered by the Board?
16	MS.	CLAPINSKI:
17		That's correct.
18	MR.	WINDHAM:
19		Will the MCA applications that didn't
20	indicate jobs be	e availed the opportunity to be amended?
21	MS.	CLAPINSKI:
22		I don't think that's
23	MR.	WINDHAM:
24		Because previously well, the reason I
25	ask that	



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	Wait. I want to make sure. Say that
3	again. I want to hear that.
4	MR. WINDHAM:
5	What I'm asking, previously, the
6	applications didn't require that jobs be put on there.
7	MR. ADLEY:
8	Yes.
9	MR. WINDHAM:
10	So maybe the accounting department
11	didn't indicate there were new any jobs, they didn't
12	call out into the field, they just know that in their
13	accounting records, these expenditures were made, we can
14	apply for this program. We don't need to know about any
15	jobs, so we're not going to call anyone, so now we're
16	going to reject them and say, you know, you can't apply
17	for this
18	MR. ADLEY:
19	Let me tell you what we've asked of
20	Mr. Pierson this past week. It's a very good point. It
21	came up in our meetings over on the fourth floor. We
22	actually called Don and asked him if there were a way
23	because we deferred everything we had at the last
24	meeting is there a way now, in fairness, to contact
25	all of those people, give them the opportunity to get



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

MEETING MINUTES

Г

1	into compliance with the job requirement before they
2	come back up if what occurred, just what you just
3	described. We have asked as a courtesy from the
4	department for them to do that, to contact all of those
5	applicants, give them that opportunity before it comes
6	back to us again in case they did create jobs. And as
7	you mentioned, it was not required before, so they
8	didn't do it, but if they were creating jobs, we
9	certainly want to give them that opportunity to present.
10	MR. WINDHAM:
11	Okay. Thank you.
12	MS. CLAPINSKI:
13	Okay. We're in Section 507 now I think.
14	Let's see. That's just changing "establishments" to
15	"establishment."
16	MR. ADLEY:
17	Tell me again why we just deleted the
18	establishment off of that? Why did that happen?
19	MS. CLAPINSKI:
20	Well, I'd have to go back to because
21	we're comparing just one red line to another red line.
22	You have to ultimately go back to
23	MR. ADLEY:
24	I know. I went three or four of them -
25	well, three of them we've got now.

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MS. CLAPINSKI:
2	Because we're getting rid in okay.
3	The current rule, 507(A), the current rules have a sort
4	of definition that is pretty much verbatim from the
5	constitution of manufacturing establishment, so we
6	removed that from this section, so there is no logger an
7	A, and so B becomes A.
8	MR. ADLEY:
9	Okay.
10	MS. CLAPINSKI:
11	I think you're talking about "shall
12	consider for tax exemption building and facilities used
13	in the operation of new" and maybe that should be
14	it can stay establishments. I don't know if there was
15	any just sort of cleanup change. I don't think it
16	MR. ADLEY:
17	I just know we deleted that for some
18	reason, but we make reference to it right below that.
19	That's what was confusing. I don't really understand
20	what that's about.
21	Let me get you to take a second to look
22	at that when you get back to the office.
23	MS. CLAPINSKI:
24	Okay. Sure.
25	MR. ADLEY:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Because we reference it right below, so 1 2 I don't know if it's in or out. I can't remember. Ι 3 apologize. 4 MS. CLAPINSKI: I'm sorry. Where is it referenced 5 6 right -- the one below where I take out "operations" and I put in the term "establishment," that's because the 7 8 definitions that we have are for a manufacturing establishment and that's where it excludes all those 9 10 items that you're concerned with and I want to make sure we use the term as defined so that definition carries 11 12 itself through rules and you don't have anymore concerns 13 with that --14 MR. ADLEY: So the removal of A was to make sure 15 16 we're not in conflict of what we did over in the definitions; is that --17 18 MS. CLAPINSKI: 19 Well, the removal of A really is because 20 it's verbatim from the constitution that's already 21 there. 22 MR. ADLEY: 23 Oh, I remember now. We did remove it. 24 MS. CLAPINSKI: 25 And we defined manufacturing.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	We did remove it because we were
3	creating as you put it, it deals with the
4	establishment. We deal with the definition.
5	MS. CLAPINSKI:
6	Yes, sir, of the activity itself.
7	MR. ADLEY:
8	I got it. That's it. That's why it's
9	gone. It out to stay gone.
10	MS. CLAPINSKI:
11	Yes, sir, unless you tell me otherwise.
12	Okay. If you go down I'm trying to
13	compare both of these now. There's an addition you
14	had concerns on 507, depending on which version you're
15	looking at, well, now it's (A)(3).
16	MR. WINDHAM:
17	Are you in 509 or 507?
18	MS. CLAPINSKI:
19	I'm in 507.
20	MR. ADLEY:
21	507.
22	MS. CLAPINSKI:
23	There was concerns about the owners who
24	own the property but do not engage in manufacturing, and
25	there was a discussion that it should mirror the

TORRES REPORTING & ASSOCIATES, INC.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 language... 2 MR. ADLEY: That discussion -- I remember it Yeah. 3 That discussion was about the manufacturer comes 4 n ow. in, the manufacturer determines that instead of him 5 6 doing the work himself --7 MS. CLAPINSKI: 8 Correct. 9 MR. ADLEY: 10 -- to complete his manufacturing 11 facility, hire somebody else. 12 MS. CLAPINSKI: 13 That's correct. 14 MR. ADLEY: 15 And this was an issue of if you're going 16 to do that, you come in, you get ITEP, then you go hire the third-party, then you would have the obligation to 17 18 pay --MS. CLAPINSKI: 19 20 Property tax. 21 MR. ADLEY: 22 -- the property tax. 23 MS. CLAPINSKI: 24 That's correct. So that language was 25 inserted there.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	Okay. Thank you.
3	MS. CLAPINSKI:
4	Yes, sir.
5	There's some other changes that just
6	change the term "facility" again to "establishment" to
7	stick with that carrying through of the definition of
8	manufacturing establishment throughout the rules.
9	Let's see.
10	MR. ADLEY:
11	What did we end up with the
12	establishment on the front office? Where do we deal
13	with all of that or did we?
14	MS. CLAPINSKI:
15	Well, I think that goes into 509, which
16	is "Integral Parts of the Manufacturing Operation," and
17	that was one of the things, I believe, at the last rules
18	committee you asked the members to take a look at for
19	discussion at this meeting as far as what activities
20	they would or would not consider integral to the
21	manufacturing establishment. So that's been left alone
22	from the previous version to this version for further
23	discussion, deletions, additions, whatever the rules
24	committee decided.
25	MR. WINDHAM:

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Now, I'm going to suggest and throw this
2	out for discussion as we move forward. I, for one, do
3	not believe sales is part of manufacturing, nor
4	transportation, and I certainly believe packaging could
5	be and quality control could be. The word "other
6	activities approved by the secretary" appears to be
7	extremely broad to me. So I know that was an interest
8	to Mr. Windham and I guess to Don. If y'all want to
9	make some comment on that.
10	MR. WINDHAM:
11	Certainly transportation is not really
12	defined in here. So transportation within the fence is
13	one thing.
14	MR. ADLEY:
15	Sorry. Say that again.
16	MR. WINDHAM:
17	Transportation within the fence line
18	could be a conveyor system that moves a product during
19	the assembly process from one end of the plant to
20	another. A crane, a regular conveyor system. If it's
21	an assembly facility in an automotive dealer situation,
22	they have a conveyor system that runs the entire length
23	of the operation. That is transportation.
24	MR. ADLEY:
25	We don't have a definition of

TORRES REPORTING & ASSOCIATES, INC.



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

MEETING MINUTES

Г

1	transportation. In my world, that wouldn't be the
2	definition of transportation, but if you believe it is,
3	I think you need to find a better word. Transportation,
4	movement of trucks and vehicles, product through
5	pipelines and so forth, that's what transportation, at
6	least as I remember it as chairman of Transportation
7	Committee of Louisiana, that's the definition we have.
8	MR. WINDHAM:
9	Sure. I think you can say something
10	along the lines of export of goods to the marketplace,
11	transportation involving exporting goods to the
12	marketplace.
13	MR. ADLEY:
14	Now, and I view transportation as
15	meaning that, and I don't view that as part of the
16	manufacturing. That's just my view.
17	MR. WINDHAM:
18	Right.
19	MR. ADLEY:
20	I don't view that as a manufacturing
21	process.
22	MR. WINDHAM:
23	But, see, I see like forklift, for
24	instance, it transports the goods from one side of the
25	facility to the other side so that they can be packaged

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

in that --1 2 MR. ADLEY: I don't think anyone has any objection 3 4 to anything that goes on inside the plant itself in the Transportation could be clearly -- or sales is 5 process. 6 cheery interpreted as things that go on outside of that 7 facility. I think that's where I personally run into an 8 issue with it. 9 MR. WINDHAM: 10 I guess one of the things with sales, for instance, is things that can leave the facilities 11 12 are not veiled the opportunity for exemption, such as a 13 laptop; right? 14 MS. CLAPINSKI: 15 That's correct. 16 MR. WINDHAM: No exemptions for laptops, but if you 17 18 have a mainframe computer that keeps your inventory, it 19 keeps the cost of goods sold, it keeps your entire 20 accounting system, it keeps up with the sales of the 21 products, that is integral to the process, to the 22 manufacturing, but it doesn't leave the facility. 23 MR. ADLEY: I don't see how that relates to sales. 24 25 You've lost me there. I get the mainframe computer. Ι



#### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 get that. 2 MR. WINDHAM: I quess what I'm saying, if I'm sitting 3 4 in the establishment and I'm making phone calls because of the nature of the product and I make sales to 5 6 Mr. House and then the system, I'll punch in the system 7 how much product gets delivered to Mr. House, that's 8 integral, that's sales. It's part of the process. It's 9 not --10 MR. ADLEY: I don't think -- you'll never convince 11 12 me that's part of the process of manufacturing. It's 13 not. What this gentleman just said where he's making 14 mud, that's not part of the process, and him making a 15 sales call is not part of the process of manufacturing 16 the mud. That's just what I think. The whole Board 17 would have to decide what you want to do. 18 MR. HOUSE: Well, the definition of manufacturing --19 20 MR. ADLEY: 21 I kind of doubt that the Governor's 22 office would even view that as part of the 23 manufacturing. 24 MR. WINDHAM: 25 I guess there are a few things on there.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

MEETING MINUTES

Transportation on the inside of the fence, we're good 1 2 with; right? MR. ADLEY: 3 4 I think anything that goes on within the facility that's part of the process is okay. I think if 5 6 you said -- if you tied whatever you're doing to part of the process, I think you're okay, but I think if you 7 8 leave it open without tying it to the process, I think 9 it's a problem. 10 MS. CLAPINSKI: 11 And I think, as I stated last time, this is in here because these are items that have in the past 12 13 been considered part of manufacturing that this rules 14 committee and then the full Board will need to make a 15 determination on, and these are here for your discussion 16 for discussion purposes. This is not my recommendation 17 one way or the other on any of these. 18 MR. ADLEY: 19 No. I got it. 20 MS. CLAPINSKI: 21 Yes, sir. 22 MR. ADLEY: 23 They're here because that's what's 24 always been here. 25 MR. WINDHAM: **Baton Rouge**, LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	That's what I read in the minutes, too,
2	that there was discussion about that, so
3	MR. ADLEY:
4	Mr. Pierson, did you have your button
5	pushed?
6	SECRETARY PIERSON:
7	I'll have to contemplate sales as
8	regards to Number 5, "other activities as approved by
9	the secretary and the Board." My opinion would be that
10	it can just stand. The reason is it's going to have two
11	tests, my test and the Board's test, so keeping in mind,
12	folks like Mr. Miller, that there are processes and
13	things that we have not yet envisioned that future
14	boards will have to consider, I think 5 can stand.
15	MR. ADLEY:
16	Got it.
17	MS. CLAPINSKI.
18	Okay.
19	MR. ADLEY:
20	Thank you.
21	MS. CLAPINSKI:
22	All right to move on?
23	MR. ADLEY:
24	Yes, ma'am.
25	MS. CLAPINSKI:



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Okay. In 511, there's, again, some
2	other changes from "manufacturing facility" to
3	"manufacturing establishment" or "an establishment" to
4	follow through with that definition.
5	In 513, what is now B, there was, I
6	believe, some discussion that if the manufacturing
7	establishment moves, that there needed to be some
8	blessing of the new local governing authorities where
9	the new location was to continue that exemption, so that
10	language has been added.
11	MR. ADLEY:
12	Where are you at?
13	MS. CLAPINSKI:
14	This is 513.
15	MR. ADLEY:
16	Okay.
17	MS. CLAPINSKI:
18	New B.
19	MR. ADLEY:
20	I don't have a problem. I don't have
21	any notes beside it, so
22	MS. CLAPINSKI:
23	Oh, all right.
24	517 B, on the ineligible, we just added
25	it because it's included in the definition that

TORRES REPORTING & ASSOCIATES, INC.

S, INC. 225.751.0732 225.752.7308 FAX



COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

New Orleans, LA 504.392.4791 504.392.4852 FAX

**Baton Rouge**, LA

MEETING MINUTES

replacement required for the rehabilitation or 1 2 restoration of facility may be included, so I just put that caveat there as well to finish through that 3 4 definition. And I believe --5 6 MR. ADLEY: I'll share with you that under 517, the 7 8 environmentally required issue, not suggesting that you 9 do anything at this point, but just to share with you 10 we're having discussion about --MS. CLAPINSKI: 11 12 Yes, sir. 13 MR. ADLEY: 14 Because the Governor was adamant about 15 not wanting to allow ITEP, but I think we also recognize 16 if some plant is shutting down because of some federal 17 guideline, there might be reason for that. 18 MS. CLAPINSKI: 19 Okay. And when that decision made, I'll 20 be happy to make changes as necessary. MR. ADLEY: 21 22 And I'm hoping to be able to give that 23 to you soon. 24 MS. CLAPINSKI: 25 Okay.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	But the last, on B
3	MS. CLAPINSKI:
4	Yes, sir.
5	MR. ADLEY:
6	It says, "If the" well, I think
7	you've got a word missing. "If the" needs to come out,
8	and, "If an application includes an establishment which
9	is already on the taxable rolls, the Board shall
10	consider granting exemption only if that assessor
11	agrees."
12	MS. CLAPINSKI:
13	That should not be in there anymore. If
14	you look at I think you're looking at the version
15	where we tried to compare the two red lines, and I think
16	there may be that was a little bit difficult, too.
17	If you look under
18	MR. ADLEY:
19	I'm reading it. You've got it all in
20	one paragraph here. That's why I'm
21	MS. CLAPINSKI:
22	Yes, but I think that's one document.
23	The document that I'm looking at is the one
24	MR. ADLEY:
25	Okay. Let me make this suggestion to

TORRES REPORTING & ASSOCIATES, INC.

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

Γ

1	you: This is the document that y'all sent us.
2	MS. CLAPINSKI:
3	No. That's the document that you were
4	sent today that compared the two red lines.
5	MR. ADLEY:
6	If it was sent to us today, we printed
7	it out today. Has it changed?
8	MS. CLAPINSKI:
9	There's a document that was sent out
10	yesterday. That is the redline to the current rules
11	because that is that's the document I'm reading from
12	here, and my B says, "The Board shall not consider for
13	tax exemption any property listed on an application on
14	which ad valorem property taxes have been paid." There
15	was language stricken from that. I don't know yeah.
16	MR. ADLEY:
17	I got all of that's deleted here under
18	B, and then you pick up with redline, "If an application
19	includes an establishment."
20	MS. CLAPINSKI:
21	Yeah. I see it. Yes, sir. Okay. I'm
22	sorry. Go ahead. I apologize. I missed that part.
23	MR. ADLEY:
24	All I'm saying to you is the one I'm
25	reading says notify the assessor. It appears to me the

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

**MEETING MINUTES** 

Г

1	proper notification is back to your local government
2	again. Is there a reason for the difference or is one
3	of them just appraising for a value? What am I missing
4	here?
5	MS. CLAPINSKI:
6	That language to the assessor is part of
7	current rules. I just it wasn't changed. If
8	there's
9	MR. ADLEY:
10	I would suggest from the assessor, you
11	get back to the local government again.
12	MS. CLAPINSKI:
13	Well, the assessor, this is really I
14	think the reason the assessor is used there is you're
15	talking about the taxable rolls and the assessor is one
16	who maintains those taxable rolls, so is an
17	establishment already on the rolls, the Board considers
18	granting the exemption only if the assessor agrees to
19	remove it from the rolls.
20	MR. ADLEY:
21	That's right. That means the assessor
22	removes it from the tax rolls.
23	MS. CLAPINSKI:
24	Yes, sir.
25	MR. ADLEY:
	Baton Rouge, LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

That means he removes the tax going to 1 2 local government. MS. CLAPINSKI: 3 4 Correct. 5 MR. ADLEY: 6 The local government, that's what this is about. 7 8 MS. CLAPINSKI: I think the whole 9 No. I understand. 10 language needs to change, then. Only the assessor can remove it from the rolls is what I'm saying. 11 12 MR. ADLEY: 13 I got you. 14 MS. CLAPINSKI: That can't be --15 16 MR. ADLEY: 17 I don't think it's -- you can read this 18 clearly to mean that he makes the decision. 19 MS. CLAPINSKI: 20 Got it. 21 MR. ADLEY: 22 And I don't think that's what we're 23 intending to do here. 24 MR. WINDHAM: 25 So, Mr. Adley, process-wise --

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	Mr. Windham.
3	MR. WINDHAM:
4	Process-wise, does that mean they would
5	in turn have to go get exhibits from all of the
6	appropriate parties?
7	MR. ADLEY:
8	I think what this is dealing with, 517,
9	which is your ineligible property, and then you have a
10	provision here that says, "If an application includes an
11	establishment or addition which is already on the rolls,
12	the Board shall consider granting exemption only if the
13	assessor agrees in writing." What should be here is if
14	the local governments agree. Now, how you do that, I
15	don't know. Frankly and Mr. Miller, at our last
16	meeting, tried to make a really good point. I should
17	have joined in with him. I regret I didn't. I've been
18	chewed out for not doing that. When we had somebody
19	that showed up here that actually had a facility that
20	was closed and came for special exemption from us not to
21	pay property tax on something that was closed, so,
22	therefore, you've got a piece of investment property out
23	there paying no property taxes. I think you were trying
24	to get them to a point to where if you got approval from
25	local government who was giving up the revenue stream,



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	that was okay. And I think that's what this is about is
2	very much the same thing, and so you remove it, you're
3	allowing the assessor to control the revenue stream that
4	belongs to local government.
5	MS. CLAPINSKI:
6	Yes, sir.
7	MR. WINDHAM:
8	So
9	MS. CLAPINSKI:
10	I think it's required.
11	MR. WINDHAM:
12	In order for the exemption to be
13	granted, though, you have to have Exhibits A and B;
14	correct?
15	MS. CLAPINSKI:
16	For advances filed after June 26th
17	(sic), 2016, that's correct. 24th. I'm sorry.
18	MR. WINDHAM:
19	So we have an ineligible item here that
20	would be considered granting considered to be granted
21	a tax exemption. In order for that tax exemption to be
22	provided, now I have to have, for ones with advances
23	submitted after June 24th, I now have to and have A and
24	B before I can get that exemption; correct?
25	MS. CLAPINSKI:

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	I don't know if this would
2	necessarily I think if you have an advance after that
3	date, yes, you already have to have an Exhibit A and
4	Exhibit B.
5	MR. WINDHAM:
6	So the assessor's put it on the roll;
7	the Board's going to consider it; the Board has to have
8	Exhibits A and B before it can considered; correct?
9	MS. CLAPINSKI:
10	For advances after that date, yes.
11	MR. WINDHAM:
12	So, therefore, LED is going to have to
13	go negotiate with the locals and go through A and B
14	MR. ADLEY:
15	Now, wait a minute. Wait a minute.
16	MS. CLAPINSKI:
17	LED is not
18	MR. ADLEY:
19	This is a guy that's been paying
20	property taxes.
21	MS. CLAPINSKI:
22	Well, I think this is generally this is
23	when the property has gone on the rolls, but no property
24	taxes have been paid yet, so sometimes we have that
25	situation. So I think once property taxes are paid,



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	unless there's a change order or some sort that they
2	agree to it, so this is when sometimes the exemption is
3	not filed properly, the assessor will put the property
4	on the rolls, but no property taxes have been paid. In
5	that case, this is what this attempts to address.
6	MR. ADLEY:
7	If that's what you're trying to get at,
8	that's what you need to say.
9	MS. CLAPINSKI:
10	Okay.
11	MR. ADLEY:
12	And I don't think it says that when I
13	read it. It certainly doesn't say that, that someone
14	filed incorrectly, they never have been on the roll
15	MS. CLAPINSKI:
16	Well, I think if you look down.
17	MR. ADLEY:
18	as a matter of clarifying something
19	up for the assessor.
20	MS. CLAPINSKI:
21	Sure. The C clearly states that "The
22	Board shall not consider for tax exemption any property
23	listed on an application for which ad valorem property
24	taxes have been paid," so once taxes have been paid
25	that's over.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 MR. ADLEY: 2 Again, on my packet, that's all scratched out. 3 4 MR. WINDHAM: 5 Well, I guess as I'm reading this, 6 Mr. Adley, "The Board shall consider granting tax exemption," and the only way we can grant tax exemption 7 8 is if we have Exhibits A and B. MS. CLAPINSKI: 9 10 For advances filed after the executive 11 order date, that's correct. 12 MR. WINDHAM: 13 Correct. 14 MS. CLAPINSKI: 15 So you're already going to have some 16 approval by the locals at that point. 17 MR. WINDHAM: 18 I think I'm going to have to go get it 19 because the assessor put it on the tax rolls. Taxes, 20 they couldn't have been paid, but for some reason they 21 got on the tax rolls. Now we're saying, no, the Board 22 will consider it, but someone's going to have to go get Exhibits A and B for those filed after the cut off date. 23 24 I'm just pointing that out process-wise, 25 it seems that way.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	Y'all go figure that out.
3	MS. CLAPINSKI:
4	Yes, sir. I think that's
5	MR. ADLEY:
6	Mr. Miller.
7	Are you done?
8	MR. WINDHAM:
9	Yes.
10	MR. MILLER:
11	I guess I'm sorry.
12	SECRETARY PIERSON:
13	Go head.
14	MR. MILLER:
15	Just as a practical note, if I'm the
16	business, I'm going to get the local input as much as I
17	can. I mean, it's just going to make it that much
18	easier for the Board to review it, everybody knows
19	what's going on.
20	I want to go back to property tax on the
21	rolls. I guess I'm, for the first time, I'm kind of
22	catching this. If a tax bill goes out
23	MS. CLAPINSKI:
24	Yes, sir.
25	MR. MILLER:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

-- but the check is not written, there's 1 2 still a chance to get back the exemption? MS. CLAPINSKI: 3 4 If --MR. MILLER: 5 6 But if the check's written, then it's a done deal? 7 8 MS. CLAPINSKI: 9 That's correct. 10 MR. MILLER: 11 Okay. 12 MR. ADLEY: 13 All right. We're getting close. 14 MS. CLAPINSKI: 15 I think that's the last of my changes 16 from one version, from the prior redline to this redline. 17 18 If you have other comments, we'll be 19 happy to take those. 20 MR. ADLEY: Mr. Pierson. 21 22 SECRETARY PIERSON: 23 Just closing out, we're talking about 24 this exception about this plant that's closed, and I'm 25 just struggling why this exception is sort of parked



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	here. The 517 may have been about property previously,
2	but I think now it wants to address ineligible property,
3	so it should speak to ineligible property. So if
4	there's this exception we're trying to talk about, maybe
5	it doesn't go in 517. Just a note there.
6	MS. CLAPINSKI:
7	Okay.
8	MR. ADLEY:
9	Put it wherever you want to and just
10	tell me where it is.
11	Okay. Is that it?
12	MS. CLAPINSKI:
13	Yes, sir.
14	MR. ADLEY:
15	All right. Members, do you have any
16	further questions on what we've received today? Now,
17	what I'm asking them to do for our benefit for our next
18	meeting, move away from the redline now
19	MS. CLAPINSKI:
20	Just a clean copy.
21	MR. ADLEY:
22	just give us say, "Okay. We are
23	going to read the rules now and see what we like or
24	don't like about what's in those rules."
25	MS. CLAPINSKI:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Absolutely. 1 2 MR. ADLEY: That would be helpful. 3 4 And I'm going to get to your comments in just a second, Mr. Pierson. I want to get this public 5 6 comment piece out the way if I can. I do have some cards here. Let me just 7 8 go through them in the order that they were given to me. 9 I assume they wish to speak. 10 Is it Mike, is it, Tarantino; am I 11 saying that correctly? 12 MR. TARANTINO: 13 Yes, sir. 14 MR. ADLEY: 15 With Area Economic Development. 16 Mike, when you sit down, if you would, 17 just for our recording, identify yourself again and make 18 Thank you. your comments. 19 MR. TARANTINO: 20 Good afternoon. I'm Michael Tarantino, President and CEO of the Iberia Industrial Development 21 22 Foundation. We handle economic development for Iberia 23 Parish and municipalities. 24 Good afternoon. We are pleased to be 25 able to address you today, and thank you so much for

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	taking just a minute to hear a couple comments. These
2	are more comments, not so much questions, but maybe
3	there will be a question in there somewhere.
4	My comments today are, basically looking
5	through in here in the last presentation, particular to
6	the Preamble, a part of the Preamble on Section 2, and
7	also as it pertains to Exhibit B.
8	Let me just say that I personally
9	support and I also serve on the Board of Directors for
10	the Louisiana Industrial Development Executives
11	Association, although, I'm not speaking on behalf of
12	that organization today.
13	Those two particular let me just say,
14	I support the idea of local input in all of these
15	proceeding. It's definitely important for the locals to
16	have that kind of had input, especially because of the
17	effect it has on them. My concern has to do with the
18	process of approving this while we're working on a deal
19	with the prospect. As a local economic developer, we
20	work prospects all of the time. Many times they require
21	a confidentiality; many times they require expediency in
22	getting these things approved, and I'm afraid that in
23	the process of getting some of these things approved or
24	bringing those before the local governing bodies, the
25	process may take longer than the prospect or the company



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 | would wish to.

2 Secondly, these are public meetings, and typically the -- at least the companies that I've worked 3 with would like to reserve the right to hold certain 4 information in confidence, so I would hope that we could 5 6 maybe take the input of some local economic developers, as we put together the ins and outs of those particular 7 8 rules, with the result being a streamlined process to 9 get us to exactly the types of rules and types of local 10 input that you'd like to see. I'd just like to see a streamline process that could work easily and simply so 11 12 that the locals could have all of the input they'd like, 13 but that we can honor the business process and the 14 processes that go along with.

15

MR. ADLEY:

And I would just suggest the best thing for you to do is whatever recommendations you have while we're working through this process is up to Don and them to put together. The Exhibits A and B, they're going to be working with local governments, so whatever concerns you have there, I really think that's probably the best place to address it.

23

MR. TARANTINO:

24 Certainly. I work very closely with the
 25 secretary and LED team --



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 MR. ADLEY: 2 We don't want to know how close, just y'all work together. 3 4 MR. TARANTINO: 5 Thank you. 6 MR. ADLEY: Rebecca Shirley. 7 8 MS. SHIRLEY: 9 Good afternoon. My name is Rebecca 10 Shirley. I'm the Director of Business Development for 11 One Acadiana. We're a regional economic development 12 group representing nine parishes in the Acadiana area. 13 My remarks today are supported by those economic 14 developers, such as Mike Tarantino, who was just here. 15 First of all, I want to thank you for 16 allowing us to be partners with you as we're looking at 17 these rules and making these changes. It's very 18 important for us because we're talking to these 19 businesses, and I have to say that I've had more 20 businesses who have asked me questions about this and 21 what those changes are going to be, in particular, those 22 who have had their five-year exemption, and as they said 23 to me, when I applied for this, I did everything that 24 the rules and regulations said that I had to do at that 25 I complied with what was asked of me, and now time.



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	it's time for that five-year exemption and I'm concerned
2	that it's not going to be honored whenever I honored my
3	commitment at the beginning. So I ask that be something
4	that you definitely take into consideration.
5	MR. ADLEY:
6	I do want to clarify for you because
7	it's and I need to add the fact the that, on the
8	rules, I forgot to tell you, the provision to make sure
9	that we have those live meetings, that needs to be
10	inside the rules. We need to have that clause. We are
11	live, and we're here for a reason, to make sure that
12	there's total transparency in what occurs.
13	When although people, I think, have
14	just accepted that we have a 10-year deal in Louisiana,
15	that's not the law, and the Board has always, regardless
16	of who is here now or who was here before, you have
17	always been required to go there for approval, and when
18	people applied, I think everybody did know that. I
19	think everyone's expectations are that everything just
20	happens this way, but it doesn't necessarily the law
21	doesn't say that. For what it's worth.
22	MS. SHIRLEY:
23	Thank you.
24	I particularly work with existing
25	businesses, and those businesses are the ones who have
	Baton Bourge LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

been here and made those investments over years, capital 1 2 investment, as well as hiring our friends and neighbors, and a number of the projects that they do are when they 3 4 do the requests, don't necessarily have a job creation, but they allow them to remain competitive and to retain 5 6 those jobs, which, for us, is very important. A number of rural parishes exist in Acadiana, and being able to 7 8 remain competitive in a small community that has a lot of economic challenges and has a lot of transportation 9 10 challenges, being able to remain competitive is what allows them to stay there. So their use of the 11 12 miscellaneous capital additions has been something that 13 has been a big part of them.

14 So I'm reminded of a company that is a 15 food processing company. They have 100 employees full 16 time and 30 part time, and they utilize this to be able to remain competitive. Being able to use it allows them 17 18 to get a contract with an international fast food 19 restaurant providing something for them that is going to 20 allow them to possibly hire new employees down the road. So potentially, Secretary Pierson, what they will have 21 22 to look at according to what these rules are is not using miscellaneous capital additions, but as a project. 23 24 So that may be just some rules that we're just going to 25 have to make sure that we make known to businesses as



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 they move down the road. 2 MR. ADLEY: I would suggest to you, too, it would be 3 4 very helpful, particularly for our economic development folds, to spend a little time with a tax foundation to 5 6 look at the competitiveness of Louisiana so that you know we are more competitive that any state in America 7 8 by a long shot. Our ratio of investment in Louisiana versus state and local taxes is .01 percent. To remain 9 10 competitive, we're almost at zero. Way ahead of 11 everybody else just for what it's worth. And, look, I'm 12 a business guy myself. I get it. We've got to get 13 everything we can get, but they really should look at 14 that just to see where Louisiana stands. We are way 15 ahead of everybody else in your investment compared to 16 the state and local taxes paid. I mean way ahead. 17 MS. SHIRLEY: 18 Thank you. 19 MR. ADLEY: 20 Hank you. That's a selling point for 21 you to take home. 22 MS. SHIRLEY: 23 Thanks. 24 MR. ADLEY: 25 And Dianne Hurley (sic), Together



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	Louisiana.
2	Did I say that right?
3	MS. HANLEY:
4	Hanley.
5	MR. ADLEY:
6	Hanley. I'm sorry. I'm from Bossier.
7	MS. HANLEY:
8	My name is Dianne Hanley with Together
9	Louisiana. I really appreciate what you just said,
10	Senator Adley, that you reiterated that this is a
11	five-year contract. That's in the law, and that's truly
12	what I want to speak to right now because what gives us
13	great cause and concern is 501(B) where it talks about
14	projects and fairness and assurances.
15	MR. ADLEY:
16	That's in the Preamble part?
17	MS. HANLEY:
18	Preamble part.
19	MR. ADLEY:
20	Okay.
21	MS. HANLEY:
22	I'd like to really address that. I feel
23	that that language needs to be tightened considerably,
24	we at Together Louisiana do, that we're a little
25	concerned that this language appears to bind the Board



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	to, frankly, an illegal assurance. It is illegal to
2	assure something 10 years when we have a constitution
3	that says five years. No tax exemptions are legal that
4	are not provided for in the constitution, and the
5	constitution says that there is a five-year property tax
6	exemption, not a 10-year property tax exemption.
7	The constitution allows that a contract
8	may be renewed five years for one time for up to five
9	years, and doing so is a new contract. It must be
10	approved like a new contract; it must be signed like a
11	new contract.
12	The executive order applies guidelines
13	to all new contracts, not projects, as listed in the way
14	it is stated in 501(B). The proposed language in these
15	rules, frankly, it muddies the waters of that matter.
16	It appears to allow renewals to be treated as existing
17	contracts when they are not. If anyone granted
18	assurances for a 10-year exemption, they, again, acted
19	against the law of the State of Louisiana in doing so.
20	This Board should not bind itself to these kind of
21	assurances, which we frankly believe are
22	unconstitutional.
23	So we just wanted to drive that home and
24	we want to see the language definitely tightened up
25	under 501(B) to state that, you know, we're not going to



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	give projects assurances beyond five years because there
2	has to without them recognizing that is a new
3	contract that can be signed or not signed, but that it
4	is not a continuation. All renewals are not a
5	continuation that is assured. So we wanted that
6	language in there.
7	Thank you.
8	MR. ADLEY:
9	Thank you, ma'am. And, again, we
10	appreciate y'all's participation. Thank you.
11	Bob Adair, Louisiana Mid-Continent.
12	I thought you promised me you weren't
13	going to talk about environmental stuff today.
14	MR. ADAIR:
15	I'm not going to talk about that.
16	Bob Adair here from LOGA. Thank you.
17	I've just got a, what I think is a
18	practical application. We're trying to get our arms
19	around this, as I know, you are, too, and I think the
20	analogy that you're very familiar with is how the bill
21	become law, you know, the flow chart. Maybe we should
22	have something like how an ITEP application becomes a
23	contract. And as we have all of these red lines that
24	we're looking at, we might not all have all of the
25	answers yet, but I think that might flush out some of

TRA

# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the potential law jams or logistically how we're going
2	to do this. But I was, as we're going through this
3	discussion, I've been thinking logistically, "Okay. How
4	does this happen?" It goes to the LED and then you go
5	to the parish and then you go back. I mean, what is the
6	flowchart, so
7	MR. ADLEY:
8	I think at this point, I think once we
9	get down to where we have something fairly definitive
10	where we are, I think the department would certainly be
11	in a position to put that together for us.
12	MR. ADAIR:
13	Well, even before then. I'm thinking
14	thee starting line, it might help you identify where the
15	law jams are now that you might need to work on.
16	MR. ADLEY:
17	I suggest you get with Don and y'all
18	work out something. Any information they can bring us,
19	we certainly appreciate it, and we can see it. No. I
20	think that's a good suggestion. That's very helpful.
21	Kathy Wascom, LEAN.
22	MS. WASCOM:
23	Good afternoon. Kathy Wascom, Louisiana
24	Environmental Action Network. We have many of the same
25	difficulties with Section B because the

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	The section you're 501(B), is that
3	where you are?
4	MS. WASCOM:
5	501(B), right in the Preamble.
6	MR. ADLEY:
7	Okay.
8	MS. WASCOM:
9	As far as treating renewals simply as a
10	continuation rather than in our mind, it keeps
11	ongoing everything that has been filed before the June
12	24th, it just keeps on as is with none of the new rules
13	put in place.
14	And I would call your attention, also,
15	to Section 529, which actually speaks of renewal of the
16	tax exemption.
17	MR. ADLEY:
18	Excuse me. I lost you. Section?
19	MS. WASCOM:
20	Oh, I'm sorry. It's on the very last
21	page, Section 529. It's actually called "Renewal of Tax
22	Exemption Contract," and so if the renewals are being
23	treated the same as 10-year being treated as a
24	10-year Industrial Tax Exemption, then probably what
25	would be the purpose of the renewal? What would be the

TRA

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

purpose of you even considering a renewal if it's just 1 2 simply a rubber stamp of what was previously done before the executive order? 3 So that local government, I think, is 4 probably very concerned, also, as their school boards 5 6 look for funding and the sheriffs, and there's also 7 other government entities that also use property tax, 8 like your parks, your libraries, your transportation systems, whether or not they would be involved in this, 9 10 also. So there will be some guidance, I assume, from 11 the department on who is being involved in this. 12 MR. ADLEY: 13 You're raising an interesting point I 14 had missed. 15 Again, can one of y'all, the department, 16 step back up here just for a second? Just reading what she was going over, and clarify for us -- I hadn't 17 really thought about that. When you brought it up, it 18 19 just hit me. In 529(B), where she was, it says, 20 "Eligibility of the applicant and the property for 21 renewal of exemption will be reviewed by the Board using 22 the same criteria as was used in the initial contract." 23 So tell me what that means where everything is -- the continue we were having, 324 and all of that stuff. 24 25 Somebody help me with that. Don? Baton Rouge, LA



TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

225.751.0732 225.752.7308 FAX

1 SECRETARY PIERSON: 2 I'll be happy to. Is she the last Is there anyone behind her? 3 speaker? 4 MR. ADLEY: No, but I'm going to let her finish. 5 Ι 6 am. But if you'd kind of answer that, I'm going to let her finish. I interrupted her. I'll do that. 7 SECRETARY PIERSON: 8 9 Well, specifically to what she speaks to 10 is exactly why we've issued the executive order. 11 Everything in the past had no accountability associated 12 with the ITEP contract. There wasn't a specified job in 13 here; there wasn't a specified capital investment. 14 There was an advanced notification, which was their best 15 estimate of what the project might cost, how many people 16 it could take to run it, and that was before technology 17 advanced year in, year out. So today going forward, 18 with Exhibit A, we'll have the ability in five years, or 19 whatever the term that the locals specify as part of 20 Exhibit A, to go back and be confident that what the 21 company pledged is being delivered. 22 MR. ADLEY: 23 I got that. 24 SECRETARY PIERSON: 25 That's in the record in the --



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 MR. ADLEY: 2 I'm trying to understand what does No. this do with this relationship with that June 24th date 3 4 and so forth, this language here? That's all I'm trying 5 to get. 6 MR. HOUSE: What I think it does is, going forward, 7 8 in your new contracts issued under the executive order, 9 you may have -- you may not have five years with a 10 five-year opportunity for renewal. You may have three 11 and three; you may have one five-year contract. The 12 term of the contract can be negotiated, will be 13 negotiated going forward. The contracts that have been 14 approved to date specify five years with a five-year 15 renewal period. When you renew a contract, you renew 16 the contract. It's that simple. There's a contract in 17 You as members of the Board, you can renew it, place. 18 you can not renew it. If you don't renew it, it's gone. 19 The department's consistent position has 20 been that renewals of the contract have been part of 21 what we have told people over the years that we would 22 support. 23 MR. ADLEY: 24 Yeah. So can I ask this question? For all of those that we deferred at the last meeting for 25



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	the renewals, can you just pick one out and give me a
2	copy of the contract that we entered into?
3	SECRETARY PIERSON:
4	I'm about to do that.
5	MR. ADLEY:
6	Just get me one of them so I can look at
7	it. That would be helpful.
8	MR. HOUSE:
9	Mr. Pierson will be doing that for you
10	whenever you want it.
11	MR. ADLEY:
12	And I'm sorry. I will let you finish.
13	MS. WASCOM:
14	I'm sorry, sir. As I said, my
15	understand of this, any of those renewals that were in
16	the pipeline before the executive order was issued are
17	simply going to be the same ol' same ol'; there's
18	nothing new. They're simply going to be given the same
19	carte blanche as they were previously, so that there was
20	no accountability from local government I mean,
21	there's no accountability to local government for the
22	industrial tax exemptions.
23	I was looking, at the last meeting, you
24	had almost a \$2-million Industrial Tax Exemption, a
25	renewal for Georgia Pacific that's in East Baton Rouge



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Parish where I am from, so if you can you look at
2	that, and if under the previous rules, there were no
3	there was nothing you had to do to qualify for this
4	except put your application in, then it would be an
5	automatic grant by the Board of the this tax exemption,
6	are all of the ones or a lot of the ones that you really
7	deferred from the last meeting; is that correct? I
8	mean, it's going to be the same
9	MR. ADLEY:
10	I guess if you had followed the last
11	I guess the only two of these meetings that I've ever
12	been to, the first one lasted for six hours and the
13	second one for four and a half hours as we tried to go
14	through each and every one of them so that there is no
15	longer a rubber stamp
16	MS. WASCOM:
17	Correct.
18	MR. ADLEY:
19	that we are looking for those things
20	that make them meaningful and comply with the
21	constitution. What's making it difficult is having one
22	set of rules they've all been kind of living under and
23	now we're trying to, we think, fix those rules and make
24	them better. So it's just not a simple process of just
25	saying, "Okay. It starts right here." That's why I'm

TRA

# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	asking for if they have contracts, I need to see those,
2	that I need to see them. If they have a contract in
3	place, then it makes us adjust where and how we move.
4	It does. We're just like you. We're trying to work our
5	way straight through this. We know this, there's been
6	no accountability; it has been a rubber stamp; has been
7	no assessment good or bad, one way or the other; walk in
8	the door, vote yes and go home. That's not happening
9	now. I feel good about that. I do.
10	MS. WASCOM:
11	Well, at your next meeting, I just, as
12	you look at these renewals, I would simply ask the
13	Board
14	MR. ADLEY:
15	I'll view them personally I have.
16	You heard me say it. I view them as new contracts. Not
17	everybody agrees with that, but that's my view and
18	that's I'm asking for these contracts now. I want to
19	see what they say.
20	MS. WASCOM:
21	Okay. Thank you.
22	MR. ADLEY:
23	Because I don't think you could enter
24	into a 10-year deal. I think that's against the
25	constitution. I want to see if they give me a contract

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	that says I violated the constitution. And they say
2	they got it, so I want to see it.
3	MS. WASCOM:
4	Thank you.
5	MR. ADLEY:
6	Mr. Pierson. And Mr. Windham is behind
7	you.
8	SECRETARY PIERSON:
9	All right. Thank you.
10	MR. ADLEY:
11	Mr. Windham.
12	SECRETARY PIERSON:
13	Who's going to go?
14	MR. ADLEY:
15	All right. Mr. Pierson, back to you.
16	SECRETARY PIERSON:
17	I'd like to get this in before
18	Mr. Miller has to leave if you'll permit me.
19	MR. ADLEY:
20	Sure.
21	SECRETARY PIERSON:
22	I don't know if you have anymore
23	speakers.
24	MR. ADLEY:
25	Sure. Sure. And I don't have any other

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	speakers. Bear in mind, Don, I've agreed to get them
2	all out of here before 4 o'clock, so you've got it.
3	Before we begin, let me remind y'all, on
4	September 30th at 10 and on October the 21st at 10, we
5	will meet again and add live feed in there, that's
6	recorded meetings.
7	SECRETARY PIERSON:
8	Gentlemen, I'm providing you a series of
9	documents that I believe are going to be helpful to our
10	understanding. As I appreciate that at our last
11	meeting, there was some concern and a lack of clarity,
12	perhaps.
13	So what you have here is an example, ne
14	of the 19 deferred contracts before renewal. It starts
15	out in February 11th of 2010 when the department issued
16	what we refer to as an offer letter. And you can
17	imagine, if you live your life with offers. You live
18	your life with an offer on a car, on a house, on things
19	that you purchase. This is an offer letter that we
20	represented to Folgers. We call it Folgers because
21	that's what it is. It's actually addressed to The
22	Smucker Company, which owns Folgers.
23	On Page 2 of this offer letter, it
24	speaks to offering an Industrial Tax Exemption program
25	for a 10-year term. That's what was represented in 2010



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

to the company that was going to make a \$52-million 1 2 investment and maintain 570 jobs. If you follow the document to its Annex 3 4 A, which is reflected back on Page 8, there is a series of modules that outline the Industrial Tax Exemption 5 6 program, whereas, again, represent to the company that their existing facilities will be exempted for a period 7 of 10 years. That's offer. It's only part of the 8 transaction as a discussion. 9 10 In this case, Folgers agreed to take the state's offer and sat down and entered into a contract, 11 12 which we call a cooperative endeavor agreement. That's 13 behind your first blue piece of paper. It's entitled 14 "Cooperative Endeavor Agreement." 15 If you'll follow that contact back to 16 Page 7, you'll see what was represented in 2010, because the offer was made on the 11th of February and the 17 18 contract was entered into on the 24th of March 2010, the 19 contract. And on Page 8 -- correction, Page 7, it 20 speaks to the Industrial Tax Exemption and represents 21 that LED agrees to support approval by the Board of 22 Commerce and Industry and the Governor of the company's 23 application in accordance with the program rules for a 24 total 10-year term, an initial five-year term and a 25 renewal for an additional five-year term.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1 MR. ADLEY: 2 Okay. Can I ask this question? This is very, very helpful. What I'm trying to follow is how --3 4 I didn't understand how you used the term 10 years until you related it back to the five and five. 5 6 SECRETARY PIERSON: 7 So contracturally --8 MR. ADLEY: 9 When this was entered into, was it a 10 requirement that the second five be a renewal before the 11 Board, or when the Board acted a first time, was that 12 done deal, five and five? In other words, when it was 13 over they got 10. Can somebody help me with that? 14 SECRETARY PIERSON: 15 If you look at B, that's the one you're 16 looking at on Page 7. MR. ADLEY: 17 18 I am. 19 SECRETARY PIERSON: 20 "For a total 10-year term" is the 21 statement in the contract. It reflects what the state 22 made in its offer and it reflects what the company and 23 the state agreed to contracturally. 24 MR. ADLEY: 25 I got that. I want to back up again. Τ



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

want to understand, you required, even this contact is 1 2 required to come back for renewal; is that right or 3 wrong? 4 SECRETARY PIERSON: It speaks in parentheses, "An initial --5 6 an initial five-year term and a renewal for additional 7 five-year term." 8 MR. ADLEY: 9 Okay. So, Richard, you've got to help 10 me with this. I get the first five. I clearly see how I'd like to understand how -- and this 11 you can do that. 12 is 2010. This is before all of us. I understand that, 13 so I'm not placing this on anybody. I'm just saying 14 that somebody in 2010 said "I'm giving you five, and I'm 15 giving you five," but I thought the second five had to 16 get further approval from the Board of Commerce and 17 Industry. Was the Board of Commerce and Industry, when 18 they approved the initial five, did they approve the 10 or the initial five? 19 20 MR. HOUSE: 21 They approved the initial five. That's 22 why you have a renewal before you now. 23 MR. ADLEY: 24 That's correct. 25 MR. HOUSE:



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	That's why you have that contract.
2	In the constitution, in Article 7,
3	Section 21(S) says, "The exemption shall be for an
4	initial term of no more than five calendar year and may
5	be renewed for an additional five years."
6	So it's not a new contract. It's a
7	renewal of the exemption.
8	MR. ADLEY:
9	Or a renewal of this contract?
10	MR. HOUSE:
11	It's a renewal of the contract you have
12	before you in this particular instance that is being
13	illustrated.
14	MR. ADLEY:
15	Okay.
16	SECRETARY PIERSON:
17	So we take the contractural obligation
18	that is that agreed to by the state and the corporation,
19	and behind your blue tab, you'll find application for
20	the Industrial Tax Exemption filed through the advance
21	notification, which was the evidence further.
22	MR. ADLEY:
23	What page are you on now, Don?
24	SECRETARY PIERSON:
25	Behind your second blue tab.
	Baton Rouge, LA



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	MR. ADLEY:
2	Okay. I'm with you.
3	SECRETARY PIERSON:
4	You've go your advanced notification
5	filed in May for the Folger Coffee Company letting the
6	state know that they were proceeding with their
7	\$69-milion investment. That's their estimate. And on
8	the following page, you see they paid \$200 filing fee.
9	And at that point, they begin to
10	construct, and there have been an offer, an acceptance,
11	an application, and a filing fee. And I would argue
12	that it's very clear that their expectation from day one
13	when the offer was received, that they would have tax
14	abatement for a 10-year term, that they would have
15	calculations as to whether they wanted to proceed with a
16	\$69-million investment. Certainly we wanted them to
17	proceed with that. We wanted the associated jobs.
18	And just in closing, on the last piece
19	of document provided was an audit wherein 2014, their
20	payroll exceeded the required performance. Their
21	obligation was for 32.9-million in payroll, and they
22	generated 47.3-million in payroll. We'll continue to
23	audit throughout the process, but these are the
24	documents that demonstrate what the core of the
25	transaction was. It was an offer, an acceptance and an



# TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

[	
1	application. And embodies here is what I believe the
2	Governor wants to do, which is honor the commitments the
3	state has made, and for that reason, I feel like this
4	request for renewal should be proved and it's one of the
5	19 or so that have been deferred.
6	MR. ADLEY:
7	Is that it?
8	SECRETARY PIERSON:
9	That's it, sir.
10	MR. ADLEY:
11	Thank you.
12	Mr. Windham.
13	MR. WINDHAM:
14	I guess I wanted to address the phrase
15	that gets used sometimes as a rubber stamp of this Board
16	because I was around when we had screening committees of
17	all of the applications every other month and it was
18	I was part of the staff, and it was determined by the
19	Board that the staff screens this to such extent that if
20	it's not eligible, it doesn't make the application, they
21	call the company back and let them know, you know, that
22	these items won't qualify. If the project doesn't
23	qualify, it's not manufacturing in the case of the
24	Industrial Tax Exemption program, the Board never sees
25	it. So it's very important for the public to know that



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	these applications, this advance, the work that the LED
2	team does, the work that the locals do, the work that
3	consultants do is not just throw something together.
4	MR. ADLEY:
5	I don't think I ever heard anybody say
6	that.
7	MR. WINDHAM:
8	Well, people have said "rubber stamp,"
9	the Board rubber stamps
10	MR. ADLEY:
11	I do believe that I don't question at
12	all the work that the department does to get to this
13	point. I don't. I actually had the pleasure of working
14	with them on some of their projects. I don't question
15	that at all. I think where it has been lacking, and I
16	think anyone who has been able to watch this process
17	over time clearly sees that the questions and the things
18	that we are raising now have not been raised in a long,
19	long time.
20	MR. WINDHAM:
21	And I don't disagree there.
22	MR. ADLEY:
23	And I don't you know, forever. And
24	it has led to a part of an awful structural process and
25	problem that we have in the State of Louisiana in the

TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	form of billion of dollars. Not say that everybody
2	didn't comply with whatever the rules were at that
3	particular time. So I want to make that very clear to
4	you. I don't think the Governor has ever intended to
5	and he has never said, as you suggested, that these
6	people don't work. He believes that and I do, too, but
7	he has said, and I agree with him, that when it comes to
8	the Board I mean, I've seen we sit down and not a
9	single question asked on anything. That's why I call it
10	rubber stamp. That's what I think a rubber stamp is. I
11	may be wrong about that, but that's what I think it is.
12	MR. WINDHAM:
13	Well, I appreciate that, Mr. Adley, and
14	I'm not inferring that the Governor or anybody on the
15	Board intends it that way, but that's what gets
16	portrayed to the public, to the press, to the people
17	such as Together Louisiana. They may perceive it as a
18	rubber stamp because that's what they see. They come
19	in, they haven't been through, you know, the 20 years of
20	the changes that have been worked on to change or to
21	implement the process that's in there so that these
22	meetings don't last six and eight hours like previously
23	the screening committees would last, six to eight hours,
24	and we would have each applicant come in and they had to
25	defend everything on their applications one by one. And



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

I know that first meeting that we had was seven hours 1 2 and we didn't even have the applications in front of us. It was just questions without any supporting documents 3 4 that we had. 5 So I just want to make that point. 6 Thank you. 7 MR. ADLEY: 8 You're more than welcome. 9 Mr. Miller. 10 MR. MILLER: I thing to add a little that in 11 12 Tangipahoa Parish -- I'm not sure all of you know that 13 I'm the Tangipahoa Parish President. I'm all in support 14 for the local, but how do we get the process going 15 because I don't want to slow the process down. I want 16 people in our parish to have the opportunity to get from 17 idea to finish to jobs. But just this past month or so, 18 LED did five visits for five-year renewals on industrial 19 tax exemptions, so they go to see that that facility is 20 complying with the contract, that they are still 21 manufacturing, that they still have jobs going on. It's 22 not just -- now, the bar may not be very high because 23 the rules that were here, the bars weren't very high to 24 step over to continue with the exemption, but the staff 25 is doing their part to give us that opportunity.



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	Mr. Windham mentions the screening
2	committees, maybe that's another option that we should
3	go back to. I see you bobbing your head, but if we're
4	going to do this, at least we could have some real
5	that's what we are asking the staff to do today is go
6	back and get all of this information that's going to
7	verify that the jobs are there, that they created the
8	jobs they were supposed to do after the fact. So maybe
9	it is an idea.
10	Thank you.
11	MR. ADLEY:
12	Mr. Fajardo.
13	MR. FAJARDO:
14	Yes. Thank you.
15	I know I'm pretty really new to this
16	Board, so it's a learning experience for me, but one of
17	the things I've assessed, I'm a great listener and I
18	kind of look at a lot of the information that's given to
19	me and I'm noticing, like, Don, especially with this
20	Folgers contract, the now, I've got this assessment
21	that was made by Together Louisiana apparently with this
22	company, meaning the original claim was 30 jobs they
23	were going to create, but they, in fact, created 140
24	jobs, which to me has met, you know, the criteria for
25	what it takes because I think the big thing here for us



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

Г

1	is about creating jobs as well. So I totally understand
2	that we had to defer a lot of these things, you know,
3	basically because they were falling in line with some
4	other companies that we still have to take a look at.
5	But saying that, you know, when you look at things like
6	that, you're looking at companies that are coming into
7	this state to create jobs and maintain jobs, you know,
8	something like that really does need to be taken we
9	need to be very thorough and consider, not just throw
10	everything to the side. You know, each of those
11	companies do deserve an opportunity to be paid attention
12	to to make sure that they're, you know, they're doing
13	the right things, do our due diligence to make sure
14	we're doing what's best for the state.
15	MR. ADLEY:
16	Thank you very much.
17	All right. No, listen, I've done the
18	public comments. You know, if you've got some more, put
19	it in writing, give it to all of us. I'm not here to
20	debate back and forth with the public at this point.
21	At our next meeting, we're going to take
22	the complete set of rules as we've got them right now,
23	so we can start some real work on where we're going to
24	end up in an effort to try to have something finished
25	for that October meeting that we get approval so you



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

1	start your ABA process.
2	So with that, I've recognized all of the
3	public comments, we have gone through our agenda, we
4	have taken no action with no quorum here. With that,
5	then, this meeting is adjourned.
6	(Meeting concludes at 3:55 p.m.)
7	
8	
9	
10	
11	
12	
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
Г	TORRES REPORTING & ASSOCIATES, INC. Baton Rouge, LA 225.751.0732 225.752.7308 FAX
	225.752.7308 FAX

COURT REPORTING & LITIGATION SERVICES

www.torresreporting.com

1.866.982.6878 Toll Free

1 **REPORTER'S CERTIFICATE:** I, ELICIA H. WOODWORTH, Certified Court 2 3 Reporter in and for the State of Louisiana, as the officer before whom this meeting for the Board of 4 Commerce and Industry of the Louisiana Economic 5 Development Corporation, do hereby certify that this 6 7 meeting was reported by me in the stenotype reporting 8 method, was prepared and transcribed by me or under my 9 personal direction and supervision, and is a true and 10 correct transcript to the best of my ability and 11 understanding; 12 That the transcript has been prepared in 13 compliance with transcript format required by statute or 14 by rules of the board, that I have acted in compliance with the prohibition on contractual relationships, as 15 defined by Louisiana Code of Civil Procedure Article 16 17 1434 and in rules and advisory opinions of the board; 18 That I am not related to counsel or to the 19 parties herein, nor am I otherwise interested in the 20 outcome of this matter. 21 Dated this 14th day of October, 2016. 22 23 24 ELICIA H. WOODWORTH, CCR 25 CERTIFIED COURT REPORTER



TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

September 21, 2016 Index: \$12-million..added

	12-million 29:18	<b>401</b> 27:2	
\$	<b>140</b> 110:23	47.3-million 105:22	8
<b>\$12-million</b> 28:16 29:4, 6	<b>16</b> 33:16 <b>19</b> 100:14 106:5	5	<b>8</b> 101:4,19 <b>80</b> 38:15 41:23
<b>\$16-million</b> 29:19 30:4 <b>\$2-million</b> 96:24	2	<b>5</b> 12:6,14 66:8,14 <b>50</b> 29:10 39:7	<b>800</b> 28:3
<b>\$20,000</b> 28:7 <b>\$200</b> 105:8	<b>2</b> 12:6,10,13 45:20 82:6 100:23	501 7:10 52:9 501(B) 88:13 89:14,25	A abatement 105:14
\$52-million 101:1 \$69-milion 105:7 \$69-million 105:16	<ul> <li>20 108:19</li> <li>2010 100:15,25 101:16, 18 103:12,14</li> <li>2014 105:19</li> </ul>	92:2,5 502 12:2,9,17 503 31:16 32:10	ABC 24:25 ability 94:18 absolutely 24:2 25:3
(	<b>2016</b> 33:24 52:15 74:17 <b>2017</b> 33:18	503(d)(1)(a) 32:3 503(d)(1)(a)(iv) 32:12 503(d)(2)(a) 22:10	34:7 81:1 Acadiana 84:11,12 86:7
(A)(3) 58:15 (d)(2)(a) 36:7 (D)(4) 36:9	2018 34:1,6 21(S) 104:3 21st 5:14 100:4	503(d)(2)(a) 32:19 503(e)(2)(a) 43:4 503(e)(2)(c) 43:17	acceptance 105:10,25 accepted 85:14
(e)(2)(c) 43:8	<b>24</b> 33:16 52:15 <b>24th</b> 33:19 74:17,23	503(H) 47:4 505 52:4	accomplish 9:3 accordance 101:23
0 01 87:9	92:12 95:3 101:18 26th 74:16	505(A) 48:21 507 52:25 55:13 58:14, 17,19,21	accountability 94:11 96:20,21 98:6 accounting 54:10,13 63:20
1	3	507(A) 56:3 509 58:17 60:15	<b>act</b> 34:16
<b>1</b> 12:6,10,13 24:16 <b>1,500</b> 25:1	<ul><li>3 12:6,10,13</li><li>30 26:2,6,12 29:23</li></ul>	<b>511</b> 67:1 <b>513</b> 67:5,14	acted 89:18 102:11 Action 91:24
<b>10</b> 5:15,16 29:6,22 30:3 47:17,21 48:10 89:2 100:4 101:8 102:4,13	86:16 110:22 <b>30-year</b> 29:5 <b>300</b> 24:25	<b>517</b> 67:24 68:7 73:8 80:1,5	activities 49:4,24 50:3 60:19 61:6 66:8 activity 50:22 58:6
103:18 <b>10-year</b> 29:21 47:5 85:14 89:6,18 92:23,24 98:24 100:25 101:24	<b>30th</b> 5:12 100:4 <b>32.9-million</b> 105:21	529 92:15,21 529(B) 93:19 570 101:2	ad 18:5 70:14 76:23 Adair 90:11,14,16 91:12
102:20 105:14 <b>100</b> 16:20 18:3 26:24 38:16,17 41:21,24	<b>324</b> 93:24 <b>36</b> 29:10	7	adamant 68:14 add 7:19 9:19 19:15 44:6 46:16,18 85:7
86:15 11th 100:15 101:17 12 28:16 29:3,9	<b>4</b> <b>4</b> 4:22 12:6,10,14 24:23 32:4 37:10,15 100:2	<b>7</b> 101:16,19 102:16 104:2	100:5 109:11 <b>added</b> 20:7,10 21:24 24:14,15 31:21 67:10, 24

TRA

# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

addition 11:20 12:18 13:7,9,11 20:1,3 58:13 73:11

additional 101:25 103:6 104:5

additions 52:5 60:23 86:12,23

address 7:13,21 26:20 30:10 76:5 80:2 81:25 83:22 88:22 106:14

#### addressed 100:21

#### adjust 98:3

Adley 4:15 6:16,22 7:15,25 9:16 10:7,17 11:9,24 12:5,12,19,24 13:17 14:2,10,19 15:9, 10,18 16:2,8 17:4,8,22 18:1,14,21 19:2,5,20 20:15 21:5,11,20 22:12, 24 23:12,19 24:17 25:25 26:5,11 27:10,16 28:9 29:11,25 30:8,17 31:7,25 32:9,15,22 33:2,10 34:10,20 35:1, 14 36:3,16,23 37:7,25 39:8,13 40:7,24 41:11 42:18 43:12,18,25 44:12,17,18 45:8 46:2 47:7,15,20,24 48:11,16, 23 49:9,19,23 50:6,10, 15 51:7,12,18,24 52:24 53:4,5 54:1,7,18 55:16, 23 56:8,16,25 57:14,22 58:1,7,20 59:2,9,14,21 60:1,10 61:14,24 62:13, 19 63:2,23 64:10,20 65:3,18,22 66:3,15,19, 23 67:11,15,19 68:6,13, 21 69:1,5,18,24 70:5, 16,23 71:9,20,25 72:5, 12,16,21,25 73:1,7 75:14,18 76:6,11,17 77:1,6 78:1,5 79:12,20 80:8,14,21 81:2,14 83:15 84:1,6 85:5 87:2, 19,24 88:5,10,15,19 90:8 91:7,16 92:1,6,17 93:12 94:4,22 95:1,23 96:5,11 97:9,18 98:14, 22 99:5,10,14,19,24

102:1,8,17,24 103:8,23 104:8,14,22 105:1 106:6,10 107:4,10,22 108:13 109:7 110:11 111:15

adopt 38:16

adopted 33:17

adopting 38:17 41:24

advance 33:23,24,25 75:2 104:20 107:1

advanced 31:16 33:15 34:8,11 94:14,17 105:4

advances 74:16,22 75:10 77:10

advocate 29:12

afraid 82:22

afternoon 7:3 81:20,24 84:9 91:23

agenda 29:3

agree 23:20 36:1 39:12 73:14 76:2 108:7

agreed 100:1 101:10 102:23 104:18

agreement 36:11 37:17 48:9 101:12,14

agrees 69:11 71:18 73:13 98:17 101:21

ahead 15:11 70:22 87:10,15,16

air 21:17,18

allowing 74:3 84:16

amazing 42:19

ambiguous 8:10,25 9:1,14 10:6,14 46:13

amended 53:20

America 87:7

analog 44:21,23

analogy 90:20

analyzing 26:16

**Annex** 101:3

answers 90:25 anymore 38:25 45:12 57:12 69:13 99:22

#### apologize 57:3 70:22

apparently 110:21

appears 27:22 61:6 70:25 88:25 89:16

applicant 14:13 26:23 49:3 93:20 108:24

applicants 55:5

**application** 28:15 31:17 34:3,5,6,17 52:19 69:8 70:13,18 73:10 76:23 90:18,22 97:4 101:23 104:19 105:11 106:1.20

**applications** 6:14 33:15,19 52:14,23 53:19 54:6 106:17 107:1 108:25 109:2

applied 84:23 85:18

**applies** 18:15 89:12

**apply** 10:14 17:9 27:18 28:20 29:14 51:14 54:14.16

applying 14:14 27:18

appraising 71:3

**approval** 33:5 35:4 38:13 39:22 41:9 73:24 77:16 85:17 101:21 103:16 111:25

approve 4:17 103:18

**approved** 61:6 66:8 82:22,23 89:10 95:14 103:18,21

approving 82:18

area 81:15 84:12

argue 30:1 105:11

-

argument 38:10

arms 90:18

**aspect** 19:13

**art** 43:10.24

assembly 61:19,21

assessed 110:17

assessment 98:7 110:20

assessor 69:10 70:25 71:6,10,13,14,15,18,21 72:10 73:13 74:3 76:3, 19 77:19

assessor's 75:6

asset 31:1,2

assets 15:4

assignment 5:19

Association 82:11

**assume** 27:11,17,20 81:9 93:10

assurance 89:1

assurances 88:14 89:18,21 90:1

**assure** 89:2

assured 90:5

attached 35:11

attempting 7:12

attempts 76:5

attention 14:25 92:14 111:11

attorney 7:4,6

audit 105:19,23

auditor 23:11

Auld 29:2

authorities 35:23,24 41:3 67:8

**authority** 37:23 38:11, 18 39:1,19 40:2,9,15

automatic 97:5

automotive 61:21



## TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

September 21, 2016 Index: addition..automotive

Article 104:2

availed 20:19 53:20 **bit** 69:16 blanche 96:19 aware 34:16 awful 107:24 blank 35:25 blending 18:11,12,13, В 16 blessing 67:8 back 8:24 9:5 10:2 11:4 blue 101:13 104:19,25 14:15 20:2 27:18,21 28:20 30:3 31:1,9 33:3 **board** 5:11 6:13 8:23 37:12 38:15 42:22 44:6 9:2,3,25 12:15 19:16,19 48:7 55:2,6,20,22 56:22 27:24 33:5,6 37:6,11, 71:1,11 78:20 79:2 91:5 13,18 38:23 39:4,15,16, 93:16 94:20 99:15 19,21 40:2,3,10,15 101:4,15 102:5,25 42:25 45:23 46:23 47:1 103:2 106:21 110:3,6 52:16 53:13,15 64:16 111:20 65:14 66:9 69:9 70:12 71:17 73:12 75:7 76:22 bad 98:7 77:6,21 78:18 82:9 Baker 14:20 16:7 85:15 88:25 89:20 93:21 95:17 97:5 98:13 **bar** 109:22 101:21 102:11 103:16. bars 109:23 17 106:15.19.24 107:9 108:8,15 110:16 based 40:9 50:22 Board's 34:16 66:11 basically 10:3 24:15 75:7 25:4 52:12 82:4 111:3 boards 66:14 93:5 batch 16:22 17:13 19:1 **Bob** 90:11,16 Baton 96:25 bobbing 110:3 Bear 100:1 bodies 82:24 begin 47:25 100:3 Bossier 88:6 **beginning** 6:18 12:14 Box 24:16 13:21 32:23 33:23 85:3 brand 8:2 begins 10:19 break 25:23 28:18 **behalf** 82:11 bring 11:4 28:14 31:1 believes 33:6 108:6 91:18 belongs 74:4 bringing 82:24 **benefit** 80:17 broad 6:1 61:7 **benefits** 26:9 27:2 BRODERICK 16:10 17:6,11,24 18:9,17,23 big 86:13 110:25 broke 31:4 **bill** 78:22 90:20 **brought** 93:18 **billion** 108:1

bind 88:25 89:20

105:9

### **bunch** 13:25 business 78:16 83:13 84:10 87:12 businesses 84:19,20 85:25 86:25 button 6:7 15:11 48:2,3 66:4 buy 21:15 calculate 28:17 29:13 calculations 30:7 105:15 calendar 104:4 call 17:17,19 27:2 52:7 54:12,15 64:15 92:14 100:20 101:12 106:21 108:9 called 54:22 92:21

calls 64:4

capacity 31:5

capital 12:15 13:3 19:24 20:16 26:25 30:19,20,21 52:4 86:1, 12,23 94:13

**building** 21:14,15,19

С

56:12

capitalize 21:17,19

capitalized 20:20

captured 29:7 car 100:18 cards 81:7 care 39:10 careful 26:21 carefully 5:21 44:13 carries 57:11 carry 13:24 15:21

carrying 60:7

carte 96:19 carve 30:24

case 17:13 50:24 51:21 55:6 76:5 101:10 106:23

cases 8:10

catching 78:22

category 52:23

caught 14:25

caused 6:13

caveat 68:3

**CEAS** 20:13 25:14

cede 39:25

ceded 38:11 39:1

ceding 37:20,22 38:18 40:2

**cement** 17:9,13,14

Cement's 17:12

cements 16:18

CEO 81:21

chairman 6:10 35:20 47:23 62:6

challenge 39:5 40:18, 19

challenges 86:9,10

chance 39:7 79:2

change 7:9 11:19 13:20 19:23 20:6 32:20 36:7,18 43:6,7 49:2,7 56:15 60:6 72:10 76:1 108:20

changed 14:1 31:19 70:7 71:7

changing 55:14

charged 38:4

chart 90:21

check 35:25 79:1

check's 79:6

### TORRES REPORTING & ASSOCIATES, INC. **COURT REPORTING & LITIGATION SERVICES**

build 33:25

www.torresreporting.com 1.866.982.6878 Toll Free

**Baton Rouge**, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

#### September 21, 2016 Index: availed..check's

**constitution** 14:8 38:3, 20 39:15.17 40:10.14

MEETING MINUTES	
cheery 63:6	<b>clean</b> 80:20
chemical 15:21 16:20,	cleanup 56:15
24 chemicals 14:22	<b>clear</b> 13:2 45:16 108:3
16:21,22 18:25	close 79:13 84:2
<b>chewed</b> 73:18	closed 73:20,21
<b>choice</b> 6:20	closely 83:24
circumstances 38:24	closing 79:23 1
claim 110:22	clue 44:14
Clapinski 7:2,4,7 11:7,	Code 27:5
18 12:1,8,16,21 13:1,19 14:6,16 15:3 16:5 19:22	Coffee 105:5
20:21 21:1,9,22 22:3,8,	comment 61:93
22 23:2,14,24 24:1,8, 12,20 25:2,9,13,21	comments 9:10
26:3,7 30:23 31:10	79:18 81:4,18 82
32:2,7,11,17,25 33:8, 12,20 34:4,14,24 35:8,	111:18
16 36:5,21 37:4 40:13	commerce 19:1 101:22 103:16,1
41:8,14 42:10,14 43:3, 16,21 44:3 45:18 47:3,	commitment 8
11,18 48:20,25 49:12,	commitments
17,21 50:2,8,13,18 51:4,10,16,20 52:1	106:2
53:1,11,16,21 55:12,19	committee 5:6,
56:1,10,23 57:4,18,24 58:5,10,18,22 59:7,12,	9:13,21 10:23 60 62:7 65:14
19,23 60:3,14 63:14	
65:10,20 66:17,21,25 67:13,17,22 68:11,18,	committees 10 108:23 110:2
24 69:3,12,21 70:2,8,20	community 29:
71:5,12,23 72:3,8,14,19 74:5,9,15,25 75:9,16,21	86:8
76:9,15,20 77:9,14	companies 83:
78:3,23 79:3,8,14 80:6, 12,19,25	6,11
clarified 19:25	company 17:10 82:25 86:14,15 9
clarify 22:11 24:19 49:8	100:22 101:1,6
85:6 93:17	105:5 106:21 11
clarifying 44:5 76:18	company's 101
clarity 9:19 52:23	compare 58:13
100:11	compared 70:4
classification 27:7	comparing 55:2
clause 85:10	compelling 45:
clawback 31:18	competitive 8:1 8,10,17 87:7,10
	0,.0,01.1,10

80:20 competitiveness 87:6 complete 59:10 111:22 **p** 56:15 3:2 45:16 105:12 79:13 84:2 73:20,21 79:24 **v** 83:24 **g** 79:23 105:18 4:14 25 27:5 105:5 ent 61:9 81:6 100:11 ents 9:10 22:18 81:4,18 82:1,2,4 R erce 19:10.12 2 103:16,17 itment 8:12 85:3 itments 9:5 ittee 5:6,19 1 10:23 60:18,24 5:14 ittees 106:16 3 110:2 unity 29:8 48:9 nies 83:3 111:4, iny 17:10 24:25 86:14.15 94:21 2 101:1,6 102:22 106:21 110:22 iny's 101:22 re 58:13 69:15 red 70:4 87:15 ring 55:21 elling 45:21,25 etitive 8:15 86:5, consistent 95:19

confidence 83:5 confident 94:20 confidentiality 82:21 conflict 42:23 57:16 conformance 48:7 confused 23:21 confusing 56:19 confusion 15:14 connection 19:13 45:4 46:15 consequences 40:5 considerably 88:23 consideration 85:4 considered 18:13 27:9 45:20 46:5 52:16 53:12. 15 65:13 74:20 75:8 considers 71:17

compliance 55:1 complied 84:25 comply 97:20 108:2 complying 109:20 component 19:11 51:6 **computer** 46:8 63:18, concern 10:2 13:11 20:5 39:3,24 40:3,23 43:8 82:17 88:13 concerned 57:10 85:1 88:25 93:5 concerns 11:22 48:22 57:12 58:14,23 83:20 condition 31:2,3 conditioning 21:17,18 conditions 37:16

47:14 50:17,19 51:8,22 56:5 57:20 89:2,4,5,7 97:21 98:25 99:1 104:2 constitutional 37:23

38:11 49:5,10,14,25 50:23

construct 105:10

construction 12:15 13:21

consultants 107:3

contact 41:5 54:24 55:4 101:15 103:1

contemplate 66:7

continuation 90:4,5 92:10

**continue** 67:9 93:24 105:22 109:24

contract 24:24 25:14, 15,23 41:23 86:18 88:11 89:7,9,10,11 90:3,23 92:22 93:22 94:12 95:11,12,15,16, 20 96:2 98:2,25 101:11, 18,19 102:21 104:1,6,9, 11 109:20 110:20

contractor 25:4

contractors 25:1

contracts 28:3 89:13, 17 95:8,13 98:1,16,18 100:14

contractural 52:14,18 104:17

contracturally 102:7, 23

control 61:5 74:3

controlling 36:15

conversation 22:14

conveyor 61:18,20,22

convince 64:11

cooperative 48:8



## TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

**Baton Rouge**, LA 225.751.0732 225.752.7308 FAX

September 21, 2016 Index: copy..earlier

101:12,14		25 50:11,17,21,22,23
<b>copy</b> 80:20 96:2	D	51:13,14,22 56:4 57:11 58:4 60:7 61:25 62:2,7
<b>core</b> 105:24	<b>D(1)(i)</b> 31:17	64:19 67:4,25 68:4
corporation 104:18	Daniel 4:7	<b>definitions</b> 12:2,3,6,9, 10 49:11 50:16 57:8,17
correct 23:7,9 25:22	Danielle 7:3	definitive 91:9
27:15 34:15 42:11 50:14 51:17 53:17 59:8, 13,24 63:15 72:4 74:14, 17,24 75:8 77:11,13	<b>date</b> 10:4 34:8,19 52:19 53:9 75:3,10 77:11,23 95:3,14	deleted 55:17 56:17 70:17
79:9 97:7,17 103:24	dates 5:7 9:25	deletions 60:23
correction 101:19	day 25:1 105:12	delivered 64:7 94:21
correctly 81:11	days 5:14 11:12,13	demonstrate 105:24
<b>cost</b> 19:25 30:25 31:4 63:19 94:15 <b>counsel</b> 8:5	<b>deal</b> 58:4 60:12 79:7 82:18 85:14 98:24 102:12	<b>department</b> 9:6 10:15, 22 18:12 20:13 26:14 34:15 47:2 54:10 55:4
counted 25:8	dealer 61:21	91:10 93:11,15 100:15 107:12
counting 12:13	dealing 73:8	department's 95:19
country 43:7	deals 51:9 52:4 58:3	depending 58:14
couple 7:16,17 82:1	dealt 52:7	Depends 17:14
<b>court</b> 50:24 51:21	debate 111:20	deserve 111:11
courtesy 55:3	decide 64:17	designed 29:22 30:21,
<b>crane</b> 61:20	decided 60:24	24
create 7:10 31:20 42:21	decides 37:16	desks 13:13
45:17 55:6 110:23 111:7	decision 68:19 72:18	determination 37:20 38:6,23,24 65:15
created 53:9 110:7,23	decisions 46:16	determined 106:18
creates 25:20	defend 108:25	determines 59:5
creating 10:1 55:8 58:3	defer 6:13 111:2	determining 38:4
111:1	<b>deferred</b> 54:23 95:25 97:7 100:14 106:5	45:21
creation 86:4	define 5:23 50:11	developer 82:19
criteria 12:23 93:22	defined 13:24 31:1	developers 83:6 84:14
110:24	57:11,25 61:12	development 9:7
cross 27:6	defines 50:19,21	10:16 45:2 47:2 81:15, 21,22 82:10 84:10,11
curious 16:4	defini- 49:14	87:4
current 6:1 31:5 56:3 70:10 71:7	definition 5:24 6:1	Devil's 29:12
cut 77:23	11:20 12:23 13:14,21, 23 15:5 10:5 18 24	dials 44:24
cutting 43:9	23 15:5 19:5,18,24 20:3,7,9,10,12 21:24	Dianne 87:25 88:8
	22:21 24:13,15 30:18,	difference 10:20 23:10

35:6 38:7 71:2 difficult 69:16 97:21 difficulties 91:25 digital 44:22 diligence 111:13 directly 12:17 24:23 Director 84:10 Directors 82:9 disagree 107:21 disagreement 42:5,6 discussed 36:13 discussion 4:20 31:18 34:22 35:7 36:9 43:4 58:25 59:3,4 60:19,23 61:2 65:15,16 66:2 67:6 68:10 91:3 101:9 discussions 9:24 document 69:22,23 70:1,3,9,11 101:3 105:19 documents 42:9 100:9 105:24 109:3 dollars 28:16,19 29:14 30:4 108:1 **Don** 6:7 54:22 61:8 83:18 91:17 93:25 100:1 104:23 110:19 door 98:8 doubt 64:21 draft 7:9,10 drilled 18:2

drive 89:23 drop 12:14 due 111:13

Ε



## TORRES REPORTING & ASSOCIATES, INC.

20,22 31:12,13 49:5,11,

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

**Baton Rouge**, LA 225.751.0732 225.752.7308 FAX

e-mail 46:9 earlier 13:24 31:2 36:6

September 21, 2016 Index: Early..filed

91:24	exempted 101:7	
environmentally 13:3 68:8	<b>exemption</b> 13:8 16:15, 16 17:3 18:5 20:19	
envisioned 66:13	22:20 29:6 31:23 37:18 38:4,14 41:22,23 47:14	
equipment 17:1	52:3,21 56:12 63:12	
essentially 20:7 26:21	67:9 69:10 70:13 71:18 73:12,20 74:12,21,24	
establish 30:13	76:2,22 77:7 79:2 84:22	
<b>establishment</b> 11:21 12:18 13:6,7,9,23 14:1, 4,15,24 15:1 20:1,2,4 43:5 49:7,16 50:1,4,20,	85:1 89:6,18 92:16,22, 24 93:21 96:24 97:5 100:24 101:5,20 104:3, 7,20 106:24 109:24	
24 51:9,11,13 55:15,18 56:5 57:7,9 58:4 60:6,8, 12,21 64:4 67:3,7 69:8	exemptions 16:1 39:22 63:17 89:3 96:22 109:19	
70:19 71:17 73:11 establishments 55:14 56:14	Exhibit 31:19 34:23 35:10,11 36:2,10 37:15 38:7,15,16 42:9 48:7 75:3,4 82:7 94:18,20	
estimate 94:15 105:7	exhibit-wise 42:8	
evaluate 25:19	exhibits 35:3 73:5	
evaluation 26:22	74:13 75:8 77:8,23	
everyone's 85:19	83:19	
evidence 104:21	<b>exist</b> 86:7	
exact 36:1 examples 31:23 46:5	existing 20:1 85:24 89:16 101:7	
exceed 48:10	expect 33:18	
exceeded 105:20	expectation 105:12	
excellent 36:18	expectations 85:19	
exception 79:24,25	expediency 82:21	
80:4	<b>expenditure</b> 12:15 19:24	
exclude 20:4	expenditures 20:17	
<b>excluded</b> 13:14 22:21	54:13	
excludes 57:9	experience 110:16	
excluding 13:14	explain 7:11 16:7	
<b>Excuse</b> 92:18	explained 8:20	
<b>executive</b> 35:10 37:13 52:8,13,17,22 77:10 89:12 93:3 94:10 95:8	explaining 16:12 export 62:10	
96:16	exporting 62:11	

68:2 73:19 109:19 fact 9:6 37:19 85:7 110:8,23 factors 45:20 failure 31:20 fairly 91:9 Fajardo 110:12,13 fall 19:17 falling 111:3 familiar 90:20 fast 86:18 fax 45:11 February 100:15 101:17 federal 68:16 fee 105:8,11 feed 100:5 feel 88:22 98:9 106:3 felt 9:17 fence 61:12,17 65:1 field 15:17 54:12 figure 15:1,2 28:22 42:24 48:1 78:2

# TORRES REPORTING & ASSOCIATES, INC. **COURT REPORTING & LITIGATION SERVICES**

Executives 82:10

www.torresreporting.com 1.866.982.6878 Toll Free

**Baton Rouge**, LA

Early 50:11 earn 29:19 easier 78:18 easily 29:13 83:11 East 96:25 easy 27:17 economic 9:7 10:16 45:2 47:2 81:15,22 82:19 83:6 84:11.13 86:9 87:4 effect 82:17 eligibility 25:17 93:20 30:25 52:21 106:20 Employed 24:23 29:17

28:19 29:19 86:15,20

61:19 111:24

14

engage 58:24

engineer 17:16

enter 37:1 98:23

entered 96:2 101:11,18 102:9

entire 61:22 63:19

environmental 90:13

entitled 101:13

effective 34:18

effort 5:9 111:24

element 52:2

eligible 13:10 16:14

embodies 106:1

employee 26:10 28:18

employees 24:25 27:3

end 6:18,23 60:11

endeavor 48:9 101:12.

entities 93:7

extent 106:19

F

facilities 56:12 63:11 101:7

extremely 6:1 61:7

facility 13:22,25 15:15, 16,20 25:16 27:4,12 50:20 59:11 60:6 61:21 62:25 63:7,22 65:5 67:2

fairness 54:24 88:14

feedback 8:16.19.20

figured 28:11

file 33:22

filed 33:16,24 74:16 76:3,14 77:10,23 92:11

> 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX



economy 28:21

edge 43:9

104:20 105:5

filing 105:8,11

final 34:18

find 28:21 44:4 46:20 62:3 104:19

fine 33:9 40:21

finish 68:3 94:5,7 96:12 109:17

finished 111:24

**five-year** 84:22 85:1 88:11 89:5 95:10,11,14 101:24,25 103:6,7 109:18

**fix** 97:23

floor 54:21

**flow** 90:21

flowchart 91:6

flush 90:25

folds 87:5

Folger 105:5

Folgers 100:20,22 101:10 110:20

folks 66:12

**follow** 38:1 67:4 101:3, 15 102:3

food 86:15,18

forever 107:23

forgot 85:8

forklift 62:23

form 108:1

formation 17:15

formatting 11:5

forward 9:4,8 10:13 38:13 61:2 94:17 95:7, 13

foundation 81:22 87:5

**fourth** 54:21

frack 14:21,22

frankly 73:15 89:1,15, 21 Friday 5:13 friends 86:2 front 60:12 109:2 full 5:11 26:4,6 65:14 86:15 full-time 26:10 fully 51:8 fundamentally 20:8 funding 93:6 future 8:13 34:18 46:24 66:13 G general 46:13,23 generally 42:6 43:23 75:22 generated 105:22 gentleman 64:13 Gentlemen 100:8

genuine 8:12

Georgia 96:25

get all 110:6

**give** 5:7 8:19 11:5,25 27:23 28:13 39:7 41:7, 21 54:25 55:5,9 68:22 80:22 90:1 96:1 98:25 109:25 111:19

**giving** 40:9 45:24 52:23 73:25 103:14,15

glad 7:21 30:16

goal 4:24

goals 45:1 46:24

**good** 7:3 16:11 18:4 26:13 37:12 39:9 40:20, 21 54:20 65:1 73:16 81:20,24 84:9 91:20,23 98:7,9 **goods** 62:10,11,24 63:19

governing 35:23,24 67:8 82:24

government 46:25 71:1,11 72:2,6 73:25 74:4 93:4,7 96:20,21

governments 37:1 73:14 83:20

**Governor** 9:7 33:7 39:21,22 47:1 68:14 101:22 106:2 108:4,14

Governor's 5:25 8:4 33:5 37:13 64:21

grad 46:8

grand 40:14

grant 37:18 77:7 97:5

granted 38:5 74:13,20 89:17

granting 39:16 69:10 71:18 73:12 74:20 77:6

grants 39:22

great 7:1 8:8 88:13 110:17

greatest 45:11

group 84:12

guess 22:18 26:13 36:20 42:8 47:8 61:8 63:10 64:3,25 77:5 78:11,21 97:10,11 106:14

guidance 93:10

guideline 26:17 68:17

guidelines 89:12

**guy** 46:8 75:19 87:12

guys 18:3 \_\_\_\_\_\_H

half 97:13 handle 81:22 hands 46:15 48:3

Hank 87:20

Hanley 88:3,4,6,7,8,17, 21

happen 36:12 55:18 91:4

happening 14:18 16:20 98:8

happy 26:20 29:1 44:7 68:20 79:19 94:2

hate 45:9

head 8:9 78:13 110:3

headed 22:15

health 27:2

hear 40:8 54:3 82:1

heard 10:21 98:16 107:5

heart 9:24

helped 27:21

**helpful** 6:15 30:12 81:3 87:4 91:20 96:7 100:9 102:3

Hey 17:16

high 109:22,23

higher 38:14

hire 59:11,16 86:20

hired 18:3

hiring 86:2

historic 19:7

hit 26:12 93:19

hold 24:18 83:4

home 5:20 9:22 87:21 89:23 98:8

honor 83:13 106:2

honored 85:2

hope 83:5

hoping 68:22



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

hours 26:2 97:12,13 108:22,23 109:1

house 7:5,6,20 8:18 10:5,10 19:4 24:6 32:5 34:2 37:9 38:2 39:11,20 40:17 41:19 42:3,12,16 44:9,25 46:11 51:2 64:6,7,18 95:6 96:8 100:18 103:20,25 104:10

#### Hughes 16:7

Hurley 87:25

**i's** 32:3

**Iberia** 81:21,22

idea 8:8 18:4 37:12 82:14 109:17 110:9

L

ideas 6:2

identify 6:3 35:22 81:17 91:14

illegal 89:1

illustrated 104:13

imagine 100:17

implement 108:21

important 82:15 84:18 86:6 106:25

**improvement** 20:22, 24

improvements 21:16

improving 20:18

include 22:25 31:24

included 16:16 17:1,2 22:21,25 23:3,4 25:15 67:25 68:2

includes 69:8 70:19 73:10

including 20:17 31:21 49:24

income 24:16 29:15

inconsistent 36:14

incorrectly 76:14

incurred 31:1

industrial 27:5 81:21 82:10 92:24 96:22,24 100:24 101:5,20 104:20 106:24 109:18

industry 27:9 29:10 43:23 101:22 103:17

ineligible 31:6 67:24 73:9 74:19 80:2,3

inferring 108:14

information 83:5 91:18 110:6,18

initial 93:22 101:24 103:5,6,18,19,21 104:4

injected 15:23

innovative 43:10

**input** 38:12 78:16 82:14,16 83:6,10,12

ins 83:7

inserted 59:25

inside 14:23 27:23 63:4 65:1 85:10

instance 37:21 38:9 40:1 62:24 63:11 104:12

instances 38:18

instructive 6:15

integral 20:7 60:16,20 63:21 64:8

intended 108:4

intending 72:23

. . .

intends 108:15

interest 39:23 61:7

interesting 93:13

international 86:18

interpreted 50:24

TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** 

www.torresreporting.com

1.866.982.6878 Toll Free

51:22 63:6

### interrupted 94:7

inventory 63:18

investment 26:15,25 28:7 29:4,5,18,22 45:2 73:22 86:2 87:8,15 94:13 101:2 105:7,16

#### investments 86:1

invite 9:13 30:6

involved 19:1 93:9,11

involvement 42:22

involving 62:11

irrelevant 40:20

**issue** 10:18 33:3 37:24 59:15 63:8 68:8

**issued** 94:10 95:8 96:16 100:15

italicized 12:4

item 74:19

items 10:25 16:14,25 20:4 57:10 65:12 106:22

**ITEP** 14:14 25:12 27:18, 23 31:6 38:5 59:16 68:15 90:22 94:12

J

#### **ITEPS** 28:5

iv 32:6,8

jams 91:1,15

**Jan** 4:4

January 33:24

#### **Jessie** 16:6

**job** 16:11 20:11 21:24 25:5,8,10 27:1 28:17,19 29:14 30:11 52:20 55:1 86:4 94:12

**jobs** 20:10 24:14,19 25:20 26:1,23,24 27:6, 20,22 28:7,16 29:3,7,9, 10 31:9,12,20 32:16 Index: hours..lasted 42:21 45:22 46:6 52:15 53:9,20 54:6,11,15 55:6,8 86:6 101:2 105:17 109:17,21

September 21, 2016

110:7,8,22,24 111:1,7

### joined 73:17

judgment 19:16 46:19, 21

**June** 33:16 52:14 74:16,23 92:11 95:3

jurisdiction 37:21 38:19

jurisprudence 19:7

#### κ

Kathy 91:21,23

keeping 66:11

key 18:16,18 52:2

kick 10:1

kind 6:4 64:21 78:21 82:16 89:20 94:6 97:22 110:18

**knowing** 29:16

### L

labor 25:15,23

laborer 24:24 25:4

lack 100:11

lacking 107:15

land 21:10,12,14

language 8:9,14 9:12 36:14 41:24 44:6,10 45:3,23 47:5 52:5,9,13, 22 59:1,24 67:10 70:15 71:6 72:10 88:23,25 89:14,24 90:6 95:4

**Baton Rouge**, LA

225.751.0732 225.752.7308 FAX

New Orleans, LA

504.392.4852 FAX

504.392.4791

laptop 63:13

laptops 63:17

lasted 97:12



### latest 19:6

latitude 40:11

**law** 85:15,20 88:11 89:19 90:21 91:1,15

lawsuit 39:9

lawyers 46:21

lay 46:22

#### LEAN 91:21

learning 110:16

**leave** 16:14,16,23,25 30:18 38:23 47:10 63:11,22 65:8 99:18

#### **leaves** 16:25

**led** 7:4 75:12,17 83:25 91:4 101:21 107:1,24 109:18

left 52:11 60:21

**legal** 8:5 39:5 40:19 89:3

legitimately 30:11

#### length 61:22

lengthy 33:22

**letter** 42:17 100:16,19, 23

#### letters 6:12

letting 38:6,8,14 105:5

libraries 93:8

lieu 37:2

life 100:17,18

lifetime 30:3

likes 42:25

limited 31:21

lines 62:10 69:15 70:4

90:23

liquid 16:18

liquids 24:14

list 16:3

listed 35:9 70:13 76:23 89:13

listen 111:17

listener 110:17

live 85:9,11 100:5,17

living 97:22

local 35:4,22 36:25 37:14,15,19 38:6,19 40:2 41:3,4 42:21 67:8 71:1,11 72:2,6 73:14,25 74:4 78:16 82:14,19,24 83:6,9,20 87:9,16 93:4 96:20,21 109:14

locals 38:12,25 75:13 77:16 82:15 83:12 94:19 107:2

locate 27:12

located 17:18 27:4

location 67:9

LOGA 90:16

logger 56:6

logistically 91:1,3

long 4:22 28:18 87:8 107:18.19

long-term 25:3,15

longer 82:25 97:15

lost 63:25 92:18

lot 35:6 46:19 86:8,9 97:6 110:18 111:2

Louisiana 17:19 27:13 39:23 62:7 82:10 85:14 87:6,8,14 88:1,9,24 89:19 90:11 91:23 107:25 108:17 110:21

#### М

#### machine 45:11

**made** 5:2 6:5 13:2 27:1 38:10 43:7 54:13 68:19 86:1 101:17 102:22 106:3 110:21 mainframe 63:18,25 maintain 26:24 101:2 111:7

maintains 71:16

maintenance 5:22 13:3 30:19,20,21,22

#### major 7:9 28:6 46:25

**make** 15:15 16:22 21:16 22:14 29:17 37:2, 6 42:9 46:18 49:7 54:2 56:18 57:10,15 61:9 64:5 65:14 68:20 69:25 73:16 78:17 81:17 85:8, 11 86:25 97:20,23 101:1 106:20 108:3 109:5 111:12,13

makes 35:6 48:17 72:18 98:3

**making** 5:9 17:13 22:15 46:15 64:4,13,14 84:17 97:21

manufacture 14:14 17:2,20

#### manufactured 19:9

**manufacturer** 24:25 59:4,5

**manufacturing** 5:22 11:20 12:18 13:7,22 14:1,23 15:6,19,20 16:1,17,18 18:7,8,11,19 19:18,25 20:2,3 27:7 39:18 43:5 49:6,18 50:1,4,12,20,21,23 51:11,14,23 56:5 57:8, 25 58:24 59:10 60:8,16, 21 61:3 62:16,20 63:22 64:12,15,19,23 65:13 67:2,3,6 106:23 109:21

#### March 101:18

marketplace 62:10,12

matter 19:7 28:12 37:24 39:3 76:18 89:15

#### matters 19:14

**MCA** 34:13 52:23 53:19

### meaning 62:15 110:22 meaningful 97:20 means 39:5 43:20

MCAS 52:14 53:8

44:15 71:21 72:1 93:23

meet 49:4,5,25 100:5

#### **meeting** 5:1,11 6:11,14 8:21 9:9,17 11:2,12,14 14:12,13 28:15 32:20 33:4,11 35:2,7 54:24 60:19 73:16 80:18 95:25 96:23 97:7 98:11 100:11 109:1 111:21,25

meetings 5:8 9:25 54:21 83:2 85:9 97:11 100:6 108:22

meets 49:3

#### member 37:11

**members** 4:16,21 6:15 7:17 10:24 19:16 39:4 40:3 60:18 80:15 95:17

mentioned 21:23 31:13 36:6 55:7

mentions 110:1

met 110:24

**mew** 19:25

Michael 81:20

Mid-continent 90:11

Mike 81:10,16 84:14

Miller 4:1 24:18,22 25:6,11,18 32:13 43:1 46:3,4 49:15 66:12 73:15 78:6,10,14,25 79:5,10 99:18 109:9,10

million 28:16,19 29:14

mind 41:2 66:11 92:10 100:1

mine 8:6

minor 31:14

minute 24:18 29:13 48:24 75:15 82:1



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free

#### Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

#### September 21, 2016 Index: latest..minute

September 21, 2016 Index: minutes..pay

minutes 4:17 6:21 66:1	National 27:5	occurs
mirror 58:25	nature 28:8 64:5	85:12
mirroring 25:16	<b>ne</b> 100:13	Octobe 111:25
miscellaneous 52:4 86:12,23 missed 70:22 93:14	necessarily 18:18 35:11 45:15 47:12 75:2 85:20 86:4	<b>offer</b> 6 23 101 105:10
missing 69:7 71:3	needed 25:24 28:3	offering
misunderstanding	36:13 67:7 negotiate 75:13	offers
17:7,25 <b>mix</b> 14:21 16:19	negotiated 48:8 95:12,	office 56:22 (
mixed 15:23	13	Oilfield
mixing 18:25	neighbors 86:2	<b>ol'</b> 96:1
model 27:9,22 29:1	Network 91:24	ongoin
modernization 45:4	<b>noon</b> 5:17	onsite
modules 101:5	note 78:15 80:5	onward
Moller 4:4	notes 36:24 67:21	open 6
money 29:16	notice 34:11	operate
-	noticed 14:23	operati
money's 29:16	notices 33:15	-
month 106:17 109:17	noticing 110:19	operati 61:23
morning 5:16 motor 31:3,4	notification 31:17 71:1 94:14 104:21 105:4	operati
move 21:7 36:17 42:22	notify 70:25	opinior
61:2 66:22 80:18 87:1 98:3	number 6:13 11:25 24:23 25:19 26:22	<b>opport</b> 30:6 34
movement 62:4	31:20 32:16 66:8 86:3,6	55:5,9 109:16
moves 61:18 67:7	numbered 12:3,4,11	option
moving 28:20 44:21	numbers 28:12	order :
<b>mud</b> 16:18,22 17:2,14, 17,20 18:19 64:14,16	numeral 32:14	44:24 ( 74:12,2
muddies 89:15	0	81:8 89 95:8 90
multiple 18:25	objection 63:3	organiz
multiplier 27:8 29:9	obligation 59:17	origina
municipalities 81:23	104:17 105:21	origina
N	<b>occur</b> 44:24	outline
N	occurred 10:13 55:2	outs 8
naked 27:3	occurring 14:14	overvie

**ow** 59:4 ccurs 15:15 16:17 owners 58:23 **October** 5:10,14 100:4 owns 100:22 111:25 ffer 6:12 100:16,18,19, Ρ 23 101:8,11,17 102:22 105:10,13,25 Pacific 96:25 ffering 100:24 ffers 100:17 ffice 5:25 8:5 33:6 packet 77:2 56:22 60:12 64:22 Dilfield 14:20 **l'** 96:17 ngoing 92:11 nsite 29:23 nward 8:4 69:20 pen 65:8 perate 46:24 perating 31:2,5 peration 56:13 60:16 perations 57:6 parked 79:25 pinion 10:20 66:9 parks 93:8 pportunity 20:19 30:6 34:16 53:20 54:25 55:5,9 63:12 95:10 109:16,25 111:11 ption 110:2 rder 33:4 35:10 37:13 44:24 52:3,8,13,17,22 74:12.21 76:1 77:11 81:8 89:12 93:3 94:10 90:10 95:8 96:16 parties 73:6 rganization 82:12 riginal 110:22 riginally 24:7 utline 101:5 uts 83:7 overview 6:11

packaged 62:25

packaging 61:4

paid 70:14 75:24,25 76:4,24 77:20 87:16 105:8 111:11

paper 45:10 101:13

paperclips 13:13

paragraph 8:11 9:23

parameters 45:24

parentheses 103:5

parish 27:4 41:6 81:23 91:5 97:1 109:12,13,16

parishes 84:12 86:7

part 6:24 15:5 20:12 37:6 48:8 61:3 62:15 64:8,12,14,15,22 65:5, 6,13 70:22 71:6 82:6 86:13,16 88:16,18 94:19 95:20 101:8 106:18 107:24 109:25

participation 37:14,16

partners 84:16

parts 13:4,12 60:16

past 10:14 18:12 54:20 65:12 94:11 109:17

Patterson 5:12

pay 59:18 73:21

## TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

**Baton Rouge**, LA 225.751.0732 225.752.7308 FAX

paying 73:23 75:19

payment 37:1

payroll 29:23 31:21 32:16 105:20,21,22

penalty 31:19,24

pending 52:14,18

**people** 11:14 39:23 54:25 85:13,18 94:15 95:21 107:8 108:6,16 109:16

#### **perceive** 108:17

percent 29:15 38:15, 16,17 39:7 41:22,23,25 87:9

percentage 31:22

performance 105:20

period 33:22 95:15 101:7

periods 33:21

permanent 25:5

**permit** 99:18

permitted 38:20

person 41:4

**personal** 22:7 23:7,10, 21 24:4

personally 63:7 82:8 98:15

pertains 82:7

**phone** 64:4

phrase 106:14

pick 31:8 70:18 96:1

**piece** 10:24 22:18 73:22 81:6 101:13 105:18

pieces 15:21

Pierson 6:9,19,25 26:19 27:14 28:1,24 29:20 30:5,15 35:19 36:11 47:22 48:4,5,13 54:20 66:4,6 78:12 79:21,22 81:5 86:21 94:1,8,24 96:3,9 99:6,8, 12,15,16,21 100:7 102:6,14,19 103:4 104:16,24 105:3 106:8

**PILOT** 37:1,3,5

pinpoint 8:8

**pint** 5:9

pipeline 96:16

pipelines 62:5

#### **place** 16:13 26:13 28:23 83:22 92:13 95:17 98:3

places 13:25 31:15

placing 103:13

plain 9:1

plant 61:19 63:4 68:16 79:24

pleased 81:24

pleasure 107:13

pledged 94:21

point 6:10 30:10 33:18 34:8 35:20 41:4,5,10 45:14,19 54:20 68:9 73:16,24 77:16 87:20 91:8 93:13 105:9 107:13 109:5 111:20

pointing 77:24

points 12:23

policy 39:4 40:21

portion 7:13 29:7

portrayed 108:16

**position** 10:12,15 91:11 95:19

**possibility** 34:7 36:25 48:10

possibly 86:20

potential 39:5 91:1

potentially 26:9 86:21

practical 37:24 78:15 90:18

Preamble 8:2,21 9:22 11:16 42:20,23 52:6 82:6 88:16,18 92:5

present 31:3 55:9

presentation 82:5

president 41:6 81:21 109:13

press 108:16

pressure 17:15

**pretty** 18:4 40:11 52:16 56:4 110:15

prevail 37:19,20 38:8,9

prevent 43:6

previous 7:10 60:22 97:2

previously 16:12 53:24 54:5 80:1 93:2 96:19 108:22

primary 39:24 40:3,22

principles 46:23

printed 70:6

**prior** 11:23 33:19,23 52:8 53:9 79:16

problem 45:17 65:9 67:20 107:25

proceed 105:15,17

proceeding 82:15 105:6

process 9:18 15:6 37:6 61:19 62:21 63:5,21 64:8,12,14,15 65:5,7,8 82:18,23,25 83:8,11,13, 18 97:24 105:23 107:16,24 108:21 109:14,15

process-wise 72:25 73:4 77:24

processes 66:12 83:14

processing 86:15

#### **product** 15:15 18:19,20 19:11 61:18 62:4 64:5.7

Index: paying..provision

September 21, 2016

products 19:8,9 51:6 63:21

program 9:8 13:15 31:6 37:1 38:5 40:16 52:3 54:14 100:24 101:6,23 106:24

program's 8:13

programs 20:13 37:3,5

project 25:20 28:6 33:21,23 86:23 94:15 106:22

projects 28:6 45:5 86:3 88:14 89:13 90:1 107:14

promised 90:12

promulgate 40:15

proper 71:1

properly 76:3

property 20:18 21:8,15 22:7,19 23:6,7,11 24:4, 5 58:24 59:20,22 70:13, 14 73:9,21,22,23 75:20, 23,25 76:3,4,22,23 78:20 80:1,2,3 89:5,6 93:7,20

property/tangible 23:10

proposed 89:14

proposing 22:16

prospect 82:19,25

prospects 82:20

proved 106:4

**provide** 6:11 15:16 26:9 37:17 41:7 52:15, 20

provided 74:22 89:4 105:19

providing 86:19 100:8

provision 73:10 85:8



### TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA

504.392.4852 FAX

504.392.4791

provisions 31:18,19, 24 **public** 10:21 81:5 83:2 106:25 108:16 111:18, 20

**punch** 64:6

purchase 100:19

purchasing 20:17,25 22:19 23:4

purely 28:23

purpose 7:11 8:20,22 9:2 52:6,9 92:25 93:1

purposes 65:16

push 6:7 15:11 48:2,3

pushed 66:5

put 8:22 15:16,22 17:20 21:16 31:4 44:1,7 47:9 54:6 57:7 58:3 68:2 75:6 76:3 77:19 80:9 83:7,19 91:11 92:13 97:4 111:18

putting 9:11 13:9 42:5

#### Q

qualified 13:6 15:25 qualify 97:3 106:22,23 quality 61:5 question 14:11 20:15 22:2 27:19 33:16 35:3, 25 39:14 41:2 82:3 95:24 102:2 107:11,14 108:9 questions 5:4 7:14,22 22:16 80:16 82:2 84:20 107:17 109:3 quickly 5:11 28:17

quorum 4:14,17

R

raise 48:3

raised 107:18

raising 93:13 107:18

ran 33:3

rare 39:25 41:25

rate 29:15 30:13

ratification 35:23

ratio 87:8

raw 21:12

reaction 8:6

read 42:19 66:1 72:17 76:13 80:23

reading 14:24 69:19 70:11,25 77:5 93:16

real 20:18 21:7.15 22:19 110:4 111:23

realm 13:15

reason 5:13 14:25 26:2 27:19 45:21 46:1,14 47:8,10,16 53:24 56:18 66:10 68:17 71:2,14 77:20 85:11 106:3

**Rebecca** 84:7,9

recall 9:8

receive 33:4

received 80:16 105:13

recently 29:2

recognize 8:14 68:15

recognizing 90:2

recommend 44:1

recommendation 9:6 23:6 65:16

recommendations 83:17

record 94:25

recorded 100:6

recording 81:17

TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** 

www.torresreporting.com

1.866.982.6878 Toll Free

records 54:13 recover 29:17

#### red 11:5 55:21 69:15 70:4 90:23

redline 70:10,18 79:16, 17 80:18

reduction 31:22

refer 100:16

**reference** 27:6 37:2 47:5 56:18 57:1

referenced 57:5

reflected 22:23 101:4

reflects 24:16 102:21, 22

reform 46:25

regard 38:21

regional 84:11

**regret** 73:17

regular 61:20

regulations 84:24

rehabilitation 13:5 68:1

reiterated 88:10

**reject** 54:16

**related** 102:5

relates 6:12 63:24

relating 10:2

relationship 95:3

relocation 43:6

remain 86:5,8,10,17 87:9

remarks 84:13

remember 14:20 28:15 35:2 57:2,23 59:3 62:6

remind 100:3

reminded 86:14

removal 57:15,19

remove 57:23 58:2 71:19 72:11 74:2

removed 27:2 52:10 56:6

Index: provisions..resources

September 21, 2016

removes 71:22 72:1

**renew** 95:15,17,18

renewal 92:15,21,25 93:1,21 95:10,15 96:25 100:14 101:25 102:10 103:2,6,22 104:7,9,11 106:4

renewals 10:2 89:16 90:4 92:9,22 95:20 96:1,15 98:12 109:18

renewed 89:8 104:5

replaced 43:9

replacement 13:4 68:1

replacements 13:5

**report** 27:24

reported 24:16

represent 101:6

represented 100:20,25 101:16

representing 84:12

represents 16:6,7 101:20

request 32:19 106:4

requests 86:4

require 27:20 45:23 54:6 82:20,21

required 13:3,5 20:8 31:3 55:7 68:1,8 74:10 85:17 103:1,2 105:20

requirement 20:11 25:10 55:1 102:10

requires 41:9,12

requisite 31:20

resolution 41:12

resources 28:2

resolutions 41:18.21

**Baton Rouge**, LA

225.751.0732 225.752.7308 FAX

New Orleans, LA

504.392.4852 FAX

504.392.4791

reserve 83:4

September 21, 2016 Index: respect..special

MEETING MINUTES			Index: respectspecia
respect 10:13 37:10 38:22	18 <b>rule</b> 34:18 41:6 47:5	55:13 56:6 82:6 91:25 92:2,15,18,21 104:3	<b>sir</b> 6:20 7:3,21 12:17 14:7 26:8 30:24 33:1
response 4:5,12	56:3	seeks 37:13,14	34:15,25 35:18 36:22 37:5 49:13,22 50:9
rest 45:11	<b>rules</b> 4:20 5:1,3,5 7:8,9,	sees 106:24 107:17	51:17 53:2 58:6,11 60:4
restaurant 86:19	12 9:4 10:12,14 11:5 12:3 13:12,24 14:4,8	selling 87:20	65:21 68:12 69:4 70:21 71:24 74:6 78:4,24
restoration 13:6 68:2	16:13 24:7 26:14 27:20,	Senator 19:5 88:10	80:13 81:13 96:14 106:9
result 28:13 83:8	23 33:17 37:2 38:10 39:1,16 40:15 42:25	sense 48:17	sit 28:17 81:16 108:8
resulting 19:8	46:12,16,18 49:11 50:21 56:3 57:12 60:8,	sentence 19:8	site 15:5,6,23 16:14,16,
retain 46:6 86:5	17,23 65:13 70:10 71:7	separate 41:17	17,21,22,23,25 17:2,17,
retention 44:11 45:4, 22	80:23,24 83:8,9 84:17, 24 85:8,10 86:22,24	September 5:12 100:4	18,19 18:6 49:5,25 50:5
return 26:15 30:13	89:15 92:12 97:2,22,23	series 100:8 101:4	sitting 64:3
revenue 73:25 74:3	101:23 108:2 109:23 111:22	serve 82:9	situation 41:22 61:21 75:25
reversed 35:4	run 28:8 63:7 94:16	<b>service</b> 15:17	slick 45:10
review 78:18	runs 61:22	set 5:2,5 8:21 10:11 36:12 38:14 39:16	Slone 4:11
reviewed 93:21	rural 86:7	97:22 111:22	<b>slow</b> 109:15
rewrite 4:19		share 9:20 10:8 68:7,9	small 13:20 20:6 86:8
<b>Richard</b> 7:6,13,18	S	sheriff 42:17	Smucker 100:22
42:24 103:9	sale 19:10,12 51:1,3,5,6	sheriffs 93:6	software 26:22 28:11,
Richardson 29:2	<b>sales</b> 29:15 61:3 63:5,	Shexnaydre 4:7,8	12,23
rid 11:4 56:2	10,20,24 64:5,8,15 66:7	<b>ship</b> 17:20	<b>sold</b> 19:10 63:19
road 86:20 87:1	sand 14:21 15:22	<b>Shirley</b> 84:7,8,10 85:22	someone's 77:22
ROBBINS 4:13	sat 101:11	87:17,22	sooner 11:11 46:20
<b>Robby</b> 24:18	<b>school</b> 93:5	short 6:11	<b>SORRELL</b> 4:3,6,10
<b>ROI</b> 26:15 27:23 28:8,	science 46:8	shot 87:8	sort 56:3,15 76:1 79:25
21	scratched 77:3	<b>show</b> 11:23	<b>sound</b> 45:9
roll 75:6 76:14	screening 106:16	showed 73:19	sounding 8:11
<b>rolls</b> 69:9 71:15,16,17, 19,22 72:11 73:11	108:23 110:1	<b>shutting</b> 68:16	sounds 40:12
75:23 76:4 77:19,21	screens 106:19	sic 74:17 87:25	<b>speak</b> 17:12 35:20 80:3 81:9 88:12
78:21	secretary 6:9,19,25 27:14 28:1,24 29:20	side 62:24,25 111:10	speaker 94:3
Roman 32:14	30:2,5,15 35:19 36:11	signed 89:10 90:3	speakers 99:23 100:1
<b>Ronnie</b> 4:11	48:5,13 61:6 66:6,9 78:12 79:22 83:25	<b>similar</b> 8:6 44:10,11 52:9	•
room 19:16	86:21 94:1,8,24 96:3	simple 95:16 97:24	speaking 82:11 speaks 92:15 94:9
Rouge 96:25 rough 45:10	99:8,12,16,21 100:7 102:6,14,19 103:4	simply 83:11 92:9 93:2	100:24 101:20 103:5
rubber 93:2 97:15 98:6	104:16,24 105:3 106:8 section 7:10 12:2,9	96:17,18 98:12 single 108:9	<b>special</b> 73:20
106:15 107:8,9 108:10,			



# TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

Baton Rouge, LA 225.751.0732 225.752.7308 FAX

specifics 17:16

spending 28:19

spent 5:24 29:16

**spit** 11:11 28:13

19 109:24 110:5

stab 4:19

stage 34:17

stamps 107:9

stand 66:10.14

start 7:8 10:2 30:11

starting 34:8 91:14

starts 97:25 100:14

state 26:17 43:6,7,10,

24 46:25 87:7,9,16

89:19,25 102:21,23

104:18 105:6 106:3

state-of-the-art 44:22

stated 4:16 65:11 89:14

statement 7:11 8:22

9:2 52:6,9 102:21

states 52:18 76:21

stay 56:14 58:9 86:11

step 4:18 13:8 93:16

107:25 111:7,14

state's 101:11

stands 87:14

111:23

started 8:8

**specifically** 13:14 94:9

spend 5:22 10:25 87:5

staff 4:25 11:10 106:18,

stamp 93:2 97:15 98:6

106:15 107:8 108:10,18

48:6

September 21, 2016 Index: specific..tracking

sticking 28:12 specific 17:14 46:19

straight 98:5

stream 73:25 74:3

streamline 83:11

streamlined 83:8

stricken 70:15

strike 8:23

**Texas** 17:18

talk 80:4 90:13,15

71:15 79:23 84:18

talks 8:12 25:8 50:25

tangible 22:6,7 23:6,7,

**Tangipahoa** 109:12,13

tanks 15:20,22 16:16,

Tarantino 81:10,12,19,

20 83:23 84:4,14

tax 23:11 24:7 29:15

76:22 77:6,7,19,21

56:12 59:20,22 70:13

71:22 72:1 73:21 74:21

78:20,22 87:5 89:3,5,6

24 97:5 100:24 101:5,

taxable 69:9 71:15,16

taxes 37:2 70:14 73:23

75:20,24,25 76:4,24

20 104:20 105:13

106:24 109:19

77:19 87:9,16

team 83:25 107:2

technology 94:16

telling 9:13 30:2 40:5

temperature 17:15

term 13:22 14:9 26:23

29:21 31:18,22 43:9

57:7,11 60:6 94:19

termination 31:23

terms 9:7 35:22,23

36:1,12 37:16

47:6,9,10,13 48:8 50:19

95:12 100:25 101:24,25

102:4,20 103:6,7 104:4

teeth 20:9

105:14

test 66:11

tests 66:11

92:16,21,24 93:7 96:22,

52:12 88:13

10,21 24:4,5

23

talking 29:5 39:2 56:11

thee 91:14

thing 11:1 22:1 39:2,4,9 40:4 42:6 43:23 45:12, 15 50:25 61:13 74:2 83:16 109:11 110:25

things 4:25 10:1,3 13:10 25:23 26:9 27:24 30:12 42:20 52:8 60:17 63:6,10,11 64:25 66:13 82:22,23 97:19 100:18 107:17 110:17 111:2,5, 13

thinking 91:3,13

third-party 59:17

thought 7:22 8:7,16 9:18 18:7 44:4 90:12 93:18 103:15

thoughts 8:6

threw 28:10

throw 61:1 107:3 111:9

tie 20:2 27:21 46:15

tied 65:6

tightened 88:23 89:24

time 5:22,24 8:2 10:25 11:4,14,22 22:15 23:16 25:24 26:4.6 29:7 33:22,25 65:11 78:21 82:20 84:25 85:1 86:16 87:5 89:8 102:11 107:17,19 108:3

times 9:25 82:20,21

today 4:24 5:18 9:20 11:3 22:25 23:3 28:6,25 70:4,6,7 80:16 81:25 82:4,12 84:13 90:13 94:17 110:5

told 95:21

total 85:12 101:24 102:20

totally 111:1

tracking 52:22



109:24

**Steve** 15:12

stick 60:7

### TORRES REPORTING & ASSOCIATES, INC.

**COURT REPORTING & LITIGATION SERVICES** www.torresreporting.com 1.866.982.6878 Toll Free

**Baton Rouge**, LA 225.751.0732 225.752.7308 FAX

New Orleans, LA 504.392.4791 504.392.4852 FAX

strong 29:8 structural 107:24 struggling 79:25 studying 42:24 stuff 5:10 13:13 90:13 93:24 submitted 53:9 74:23 suggest 61:1 71:10 83:16 87:3 91:17 suggested 33:11 108:5 suggesting 68:8 suggestion 23:18 36:7 69:25 91:20 suggestions 44:7 support 82:9,14 95:22 101:21 109:13

61:18,20,22 63:20 64:6

tab 104:19,25

takes 13:11,15 28:18 110:25

taking 18:24 49:13 82:1

suitable 19:9

supported 84:13

supporting 109:3

supposed 110:8

system 21:17,18 27:5

### systems 93:9

т

September 21, 2016 Index: tracks..yesterday

tracks 52:13	<b>unit</b> 43:5	watch 107:16	writing 73:13 111:19
transaction 101:9	unlawfully 37:22	water 16:19	written 8:7 79:1,6
105:25	upgrades 13:4 46:6	waters 89:15	wrong 40:12 103:3
transparency 85:12	utilize 27:4,5 86:16	week 14:24 16:3 54:20	108:11
transportation 61:4, 11,12,17,23 62:1,2,3,5,		welcomed 9:9	Y
6,11,14 63:5 65:1 86:9	V	wells 14:22 18:3	<u>_</u>
93:8	valorem 18:5 70:14	<b>win</b> 39:6	y'all 47:17 61:8 70:1 78:2 84:3 91:17 93:15
transports 62:24	76:23	Windham 15:8,13,24	100:3
treated 89:16 92:23	varies 27:8	20:14,23 21:3,13,25	y'all's 90:10
treating 92:9	vehicles 62:4	22:5,10,17 23:8,17,23 24:3,10 33:14 40:25	year 26:24 28:3 94:17
truck 14:15,18,20,23	veiled 63:12	41:1,16 42:1,7 44:16,	104:4
15:16,19 16:24	verbatim 56:4 57:20	19,20 45:6 53:3,7,14, 18,23 54:4,9 55:10	years 26:25 29:6,23,24
trucks 14:21 15:22 16:15 17:20 62:4	verify 110:7	58:16 60:25 61:8,10,16	30:3 45:5 47:16 86:1 89:2,3,8,9 90:1 94:18
turn 6:8 44:24 73:5	version 12:11 58:14	62:8,17,22 63:9,16 64:2,24 65:25 72:24	95:9,14,21 101:8 102:
tweaks 50:25	60:22 69:14 79:16	73:2,3 74:7,11,18 75:5,	104:5 108:19
	versus 24:4 44:23 87:9	11 77:4,12,17 78:8 99:6,11 106:12,13	yesterday 70:10
two-year 33:25	view 9:20 10:9 45:15,16	107:7,20 108:12 110:1	
tying 65:8	46:13 62:14,15,16,20 64:22 98:15,16,17	wise 42:6	
type 27:6 43:23	viewed 18:6	wishes 26:23	
types 13:10 31:24 83:9		word 14:3,5,24 18:15,	
typically 28:7 83:3	violated 99:1	16,18 61:5 62:3 69:7	
U	<b>visits</b> 109:18	word's 28:5	
	<b>vote</b> 98:8	wording 31:14	
ultimate 45:1	voting 5:10	words 5:21,23 35:4	
ultimately 55:22	W	38:6 102:12	
unambiguous 9:11		work 5:21 25:1 59:6	
uncertainty 6:13	wage 24:15 27:1,3	82:20 83:11,24 84:3 85:24 91:15,18 98:4	
unconstitutional	31:13	107:1,2,12 108:6	
89:22	wait 48:24 54:2 75:15	111:23	
underneath 12:22	walk 6:4 29:1 98:7	worked 83:3 108:20	
understand 8:13 51:8	wanted 8:9 20:8 42:20	working 11:14 82:18 83:18,20 107:13	
56:19 72:9 95:2 96:15 102:4 103:1,11,12	89:23 90:5 105:15,16, 17 106:14	works 5:15 15:21	
111:1	wanting 68:15		
understanding 23:1	Wascom 91:21,22,23	world 44:22 62:1	
100:10	92:4,8,19 96:13 97:16	worth 85:21 87:11	
undertaking 47:2	98:10,20 99:3	write 5:7	



# TORRES REPORTING & ASSOCIATES, INC.

COURT REPORTING & LITIGATION SERVICES www.torresreporting.com 1.866.982.6878 Toll Free Baton Rouge, LA 225.751.0732 225.752.7308 FAX